

Operations Review

HONG KONG

The port of Hong Kong was the world's busiest container facility in 2000 and combined throughput of the Group's port operations in Hong Kong increased by 20% over 1999.

The Group holds an 89% interest in Hongkong International Terminals ("HIT") which operates Terminals 4, 6 and 7 at Kwai Chung and an effective 44.5% interest in COSCO-HIT, which operates Terminal 8 East. Combined throughput increased by 10% over 1999 to 6.6 million TEUs, and combined EBIT was 3% better than the previous year, reflecting a general improvement of economic conditions and trade in Asia and increased export volumes to the United States of America and Europe. Mid-Stream Holdings reported 27% growth in throughput to over 1.3 million TEUs.

During the year construction work commenced on a new six berth facility, Container Terminal 9, which is being developed by a consortium, and HIT has the right to develop, own and operate The HPH website utilises the latest Internet technologies to provide extensive information about HPH's business operations.





COSCO-HIT is a joint venture between COSCO-Pacific and HIT.

two of the six berths. HIT's first berth is expected to be completed in 2002 and the entire facility is scheduled to be completed in 2004, increasing the Group's capacity to 9 million TEUs per year.

The River Trade Terminal Company (33% interest) completed construction of a 3.5 million TEU facility and reported throughput of 0.9 million TEUs. The terminal's operations, which principally serve the water borne trade between the Pearl River Delta and Hong Kong, continued to be affected by strong competition and start up losses were incurred.

MAINLAND CHINA

Combined throughput at the Group's container terminals in the Mainland increased by 24% in 2000. Throughput at the Group's 40% owned Shanghai Container Terminals rose 14% to 2.9 million TEUs and EBIT increased 29% over the previous year. The increased EBIT reflects productivity enhancements completed in 2000 which have increased capacity and improved the port's efficiency.

Yantian International Container Terminals (50.5% interest) recorded another year of strong growth with total throughput exceeding 2 million TEUs for

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Yantian International Container Terminals handled in excess of 2 million TEUs, an increase of 35% over 1999.



Kwai Chung Container Throughputs Millions TEUs



Comparison Container Throughputs Millions TEUs



the first time, an increase of 35% over 1999, and EBIT rose an impressive 67%. Plans for capacity expansion are underway to handle further growth in cargo containerisation and trade volumes as Mainland China enters the World Trade Organisation.

Hutchison Delta Ports' six joint venture ports in the Mainland handled a total of 0.8 million TEUs and 3.2 million tonnes of general cargo, a 44% and 16% increase over 1999 respectively. Combined EBIT increased 147% over the previous year.

INDONESIA

In July, the Group acquired a 47.9% interest in Koja Terminal at Tanjung Priok

Port in Jakarta which operates under a 20 year concession. This port is adjacent to the Group's 51% owned Jakarta International Container Terminal ("JICT") which is also operated under a 20 year concession agreement. Throughput at JICT grew at an annualised rate of 6% and the combined throughput from both operations was over 1.7 million TEUs. JICT's EBIT increased 44% compared to the previous year and the Koja operation made a positive contribution to the Group's earnings.

MALAYSIA

In a two stage purchase in September and December, the Group acquired an effective 31.5% interest in Kelang Multi Terminal



HIT's control tower is a perfect blend of people and technology working together to ensure that quayside operations function smoothly and efficiently.

("KMT") at Port Klang in Malaysia. KMT, strategically located on the Straits of Malacca, has a current annual handling capacity of 1.8 million TEUs and potential for significant expansion.

EUROPE

The Port of Felixstowe and Thamesport, in which the Group has an effective 90% interest, reported combined throughput and EBIT, 4% and 10% ahead of 1999 respectively. Felixstowe remains the largest container port in the United Kingdom and is one of the busiest terminals in terms of roll-on roll-off traffic. During the year, an efficiency programme was implemented to capture operating synergies between the two container facilities. The Group's Harwich International Port (90% interest) which serves Northern European and Scandinavian routes with regular passenger and freight roll-on roll-off services, recorded a moderate growth in revenue.

The Group has an effective 31.5% stake in Europe Combined Terminals ("ECT"), a 16 berth facility in Rotterdam. ECT is the largest container port in Europe and handled a total throughput of 4.4 million TEUs during the year. The port has contributed positive earnings to the Group since its acquisition in November 1999.

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In July, HPH acquired a 47.9% stake in Koja Terminal, situated adjacent to Jakarta International Container Terminal.





A redevelopment project at the Port of Balboa was completed in December.

THE AMERICAS AND THE CARIBBEAN

The Group has a 72% joint venture interest in the concession to operate the ports of Balboa and Cristobal, located on the Pacific Ocean and Caribbean Sea ends of the Panama Canal respectively. Redevelopment of the Balboa facility was completed in December and has doubled the combined annual throughput capacity to 650,000 TEUs. The combined operation reported positive EBIT for the year compared to start up losses in the previous year. The take up of the new capacity has been very encouraging. Following the completion of the second phase expansion of Freeport Container Port on Grand Bahama Island (45% interest) at the end of 1999, throughput has increased by 5% over the previous year. Despite an 8% growth in revenues, EBIT for 2000 was less than 1999 due to increased operating costs to support the expanded infrastructure.

OTHERS

Logistics Information Network Enterprise ("LINE") is continuing to develop its e-logistic solutions business to provide global services to shippers and transportation providers.