

CHAIRMAN'S STATEMENT

主席報告

On behalf of the board of directors (the "Board"), I hereby present to the shareholders the annual results of Carico Holdings Limited (the "Company") and its subsidiaries (the "Group") for the year ended 31 March 2007.

During the year under review, the Group achieved a turnover of approximately HK\$130.6 million, representing an increase of approximately HK\$127.9 million comparing with last financial year (excluding the turnover attributable to a discontinued operation – trading of electronic components). The Group narrowed its net loss attributable to equity holders to approximately HK\$32.5 million from HK\$77.1 million of last financial year, representing an improvement of 57.8%.

During the year, the management has been dedicated to strengthening the overall financial performance of the Group by developing its existing businesses, divesting under-performing assets as well as exploring new investment opportunities. The Group's businesses in different segments have recorded increase in turnover. In mid 2006, the Group's auto parts processing factory commenced scale production of air conditioning compressors which were marketed under the Japanese brand name of "Unicla". Turnover derived from the Group's securities brokerage business and securities investment has recorded substantial growth due to the bullish market sentiment during the year. Although the general economy shows an uptrend growth, the increasing market competition has posed tough challenges to the aforementioned businesses of the Group. In addition, the logistics business of the Group also faced intense competition from industry peers and hence has yet to generate profit to the Group. As such, the management will continue to improve and review its existing businesses from time to time and may dispose of under-performing assets should it be in the interest of the Group.

With a view to establishing a solid platform to invest in businesses that could bring value to the Group, the Group successfully completed an open offer of new shares and raised net proceeds of approximately HK\$96.5 million in September 2006, of which approximately HK\$63 million was intended to finance a proposed investment and the balance would be used for working capital and future investments. As stated in the announcements of the Company dated 7 June 2006, 23 November 2006 and 23 February 2007, a non-legally binding memorandum of understanding (as amended by a non-legally binding supplemental memorandum of understanding dated 23 November 2006) in relation to the proposed investment was signed on 24 May 2006 and subsequently lapsed on 23 February 2007. As stated in the announcement of the Company dated 13 July 2007, after the Company conducted a detailed review on the business operation of the Group, the Company served a

本人謹代表董事會（「董事會」）向股東呈中汽資源投資有限公司（「本公司」）及其附屬公司（「本集團」）截至二零零七年三月三十一日止年度之全年業績。

於回顧年度內，本集團營業額約130,600,000港元，較上個財政年度增加約127,900,000港元（不包括終止經營業務買賣電子零件所貢獻之營業額）。本集團權益持有人應佔虧損淨額由上個財政年度之77,100,000港元收窄至約32,500,000港元，即改善57.8%。

年內，管理層致力透過發展現有業務、將資金撤離表現欠佳之資產以及物色新投資機會以提升本集團整體財務表現。本集團不同業務分類之營業額錄得增長。於二零零六年年中，本集團之汽車零件加工廠開始規模化生產以日本品牌「尤里克拉」行銷之空調壓縮機。由於年內市場氣氛向好，本集團之證券經紀業務及證券投資之營業額大幅增長。儘管整體經濟呈現增長趨勢，但市場競爭加劇，本集團上述業務面臨嚴峻挑戰。此外，本集團之物流業務亦面臨同業之激烈競爭，因此尚未為本集團帶來溢利。故此，管理層將繼續不時改善及檢討其現有業務，並可能在符合本集團利益之情況下出售表現欠佳之資產。

為建立一個穩健之平台以投資可望為本集團帶來價值之業務，本集團於二零零六年九月成功完成公開發售新股，所得款項淨額約96,500,000港元，其中約63,000,000港元擬用於為投資建議融資，而餘額則用作營運資金及未來投資。誠如本公司於二零零六年六月七日、二零零六年十一月二十三日及二零零七年二月二十三日刊發之公告所述，於二零零六年五月二十四日就投資建議簽署之無法律約束力之諒解備忘錄（經日期為二零零六年十一月二十三日之無法律約束力之補充諒解備忘錄修訂），其後於二零零七年二月二十三日失效。如本公司於二零零七年七月十三日刊發之公告所述，在本公司對本集團之業務營運進行詳細檢討後，本公司於二零零七年七月十三日向訂約對手方發出通知，確認終止就該投資建議洽商條款及條件。因此，於二零零六年九

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notice to the counterparty confirming the termination of the negotiation of the terms and conditions in respect of such proposed investment on 13 July 2007. Hence, the proceeds of approximately HK\$63 million from the open offer closed in September 2006, which were reserved for such proposed investment, will be released for future working capital and/or other future investments as and when the opportunity identified. As of 31 March 2007, the Group was in a net cash position of approximately HK\$108.4 million with nil borrowing.

Looking forward, the management will review its existing businesses from time to time and strive to improve the business operation and financial position of the Group. At the same time, the Group will proactively seek potential investment opportunities that can enhance the value to the shareholders.

Finally, I would like to take this opportunity to express my gratitude to my fellow directors, management and staff for their contributions and dedication to the Group. In addition, I would like to thank all the shareholders, business partners, suppliers and customers for their continued support.

Ryoji Furukawa
Chairman

Hong Kong, 27 July 2007

月完成之公開發售之所得款項約63,000,000港元原本預留用於該投資建議，將改為用作未來營運資金及／或於日後物色到機會時作出其他投資。於二零零七年三月三十一日，本集團持有現金淨額約108,400,000港元，且無任何借貸。

展望未來，管理層將不時檢討其現有業務，致力改善本集團之業務營運及財務狀況。同時，本集團將積極物色可望為股東帶來更多價值之潛在投資機會。

最後，本人藉此機會衷心感謝董事會同寅、管理層及員工對本集團之全心貢獻。此外，本人謹對所有股東、業務夥伴、供應商及客戶之鼎力支持致以謝意。

主席
古川令治

香港，二零零七年七月二十七日