# 管理層討論及分析 MANAGEMENT DISCUSSION AND ANALYSIS



#### Financial Review and Analysis

The Group achieved a gross profit of HK\$55.2 million during the year ended 31st December 2004, a substantial increase of 388.5% compared to the figure of HK\$11.3 million for 2003. The Group's turnover during the same period totalled HK\$1,006.9 million, a decrease of 20.4% compared to its turnover of HK\$1,265.5 million in the previous year.

Other net income in 2004 amounted to HK\$233.3 million, compared with other net loss totalling HK\$36.9 million the previous year. This resulted mainly from a write back of provision on amount due from Hong Kong Construction Kam Lung Limited, which holds an interest in The Peninsula Palace Hotel in Beijing, PRC. The Group is exercising its right to be an active shareholder in this investment, and the Group's interest is therefore regarded as interest in an associated company.

An impairment loss provision of HK\$180.7 million was made in the financial statements. This represents the difference between the carrying value and a professional valuation of properties held for development in respect of a parcel of land situated in Zhuhai, PRC. According to the professional valuation, changes in town planning in Zhuhai have resulted in a substantial reduction in the plot ratio of the parcel of land.

#### 財務檢討及分析

截至二零零四年十二月三十一日止年度,本集團錄得55,200,000港元的毛利,較二零零三年的毛利11,300,000港元大幅上升388.5%。期間本集團的營業額共達1,006,900,000港元,較上一年度的營業額1,265,500,000港元下降20.4%。

二零零四年的其他收益淨額為233,300,000港元,而 去年則錄得其他虧損淨額合共36,900,000港元,主要 原因是就持有北京王府飯店權益的Hong Kong Construction Kam Lung Limited結欠款項的撥備於年 內撥回。本集團正行使其權利,在是項投資中作為積 極參與經營的股東,故此本集團的權益被視作聯營公 司權益。

本集團在財務報表作出180,700,000港元的減值虧損撥備。目前,本集團在中國珠海持有一幅土地作物業發展用途,而該筆撥備指有關土地的賬面值與專業估值的差幅。根據專業估值,珠海更改了城市規劃,該幅土地的地積比率因而顯著減少。

# MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)





The share of the impairment losses and property revaluation deficit of the Group's associated companies was mainly due to the Group's share of the impairment loss provision of HK\$85.2 million in Shenzhen Jing Guang Centre, PRC, which consisted of the difference between the carrying value and a professional valuation of the property.

應佔本集團聯營公司的減值虧損及物業重估虧絀,主要來自本集團在中國深圳京廣中心應佔的減值虧損撥備85,200,000港元,當中包括該物業賬面值與專業估值的差幅。

#### **Debt Restructuring**

On 20th December 2003, the Group's bank creditors and FRN holders entered into a debt transfer and exchange agreement with Creator, which was an unrelated third party at the relevant date. Under the agreement, Creator purchased substantially all the Company's indebtedness from its bank creditors and FRN holders, and Creator is now the Group's controlling shareholder.

On 19th January 2004, the Company entered into a sale and purchase agreement, which was supplemented by a supplementary deed dated 3rd February 2004. Under these agreements, it disposed of a 17% interest in First Choice International Development Limited ("First Choice") in return for a 30.8% interest in Hainan Yangpu Development (H.K.) Limited ("Yangpu Development"). This transaction was completed on 26th February 2004. The Group currently has an 8% interest in First Choice.

## 債務重組

於二零零三年十二月二十日,本集團的債權銀行及浮息票據持有人與創達簽訂一項債務轉讓及交換協議,於有關當日而言,創達屬無關連的第三方。根據該協議,創達向本公司的債權銀行及浮息票據持有人購入本公司近乎所有債務,現時創達乃本集團的控股股東。

於二零零四年一月十九日,本公司簽訂一項買賣協議,其後再於二零零四年二月三日簽訂一項補充契據。根據前述兩項協議,本公司售出其於富財國際發展有限公司(「富財」)的17%權益,以換取海南洋浦開發(香港)有限公司(「洋浦開發」)的30.8%權益。 是項交易已於二零零四年二月二十六日完成,本集團目前擁有富財的8%權益。

On 11th February 2004, the Company and Creator entered into a Debt Conversion Agreement as well as a separate agreement related to the share interest in Yangpu Development. Both of these agreements were approved at an extraordinary general meeting of shareholders on 3rd April 2004. The Company's indebtedness of approximately HK\$1,640.5 million was settled in full through the issue of 1,340,555,276 ordinary shares to Creator and the assignment of its share interest in Yangpu Development to Creator.

於二零零四年二月十一日,本公司與創達簽訂一項債務轉換協議,另亦就洋浦開發的股份權益簽訂一項協議。兩項協議均已於二零零四年四月三日的股東特別大會上獲得批准。透過向創達發行1,340,555,276股普通股,以及向創達轉讓洋浦開發的股份權益後,本公司已悉數償還其約1,640,500,000港元的債務。

The gain on debt restructuring was aggregated from the gain of HK\$242.7 million following the disposal of a share interest in Yangpu Development, and a waiver of interest upon the completion of the debt conversion of HK\$117.8 million, as at 13th April 2004.

債務重組的收益已綜合計算出售洋浦開發股份權益的收益242,700,000港元,以及於二零零四年四月十三日債務轉換完成時所獲豁免的利息117,800,000港元。

As a result of the completion of the debt restructuring, the finance costs for the year ended 31st December 2004 totalled HK\$38.5 million, a reduction from the figure of HK\$128.4 million for the same period of 2003.

由於債務重組得以順利完成,截至二零零四年十二月 三十一日止年度的融資成本,由二零零三年同期合共 128,400,000港元減低至合共38,500,000港元。

#### Liquidity and Financial Resources

#### 流動資金及財務資源

As a result of the completion of the debt conversion, the Group's total borrowing at the balance sheet date was reduced to HK\$588.7 million, from HK\$2,101.8 million as of 31st December 2003. The maturity profile of the Group's borrowings is spread over a period of five years, with HK\$233.7 million repayable within one year or on demand, HK\$204.3 million after one year but within two years, HK\$24.8 million after two years but within five years, and HK\$125.9 million after five years.

由於債務轉換得以順利完成·本集團於結算日的借貸總額已減少至588,700,000港元·而截至二零零三年十二月三十一日的借貸總額則為2,101,800,000港元·本集團借貸的還款期攤分五年:於一年內或接獲通知時到期借款為233,700,000港元·於一年後但兩年內到期的借款為204,300,000港元·於兩年後但五年內到期的借款為24,800,000港元·於五年後到期的借款則為125,900,000港元。

All these borrowings are interest bearing, with interest rates fixed at market rates plus margin at various intervals of time from one month to one year after the previous fixing. As of the balance sheet date, the borrowings included Hong Kong Dollar borrowings of 38.2%, United States Dollar borrowings of 17.2% and Renminbi borrowings of 44.6%. The Group had pledged deposits of HK\$10.1 million, and cash and cash equivalents amounting to HK\$378.4 million at the balance sheet date. The Group has not used financial instruments for currency hedging purposes.

上述所有借貸的利率是在上一次利率釐定日後按為期由一個月至一年不等的市場息率加息差釐定。截至結算日,港元借貸佔借貸38.2%,美元借貸佔17.2%,人民幣借貸則佔44.6%。本集團於結算日的已抵押存款為10,100,000港元,另現金和現金等價物為378,400,000港元。本集團並無利用金融工具作貨幣對沖用途。

# MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

# Details of Charges on Group Assets

As at 31st December 2004, the Company and certain of its subsidiaries had charged certain properties as security for the bank loans and other loans.

### Gearing Ratio

The Borrowings to Equity Ratio of the Group as at 31st December 2004 amounted to 11.7%, compared with 1,540.8% at 31st December 2003, being the ratio of "total borrowings less cash and cash equivalents and pledged deposits" divided by "shareholders' equity".

#### Contingent Liabilities

- (a) The Group has contingent liabilities in respect of performance bonds and guarantees under contracts and other agreements entered into in the normal course of business.
- (b) The Group has contingent liabilities in respect of banking facilities granted to certain buyers of properties of the Group and its associated companies.

#### **Business Review**

The changes in the Group's ownership mentioned above brought it under a new senior management team. The effects of its energetic, professional and ambitious style became apparent during the year under review.

Mr. Oei Tjie Goan was appointed as the Company's Chairman in April 2004. A distinguished entrepreneur, he has extensive business interests in various industries in Asia and worldwide. Mr. Oei Kang Eric, who was appointed as Managing Director and the Group's Chief Executive Officer in April 2004 has wide-ranging experience in finance and general management in multinational corporations in Asia and the USA.

#### 集團資產抵押詳情

本公司及若干附屬公司於二零零四年十二月三十一日·將旗下若干物業抵押作為銀行貸款及其他貸款的抵押品。

#### 資本負債率

本集團於二零零四年十二月三十一日的借貸對權益 比率為11.7%,對比二零零三年十二月三十一日則為 1,540.8%。該比率之計算方法是將「借貸總額減現金 和現金等價物及已抵押存款」除以「股東權益」。

#### 或然負債

- (a) 本集團在日常業務過程中因簽訂履約保證及 在合同和其他協議中提供擔保而產生的或然 負債。
- (b) 本集團因就本集團及其聯營公司若干物業買 家獲授銀行信貸而產生的或然負債。

#### 業務回顧

自上文所述的控股權轉變後,本集團產生了新的管理 層。新管理層朝氣勃勃,專業進取,在回顧年度內所帶 來的效果有目共睹。

黃志源先生於二零零四年四月獲委任為本公司主席。 黃先生是傑出的工業家,經營的行業非常廣泛,業務 遍佈亞洲以至世界各地。至於同樣在二零零四年四月 獲委任為本集團董事總經理兼行政總裁的黃剛先生, 曾先後在亞洲及美國的跨國機構任職,積累了非常豐 富的財務及管理經驗。





#### Construction

The Group had contracts in hand with a total value of HK\$2.8 billion, as of 31st December 2004 (excluding the shares of its joint-venture partners). It substantially completed two construction contracts for residential developments in Tung Chung and Lai Chi Kok during 2004. Two Chinese Government contracts for the main construction of the Shenzhen Convention and Exhibition Centre and the National Grand Theatre in Beijing also progressed satisfactorily. In addition, the Group provided construction contract management services for two developments in the PRC: the Zhuhai Hot Spring Resort Project and the Thames Town Project, Songjiang, Shanghai.

#### **Property**

During the year under review, the Group maintained its property investment portfolio in first-class commercial and residential developments located in Shenzhen, Guangzhou and Beijing. It also has a long-term investment interest in The Peninsula Palace Hotel in Beijing, which has now been reclassified as an associated company.

#### 建築

本集團於截至二零零四年十二月三十一日止的手頭 合約總值2,800,000,000港元(不包括合營夥伴分佔 部分)。在二零零四年內,集團位於東涌及荔枝角的 兩個住宅發展項目建築工程已大致完成,另外中國政 府批出的兩個總承包合同深圳會議展覽中心及北京 國家大劇院,工程進展亦令人滿意。此外,本集團還為 內地兩個發展項目提供建築合同管理服務,分別為珠 海温泉渡假村項目及上海松江泰晤士小鎮項目。

#### 地產物業

於回顧年度內,本集團仍然於深圳、廣州及北京的一 級商業及住宅發展項目中擁有權益,另亦於北京王府 飯店持有長線投資權益,該項目經重新分類後成為本 集團的聯營公司。

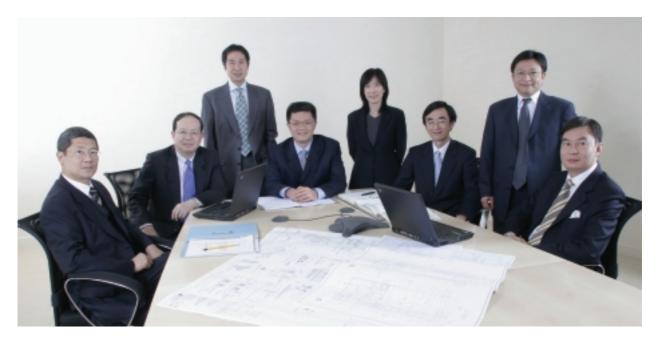
# MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### Internal Control

In the past year, the Group's new senior management took measures to enhance its administrative and cost-control standards. Their primary goals were to increase profit by reducing costs, diversify the scope of its business activities, and maintain the quality of its work. To this end, the Group established a legal department to safeguard its contractual

#### 內部監控

去年,本集團的新管理層採取了多項措施,提高集團的行政及成本控制水平。有關措施的主要目標,是藉著減省成本增加利潤、業務範圍發展多元化,以及維持工程質量。為此,本集團成立了一個法律部門,專責保障其合約及其他利益。同時,本集團又厲行更嚴謹的財務控制措施,認真審查每宗對本集團的索償是否



and other interests. It also instituted more-stringent financial controls to scrutinise every unsustainable claim made against the Group, and to make its payment and collection of receivables systems more efficient.

具備足夠理據,並提高付款及收賬制度的效率。

#### Outlook

The Group intends to proactively participate in a more-diverse range of business areas during the coming months, with an emphasis on niche projects that leverage on its specialist knowledge and the skills it has acquired over many years. At the same time, it intends to increase the efficiency of its operations, and create greater value for its shareholders.

#### 展望

本集團計劃在未來數月裡積極參與更多元化的業務 範疇,運用多年來所積聚的專門知識及技能,重點經 營合適的工程項目。與此同時,本集團將致力提升本 身的營運效率,為股東謀求更理想的回報。

#### Hong Kong and Macau

Although construction is a mature industry in Hong Kong, the revival of the city's economy and its property sector in particular will present a number of opportunities for the Group to bid for contracts that arise during the coming months. Now that the Group has satisfied the Works Department's financial, technical and managerial requirements and the Department has lifted the suspension of its licence, the Group is allowed to participate in tendering for public works related to buildings, port works, roads and drainage, waterworks and site formation for contracts of any size.

Macau is likewise set to experience a boom in construction. Besides aiming to participate in a number of forthcoming residential projects in Macau, the Group also intends to bid for numerous casino and hotel construction projects that will be required to cater for its burgeoning tourism industry.

#### Mainland China

However, the Group feels that Mainland China - a huge market that is maintaining rapid economic development – will offer the greatest scope for building its business in the future. Besides strong demand for high-quality residential, retail and office developments, many major new infrastructure projects will be launched in China during the coming few years. The construction industry will be further stimulated by the demand for numerous facilities associated with the Beijing Olympics in 2008 and the 2010 World Expo in Shanghai.

#### Indonesia

There are also ample investment opportunities in the emerging countries of South East Asia, including highways, power plants and other infrastructure facilities in Indonesia. The Group's excellent track record elsewhere will enable it to benefit from such opportunities.

#### 香港與澳門

香港的建築業無疑已經相當成熟,然而,最近本港經濟復甦,地產市道日趨興旺,為本集團創造了多個寶貴機會,在未來數月裡投標爭取工程合約。現時,本集團已全面符合工務局在財務、技術及管理方面的規定,而該局亦已撤銷對本集團投標資格的禁制,故此,本集團已獲准參與任何規模的屋宇建築、海港工程、道路及渠道、水務及地盤平整公營工程投標。

同樣·澳門的建築業亦可望蓬勃發展。本集團除計劃 參與澳門未來多項住宅項目外·亦打算投標爭取各項 娛樂場及酒店工程·配合當地方興未艾的旅遊業發 展。

#### 中國內地

然而,鑒於中國內地的市場龐大,經濟一直保持快速增長,本集團深感內地將會為本集團建立業務提供最大空間。在未來數年,除了優質住宅、零售及辦公室等發展項目外,本集團亦會在中國進行多項全新的大型基建設施項目。二零零八年的北京奧運會,以及二零一零年的上海世界博覽會,定必進一步刺激市場對各項相關設施的需求,為建築業提供發展動力。

#### 印尼

東南亞的新興國家亦具備大量投資機會,包括在印尼的高速公路、發電廠及其他基建設施。憑藉過往的優異業績,本集團將可從上述機會受惠。

# 管理層討論及分析(續) MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### Construction Industry

Other positive factors for the industry include initiatives such as the second round of the Closer Economic Partnership Arrangement between Hong Kong and the Mainland, as well as the Pan-Pearl River Delta Regional Cooperation and Development Forum which encompasses the nine provinces of Western and Southern China, Hong Kong and Macau.

All the forthcoming major projects will require advanced technology and a high degree of experience, which the Group has demonstrated by the strong track record it has built up in the course of more than 20 years of work on major projects on the Mainland. In December 2004, the Group's wholly owned subsidiary, Hong Kong Construction (Shenzhen) Limited, became the first foreign-owned company to receive the license of "Main Contractor for Building Construction - Special Grade" and "Main Contractor for Municipal Public Work - First Grade (for roads, bridges and tunnels in city areas)" from the Ministry of Construction. Moreover, the Group will benefit from the more-stringent criteria that the Chinese government has set for the participation of foreign firms in sizeable construction contracts. All these factors will further increase the Group's competitive advantage over its rivals.

While actively participating in bidding for contracts in China's major cities, the Group intends to focus on projects where its unique skills can be brought into full play, as these have the potential to provide better profit margins. It also foresees that the greatest benefits will arise in China's second-tier cities, where it intends to become involved in property investment, construction and the management of residential, retail and office developments.

#### 建築業

其他對行業有利的因素包括香港與內地簽訂的第二階段更緊密經貿關係安排,以及成員包括華西和華南九省、香港與澳門的「『泛珠三角』區域合作與發展論壇」的誘因。

各項即將進行的大型項目均需要先進科技和豐富經驗,本集團在內地從事大型項目逾二十年,往績穩固,正符合上述要求。於二零零四年十二月,本集團的全資附屬公司香港建設(深圳)有限公司成為首家獲國家建設部頒發「房屋建築工程施工總承包特級」及「市政公用工程施工總承包壹級(限城市道路、橋樑及隧道工程)」兩項資質的外資公司。此外,中國政府已就外商參與大型建設合同設定更嚴格標準,本集團將會因此受惠。上述各項因素將會進一步增強本集團勝人一籌的競爭優勢。

在中國各大城市積極競投建設合同的同時,本集團擬專注於可以充分發揮獨有技術的項目,以期將該等項目可以帶來較高盈利率的潛力發揮盡致。展望未來,中國的二線城市將成為最大收益來源。本集團擬在各二線城市參與物業投資、建設,以及住宅、零售及辦公室發展項目的管理工作。

# MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)





#### Infrastructure Projects

As part of its commitment to diversification, the Group will emphasise infrastructure development, including toll roads, power stations and other projects.

As China's economic development forges ahead, so is the volume of traffic. This creates demand for more and better roads. The Chinese Government favours the construction of toll roads on a BOT basis; and those already completed have exceeded expectations in terms of their traffic volume.

On 21st March 2005, the Group entered into an agreement to invest in a 40.6-kilometre toll road in Guilin, Southwest China on a BOT basis. This toll road is an important link to the state expressway network with the West Region of PRC. It is scheduled to open in late 2006 or early 2007, and the Group will operate it for 29 years. The total construction cost involved will be approximately RMB1,189.4 million. As a construction company, the Group is well placed to carry out the construction work itself, since it will be able to exercise better management control.

#### 基建項目

本集團將著重收費公路、發電廠及其他項目等基建發展,致力多元化的業務發展。

隨著中國經濟大踏步向前,交通流量亦與日俱增,確實有需要興建更多優質道路。中國政府傾向以「建設一營運一轉讓」方式興建收費公路,各條已落成公路的交通流量均超出預期。

於二零零五年三月二十一日,本集團簽訂一項協議,以「建設一營運一轉讓」方式在中國西南部的桂林興建全長40.6公里的收費公路。此收費公路是中國西部與國道網絡匯合的重要連接,定於二零零六年年底或二零零七年年初通車,而本集團將可營運29年,所涉及的總建設成本約為人民幣1,189,400,000元。本集團作為一家建築公司,具備足夠條件自行完成興建工作,蓋因此舉可讓本集團執行更有效的管理及監控。

# 管理層討論及分析續

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

As a result of its economic development, Mainland China is currently experiencing a shortfall in electricity supplies. Concerns about the environmental impact of traditional electricity generating methods are also growing. To address these two issues, the Chinese Government promulgated the Law on Renewable Energy, which will take effect on 1st January 2006. Under the new law, the Government will give priority to accepting electricity supplies for the state-owned grid from privately owned plants that use "clean" methods to generate power, and it will pay premium rates for them. The Group is therefore very keen on becoming involved in projects related to renewable energy generation.

由於經濟迅速發展,內地現時面對電力供應短缺的問題,而社會亦日益關注傳統發電方法對環境造成的影響。針對上述兩個問題,中國政府頒佈《可再生能源法》,亦將於二零零六年一月一日生效。根據新法,政府為國有電網揀選供電商時,將會優先選用「潔淨」方法發電的民營電廠,並會按較高的費率計算支付電費。因此,本集團熱衷參與可再生能源相關項目。

As its first initiative in this area, the Group has agreed to acquire shareholdings of 29% in Phase One and 75% in Phase Two of a wind power electricity generating station that has been endorsed by the Heilongjiang Provincial Government in Northern China. The total investment cost and registered capital of each phase are RMB300.0 million and HK\$100.0 million, respectively. Discussions are also underway concerning other environmentally friendly power generating projects.

作為涉足此領域的第一步,本集團已同意收購一家風力發電廠第一期及第二期分別29%及75%的股權。該發電廠位於華北,已獲黑龍江省政府批准,而每期的總投資成本及註冊資本分別為人民幣300,000,000元及100,000,000港元。此外,本集團現正洽商其他環保發電項目。

#### The Regional Dimension

# The Group's senior management team is well placed to leverage on its extensive and unique network of business contacts that span China, Hong Kong, Macau, Indonesia and Southeast Asia as a whole. This has the potential to create a high degree of synergy in the coming years.

As China becomes an increasingly important regional and global economic power, companies in the country are growing more and more interested in reaching out and investing overseas. With its abundant manpower provided by the world's fourth-largest population, and its tremendous natural resources, Indonesia is attracting growing attention in the Chinese business community. The Group therefore aims to exploit its connections to facilitate economic links between the two countries, especially Chinese investment in Indonesia.

#### 地區視野

本集團擁有廣泛且獨一無二的業務網絡,遍及中國、香港、澳門、印尼及東南亞各地,因此本集團的高級管理層可充分利用這個網絡,在未來數年間創造更大的協同效益。

中國作為區內以至全球經濟強國的地位日見明顯,內地越來越多公司有意到海外發展及投資。印尼擁有位居全球第四的人口,人力充裕,加上天然資源豐富,日漸引起中國商界的注意。因此,本集團決意運用既有的聯繫脈絡,促進兩國的經濟聯繫,特別是協助中國投資者往印尼投資。

#### Conclusion

The Group expects its business prospects to strengthen considerably during the coming year. Without neglecting the forthcoming projects in Hong Kong and Macau, it feels the best opportunities for future expansion lay in mainland China, especially property investment, construction and management in China's second-tier cities, and infrastructure projects. It also intends to cultivate opportunities to reach out to Southeast Asia and other regions that have good potential for growth in the medium and longer term.

#### 結語

本集團預期業務前景將於來年顯著改善。本集團著重 港澳兩地未來的項目之餘,亦深感日後最佳的業務發 展機遇當於中國內地,特別是在中國二線城市的物業 投資、建設及管理業務,以及基建項目。此外,本集團 亦計劃發掘良機,在中、長期內將業務拓展至東南亞 及其他地區。

#### Employee and Remuneration Policies

As of 31st December 2004, the Group has approximately 132 employees, who were remunerated according to the nature of their jobs, their individual performance and the Group's performance, and prevailing market conditions.

#### 僱員和薪酬政策

截至二零零四年十二月三十一日,本集團約有僱員一百三十二人。僱員薪酬各按工作性質、個別表現、集團 業績,以及市場環境釐定。

#### Corporate Governance

The Code on Corporate Governance Practices ("the Code") set out in the Rules Governing the Listing of Securities on The Stock of Exchange of Hong Kong Limited ("the Listing Rules") became effective during the accounting period commencing on or after 1st January 2005. The Group is taking appropriate action to comply with the Code.

#### 企業管治

香港聯合交易所有限公司證券上市規則所界定的企業管治常規守則(「守則」)已於二零零五年一月一日或以後開始的會計報告期正式生效。對此,本公司正採取適當行動,以符合守則的規定。

#### MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

#### Corporate Citizenship

The Group believes in practising good corporate citizenship by participating in activities that benefit the communities in which it does business.

It was a sponsor for the Charity Fun Day, which was organised by the Association of Chartered Certified Accountants on 12th December 2004 to raise funds for the Hong Kong Down Syndrome Association, the Hong Kong PHAB Association and the Intellectually Disabled Education and Advocacy League for projects to help the elderly and disabled.

In addition, it participated in the Charity Fun Day Rickshaw Race. Its participating team secured the position of second runner-up and, together with the cheerleaders' squad, it demonstrated a great team spirit.

The Group has donated RMB100,000 to the China Red Cross Organization's appeal for funds to alleviate the plight of victims of the Asian Tsunami in December. Furthermore, approximately 800 people participated in a blood donation campaign that was jointly organised by the Group's Shenzhen Office and the Chinese Red Cross in Shun Hing Square, Shenzhen, PRC, in 2004.

#### 企業公民

本集團相信,集團應在本身經營業務的社區參與公益 活動,貫徹良好企業公民的理念。

於二零零四年十二月十二日,特許公認會計師公會舉辦「慈善同樂日」,為香港唐氏綜合症協會、香港傷健協會及勵智協進會籌措款項,以進行各項扶助長者及殘疾人士的項目,本集團樂於為「慈善同樂日」提供贊助。

此外,本集團亦派隊參加「慈善同樂日」的人力車比賽,並且奪得季軍。集團的參賽隊伍及啦啦隊成員在活動中展現了卓越的團隊精神。

本集團又應中國紅十字會呼籲,捐出人民幣100,000元,以紓解十二月南亞海嘯災民的困境。本集團深圳辦事處還與中國紅十字會攜手合作,於二零零四年在中國深圳信興廣場舉辦捐血運動,合共邀得約達八百位市民慷慨捐血。