

JOHNSON ELECTRIC GROUP

TEN - YEAR SUMMARY

	1994 US\$'000	1995 US\$'000	1996 US\$'000
Consolidated Profit and Loss Account			
Turnover	194,434	250,667	284,151
Profit from consolidated activities	49,297	47,433	37,666
Exceptional item	-	-	(1,799)
Profit before taxation	49,297	47,433	35,867
Taxation	(5,649)	(3,731)	(371)
Minority interests	-	-	-
Profit attributable to shareholders	43,648	43,702	35,496
Consolidated Balance Sheet			
Intangibles	-	-	-
Properties, plant and equipment	112,739	164,382	213,085
Jointly controlled entities	-	-	-
Associated companies	-	-	-
Investment securities	10,586	13,520	3,343
Investment in finance leases	17,374	17,594	28,114
Deposit for property acquisition	8,256	8,256	-
Deferred tax assets	-	-	-
Net current assets	342,769	338,575	314,704
Employment of funds	491,724	542,327	559,246
Share capital	4,919	4,919	4,919
Reserves	298,206	345,683	368,982
Proposed dividends	8,362	8,362	8,361
Shareholders' funds	311,487	358,964	382,262
Convertible bonds	149,514	149,514	149,513
Long term loans / other provisions	23,040	23,910	14,960
Deferred tax liabilities	7,683	9,932	12,012
Minority interests	-	7	499
Funds employed	491,724	542,327	559,246
Basic earnings per share (US cents) *	1.20	1.20	0.98
Fully diluted earnings per share (US cents)	N/A	N/A	N/A
Dividend per share (US cents)	3.2	3.2	3.2
Shareholders' funds per share (US cents) *	8.5	9.8	10.4

* Restated to reflect subdivision of each of the issued and unissued shares into four subdivided shares on 14th August 2000.

1997 US\$'000	1998 US\$'000	1999 US\$'000	2000 US\$'000	2001 US\$'000	2002 US\$'000	2003 US\$'000
335,906	362,771	367,557	677,144	790,190	773,660	955,339
60,006	88,159	111,207	155,268	136,171	125,936	174,202
-	-	-	-	-	-	-
60,006	88,159	111,207	155,268	136,171	125,936	174,202
(3,585)	(7,312)	(5,560)	(19,701)	9,199	(15,102)	(24,184)
-	-	-	(9)	(2)	(2)	(2)
56,421	80,847	105,647	135,558	145,368	110,832	150,016
-	-	-	-	-	22,583	22,421
197,351	185,692	180,277	246,724	234,287	235,031	248,501
-	-	-	11,668	19,506	18,439	18,882
-	-	-	9,172	7,361	3,709	40
3,782	4,793	5,770	7,641	11,136	9,480	7,336
31,970	35,038	33,188	27,901	20,522	13,844	8,538
-	-	-	-	-	-	-
-	-	-	5,587	30,752	34,960	32,031
213,786	272,967	358,787	139,141	207,156	246,454	366,591
446,889	498,490	578,022	447,834	530,720	584,500	704,340
4,938	5,925	5,925	5,925	5,925	5,925	5,925
412,797	461,522	525,540	379,232	461,240	515,860	620,333
9,382	14,814	29,627	33,620	34,383	34,383	42,390
427,117	482,261	561,092	418,777	501,548	556,168	668,648
-	-	-	-	-	-	-
8,000	3,999	3,000	16,884	18,243	17,823	20,489
11,772	12,230	13,930	12,168	10,924	10,504	15,199
-	-	-	5	5	5	4
446,889	498,490	578,022	447,834	530,720	584,500	704,340
1.55	2.20	2.88	3.70	3.96	3.02	4.08
N/A	N/A	N/A	N/A	N/A	N/A	4.08
3.5	4.5	4.5	4.9	1.3	1.3	1.7
11.6	13.1	15.3	11.4	13.7	15.1	18.2