Corporate Governance

The Company is committed to maintain a high standard of corporate governance practices and has complied throughout the year with the Code of Best Practice as set out in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules").

The following chart illustrates the Company's corporate governance structure:

Board of Directors Dr. Han Cheng Fong[#] (Chairman) Ms. Chong Siak Ching[#] (Deputy Chairman) Mr. Lai Seck Khui[#] (Deputy Chairman) Mr. Alan Howard Smith, J.P.** (Deputy Chairman) Mr. Ang Ah Lay (Chief Executive Officer) Mr. Lew Syn Pau[#] Mr. Kwong Che Keung, Gordon** Ms. Wang Poey Foon, Angela** Mr. Goh Yong Chian, Patrick (Alternate Director to Dr. Han Cheng Fong) Mr. Tan Ser Ping (Alternate Director to Ms. Chong Siak Ching) Mr. Hui Choon Kit (Alternate Director to Mr. Lai Seck Khui) Mr. Goh Toh Sim (Alternate Director to Mr. Lew Syn Pau) 本公司致力維持優質企業管治,並於年內一 直遵守香港聯合交易所有限公司證券上市規 則(「上市規則」)附錄14所載之最佳應用守則。

本公司之企業管治架構如下圖示:

企業管治

董事局
韓禎豐博士# <i>(主席)</i>
張雪倩女士 <i>*(副主席)</i>
黎錫駒先生# <i>(副主席)</i>
Alan Howard Smith先生, <i>太平紳士**(副主席)</i>
洪亞歷先生(行政總裁)
劉信保先生#
鄺志強先生**
王培芬女士**
吳榮鈿先生
(韓禎豐博士之替任董事)
陳思伻先生(張雪倩女士之替任董事)
許遵傑先生(黎錫駒先生之替任董事)
吴多深先生(劉信保先生之替任董事)

Executive Committe	ee 執行委員會	Audit Committee	審核委員會	Remuneration Committee	薪酬委員會
Dr. Han Cheng Fong [#] (Chairman) Ms. Chong Siak Ching Mr. Lai Seck Khui [#] Mr. Ang Ah Lay Mr. Lew Syn Pau [#]	(主席)	Mr. Kwong Che Keung, Gordon** <i>(Chairman,</i> Dr. Han Cheng Fong [#] Mr. Alan Howard Smith, <i>J.P.</i> ** Ms. Wang Poey Foon, Angela**		Mr. Alan Howard Smith, J.P.** (Chairman) Dr. Han Cheng Fong [#] Mr. Lew Syn Pau [#]	Alan Howard Smith 先生 <i>、太平紳士** (主席)</i> 韓禎豐博士* 劉信保先生*

Non-executive Directors

** Independent Non-executive Directors

非執行董事

** 獨立非執行董事

Board of Directors

The Board of Directors currently comprises an executive director and seven non-executive directors, three of whom are independent nonexecutive directors. Three full board meetings were held in 2003. The Board of Directors is responsible for ensuring continuity of leadership, development of sound business strategies, availability of adequate capital and managerial resources to implement the business strategies adopted, adequacy of systems of financial and internal controls and conduct of business in conformity with applicable laws and regulations.

Executive Committee

The Executive Committee of the Board of Directors of the Company was formed in April 2001. It comprises five directors, four of whom are non-executive directors. The Committee establishes the strategic directions of the Company and monitors the performance of management. Four meetings were held in 2003.

Audit Committee

An Audit Committee was established by the Board of Directors in August 2001 and it comprises four non-executive directors, three of whom are independent non-executive directors. Two meetings were held in 2003 and the external auditors were in attendance.

The terms of reference of the Audit Committee include the following:

- (a) to consider the appointment of the external auditors, the audit fee and any question of resignation or dismissal;
- (b) to discuss with the external auditor before the audit commences, the nature and scope of the audit, and ensure co-ordination where more than one audit firm is involved;

董事局

董事局之現有成員包括一名執行董事及七名 非執行董事(其中三名為獨立非執行董事)。 董事局於二零零三年已舉行三次全體董事會 議。董事局負責確保領導層之連續性。設定 卓越之業務策略,確保資金和管理資源足以 應付業務策略之推行,並確保財務及內部監 控制度健全,及業務運作符合適用之法律及 規例。

執行委員會

本公司之董事局執行委員會乃於二零零一年 四月成立。執行委員會由五名董事(其中四 名為非執行董事)組成。該委員會乃制定本 公司之策略性方向及監察管理層之表現。於 二零零三年已舉行四次會議。

審核委員會

審核委員會乃於二零零一年八月由董事局設 立,其成員包括四名非執行董事,其中三名 為獨立非執行董事。二零零三年已舉行兩次 會議,而外聘核數師亦有出席會議。

審核委員會之職權範圍包括下列各項:

- (a)考慮外聘核數師之委任、核數費用及辭 任或免職之任何問題;
- (b) 於審核前與外聘核數師商議審核性質及 範疇,並確保當超過一間核數公司參與 審核時之相互協調事宜;

Corporate Governance

Αυ	dit Committee (continued)	審核委員會(續)						
(c)	to review the half-year and annual financial statements before		在半年及全年財務報告提呈董事局前先					
	submission to the Board of Directors focusing particularly on:		予以審閱,主要重點為:					
	(i) any changes in accounting policies and practices;		(i) 會計政策及慣例之任何改變:					
	(ii) major judgemental areas;		(ii) 主要具爭議性的部份:					
	(iii) significant adjustments resulting from the audit;		(iii) 因審核導致之重要調整;					
	(iv) the going concern assumption;		(iv) 持續經營業務假設;					
	(v) compliance with accounting standards; and		(v) 遵守會計標準:及					
	(vi) compliance with stock exchange and legal requirements.		(vi) 遵守證券交易所及法例之要求。					
(d)	to discuss problems and reservations arising from the interim and	(d)	討論由中期及末期審核引起之問題及保					
	final audits, and any matters the auditors may wish to discuss (in		留意見,及核數師希望討論之任何議題					
	the absence of management where necessary);		(如有需要,管理層需要避席);					
(e)	<u> </u>		審閱外聘核數師致管理層之信函及管理					
	management's response;		層之回應;					
(f)	(f) to review the Company's statement on internal control systems		於董事局簽署公司之內部監控系統報告					
	prior to endorsement by the Board of Directors;		前予以審閱;					
(g)	(where an internal audit function exists) to review the internal audit programme, ensure co-ordination between the internal and external		(如有內部核數職能)審閱內部核數計劃,					
			確保內部及外聘核數師之協調,及確保					
	auditors, and ensure that the internal audit function is adequately		內部核數之職務是有充份資源及於公司					
	resourced and has appropriate standing within the Company;		內擁有適當地位;					

企業管治

149

Corporate Governance

Audit Committee (continued)

- (h) to consider the major findings of internal investigations and management's response; and
- (i) to consider other topics, as defined by the Board of Directors.

The Audit Committee is authorised by the Board of Directors to investigate any activity within its terms of reference; to seek any information it requires from any employees and all employees are directed to co-operate with any requests made by the Committee; to obtain outside legal or other independent professional advice; and to secure the attendance of outsiders with relevant experience and expertise if necessary.

Remuneration Committee

In October 2002, a Remuneration Committee of the Board of Directors ("Remuneration Committee") was formed to replace the Management Development and Compensation Committee of the Board of Directors which was formed in April 2001. The Remuneration Committee comprises Mr. Alan Howard Smith (Chairman), Dr. Han Cheng Fong and Mr. Lew Syn Pau. The objectives of the Remuneration Committee are to establish and maintain an appropriate and competitive level of remuneration to attract, retain and motivate directors and key executives to run the Company successfully. The Remuneration Committee will ensure that the remuneration policies and systems of the Group support the Group's objectives and strategies. The Committee held two meetings in 2003.

Relations with Shareholders

The Company's Annual General Meeting provides a good opportunity for communication between the Board of Directors and the Company's shareholders. Notice of the Annual General Meeting and related papers are sent to shareholders at least 21 calendar days before the meeting. It is well participated by the shareholders of the Company.

Website

The Company's information is accessible to all via the Internet. Besides providing the traditional interim and annual reports and the press releases, the Company's website also includes the most updated information on the Company.

審核委員會(續)

- (h) 考慮內部調查之主要結果及管理層之回應;及
- (i) 討論由董事局提出之其他議題。

審核委員會獲董事局授權,可調查其職權範 圍內之任何事項:向任何僱員索取任何所需 資料,而所有僱員均須就審核委員會之要求 作出通力合作:向外界法律人士或其他獨立 專業人士尋求意見:及於有需要時邀請具有 相關經驗和專才之外界人士參與會議。

酬金委員會

董事局酬金委員會(「酬金委員會」)於二零零 二年十月成立,以取代於二零零一年四月成 立之董事局管理發展及補償委員會。酬金委 員會由Alan Howard Smith先生(主席)、韓禎 豐博士及劉信保先生組成。酬金委員會的宗 旨為建立及維持適當而具競爭力的酬金水平, 以吸引、挽留及鼓勵董事及行政要員,藉此 帶領本公司邁向成功。酬金委員會將確保本 集團的酬金政策及制度均支持本集團之目標 及策略。該委員會於二零零三年已舉行兩次 會議。

股東關係

本公司之股東週年大會為董事局與本公司之 股東提供溝通良機。股東週年大會通告及有 關文件於大會舉行日期前最少二十一個曆日 寄予股東。股東週年大會獲本公司股東踴躍 出席。

網頁

任何人士均可透過互聯網查閱本公司之資料。 除提供中期報告、年報及新聞稿等傳統資料 外,本公司之網頁亦提供本公司其他最新資 訊。