

# JOHNSON ELECTRIC GROUP

## TEN-YEAR SUMMARY

	1996	1997	1998
	US\$'000	US\$'000	US\$'000
<b>Consolidated Profit and Loss Account</b>			
Turnover	284,151	335,906	362,771
Profit from consolidated activities	37,666	60,006	88,159
Exceptional item	(1,799)	–	–
Profit before taxation	35,867	60,006	88,159
Taxation	(371)	(3,585)	(7,312)
Minority interests	–	–	–
Profit attributable to shareholders	35,496	56,421	80,847
<b>Consolidated Balance Sheet</b>			
Intangibles	–	–	–
Properties, plant and equipment	213,085	197,351	185,692
Jointly controlled entities	–	–	–
Associated companies	–	–	–
Investment securities	3,343	3,782	4,793
Investment in finance leases	28,114	31,970	35,038
Deferred tax assets	–	–	–
Net current assets	314,704	213,786	272,967
Employment of funds	559,246	446,889	498,490
Share capital	4,919	4,938	5,925
Reserves	368,982	412,797	461,522
Proposed dividends	8,361	9,382	14,814
Shareholders' funds	382,262	427,117	482,261
Convertible bonds	149,513	–	–
Long term loans/other provisions	14,960	8,000	3,999
Deferred tax liabilities	12,012	11,772	12,230
Minority interests	499	–	–
Funds employed	559,246	446,889	498,490
Basic earnings per share (US cents) *	0.98	1.55	2.20
Fully diluted earnings per share (US cents)	N/A	N/A	N/A
Dividend per share (US cents)	3.2	3.5	4.5
Shareholders' funds per share (US cents) *	10.4	11.6	13.1

\* Restated to reflect subdivision of each of the issued and unissued shares into four subdivided shares on 14th August 2000.

1999 US\$'000	2000 US\$'000	2001 US\$'000	2002 US\$'000	2003 US\$'000	2004 US\$'000	2005 US\$'000
367,557	677,144	790,190	773,660	955,339	1,050,707	<b>1,143,783</b>
111,207	155,268	136,171	125,936	174,202	134,533	<b>157,263</b>
–	–	–	–	–	–	–
111,207	155,268	136,171	125,936	174,202	134,533	<b>157,263</b>
(5,560)	(22,172)	9,431	(15,289)	(24,788)	(17,956)	<b>(15,591)</b>
–	(9)	(2)	(2)	(2)	–	<b>(24)</b>
105,647	133,087	145,600	110,645	149,412	116,577	<b>141,648</b>
–	–	–	22,583	22,421	20,074	<b>43,335</b>
180,277	246,724	234,287	235,031	248,501	256,952	<b>280,563</b>
–	11,668	19,506	18,439	18,882	16,104	<b>14,921</b>
–	9,172	7,361	3,709	40	13,163	<b>3,193</b>
5,770	7,641	11,136	9,480	7,336	7,871	<b>5,818</b>
33,188	27,901	20,522	13,844	8,538	5,599	<b>426</b>
–	3,116	28,513	32,778	29,188	33,731	<b>30,689</b>
358,787	139,141	207,156	246,454	366,591	420,786	<b>483,572</b>
578,022	445,363	528,481	582,318	701,497	774,280	<b>862,517</b>
5,925	5,925	5,925	5,925	5,925	5,925	<b>5,925</b>
525,540	376,761	459,001	513,434	617,303	685,802	<b>762,115</b>
29,627	33,620	34,383	34,383	42,390	42,390	<b>51,810</b>
561,092	416,306	499,309	553,742	665,618	734,117	<b>819,850</b>
–	–	–	–	–	–	–
3,000	16,884	18,243	17,823	20,489	19,065	<b>19,667</b>
13,930	12,168	10,924	10,748	15,386	21,093	<b>21,892</b>
–	5	5	5	4	5	<b>1,108</b>
578,022	445,363	528,481	582,318	701,497	774,280	<b>862,517</b>
2.88	3.62	3.96	3.01	4.07	3.17	<b>3.86</b>
N/A	N/A	N/A	N/A	4.07	3.17	<b>3.86</b>
4.5	4.9	1.3	1.3	1.7	1.7	<b>2.0</b>
15.3	11.3	13.6	15.1	18.1	20.0	<b>22.3</b>