## 10 Years Financial Summary

| US\$'000 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated Profit and Loss Data |  |  |  |  |  |  |  |  |  |  |
| Turnover | 1,516,018 | 1,671,628 | 1,882,322 | 1,895,997 | 1,832,764 | 2,139,071 | 2,395,160 | 2,378,950 | 2,457,952 | 3,241,113 |
| Operating profit before financing | 119,543 | 91,594 | 157,447 | 68,033 | 48,327 | 122,729 | 166,399 | 107,391 | 90,846 | 359,384 |
| Net financing charges | $(59,620)$ | $(21,038)$ | $(42,899)$ | $(42,471)$ | $(42,911)$ | $(41,421)$ | $(48,246)$ | $(45,614)$ | $(30,634)$ | (18,740) |
| Profit before taxation | 60,106 | 70,579 | 115,078 | 26,548 | 3,674 | 80,341 | 131,464 | 71,089 | 62,902 | 353,306 |
| Profit after taxation | 57,648 | 66,788 | 107,233 | 24,204 | 170 | 67,623 | 112,477 | 61,809 | 51,948 | 329,161 |
| Preferred share dividends | 9,097 | 9,097 | 9,003 | 4,875 | 2,564 | - | - | - | - | - |
| Profit/(loss) attributable to ordinary shareholders | 48,113 | 56,108 | 97,149 | 18,790 | $(2,867)$ | 67,221 | 111,863 | 61,287 | 51,738 | 329,044 |
| Per Ordinary Share |  |  |  |  |  |  |  |  |  |  |
| Earnings/(loss) (US cents) | 10.4 | 12.2 | 21.0 | 3.6 | (0.6) | 13.0 | 21.6 | 11.8 | 10.0 | 65.2 |
| Dividends (US cents) | 1.61 | 2.08 | 2.60 | 1.65 | - | 3.0 | 4.0 | 2.5 | 2.5 | 16.65 |
| Weighted average number of ordinary shares in issue ('000) | 460,369 | 460,369 | 462,065 | 517,142 | 517,142 | 517,142 | 517,142 | 517,142 | 517,142 | 504,534 |

## Notes:

(1) The estimated useful life of container vessels was revised from 20 years to 25 years in 1998. The depreciation of container vessels prior to 1998 has not been restated to reflect the change.
(2) The accounting policy on dry-docking and special survey costs was changed in 1997 and again in 2000. The figures prior to 1996 and 1999 respectively have not been restated to reflect this change.
(3) The accounting policy on pre-operating costs was changed in 2000 and the figures prior to 1998 have not been restated to reflect this change.
(4) The accounting policies on employee benefits and income taxes were changed in 2002 and the figures prior to 2000 have not been restated to reflect this change.

| US\$'000 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated Balance Sheet Data |  |  |  |  |  |  |  |  |  |  |
| Property, plant and equipment | 672,911 | 891,336 | 936,309 | 992,807 | 1,042,076 | 1,006,412 | 1,286,197 | 1,365,378 | 1,342,438 | 1,579,798 |
| Cash, portfolio and bond investments | 419,307 | 384,056 | 447,440 | 458,944 | 375,531 | 455,954 | 458,025 | 402,424 | 412,446 | 680,806 |
| Other net current liabilities | $(182,278)$ | $(193,422)$ | $(196,593)$ | $(252,718)$ | $(304,157)$ | $(327,047)$ | $(346,574)$ | $(343,659)$ | $(341,356)$ | $(471,895)$ |
| Gross assets | 1,336,618 | 1,565,905 | 1,776,737 | 1,871,842 | 1,800,625 | 1,862,864 | 2,155,254 | 2,150,284 | 2,189,340 | 2,754,910 |
| Long-term debt | 405,444 | 533,787 | 592,020 | 646,726 | 587,210 | 560,457 | 753,761 | 760,386 | 682,759 | 840,677 |
| Total long and short-term debt | 494,609 | 633,914 | 682,375 | 800,452 | 771,989 | 733,036 | 952,053 | 936,459 | 895,608 | 1,098,162 |
| Net debt | 75,302 | 249,858 | 234,935 | 341,508 | 396,458 | 277,082 | 494,028 | 534,035 | 483,162 | 417,356 |
| Shareholders' funds | 560,516 | 606,973 | 702,200 | 690,883 | 656,326 | 708,453 | 796,747 | 812,924 | 860,443 | 1,110,754 |
| Ordinary shareholders' funds | 460,842 | 507,299 | 652,200 | 660,883 | 656,326 | 708,453 | 796,747 | 812,924 | 860,443 | 1,110,754 |
| Other Financial Information |  |  |  |  |  |  |  |  |  |  |
| Depreciation | 75,646 | 73,827 | 83,139 | 75,364 | 65,590 | 69,544 | 84,118 | 88,227 | 101,948 | 114,740 |
| Capital expenditure | 97,599 | 309,767 | 272,245 | 216,785 | 95,077 | 46,276 | 378,458 | 232,353 | 89,873 | 437,801 |
| Consolidated Financial Ratios/Percentages |  |  |  |  |  |  |  |  |  |  |
| Debt to equity ratio | 0.9 | 1.0 | 1.0 | 1.2 | 1.2 | 1.0 | 1.2 | 1.2 | 1.0 | 1.0 |
| Net debt to equity ratio | 0.1 | 0.4 | 0.3 | 0.5 | 0.6 | 0.4 | 0.6 | 0.7 | 0.6 | 0.4 |
| Return on average ordinary |  |  |  |  |  |  |  |  |  |  |
| shareholders' funds (\%) | 10.7 | 11.6 | 16.7 | 2.9 | (0.4) | 9.9 | 14.9 | 7.6 | 6.2 | 33.4 |
| Accounts Payable as a \% of turnover | 16.7 | 17.3 | 19.3 | 19.2 | 19.5 | 18.9 | 16.3 | 15.0 | 15.6 | 15.0 |
| Accounts Receivable as a \% of turnover | 11.1 | 11.8 | 14.0 | 13.6 | 12.9 | 11.7 | 10.2 | 7.3 | 7.9 | 7.6 |
| Net asset value per ordinary share (US\$) | 1.00 | 1.10 | 1.26 | 1.28 | 1.27 | 1.37 | 1.54 | 1.57 | 1.66 | 2.36 |

