

JOHNSON ELECTRIC GROUP

TEN-YEAR SUMMARY

	1993 US\$'000	1994 US\$'000	1995 US\$'000
Consolidated Profit and Loss Account			
Turnover	190,755	194,434	250,667
Profit from consolidated activities	47,698	49,297	47,433
Exceptional item	-	-	-
Profit before taxation	47,698	49,297	47,433
Taxation	(4,913)	(5,649)	(3,731)
Minority interests	-	-	-
Profit attributable to shareholders	42,785	43,648	43,702
Consolidated Balance Sheet			
Intangibles	-	-	-
Properties, plant and equipment	87,844	112,739	164,382
Jointly controlled entities	-	-	-
Associated companies	-	-	-
Investment securities	5,540	10,586	13,520
Investment in finance leases	-	17,374	17,594
Deposit for property acquisition	-	8,256	8,256
Deferred tax assets	-	-	-
Net current assets #	221,057	342,769	338,575
Employment of funds	314,441	491,724	542,327
Share capital	4,919	4,919	4,919
Reserves	270,903	298,206	345,683
Proposed dividends	8,362	8,362	8,362
Shareholders' funds #	284,184	311,487	358,964
Convertible bonds	-	149,514	149,514
Long term loans / other provisions	23,884	23,040	23,910
Deferred tax liabilities	6,373	7,683	9,932
Minority interests	-	-	7
Funds employed	314,441	491,724	542,327
Earnings per share (US cents) *	1.25	1.20	1.20
Dividend per share (US cents)	3.2	3.2	3.2
Shareholders' funds per share (US cents) * #	7.7	8.5	9.8

* Restated to reflect subdivision of each of the issued and unissued shares into four subdivided shares on 14th August 2000.

Restated according to revised SSAP 9 to recognise dividend in the accounting period declared.

1996 US\$'000	1997 US\$'000	1998 US\$'000	1999 US\$'000	2000 US\$'000	2001 US\$'000	2002 US\$'000
284,151	335,906	362,771	367,557	677,144	790,190	773,660
37,666 (1,799)	60,006 -	88,159 -	111,207 -	155,268 -	136,171 -	125,936 -
35,867 (371)	60,006 (3,585)	88,159 (7,312)	111,207 (5,560)	155,268 (19,701)	136,171 9,199	125,936 (15,102)
-	-	-	-	(9)	(2)	(2)
35,496	56,421	80,847	105,647	135,558	145,368	110,832
-	-	-	-	-	-	22,583
213,085	197,351	185,692	180,277	246,724	234,287	235,031
-	-	-	-	11,668	19,506	18,439
-	-	-	-	9,172	7,361	3,709
3,343	3,782	4,793	5,770	7,641	11,136	9,480
28,114	31,970	35,038	33,188	27,901	20,522	13,844
-	-	-	-	-	-	-
-	-	-	-	5,587	30,752	34,960
314,704	213,786	272,967	358,787	139,141	207,156	246,454
559,246	446,889	498,490	578,022	447,834	530,720	584,500
4,919	4,938	5,925	5,925	5,925	5,925	5,925
368,982	412,797	461,522	525,540	379,232	461,240	515,860
8,361	9,382	14,814	29,627	33,620	34,383	34,383
382,262	427,117	482,261	561,092	418,777	501,548	556,168
149,513	-	-	-	-	-	-
14,960	8,000	3,999	3,000	16,884	18,243	17,823
12,012	11,772	12,230	13,930	12,168	10,924	10,504
499	-	-	-	5	5	5
559,246	446,889	498,490	578,022	447,834	530,720	584,500
0.98	1.55	2.20	2.88	3.70	3.96	3.02
3.2	3.5	4.5	4.5	4.9	1.3	1.3
10.4	11.6	13.1	15.3	11.4	13.7	15.1