



The Cross-Harbour (Holdings) Limited

(Stock Code : 32)



ANNUAL REPORT

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Corporate Information

Board of Directors

Executive Director

Cheung Chung Kiu (*Chairman*)
Yeung Hin Chung, John, SBS, OBE, JP (*Managing Director*)
Yuen Wing Shing
Wong Chi Keung
Leung Wai Fai
Tung Wai Lan, Iris

Non-executive Director

Lee Ka Sze, Carmelo
Wong Yat Fai

Independent Non-executive Director

Ng Kwok Fu
Luk Yu King, James
Leung Yu Ming, Steven

Audit Committee

Luk Yu King, James (*Chairman*)
Lee Ka Sze, Carmelo
Ng Kwok Fu
Leung Yu Ming, Steven

Remuneration Committee

Cheung Chung Kiu (*Chairman*)
Ng Kwok Fu
Leung Yu Ming, Steven

Authorised Representative

Yeung Hin Chung, John
Leung Wai Fai (*Alternate to Yeung Hin Chung, John*)
Yuen Wing Shing
Wong Chi Keung (*Alternate to Yuen Wing Shing*)

Secretary

Leung Shuk Mun, Phyllis Sylvia

Legal Adviser

Woo, Kwan, Lee & Lo

Registered Office

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26 Harbour Road
Wanchai
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Fax: (852) 2802 2080
Website: www.crossharbour.com.hk

External Auditor

KPMG

Registrar & Transfer Office

Tricor Tengis Limited
26/F, Tesbury Centre
28 Queen's Road East
Wanchai
Hong Kong
Tel: (852) 2980 1333
Fax: (852) 2810 8185

Principal Banker

The Hongkong and Shanghai Banking
Corporation Limited

Share Listing

The Stock Exchange of Hong Kong Limited
Stock Code: 32

Performance

The Group reported a net profit of HK\$358.8 million for the year ended 31 December 2010, representing an increase of 23.2 percent as compared with HK\$291.3 million in 2009. The significant increase was primarily due to an increase in profit contribution from tunnel operations as compared to the previous year. Earnings per share were HK\$1.01 against HK\$0.82 for 2009.

Final Dividend

A fourth and final dividend of HK\$0.12 per share has been proposed and, if approved by the shareholders, will result in total dividends of HK\$0.30 per share for the year, the same as for 2009. Total dividends paid and proposed for the year will be HK\$106.0 million.

Business Review and Outlook

Global financial conditions have improved since the second half of 2010, with robust growth in emerging economies but subpar recovery in the advanced countries. On one side, the US economy was again losing momentum as the effects of those unprecedented government stimulus and monetary easing measures faded. But on the other, the Mainland authorities were prompted to further tighten monetary policy to curb the stubbornly high home prices, surging inflation on the back of soaring food prices and soaring hot money inflow resulting from the second round of quantitative easing measures launched by the US Federal. The Hong Kong economy rebounded strongly with a robust GDP growth of 6.8% as witnessed by accelerated exports, strong retail sales and a near two-year low of 4% unemployment rate. Fuelled by the easy money globally, property prices recorded a double digit surge. However, the underlying inflation rate also climbed from less than 1% to 3.1% during the past year, as an aggregate result of higher global food and oil prices and weakness of the Hong Kong dollar.

Looking into 2011, key factors that shape the global economic scene remain very much intact. The contagion risk of the European sovereign debt crisis remains lingering concern on the strength of global recovery. Market volatility is expected to persist. Excess liquidity continues to flow to economic outperformers under a two-track global recovery while the recoveries of advanced economies remain fragile until improving business investment translates into higher employment growth. Mainland China's economic growth is expected to ease from 10.3% for 2010 to about 8.5% in 2011 due to the recent accelerated pace of monetary tightening. On the exchange rate front, a buoyant trade surplus, however, calls for a faster pace of renminbi appreciation and globalization. As an export-dependent economy, trade outlook for the local economy is overshadowed by the cooling global demand. However, the enormous purchasing power from the Mainland visitors should continue to support a vibrant domestic sector, notwithstanding the pressure for pay rise is expected to escalate alongside inflation.

Chairman's Statement

Electronic Toll Operation

Autotoll Limited ("Autotoll"), 50% owned by The Autopass Company Limited (a 70% owned subsidiary), provides electronic toll clearing facilities in Hong Kong covering eleven different toll roads and tunnels. There are fifty-three auto-toll lanes in operation at present. Against the backdrop of revived business sentiment and increase in new car sales, a pleasing increase in tag subscribers was recorded during 2010.

For years, Autotoll strived to maintain its leading edge and stranglehold on the Global Positioning System ("GPS") market. The successful interface of the On-Board Trucker Information System (OBTIS) platform with the Road Cargo System (ROCARS) implemented by the Customs and Excise Department – a mandatory electronic cargo information submission system for all cross-border trucks in 2011, not only enhances the usage of GPS in the coming years, but also gives impetus to the launch of AutoTAXI service platform. AutoTAXI service (Autotoll Intelligent Taxi Calling Service) includes driver-centric services such as job dispatch and GPS navigation, as well as a multimedia platform providing coupons, news, entertainment and real time location for passengers. By integrating with VISA platform, AutoTAXI becomes the first taxi service that accepts credit card payments in Hong Kong and travelling will become more convenient for both local commuters and international tourists. With the addition of a new range of professional services, the new platform significantly raises the service quality in Hong Kong taxis by blending the benefits of speed, convenience, security and professional customer service. At present, over 400 urban taxi have joined in the test phase.

After the delivery of Speed Map Panels for the New Territories in 2011, Autotoll will complete the implementation of three journey time indication systems. Together with its participation in the pilot version of the Driving Route Search Service (DRSS – a free web portal service provided by the Transport Department which allows motorists to search for an optimum driving route in terms of the shortest travel time, shortest distance or cheapest toll), Autotoll has further increased its penetration in the intelligent transport system market.

Motoring School Operation

Alpha Hero Group ("AHG") (70% owned) operates driving training schools, recorded not only an almost 8% increase in the demand for driving lessons in the year under review as compared with the last corresponding year as a result of proactive and extensive sales and marketing efforts, but also a welcomed increase in income from motorcycle training courses. Further, in view of the persistently low interest rates and rising rentals of the sales outlets, three properties were acquired at strategic locations as a measure to improve the cost structure and enhance customer communications in the long run.

Despite an improved performance of AHG in 2010, the outlook on the driving training industry does not appear to be rosy in the future years, due to the continuing severe pricing competitions among driving school operators and the adverse effect of rising inflation on profit margin. Nevertheless, AHG will continue to strive for higher productivity through various quality enhancement programs in order to boost enrolments and spending per customer.

Tunnel Operations

(I) Western Harbour Tunnel Company Limited ("WHTCL") – 50% owned

The performance of WHTCL in 2010 was again remarked by a significant improvement in toll revenue as a result of improved economic sentiment and increased total cross harbour traffic. The daily throughput of the Western Harbour Tunnel for 2010 rose significantly to 53,600 vehicle journeys, representing an increase of 11% as compared with the last corresponding year despite the implementation of its fifth toll increase effective from 1 August 2010. It even attained a new record high single daily throughput since operation of over 71,600 vehicle journeys in December. In addition to the midnight empty taxi and midnight goods vehicle promotions, WHTCL also launched various promotional campaigns with other business partners such as distribution of gasoline coupons, to stimulate traffic and enhance corporate image.

Looking forward to 2011, we anticipate another year of steady return and enhanced cashflow from the franchise fuelled by renewed market optimism and ecstatic consumer sentiments. On the finance side, WHTCL will continue to benefit from the persistently low interest rates environment in view of the uncertainty in global economic recovery.

(II) Tate's Cairn Tunnel Company Limited ("TCTCL") – 39.5% owned

The performance of TCTCL in 2010 was pleasing though the threat of alternative routes on the market share of the Tate's Cairn Tunnel ("TCT") continues to exist. The daily throughput of the TCT increased by 4% to over 52,600 vehicle journeys, as compared with that of the previous year, and in particular during the fourth quarter of the year, the average daily throughput has rebounded to the level before the last toll increase implemented in late 2008. As a measure to compensate for the loss of revenue caused by the opening of Route 8 in 2008 and to enhance future cashflow, TCTCL has implemented its sixth toll increase effective from 25 December 2010 and raised its toll by HK\$1 for all categories of vehicles except public light buses.

Moreover, in order to realize its mission of providing a safe and smooth passage through the tunnel to the motoring public, TCTCL has upgraded both the manual toll and autotoll systems during the past year, and in the year ahead, will undertake more tunnel improvement works.

Looking Forward

Given the promising business prospects, we have confidence that each business segment of the Group will continue to perform steadily in the coming years and create sustainable streams of value for our shareholders.

Chairman's Statement

Acknowledgement

I would like to take this opportunity to extend my sincere appreciation to my fellow directors for their wise counsel and to all the staff for their concerted efforts and continued dedication. Last but not least, I would like to express my gratitude to our shareholders for their support to the Group in the past years.

Cheung Chung Kiu
Chairman

Hong Kong, 29 March 2011

Electronic Toll Operation

The total number of tags in circulation was around 248,000 as on 31 December 2010, representing an increase of 4.4% from the year before. Autotoll's penetration rate on licensed vehicles was about 40% on average. The overall usage of auto-toll facilities in all eleven toll roads and tunnels maintained at about 50% with the highest usage at the Tai Lam Tunnel at around 60%. The daily transactions handled by Autotoll were about 357,000 with toll amount of approximately HK\$7.7 million. The number of subscribers for the Global Positioning System at the end of the year under review was about 5,800.

Motoring School Operation

An increase of 6% in tuition fees income was recorded due to significant increases in both demand for driving lessons and income from motorcycle training courses as compared with the previous year despite a lower lesson income unit rate. The higher throughput was primarily the result of better sales intake under more proactive marketing strategies. Moreover, the operating margin was improved as a result of its more flexible cost structure.

Tunnel Operations

Tate's Cairn Tunnel ("TCT")

The dual two-lane TCT was constructed at a total cost of HK\$2 billion with a designed capacity of 78,500 vehicle journeys. TCT opened for traffic in June 1991 and is the longest road tunnel in Hong Kong. Competition mainly comes from the lower tolls at the Lion Rock Tunnel, Shing Mun Tunnels and Eagle's Nest Tunnel (part of Route 8) which connects Cheung Sha Wan and Shatin Valley.

Toll

Effective from 25 December 2010, toll charges for all categories of vehicles except public light buses have risen by HK\$1.

Tunnel Usage

Throughput for the year was 19,217,571 vehicle journeys, representing an increase of 4.1% from 2009. The daily average throughput stood at 52,651 vehicle journeys and the market share of TCT decreased from 31.8% in 2009 to 30.8% in 2010.

	Traffic Mix	
	2010	2009
Private Cars/Taxis and Motorcycles	73.4%	73.1%
Goods Vehicles	17.5%	17.3%
Buses	9.1%	9.6%
	<u>100.0%</u>	<u>100.0%</u>

Operation Review

In terms of vehicle mix profile, the private cars category (i.e. private cars, taxis and motorcycles) increased by 0.3% pt. and the goods vehicles category increased by 0.2% pt as compared to last year, while usage by buses decreased by 0.5% pt. The average net toll per vehicle was slightly decreased from HK\$18.50 in 2009 to HK\$18.43 in 2010 due to change in traffic mix.

Accidents

The traffic accident occurrence rate increased by 12.3% during 2010.

	Occurrence Rate Per million vehicle trips	
	2010	2009
Fatal Accidents	0.00	0.00
Traffic Accidents (Personal Injury)	0.47	0.65
Traffic Accidents (Damage Only)	5.00	4.22
TOTAL:	<u>5.47</u>	<u>4.87</u>

Breakdowns

The occurrence rate of breakdowns in 2010 decreased by 10.3% and the average time taken to attend the scene was maintained at within two minutes.

	2010	2009
Total Breakdowns (occurrence rate per million vehicle trips)	33.46	37.30
Daily Average Breakdowns	1.76	1.89

Infringements

The number of infringements per million vehicle trips decreased by 9.5% in 2010 because of decrease in toll evasion and speeding cases after stringent prosecution and follow-up. The number of prosecutions per million vehicle trips decreased by 19.6%.

	Number of Events Per million vehicle trips	
	2010	2009
Total Infringements Reported	428	473
Prosecutions	41	51

Maintenance

To ensure smooth operation of the tunnel, maintenance work on all tunnel service installations were carried out according to the Master Maintenance Program as well as the maintenance check sheets. No major defects causing adverse effect on the normal tunnel operation were found.

During the year, road resurfacing of Shatin exit road was implemented. Both the manual toll and autotoll systems upgrade were completed.

Quarterly and Yearly Maintenance reports were prepared and submitted to the Highways Department and Transport Department for review. Monthly air quality reports were submitted to Environmental Protection Department and Transport Department.

Staff

Staff turnover for the year was 3.9% (2009: 8.7%) with 8 members departed.

Western Harbour Tunnel (“WHT”)

The construction of the WHT was completed in April 1997 at a total cost of HK\$7 billion. The dual three-lane tunnel has been under-utilised due to the lower tolls at the other cross-harbour tunnels and poor connecting roads leading to and from the WHT. The company will continue to work with the Government to improve the overall traffic flow of Hong Kong through better usage of the WHT.

Toll

The ninth toll gazettal took effect on 31 July 2010 due to the performance of the tunnel being below the target set in the Western Harbour Crossing Ordinance (“WHC Ordinance”). In addition, the Company has adjusted the concessionary toll from 1 August 2010 in order to improve its financial position. Toll charges for private cars, taxis, light buses, light goods vehicles, medium goods vehicles and heavy goods vehicles have risen by HK\$5 to HK\$50, HK\$45, HK\$60, HK\$60, HK\$85 and HK\$115 respectively, while motorcycles, single-decked buses and double-decked buses are charged at HK\$23 (increased by HK\$1), HK\$90 (increased by HK\$10) and HK\$128 (increased by HK\$13) respectively.

Operation Review

Tunnel Usage

Throughput for the year was 19,556,854 vehicle journeys, representing an increase of 11.1% from 2009. The daily average throughput stood at 53,580 vehicle journeys and the market share of WHT increased from 20.7% in 2009 to 22.1% in 2010.

	Traffic Mix	
	2010	2009
Private Cars/Taxis and Motorcycles	76.0%	75.2%
Goods Vehicles	11.5%	11.0%
Buses	12.5%	13.8%
	<u>100.0%</u>	<u>100.0%</u>

In terms of vehicle mix profile, the private cars category (i.e. private cars, taxis and motorcycles) and goods vehicles category increased by 0.8% pt. and 0.5% pt. respectively as compared to last year, while usage by buses decreased by 1.3% pt. The average net toll per vehicle was increased from HK\$50.02 in 2009 to HK\$52.04 in 2010 due to toll increase and change in traffic mix.

Accidents

The traffic accident occurrence rate decreased by 16.7% during 2010 due to enhancement of traffic safety measures implemented by the tunnel management to remind tunnel users of traffic safety.

	Occurrence Rate per million vehicle trips	
	2010	2009
Fatal Accidents	0.00	0.00
Traffic Accidents (Personal Injury)	0.41	0.45
Traffic Accidents (Damage Only)	1.94	2.37
TOTAL:	<u>2.35</u>	<u>2.82</u>

Breakdowns

The occurrence rate of breakdowns in 2010 decreased by 18.8% and the average time taken to attend the scene was maintained at within two minutes.

	2010	2009
Total Breakdowns (occurrence rate per million vehicle trips)	13.35	16.45
Daily Average Breakdowns	0.72	0.79

Escorts

	Number of trips	
	2010	2009
Dangerous Goods & Abnormal Goods	2,791	2,369

Infringements

The number of infringements per million vehicle trips decreased by 26.5% in 2010 because of strengthened enforcement on toll evasion cases. The number of prosecutions per million vehicle trips was same as last year.

	Number of Events Per million vehicle trips	
	2010	2009
Total Infringements Reported	297	404
Prosecutions	39.0	39.0

Maintenance

Throughout the year 2010, all major tunnel systems operated in a safe and reliable condition.

Preventive maintenance work was performed on all engineering systems and no major defects were found in the course of the maintenance.

As an annual exercise, an Independent Consulting Engineer was engaged in November 2010 to conduct a maintenance audit. The audit showed that all tunnel infrastructure and systems had been maintained in compliance with Maintenance Manual, which is a standard agreed with the Highways Department.

Staff

Staff turnover for the year was 18.24% (2009 : 10.7%) with 39 members, including retired staff, left the Company.

Cross-Harbour Tunnel at Hunghom

(managed by Hong Kong Transport, Logistics and Management Company Limited (“HKTMCL”))

HKTMCL operated the Cross-Harbour Tunnel at Hunghom under a Management, Operations and Maintenance Contract with the Government commencing 1 September 2006 and the contract expired on 31 October 2010. The company was entitled to a management fee income from, and shared the advertising revenue with, the Government.

Tunnel Usage

Traffic throughput from 1 January 2010 to 31 October 2010 was 36,648,638 vehicle journeys, representing a decrease of 0.4% as compared with the same period in 2009.

Set out below is information disclosed pursuant to the listing rules of The Stock Exchange of Hong Kong Limited (“the Stock Exchange”):

Commentary on Annual Results

(I) Review of 2010 Results

The Group reported a profit attributable to shareholders of HK\$358.8 million for the year ended 31 December 2010, an increase of 23.2% compared with HK\$291.3 million in 2009. Earnings per share were HK\$1.01 compared to HK\$0.82 for the previous year. The improvement in 2010 result was primarily attributable to an increase in profit contribution from tunnel operations.

The Group’s turnover for the year was HK\$227.1 million, increased by HK\$9.6 million or 4.4% as compared to HK\$217.5 million recorded in 2009. The improvement was attributable to an increase in turnover of the motoring school and interest income from fixed rate notes which offsets a reduction in dividend income from listed investments.

The motoring school operations recorded an increase in turnover of 7.1% to HK\$186.9 million as a result of increase in tuition fees income due to increase in both demand for driving lessons and income from motorcycle courses. Operating profit increased by 14.7% as compared to the HK\$36.7 million recorded in the previous year.

The Group’s share of profits less losses of associates has increased by 29.9% to HK\$305.8 million as compared to HK\$235.4 million in 2009. The increase was primarily attributable to the significant improvement in the performance of Western Harbour Tunnel Company Limited (“WHTCL”) as WHTCL recorded a 15.6% increase in toll revenue as compared to the previous year. After accounting for the amortization of fair value in excess of net book value of WHTCL and Tate’s Cairn Tunnel Company Limited (“TCTCL”) as at the completion dates of the acquisitions in 2008, profit contributions from WHTCL and TCTCL for the year were HK\$248.9 million and HK\$41.8 million respectively, as compared to HK\$199.4 million and HK\$36.7 million recorded in the previous year.

The Group’s share of profit from a jointly controlled entity, Autotoll Limited, was HK\$8.7 million for the year against HK\$9.7 million recorded in the previous year, representing a reduction of 10.3% as a result of a decrease in project income.

The Group’s financial costs incurred on bank loans drawn during the second half of 2009 for the year amounted to HK\$9.7 million, increased by HK\$4.3 million or 79.6% as compared to HK\$5.4 million recorded in 2009. The bank loans are variable interest rate loans with interest rate based on the HIBOR plus the predetermined spread. Further information on the Group’s effective interest rates for 2010 and interest rate exposure are provided in note 27(c) to the financial statements on page 109.

Further Corporate Information

Commentary on Annual Results *(continued)*

(II) Investments

At 31 December 2010, the Group maintained a portfolio of investments, composed of listed securities and unlisted investments with an aggregate market value of HK\$494.7 million. The increase in portfolio balance was primarily due to the acquisition of available-for-sale securities and fixed rate notes at a total amount of HK\$222.2 million. Certain securities were pledged to the financial institution to secure margin and securities facilities granted to the Group in respect of securities and derivatives transactions. Dividend income received therefrom in 2010 amounted to HK\$4.8 million.

(III) Liquidity and Financial Resources

At 31 December 2010, the Group had bank balances and deposits in the amount of HK\$944.0 million. Banking facilities available are sufficient to meet the foreseeable funding needs for working capital and capital expenditure. At 31 December 2010, the Group had outstanding bank loans of HK\$364.6 million (31 December 2009 : HK\$479.2 million). The bank loans are denominated in Hong Kong dollars and secured by corporate guarantees issued by the Company and two indirect wholly-owned subsidiaries. Gearing ratio of the Group, as measured by dividing the net debt to shareholders' equity, was negative as cash and cash equivalents of the Group could cover the total debt (31 December 2009 restated : negative). Net debt includes interest-bearing bank borrowings and other payables, net of cash and cash equivalents.

The following is the maturing profile of the Group's bank borrowings as of 31 December 2010 :

Within 1 year	57.1%
After 1 year but within 2 years	42.9%
	<hr/>
	100.0%
	<hr/> <hr/>

The sum of term loan instalment payments repayable within one year is HK\$208.3 million.

Except for the Group's investment in trading securities denominated in foreign currencies other than the United States dollars, the Group's major sources of income, major assets and borrowings are denominated in Hong Kong dollars. Further information on the Group's foreign currency exposure is provided in note 27(d) to the financial statements on pages 110 and 111.

Commentary on Annual Results *(continued)*

(IV) Comments on Segmental Information

The principal activity of the Company is investment holding.

The principal activities of the Company's subsidiaries, associates and a jointly controlled entity are the operation of motoring schools, tunnels and an electronic toll collection system, and investment. Further information on the segmental details is provided in note 12 to the financial statements on pages 79 to 81.

(V) Employees

The Group has 476 employees. Employees are remunerated according to the job nature and market trends, with a built-in merit component incorporated in the annual increment to reward and motivate individual performance. Apart from provident fund schemes and medical insurance, discretionary bonuses and employee share options are awarded to employees of the Group at the discretion of the directors, depending upon the financial performance of the Group. Total staff costs for the year amounted to HK\$110.5 million. Detailed information is set out in note 8 to the financial statements on page 74.

The Company also operates a Share Option Scheme, details of which are set out in the Report of the Directors on pages 30 and 31.

Board of Directors

Executive Director

Cheung Chung Kiu, aged 46, was appointed Chairman of the Company on 21 March 2001 and also holds directorships in certain other members of the Group. Mr. Cheung was born and educated in Chongqing. He set up Chongqing Industrial Limited (“Chongqing Industrial”, a company engaged mainly in the trading business in the PRC) in 1985. He is the founder and chairman of Yugang International Limited (“Yugang International”), chairman of Y. T. Realty Group Limited (“Y. T. Realty”) and C C Land Holdings Limited (“C C Land”), all being listed public companies in Hong Kong. He is a director of Palin Holdings Limited, Chongqing Industrial, Yugang International (B.V.I.) Limited (“Yugang BVI”), Funrise Limited (“Funrise”), Y. T. Investment Holdings Limited (“Y. T. Investment”) and Honway Holdings Limited (“Honway”) which, together with Yugang International and Y. T. Realty, are companies disclosed in the section headed “Interests and Short Positions of Shareholders” on page 32.

Yeung Hin Chung, John, SBS, OBE, JP, aged 64, was appointed Managing Director of the Company on 1 August 2001 and also holds directorships in certain other members of the Group. Mr. Yeung holds a doctoral degree in management. Prior to joining the Company, he had held various key management positions in the Government of Hong Kong, where he last served as Deputy Director of Immigration; and in the private sector, where he last worked as the chief executive of a large trading consortium. Mr. Yeung is a member of the Guangzhou Committee of the Chinese People’s Political Consultative Conference, the Basic Law Promotion Steering Committee, the Lotteries Fund Advisory Committee, the CUHK Advisory Group on Undergraduate Studies in Business, the PolyU CPCE Advisory Committee and the HKU SPACE Foundation Steering Committee. He is a Visiting Professor of Asia International Open University of Macau and a Senior Visiting Scholar of Beijing Normal University.

Yuen Wing Shing, aged 64, was appointed Executive Director of the Company on 21 March 2001 and also holds directorships in certain other members of the Group. Mr. Yuen holds a diploma in management studies from The Hong Kong Polytechnic University. Prior to joining the Company, he had held senior management positions with a major bank in Hong Kong for over 20 years. He is the managing director of Yugang International and an executive director of Y. T. Realty. He is a director of Yugang BVI, Funrise, Y. T. Investment and Honway.

Wong Chi Keung, aged 55, was appointed Executive Director of the Company on 21 March 2001 and also holds directorships in certain other members of the Group. Mr. Wong holds a doctoral degree in business and is a member of the Hong Kong Institute of Housing, the Chartered Institute of Housing and the Guangxi Committee of the Chinese People’s Political Consultative Conference, Nanning City. He is a fellow of the Hong Kong Institute of Real Estate Administrators and The Hong Kong Institute of Directors, an honorary fellow of Guangxi Academy of Social Sciences and vice chairman of the Officers’ Club of Hong Kong Auxiliary Medical Service. He has held various senior executive positions with some of Hong Kong’s leading property companies and property consultant firms for the past 30 years, and has taken an active role in public and voluntary services. He is the managing director of Y. T. Realty and an independent non-executive director of Water Oasis Group Limited, both being listed public companies in Hong Kong, and a director of Y. T. Investment and Honway.

Executive Director *(continued)*

Leung Wai Fai, aged 49, was appointed Executive Director of the Company on 21 March 2001 and also holds directorships in certain other members of the Group. Mr. Leung graduated from University of Wisconsin-Madison with a bachelor degree in business administration. He is a fellow of the Association of Chartered Certified Accountants and the Hong Kong Institute of Certified Public Accountants. He is an executive director of C C Land and the group financial controller of Yugang International.

Tung Wai Lan, Iris, aged 45, was appointed Executive Director of the Company on 21 March 2001 and also holds directorships in certain other members of the Group. Ms. Tung holds a master of philosophy degree from The Chinese University of Hong Kong. She is an executive director of Y. T. Realty and a director of Y. T. Investment and Honway.

Non-executive Director

Lee Ka Sze, Carmelo, aged 50, was appointed Independent Non-executive Director of the Company on 21 March 2001 and re-designated Non-executive Director of the Company on 30 September 2004. Mr. Lee received his bachelor of laws degree and postgraduate certificate in laws from The University of Hong Kong. He qualified as a solicitor in Hong Kong, England and Wales, Singapore and the Australian Capital Territory. Mr. Lee is a deputy chairman of the Listing Committee of The Stock Exchange of Hong Kong Limited, a chairman of the HKSAR Transport Tribunal, and a member of the SFC Dual Filing Advisory Group of Securities and Futures Commission and the Disciplinary Panel of the Hong Kong Institute of Certified Public Accountants. He is an independent non-executive director of KWG Property Holding Limited and Ping An Insurance (Group) Company of China, Ltd., and a non-executive director of China Pharmaceutical Group Limited, Hopewell Holdings Limited, Safety Godown Company, Limited, Termbray Industries International (Holdings) Limited, Yugang International and Y. T. Realty, all being listed public companies in Hong Kong. He is a partner of Woo, Kwan, Lee & Lo, legal advisers to Yugang International, Y. T. Realty and the Company.

Wong Yat Fai, aged 51, was appointed Independent Non-executive Director of the Company on 30 September 2004 and re-designated Non-executive Director of the Company on 1 October 2007. Mr. Wong holds a professional diploma in banking from The Hong Kong Polytechnic University. He has over 13 years of experience working with an international banking group. He is an executive director of ICube Technology Holdings Limited (formerly known as GR Vietnam Holdings Limited), and a non-executive director of Yugang International, Y. T. Realty and C C Land, all being listed public companies in Hong Kong.

Board of Directors

Independent Non-executive Director

Ng Kwok Fu, aged 39, was appointed Independent Non-executive Director of the Company on 30 September 2004. Mr. Ng holds a certificate in accounting from Grant MacEwan Community College of Canada. He has over 20 years of experience in the marketing, trading, purchasing and developing of construction materials as well as in technical control, support and management in building projects. He is an independent non-executive director of Yugang International and Y. T. Realty.

Luk Yu King, James, aged 56, was appointed Independent Non-executive Director of the Company on 10 September 2007. Mr. Luk graduated from The University of Hong Kong with a bachelor of science degree. He is a fellow of the Association of Chartered Certified Accountants, an associate of the Hong Kong Institute of Certified Public Accountants and an ordinary member of the Hong Kong Securities Institute. He has over 10 years of experience in corporate finance and in securities & commodities trading business working with international and local financial institutions. He is an independent non-executive director of Yugang International and Y. T. Realty.

Leung Yu Ming, Steven, aged 51, was appointed Independent Non-executive Director of the Company on 1 October 2007. Mr. Leung received his bachelor of social science degree from The Chinese University of Hong Kong and master degree in accountancy from Charles Sturt University of Australia. He is an associate of The Institute of Chartered Accountants in England and Wales, and a fellow of the Association of Chartered Certified Accountants, the Hong Kong Institute of Certified Public Accountants and The Taxation Institute of Hong Kong. He is also a certified practising accountant in Australia and a practising certified public accountant in Hong Kong. Mr. Leung commenced public practice in auditing and taxation in 1990 and is currently a senior partner with a CPA firm. He has over 25 years of experience in assurance, financial management and corporate finance; and he worked previously in the International Finance and Corporate Finance Department of Nomura International (Hong Kong) Limited, where he was assistant vice president. He is an independent non-executive director of Suga International Holdings Limited, Yugang International, Y. T. Realty and C C Land, all being listed public companies in Hong Kong.

Corporate Governance Report

Shareholder Value

The Company is committed to upholding the principles of good corporate governance. These principles highlight an effective board, a sound internal control system as well as transparency and accountability. The board considers such commitment essential in balancing the interests of various stakeholders and the Company and its subsidiaries (the “Group”) as a whole. The Company sees to it that the corporate governance agenda is focused on improving performance and not just bogged down in conformity and compliance.

Corporate Governance

This report sets out the Company’s application in the year to 31 December 2010 of the Code on Corporate Governance Practices (the “CG Code”) set out within Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”). In the opinion of the board, the Company has complied with the principles and the relevant code provisions in the CG Code in all respects throughout the year.

Directors’ Dealings

The Company has adopted a code (the “Securities Code”) for directors’ securities dealings (of which the Model Code for Securities Transactions by Directors of Listed Issuers set out within Appendix 10 to the Listing Rules as amended from time to time (the “Model Code”) forms part) at least as exacting as the Model Code. Each director is given a copy of the Securities Code on appointment, or a copy of the revised Securities Code immediately after its adoption, and thereafter notification and reminders of the period during which directors are not allowed to deal under the Securities Code.

The Company has also adopted a code for relevant employees (within the meaning of the CG Code) regarding securities transactions on terms no less exacting than the required standard set out within the Model Code. Each relevant employee is also given notification and reminders of each period during which relevant employees are not allowed to deal under the code.

All directors have confirmed, following specific enquiries by the Company, that they have complied with the required standard set out within the Model Code and the Securities Code throughout the year.

The Board

Corporate governance of the Company is achieved through its board which assumes responsibility for leadership and control of the Company. Directors being pillars of corporate governance act at all times honestly and exercise care, diligence and skill in the discharge of their duties. The Board is collectively responsible for promoting the success of the Company, and seeks to balance broader stakeholder interests and those of the Group.

Corporate Governance Report

The Board *(continued)*

Board balance

The board, which is chaired by Mr. Cheung Chung Kiu, comprises eleven members, as shown in the corporate information section on page 1. All members served on the board throughout 2010 and up to the date of this report. Brief biographical details of the directors appear in the board of directors section on pages 15 to 17.

The board considers its composition appropriate to the needs of the Company. The non-executive directors are considered to be of sufficient calibre and experience to bring significant influence to bear on the decision-making process. In the view of the board, no independent non-executive director currently in office has any relationships that could materially interfere with his independent judgment. It is therefore the board's view that all independent non-executive directors are independent.

Non-executive directors, as equal board members, give the board and the committees on which they serve, if any, the benefit of their skills and expertise and diversity of backgrounds and qualifications through regular attendance and active participation. Board meetings are held four times a year and additionally as needed to discharge the board duties effectively. Regular scheduled meetings are also held by the board committees to discharge their duties effectively. Non-executive directors also attend general meetings whenever possible, and develop a balanced understanding of the views of shareholders.

Board meetings and attendance

Apart from the annual general meeting, the board met four times during 2010 at approximately quarterly intervals. All board meetings held during 2010 were attended by all directors with the exception of the August meeting, which Mr. Lee Ka Sze, Carmelo was unable to attend.

	No. of meetings attended / held
<i>Executive Director</i>	
Cheung Chung Kiu (<i>Chairman</i>)	4/4
Yeung Hin Chung, John (<i>Managing Director</i>)	4/4
Yuen Wing Shing	4/4
Wong Chi Keung	4/4
Leung Wai Fai	4/4
Tung Wai Lan, Iris	4/4
<i>Non-executive Director</i>	
Lee Ka Sze, Carmelo ¹	3/4
Wong Yat Fai ²	4/4
<i>Independent Non-executive Director</i>	
Ng Kwok Fu ¹	4/4
Luk Yu King, James ³	4/4
Leung Yu Ming, Steven ³	4/4

The Board *(continued)*

Board meetings and attendance *(continued)*

Notes:

- ¹ The term of office for Mr. Lee Ka Sze, Carmelo and Mr. Ng Kwok Fu is approximately three years, commencing 15 May 2009 and ending at the close of the annual general meeting in 2012.
- ² The term of office for Mr. Wong Yat Fai is approximately three years, commencing 24 May 2010 and ending at the close of the annual general meeting in 2013.
- ³ The term of office for Mr. Luk Yu King, James and Mr. Leung Yu Ming, Steven is approximately three years, commencing 2 May 2008 and ending at the close of the annual general meeting in 2011.
- ⁴ Notwithstanding any contractual or other terms of appointment or engagement, non-executive directors are subject to retirement by rotation and re-election in accordance with the Company's articles of association and all applicable laws to the Company.

The appointment of management

The board, led by the chairman, is accountable to shareholders for the overall management and performance of the Group. This requires continuing attention, the board therefore appoints management, which are made up of executive committee members, with additional members from the second line of management. The managing director in turn delegates aspects of the management and administration functions to senior executives who report directly to him on a regular basis.

Delegations to management and reserving matters for the board

The board sets the business strategy of the Group and monitors its development. It delegates other matters to management while reserving certain decisions and actions for itself and performing them effectively. There is a written statement of matters reserved for the board and those delegated to management. These arrangements are reviewed on an annual basis to ensure that they remain appropriate to the needs of the Company.

This statement recognises nine broad categories into which reserving matters for the board may fall, namely (1) board and senior management; (2) relations with the members and stakeholders; (3) financial matters; (4) business strategy; (5) capital expenditures; (6) lease or purchase of buildings; (7) major transactions not included in the budget; (8) actions or transactions involving legality or propriety; and (9) internal control and reporting systems.

The board sees to it that management are managing properly and do not exceed their remit. The statement gives clear directions as to the powers of management. These include executing the business strategies and initiatives adopted by the board, approving investments and divestments as well as managing the Group's assets and liabilities in accordance with the policies and directives of the board. The management carry out such specific duties as to prepare interim and annual accounts, and to implement and monitor the systems of financial controls, internal control and risk management. The management typically meet each month to review, inter alia, the operating and financial performance of the Group against agreed budgets and targets.

Corporate Governance Report

The Board *(continued)*

Supply of and access to information

The board and each director have separate and independent access to executives at all times. Management ensure that the board and its committees receive adequate information, board papers and related materials in a timely manner to enable them to make informed decisions. Such access rights extend to the secretary of the Company who regularly updates the board on governance and regulatory matters. Any director or board committee member can, if necessary, seek independent professional advice through the chairman at the Company's expense provided that such approval may not be unreasonably withheld or delayed.

Directors' training

New directors, together with existing board members, are provided with the opportunity to visit the operating divisions and meet up with management to gain a proper understanding of the Group's business and operations. Each newly appointed director is given a package of materials comprising the latest quarterly management reports and annual and interim reports of the Company, as well as guidelines on directors' duties and corporate governance. In addition, the mini-library maintained by the company secretarial department, open to directors and senior management during office hours, is well stocked with corporate publications and all applicable rules, codes, ordinances and acts to the Group. Directors are welcome to borrow those materials and make copies of them.

Insurance cover

The Company has in force appropriate insurance cover in respect of legal action against its directors and officers. The extent of insurance cover is reviewed on an annual basis.

Chairman and Managing Director

The positions of chairman and managing director are held by separate individuals with the defined roles of managing the board and managing the affairs of the Company respectively. The board considers that vesting the roles in different individuals is essential in ensuring a balance of power and authority and in upholding independence, accountability and responsibility with respect to the management of the Company. The division of responsibilities between the chairman and managing director has been clearly established and set out in writing.

The chairman provides leadership for the board, ensuring its effectiveness in all aspects of its role. The managing director, supported by the management team, provides planning and implementation.

The chairman ensures that all directors are properly briefed on issues arising at board meetings and that all key and appropriate issues are discussed by the board in a timely manner. Board meetings for each year are scheduled in advance to give all directors an opportunity to attend, and are structured to encourage open discussion. All board members are encouraged to update their knowledge of and familiarity with the Group through active participation at board meetings.

Corporate Governance Report

Chairman and Managing Director *(continued)*

The chairman settles the agenda for each individual board meeting, taking into account any additional items proposed by the managing director and arising from current operating issues, as well as such other matters as may be raised by the other directors with him, who can include them on the agenda. The agenda and accompanying board papers are sent in full to all directors where possible at least three days before the time appointed for the meeting.

It is also the chairman's responsibility to control board meetings, to lead discussions to clear conclusions, and to satisfy himself that the secretary of the meeting has understood each conclusion reached. The secretary and financial controller of the Company attend board meetings to advise on corporate governance practices and accounting and financial matters, where appropriate.

Minutes of board meetings and meetings of board committees are kept by a duly appointed secretary of the meeting and open for inspection by any director. Draft and final versions of minutes of board meetings are sent to all directors for their comments and records respectively.

Accountability and Audit

Financial reporting

The directors are responsible for preparing the accounts, and the board seeks to give a balanced and clear assessment of the Group's position and prospects. Such responsibility extends to annual and interim reports, other price-sensitive announcements and other financial disclosures required under the Listing Rules, and reports to regulators as well as to information required to be disclosed pursuant to statutory requirements.

The directors are also responsible for the integrity of financial information and for ensuring its timely disclosure. Arrangements are made which will allow them to be satisfied that the accounts are true and fair, which accurately disclose the financial position of the Company, and which comply with statutory requirements and applicable accounting standards.

Internal controls

The board ensures the adequacy of the accounting systems and appropriateness in respect of the human resources for the financial reporting function. It is also the responsibility of the board to see to it that the Company maintains sound and effective internal controls to safeguard shareholders' investment and the Company's assets and hence for taking reasonable steps to prevent and detect fraud and other irregularities.

The board has delegated authority for reviewing the Group's internal controls to its audit committee. The audit committee receives a system review report annually from the management with regard to the operational aspects of internal controls over the areas of key risk identified. The chairman of the committee reports on the review of internal controls and any matters arising to the board at the following board meeting. Using the above process, the duty to review the internal control system has been properly discharged in respect of the year ended 31 December 2010.

Corporate Governance Report

Accountability and Audit *(continued)*

Internal controls *(continued)*

In line with the requirements of the CG Code, the board scheduled an annual meeting in December 2010 to conduct a review of the effectiveness of the Group's internal controls and an additional meeting in March 2011 for an update. Each such review covered all material controls, including financial, operational and compliance controls and risk management functions; and gave due consideration to the adequacy of resources, qualifications and experience of staff of the accounting and financial reporting function, and their training programmes and budget. Nothing improper was noted on both occasions.

The Company has clearly established written policies and procedures regarding internal controls applicable to operational units. When devising and reviewing such policies and procedures, it is recognised that the Company's system of internal controls is designed to assist the directors in obtaining reasonable assurance that problems are identified on a timely basis and dealt with appropriately. It is further recognised that the purpose of internal controls is to help manage and control, rather than eliminate, risks and that all internal control systems can only provide reasonable, and not absolute, assurance against misstatement or loss.

The Company has also a process for identifying, evaluating, and managing significant risks to the achievement of its operational objectives. This process is subject to continuous improvement and was in place throughout 2010 and up to the date of this report. In formulating the risk management strategy, the board ensures that the risks facing the Company have been assessed, and that the policies for handling them are up to date and are being complied with. No significant control failings were reported during the year and up to the date of this report.

Board Committees

The board is supported in its decisions by three principal committees, which are described below. Matters which the board considers suitable for delegation are contained in the terms of reference of the committees that are, except those of the executive committee, posted on the Company's website. The committee terms of reference may be amended from time to time as required, subject to approval by the board.

The Executive Committee

In directing and supervising the Company's affairs, the board is supported by an executive committee whose membership is exclusive to executive directors. There are currently six members in office, all of whom served on the committee throughout 2010 and up to the date of this report.

Subject to code provision A.1.8 of the CG Code, the executive committee is vested with the powers of the directors by the Company's articles of association or otherwise expressly conferred upon them except to authorise proposals relating to distributions or dissolution and liquidation of the Company.

Corporate Governance Report

The Remuneration Committee

The remuneration committee, which is chaired by Mr. Cheung Chung Kiu, comprises three members, as shown in the corporate information section on page 1. All members served on the committee throughout 2010 and up to the date of this report.

This committee supports the board in formulating and recommending remuneration policy and structure applicable to directors and senior management, in determining the specific remuneration packages of all executive directors and senior management as well as in making recommendations to the board on the remuneration of non-executive directors.

The remuneration committee met once during 2010 with perfect attendance. No member took part in any discussion or decision concerning his own remuneration at the meeting.

	No. of meetings attended / held
Cheung Chung Kiu (<i>Chairman</i>)	1/1
Ng Kwok Fu	1/1
Leung Yu Ming, Steven	1/1

The Group's remuneration approach seeks to attract, motivate and retain the executive talent that is essential for the implementation of the business strategy of the Group, towards sustained and long-term returns for shareholders.

The remuneration package for executives comprises both fixed and variable elements, including salaries, discretionary bonuses (without capping), pension contributions and other incentive arrangements such as share options.

The emoluments received by every executive director and senior executive are determined with reference to corporate and individual performance, remuneration benchmarks in the industry and the prevailing market conditions, subject to annual assessment.

The remuneration committee recommends non-executive director fees annually, based on market information, time commitment required and the level of responsibility undertaken. These recommendations are then put to a meeting of the board for approval.

The remuneration committee is confident that the remuneration policy, which was applied in the year under review and is expected to be applied in future years and beyond, meets the corporate goals and objectives. At the annual meeting of the committee as noted above, members approved individual remuneration packages of the executive directors while delegating responsibility for determining the specific remuneration packages of senior management to Mr. Cheung Chung Kiu and Mr. Yuen Wing Shing. In the opinion of the committee, the executive remuneration levels for 2010 were in line with the market.

Details of the directors' remuneration for 2010 are set out in note 7 to the financial statements on pages 72 and 73.

Corporate Governance Report

The Audit Committee

The audit committee, which is chaired by Mr. Luk Yu King, James, comprises four members, as shown in the corporate information section on page 1. All members served on the committee throughout 2010 and up to the date of this report.

This committee supports the board in considering the external auditor's appointment and in the review of the Company's financial information. The committee has also an oversight role over the Company's financial reporting system and internal control procedures, and seeks to ensure that arrangements are in place for the staff to whistle-blow on financial reporting or other matters in so far as they may affect the Company.

Meetings of the audit committee are held at least twice a year, and are attended by the external auditor. The committee met three times during 2010 with perfect attendance.

	No. of meetings attended / held
Luk Yu King, James (<i>Chairman</i>)	3/3
Lee Ka Sze, Carmelo	3/3
Ng Kwok Fu	3/3
Leung Yu Ming, Steven	3/3

During the year, the audit committee reviewed the interim and annual reports and accounts, paying attention to any changes in accounting policies and practices, major judgmental areas and significant adjustments resulting from audit, as well as the financial controls, internal control and risk management systems. The work and findings of the committee were reported to the board.

At the December meeting, the audit committee reviewed the systems of accounting and internal financial control and risk management with reference to the 2010 system review report prepared by the management. Management concluded, they were satisfied that the prevailing system was adequately in place to facilitate the effectiveness and efficiency of operations, to safeguard assets against unauthorised use and disposition, to ensure the maintenance of proper accounting records and the truth and fairness of the financial statements, and to ensure compliance with relevant legislation and regulations. There revealed no significant areas of improvement which were required to be brought to the committee's attention. The committee discussed the findings in this regard and concurred with the conclusion reached.

At the meeting last held in March 2011, which was attended by KPMG and senior management, the audit committee considered the scope and effectiveness of KPMG as well as significant matters arising from the 2010 audit. The committee also considered matters relating to KPMG's engagement as the Company's external auditor and internal control.

The audit committee was satisfied that KPMG had demonstrated the independence and objectivity that were required of them as external auditor and that the audit process had been effective. KPMG also provided non-audit services to the Company during the year. These services related mainly to tax compliance and interim review and did not, in the opinion of the committee, compromise the independence of KPMG's audit team.

Corporate Governance Report

The Audit Committee *(continued)*

No material impact of the new and/or revised accounting standards on the 2010 annual accounts was reported, nor were there any significant financial reporting judgments contained in them.

Management confirmed that there had been neither changes in the nature and extent of significant risks nor in the Company's activities, business or operating units and internal control procedures since last review. All systems of internal controls were operated and maintained effectively and there was no major issue regarding such procedures.

At the conclusion of the meeting, the chairman confirmed the adequacy and effectiveness of the Group's internal control system, including the adequacy of resources, qualifications and experience of staff of the accounting and financial reporting function, and their training programmes and budget. Recommendations were made on the re-appointment of KPMG as the external auditor of the Company for 2011 and on the submission of the 2010 annual accounts for shareholder approval at the forthcoming annual general meeting.

Auditor's remuneration

The audit committee has delegated authority for agreeing the 2010 auditor's remuneration and relevant terms of engagement to management. KPMG were remunerated a total of HK\$1.99 million for services rendered to the Group during the year, of which HK\$1.66 million were audit fees, HK\$0.30 million were fees for interim review and HK\$0.03 million were fees for tax compliance services.

Nomination of Directors

The Company has no nomination committee the establishment of which is a recommended best practice under code provision A.4.4 of the CG Code. The full board participates in the selection of individuals nominated for directorships. When assessing the suitability of a candidate, the board takes into consideration factors such as time commitment, professional knowledge, expertise and industry experience, integrity and skill as well as whether the candidate is able to demonstrate a competency standard commensurate with their position as a director of the Company. In the case of independent non-executive directors, the board ensures that the candidate for office must satisfy the independence criteria set out in rule 3.13 of the Listing Rules.

Conclusion

In the opinion of the board, the Company has maintained good corporate governance practices throughout the accounting period covered by the annual report. The board shall continue to review such practices.

Report of the Directors

The directors submit their report together with the audited financial statements of the Company and its subsidiaries (the “Group”) for the year ended 31 December 2010.

Principal Activities

The principal activity of the Company is investment holding while the principal activities of its subsidiaries are set out in note 14 to the financial statements on pages 84 to 86.

During the year, more than 90% of the Group’s operations in terms of both turnover and operating profit were carried out in Hong Kong. An analysis of the Group’s turnover for the year is set out in note 3 to the financial statements on page 69.

Results and Appropriations

The results of the Group and appropriations of profit for the year ended 31 December 2010 are set out in the consolidated income statement on page 37 and note 26(b) to the financial statements on page 102 respectively.

The first, second and third quarterly interim dividends each of HK\$0.06 per share (2009: HK\$0.06 per share) were paid on 5 July 2010, 27 September 2010 and 31 December 2010 respectively. The directors recommend the payment of a final dividend of HK\$0.12 per share (2009: HK\$0.12 per share) which, together with the interim dividends, make total dividends for the year ended 31 December 2010 of HK\$0.30 per share (2009: HK\$0.30 per share), representing a total distribution of approximately HK\$106.0 million (2009: HK\$106.0 million) for the year.

Dividend warrants in respect of the proposed final dividend will be despatched on 26 May 2011 to shareholders registered on 17 May 2011 (subject to shareholder approval). The register of members and transfer books of the Company will be closed from 13 May 2011 to 17 May 2011, both days inclusive, in order to determine the proposed dividend entitlements.

Charitable Donations

Charitable donations made by the Group during the year amounted to HK\$235,000 (2009: HK\$15,000).

Fixed Assets

Movements in fixed assets during the year are set out in note 13 to the financial statements on pages 82 and 83.

Share Capital

Movements in the share capital of the Company during the year are set out in note 26(c) to the financial statements on page 103.

Reserves

Movements in reserves during the year are set out in the consolidated statement of changes in equity on page 42.

Bank Loans

Particulars of bank loans of the Group as at 31 December 2010 are set out in note 23 to the financial statements on pages 96 and 97.

Five-year Summary

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on pages 120 and 121.

Major Suppliers and Customers

During the year, less than 30% of the Group's purchases (not being purchases of items of a capital nature) were attributable to the Group's five largest suppliers, whereas less than 30% of the Group's turnover were attributable to the Group's five largest customers (being the five largest customers of The Hong Kong School of Motoring Limited, a 70%-owned subsidiary). None of the directors; their associates; or any shareholder (which to the knowledge of the directors owns more than 5% of the Company's share capital) had an interest in those suppliers and customers.

Directors

The directors serving for the year and up to the date of this report are listed on page 1.

Mr. Luk Yu King, James and Mr. Leung Yu Ming, Steven cease to hold office at the close of the forthcoming annual general meeting according to their terms of office.

Mr. Luk Yu King, James and Mr. Leung Yu Ming, Steven, together with Mr. Yeung Hin Chung, John and Mr. Leung Wai Fai, also retire from office by rotation at the forthcoming annual general meeting in accordance with article 82 of the articles of association of the Company. All of them, being eligible, offer themselves for re-election.

No director proposed for re-election at the forthcoming annual general meeting has an unexpired service contract which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation, other than statutory compensation.

Confirmation of Independence

The Company has received from each of the independent non-executive directors an annual confirmation of his independence and still considers them to be independent.

Report of the Directors

Directors' Information

Mr. Yuen Wing Shing resigned as a non-executive director of Silver Grant International Industries Limited with effect from 17 February 2011.

The updated information regarding Mr. Yuen Wing Shing is set out on page 15.

Apart from the foregoing, the Company has not been advised by the directors of any changes in the information required to be disclosed pursuant to rule 13.51B(1) of the Rules Governing the Listing of Securities (the "Listing Rules") as published by The Stock Exchange of Hong Kong Limited (the "Stock Exchange") since its last interim report.

Directors' Interests in Contracts

No contract of significance to which the Company or any of its subsidiaries was a party in which a director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

Directors' Interests and Short Positions in Shares, Underlying Shares and Debentures

The register kept under section 352 of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO") shows the following interest of a director in the shares of the Company as at 31 December 2010:

Name	Capacity	No. of shares	% of issued share capital
Cheung Chung Kiu	Interest of controlled corporation	155,254,432	43.92%

Note:

The above interest of Mr. Cheung Chung Kiu ("Mr. C.K. Cheung") represents a long position. Mr. C.K. Cheung was deemed to be interested in the shares by virtue of his indirect shareholding interest in Honway Holdings Limited ("Honway") which owned those shares. Honway was a wholly owned subsidiary of Y. T. Investment Holdings Limited ("Y. T. Investment") which in turn was a wholly owned subsidiary of Y. T. Realty Group Limited ("Y. T. Realty"). Yugang International (B.V.I.) Limited ("Yugang BVI"), through its wholly owned subsidiary, Funrise Limited ("Funrise"), owned 34.14% of the issued share capital of Y. T. Realty. Yugang BVI was a wholly owned subsidiary of Yugang International Limited ("Yugang International"). Mr. C.K. Cheung, Timmex Investment Limited (a company wholly owned by Mr. C.K. Cheung) and Chongqing Industrial Limited ("Chongqing Industrial") owned 0.57%, 9.16% and 34.33% of the issued share capital of Yugang International respectively. Chongqing Industrial was owned as to 35% by Mr. C.K. Cheung, as to 30% by Prize Winner Limited (a company owned by Mr. C.K. Cheung and his associates), as to 30% by Peking Palace Limited ("Peking Palace") and as to 5% by Miraculous Services Limited ("Miraculous Services"). Peking Palace and Miraculous Services were companies controlled by Palin Discretionary Trust ("PDT"), the trustee of which was Palin Holdings Limited ("Palin Holdings"). The objects of PDT included Mr. C.K. Cheung and his family.

Save as disclosed herein, as at 31 December 2010, there was no interest recorded in the register kept under section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Code for Securities Transactions by Directors of the Company.

Share Option Scheme

On 29 April 2005, the Company adopted a share option scheme (the “New Scheme”) and terminated the one it adopted on 8 May 2001 (the “Old Scheme”) in order to comply with the requirements of Chapter 17 of the Listing Rules then in force. Details of the New Scheme are given in the Company’s circular dated 13 April 2005 (the “Scheme Circular”).

A summary of the New Scheme is set out below.

- (1) Purpose : To provide the Company with a flexible means of giving incentive to, rewarding, remunerating, compensating and/or providing benefits to, the participants and for such other purposes as the board may approve from time to time
- (2) Participants : Any director (or any person proposed to be appointed as such, whether executive or non-executive), officer and employee (whether full-time or part-time) of each member of the Eligible Group (as defined in the Scheme Circular); any business consultant, professional and other advisers (in the areas of legal, technical, financial or corporate managerial) (including any executive, officer and employee of such business consultant, professional and other advisers) to each member of the Eligible Group (or persons proposed to be appointed as such) who has rendered service or will render service to the Group, as absolutely determined by the board
- (3) Total number of shares available for issue (% of issued share capital as at 29 March 2011) : 28,015,985 shares (7.9%)
- (4) Maximum entitlement of each participant : 1% of the total number of shares in issue in any 12-month period
- (5) Period within which the shares must be taken up under an option : To be determined by the board at its absolute discretion, such period to expire not later than ten years from the date of grant of the option
- (6) Minimum period for which an option must be held before exercise : To be determined by the board at its absolute discretion
- (7) Amount payable on application or acceptance of the option : HK\$1.00

Report of the Directors

Share Option Scheme (continued)

- (8) Basis of determining the exercise price : The exercise price shall be a price solely determined by the board, such price being no less than the highest of:
- (a) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the offer date;
 - (b) the average closing price of the shares as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the offer date; and
 - (c) the nominal value of a share
- (9) Remaining life : Until 28 April 2015

Pursuant to the Old Scheme, options over 19,200,000 shares had been granted to eligible participants and all such options remained exercisable throughout the year. Particulars of those outstanding options at the beginning and at the end of the year are set out in the table below.

Type of participants	No. of outstanding options at the beginning and at the end of the year	Date of grant	Vesting period	Exercise period	Exercise price per share
Directors	Nil	N/A	N/A	N/A	N/A
Other employees	19,200,000	30 August 2001	Nil	30 August 2001 to 7 May 2011	HK\$2.492

No option lapsed and no option was granted, exercised or cancelled during the year under the Old Scheme and the New Scheme.

Directors' Rights to Acquire Securities

Apart from the New Scheme noted above, at no time during the year was the Company or any of its subsidiaries a party to any arrangements whose objects are, or one of whose objects is, to enable the directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Interests and Short Positions of Shareholders

As at 31 December 2010, so far as is known to the directors of the Company, the following persons, other than the directors, had, or were deemed to have, interests in the shares of the Company as recorded in the register kept under section 336 of the SFO:

Name	Capacity	No. of shares	% of issued share capital
Palin Holdings	Interest of controlled corporation	155,254,432 ¹	43.92%
Chongqing Industrial	Interest of controlled corporation	155,254,432 ¹	43.92%
Yugang International	Interest of controlled corporation	155,254,432 ¹	43.92%
Yugang BVI	Interest of controlled corporation	155,254,432 ¹	43.92%
Funrise	Interest of controlled corporation	155,254,432 ¹	43.92%
Y. T. Realty	Interest of controlled corporation	155,254,432 ¹	43.92%
Y. T. Investment	Interest of controlled corporation	155,254,432 ¹	43.92%
Honway	Beneficial owner	155,254,432	43.92%
Sheldon Fenton Kasowitz ²	Interest of controlled corporation	17,705,000	5.01%
David Nathan Kowitz ²	Interest of controlled corporation	17,705,000	5.01%
Indus Capital Partners, LLC ²	Investment manager	17,705,000	5.01%

Notes:

¹ Each parcel of the 155,254,432 shares represents Honway's shareholding interest in the Company (which is also duplicated in Mr. C.K. Cheung's interest in the Company's shares). Palin Holdings, Chongqing Industrial, Yugang International, Yugang BVI, Funrise, Y. T. Realty and Y. T. Investment were deemed to be interested in those shares by virtue of their direct/indirect shareholding in Honway.

² Messrs. Sheldon Fenton Kasowitz and David Nathan Kowitz owned 35.3% each of Indus Capital Partners, LLC.

³ All the interests disclosed above represent long positions.

Save as disclosed herein, there was no person known to the directors of the Company, who, as at 31 December 2010, had, or was deemed to have, any interest or short position in the shares and underlying shares of the Company as recorded in the register kept under section 336 of the SFO, other than as disclosed on page 29.

Report of the Directors

Retirement Schemes

The Group operates a defined contribution retirement scheme, and two Mandatory Provident Fund schemes (the “MPF Schemes”). Particulars of those schemes are set out below.

(I) Pension Scheme

(i) Nature of the scheme

The principal scheme operated by the Group is a defined contribution retirement scheme for the employees of The Hong Kong School of Motoring Limited.

(ii) Funding of the scheme

The benefits of the scheme were funded in 2010 by a 5% contribution by employees and a 5% contribution by The Hong Kong School of Motoring Limited based on the annual salaries of employees. The contributions excluded the costs of administration and term life assurance.

(iii) Costs of the scheme

Total costs of the scheme, amounting to HK\$2.7 million, were charged to the Group’s income statement for the year under review. The required contribution rate was calculated as 5% of the total salaries payable during the year.

(iv) Forfeited contributions of the scheme

There is no available balance of forfeited contributions that may be used to reduce the existing level of contributions under the scheme as at 31 December 2010 and no amount was utilized during the year.

(II) MPF Schemes

As from 1 December 2000, the Group has operated two MPF Schemes under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance and not previously covered by the defined contribution retirement scheme. The MPF Schemes are defined contribution retirement schemes administered by independent trustees. Under the MPF Schemes, the employer and its employees are each required to make contributions to the schemes at 5% of the employees’ relevant income, subject to a cap of monthly relevant income of HK\$20,000. The total amount of contributions to the MPF Schemes charged to the Group’s income statement for the year was HK\$1.9 million.

Further Corporate Information

Further information of the Group which is required to be disclosed pursuant to the Listing Rules is set out on pages 12 to 14.

Sufficiency of Public Float

Based on information that is publicly available to the Company and within the knowledge of the directors as at the date of this report, the Company maintained throughout the year the prescribed amount of public float under the Listing Rules.

Purchase, Sale or Redemption of Shares

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any shares in the Company during the year.

External Auditor

The financial statements for the year have been audited by KPMG, Certified Public Accountants, who retire and, being eligible, offer themselves for re-appointment. A resolution for the re-appointment of KPMG as the external auditor of the Company will be proposed at the forthcoming annual general meeting.

On behalf of the board

Cheung Chung Kiu
Chairman

Hong Kong, 29 March 2011

Independent Auditor's Report



Independent auditor's report to the shareholders of The Cross-Harbour (Holdings) Limited

(Incorporated in Hong Kong with limited liability)

We have audited the consolidated financial statements of The Cross-Harbour (Holdings) Limited (the "Company") and its subsidiaries (together "the Group") set out on pages 37 to 119, which comprise the consolidated and Company balance sheets as at 31 December 2010, the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory information.

Directors' responsibility for the consolidated financial statements

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. This report is made solely to you, as a body, in accordance with section 141 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2010 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the Hong Kong Companies Ordinance.

KPMG

Certified Public Accountants

8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

29 March 2011

Consolidated Income Statement

for the year ended 31 December 2010

(Expressed in Hong Kong dollars)

	Note	2010 \$'000	2009 \$'000
Turnover	3, 12	227,099	217,518
Other revenue	4	2,209	3,917
Other net income	4	42,236	34,689
Direct costs and operating expenses		(108,726)	(98,360)
Selling and marketing expenses		(18,094)	(17,663)
Administrative and corporate expenses		(65,355)	(65,255)
Profit from operations		79,369	74,846
Finance costs	5(a)	(9,716)	(5,429)
Share of profits less losses of associates		305,824	235,355
Share of profits of a jointly controlled entity		8,664	9,709
Profit before taxation	5	384,141	314,481
Income tax	6(a)	(9,222)	(7,842)
Profit for the year		374,919	306,639
Attributable to:			
Equity shareholders of the Company	11	358,753	291,343
Non-controlling interests		16,166	15,296
Profit for the year		374,919	306,639
Earnings per share	11		
Basic		\$1.01	\$0.82
Diluted		\$0.98	\$0.80

The notes on pages 46 to 119 form part of these financial statements. Details of dividends payable to equity shareholders of the Company attributable to the profit for the year are set out in note 26(b).

Consolidated Statement of Comprehensive Income

for the year ended 31 December 2010
(Expressed in Hong Kong dollars)

	Note	2010 \$'000	2009 \$'000
Profit for the year		374,919	306,639
Other comprehensive income for the year (after tax and reclassification adjustments)	10		
Available-for-sale securities: net movement in the investment revaluation reserve	10(a)	47,223	16,798
Share of other comprehensive income of the associate and a jointly controlled entity:			
– Cash flow hedge: net movement in the hedging reserve	10(a)	5,464	8,206
– Exchange differences on translation of financial statements of overseas subsidiary and jointly controlled entity	10(a)	89	—
		52,776	25,004
Total comprehensive income for the year		427,695	331,643
Attributable to:			
Equity shareholders of the Company		411,502	316,347
Non-controlling interests		16,193	15,296
Total comprehensive income for the year		427,695	331,643

The notes on pages 46 to 119 form part of these financial statements.

Consolidated Balance Sheet

as at 31 December 2010

(Expressed in Hong Kong dollars)

	Note	2010		2009 (restated)	
		\$'000	\$'000	\$'000	\$'000
Non-current assets					
Fixed assets	13(a)				
– Property, plant and equipment			125,947		46,531
– Interest in leasehold land held for own use			26,619		27,348
			<u>152,566</u>		<u>73,879</u>
Interest in associates	15		1,834,780		1,849,043
Interest in a jointly controlled entity	16		42,579		39,197
Available-for-sale securities	17		430,525		161,066
Deferred tax assets	25(b)		3,060		2,240
			<u>2,463,510</u>		<u>2,125,425</u>
Current assets					
Trading securities	18	64,209		80,178	
Inventories		1,016		806	
Loan receivable	19	40,000		—	
Trade and other receivables	20	13,847		15,061	
Bank deposits and cash	21	944,037		1,115,341	
			<u>1,063,109</u>		<u>1,211,386</u>
Current liabilities					
Trade and other payables	22	50,902		45,722	
Course fees received in advance		79,330		67,113	
Bank loans	23	208,333		479,166	
Taxation payable	25(a)	9,920		13,097	
Interim dividends payable		2,301		21,288	
			<u>350,786</u>		<u>626,386</u>
Net current assets			<u>712,323</u>		<u>585,000</u>

Consolidated Balance Sheet

as at 31 December 2010

(Expressed in Hong Kong dollars)

	Note	2010		2009 (restated)	
		\$'000	\$'000	\$'000	\$'000
Total assets less current liabilities			3,175,833		2,710,425
Non-current liabilities					
Bank loans	23		156,250		—
Deferred tax liabilities	25(b)		200		150
			156,450		150
NET ASSETS			3,019,383		2,710,275
CAPITAL AND RESERVES					
Share capital	26(c)		353,488		353,488
Reserves			2,597,891		2,292,436
Total equity attributable to equity shareholders of the Company			2,951,379		2,645,924
Non-controlling interests			68,004		64,351
TOTAL EQUITY			3,019,383		2,710,275

Approved and authorised for issue by the board of directors on 29 March 2011.

Yeung Hin Chung, John
Director

Yuen Wing Shing
Director

The notes on pages 46 to 119 form part of these financial statements.

Company Balance Sheet

as at 31 December 2010

(Expressed in Hong Kong dollars)

	Note	2010		2009 (restated)	
		\$'000	\$'000	\$'000	\$'000
Non-current assets					
Fixed assets	13(b)		78		112
Interest in subsidiaries	14		1,301,225		1,100,456
Interest in associates	15		204,332		365,501
			<u>1,505,635</u>		<u>1,466,069</u>
Current assets					
Trade and other receivables	20	1,011		1,448	
Cash and cash equivalents	21	700,528		883,785	
Dividend receivable		—		5,530	
		<u>701,539</u>		<u>890,763</u>	
Current liabilities					
Trade and other payables	22	26,340		26,138	
Bank loan	23	83,333		229,166	
Interim dividends payable		2,301		21,288	
		<u>111,974</u>		<u>276,592</u>	
Net current assets			589,565		614,171
Non-current liability					
Bank loan	23		62,500		—
NET ASSETS			<u>2,032,700</u>		<u>2,080,240</u>
CAPITAL AND RESERVES					
Share capital	26(a)		353,488		353,488
Reserves			1,679,212		1,726,752
TOTAL EQUITY			<u>2,032,700</u>		<u>2,080,240</u>

Approved and authorised for issue by the board of directors on 29 March 2011.

Yeung Hin Chung, John
Director

Yuen Wing Shing
Director

The notes on pages 46 to 119 form part of these financial statements.

Consolidated Statement of Changes in Equity

for the year ended 31 December 2010

(Expressed in Hong Kong dollars)

		Attributable to equity shareholders of the Company									
Note		Share capital \$'000	Share premium \$'000	Investment			Retained profits \$'000	Total \$'000	Non-controlling interests \$'000	Total equity \$'000	
				Capital reserve \$'000	revaluation reserve \$'000	Hedging reserve \$'000					Exchange reserve \$'000
	Balance at 1 January 2009	353,488	1,228,127	1,984	4,249	(25,358)	—	873,134	2,435,624	68,285	2,503,909
	Changes in equity for 2009:										
	Profit for the year	—	—	—	—	—	—	291,343	291,343	15,296	306,639
	Other comprehensive income	10	—	—	16,798	8,206	—	—	25,004	—	25,004
	Total comprehensive income		—	—	16,798	8,206	—	291,343	316,347	15,296	331,643
	Dividends approved in respect of the previous year	26(b)	—	—	—	—	—	(42,419)	(42,419)	—	(42,419)
	Non-controlling interest's share of dividend		—	—	—	—	—	—	—	(19,230)	(19,230)
	Dividends declared in respect of the current year	26(b)	—	—	—	—	—	(63,628)	(63,628)	—	(63,628)
	Balance at 31 December 2009	<u>353,488</u>	<u>1,228,127</u>	<u>1,984</u>	<u>21,047</u>	<u>(17,152)</u>	<u>—</u>	<u>1,058,430</u>	<u>2,645,924</u>	<u>64,351</u>	<u>2,710,275</u>
	Balance at 1 January 2010	353,488	1,228,127	1,984	21,047	(17,152)	—	1,058,430	2,645,924	64,351	2,710,275
	Changes in equity for 2010:										
	Profit for the year	—	—	—	—	—	—	358,753	358,753	16,166	374,919
	Other comprehensive income	10	—	—	47,223	5,464	62	—	52,749	27	52,776
	Total comprehensive income		—	—	47,223	5,464	62	358,753	411,502	16,193	427,695
	Dividends approved in respect of the previous year	26(b)	—	—	—	—	—	(42,419)	(42,419)	—	(42,419)
	Non-controlling interest's share of dividend		—	—	—	—	—	—	—	(12,540)	(12,540)
	Dividends declared in respect of the current year	26(b)	—	—	—	—	—	(63,628)	(63,628)	—	(63,628)
	Balance at 31 December 2010	<u>353,488</u>	<u>1,228,127</u>	<u>1,984</u>	<u>68,270</u>	<u>(11,688)</u>	<u>62</u>	<u>1,311,136</u>	<u>2,951,379</u>	<u>68,004</u>	<u>3,019,383</u>

The notes on pages 46 to 119 form part of these financial statements.

Consolidated Cash Flow Statement

for the year ended 31 December 2010

(Expressed in Hong Kong dollars)

	Note	2010		2009	
		\$'000	\$'000	\$'000	\$'000
Operating activities					
Profit before taxation		384,141		314,481	
Adjustments for:					
Dividend income from listed investments	5(b)	(4,824)		(23,547)	
Amortisation of land lease premium	5(b)	729		729	
Depreciation	5(b)	19,802		17,875	
Finance costs	5(a)	9,716		5,429	
Interest income		(20,198)		(6,838)	
Share of profits less losses of associates		(305,824)		(235,355)	
Share of profits of a jointly controlled entity		(8,664)		(9,709)	
Net gains on sale of fixed assets	4	(12,512)		(111)	
Net gain on sale of available-for-sale securities	4	—		(14,024)	
Net realised and unrealised gains on trading securities	4	(29,724)		(18,590)	
Net realised gain on equity-linked notes	4	—		(1,964)	
Operating profit before changes in working capital		32,642		28,376	
(Increase)/decrease in inventories		(210)		154	
Increase in trade and other receivables		(1,382)		(1,349)	
Increase/(decrease) in trade and other payables		5,255		(3,381)	
Increase in course fees received in advance		12,217		10,365	
Cash generated from operations		48,522		34,165	
Tax paid					
– Hong Kong profits tax paid		(13,169)		(7,799)	
Net cash generated from operating activities			35,353		26,366

Consolidated Cash Flow Statement

for the year ended 31 December 2010
(Expressed in Hong Kong dollars)

	Note	2010		2009	
		\$'000	\$'000	\$'000	\$'000
Investing activities					
Increase in deposits with banks greater than 3 months		(2,755)		(49,709)	
Payments for the purchase of fixed assets		(114,716)		(1,713)	
Proceeds from sale of fixed assets		30,142		248	
Payments for the purchase of available-for-sale securities		(222,236)		(177,104)	
Payments for the purchase of trading securities		—		(22,894)	
Proceeds from sale of available-for-sale securities		—		168,691	
Proceeds from sale of trading securities		45,693		—	
Proceeds from sale of equity-linked notes		—		6,280	
Repayment of loan from an associate		220,000		150,000	
Additional loans from an associate		37,366		31,718	
Dividends received from listed investments		4,824		23,547	
Dividends received from an associate		70,390		75,602	
Dividends received from a jointly controlled entity		20,500		5,000	
Additional investment in a jointly controlled entity		(5,000)		—	
New loan to a jointly controlled entity		(10,130)		—	
Loan to others		(40,000)		—	
Interest received		17,800		2,817	
Net cash generated from investing activities			51,878		212,483

Consolidated Cash Flow Statement

for the year ended 31 December 2010

(Expressed in Hong Kong dollars)

	Note	2010		2009	
		\$'000	\$'000	\$'000	\$'000
Financing activities					
Proceeds from new bank loans		—		500,000	
Repayment of bank loans		(114,583)		(20,834)	
Other borrowing costs		(9,163)		(6,444)	
Dividends paid		(125,034)		(106,038)	
Dividends paid to non-controlling interests		(12,510)		(16,860)	
Net cash (used in)/ generated from financing activities			<u>(261,290)</u>		<u>349,824</u>
Net (decrease)/ increase in cash and cash equivalents			<u>(174,059)</u>		<u>588,673</u>
Cash and cash equivalents at 1 January			<u>998,460</u>		<u>409,787</u>
Cash and cash equivalents at 31 December	21		<u><u>824,401</u></u>		<u><u>998,460</u></u>

The notes on pages 46 to 119 form part of these financial statements.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies

(a) Statement of compliance

These financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRSs”), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. A summary of the significant accounting policies adopted by the Group is set out below.

The HKICPA has issued certain new and revised HKFRSs that are first effective or available for early adoption for the current accounting period of the Group and the Company. Note 2 provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current and prior accounting periods reflected in these financial statements.

(b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2010 comprise the Company and its subsidiaries (together referred to as the “Group”) and the Group’s interest in associates and a jointly controlled entity.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that the following assets and liabilities are stated at their fair value as explained in the accounting policies set out below:

- financial instruments classified as available-for-sale or as trading securities (see note 1(f)); and
- derivative financial instruments (see note 1(g)).

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(c) Subsidiaries and non-controlling interests

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances and transactions and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

Non-controlling interests (previously known as “minority interests”) represent the equity in a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. For each business combination, the Group can elect to measure any non-controlling interests either at fair value or at their proportionate share of the subsidiary’s net identifiable assets.

Non-controlling interests are presented in the consolidated balance sheet within equity, separately from equity attributable to the equity shareholders of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated income statement and the consolidated statement of comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between non-controlling interests and the equity shareholders of the Company. Loans from holders of non-controlling interests and other contractual obligations towards these holders are presented as financial liabilities in the consolidated balance sheet in accordance with notes 1(n) and (o) depending on the nature of the liability.

Changes in the Group’s interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset (see note 1(f)) or, when appropriate, the cost on initial recognition of an investment in an associate or jointly controlled entity (see note 1(d)).

In the Company’s balance sheet, an investment in a subsidiary is stated at cost less impairment losses (see note 1(k)), unless the investment is classified as held for sale (or included in a disposal group that is classified as held for sale).

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(d) Associates and jointly controlled entities

An associate is an entity in which the Group or Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

A jointly controlled entity is an entity which operates under a contractual arrangement between the Group or Company and other parties, where the contractual arrangement establishes that the Group or Company and one or more of the other parties share joint control over the economic activity of the entity.

An investment in an associate or a jointly controlled entity is accounted for in the consolidated financial statements under the equity method, unless it is classified as held for sale (or included in a disposal group that is classified as held for sale). Under the equity method, the investment is initially recorded at cost, adjusted for any excess of the Group's share of the acquisition-date fair values of the investee's identifiable net assets over the cost of the investment (if any). Thereafter, the investment is adjusted for the post acquisition change in the Group's share of the investee's net assets and any impairment loss relating to the investment (see notes 1(e) and (k)). Any acquisition-date excess over cost, the Group's share of the post-acquisition, post-tax results of the investees and any impairment losses for the year are recognised in the consolidated income statement, whereas the Group's share of the post-acquisition post tax items of the investees' other comprehensive income is recognised in the consolidated statement of comprehensive income.

When the Group's share of losses exceeds its interest in the associate or the jointly controlled entity, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the associate or the jointly controlled entity.

Unrealised profits and losses resulting from transactions between the Group and its associates and jointly controlled entities are eliminated to the extent of the Group's interest in the investee, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

When the Group ceases to have significant influence over an associate or joint control over a jointly controlled entity, it is accounted for as a disposal of the entire interest in that investee, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former investee at the date when significant influence or joint control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset (see note 1(f)) or, when appropriate, the cost on initial recognition of an investment in an associate (see note 1(d)).

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(d) Associates and jointly controlled entities (continued)

In the Company's balance sheet, investments in associates and jointly controlled entities are stated at cost less impairment losses (see note 1(k)), unless classified as held for sale (or included in a disposal group that is classified as held for sale).

The significant accounting policies adopted by the associates and a jointly controlled entity are consistent with those of the Group.

Upon the adoption of HK(IFRIC12), *Service concession arrangements*, the franchises of the associates, Western Harbour Tunnel Company Limited and Tate's Cairn Tunnel Company Limited, with the government constituted the service concession arrangements and the infrastructure costs, previously classified as Tunnel, Plant and Equipment were reclassified as Intangible Assets and the Depreciation of the respective infrastructure costs was reclassified as amortisation of intangible assets in the financial statements of the associates.

(e) Goodwill

Goodwill represents the excess of

- (i) the aggregate of the fair value of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the Group's previously held equity interest in the acquiree; over
- (ii) the net fair value of the acquiree's identifiable assets and liabilities measured as at the acquisition date.

When (ii) is greater than (i), then this excess is recognised immediately in profit or loss as a gain on a bargain purchase.

Goodwill is stated at cost less accumulated impairment losses. Goodwill arising on a business combination is allocated to each cash-generating unit, or groups of cash generating units, that is expected to benefit from the synergies of the combination and is tested annually for impairment (see note 1(k)).

On disposal of a cash generating unit, an associate or a jointly controlled entity during the year, any attributable amount of purchased goodwill is included in the calculation of the profit or loss on disposal.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(f) Other investments in debt and equity securities

The Group's and the Company's policies for investments in debt and equity securities, other than investments in subsidiaries, associates and jointly controlled entity, are as follows:

Investments in debt and equity securities are initially stated at fair value, which is their transaction price unless fair value can be more reliably estimated using valuation techniques whose variables include only data from observable markets. Cost includes attributable transaction costs, except where indicated otherwise below. These investments are subsequently accounted for as follows, depending on their classification:

Investments in securities held for trading are classified as current assets. Any attributable transaction costs are recognised in profit or loss as incurred. At each balance sheet date the fair value is remeasured, with any resultant gain or loss being recognised in profit or loss. The net gain or loss recognised in profit or loss does not include any dividends or interest earned on these investments as these are recognised in accordance with the policies set out in note 1(t)(iii), (iv) and (v).

Investments in equity securities that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are recognised in the balance sheet at cost less impairment losses (see note 1(k)).

Investments in securities which do not fall into any of the above categories are classified as available-for-sale securities. At each balance sheet date the fair value is remeasured, with any resultant gain or loss being recognised in other comprehensive income and accumulated separately in equity in the fair value reserve, except foreign exchange gains and losses resulting from changes in the amortised cost of monetary items such as debt securities which are recognised directly in profit or loss. Dividend income from these investments is recognised in profit or loss in accordance with the policy set out in note 1(t)(iii) and (iv) and, where these investments are interest-bearing, interest calculated using the effective interest method is recognised in profit or loss in accordance with the policy set out in note 1(t)(v). When these investments are derecognised or impaired (see note 1(k)), the cumulative gain or loss is reclassified from equity to profit or loss.

Investments are recognised/derecognised on the date the Group commits to purchase/sell the investments or they expire.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(g) Derivative financial instruments

Derivative financial instruments are recognised initially at fair value. At each balance sheet date the fair value is remeasured. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss, except where the derivatives qualify for cash flow hedge accounting, in which case recognition of any resultant gain or loss depends on the nature of the item being hedged (see note 1(h)).

(h) Hedging

Cash flow hedges

Where a derivative financial instrument is designated as a hedge of the variability in cash flows of a recognised asset or liability or a highly probable forecast transaction or the foreign currency risk of a committed future transaction, the effective portion of any gains or losses on remeasurement of the derivative financial instrument to fair value are recognised in other comprehensive income and accumulated separately in equity in the hedging reserve. The ineffective portion of any gain or loss is recognised immediately in profit or loss.

If a hedge of a forecast transaction subsequently results in the recognition of a non-financial asset or non-financial liability, the associated gain or loss is reclassified from equity to be included in the initial cost or other carrying amount of the non-financial asset or liability.

If a hedge of a forecast transaction subsequently results in the recognition of a financial asset or a financial liability, the associated gain or loss is reclassified from equity to profit or loss in the same period or periods during which the asset acquired or liability assumed affects profit or loss (such as when interest income or expense is recognised).

For cash flow hedges, other than those covered by the preceding two policy statements, the associated gain or loss is reclassified from equity to profit or loss in the same period or periods during which the hedged forecast transaction affects profit or loss.

When a hedging instrument expires or is sold, terminated or exercised, or the entity revokes designation of the hedge relationship but the hedged forecast transaction is still expected to occur, the cumulative gain or loss at that point remains in equity until the transaction occurs and it is recognised in accordance with the above policy. If the hedged transaction is no longer expected to take place, the cumulative unrealised gain or loss is reclassified from equity to profit or loss immediately.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(i) Property, plant and equipment

The following items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses (see note 1(k)):

- buildings held for own use which are situated on leasehold land; and
- other items of plant and equipment.

The cost of self-constructed items of property, plant and equipment includes the cost of materials, direct labour, the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located, and an appropriate proportion of production overheads and borrowing costs (see note 1(v)).

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using the straight line method over their estimated useful lives as follows:

- Leasehold land classified as held under finance leases is depreciated over the unexpired term of lease.
- Buildings situated on leasehold land are depreciated over the shorter of the unexpired term of lease and their estimated useful lives, being no more than 50 years after the date of completion.
- Furniture, fixtures and equipment 3 - 10 years
- Motor vehicles 3 - 5 years
- Yacht 3 - 10 years
- Leasehold improvements Remaining term of the lease

Where parts of an item of property, plant and equipment have different useful lives, the cost of the item is allocated on a reasonable basis between the parts and each part is depreciated separately. Both the useful life of an asset and its residual value, if any, are reviewed annually.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(j) Leased assets

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

(i) Classification of assets leased to the Group

Assets that are held by Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases, with the following exceptions:

- property held under operating leases that would otherwise meet the definition of an investment property is classified as investment property on a property-by-property basis and, if classified as investment property, is accounted for as if held under a finance lease (see note 1(i)); and
- land held for own use under an operating lease, the fair value of which cannot be measured separately from the fair value of a building situated thereon at the inception of the lease, is accounted for as being held under a finance lease, unless the building is also clearly held under an operating lease. For these purposes, the inception of the lease is the time that the lease was first entered into by the Group, or taken over from the previous lessee.

(ii) Operating lease charges

Where the Group has the use of assets held under operating leases, payments made under the leases are charged to profit or loss in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognised in profit or loss as an integral part of the aggregate net lease payments made. Contingent rentals are charged to profit or loss in the accounting period in which they are incurred.

The cost of acquiring land held under an operating lease is amortised on a straight-line basis over the period of the lease term.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(k) Impairment of assets

(i) Impairment of investments in debt and equity securities and other receivables

Investments in debt and equity securities and other current and non-current receivables that are stated at cost or amortised cost or are classified as available-for-sale securities are reviewed at each balance sheet date to determine whether there is objective evidence of impairment. Objective evidence of impairment includes observable date that comes to the attention of the Group about one or more of the following loss events:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- it becoming probable that the debtor will enter bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; and
- a significant or prolonged decline in the fair value of an investment in an equity instrument below its cost.

If any such evidence exists, any impairment loss is determined and recognised as follows:

- For investments in subsidiaries, associates and jointly controlled entities (including those recognised using the equity method (see note 1(d)), the impairment loss is measured by comparing the recoverable amount of the investment with its carrying amount in accordance with note 1(k)(ii). The impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount in accordance with note 1(k)(ii).
- For unquoted equity securities carried at cost, the impairment loss is measured as the difference between the carrying amount of the financial asset and the estimated future cash flows, discounted at the current market rate of return for a similar financial asset where the effect of discounting is material. Impairment losses for equity securities carried at cost are not reversed.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(k) Impairment of assets (continued)

(i) Impairment of investments in debt and equity securities and other receivables (continued)

- For trade and other receivables and other financial assets carried at amortised cost, the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition of these assets), where the effect of discounting is material. This assessment is made collectively where financial assets carried at amortised cost share similar risk characteristics, such as similar past due status, and have not been individually assessed as impaired. Future cash flows for financial assets which are assessed for impairment collectively are based on historical loss experience for assets with credit risk characteristics similar to the collective group.

If in a subsequent period the amount of an impairment loss decreases and the decrease can be linked objectively to an event occurring after the impairment loss was recognised, the impairment loss is reversed through profit or loss. A reversal of an impairment loss shall not result in the asset's carrying amount exceeding that which would have been determined had no impairment loss been recognised in prior years.

- For available-for-sale securities, the cumulative loss that has been recognised in the fair value reserve is reclassified to profit or loss. The amount of the cumulative loss that is recognised in profit or loss is the difference between the acquisition cost (net of any principal repayment and amortisation) and current fair value, less any impairment loss on that asset previously recognised in profit or loss.

Impairment losses recognised in profit or loss in respect of available-for-sale equity securities are not reversed through profit or loss. Any subsequent increase in the fair value of such assets is recognised directly in other comprehensive income.

Impairment losses are written off against the corresponding assets directly, except for impairment losses recognised in respect of trade debtors included within trade and other receivables, whose recovery is considered doubtful but not remote. In this case, the impairment losses for doubtful debts are recorded using an allowance account. When the Group is satisfied that recovery is remote, the amount considered irrecoverable is written off against trade debtors directly and any amounts held in the allowance account relating to that debt are reversed. Subsequent recoveries of amounts previously charged to the allowance account are reversed against the allowance account. Other changes in the allowance account and subsequent recoveries of amounts previously written off directly are recognised in profit or loss.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(k) Impairment of assets (continued)

(ii) Impairment of other assets

Internal and external sources of information are reviewed at each balance sheet date to identify indications that the following assets may be impaired or, except in the case of goodwill, an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment;
- pre-paid interests in leasehold land classified as being held under finance lease; and
- goodwill.

If any such indication exists, the asset's recoverable amount is estimated. In addition, for goodwill, the recoverable amount is estimated annually whether or not there is any indication of impairment.

— Calculation of recoverable amount

The recoverable amount of an asset is the greater of its fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

— Recognition of impairment losses

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit (or group of units) and then, to reduce the carrying amount of the other assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs to sell, or value in use, if determinable.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(k) Impairment of assets (continued)

(ii) Impairment of other assets (continued)

— Reversals of impairment losses

In respect of assets other than goodwill, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount. An impairment loss in respect of goodwill is not reversed.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

(iii) Interim financial reporting and impairment

Under the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited, the Group is required to prepare an interim financial report in compliance with HKAS 34, Interim financial reporting, in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the financial year (see notes 1(k)(i) and (ii)).

Impairment losses recognised in an interim period in respect of goodwill, available-for-sale equity securities and unquoted equity securities carried at cost are not reversed in a subsequent period. This is the case even if no loss, or a smaller loss, would have been recognised had the impairment been assessed only at the end of the financial year to which the interim period relates. Consequently, if the fair value of an available-for-sale equity security increases in the remainder of the annual period, or in any other period subsequently, the increase is recognised in other comprehensive income and not profit or loss.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(l) Inventories

Inventories are carried at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of the completion and the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

(m) Trade and other receivables

Trade and other receivables are initially recognised at fair value and thereafter stated at amortised cost less allowance for impairment of doubtful debts (see note 1(k)), except where the receivables are interest-free loans made to related parties without any fixed repayment terms or the effect of discounting would be immaterial. In such cases, the receivables are stated at cost less allowance for impairment of doubtful debts (see note 1(k)).

(n) Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost with any difference between the amount initially recognised and redemption value being recognised in profit or loss over the period of the borrowings, together with any interest and fees payable, using the effective interest method.

(o) Trade and other payables

Trade and other payables are initially recognised at fair value and are subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(p) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated cash flow statement.

(q) Employee benefits

- (i) Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.
- (ii) The Group also operates a Mandatory Provident Fund Scheme ("the MPF scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance and not previously covered by the defined contribution retirement scheme. The MPF scheme is a defined contribution retirement plan administered by independent trustees. Under the MPF scheme, the employer and its employees are each required to make contributions to the plan at 5% of the employees' relevant income, subject to a cap of monthly relevant income of \$20,000. Contributions to the plan vest immediately.

(r) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amount of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(r) Income tax (continued)

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from goodwill not deductible for tax purposes, the initial recognition of assets or liabilities that affect neither accounting nor taxable profit (provided they are not part of a business combination), and temporary differences relating to investments in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the future.

The amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at each balance sheet date and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(r) Income tax (continued)

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

- in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
 - the same taxable entity; or
 - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

(s) Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group or the Company has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(t) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognised in profit or loss as follows:

- (i) The principal source of income from motoring school operations is driving course fee income which is recognised in profit or loss upon the completion of the relevant training lessons.
- (ii) Rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Contingent rentals are recognised as income in the accounting period in which they are earned.
- (iii) Dividend income from unlisted investments is recognised when the shareholder's right to receive payment is established.
- (iv) Dividend income from listed investments is recognised when the share price of the investment goes ex-dividend.
- (v) Interest income is recognised as it accrues using the effective interest method.

(u) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the balance sheet date. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was determined.

The results of foreign operations are translated into Hong Kong dollars at the exchange rates approximating the foreign exchange rates ruling at the dates of the transactions. Balance sheet items are translated into Hong Kong dollars at the closing foreign exchange rates at the balance sheet date. The resulting exchange differences are recognised in other comprehensive income and accumulated separately in equity in the exchange reserve.

On disposal of a foreign operation, the cumulative amount of the exchange differences relating to that foreign operation is reclassified from equity to profit or loss when the profit or loss on disposal is recognised.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(v) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. Other borrowing costs are expensed in the period in which they are incurred.

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or complete.

(w) Related parties

For the purposes of these financial statements, a party is considered to be related to the Group if:

- (i) the party has the ability, directly or indirectly through one or more intermediaries, to control the Group or exercise significant influence over the Group in making financial and operating policy decisions, or has joint control over the Group;
- (ii) the Group and the party are subject to common control;
- (iii) the party is an associate of the Group or a joint venture in which the Group is a venturer;
- (iv) the party is a member of key management personnel of the Group or the Group's parent, or a close family member of such an individual, or is an entity under the control, joint control or significant influence of such individuals;
- (v) the party is a close family member of a party referred to in (i) or is an entity under the control, joint control or significant influence of such individuals; or
- (vi) the party is a post-employment benefit plan which is for the benefit of employees of the Group or of any entity that is a related party of the Group.

Close family members of an individual are those family members who may be expected to influence, or be influenced by, that individual in their dealings with the entity.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

1 Significant accounting policies (continued)

(x) Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

2 Changes in accounting policies

The HKICPA has issued two revised HKFRSs, a number of amendments to HKFRSs and two new Interpretations that are first effective for the current accounting period of the Group and the Company. Of these, the following developments are relevant to the Group's financial statements:

- HKFRS 3 (revised 2008), *Business combinations*
- Amendments to HKAS 27, *Consolidated and separate financial statements*
- Improvements to HKFRSs (2009)
- HK (Int) 5, *Presentation of Financial Statements - Classification by the Borrower of a Term Loan that contains a Repayment on Demand Clause*

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

The developments resulted in changes in accounting policy. Except HK (Int) 5, none of these changes in policy have a material impact on the current or comparative periods, for the following reasons:

The impact of the majority of the revisions to HKFRS 3 and HKAS 27 have not yet had a material effect on the Group's financial statements as these changes will first be effective as and when the Group enters into a relevant transaction (for example, a business combination or a disposal of a subsidiary) and there is no requirement to restate the amounts recorded in respect of previous such transactions.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

2 Changes in accounting policies (continued)

The impact of the amendments to HKFRS 3 (in respect of recognition of acquiree's deferred tax assets) and HKAS 27 (in respect of allocation of losses to non-controlling interests (previously known as minority interests) in excess of their equity interest) have had no material impact as there is no requirement to restate amounts recorded in previous periods and no such deferred tax assets or losses arose in the current period.

The amendment introduced by the *Improvements to HKFRSs (2009)* omnibus standard in respect of HKAS 17, *Leases*, resulted in a change of classification of certain of the Group's leasehold land interests located in the Hong Kong Special Administrative Region, but this has had no material impact on the amounts recognised in respect of these leases as the lease premiums in respect of all such leases are fully paid and are being amortised over the remaining length of the lease term.

Further details of these changes in accounting policy are as follows:

As a result of the adoption of HKFRS 3 (revised 2008), any business combination acquired on or after 1 January 2010 will be recognised in accordance with the new requirements and detailed guidance contained in the HKFRS 3 (revised 2008). These include the following changes in accounting policies:

- Transaction costs that the Group incurs in connection with a business combination, such as finder's fees, legal fees, due diligence fees, and other professional and consulting fees, will be expensed as incurred, whereas previously they were accounted for as part of the cost of the business combination and therefore impacted the amount of goodwill recognised.
- If the Group holds interests in the acquiree immediately prior to obtaining control, these interests will be treated as if disposed of and re-acquired at fair value on the date of obtaining control. Previously, the step-up approach would have been applied, whereby goodwill was computed as if accumulated at each stage of the acquisition.
- Contingent consideration will be measured at fair value at the acquisition date. Subsequent changes in the measurement of that contingent consideration unrelated to facts and circumstances that existed at the acquisition date will be recognised in profit or loss, whereas previously these changes were recognised as an adjustment to the cost of the business combination and therefore impacted the amount of goodwill recognised.
- If the acquiree has accumulated tax losses or other temporary deductible differences and these fail to meet the recognition criteria for deferred tax assets at the date of acquisition, then any subsequent recognition of these assets will be recognised in profit or loss, rather than as an adjustment to goodwill as was previously the policy.
- In addition to the Group's existing policy of measuring the non-controlling interests (previously known as the "minority interests") in the acquiree at the non-controlling interest's proportionate share of the acquiree's net identifiable assets, in future the Group may elect, on a transaction by transaction basis, to measure the non-controlling interest at fair value.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

2 Changes in accounting policies (continued)

In accordance with the transitional provisions in HKFRS 3 (revised 2008), these new accounting policies will be applied prospectively to any business combinations in the current or future periods. The new policy in respect of recognition in the movement of deferred tax assets will also be applied prospectively to accumulated tax losses and other temporary deductible differences acquired in previous business combinations. No adjustments have been made to the carrying values of assets and liabilities that arose from business combinations whose acquisition dates preceded the application of this revised standard.

- As a result of the adoption of HKAS 27 (amended 2008), the following changes in policies will be applied as from 1 January 2010:
 - If the Group acquires an additional interest in a non-wholly owned subsidiary, the transaction will be accounted for as a transaction with equity shareholders (the non-controlling interests) in their capacity as owners and therefore no goodwill will be recognised as a result of such transactions. Similarly, if the Group disposes of part of its interest in a subsidiary but still retains control, this transaction will also be accounted for as a transaction with equity shareholders (the non-controlling interests) in their capacity as owners and therefore no profit or loss will be recognised as a result of such transactions. Previously the Group treated such transactions as step-up transactions and partial disposals, respectively.
 - If the Group loses control of a subsidiary, the transaction will be accounted for as a disposal of the entire interest in that subsidiary, with any remaining interest retained by the Group being recognised at fair value as if reacquired. In addition, as a result of the adoption of the amendment to HKFRS 5, if at the balance sheet date the Group has the intention to dispose of a controlling interest in a subsidiary, the entire interest in that subsidiary will be classified as held for sale (assuming that the held for sale criteria in HKFRS 5 are met) irrespective of the extent to which the Group will retain an interest. Previously such transactions were treated as partial disposals.

In accordance with the transitional provisions in HKAS 27, these new accounting policies will be applied prospectively to transactions in current or future periods and therefore previous periods have not been restated.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

2 Changes in accounting policies (continued)

In order to be consistent with the above amendments to HKFRS 3 and HKAS 27, and as a result of amendments to HKAS 28, *Investments in associates*, and HKAS 31, *Interests in joint ventures*, the following policies will be applied as from 1 January 2010:

- If the Group holds interests in the acquiree immediately prior to obtaining significant influence or joint control, these interests will be treated as if disposed of and re-acquired at fair value on the date of obtaining significant influence or joint control. Previously, the step-up approach would have been applied, whereby goodwill was computed as if accumulated at each stage of the acquisition.
- If the Group loses significant influence or joint control, the transaction will be accounted for as a disposal of the entire interest in that investee, with any remaining interest being recognised at fair value as if reacquired. Previously such transactions were treated as partial disposals.

Consistent with the transitional provisions in HKFRS 3 and HKAS 27, these new accounting policies will be applied prospectively to transactions in current or future periods and therefore previous periods have not been restated.

Other changes in accounting policies which are relevant to the Group's financial statement are as follows:

- As a result of the amendments to HKAS 27, as from 1 January 2010 any losses incurred by a non-wholly owned subsidiary will be allocated between the controlling and non-controlling interests in proportion to their interests in that entity, even if this results in a deficit balance within consolidated equity being attributed to the non-controlling interests. Previously, if the allocation of losses to the non-controlling interests would have resulted in a deficit balance, the losses were only allocated to the non-controlling interests if the non-controlling interests were under a binding obligation to make good the losses. In accordance with the transitional provisions in HKAS 27, this new accounting policy is being applied prospectively and therefore previous periods have not been restated.
- As a result of the amendment to HKAS 17, *Leases*, arising from the "*Improvements to HKFRSs (2009)*" omnibus standard, the Group has re-evaluated the classification of its interests in leasehold land as to whether, in the Group's judgement, the lease transfers significantly all the risks and rewards of ownership of the land such that the Group is in a position economically similar to that of a purchaser. The Group has concluded that the classification of such leases as operating leases continues to be appropriate, with the exception of those interests which are registered and transferable ownership interests in land located in the Hong Kong Special Administrative Region and subject to the Government's land policy of renewal without payment of additional land premium. These leasehold interests will no longer be classified by the Group as operating leases as the Group considers that it is in a position economically similar to that of a purchaser. This change in accounting policy has no material impact on the current or previous periods as the lease premiums in respect of all such leases are fully paid and are being amortised over the remaining length of the lease term.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

2 Changes in accounting policies (continued)

In November 2010 the HKICPA issued Hong Kong Interpretation 5 - *Presentation of Financial Statements - Classification by the Borrower of a Term Loan that contains a Repayment on Demand Clause*. This Interpretation is effective immediately on issuance and sets out the conclusion reached by the HKICPA that a term loan which contains a clause which gives the lender the unconditional right to demand repayment at any time should be classified as a current liability in accordance with paragraph 69(d) of HKAS 1, *Presentation of Financial Statements*, irrespective of the probability that the lender will invoke the clause without cause.

In order to comply with the requirements of Interpretation 5, the Group has changed its accounting policy on classification of term loans that contain a repayment on demand clause. Under the new policy, term loans with clauses which give the lender the unconditional right to call the loan at any time are classified as current liabilities in the balance sheet. Previously such term loans were classified in accordance with the agreed repayment schedule unless the Group had breached any of the loan covenants set out in the agreement as of the reporting date or otherwise had reason to believe that the lender would invoke its rights under the immediate repayment clause within the foreseeable future.

The new accounting policy has been applied retrospectively by re-presenting the opening balances at 1 January 2010, with consequential reclassification adjustments to comparatives for the year ended 31 December 2009. No re-presentation of opening balances at 1 January 2009 is required, since there were no term loans as at 31 December 2008. The reclassification has no effect on reported profit or loss, total income and expense or net assets for any period presented.

	As previously reported \$'000	Effect of adoption of Interpretation 5 \$'000	As restated \$'000
Effect on the Group's balance sheet as at 31 December 2009:			
Bank loans (Current)	114,583	364,583	479,166
Bank loans (Non-current)	364,583	(364,583)	—
Effect on the Company's balance sheet as at 31 December 2009:			
Bank loans (Current)	83,333	145,833	229,166
Bank loans (Non-current)	145,833	(145,833)	—

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

3 Turnover

The principal activity of the Company is investment holding and those of its subsidiaries are set out in note 14 to the financial statements. Given below is an analysis of the turnover of the Group:

	2010 \$'000	2009 \$'000
Principal activities		
Motoring school operations	186,900	174,532
Investment and other activities	40,199	42,986
	<u>227,099</u>	<u>217,518</u>

4 Other revenue and other net income

	2010 \$'000	2009 \$'000
Other revenue		
Interest income from loan to an associate	<u>2,209</u>	<u>3,917</u>
Other net income		
Net gain on sale of available-for-sale securities	—	14,024
Net realised and unrealised gains on trading securities	29,724	18,590
Net realised gain on equity-linked notes	—	1,964
Net gains on sale of fixed assets	<u>12,512</u>	<u>111</u>
	<u>42,236</u>	<u>34,689</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

5 Profit before taxation

	2010 \$'000	2009 \$'000
Profit before taxation is arrived at after charging:		
(a) Finance costs		
Interest on bank loans wholly repayable within five years	8,947	4,671
Other borrowing costs	769	758
	<u>9,716</u>	<u>5,429</u>
(b) Other items		
Amortisation of land lease premium	729	729
Depreciation	19,802	17,875
Auditor's remuneration		
– statutory audit services	1,657	1,641
– other services	300	285
Operating lease charges - land and buildings	12,712	11,999
Contributions to defined contribution retirement scheme	4,639	4,842
Salaries, wages and other benefits (excluding directors' emoluments)	105,858	96,206
Cost of inventories consumed	7,970	6,869
	<u>141,000</u>	<u>133,046</u>
and after crediting:		
Dividend income from listed investments	4,824	23,547
Interest income from listed investments	10,147	126
Other interest income	7,842	6,712
Net foreign exchange gain	1,163	1,061
	<u>23,976</u>	<u>31,446</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

6 Income tax in the consolidated income statement

(a) Taxation in the consolidated income statement represents:

	2010 \$'000	2009 \$'000
Current tax - Hong Kong Profits Tax		
Provision for the year	9,981	9,272
Under-provision/(over-provision) in respect of prior years	11	(140)
	<u>9,992</u>	<u>9,132</u>
Deferred tax		
Origination and reversal of temporary differences	(770)	(1,290)
	<u>9,222</u>	<u>7,842</u>

The provision for Hong Kong Profits Tax for 2010 is calculated at 16.5% (2009: 16.5%) of the estimated assessable profits for the year.

(b) Reconciliation between tax expense and accounting profit at applicable tax rate:

	2010 \$'000	2009 \$'000
Profit before taxation	<u>384,141</u>	<u>314,481</u>
Notional tax on profit before tax calculated at 16.5% (2009: 16.5%)	63,383	51,889
Tax effect of non-deductible expenses	2,023	750
Tax effect on non-taxable revenue	(62,699)	(48,249)
Tax effect of unused tax losses not recognised	6,504	3,592
Under-provision/(over-provision) in prior years	11	(140)
Actual tax expense	<u>9,222</u>	<u>7,842</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

7 Directors' remuneration

Directors' remuneration disclosed pursuant to section 161 of the Hong Kong Companies Ordinance is as follows:

2010

	Directors' fees	Salaries, allowances and benefits in kind	Discretionary bonuses	Retirement scheme contributions	2010 Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Executive directors					
Cheung Chung Kiu	—	—	6,500	1	6,501
Yeung Hin Chung, John	—	3,370	3,000	12	6,382
Yuen Wing Shing	—	—	1,100	1	1,101
Wong Chi Keung	—	—	500	1	501
Leung Wai Fai	—	—	1,000	1	1,001
Tung Wai Lan, Iris	—	—	500	1	501
Non-executive directors					
Lee Ka Sze, Carmelo	500	—	—	—	500
Wong Yat Fai	200	—	—	—	200
Independent non-executive directors					
Luk Yu King, James	300	—	—	—	300
Ng Kwok Fu	200	—	—	—	200
Leung Yu Ming, Steven	200	—	—	—	200
	<u>1,400</u>	<u>3,370</u>	<u>12,600</u>	<u>17</u>	<u>17,387</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

7 Directors' remuneration (continued)

Directors' remuneration disclosed pursuant to section 161 of the Hong Kong Companies Ordinance is as follows: (continued)

2009

	Directors' fees	Salaries, allowances and benefits in kind	Discretionary bonuses	Retirement scheme contributions	2009 Total
	\$'000	\$'000	\$'000	\$'000	\$'000
Executive directors					
Cheung Chung Kiu	—	—	6,500	1	6,501
Yeung Hin Chung, John	—	3,235	2,800	12	6,047
Yuen Wing Shing	—	—	1,000	1	1,001
Wong Chi Keung	—	—	400	1	401
Leung Wai Fai	—	—	1,000	1	1,001
Tung Wai Lan, Iris	—	—	400	1	401
Non-executive directors					
Lee Ka Sze, Carmelo	500	—	—	—	500
Wong Yat Fai	200	—	—	—	200
Independent non-executive directors					
Luk Yu King, James	300	—	—	—	300
Ng Kwok Fu	200	—	—	—	200
Leung Yu Ming, Steven	200	—	—	—	200
	<u>1,400</u>	<u>3,235</u>	<u>12,100</u>	<u>17</u>	<u>16,752</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

8 Individuals with highest emoluments

Of the five individuals with the highest emoluments, three (2009: three) are directors whose emoluments are disclosed in note 7. The aggregate of the emoluments in respect of the other two (2009: two) individuals are as follows:

	2010 \$'000	2009 \$'000
Salaries and other emoluments	2,485	2,422
Discretionary bonuses and/or performance-related bonuses	750	630
Retirement scheme contributions	78	78
	<u>3,313</u>	<u>3,130</u>

The emoluments of the two (2009: two) individuals with the highest emoluments are within the following bands:

Bands (in HK\$)	2010 Number of individuals	2009 Number of individuals
\$1,000,001 - \$1,500,000	1	1
\$1,500,001 - \$2,000,000	1	1
	<u>2</u>	<u>2</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

9 Profit attributable to equity shareholders of the Company

The consolidated profit attributable to equity shareholders of the Company includes a profit of \$41,987,000 (2009: \$253,720,000) which has been dealt with in the financial statements of the Company.

Reconciliation of the above amount to the Company's profit for the year:

	2010 \$'000	2009 \$'000
Amount of consolidated profit attributable to equity shareholders dealt with in the Company's financial statements	41,987	253,720
Final dividends from subsidiaries attributable to the profits of the previous financial year, approved and paid during the year	<u>16,520</u>	<u>33,110</u>
Company's profit for the year (note 26(a))	<u><u>58,507</u></u>	<u><u>286,830</u></u>

Details of dividends paid and payable to equity shareholders of the Company are set out in note 26(b).

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

10 Other comprehensive income

(a) Tax effects relating to each component of other comprehensive income

	2010			2009		
	Before-tax amount \$'000	Tax (expense)/ benefit \$'000	Net-of-tax amount \$'000	Before-tax amount \$'000	Tax (expense)/ benefit \$'000	Net-of-tax amount \$'000
Available-for-sale securities: net movement in investment revaluation reserve	47,223	—	47,223	16,798	—	16,798
Share of other comprehensive income of the associate and a jointly controlled entity:						
Cash flow hedge: net movement in hedging reserve	6,544	(1,080)	5,464	9,828	(1,622)	8,206
Exchange differences on translation of financial statements of overseas subsidiary and jointly controlled entity	89	—	89	—	—	—
Other comprehensive income	<u>53,856</u>	<u>(1,080)</u>	<u>52,776</u>	<u>26,626</u>	<u>(1,622)</u>	<u>25,004</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

10 Other comprehensive income (continued)

(b) Reclassification adjustments relating to components of other comprehensive income

	2010 \$'000	2009 \$'000
Available-for-sale securities:		
Changes in fair value recognised during the year	47,223	30,822
Reclassification adjustments for amounts transferred to profit or loss:		
– gain on disposal (note 4)	—	(14,024)
Net movement in the investment revaluation reserve during the year recognised in other comprehensive income	<u>47,223</u>	<u>16,798</u>
Share of other comprehensive income of the associate and a jointly controlled entity:		
Cash flow hedges:		
Effective portion of changes in fair value of hedging instruments recognised during the year	(14,909)	(11,994)
Reclassification adjustments for amounts transferred to profit or loss:		
– finance costs	21,453	21,822
Net deferred tax debit to other comprehensive income	<u>(1,080)</u>	<u>(1,622)</u>
Net movement in the hedging reserve during the year recognised in other comprehensive income	<u>5,464</u>	<u>8,206</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

11 Earnings per share

(a) Basic earnings per share

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of \$358,753,000 (2009: \$291,343,000) and the weighted average of 353,488,000 ordinary shares (2009: 353,488,000) in issue during the year.

(b) Diluted earnings per share

The calculation of diluted earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of \$358,753,000 (2009: \$291,343,000) and the weighted average number of ordinary shares of 365,652,000 shares (2009: 365,191,000 shares), calculated as follows:

(i) Profit attributable to ordinary equity shareholders of the Company

	2010 \$'000	2009 \$'000
Profit attributable to ordinary equity shareholders	<u>358,753</u>	<u>291,343</u>

(ii) Weighted average number of ordinary shares (diluted)

	2010 '000	2009 '000
Weighted average number of ordinary shares at 1 January	353,488	353,488
Effect of deemed issue of shares under the Company's share option scheme for nil consideration	<u>12,164</u>	<u>11,703</u>
Weighted average number of ordinary shares (diluted) at 31 December	<u>365,652</u>	<u>365,191</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

12 Segment reporting

The Group manages its businesses by divisions, which are organised by a mixture of both business lines (products and services) and geography. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has presented the following reportable segments. No operating segments have been aggregated to form the following reportable segments.

- Motoring school operations: this segment invests in subsidiaries which operates three driver training centres.
- Tunnel operations: this segment invests in associates which operate the Western Harbour Tunnel and Tate's Cairn Tunnel franchises and manage the Hunghom Cross-Harbour Tunnel for the Government of the Hong Kong Special Administrative Region ("HKSAR").
- Electronic toll operations: this segment invests in a jointly controlled entity which operates an electronic toll collection system and provision of telematics services.
- Treasury: this segment operates investing and financing activities and receives dividend income and interest income.
- Other: this segment mainly operates leasing of fixed assets.

(a) Segment results, assets and liabilities

For the purposes of assessing segment performance and allocating resources between segments, the Group's senior executive management monitors the results, assets and liabilities attributable to each reportable segment on the following bases:

Segment assets include all tangible, intangible assets and current and non-current assets with the exception of other corporate assets. Segment liabilities include trade creditors attributable to the sales activities and the accruals of the individual segments and bank borrowings, dividend payable and taxation payable managed directly by the segments with exception of other corporate liabilities.

Revenue and expenses are allocated to the reportable segments with reference to revenue generated by those segments and the expenses incurred by those segments or which otherwise arise from the depreciation or amortisation of assets attributable to those segments.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

12 Segment reporting (continued)

(a) Segment results, assets and liabilities (continued)

Information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the years ended 31 December 2010 and 2009 is set out below.

	Motoring school operations		Tunnel operations		Electronic toll operations		Treasury		Other		Total	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Revenue from external customers	186,900	174,532	2,750	2,800	13,500	12,600	4,781	19,565	1,179	1,183	209,110	210,680
Interest revenue	583	1,061	—	—	1	17	17,405	5,760	—	—	17,989	6,838
Inter-segment revenue	—	—	—	—	—	—	—	—	10,365	9,627	10,365	9,627
Reportable segment revenue	187,483	175,593	2,750	2,800	13,501	12,617	22,186	25,325	11,544	10,810	237,464	227,145
Reportable segment profit before tax	42,051	36,745	308,574	238,155	21,969	22,082	43,097	55,471	9,277	342	424,968	352,795
Interest income from bank deposits	583	1,061	—	—	1	17	2,378	1,843	—	—	2,962	2,921
Interest expenses	—	—	—	—	—	—	(9,716)	(4,671)	—	—	(9,716)	(4,671)
Depreciation and amortisation	(10,915)	(13,080)	—	—	—	—	—	—	(9,616)	(5,524)	(20,531)	(18,604)
Share of profits less losses of associates	—	—	305,824	235,355	—	—	—	—	—	—	305,824	235,355
Share of profits of a jointly controlled entity	—	—	—	—	8,664	9,709	—	—	—	—	8,664	9,709
Income tax	(7,191)	(5,805)	—	—	(2,031)	(2,037)	—	—	—	—	(9,222)	(7,842)
Reportable segment assets	280,341	255,557	1,834,780	1,849,043	58,271	54,577	1,260,763	1,150,074	97,349	32,151	3,531,504	3,341,402
Interest in a jointly controlled entity	—	—	—	—	42,579	39,197	—	—	—	—	42,579	39,197
Interest in associates	—	—	1,834,780	1,849,043	—	—	—	—	—	—	1,834,780	1,849,043
Additions to non-current segment assets	24,456	1,842	—	—	—	—	—	—	92,225	760	116,681	2,602
Reportable segment liabilities	110,730	94,137	6,937	6,945	1,203	1,216	367,296	500,896	223	352	486,389	603,546

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

12 Segment reporting (continued)

(b) Reconciliations of reportable segment revenues, profit or loss, assets and liabilities

	2010 \$'000	2009 \$'000
Revenue		
Reportable segment revenue	237,464	227,145
Elimination of inter-segment revenue	(10,365)	(9,627)
Consolidated turnover	<u>227,099</u>	<u>217,518</u>
Profit		
Reportable segment profit derived from Group's external customers	424,968	352,795
Other revenue	2,209	3,917
Unallocated head office and corporate expenses	(43,036)	(42,231)
Consolidated profit before taxation	<u>384,141</u>	<u>314,481</u>
Assets		
Reportable segment assets	3,531,504	3,341,402
Elimination of inter-segment receivables	(5,600)	(5,530)
Unallocated head office and corporate assets	715	939
Consolidated total assets	<u>3,526,619</u>	<u>3,336,811</u>
Liabilities		
Reportable segment liabilities	486,389	603,546
Elimination of inter-segment payables	(5,600)	(5,530)
Unallocated head office and corporate liabilities	26,447	28,520
Consolidated total liabilities	<u>507,236</u>	<u>626,536</u>

(c) Geographical information

No additional information has been disclosed in respect of the Group's geographical information as the Group operates substantially in one geographical location which is Hong Kong.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

13 Fixed assets

(a) The Group

	Buildings held for own use carried at cost \$'000	Furniture, fixtures and equipment \$'000	Motor vehicles \$'000	Leasehold Yacht improvements \$'000	Leasehold improvements \$'000	Sub-total \$'000	Interest in leasehold land held for own use \$'000	Total \$'000
Cost:								
At 1 January 2009	108,338	26,876	92,902	41,546	1,186	270,848	38,286	309,134
Additions	1,033	742	409	418	—	2,602	—	2,602
Disposals	(102)	(433)	(780)	—	—	(1,315)	—	(1,315)
At 31 December 2009	109,269	27,185	92,531	41,964	1,186	272,135	38,286	310,421
At 1 January 2010	109,269	27,185	92,531	41,964	1,186	272,135	38,286	310,421
Additions	22,709	5,869	1,006	87,097	—	116,681	—	116,681
Disposals	(88)	(2,968)	(329)	(41,964)	—	(45,349)	—	(45,349)
At 31 December 2010	131,890	30,086	93,208	87,097	1,186	343,467	38,286	381,753
Accumulated amortisation and depreciation:								
At 1 January 2009	88,148	24,059	75,114	20,585	1,066	208,972	10,209	219,181
Charge for the year	4,012	1,275	8,283	4,239	66	17,875	729	18,604
Written back on disposals	(96)	(425)	(722)	—	—	(1,243)	—	(1,243)
At 31 December 2009	92,064	24,909	82,675	24,824	1,132	225,604	10,938	236,542
At 1 January 2010	92,064	24,909	82,675	24,824	1,132	225,604	10,938	236,542
Charge for the year	4,707	1,308	5,633	8,100	54	19,802	729	20,531
Written back on disposals	(88)	(1,946)	(329)	(25,523)	—	(27,886)	—	(27,886)
At 31 December 2010	96,683	24,271	87,979	7,401	1,186	217,520	11,667	229,187
Net book value:								
At 31 December 2010	35,207	5,815	5,229	79,696	—	125,947	26,619	152,566
At 31 December 2009	17,205	2,276	9,856	17,140	54	46,531	27,348	73,879

- (i) The leasehold land of the Group at 31 December 2010 is held in Hong Kong under a medium-term lease.
- (ii) The Group leases out a portion of buildings held for own use under operating leases. The leases typically run for an initial period of one to four years. The leases includes contingent rentals.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

13 Fixed assets (continued)

(b) The Company

	Furniture, fixtures and equipment \$'000	Leasehold improvements \$'000	Total \$'000
Cost:			
At 1 January 2009	705	857	1,562
Additions	7	—	7
	<u>712</u>	<u>857</u>	<u>1,569</u>
At 31 December 2009	712	857	1,569
At 1 January 2010	712	857	1,569
Additions	25	—	25
Disposals	(24)	—	(24)
	<u>713</u>	<u>857</u>	<u>1,570</u>
At 31 December 2010	713	857	1,570
Accumulated depreciation:			
At 1 January 2009	541	857	1,398
Charge for the year	59	—	59
	<u>600</u>	<u>857</u>	<u>1,457</u>
At 31 December 2009	600	857	1,457
At 1 January 2010	600	857	1,457
Charge for the year	57	—	57
Written back on disposals	(22)	—	(22)
	<u>635</u>	<u>857</u>	<u>1,492</u>
At 31 December 2010	635	857	1,492
Net book value:			
At 31 December 2010	<u>78</u>	<u>—</u>	<u>78</u>
At 31 December 2009	<u>112</u>	<u>—</u>	<u>112</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

14 Interest in subsidiaries

	2010 \$'000	2009 \$'000
Unlisted shares at cost	851,050	851,050
Amounts due from subsidiaries	952,392	1,000,917
	<u>1,803,442</u>	<u>1,851,967</u>
Amounts due to subsidiaries	(502,217)	(751,511)
	<u>1,301,225</u>	<u>1,100,456</u>

The amounts due from and to subsidiaries are non-current as these are not expected to be repayable within the next twelve months.

The following list contains only the particulars of subsidiaries which principally affected the results, assets or liabilities of the Group. The class of shares held is ordinary unless otherwise stated.

All of these are controlled subsidiaries as defined under note 1(c) and have been consolidated into the Group financial statements.

Name of company	Country/ place of incorporation and operation	Particulars of issued and fully paid up share capital	Percentage of equity attributable to the Group		Principal activities
			directly	indirectly	
Alpha Hero Limited	British Virgin Islands/ International	50,000 shares of US\$1 each	—	70%	Investment holding
Beckworth International Limited	British Virgin Islands/ International	500 shares of US\$1 each	—	100%	Investment
Capital Choice Limited	Hong Kong	1 share of \$1	—	100%	Money lending
Centre Court Profits Limited	British Virgin Islands/ International	500 shares of US\$1 each	—	100%	Investment
Clear Path Limited	British Virgin Islands/ International	500 shares of US\$1 each	—	100%	Investment

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

14 Interest in subsidiaries (continued)

Name of company	Country/ place of incorporation and operation	Particulars of issued and fully paid up share capital	Percentage of equity attributable to the Group		Principal activities
			directly	indirectly	
Able Win Investments Limited	British Virgin Islands/ International	100 shares of US\$1 each	—	100%	Holding of a yacht
Group Lucky Limited	Hong Kong	1 share of \$1	100%	—	Financing
Gold Faith Investments Limited	British Virgin Islands/ International	1 share of US\$1	—	100%	Securities investment
Hong Kong Driving School Management Limited	Hong Kong	2 shares of \$10 each	—	70%	Provision of management services
High Fortune Group Limited	British Virgin Islands/ International	1 share of US\$1	100%	—	Investment holding
HKSM Yuen Long Driving School Limited	Hong Kong	2 shares of \$10 each	—	70%	Operation of a driver training centre
Join Harbour Limited	British Virgin Islands/ International	1 share of US\$1	—	100%	Property holding
Kempsford International Limited	British Virgin Islands/ International	500 shares of US\$1 each	—	100%	Investment
Lucky Dynamic Limited	Hong Kong	1 share of \$1	—	70%	Property holding
Main Victory Limited	Hong Kong	1 share of \$1	—	70%	Property holding

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

14 Interest in subsidiaries (continued)

Name of company	Country/ place of incorporation and operation	Particulars of issued and fully paid up share capital	Percentage of equity attributable to the Group		Principal activities
			directly	indirectly	
Motoring Excellence Group Limited	Hong Kong	1 share of \$1	—	70%	Investment holding
Newcheer Limited	British Virgin Islands/ International	1 share of US\$1	—	100%	Investment
Power Right Investments Limited	British Virgin Islands/ International	1 share of US\$1	—	100%	Investment holding
The Autopass Company Limited	Hong Kong	70,000 "A" shares of \$10 each 30,000 "B" shares of \$10 each	100%	—	Investment holding and provision of consultancy services
The Hong Kong School of Motoring Limited	Hong Kong	2,000,000 shares of \$1 each	—	70%	Operation of driver training centres

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

15 Interest in associates

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Unlisted shares, at cost	—	—	148,370	148,370
Share of net assets	1,845,465	1,604,567	—	—
Goodwill	48,400	48,400	—	—
Amount due from an associate	412	416	412	416
Amounts due to associates	(370)	(370)	(370)	(370)
Loan to and interest receivable from an associate	75,567	293,358	55,920	217,085
Loan from an associate	(134,694)	(97,328)	—	—
	<u>1,834,780</u>	<u>1,849,043</u>	<u>204,332</u>	<u>365,501</u>

The amounts due from and to associates are non-current as these are not expected to be repayable within the next twelve months.

- (a) Particulars of associates, which are unlisted corporate entities and principally affected the results or assets of the Group:

Name of associate	Form of business structure	Place of incorporation and operation	Group's effective interest	Proportion of ownership interest		Principal activity	Financial year end
				Held by the Company	Held by a subsidiary		
Western Harbour Tunnel Company Limited ("WHTCL")	Incorporated	Hong Kong	50%	37%	13%	Operation of the Western Harbour Crossing	31 July
Tate's Cairn Tunnel Company Limited ("TCTCL")	Incorporated	Hong Kong	39.5%	—	39.5%	Operation of the Tate's Cairn Tunnel	30 June

- (b) The Group's interest in WHTCL and TCTCL are accounted for under the equity method based on the financial statements of WHTCL and TCTCL for year ended 31 December 2010 respectively.

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(Expressed in Hong Kong dollars)

15 Interest in associates (continued)

- (c) WHTCL was granted a thirty year franchise to construct and operate the Western Harbour Crossing in accordance with the Western Harbour Crossing Ordinance enacted on 22 July 1993.
- (d) The loan to an associate bears interest at a rate of 1% per annum as determined by the shareholders of that associate. Interest earned by the Group from WHTCL for the year ended 31 December 2010 amounted to \$2.2 million (2009: \$3.9 million). The Loan is repayable on demand as may from time to time be agreed among WHTCL's shareholders, subject to certain financial parameters of a syndicated loan being fulfilled.
- (e) TCTCL was granted a thirty year franchise to construct and operate the Tate's Cairn Tunnel in accordance with the Tate's Cairn Tunnel Ordinance enacted on 1 July 1988.
- (f) The loan from an associate is unsecured and interest free. The loan is non-current as this is not expected to be repayable within the next twelve months.
- (g) Summary financial information on associates:

	Assets \$'000	Liabilities \$'000	Equity \$'000	Revenue \$'000	Profit \$'000
2010					
100 per cent	<u>5,545,170</u>	<u>2,390,771</u>	<u>3,154,399</u>	<u>1,502,103</u>	<u>728,247</u>
Group's effective interest	<u>2,684,155</u>	<u>1,180,251</u>	<u>1,503,904</u>	<u>711,981</u>	<u>345,072</u>
2009					
100 per cent	<u>5,764,627</u>	<u>3,171,203</u>	<u>2,593,424</u>	<u>1,332,660</u>	<u>584,748</u>
Group's effective interest	<u>2,797,903</u>	<u>1,574,146</u>	<u>1,223,757</u>	<u>628,639</u>	<u>274,664</u>

* Assets of associates include intangible assets (relating to service concession arrangements), plant and equipment of \$5,031,473,000 (2009: \$5,369,289,000) and loans to shareholders of \$341,000,000 (2009: \$246,400,000). Liabilities of associates include bank loans of \$1,550,000,000 (2009: \$1,979,000,000) and shareholders' loans of \$151,135,000 (2009: \$586,716,000).

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

16 Interest in a jointly controlled entity

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Share of net assets other than goodwill	22,449	29,197	—	—
Loan to a jointly controlled entity	20,130	10,000	—	—
	<u>42,579</u>	<u>39,197</u>	<u>—</u>	<u>—</u>

(a) Details of the Group's interest in the jointly controlled entity are as follows:

Name of joint venture	Form of business structure	Place of incorporation and operation	Particulars of issued and paid up capital	Proportion of ownership interest held indirectly by the Company	Principal activity	Financial year end
Autotoll Limited	Incorporated	Hong Kong	15,000,000 ordinary shares of \$1 each	50%	Operation of an electronic toll collection system	30 September

(b) The Autopass Company Limited and Electronic Toll Systems Limited formed the above equal equity joint venture to operate an electronic toll collection system in Hong Kong on 1 October 1998.

(c) Loan to a jointly controlled entity is unsecured, interest free and has no fixed repayment terms. The loan is non-current as this is not expected to be recoverable within the next twelve months.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

16 Interest in a jointly controlled entity (continued)

(d) Summary financial information on jointly controlled entity - Group's effective interest:

	2010 \$'000	2009 \$'000
Non-current assets	19,146	17,988
Current assets	90,106	82,447
Non-current liabilities	(15,928)	(8,917)
Current liabilities	(77,610)	(71,081)
Net assets	<u>15,714</u>	<u>20,437</u>
Income	58,032	54,388
Expenses	(51,967)	(47,593)
Profit for the year	<u>6,065</u>	<u>6,795</u>

17 Available-for-sale securities

	Group	
	2010 \$'000	2009 \$'000
Listed securities stated at market value:		
– in Hong Kong	160,285	60,960
– outside Hong Kong	156,739	—
	<u>317,024</u>	<u>60,960</u>
Unlisted securities	113,501	100,106
	<u>430,525</u>	<u>161,066</u>

At 31 December 2010, certain securities held by the subsidiaries were negatively pledged to a bank for the banking facilities granted to the Group.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

18 Trading securities

	Group	
	2010 \$'000	2009 \$'000
Trading securities (at market value)		
Listed securities		
– in Hong Kong	3,743	4,188
– outside Hong Kong	60,466	50,305
	<u>64,209</u>	<u>54,493</u>
Unlisted securities	—	25,685
	<u>64,209</u>	<u>80,178</u>

At 31 December 2010, certain trading securities were pledged to a financial institution as security against treasury facilities granted to the Group.

19 Loan receivable

The loan receivable bears interest at 1% per month and is secured by shares in a subsidiary of the borrower and the assignment and subordination of a shareholder loan receivable by the same subsidiary. The loan is expected to be recovered within one year. Subsequent to the balance sheet date, a further \$60,000,000 was advanced to the borrower on the same terms.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

20 Trade and other receivables

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Trade receivables	3,260	2,680	—	—
Other receivables	185	174	148	174
Trade and other receivables	3,445	2,854	148	174
Deposits and prepayments	10,402	12,207	863	1,274
	<u>13,847</u>	<u>15,061</u>	<u>1,011</u>	<u>1,448</u>

The amount of the Group's and the Company's deposits and prepayments expected to be recovered or recognised as expenses after more than one year is \$1,406,000 (2009: \$1,482,000) and \$208,000 (2009: \$208,000) respectively. Apart from these, all of the trade and other receivables are expected to be recovered or recognised as expense within one year.

(a) Ageing analysis

Included in trade and other receivables are trade receivables with the following ageing analysis as of the balance sheet date:

	Group	
	2010 \$'000	2009 \$'000
Current	1,288	1,635
Less than 1 month past due	732	382
1 to 3 months past due	1,172	628
More than 3 months but less than 12 months past due	68	35
Amounts past due	1,972	1,045
	<u>3,260</u>	<u>2,680</u>

The Group's credit policy is set out in note 27(a).

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

20 Trade and other receivables (continued)

(b) Trade receivables that are not impaired

The ageing analysis of trade receivables that are neither individually nor collectively considered to be impaired are as follows:

	Group	
	2010	2009
	\$'000	\$'000
Neither past due nor impaired	1,288	1,635
Less than 1 month past due	732	382
1 to 3 months past due	1,172	628
More than 3 months but less than 12 months past due	68	—
Amounts past due	1,972	1,010
	3,260	2,645

Receivables that were neither past due nor impaired relate to a wide range of customers for whom there was no recent history of default.

Receivables that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral over these balances.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

21 Bank deposits and cash

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Deposits with banks and other financial institutions	822,051	186,148	617,011	—
Cash at bank and in hand	121,986	929,193	83,517	883,785
Bank deposits and cash in the consolidated balance sheet	944,037	1,115,341	700,528	883,785
Less: Deposits with maturity greater than 3 months	(119,636)	(116,881)	—	—
Cash and cash equivalents in the consolidated cash flow statement	824,401	998,460	700,528	883,785

At 31 December 2010, bank deposits and cash of \$17,906,000 (2009: \$16,457,000) were pledged to a financial institution as security against treasury facilities granted to the Group.

Included in cash and cash equivalents in the balance sheet are the following amounts denominated in a currency other than the functional currency of the entity to which they relate:

	Group		Company	
	2010 '000	2009 '000	2010 '000	2009 '000
United States Dollars	USD 1,446	USD 1,467	USD 457	USD 469

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

22 Trade and other payables

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Trade payables	1,657	1,204	—	—
Other payables and accruals	49,245	44,518	26,340	26,138
	<u>50,902</u>	<u>45,722</u>	<u>26,340</u>	<u>26,138</u>

All of the trade and other payables, are expected to be settled or recognised as income within one year or are repayable on demand.

Included in trade and other payables are trade payables with the following ageing analysis as of the balance sheet date:

	Group	
	2010 \$'000	2009 \$'000
Due within 1 month or on demand	822	482
Due after 1 month but within 3 months	825	306
Due after 3 months but within 6 months	10	416
	<u>1,657</u>	<u>1,204</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

23 Bank loans

(a) The analysis of the carrying amount of bank loans is as follows:

	Group		Company	
	2010 \$'000	2009 \$'000 (restated)	2010 \$'000	2009 \$'000 (restated)
Current liabilities				
Current portion of term loans from banks	208,333	114,583	83,333	83,333
Non-current portion of term loans from banks repayable on demand	—	364,583	—	145,833
	<u>208,333</u>	<u>479,166</u>	<u>83,333</u>	<u>229,166</u>
Non-current liabilities				
Bank loans	<u>156,250</u>	—	<u>62,500</u>	—
	<u>364,583</u>	<u>479,166</u>	<u>145,833</u>	<u>229,166</u>

All of the bank loans, including the non-current portion of term loans repayable on demand, are carried at amortised cost. None of the non-current portion of bank loans is expected to be settled within one year.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

23 Bank loans (continued)

(b) At 31 December 2010, interest-bearing bank loans were due for repayment as follows:

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Current portion of term loans due for repayment within one year	208,333	114,583	83,333	83,333
Term loans due for repayment after one year:				
– After 1 year but within 2 years	156,250	208,333	62,500	83,333
– After 2 years but within 5 years	—	156,250	—	62,500
	<u>156,250</u>	<u>364,583</u>	<u>62,500</u>	<u>145,833</u>
	<u>364,583</u>	<u>479,166</u>	<u>145,833</u>	<u>229,166</u>

All the bank loans are secured by negative pledge of the Group's shareholding in certain subsidiaries and associates.

All of the Group's banking facilities are subject to the fulfilment of covenants relating to negative pledge of certain listed investments and the Group's shareholding in certain subsidiaries and associates. If the Group were to breach the covenants the drawn down facilities would become payable on demand. The Group regularly monitors its compliance with these covenants. Further details of the Group's management of liquidity risk are set out in note 27(b). As at 31 December 2010, none of the covenants relating to drawn down facilities had been breached.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

24 Equity settled share-based transactions

The Company has a share option scheme which was adopted on 8 May 2001 whereby the directors of the Company are authorised, at their discretion, to invite employees of the Group, including directors of any Company in the Group, to take up options to subscribe for shares of the Company. The options vest from the date of grant and are exercisable within the exercise period from 30 August 2001 to 7 May 2011. Each option gives the holder the right to subscribe for one ordinary share in the Company.

- (a) The terms and conditions of the grants that existed during the years are as follows, whereby all options are settled by physical delivery of shares:

	Exercise period	Number
Options granted to employees:		
– on 30 August 2001	30 August 2001 to 7 May 2011	19,200,000

- (b) The number and weighted average exercise price of share options are as follows:

	2010		2009	
	Weighted average exercise price	Number of options '000	Weighted average exercise price	Number of options '000
Outstanding at the beginning and end of the year	<u>\$2.492</u>	<u>19,200</u>	<u>\$2.492</u>	<u>19,200</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

25 Income tax in the balance sheet

(a) Current taxation in the consolidated balance sheet represents:

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Provision for Hong Kong Profits Tax for the year	9,981	9,272	—	—
Provisional Profits Tax paid	(6,907)	(7,022)	—	—
	<u>3,074</u>	<u>2,250</u>	<u>—</u>	<u>—</u>
Balance of Profits Tax provision relating to prior years	6,846	10,847	—	—
	<u>9,920</u>	<u>13,097</u>	<u>—</u>	<u>—</u>

(b) Deferred tax assets and liabilities recognised:

The components of deferred tax (assets)/liabilities recognised in the consolidated balance sheet and the movements during the year are as follows:

	Group \$'000
Deferred tax arising from depreciation in excess of related depreciation allowances	
At 1 January 2009	(800)
Credited to profit or loss	(1,290)
	<u>(2,090)</u>
At 31 December 2009	(2,090)
At 1 January 2010	(2,090)
Credited to profit or loss	(770)
	<u>(2,860)</u>
At 31 December 2010	(2,860)

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

25 Income tax in the balance sheet (continued)

(b) Deferred tax assets and liabilities recognised: (continued)

	2010 \$'000	2009 \$'000
Net deferred tax assets recognised in the consolidated balance sheet	(3,060)	(2,240)
Net deferred tax liabilities recognised in the consolidated balance sheet	<u>200</u>	<u>150</u>
	<u>(2,860)</u>	<u>(2,090)</u>

(c) Deferred tax assets not recognised:

In accordance with the accounting policy set out in note 1(r), the Group and the Company has not recognised deferred tax assets in respect of cumulative tax losses of \$251,610,000 (2009: \$212,193,000) and \$174,421,000 (2009: \$137,788,000) respectively as it is not probable that future taxable profits against which the unused tax losses can be utilised will be available.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

26 Capital, reserves and dividends

(a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

The Company

	Share capital \$'000	Share premium \$'000	Retained profits \$'000	Total \$'000
Balance at 1 January 2009	353,488	1,228,127	317,842	1,899,457
Dividends approved in respect of the previous year (note 26(b))	—	—	(42,419)	(42,419)
Profit and total comprehensive income for the year (note 9)	—	—	286,830	286,830
Dividends declared in respect of the current year (note 26(b))	—	—	(63,628)	(63,628)
Balance at 31 December 2009	<u>353,488</u>	<u>1,228,127</u>	<u>498,625</u>	<u>2,080,240</u>
Balance at 1 January 2010	353,488	1,228,127	498,625	2,080,240
Dividends approved in respect of the previous year (note 26(b))	—	—	(42,419)	(42,419)
Profit and total comprehensive income for the year (note 9)	—	—	58,507	58,507
Dividends declared in respect of the current year (note 26(b))	—	—	(63,628)	(63,628)
Balance at 31 December 2010	<u>353,488</u>	<u>1,228,127</u>	<u>451,085</u>	<u>2,032,700</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

26 Capital, reserves and dividends (continued)

(b) Dividends

(i) Dividends payable to equity shareholders of the Company attributable to the year:

	2010 \$'000	2009 \$'000
Interim dividends declared of \$0.18 per share (2009: \$0.18 per share)	63,628	63,628
Final dividend proposed after the balance sheet date of \$0.12 per share (2009: \$0.12 per share)	42,419	42,419
	<u>106,047</u>	<u>106,047</u>

The final dividend proposed after the balance sheet date has not been recognised as a liability at the balance sheet date.

(ii) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year:

	2010 \$'000	2009 \$'000
Final dividend in respect of the previous financial year, approved and paid during the year, of \$0.12 per share (2009: \$0.12 per share)	<u>42,419</u>	<u>42,419</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

26 Capital, reserves and dividends (continued)

(c) Share capital

(i) Authorised and issued share capital

	2010		2009	
	No. of shares '000	Amount \$'000	No. of shares '000	Amount \$'000
<i>Authorised:</i>				
Ordinary shares of \$1 each	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>1,000,000</u>
<i>Issued and fully paid:</i>				
At 1 January and 31 December	<u>353,488</u>	<u>353,488</u>	<u>353,488</u>	<u>353,488</u>

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

(ii) Terms of unexpired and unexercised share options at balance sheet date

Exercise period	Exercise price	2010	2009
		Number	Number
30 August 2001 to 7 May 2011	<u>\$2.492</u>	<u>19,200,000</u>	<u>19,200,000</u>

Each option entitles the holder to subscribe for one ordinary share in the Company. Further details of these options are set out in note 24 to the financial statements.

26 Capital, reserves and dividends *(continued)*

(d) Nature and purpose of reserves

The application of the share premium account is governed by Section 48B of the Hong Kong Companies Ordinance. The capital reserve and investment revaluation reserve have been set up and will be dealt with in accordance with the accounting policies adopted on subsidiaries in note 1(c) and the cumulative net change in the fair value of available-for-sale securities in note 1(f).

The hedging reserve comprises the effective portion of the cumulative net change in the fair value of hedging instruments used by the associate in cash flow hedges pending subsequent recognition of the hedged cash flow.

The exchange reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations as well as the effective portion of any foreign exchange differences arising from hedges of the net investment in these foreign operations. The reserve is dealt with in accordance with the accounting policies set out in note 1(u).

(e) Distributability of reserves

At 31 December 2010, the aggregate amount of reserves available for distribution to equity shareholders of the Company, as calculated under the provisions of section 79B of the Hong Kong Companies Ordinance and including the distributable amounts disclosed in note 26(a), was \$451,085,000 (2009: \$498,625,000). After the balance sheet date the directors proposed a final dividend of \$0.12 per share (2009: \$0.12 per share), amounting to \$42,419,000 (2009: \$42,419,000) (note 26(b)). This dividend has not been recognised as a liability at the balance sheet date.

(f) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

The Group has negative net debt on account of its large cash and cash equivalents. Adjusted capital comprises all components of equity, other than amounts recognised in equity relating to cash flow hedges, less unaccrued proposed dividends.

In order to monitor its capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares, return capital to shareholders or raise new debt financing.

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(Expressed in Hong Kong dollars)

26 Capital, reserves and dividends (continued)

(f) Capital management (continued)

The adjusted capital at 31 December 2010 and 2009 was as follows:

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Total equity	3,019,383	2,710,275	2,038,300	2,080,240
Less: Hedging reserve	11,688	17,152	—	—
Proposed dividends (note 26(b))	(42,419)	(42,419)	(42,419)	(42,419)
	<u>2,988,652</u>	<u>2,685,008</u>	<u>1,995,881</u>	<u>2,037,821</u>

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

27 Financial risk management and fair values

Exposure to credit, liquidity, interest rate and currency risks arises in the normal course of the Group's business. The Group is also exposed to equity price risk arising from its equity investments in other entities and movements in its own equity share price.

The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

(a) Credit risk

The Group's credit risk is primarily attributable to bank deposits, available-for-sale securities, trading securities, loans to associates, a jointly controlled entity and other borrowers and trade and other receivables. Management has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

Cash is deposited with financial institutions with sound credit ratings and the Group has exposure limits for any single financial institution. The majority of investments are in liquid securities quoted on the recognised stock exchanges and with counterparties that have good credit standing. Transactions involving derivative financial instruments are with counterparties with sound credit standing. Given their high credit standing, management does not expect any of these financial institutions and investment counterparties will fail to meet its obligations.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values *(continued)*

(a) Credit risk *(continued)*

With respect to loans to associates, a jointly controlled entity and other borrowers, management reviews the credit standing of the borrowers and also monitors on an ongoing basis to control and mitigate the credit risk. For loans to other borrowers, in order to mitigate the credit risk and where appropriate, the Group would obtain collateral to support the loan facility and all credit decisions are based upon the counterparty's credit profile, cash flow position and ability to repay.

In respect of trade and other receivables, credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Trade receivables are due within one month from the date of billing while further credit may be granted to individual customer when appropriate. Normally, the Group does not obtain collateral from customers.

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. The default risk of the industry and country in which customers operate also has an influence on credit risk but to a lesser extent. The Group has no concentrations of credit risk in view of its variety of investments with different counterparties or large number of customers.

The maximum exposure to credit risk without taking account of any collateral held is represented by the carrying amount of each financial asset, including derivative financial instruments, in the balance sheet after deducting any impairment allowance.

Further quantitative disclosures in respect of the Group's exposure to credit risk arising from trade and other receivables are set out in note 20.

(b) Liquidity risk

Individual operating entities within the Group are responsible for their own cash management, including the short term investment of cash surpluses and the raising of loans to cover expected cash demands, subject to approval by the Company's board when the borrowings exceed certain predetermined levels of authority. The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and readily realisable marketable securities and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values (continued)

(b) Liquidity risk (continued)

The following tables show the remaining contractual maturities at the balance sheet date of the Group's and the Company's non-derivative financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the balance sheet date) and the earliest date the Group and the Company can be required to pay:

The Group

	2010							2009 (restated)						
	Contractual undiscounted cash outflow						Balance sheet carrying amount	Contractual undiscounted cash outflow					Balance sheet carrying amount	
	On demand	Within 1 year	More than 1 year but less than 2 years	More than 2 years but less than 5 years	More than 5 years	Total		On demand	Within 1 year	More than 1 year but less than 2 years	More than 2 years but less than 5 years	More than 5 years		Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Term loans subject to repayment on demand clauses	—	—	—	—	—	—	—	—	123,064	213,188	157,145	—	493,397	479,166
Other bank loans	—	213,590	157,219	—	—	370,809	364,583	—	—	—	—	—	—	—
Loan from associate (note 15)	134,695	—	—	—	—	134,695	134,695	97,328	—	—	—	—	97,328	97,328
Interim dividends payable	—	2,301	—	—	—	2,301	2,301	—	21,288	—	—	—	21,288	21,288
Course fees received in advance	—	79,330	—	—	—	79,330	79,330	—	67,113	—	—	—	67,113	67,113
Trade and other payables	—	50,902	—	—	—	50,902	50,902	—	45,722	—	—	—	45,722	45,722
	<u>134,695</u>	<u>346,123</u>	<u>157,219</u>	<u>—</u>	<u>—</u>	<u>638,037</u>	<u>631,811</u>	<u>97,328</u>	<u>257,187</u>	<u>213,188</u>	<u>157,145</u>	<u>—</u>	<u>724,848</u>	<u>710,617</u>
Adjustments to present cash flows on term loans based on lender's right to demand repayment	—	—	—	—	—	—	—	493,397	(123,064)	(213,188)	(157,145)	—	—	—
	<u>134,695</u>	<u>346,123</u>	<u>157,219</u>	<u>—</u>	<u>—</u>	<u>638,037</u>	<u>631,811</u>	<u>590,725</u>	<u>134,123</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>724,848</u>	<u>710,617</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values (continued)

(b) Liquidity risk (continued)

The Company

	2010							2009 (restated)						
	Contractual undiscounted cash outflow						Balance sheet carrying amount	Contractual undiscounted cash outflow					Balance sheet carrying amount	
	On demand	Within 1 year	More than 1 year but less than 2 years	More than 2 years but less than 5 years	More than 5 years	Total		On demand	Within 1 year	More than 1 year but less than 2 years	More than 2 years but less than 5 years	More than 5 years		Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Term loans subject to repayment on demand clauses scheduled repayment	—	—	—	—	—	—	—	—	86,800	85,191	62,838	—	234,829	229,166
Other bank loans	—	85,346	62,866	—	—	148,212	145,833	—	—	—	—	—	—	—
Interim dividends payable	—	2,301	—	—	—	2,301	2,301	—	21,288	—	—	—	21,288	21,288
Amounts due to subsidiaries	502,217	—	—	—	—	502,217	502,217	751,511	—	—	—	—	751,511	751,511
Trade and other payables	—	26,340	—	—	—	26,340	26,340	—	26,138	—	—	—	26,138	26,138
	<u>502,217</u>	<u>113,987</u>	<u>62,866</u>	<u>—</u>	<u>—</u>	<u>679,070</u>	<u>676,691</u>	<u>751,511</u>	<u>134,226</u>	<u>85,191</u>	<u>62,838</u>	<u>—</u>	<u>1,033,766</u>	<u>1,028,103</u>
Adjustments to present cash flows on term loans based on lender's right to demand repayment	—	—	—	—	—	—	—	234,829	(86,800)	(85,191)	(62,838)	—	—	—
	<u>502,217</u>	<u>113,987</u>	<u>62,866</u>	<u>—</u>	<u>—</u>	<u>679,070</u>	<u>676,691</u>	<u>986,340</u>	<u>47,426</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>1,033,766</u>	<u>1,028,103</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values (continued)

(c) Interest rate risk

The Group's interest rate risk arises primarily from bank loans. Bank loans at variable rates expose the Group to cash flow interest rate risk. The Group is also exposed to interest rate risk through the impact of rates changes on income-earning financial assets. The following table details their interest rate profile at the balance sheet date.

	Fixed/ floating	2010		2009	
		Effective interest rate	\$'000	Effective interest rate	\$'000
The Group					
Bank loans	Floating	1.93% - 2.37%	364,583	1.93% - 2.06%	479,166
Cash and cash equivalents	Floating	0.001% - 2.90%	91,984	0.001% - 2.00%	892,932
Cash and cash equivalents	Fixed	0.005% - 4.24%	702,415	0.05% - 0.48%	69,267
Bank deposits	Fixed	0.05% - 0.90%	119,636	0.05% - 0.65%	116,881
The Company					
Bank loans	Floating	1.93% - 2.17%	145,833	1.93% - 1.96%	229,166
Cash and cash equivalents	Floating	0.001% - 0.30%	83,517	0.001% - 2.00%	883,785
Cash and cash equivalents	Fixed	0.005% - 0.90%	617,011	N/A	—

Sensitivity analysis

At 31 December 2010, it is estimated that a general increase/decrease of 25 basis points in interest rates, with all other variables held constant, would have increased/decreased the Group's profit after tax and retained profits by approximately \$1,524,000 (2009: \$1,697,000).

The sensitivity analysis above indicates the instantaneous change in the Group's profit after tax (and retained profits) that would arise assuming that the change in interest rates had occurred at the balance sheet date and had been applied to the exposure to interest rate risk for financial instruments in existence at that date. The impact on the Group's profit after tax and retained profits is estimated as an annualised impact on interest expense or income of such a change in interest rates. The analysis is performed on the same basis for 2009.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values (continued)

(d) Foreign currency risk

The Group has foreign currency monetary assets and liabilities that are denominated in a currency other than the functional currency of the Group. Exchange differences arising on settling or translating these foreign currency monetary items at rates different from those at dates of transactions giving rise to these monetary items are recognised in profit or loss.

The Group is exposed to currency risk primarily through the sales and purchases which give rise to financial instruments and cash balances denominated in currencies other than its functional currency. Consequently, the Group is exposed to risks that the exchange rate of its currency relative to other foreign currencies may change in a manner that has an adverse effect on the value of that portion of the Group's assets or liabilities denominated in currencies other than the United States dollars and the currencies giving rise to this risk are primarily Singapore dollars. Management of the Group continuously monitors the Group's exposure to such foreign currency risks to ensure they are at manageable levels.

The following table details the Group's exposure at the balance sheet date to currency risk arising from recognised assets or liabilities denominated in a currency other than the United States dollars and the functional currency of the entity to which they relate. For presentation purposes, the amounts of the exposure are shown in Hong Kong dollars, translated using the spot rate at the year end date.

The Group

	Exposure to foreign currencies (expressed in Hong Kong dollars)	
	2010 Singapore dollars \$'000	2009 Singapore dollars \$'000
Trading securities	<u>58,837</u>	<u>48,720</u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values (continued)

(d) Foreign currency risk (continued)

Sensitivity analysis

The following table indicates the instantaneous change in the Group's profit after tax (and retained profits) and other components of consolidated equity that would arise if foreign exchange rates to which the Group has significant exposure at the balance sheet date had changed at that date, assuming all other risk variables remained constant. In this respect, it is assumed that the pegged rate between the Hong Kong dollar and the United States dollar would be materially unaffected by any changes in movement in value of the United States dollar against other currencies.

The Group

	2010			2009		
	Increase/ (decrease) in foreign exchange rates	Effect on profit after tax and retained profits \$'000	Effect on other components of equity \$'000	Increase/ (decrease) in foreign exchange rates	Effect on profit after tax and retained profits \$'000	Effect on other components of equity \$'000
Singapore	5%	2,942	—	5%	2,436	—
Dollars	(5)%	<u>(2,942)</u>	<u>—</u>	(5)%	<u>(2,436)</u>	<u>—</u>

Results of the analysis as presented in the above table represent an aggregation of the instantaneous effects on each of the Group entities' profit after tax and equity measured in the respective functional currencies, translated into Hong Kong dollars at the exchange rate ruling at the balance sheet date for presentation purposes.

The sensitivity analysis assumes that the change in foreign exchange rates had been applied to re-measure those financial instruments held by the Group which expose the Group to foreign currency risk at the balance sheet date, including inter-company payables and receivables within the Group which are denominated in a currency other than the functional currencies of the lender or the borrower. The analysis is performed on the same basis for 2009.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values (continued)

(e) Equity price risk

The Group is exposed to equity price changes arising from equity investments classified as trading securities (see note 18) and available-for-sale securities (see note 17).

The Group's listed investments are listed in Hong Kong and Singapore. Decisions to buy or sell trading securities are based on daily monitoring of the performance of individual securities compared to that of the Index and other industry indicators, as well as the Group's liquidity needs. Listed investments held in the available-for-sale portfolio have been chosen based on their longer term growth potential and are monitored regularly for performance against expectations. The portfolio is diversified in terms of industry distribution, in accordance with the limits set by the Group.

At 31 December 2010, it is estimated that an increase/decrease of 5% (2009: 5%) in the market value of the Group's listed available-for-sale securities and trading securities, with all other variables held constant, would have increased/decreased the Group's profit after tax (and retained profits) and other components of consolidated equity as follows:

The Group

	2010			2009		
		Effect on profit after tax and retained profits \$'000	Effect on other components of equity \$'000		Effect on profit after tax and retained profits \$'000	Effect on other components of equity \$'000
<i>Change in the relevant equity price risk variable:</i>						
Increase	5%	2,409	7,773	5%	2,427	2,801
Decrease	(5)%	(2,409)	(7,773)	(5)%	(2,427)	(2,801)
		<u> </u>	<u> </u>		<u> </u>	<u> </u>

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values (continued)

(e) Equity price risk (continued)

The sensitivity analysis indicates the instantaneous change in the Group's profit after tax (and retained profits) and other components of consolidated equity that would arise assuming that the changes in the stock market index or other relevant risk variables had occurred at the balance sheet date and had been applied to re-measure those financial instruments held by the Group which expose the Group to equity price risk at the balance sheet date. It is also assumed that the fair values of the Group's equity investments would change in accordance with the historical correction with the relevant stock market index or the relevant risk variables, that none of the Group's available-for-sale investments would be considered impaired as a result of the decrease in the relevant stock market index or other relevant risk variables, and that all other variables remain constant. The analysis is performed on the same basis for 2009.

(f) Fair values

(i) Financial instruments carried at fair value

The following table presents the carrying value of financial instruments measured at fair value at the balance sheet date across the three levels of the fair value hierarchy defined in HKFRS 7, *Financial Instruments: Disclosures*, with the fair value of each financial instrument categorised in its entirety based on the lowest level of input that is significant to that fair value measurement. The levels are defined as follows:

- Level 1 (highest level): fair values measured using quoted prices (unadjusted) in active markets for identical financial instruments
- Level 2: fair values measured using quoted prices in active markets for similar financial instruments, or using valuation techniques in which all significant inputs are directly or indirectly based on observable market data
- Level 3 (lowest level): fair values measured using valuation techniques in which any significant input is not based on observable market data

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values (continued)

(f) Fair values (continued)

(i) Financial instruments carried at fair value (continued)

2010

	Group				Company			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets								
Available-for-sale securities:								
– Listed	317,024	—	—	317,024	—	—	—	—
– Unlisted	113,501	—	—	113,501	—	—	—	—
Trading securities								
– Listed	64,209	—	—	64,209	—	—	—	—
	<u>494,734</u>	<u>—</u>	<u>—</u>	<u>494,734</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>

2009

	Group				Company			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets								
Available-for-sale securities:								
– Listed	60,960	—	—	60,960	—	—	—	—
– Unlisted	100,106	—	—	100,106	—	—	—	—
Trading securities								
– Listed	54,493	—	—	54,493	—	—	—	—
– Unlisted	25,685	—	—	25,685	—	—	—	—
	<u>241,244</u>	<u>—</u>	<u>—</u>	<u>241,244</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>

During the year there were no transfers between instruments in Level 1 and Level 2.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

27 Financial risk management and fair values (continued)

(f) Fair values (continued)

(ii) Fair values of financial instruments carried at other than fair value

The carrying amounts of the Group's and the Company's financial instruments carried at cost or amortised cost are not materially different from their fair values as at 31 December 2010 and 2009 except as follows:

	2010 Carrying amount \$'000	2009 Carrying amount \$'000
The Group:		
Loan to an associate *	75,567	293,358
Loan from an associate *	(134,694)	(97,328)
Loan to a jointly controlled entity *	20,130	10,000
The Company:		
Loan to an associate *	55,920	217,085
Amounts due from subsidiaries *	952,392	1,000,917
Amounts due to subsidiaries *	(502,217)	(751,511)

* The amounts are unsecured and have no fixed repayment terms. Given these items it is not meaningful to disclose fair values. The Group has no intention of disposing of these loans and intercompany balances.

(g) Estimation of fair values

The following summarises the major methods and assumptions used in estimating the fair values of financial instruments:

Securities

Fair value is based on quoted market prices at the balance sheet date without any deduction for transaction costs.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

28 Capital and other commitments

Capital commitments outstanding at 31 December 2010 not provided for in the financial statements were as follows:

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Contracted for	11,632	19,512	—	—

In addition, a subsidiary of the Company entered into a loan agreement during the year, as a lender, to make available a loan facility of up to \$100,000,000. The undrawn facility as at 31 December 2010 amounted to \$60,000,000 and this was fully drawn down after the balance sheet date.

29 Operating lease commitments

At 31 December 2010, the total future minimum lease payments under non-cancellable operating leases in respect of properties are payable as follows:

	Group		Company	
	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000
Within 1 year	5,518	4,952	—	—
After 1 year but within 5 years	4,711	471	—	—
	10,229	5,423	—	—

Significant leasing arrangements in respect of land held under finance leases are described in note 13.

In addition, the Group is the lessee in respect of a number of properties held under operating leases. The leases typically run for an initial period of three months to five years, with an option to renew the leases upon expiry when all terms are renegotiated. Contingent rentals are charged as expense in the year in which they are incurred.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

30 Material related party transactions

During the year, the Group was involved in the following material related party transactions, none of which is regarded as a “connected transaction” as defined under the Listing Rules.

- (a) The Group extended a loan to and received interest from an associate, Western Harbour Tunnel Company Limited (“WHTCL”). The balance of the loan and interest receivable at 31 December 2010 was \$75.6 million (2009: \$293.4 million).

The Group received interest income and management fee income from WHTCL of \$2.2 million (2009: \$3.9 million) and \$2.5 million (2009: \$2.5 million) respectively.

- (b) The Group received a loan from an associate, Tate’s Cairn Tunnel Company Limited (“TCTCL”). The balance of the loan at 31 December 2010 was \$134.7 million (2009: \$97.3 million).

- (c) The Group received consultancy fees and management fee income from a jointly controlled entity of \$12.6 million (2009: \$12.6 million) and \$0.9 million (2009: \$Nil) respectively.

In addition to the transactions and balances disclosed above, the Group entered into the following material related party transactions.

Key management personnel remuneration

Remuneration for key management personnel, including amounts paid to the Company’s directors as disclosed in note 7 and certain of the highest paid employees as disclosed in note 8, is as follows:

	2010 \$’000	2009 \$’000
Short-term employee benefits	19,640	18,405
Post-employment benefits	83	83
	<u>19,723</u>	<u>18,488</u>

Total remuneration is included in “Salaries, wages and other benefits” (see note 5(b)).

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

31 Contingent liabilities

At 31 December 2010, the Company and the Group had the following contingent liabilities:

(a) In respect of the Company

At 31 December 2010, the Company has given a letter of undertaking to a bank for general banking facilities totalling \$50 million (2009: \$50 million) granted to the Company. The banking facilities granted are also secured by a negative pledge of certain listed investments and shareholding in certain subsidiaries held by the Group. At 31 December 2010, these facilities were not utilised by the Company.

Also, there was contingent liability in respect of a guarantee given by the Company on behalf of a subsidiary relating to a bank loan of up to \$250 million (2009: \$250 million). The Company has not recognised any deferred income for the guarantee given in respect of the banking facility for the subsidiary as their fair value cannot be reliably measured and the transaction cost was \$Nil.

(b) In respect of Hong Kong Transport, Logistics and Management Company Limited (“HKTMCL”)

At 31 December 2010, the Group has given a guarantee to the extent of \$38.5 million (2009: \$38.5 million) to a bank in return for it providing a guarantee in favour of the Government of the HKSAR on behalf of HKTMCL to secure the performance of an agreement in relation to the operation and management of the Cross-Harbour Tunnel and the operation and maintenance of the tunnel equipment by HKTMCL. The guarantee will expire on 31 May 2011.

32 Non-adjusting post balance sheet events

- (a) After the balance sheet date the directors proposed a final dividend. Further details are disclosed in note 26(b).
- (b) The \$60,000,000 uncommitted loan facility as at 31 December 2010 has been drawn down by the borrower on 23 February 2011 as disclosed in note 19 and note 28.

33 Comparative figures

As a result of the application of HK (Int) 5, *Presentation of Financial Statements - Classification by the Borrower of a Term Loan that contains a Repayment on Demand Clause*, certain comparative figures have been adjusted to conform to the current year's presentation and to provide comparative amounts in respect of items disclosed for the first time in 2010. Further details of these developments are disclosed in note 2.

Notes to the Consolidated Financial Statements

(Expressed in Hong Kong dollars)

34 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 December 2010

Up to the date of issue of these financial statements, the HKICPA has issued a number of amendments and Interpretation and one new standard which are not yet effective for the year ended 31 December 2010 and which have not been adopted in these financial statements. These include the following which may be relevant to the Group.

	Effective for accounting periods beginning on or after
Revised HKAS 24, <i>Related party disclosures</i>	1 January 2011
HKFRS 9, <i>Financial instruments</i>	1 January 2013
Improvements to HKFRSs 2010	1 July 2010 or 1 January 2011

The Group is in the process of making an assessment of what the impact of these amendments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the Company's results of operations and financial position.

Five-year summary

(Expressed in Hong Kong dollars)

	2006	2007	2008	2009	2010
	\$'000	\$'000	\$'000	\$'000	\$'000
				(Note)	
Consolidated income statement					
Turnover	<u>274,339</u>	<u>290,846</u>	<u>244,401</u>	<u>217,518</u>	<u>227,099</u>
Profit attributable to equity shareholders of the Company for the year	<u>172,796</u>	<u>261,660</u>	<u>140,266</u>	<u>291,343</u>	<u>358,753</u>
Dividends payable to equity shareholders of the Company attributable to the year	<u>106,047</u>	<u>106,047</u>	<u>106,047</u>	<u>106,047</u>	<u>106,047</u>
Consolidated balance sheet					
Fixed assets	124,616	111,036	89,953	73,879	152,566
Interest in associates	1,318,421	826,863	1,858,885	1,849,043	1,834,780
Interest in a jointly controlled entity	22,523	29,214	34,488	39,197	42,579
Available-for-sale securities	614,409	623,458	121,831	161,066	430,525
Deferred tax assets	140	290	1,360	2,240	3,060
Current assets	<u>613,762</u>	<u>1,419,031</u>	<u>533,078</u>	<u>1,211,386</u>	<u>1,063,109</u>
	2,693,871	3,009,892	2,639,595	3,336,811	3,526,619
Current liabilities	148,712	184,392	135,126	626,386	350,786
Deferred tax liabilities	1,350	1,500	560	150	200
Bank loans (long term portion)	—	—	—	—	156,250
NET ASSETS	<u>2,543,809</u>	<u>2,824,000</u>	<u>2,503,909</u>	<u>2,710,275</u>	<u>3,019,383</u>
Capital and reserves					
Share capital	353,488	353,488	353,488	353,488	353,488
Reserves	<u>2,129,815</u>	<u>2,401,538</u>	<u>2,082,136</u>	<u>2,292,436</u>	<u>2,597,891</u>
Total equity attributable to equity shareholders of the Company	2,483,303	2,755,026	2,435,624	2,645,924	2,951,379
Non-controlling interests	<u>60,506</u>	<u>68,974</u>	<u>68,285</u>	<u>64,351</u>	<u>68,004</u>
TOTAL EQUITY	<u>2,543,809</u>	<u>2,824,000</u>	<u>2,503,909</u>	<u>2,710,275</u>	<u>3,019,383</u>

Five-year summary

(Expressed in Hong Kong dollars)

Note: In order to comply with the requirements of Interpretation 5, the Group has changed its accounting policy on classification of term loans that contain a repayment on demand clause. Under the new policy, term loans with clauses which give the lender the unconditional right to call the loan at any time are classified as current liabilities in the balance sheet. Previously such term loans were classified in accordance with the agreed repayment schedule unless the Group had breached any of the loan covenants set out in the agreement as of the reporting date or otherwise had reason to believe that the lender would invoke its rights under the immediate repayment clause within the foreseeable future.

The new accounting policy has been applied retrospectively by re-presenting the opening balances at 1 January 2010, with consequential reclassification adjustments to comparatives for the year ended 31 December 2009. No re-presentation of opening balances at 1 January 2009 is required, since there were no term loans as at 31 December 2008. The reclassification has no effect on reported profit or loss, total income and expense or net assets for any period presented.