## Ten Year Financial Summary

|  | 2010 | $\begin{array}{r} 2009 \\ \text { (restated) } \end{array}$ | $\begin{array}{r} 2008 \\ \text { (restated) } \end{array}$ | $\begin{array}{r} 2007 \\ \text { (restated) } \end{array}$ | $\begin{array}{r} 2006 \\ \text { (restated) } \end{array}$ | $\begin{array}{r} 2005 \\ \text { (restated) } \end{array}$ | $\begin{array}{r} 2004 \\ \text { (restated) } \end{array}$ | 2003 | 2002 | 2001 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated Income Statement (HK\$m) |  |  |  |  |  |  |  |  |  |  |
| Turnover | 4,707 | 4,218 | 4,938 | 4,542 | 3,717 | 3,276 | 3,120 | 2,517 | 2,592 | 2,584 |
| EBITDA | 1,143 | 924 | 1,425 | 1,510 | 1,275 | 1,092 | 992 | 726 | 747 | 698 |
| EBITDA margin \% | 24\% | 22\% | 29\% | 33\% | 34\% | 33\% | $32 \%$ | 29\% | 29\% | 27\% |
| Operating profit | 794 | 586 | 1,051 | 1,175 | 1,024 | 850 | 749 | 616 | 635 | 579 |
| Profit/(loss) attributable to shareholders | 3,008 | 2,660 | (27) | 4,002 | 2,350 | 2,830 | 3,218 | 351 | 293 | 33 |
| Underlying profit attributable to shareholders * | 408 | 323 | 808 | 906 | 787 | 638 | 381 | 285 | 266 | 181 |
| Dividends | 177 | 132 | 246 | 259 | 228 | 199 | 168 | 112 | 93 | 58 |
| Earnings/ (loss) per share (HK\$) | 2.04 | 1.82 | (0.02) | 2.79 | 1.65 | 2.01 | 2.30 | 0.29 | 0.25 | 0.03 |
| Underlying earnings per share (HK\$)* | 0.28 | 0.22 | 0.56 | 0.63 | 0.55 | 0.45 | 0.27 | 0.24 | 0.23 | 0.15 |
| Dividends per share (HK cents) | 124 | 94 | 174 | 184 | 164 | 144 | 124 | 84 | 84 | 54 |
| Dividend cover (times)** | 2.3 x | 2.4x | 3.3x | 3.5 x | 3.5 x | 3.2x | 2.3 x | 2.5 x | 2.9 x | 3.1x |
| Interest cover (times) | 7.4x | 6.8x | 15.5x | 13.5x | 8.6 x | 5.2x | 3.1x | 2.5 x | 2.2x | 1.7x |
| Consolidated Statement of Financial Position (hk\$m) |  |  |  |  |  |  |  |  |  |  |
| Fixed assets | 30,690 | 28,339 | 26,368 | 26,895 | 22,951 | 20,561 | 20,058 | 19,068 | 18,019 | 17,338 |
| Other assets | 3,239 | 2,698 | 1,243 | 1,210 | 1,211 | 1,110 | 741 | 771 | 712 | 1,025 |
| Cash and bank balances | 2,658 | 1,835 | 1,995 | 1,414 | 447 | 301 | 262 | 217 | 232 | 99 |
| Total assets | 36,587 | 32,872 | 29,606 | 29,519 | 24,609 | 21,972 | 21,061 | 20,056 | 18,963 | 18,462 |
| Interest-bearing borrowings | $(4,332)$ | $(3,825)$ | $(3,193)$ | $(2,869)$ | $(2,523)$ | $(2,614)$ | $(4,536)$ | $(4,906)$ | $(5,843)$ | $(5,755)$ |
| Derivative financial instruments | (200) | (206) | (281) | (215) | (214) | (209) |  |  | - | - |
| Other liabilities | $(1,971)$ | $(1,786)$ | $(1,741)$ | $(1,830)$ | $(1,684)$ | $(1,376)$ | $(1,568)$ | $(1,130)$ | (976) | (735) |
| Net assets | 30,084 | 27,055 | 24,391 | 24,605 | 20,188 | 17,773 | 14,957 | 14,020 | 12,144 | 11,972 |
| Non-controlling interests | (981) | (908) | (934) | (891) | (783) | (710) | (614) | (579) | (567) | (29) |
| Net assets attributable to shareholders | 29,103 | 26,147 | 23,457 | 23,714 | 19,405 | 17,063 | 14,343 | 13,441 | 11,577 | 11,943 |
| Net assets per share (HK\$) | 19.66 | 17.79 | 16.18 | 16.45 | 13.59 | 12.04 | 10.23 | 9.59 | 9.90 | 10.22 |
| Net debt to EBITDA (times) | 1.5x | 2.2x | 0.8 x | 1.0x | 1.6x | 2.1x | 4.3x | 6.5 x | 7.5x | 8.1 x |
| Net debt to equity | 6\% | 8\% | 5\% | 6\% | 11\% | 14\% | 30\% | 35\% | 48\% | 47\% |
| Gearing | 5\% | 7\% | 5\% | 6\% | 10\% | 12\% | 23\% | 26\% | 33\% | 32\% |
| Consolidated Statement of Cash Flows (HK\$m) |  |  |  |  |  |  |  |  |  |  |
| Net cash generated from operating activities |  |  |  |  |  |  |  |  |  |  |
| Capital expenditure | $(276)$ | (269) | (417) | (808) | $(645)$ | (664) | (360) | (436) | (276) | (537) |
| Investment in the Paris project | ) | $(1,044)$ | ( | (8) | ( | ( | - | ( | ( |  |
| Disposal of The Kowloon Hotel | - | (1) | - | - | - | 1,684 | 193 | - | - | - |
| Net cash inflow/ (outflow) after capital expenditure, interest and dividends | 568 | (824) | 597 | 683 | 232 | 1,928 | 427 | (156) | 229 | 30 |
| Share Information (hk\$) |  |  |  |  |  |  |  |  |  |  |
| Highest share price | 14.90 | 11.98 | 14.50 | 15.46 | 13.50 | 9.65 | 7.50 | 5.60 | 4.35 | 5.40 |
| Lowest share price | 10.32 | 4.26 | 5.13 | 10.90 | 8.00 | 6.40 | 4.15 | 2.78 | 2.63 | 2.03 |
| Year end closing share price | 13.32 | 11.36 | 5.86 | 13.70 | 13.14 | 8.50 | 6.95 | 4.53 | 3.30 | 2.90 |

* Underlying profit attributable to shareholders and underlying earnings per share are calculated by excluding the post-tax effects of the property revaluation movements and other non-operating items.
** Dividend cover is calculated based on underlying profit attributable to shareholders over dividends.
Notes:
In order to comply with the Amendments to HKAS 12, Income Taxes, during 2010 the Group changed its accounting policy to measure deferred tax liabilities in respect of its investment properties with reference to the tax liabilities that would arise if the properties were disposed of at their carrying amounts at the reporting date, unless the property is depreciable and is held within a business model whose objective is to consume substantially all the economic benefits embodied in the property over time rather than through sale. The change in accounting policy has been applied retrospectively and figures for the years from 2004 to 2009 have been restated for comparison purposes. However, the above change in accounting policy has had no material impact on the results for the years from 2001 to 2003 and figures for these years have not be restated.

