



Annual Report 年報

2013



粵海制革有限公司

GUANGDONG TANNERY LIMITED

(股份代號 Stock Code: 1058)

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Corporate Information

BOARD OF DIRECTORS

Chen Hong (*Chairman*)
Sun Jun (*Managing Director*)
Xiong Guangyang[#]
Ho Lam Lai Ping, Theresa[#]
Qiao Jiankang[#]
Fung Lak*
Choi Kam Fai, Thomas*
Chan Cheong Tat*

[#] *Non-Executive Director*

* *Independent Non-Executive Director*

AUDIT COMMITTEE

Fung Lak (*Chairman*)
Choi Kam Fai, Thomas
Chan Cheong Tat

REMUNERATION COMMITTEE

Choi Kam Fai, Thomas (*Chairman*)
Fung Lak
Chan Cheong Tat

NOMINATION COMMITTEE

Chen Hong (*Chairman*)
Fung Lak
Choi Kam Fai, Thomas
Chan Cheong Tat

COMPANY SECRETARY

Lo Sze Sze

AUDITORS

Ernst & Young

REGISTERED OFFICE

29th Floor, Guangdong Investment Tower
148 Connaught Road Central
Hong Kong

Telephone : (852) 2308 1013
Facsimile : (852) 2789 0451
Website : <http://www.gdtann.com.hk>

SHARE REGISTRAR

Tricor Tengis Limited
Level 22, Hopewell Centre
183 Queen's Road East
Hong Kong

SHARE INFORMATION

Place of Listing : Main Board of The Stock Exchange
of Hong Kong Limited
Stock Code : 1058
Board Lot : 2,000 shares
Financial Year End : 31 December

Chairman's Statement

RESULTS

I am pleased to present to the shareholders that the consolidated profit attributable to the shareholders of Guangdong Tannery Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") for 2013 was HK\$5,731,000 (2012: HK\$1,033,000), representing an increase of 454.8% compared with last year. Basic earnings per share was HK\$1.07 cents (2012: HK\$0.19 cent), representing an increase of 463.2% compared with last year.

DIVIDEND

The board of directors of the Company (the "Board") does not recommend the payment of a final dividend for the year ended 31 December 2013 (2012: Nil).

REVIEW

During the year, the leather market was fiercely changing and wildly swinging. Against this backdrop, the Group conformed to the economic situation with targets precisely defined and was committed to the promotion of comprehensive budget management and the adoption of robust sales strategies to keep its operational risks in strict control, effectively eliminate unfavourable factors including market downturn, increasing costs and more stringent environmental protection requirements, and magnify its economic benefits, hence laying a solid foundation for profit contribution of this year. Moreover, the Group promoted brand building by ways of improving its corporate management system, establishing innovative thinking, adding advanced technology features to products. It actively enhanced its visibility in the industry and gradually accumulated its successful experiences in standardisation management to promote a stronger position of its brand. This year, great emphasis was laid on safety production across China. During the year, the Group developed its safety production implementation plans with reference to the safety production standards in order to raise the level of its production safety management. The Group also passed the test of "安全生產標準化三級企業評價" (Evaluation of Level Three Enterprise for the Standardisation of Safety Production) held by the work safety department of Xuzhou City in Jiangsu Province to ensure production safety within the Company. Furthermore, the Group succeeded in passing through the national inspection on the environmental protection control capability of the manufacturing industry during the year. For leather manufacturing enterprises, passing the environmental protection verification has borne more powerful testimony to the production hardware of the Group.

In face of circumstances such as shrinking footwear leather market and rising raw material and labour costs, the Group, at the beginning of the year, remoulded its business model and, taking market information into account, set various business targets and prepared a comprehensive budget management plan in a scientific manner. With respect to marketing, the Group proactively linked up with markets and analysed the needs of strategic customers. Through product mix research and adjustment, the Group expanded direct sales business and developed new customer base to ensure its sales targets are met. With respect to purchasing, the Group strengthened the control over labour and production costs, raised leather yield and improved product quality, endeavouring to lower its production costs. At the same time, with the strengthening of its budget management task, the Group continued to refine cost management within the budget targets, implementing dynamic tracking of budget management indicators and reinforcing the administration of production and operating activities, as a result of which the operational risks were effectively controlled and the level of internal control and risk management improved. The Group's intensive work on budget management was fruitful which maximised its competitive advantages, hence ensuring positive growth.

Chairman's Statement (Continued)

PROSPECTS

We expect that, in 2014, the internal and external environment of the leather industry will still be influenced by the unfavourable situation, where there is a chance of weakening sales in the international market, lagging sales in the domestic market and non-convergence between upstream and downstream sectors, therefore the footwear leather industry will remain bogged down. We foresee that the market will show no signs of recovery in the short term and the Group will face new challenges. The leather industry is currently undergoing the shift from a phase of rapid development into a phase of self-adjustment and thus it is not suitable to rush to the market blindly. The Group will adhere to its prudent operating strategies with its corporate culture of "pursuing honesty and strictness" as the objective in carrying out its operations while strengthening receivables management and controlling production costs strictly to prevent operational risks and turn challenges into opportunities. The Group will embrace the modern management philosophy of advanced enterprises to improve its corporate governance standard. Meanwhile, it will also enhance technological upgrade, develop products in line with the market, invest its workforce, improve system structure and enhance production safety in order to deliver the scheduled business targets, hence laying a solid foundation for its sustainable development.

Chen Hong
Chairman

Hong Kong, 26 March 2014

Management Discussion and Analysis

RESULTS

The Group's consolidated profit attributable to shareholders for the year ended 31 December 2013 was HK\$5,731,000, representing an increase of HK\$4,698,000 or 454.8% as compared to HK\$1,033,000 for last year.

The net asset value of the Group as at 31 December 2013 was HK\$352,812,000, representing an increase of HK\$23,239,000 and HK\$11,416,000 as compared to those as at 31 December 2012 and 30 June 2013, respectively.

The Board does not recommend the payment of a final dividend for the year ended 31 December 2013.

BUSINESS REVIEW

Recent years have seen weakening sales in the international market, lagging sales in the domestic market and non-convergence between upstream and downstream sectors leading to product backlog and the leather industry overall continued to face difficulties in such a sluggish market. During the year, on the basis of consolidating the existing scale of operations, the Group solidified comprehensive budget management and promoted system construction, striving to develop new products and markets and lower production costs, hence eliminating unfavourable market factors and significantly improving the profitability of the Group. In addition, the Group continuously devoted its efforts in brand building to enhance its influence to the market. By virtue of the continuous innovation and pursuit of excellence in environmental treatment and clean production, the Group was awarded by "World Leather", the authoritative journal in the industry, as the "Most Innovative Tannery in the World" in its annual awards ceremony held in April 2013. Such award considerably enhanced the reputation of the Group. During the year, the Group actively put systems into practice and developed and improved various corporate management systems which standardised production processes and enhanced workflow management, providing guarantee to the standardised operation management of the Company.

During the year, the production volume of cowhides was 25,177,000 sq. ft., representing a decrease of 1,361,000 sq. ft. or 5.1% as compared to 26,538,000 sq. ft. for last year. The production volume of grey hides was 11,787 tons, representing a decrease of 2,635 tons or 18.3% as compared to 14,422 tons for last year.

The consolidated turnover of the Group for 2013 was HK\$594,644,000, representing a decrease of HK\$28,225,000 or 4.5% from HK\$622,869,000 for last year, of which the sales value of cowhides amounted to HK\$498,722,000 (2012: HK\$538,234,000), representing a decrease of 7.3%, and that of grey hides and other products amounted to HK\$95,922,000 (2012: HK\$84,635,000), representing an increase of 13.3%. The reduction in turnover was mainly attributable to the decline in the sales volume of cowhides as affected by the downturn in the footwear manufacturing industry. During the year, the demand for cowhides and the slaughtering volume were unbalanced. The fall in the slaughtering volume led to hovering cowhide prices and funding pressure continued to expand. The operating difficulties of downstream footwear manufacturers brought about a decrease in demand. In face of the above unfavourable factors, the Group flexibly adjusted its operating strategies and actively responded to market changes, improving production technologies for better product quality, raising leather yield and reinforcing cost control, which effectively kept its operating risks in control.

Management Discussion and Analysis (Continued)

BUSINESS REVIEW (CONTINUED)

In terms of sales, in order to adapt to the unusual market changes, the Group has diverted its business focus to its strategic customers so as to expand its direct sales business. At the same time, the Group has strictly implemented its credit rating system and cash-on-delivery policy for all customers to safeguard its assets. Moreover, to accomplish the goals of widening market coverage, diversifying product range and achieving a breakthrough during off-season, the Group has been committed to its market-oriented approach in enhancing the marketing and sales system. Endeavours have been used to encourage key customers to stockpile during low seasons and to match the right products with the right customers. The Group has kept abreast with the market trend and stressed the importance of market research. Stronger efforts have been put on product development. In tandem with developing strategic alliance with customers, the Group has also proactively advanced the business relationship with customers with lower order volume.

In terms of purchase, the Group has adhered to the principle of direct purchasing at fixed quantity and price and has adopted a balanced procurement approach of matching production with demand and linking purchase with production. Through dynamic tracking of changes in the supply and demand of the cowhide market, the Group has undertaken research and analysis of cowhide prices and has taken hold of opportunities for cowhide purchases at a steady pace, and thus successfully avoiding the periodic risk of peaking cowhide prices. To maintain product quality, the Group has also implemented stringent supplier assessment and product examination policy. During the year, the Group vigorously strengthened the management of chemical purchases, sped up the digestion of obsolete chemicals and raw cowhides and invigorated the inventory on chemicals. During the year, total purchases amounted to HK\$586,162,000, representing an increase of 3.2% as compared to that of last year.

As at 31 December 2013, the Group's consolidated inventory amounted to HK\$276,049,000 (31 December 2012: HK\$200,679,000), representing an increase of HK\$75,370,000 or 37.6% over that of 31 December 2012. Such increase was primarily attributable to the increase in inventory of hides in support of its purchase strategy. During the year, the Group has strengthened its research and development capacity with a focus on product development, and has diversified its highly concentrated product portfolio. These initiatives have effectively eliminated its aged inventory and further optimised the age structure of inventory.

FINANCIAL REVIEW

LIQUIDITY AND FINANCIAL RESOURCES

As at 31 December 2013, the Group's cash and cash equivalents amounted to HK\$56,569,000 (31 December 2012: HK\$44,513,000), representing an increase of HK\$12,056,000 or 27.1% as compared to the same as at 31 December 2012, which were denominated in Hong Kong dollars (3.9%), Renminbi (94.5%) and United States dollars (1.6%), respectively. During the year, net cash inflow from operating activities was HK\$8,046,000, which was mainly attributable to the increase in cash inflow as a result of the decrease in bills receivables. The net cash inflow from investing activities was HK\$2,506,000, which mainly represented the decrease in pledged bank deposits.

As at 31 December 2013, the Group's interest-bearing borrowings amounted to HK\$199,751,000 (31 December 2012: HK\$196,110,000), of which interest-bearing borrowings of HK\$65,000,000 were denominated in Hong Kong dollars and interest-bearing borrowings of HK\$134,751,000 were denominated in United States dollars. The Group's borrowings mainly consisted of: (1) balances of short-term loans of HK\$57,372,000 provided by banks, which were secured by bank deposits of RMB3,631,000; and (2) balances of short-term unsecured intra-group borrowings of HK\$142,379,000. The above interest-bearing borrowings were charged at floating interest rates.

Management Discussion and Analysis (Continued)

FINANCIAL REVIEW (CONTINUED)

LIQUIDITY AND FINANCIAL RESOURCES (CONTINUED)

As at 31 December 2013, the Group's gearing ratio of the interest-bearing borrowings to shareholders' equity plus interest-bearing borrowings was 36.2% (31 December 2012: 37.3%). During the year, the annual interest rate of the borrowings was approximately 1.8% to 3.4%. All the Group's borrowings were repayable within one year. The Group's interest expenses during the year amounted to HK\$6,035,000, representing an increase of 1.9% as compared to last year.

As at 31 December 2013, the total banking facilities of the Group were HK\$433,877,000 (31 December 2012: HK\$341,661,000), of which HK\$57,372,000 (31 December 2012: HK\$53,731,000) were utilised and HK\$376,505,000 (31 December 2012: HK\$287,930,000) were unutilised. Taking into account of the existing cash resources and available credit facilities, the Group had adequate financial resources to meet its day-to-day operational requirements.

CAPITAL EXPENDITURE

As at 31 December 2013, the carrying value of non-current assets including prepaid land lease payments, property, plant and equipment amounted to HK\$121,434,000, representing an increase of HK\$3,622,000 as compared to the carrying value as at 31 December 2012 of HK\$117,812,000. The total capital expenditure for the year amounted to HK\$6,880,000 (2012: HK\$6,609,000), which mainly represented the payment for the acquisition of machinery and equipment to meet the Group's production requirements.

PLEDGE OF ASSETS

As at 31 December 2013, the Group's total bank deposits of HK\$4,618,000 (31 December 2012: HK\$13,005,000) were pledged to secure the general banking facilities granted to the Group.

FOREIGN EXCHANGE EXPOSURE

The assets, liabilities and transactions of the Group are basically denominated in Hong Kong dollars, United States dollars or Renminbi. The Group is exposed to foreign currency risk primarily from import purchases from overseas suppliers that are denominated in a currency other than the functional currency of the operations to which they relate. The currency giving rise to this risk is mainly the United States Dollar against Renminbi. The Group did not hedge its exposure to risks arising from fluctuations in exchange rates during the year. Should the Group consider that its exposure to foreign currency risk justifies hedging, the Group may use forward or hedging contracts to reduce the risks.

REMUNERATION POLICY FOR EMPLOYEES

As at 31 December 2013, a total of 654 employees (31 December 2012: 730) were employed by the Group. The remuneration policy is based on the Group's operating results and the employees' performance. The Group has adopted a performance-based appraisal scheme for its employees focusing on "accountability and performance". The incentive bonuses to the management, key officers and staff with outstanding performance under the incentive scheme are determined by reference to the Group's operating net cash flow and profit after tax, calculated by various profit rankings and by applying a measure that links bonuses with the operating results of the Group and further taking into account of the individual performance of the staff concerned with an aim to motivate the contribution of its employees. In addition, the Group offered social and medical insurance and provident fund to all employees in different areas. The Company has adopted a new share option scheme in November 2008, with the purpose to provide incentives to the senior management to contribute to the Group, and to enable the Group to recruit and retain quality employees to serve the Group on a long-term basis.

Biographical Details of Directors and Senior Management

(A) EXECUTIVE DIRECTORS

Mr. Chen Hong (Age: 58)

Mr. Chen was appointed an Executive Director and the Chairman of the Company in October 2009. He is an economist in the People's Republic of China ("the PRC"). He worked with the Company and its subsidiaries from 2003 to 2005 and was appointed the Managing Director of the Company during the period from February 2004 to June 2005. He was then appointed the chairman of 粵海(湛江)中纖板有限公司 (GD Zhang Jiang MDF Board Co., Ltd.) from June 2005 to September 2007. 粵海(湛江)中纖板有限公司 (GD Zhang Jiang MDF Board Co., Ltd.) was the then subsidiary of GDH Limited ("GDH"), the immediate controlling shareholder of the Company. Mr. Chen was also appointed a director and executive officer of certain subsidiaries of 廣東粵海控股有限公司 (Guangdong Holdings Limited) ("Guangdong Holdings"), the ultimate controlling shareholder of the Company, from September 2007 to October 2009, including, inter alia, a director and the general manager of both GDH Real Estates (China) Ltd. (粵海房地產開發(中國)有限公司) and 廣東粵港投資開發有限公司 (Guangdong Yue Gang Investment Development Limited*). Mr. Chen was appointed as the chief operating officer of Guangdong Holdings and GDH respectively in October 2012. He is the chairman of Supertime Development Limited, a wholly-owned subsidiary of GDH. Mr. Chen currently acts as the chairman of wholly-owned subsidiaries of the Company namely 徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.), 徐州港威皮革有限公司 (Xuzhou Gangwei Leather Co., Ltd.) and 粵海制革(徐州)有限公司 (Guangdong Tannery (Xuzhou) Limited).

Mr. Sun Jun (Age: 40)

Mr. Sun was appointed an Executive Director and the Managing Director of the Company in February 2010. He is an economist in the PRC. He graduated from 西安公路學院 (Xian Highway College*) (now known as 長安大學 (Chang'an University)) and obtained a bachelor degree in 工程機械與起重運輸 (Mechanical Engineering and Lifting Transportation Program*). Mr. Sun worked with certain companies of GDH from November 2002 to August 2003. He then worked with the Company and its subsidiaries in September 2003 and was appointed certain posts, including, inter alia, acting as assistant general manager and deputy general manager of the Company from March 2004 to December 2005 and from July 2007 to February 2010 respectively. Mr. Sun currently acts as certain posts of wholly-owned subsidiaries of the Company, including a director and the general manager of 徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.), 徐州港威皮革有限公司 (Xuzhou Gangwei Leather Co., Ltd.) and 粵海制革(徐州)有限公司 (Guangdong Tannery (Xuzhou) Limited); and an executive deputy project director of relocation project of 徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.).

* The English translation of the Chinese name of the company/the college/the program is prepared by the Company for reference only, and such translation may not be accurate and such company/college/program may not have an official English translation/version of these Chinese names.

Biographical Details of Directors and Senior Management (Continued)

(B) NON-EXECUTIVE DIRECTORS

Mr. Xiong Guangyang (Age: 60)

Mr. Xiong was appointed a Director of the Company in June 2002. He is a senior economist in the PRC. He graduated from Jilin University and obtained a master degree in Economics from the Graduate School of The People's Bank of China. Mr. Xiong joined GDH in October 2000 and was appointed a director of GDH in May 2001. He is currently the chief strategic development officer of Guangdong Holdings and GDH. Prior to joining GDH, Mr. Xiong was mainly engaged in management and operations works in banks. From 1986 to 1996, he was the assistant governor of The People's Bank of China, Guangdong Branch and the governor of The People's Bank of China, Shantou Branch. From 1996 to September 2000, Mr. Xiong was with China Everbright Bank in a number of positions including executive deputy president of its Guangzhou Branch.

Mrs. Ho Lam Lai Ping, Theresa (Age: 58)

Mrs. Ho was appointed a Director of the Company in July 2000. She has been the Company Secretary of Guangdong Investment Limited ("GDI") since December 1992. Mrs. Ho acted as a deputy general manager of GDI during the period from September 2011 to November 2012 and was appointed the executive deputy general manager of GDI in November 2012. Mrs. Ho also acts as a director of certain subsidiaries of Guangdong Holdings. GDI, a subsidiary of GDH, is listed on The Stock Exchange of Hong Kong Limited. Mrs. Ho graduated from Hong Kong Polytechnic and is a fellow of both The Institute of Chartered Secretaries and Administrators in the United Kingdom and The Hong Kong Institute of Chartered Secretaries.

Mr. Qiao Jiankang (Age: 49)

Mr. Qiao was appointed a Director of the Company in September 2009. He graduated from China University of Political Science and Law and obtained a master degree in Economical Law. He possesses the professional qualifications as both lawyer and enterprise legal adviser in the PRC. Since 2000, Mr. Qiao has acted as a director and in other positions of certain subsidiaries of GDH. He is currently the deputy general manager of the legal departments of Guangdong Holdings and GDH respectively. He also acts as a director of 徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.) and 粵海制革(徐州)有限公司 (Guangdong Tannery (Xuzhou) Limited), both of which are subsidiaries of the Company. Mr. Qiao has over 16 years' experience in enterprise legal works.

Biographical Details of Directors and Senior Management (Continued)

(C) INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Fung Lak (Age: 66)

Mr. Fung was appointed an Independent Non-Executive Director of the Company in November 2002. He holds a bachelor degree in Science (Economics) major in Accounting and Finance from the London School of Economics and Political Science of University of London. He is also a fellow member of Hong Kong Institute of Certified Public Accountants, an associate member of the Institution of Chartered Accountants in the United Kingdom, a fellow member of the Association of Chartered Certified Accountants and a member of the Taxation Institute of Hong Kong. Mr. Fung was the former president of the Society of Chinese Accountants and Auditors. Mr. Fung has over 20 years' experience in the accounting and finance and is a director of Lak & Associates C.P.A. Limited.

Mr. Choi Kam Fai, Thomas (Age: 68)

Mr. Choi was appointed an Independent Non-Executive Director of the Company in October 2004. He is a Certified Management Accountant with the Society of Management Accountants of Canada. He holds a bachelor degree in Commerce and Business Administration from the University of Alberta, Canada and completed the Executive Development Program organized by J.L. Kellogg Graduate School of Management of the Northwestern University, U.S.A. Mr. Choi is the General Manager of the Internal Audit Department of Henderson Land Development Company Limited. He has worked for the audit departments of various private, public and governmental bodies in Hong Kong and Canada for 30 years.

Mr. Chan Cheong Tat (Age: 64)

Mr. Chan was appointed an Independent Non-Executive Director of the Company in March 2006. He is a fellow member of Hong Kong Institute of Certified Public Accountants, Chartered Association of Certified Accountants and CPA Australia. He is also an associate member of The Institute of Chartered Secretaries and Administrators in the United Kingdom and The Hong Kong Institute of Chartered Secretaries. Mr. Chan obtained his master's degree in Financial Management from Central Queensland University. He served in the Inland Revenue Department of the Hong Kong Government for 33 years and left the government service in early 2005. Mr. Chan is now a director of a tax consultancy company. He had acted as an independent non-executive director of Noble Jewelry Holdings Limited (now known as "Zhong Fa Zhan Holdings Limited") (stock code: 00475) and resigned in December 2011.

(D) SENIOR MANAGEMENT

The senior management of the Group comprises the Executive Directors above (namely Mr. Chen Hong and Mr. Sun Jun) and Ms. Lee Wai Mei, the Chief Financial Officer of the Company.

Ms. Lee Wai Mei (Age: 39)

Ms. Lee was appointed the Chief Financial Officer of the Company in May 2005. She has over 15 years of experience in auditing and accounting. She is an associate member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants.

Report of the Directors

The directors (the “Directors”) of Guangdong Tannery Limited (the “Company”) herein present their report and the audited financial statements of the Company and its subsidiaries (together the “Group”) for the year ended 31 December 2013.

PRINCIPAL ACTIVITIES

The Company acts as an investment holding company and provides corporate management services to its subsidiaries. The Group is principally engaged in the processing and sale of semi-finished and finished leather. The activities of the principal subsidiaries of the Company are set out in note 14 to the financial statements. There were no significant changes in the nature of the Group’s principal activities during the year.

RESULTS AND DIVIDENDS

The results of the Group for the year ended 31 December 2013 and the state of affairs of the Company and the Group at that date are set out in the financial statements on pages 35 to 102.

No interim dividend was paid during the year and the Directors do not recommend the payment of a final dividend in respect of the year ended 31 December 2013.

Report of the Directors (Continued)

FINANCIAL SUMMARY

The following is a summary of the published results and assets and liabilities of the Group for the last five financial years, as extracted from the audited financial statements and reclassified as appropriate and adjusted to reflect the change in accounting policies. The summary does not form part of the audited financial statements.

Results

	Year ended 31 December				
	2013 HK\$'000	2012 HK\$'000	2011 HK\$'000	2010 HK\$'000	2009 HK\$'000
Revenue	594,644	622,869	587,020	520,737	467,259
Profit from operating activities	18,689	12,014	10,592	19,061	33,084
Finance costs	(6,035)	(5,923)	(5,385)	(4,781)	(6,731)
Profit before tax	12,654	6,091	5,207	14,280	26,353
Income tax expense	(6,923)	(5,058)	(4,018)	(8,068)	(11,653)
Profit for the year	5,731	1,033	1,189	6,212	14,700

Assets and liabilities

	As at 31 December				
	2013 HK\$'000	2012 HK\$'000	2011 HK\$'000	2010 HK\$'000	2009 HK\$'000
Assets					
Property, plant and equipment, investment property and prepaid land lease payments	121,434	117,812	123,533	111,652	100,376
Current assets	515,890	494,652	522,978	468,771	436,421
Total assets	637,324	612,464	646,511	580,423	536,797
Liabilities					
Current liabilities	283,208	282,582	317,468	221,985	177,932
Long term liabilities	1,304	309	633	55,317	77,841
Total liabilities	284,512	282,891	318,101	277,302	255,773
Net assets	352,812	329,573	328,410	303,121	281,024

Report of the Directors (Continued)

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Company and the Group during the year are set out in note 12 to the financial statements.

INTEREST-BEARING BANK AND OTHER BORROWINGS

Details of the interest-bearing bank and other borrowings of the Company and the Group as at 31 December 2013 are set out in notes 19 and 21 to the financial statements, respectively.

SHARE CAPITAL

Details of movements in the Company's ordinary share capital during the year are set out in note 24 to the financial statements.

PURCHASE, REDEMPTION OR SALE OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the year.

RESERVES

Details of movements in the reserves of the Company and the Group during the year are set out in note 26 to the financial statements and in the consolidated statement of changes in equity, respectively.

DISTRIBUTABLE RESERVES

At 31 December 2013, no reserves, calculated in accordance with the provisions of the Companies Ordinance, is available for cash distribution.

CHARITABLE CONTRIBUTIONS

The Group did not make any charitable contributions during the year (2012: Nil).

Report of the Directors (Continued)

DIRECTORS

The Directors during the year and up to the date of this report were:

Chen Hong (*Chairman*)
Sun Jun (*Managing Director*)
Xiong Guangyang[#]
Ho Lam Lai Ping, Theresa[#]
Qiao Jiankang[#]
Fung Lak*
Choi Kam Fai, Thomas*
Chan Cheong Tat*

[#] *Non-Executive Director*

^{*} *Independent Non-Executive Director*

Mrs. Ho Lam Lai Ping, Theresa and Mr. Choi Kam Fai, Thomas will retire by rotation in accordance with Articles 82 to 84 of the Company's Articles of Association at the 2014 annual general meeting of the Company. Being eligible, Mrs. Ho Lam Lai Ping, Theresa and Mr. Choi Kam Fai, Thomas will offer themselves for re-election.

DIRECTORS' SERVICE CONTRACTS

No Director proposed for re-election at the 2014 annual general meeting has a service contract with the Group which is not determinable within one year without payment of compensation, other than statutory compensation.

DIRECTORS' INTERESTS IN CONTRACTS OF SIGNIFICANCE

None of the Directors had a material beneficial interest, whether directly or indirectly, in any significant contract to which the Company or any of its subsidiaries, its holding companies or its fellow subsidiaries was a party during the year or as at 31 December 2013.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

As at 31 December 2013, none of the Directors was interested in any business, apart from the Group's business, which competes or is likely to compete, either directly or indirectly, with the business of the Group.

Report of the Directors (Continued)

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SECURITIES

As at 31 December 2013, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) which were required to be (i) notified to the Company and The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange") pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which the Directors and the chief executive were taken or deemed to have under such provisions of the SFO); (ii) entered in the register kept by the Company pursuant to section 352 of the SFO; or (iii) notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") as set out in Appendix 10 of the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange ("Listing Rules"), were as follows:

(I) INTERESTS AND SHORT POSITIONS IN THE COMPANY

(1) *Interests in ordinary shares*

Name of Director	Capacity/ nature of interests	Number of ordinary shares held	Long/short position	Approximate percentage of interests held <i>(Note)</i>
Sun Jun	Personal	40,000	Long position	0.01%
Xiong Guangyang	Personal	230,000	Long position	0.04%
Ho Lam Lai Ping, Theresa	Personal	200,000	Long position	0.04%
Fung Lak	Personal	1,380,000	Long position	0.26%
Choi Kam Fai, Thomas	Personal	60,000	Long position	0.01%

Note: The approximate percentage of interests held was calculated on the basis of 538,019,000 ordinary shares of the Company in issue as at 31 December 2013.

Report of the Directors (Continued)

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SECURITIES (CONTINUED)

(I) INTERESTS AND SHORT POSITIONS IN THE COMPANY (CONTINUED)

(2) Interests in share options relating to ordinary shares (long positions)

Name of Director	Date of grant of share options (dd.mm.yyyy)	Number of share options					At 31 December 2013	Total consideration paid for share options granted HK\$	Exercise price of share options* HK\$ (per share)	Price of ordinary shares at date immediately before date of grant** HK\$ (per share)	Price of ordinary shares at date immediately before the exercise date** HK\$ (per share)
		At date of grant	At 1 January 2013	Granted during the year	Exercised during the year	Cancelled/lapsed during the year					
Chen Hong	14.07.2010	5,110,000	3,066,000	-	-	(1,533,000)	1,533,000	-	0.435	0.435	-
Sun Jun	24.11.2008	200,000	40,000	-	-	(40,000)	-	-	0.278	0.27	-
	14.07.2010	1,260,000	756,000	-	-	(378,000)	378,000	-	0.435	0.435	-
Xiong Guangyang	24.11.2008	1,150,000	230,000	-	-	(230,000)	-	-	0.278	0.27	-
	14.07.2010	4,320,000	2,592,000	-	-	(1,296,000)	1,296,000	-	0.435	0.435	-
Qiao Jiankang	14.07.2010	1,780,000	1,068,000	-	-	(534,000)	534,000	-	0.435	0.435	-

Notes to the above share options granted pursuant to the share option scheme adopted by the Company on 24 November 2008 ("2008 Scheme"):

- (a) The option period of all the share options is five years and six months from the date of grant.
- (b) Any share option is only exercisable during the option period after it has become vested.
- (c) The normal vesting scale of the share options is as follows:

Date	Percentage Vesting
The date two years after the date of grant	40%
The date three years after the date of grant	30%
The date four years after the date of grant	10%
The date five years after the date of grant	20%

- (d) The vesting of the share options is further subject to the achievement of such performance targets as determined by the Board upon grant and stated in the offer of grant.

Report of the Directors (Continued)

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SECURITIES (CONTINUED)

(I) INTERESTS AND SHORT POSITIONS IN THE COMPANY (CONTINUED)

(2) *Interests in share options relating to ordinary shares (long positions) (Continued)*

Notes to the above share options granted pursuant to the share option scheme adopted by the Company on 24 November 2008 ("2008 Scheme") (Continued):

- (e) The leaver vesting scale of the share options that would apply in the event of the grantee ceasing to be an eligible person under certain special circumstances (less the percentage which has already vested under the normal vesting scale or lapsed) is as follows:

Date on which event occurs	Percentage Vesting
On or before the date which is four months after the date of grant	0%
After the date which is four months after but before the date which is one year after the date of grant	10%
On or after the date which is one year after but before the date which is two years after the date of grant	25%
On or after the date which is two years after but before the date which is three years after the date of grant	40%
On or after the date which is three years after but before the date which is four years after the date of grant	70%
On or after the date which is four years after the date of grant	80%
	The remaining 20% also vests upon passing the overall performance appraisal for those four years

- * The exercise price of the share options is subject to adjustment in the case of rights or bonus issues, or other similar changes in the Company's share capital.

- ** The price of the Company's ordinary shares disclosed as "at date immediately before date of grant" of the share options is the closing price on the Hong Kong Stock Exchange on the business day prior to which the share options were granted.

The price of the Company's ordinary shares disclosed as "at date immediately before the exercise date" of the share options is the weighted average of the Hong Kong Stock Exchange closing prices immediately before the dates on which the share options were exercised by each of the Directors or all other participants as an aggregate whole.

Report of the Directors (Continued)

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SECURITIES (CONTINUED)

(II) INTERESTS AND SHORT POSITIONS IN GUANGDONG INVESTMENT LIMITED ("GDI")

(1) *Interests in ordinary shares*

Name of Director	Capacity/ nature of interests	Number of ordinary shares held	Long/short position	Approximate percentage of interests held (Note)
Ho Lam Lai Ping, Theresa	Personal	2,207,000	Long position	0.04%

Note: The approximate percentage of interests held was calculated on the basis of 6,239,382,571 ordinary shares of GDI in issue as at 31 December 2013.

(2) *Interests in share options relating to ordinary shares (long positions)*

Name of Director	Date of grant of share options (dd.mm.yyyy)	Number of share options						Total consideration paid for share options granted HK\$	Exercise price of share options* HK\$ (per share)	Price of ordinary shares at date immediately before date of grant** HK\$ (per share)	Price of ordinary shares at date immediately before the exercise date** HK\$ (per share)
		At date of grant	At 1 January 2013	Granted during the year	Exercised during the year	Cancelled/ lapsed during the year	At 31 December 2013				
Ho Lam Lai Ping, Theresa	24.10.2008	2,400,000	1,440,000	-	(447,000)	-	993,000	-	1.88	1.73	6.82
	22.01.2013	1,256,000	-	1,256,000	-	-	1,256,000	-	6.20	6.30	-

Notes to the above share options granted pursuant to the share option scheme adopted by GDI:

- The option period of all the share options is five years and six months from the date of grant.
- Any share option is only exercisable during the option period after it has become vested.
- The normal vesting scale of the share options is as follows:-

Date	Percentage Vesting
The date two years after the date of grant	40%
The date three years after the date of grant	30%
The date four years after the date of grant	10%
The date five years after the date of grant	20%

Report of the Directors (Continued)

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SECURITIES (CONTINUED)

(II) INTERESTS AND SHORT POSITIONS IN GUANGDONG INVESTMENT LIMITED ("GDI") (Continued)

(2) Interests in share options relating to ordinary shares (long positions) (Continued)

Notes to the above share options granted pursuant to the share option scheme adopted by GDI (Continued):

- (d) The vesting of the share options is further subject to the achievement of such performance targets as determined by the board of directors of GDI upon grant and stated in the offer of grant.
- (e) The leaver vesting scale of the share options that would apply in the event of the grantee ceasing to be an eligible person under certain special circumstances (less the percentage which has already vested under the normal vesting scale or lapsed) is as follows:

Date on which event occurs	Percentage Vesting
On or before the date which is four months after the date of grant	0%
After the date which is four months after but before the date which is one year after the date of grant	10%
On or after the date which is one year after but before the date which is two years after the date of grant	25%
On or after the date which is two years after but before the date which is three years after the date of grant	40%
On or after the date which is three years after but before the date which is four years after the date of grant	70%
On or after the date which is four years after the date of grant	80%
	The remaining 20% also vests upon passing the overall performance appraisal for those four years

- * The exercise price of the share options is subject to adjustment in the case of rights or bonus issues, or other similar changes in the share capital of GDI.

- ** The price of the ordinary shares of GDI disclosed as "at date immediately before date of grant" of the share options is the closing price on the Hong Kong Stock Exchange on the business day prior to which the share options were granted.

The price of the ordinary shares of GDI disclosed as "at date immediately before the exercise date" of the share options is the weighted average of the Hong Kong Stock Exchange closing prices immediately before the dates on which the share options were exercised by each of the directors of GDI or all other participants as an aggregate whole.

Report of the Directors (Continued)

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SECURITIES (CONTINUED)

(III) INTERESTS AND SHORT POSITIONS IN GUANGDONG LAND HOLDINGS LIMITED ("GD LAND")

Interests in ordinary shares

Name of Director	Capacity/ nature of interests	Number of ordinary shares held	Long/short position	Approximate percentage of interests held <i>(Note)</i>
Ho Lam Lai Ping, Theresa	Personal	398,000	Long position	0.02%

Note: The approximate percentage of interests held was calculated on basis of 1,711,536,850 ordinary shares of GD Land in issue as at 31 December 2013.

Save as disclosed above, as at 31 December 2013, to the knowledge of the Company, none of the Directors or the chief executive of the Company had any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which are required to be: (i) notified to the Company and the Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which the Directors and the chief executive are taken or deemed to have under such provisions of the SFO); (ii) entered in the register kept by the Company pursuant to Section 352 of the SFO; or (iii) notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code.

Report of the Directors (Continued)

SUBSTANTIAL SHAREHOLDERS' INTERESTS

As at 31 December 2013, so far as is known to any Director or the chief executive of the Company, the following persons (other than a Director or the chief executive of the Company) had, or were deemed or taken to have interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register kept by the Company pursuant to section 336 of the SFO:

Name of Shareholder	Capacity/ nature of interests	Number of ordinary shares held	Long/short position	Approximate percentage of interests held (Note 1)
廣東粵海控股有限公司 (Guangdong Holdings Limited) (Note 2)	Interest in controlled corporation	383,820,000	Long position	71.34%
GDH Limited	Beneficial owner	383,820,000	Long position	71.34%

Notes:

1. The approximate percentage of interests held was calculated on the basis of 538,019,000 ordinary shares of the Company in issue as at 31 December 2013.
2. The attributable interest which 廣東粵海控股有限公司 (Guangdong Holdings Limited) has in the Company is held through its 100% direct interest in GDH Limited.

Save as disclosed above, as at 31 December 2013, so far as is known to any Director or the chief executive of the Company, there were no other persons (other than a Director or the chief executive of the Company) who had, or were deemed or taken to have interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register kept by the Company pursuant to section 336 of the SFO.

Report of the Directors (Continued)

SHARE OPTIONS OF THE COMPANY

As at 31 December 2013, save as disclosed in the section of "DIRECTORS' INTERESTS AND SHORT POSITIONS IN SECURITIES" of this report, certain eligible persons (other than Directors) had the following interests in rights to subscribe for shares of the Company granted under the 2008 Scheme. Each option gives the holder the right to subscribe for one share of the Company. Further details are set out in note 25 to the financial statements.

Category of Participants	Date of grant of share options (dd.mm.yyyy)	Number of share options					At 31 December 2013	Total consideration paid for share options granted HK\$	Exercise price of share options* HK\$ (per share)	Price of ordinary shares at date immediately before date of grant** HK\$ (per share)	Price of ordinary shares at date immediately before the exercise date** HK\$ (per share)
		At date of grant	At 1 January 2013	Granted during the year	Exercised during the year	Cancelled/lapsed during the year					
Senior Management	24.11.2008	650,000	130,000	-	-	(130,000)	-	0.278	0.27	-	
	14.07.2010	2,980,000	1,788,000	-	-	(894,000)	894,000	0.435	0.435	-	
Employee	14.07.2010	570,000	342,000	-	-	(342,000)	-	0.435	0.435	-	
Other participant	14.07.2010	2,040,000	1,224,000	-	-	(612,000)	612,000	0.435	0.435	-	

Note: Additional information regarding the above share options granted under the 2008 Scheme is set out in the notes under "Interests in share options relating to ordinary shares (long positions)" in the section headed "INTERESTS AND SHORT POSITIONS IN THE COMPANY" of this report on pages 16 and 17.

SIGNIFICANT CONTRACTS WITH CONTROLLING SHAREHOLDER OR ITS SUBSIDIARIES

Save as disclosed in notes 21 and 31 to the financial statements, the Company and the controlling shareholders of the Company or its subsidiaries had not entered into any other contracts of significance during the year.

ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the sections headed "DIRECTORS' INTERESTS AND SHORT POSITIONS IN SECURITIES" and "SHARE OPTIONS OF THE COMPANY" of this report, and in note 25 to the financial statements, at no time during the year was the Company, or any of its subsidiaries, its holding companies or its fellow subsidiaries a party to any arrangements to enable the Directors or their spouse or children under 18 years of age to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

CONNECTED TRANSACTIONS

Details of the connected transactions are disclosed in note 31 to the financial statements.

Report of the Directors (Continued)

MAJOR CUSTOMERS AND SUPPLIERS

For the year ended 31 December 2013, the amount of purchases attributable to the Group's largest supplier represented 27% of the Group's total purchases; and the aggregate amount of purchases (excluding the purchases of items of a capital nature) attributable to the Group's five largest suppliers represented 61% of the Group's total purchases. In addition, the amount of turnover attributable to the Group's largest customer represented 15% of the Group's total turnover; and the aggregate amount of the turnover attributable to the Group's five largest customers represented 31% of the Group's total turnover. None of the Directors or their associates, or any shareholders (which, to the best knowledge of the Directors, owns more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest suppliers or customers.

PUBLIC FLOAT

As at the date of this report, the Company has maintained the prescribed public float under the Listing Rules based on the information that is publicly available to the Company and within the knowledge of the Directors.

AUDITORS

A resolution will be proposed at the 2014 annual general meeting for the reappointment of Messrs. Ernst & Young as the auditors of the Company.

By order of the Board
Chen Hong
Chairman

Hong Kong, 26 March 2014

Corporate Governance Report

CORPORATE GOVERNANCE PRACTICES

The Group recognises the importance of achieving the highest standard of corporate governance consistent with the needs and requirements of its business and the best interest of all of its stakeholders and is fully committed to doing so. It is also with these objectives in mind that the Group has applied the principles of the Corporate Governance Code (the “CG Code”) contained in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”).

In the opinion of the directors of the Company (“the Directors”), the Company complied with the applicable code provisions in the CG Code throughout the year ended 31 December 2013, save for Code Provision A.6.7 as a non-executive director was unable to attend the annual general meeting of the Company held on 30 May 2013 as he was out of town and had other engagement.

DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) as set out in Appendix 10 to the Listing Rules as its own code of conduct regarding Directors’ securities transactions. All Directors confirmed, upon specific enquiry by the Company, that they had complied with the required standard as set out in the Model Code during the year.

BOARD OF DIRECTORS

The Board of Directors (the “Board”) currently comprises two Executive Directors, being Mr. Chen Hong and Mr. Sun Jun, three Non-Executive Directors, being Mr. Xiong Guangyang, Mrs. Ho Lam Lai Ping, Theresa, and Mr. Qiao Jiankang and three Independent Non-Executive Directors, being Mr. Fung Lak, Mr. Choi Kam Fai, Thomas and Mr. Chan Cheong Tat.

The Board is responsible for the leadership and control of the Company and oversees the Group’s businesses, strategic decisions and performances. The management is delegated with the authority and responsibility by the Board for the day-to-day management of the Group. Major corporate matters that are specifically delegated by the Board to the management include the preparation of interim and annual reports and announcements for Board approval before publishing, execution of business strategies and initiatives adopted by the Board, implementation of adequate systems of internal controls and risk management procedures, and compliance with relevant statutory and regulatory requirements and rules and regulations.

The Board members do not have any financial, business, family or other material / relevant relationships with each other. Such balanced Board composition ensures that strong independence exists across the Board. The biographies of the Directors are set out in pages 8 to 10 of this annual report, which demonstrate a diversity of skills, expertise, experience and qualifications.

The Board meets regularly to discuss the overall strategy as well as the operation and financial performance of the Company, and to review and approve the Company’s annual and interim results. During the financial year ended 31 December 2013, four Board meetings were held and attendance of each Director at the Board meetings is set out in the section headed “BOARD AND COMMITTEES MEETINGS” of this report.

Corporate Governance Report (Continued)

CHAIRMAN AND MANAGING DIRECTOR

The Chairman of the Board is Mr. Chen Hong and the Managing Director is Mr. Sun Jun. Their roles are clearly defined and segregated to ensure independence and proper checks and balances. Mr. Chen Hong as the Chairman has executive responsibilities, provides leadership to the Board and ensures the proper and effective functioning of the Board in the discharge of its responsibilities. Mr. Sun Jun as the Managing Director is accountable to the Board for the overall implementation of the Company's strategies and the co-ordination of overall business operations.

NON-EXECUTIVE DIRECTORS

All Directors, including Non-Executive Directors, appointed to fill a causal vacancy or as an addition to the existing Board, shall hold office only until the first general meeting after his appointment and shall then be eligible for re-election. Moreover, all Non-Executive Directors (including Independent Non-Executive Directors) are appointed for a term of not more than approximately three years expiring on the earlier of either (i) the conclusion of the annual general meeting of the Company in the year of the third anniversary of the appointment or re-election of that Director, or (ii) the expiration of the period within which the annual general meeting of the Company is required to be held in the year of the third anniversary of the appointment or re-election of that Director and in any event, subject to earlier determination in accordance with the Articles of Association of the Company and/or applicable laws and regulations.

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

During the year under review and up to the date of this Report, the Company has complied with the requirements under Rule 3.10(1), 3.10(2) and 3.10A of the Listing Rules. The Company has received confirmation of independence from the three Independent Non-Executive Directors, namely Mr. Fung Lak, Mr. Choi Kam Fai, Thomas and Mr. Chan Cheong Tat, in accordance with Rule 3.13 of the Listing Rules. The Company has assessed their independence and concluded that all the Independent Non-Executive Directors are independent within the definition of the Listing Rules.

Mr. Fung Lak and Mr. Choi Kam Fai, Thomas served the Board for more than nine years. They have clearly demonstrated their willingness to exercise independent judgment and to provide objective challenges to the management. There is no evidence that length of tenure is having an adverse impact on their independence. The Board therefore considers that Mr. Fung and Mr. Choi remain independent, notwithstanding the length of their tenure.

Corporate Governance Report (Continued)

DIRECTORS' INDUCTION AND CONTINUOUS PROFESSIONAL DEVELOPMENT

Upon appointment to the Board, each new Director receives an induction package covering business operations, policy and procedures of the Company as well as the general, statutory and regulatory obligations of being a Director to ensure that he/she is sufficiently aware of his/her responsibilities under the Listing Rules and other relevant regulatory requirements.

The Directors are briefed on the amendments to or updates on the relevant laws, rules and regulations. In addition, the Company encourages the Directors to enroll in a wide range of professional development courses and seminars relating to the Listing Rules, Hong Kong ordinances and corporate governance practices so that they can continuously update and further improve their relevant knowledge and skills. Some Directors attended seminars and conferences organized by government authorities, professional bodies and industrial organizations in relation to corporate governance, updates on laws, rules and regulations, accounting, financial, management or other professional skills. The Company organised a seminar in connection with internal control related practices in November 2013 and provided the Directors with reading materials in order to keep them updated of the changing rules and regulations.

According to the records kept by the Company, the Directors attended the following trainings during the year ended 31 December 2013:

Name of Director	Attending training course and seminar	Reading regulatory materials
Executive Directors		
Chen Hong	✓	✓
Sun Jun	✓	✓
Non-Executive Directors		
Xiong Guangyang	✓	✓
Ho Lam Lai Ping, Theresa	✓	✓
Qiao Jiankang	✓	✓
Independent Non-Executive Directors		
Fung Lak	✓	✓
Choi Kam Fai, Thomas	✓	✓
Chan Cheong Tat	✓	✓

BOARD DIVERSITY POLICY

The Board has adopted a board diversity policy (the "Policy") on 23 August 2013 which sets out the approach to achieve diversity on the Board.

The Company recognises and embraces the benefits of having a diversified Board and sees increasing diversity at Board level as an essential element in supporting the attainment of the Company's strategic objectives and sustainable development.

The Company seeks to achieve Board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and length of service. The Company will also take into consideration its own business model and specific needs from time to time. All Board appointments will be based on meritocracy and candidates will be considered against objective criteria, having due regard to the benefits of diversity on the Board.

Corporate Governance Report (Continued)

BOARD DIVERSITY POLICY (Continued)

The Nomination Committee has set the measurable objectives based on five focused areas: gender, age, length of service, professional experience and skills and knowledge for the implementation of Board diversity of the Company.

As at the date of this report, the Board comprises 8 Directors, amongst them, three are Independent Non-Executive Directors, thereby promoting critical review and control of the management process. The Board is also characterized by significant diversity, whether considered in terms of gender, age, professional experience, skills and knowledge.

Having reviewed the Policy and the Board's composition, the Nomination Committee considered that the requirements of the Policy had been met.

CORPORATE GOVERNANCE FUNCTIONS

It is the responsibility of the Board to determine the appropriate corporate governance practices applicable to the Company's circumstances and to ensure processes and procedures are in place to achieve the Company's corporate governance objectives.

The duties of the Board performing corporate governance functions are set out below:

1. to develop and review the Company's policies and practices on corporate governance;
2. to review and monitor the training and continuous professional development of Director and senior management of the Company;
3. to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
4. to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors of the Company; and
5. to review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

During the year under review, the Board considered the following corporate governance issues:

- (i) adopted the revised Terms of Reference of the Nomination Committee;
- (ii) adopted the Board Diversity Policy; and
- (iii) reviewed the effectiveness of the internal controls and risk management systems of the Company through the Audit Committee.

Corporate Governance Report (Continued)

REMUNERATION COMMITTEE

The Company established the Remuneration Committee in June 2005. Terms of reference of the Remuneration Committee detailing the authorities and duties are available on the Company's website.

The Remuneration Committee comprises three Independent Non-Executive Directors, being Mr. Choi Kam Fai, Thomas, Mr. Fung Lak and Mr. Chan Cheong Tat. Mr. Choi Kam Fai, Thomas is the Chairman of the Remuneration Committee.

During the financial year ended 31 December 2013, the Remuneration Committee held three meetings to approve the annual review of the remuneration packages and performance bonuses for the Executive Directors and senior management of the Company. The attendance of each member of the Remuneration Committee is set out in the section headed "BOARD AND COMMITTEES MEETINGS" of this report.

Details of the amount of Directors' remuneration for the year 2013 are set out in note 8 to the financial statements.

NOMINATION COMMITTEE

The Company established the Nomination Committee in June 2005. Terms of reference of the Nomination Committee detailing the authority and duties are available on the Company's website.

The Nomination Committee comprises one Executive Director, being Mr. Chen Hong and three Independent Non-Executive Directors, being Mr. Fung Lak, Mr. Choi Kam Fai, Thomas and Mr. Chan Cheong Tat. Mr. Chen Hong is the Chairman of the Nomination Committee.

The Nomination Committee is responsible for reviewing the structure, size and composition of the Board, identifying individuals suitably qualified to become Board members, assessing the independence of its Independent Non-Executive Directors in accordance with the criteria prescribed under the Listing Rules and the CG Code, considering the reappointment of the Directors and succession planning for Directors and making recommendations to the Board in respect of the aforesaid matters.

During the financial year ended 31 December 2013, the Nomination Committee held two meetings (i) to review the structure, size and composition of the Board; (ii) to assess the independence of Independent Non-Executive Directors; (iii) to recommend to the Board the proposed re-election of Mr. Chen Hong, Mr. Sun Jun, Mr. Qiao Jiankang and Mr. Fung Lak as Directors at 2013 annual general meeting of the Company; and (iv) to review the terms of reference of Nomination Committee in order to incorporate the changes resulting from the adoption of the board diversity policy. The attendance of each member of the Nomination Committee is set out in the section headed "BOARD AND COMMITTEES MEETINGS" of this report.

Corporate Governance Report (Continued)

AUDIT COMMITTEE

The Audit Committee was established in September 1998. Terms of reference of the Audit Committee detailing the authority and duties are available on the Company's website.

The Audit Committee comprises three Independent Non-Executive Directors, being Mr. Fung Lak, Mr. Choi Kam Fai, Thomas and Mr. Chan Cheong Tat who all possess the required experience and knowledge in the accounting profession. Mr. Fung Lak is the Chairman of the Audit Committee.

During the financial year ended 31 December 2013, the Audit Committee held three meetings. It reviewed the 2012 annual results and the 2013 interim results of the Company before their submission to the Board and monitored the integrity of such financial statements. The Audit Committee oversees matters concerning the external auditors including making recommendations to the Board regarding the appointment of the external auditors, reviewing the scope of their audit and work and approving their fees. In addition to the three meetings as aforesaid, the Audit Committee also had a private meeting with the external auditors without the presence of the management to discuss any area of concern. The Audit Committee further ensures that the management has put in place an effective system of internal control and maintains an overview of the Group's risk assessment, control and management processes. It reviews the adequacy of resources, qualifications and experience of staff of the Group's accounting and financial reporting function and their training programmes and budget. In addition, it reviews the internal audit schedules of the Group, considers the Group's internal audit reports and monitors the effectiveness of the internal audit function. The attendance of each member of the Audit Committee is set out in the section headed "BOARD AND COMMITTEES MEETINGS" of this report.

AUDITORS' REMUNERATION

During the year under review, the remuneration paid/payable to the Company's auditors, Messrs. Ernst & Young, is set out as follows:

Services rendered	Fee paid/payable <i>HK\$'000</i>
Audit of Final Results	1,237
Review of Interim Results	300

Corporate Governance Report (Continued)

BOARD AND COMMITTEES MEETINGS

The individual attendance records of each Director at the meetings of the Board, Remuneration Committee, Nomination Committee, Audit Committee and general meeting during the year ended 31 December 2013 are set out below:

Name of Director	Board Meeting	Remuneration Committee	Nomination Committee	Audit Committee	Annual General Meeting
Executive Directors					
Chen Hong	4/4	–	2/2	–	1/1
Sun Jun	4/4	–	–	–	1/1
Non-Executive Directors					
Xiong Guangyang	4/4	–	–	–	0/1
Ho Lam Lai Ping, Theresa	4/4	–	–	–	1/1
Qiao Jiankang	4/4	–	–	–	1/1
Independent Non-Executive Directors					
Fung Lak	4/4	2/2	2/2	3/3	1/1
Choi Kam Fai, Thomas	4/4	2/2	2/2	3/3	1/1
Chan Cheong Tat	4/4	2/2	2/2	3/3	1/1

ACCOUNTABILITY AND AUDIT

The Board is responsible for overseeing the preparation of financial statements for the year ended 31 December 2013, which give a true and fair view of the state of affairs of the Group and of the results and cash flows for that financial year. In preparing the financial statements for the year ended 31 December 2013, the Board has selected appropriate accounting policies, applied them consistently in accordance with the Hong Kong Financial Reporting Standards and Hong Kong Accounting Standards which are pertinent to its operations and relevant to the financial statements and, made judgements and estimates that are prudent and reasonable, and have prepared the financial statements on the going concern basis.

The Company endeavors to present a balanced, clear and comprehensible assessment of the Group's performance, position and prospects. The annual and interim results of the Company are announced in a timely manner within the limit of 3 months and 2 months respectively after the end of the relevant periods in accordance with the Listing Rules.

The Directors have acknowledged their responsibility for preparing all information and representations contained in the financial statements of the Company for the year ended 31 December 2013.

Corporate Governance Report (Continued)

INTERNAL CONTROL

The Board is responsible for the Group's system of internal controls and its effectiveness. The internal control system has been designed to mitigate the Group's risk exposure; to facilitate the effectiveness and efficiency of operations; to safeguard the assets against loss and misappropriation; to maintain proper accounting records for producing reliable financial information and ensuring compliance with applicable laws and regulations.

The system is designed to provide reasonable, but not absolute, assurance against material misstatement or loss, and to manage rather than eliminate risks of failure in the Group's operational systems and in the achievement of the Group's business objectives.

The internal control system of the Group comprises a well-established organisational structure and comprehensive policies and standards. The Board has clearly defined the authorities and key responsibilities of each operational unit to ensure adequate checks and balances. The management assists the Board in the implementation of the Board's policies and procedures on risk and control by identifying and assessing the risks faced, and involving in the design, operation and monitoring of suitable internal controls to mitigate and control these risks. The key processes that have been established in reviewing the adequacy and integrity of the system of internal controls include the following:

The Audit Committee is established to, inter alia, review internal control issues identified by the internal audit department, external auditors, regulatory authorities and management, and evaluate the adequacy and effectiveness of the Group's risk management and internal control systems.

The internal audit department monitors compliance with policies and procedures and the effectiveness of the internal control systems, and highlight significant findings in respect of any non compliance. It plays an important role in the Group's internal control framework, and provides objective assurance to the Board that a sound internal control system is maintained and operated in compliance with the established processes and standards by performing periodic checking. Using a risk-based approach, the internal audit department plans its internal audit schedules annually with audit resources being focused on higher risk areas. To preserve the audit independence, the head of internal audit department of the Company reports directly to the Board.

The Board has conducted an annual review of the effectiveness of the Group's system of internal control covering all material controls, including financial, operational and compliance controls and risk management systems. The Board is satisfied that the system of internal controls in place for the year under review and up to the date of issuance of the annual report and accounts is reasonably effective and adequate.

COMPANY SECRETARY

Ms. Lo Sze Sze, the Company Secretary of the Company, is not a full time employee of the Company. She reports to the Chairman of the Company and responsible for advising the Board on corporate governance matters of the Company. The primary contact person of the Company with Ms. Lo is Ms. Lee Wai Mei, the Chief Financial Officer of the Company. Ms. Lo has confirmed that she has taken no less than 15 hours of relevant professional training during the year under review.

Corporate Governance Report (Continued)

SHAREHOLDERS' RIGHTS

SHAREHOLDERS CONVENING AN EXTRAORDINARY GENERAL MEETING

Pursuant to the new Companies Ordinance (Chapter 622 of the Laws of Hong Kong), shareholders of the Company holding not less than 5% of the total voting rights of all the members having a right to vote at general meeting may request the Directors to call a general meeting of the Company. The request must state the general nature of the business to be dealt with at the meeting and may include the text of a resolution that may properly be moved and is intended to be moved at the meeting. The request may be sent to the Company in hard copy form or in electronic form; and must be authenticated by the person or persons making it. Directors of the Company must call a meeting with 21 days after the date on which they become subject to the requirement. The meeting being called must be held on a date not more than 28 days after the date of the notice convening the meeting. If the Directors fail to call the meeting, the shareholders who requested the meeting, or any of them representing more than one half of the total voting rights of all of them, may themselves call a general meeting. The meeting must be called for a date not more than 3 months after the date on which the Directors become subject to the requirement to call a meeting.

SHAREHOLDERS' ENQUIRIES AND PROPOSALS

Shareholders may direct their enquiries about their shareholdings to the Company's Share Registrar, Tricor Tengis Limited.

Shareholders may also send written enquiries and proposals to the Company, for the attention of the Chief Financial Officer/Company Secretary by mail or by fax. The contact details of the Company are set out in the "Contact Us" section of the Company's website at www.gdtann.com.hk. In addition, the Company is committed to maximising the use of its website as a channel to provide updated information in a timely manner and to strengthen the communications with both the shareholders and the public. The Company has formulated the "Shareholders Communication Policy" which enables shareholders to exercise their rights in an informed manner.

Details of the procedures for shareholders to propose a person for election as a Director of the Company are available on the Company's website.

CONSTITUTIONAL DOCUMENTS

During the year under review, there are no changes in the Company's Memorandum and Articles of Association. An up-to-date consolidated version of the Company's Memorandum and Articles of Association is available on the Company's website.

By order of the Board
Chen Hong
Chairman

Hong Kong, 26 March 2014

Independent Auditors' Report



To the shareholders of **Guangdong Tannery Limited**
(Incorporated in Hong Kong with limited liability)

We have audited the consolidated financial statements of Guangdong Tannery Limited (the "Company") and its subsidiaries (together, the "Group") set out on pages 35 to 102, which comprise the consolidated and company statements of financial positions as at 31 December 2013, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. Our report is made solely to you, as a body, in accordance with Section 141 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independent Auditors' Report (Continued)

OPINION

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2013, and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the Hong Kong Companies Ordinance.

Ernst & Young

Certified Public Accountants

22/F, CITIC Tower
1 Tim Mei Avenue
Central, Hong Kong

26 March 2014

Consolidated Statement of Profit or Loss

Year ended 31 December 2013

	Notes	2013 HK\$'000	2012 HK\$'000
REVENUE	5	594,644	622,869
Cost of sales		(556,922)	(592,478)
Gross profit		37,722	30,391
Other income and gains	5	8,631	13,235
Selling and distribution expenses		(2,324)	(2,125)
Administrative expenses		(25,340)	(24,187)
Impairment on items of property, plant and equipment	12	–	(5,300)
Finance costs	6	(6,035)	(5,923)
PROFIT BEFORE TAX	6	12,654	6,091
Income tax expense	7	(6,923)	(5,058)
PROFIT FOR THE YEAR	10	5,731	1,033
EARNINGS PER SHARE	11		
– Basic		HKD1.07 cents	HKD0.19 cent
– Diluted		HKD1.06 cents	HKD0.19 cent

Consolidated Statement of Comprehensive Income

Year ended 31 December 2013

	Notes	2013 HK\$'000	2012 HK\$'000
PROFIT FOR THE YEAR		5,731	1,033
OTHER COMPREHENSIVE INCOME			
Other comprehensive income not to be reclassified to the statement of profit or loss in subsequent periods:			
Surplus on revaluation of buildings	12	4,521	529
Income tax effect	23	(1,130)	(132)
		3,391	397
Other comprehensive income/(loss) to be reclassified to the statement of profit or loss in subsequent periods:			
Exchange differences on translation of foreign operations		15,031	(48)
OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF TAX		18,422	349
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		24,153	1,382

Consolidated Statement of Financial Position

31 December 2013

	Notes	2013 HK\$'000	2012 HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	12	107,057	103,560
Prepaid land lease payments	13	14,377	14,252
Total non-current assets		121,434	117,812
CURRENT ASSETS			
Inventories	15	276,049	200,679
Receivables, prepayments and deposits	16	178,654	236,455
Pledged bank balances	17	4,618	13,005
Cash and bank balances	17	56,569	44,513
Total current assets		515,890	494,652
CURRENT LIABILITIES			
Trade payables	18	49,686	39,995
Other payables and accruals	18	26,811	37,212
Interest-bearing bank borrowings	19	57,372	53,731
Due to a PRC joint venture partner	20	1,131	1,131
Loans from the immediate holding company	19, 21	142,379	142,379
Provision	22	4,056	3,934
Tax payable		1,773	4,200
Total current liabilities		283,208	282,582
NET CURRENT ASSETS		232,682	212,070
TOTAL ASSETS LESS CURRENT LIABILITIES		354,116	329,882
NON-CURRENT LIABILITIES			
Deferred tax liabilities	23	1,304	309
Total non-current liabilities		1,304	309
Net assets		352,812	329,573
EQUITY			
Issued capital	24	53,802	53,802
Reserves	26(a)	299,010	275,771
Total equity		352,812	329,573

Chen Hong
Director

Sun Jun
Director

Consolidated Statement of Changes in Equity

Year ended 31 December 2013

Notes	Equity											Total HK\$'000
	Issued capital HK\$'000	Share premium account HK\$'000	Convertible notes HK\$'000	General reserve fund HK\$'000 (Note 26(a)(i))	Reserve funds HK\$'000 (Note 26(a)(iii))	Share option reserve HK\$'000 (Note 26(a)(iv))	Capital redemption reserve HK\$'000	Exchange translation reserve HK\$'000	Property revaluation reserve HK\$'000	Special capital reserve HK\$'000	Accumulated losses HK\$'000	
At 1 January 2012	53,802	20,785	5,545	167,746	15,987	2,287	445	95,440	1,832	2,344	(37,803)	328,410
Profit for the year	-	-	-	-	-	-	-	-	-	-	1,033	1,033
Other comprehensive income for the year:												
Changes in fair value of buildings, net of tax	-	-	-	-	-	-	-	-	397	-	-	397
Exchange differences on translation of foreign operations	-	-	-	-	-	-	-	(48)	-	-	-	(48)
Total comprehensive income for the year	-	-	-	-	-	-	-	(48)	397	-	1,033	1,382
Equity-settled share option arrangements	25	-	-	-	-	(219)	-	-	-	-	-	(219)
Transfer to accumulated losses in accordance with the undertaking	26(a)(ii)	-	-	-	-	-	-	-	-	(15)	15	-
Transfer from retained profits of subsidiaries established in the PRC	26(a)(iii)	-	-	-	-	1,534	-	-	-	-	(1,534)	-
At 31 December 2012 and 1 January 2013	53,802	20,785*	5,545*	167,746*	17,521*	2,068*	445*	95,392*	2,229*	2,329*	(38,289)*	329,573
Profit for the year	-	-	-	-	-	-	-	-	-	-	5,731	5,731
Other comprehensive income for the year:												
Changes in fair value of buildings, net of tax	-	-	-	-	-	-	-	-	3,391	-	-	3,391
Exchange differences on translation of foreign operations	-	-	-	-	-	-	-	15,031	-	-	-	15,031
Total comprehensive income for the year	-	-	-	-	-	-	-	15,031	3,391	-	5,731	24,153
Equity-settled share option arrangements	25	-	-	-	-	(914)	-	-	-	-	-	(914)
Transfer from accumulated losses in accordance with the undertaking	26(a)(ii)	-	-	-	-	-	-	-	-	1,067	(1,067)	-
Transfer from retained profits of subsidiaries established in the PRC	26(a)(iii)	-	-	-	-	1,712	-	-	-	-	(1,712)	-
At 31 December 2013	53,802	20,785*	5,545*	167,746*	19,233*	1,154*	445*	110,423*	5,620*	3,396*	(35,337)*	352,812

* These reserve accounts comprise the consolidated reserves of HK\$299,010,000 (2012: HK\$275,771,000) in the consolidated statement of financial position.

Consolidated Cash Flow Statement

Year ended 31 December 2013

	Notes	2013 HK\$'000	2012 HK\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax		12,654	6,091
Adjustments for:			
Finance costs	6	6,035	5,923
Interest income	5	(178)	(327)
Depreciation	6	10,160	8,687
Provision/(reversal of provision) for inventories	6	3,567	(1,159)
Loss/(gain) on disposal of items of property, plant and equipment	6	(308)	184
Impairment on items of property, plant and equipment	12	–	5,300
Provision/(reversal of provision) on trade and bills receivables, net	6	530	(1,060)
Provision for other receivables	6	259	–
Provision for prepayment	6	89	–
Deficit/(surplus) on revaluation of buildings	6	429	(1,688)
Amortisation of prepaid land lease payments	6	316	311
Forfeiture of equity-settled share options	25	(914)	(219)
		32,639	22,043
Increase in inventories		(71,564)	(14,410)
Decrease/(increase) in receivables, prepayments and deposits		63,249	(14,507)
Increase/(decrease) in trade payables		8,320	(8,692)
Increase/(decrease) in other payables and accruals		(11,122)	4,339
Increase/(decrease) in interest-bearing bank borrowings		1,929	(36,495)
Cash from/(used in) operations		23,451	(47,722)
Interest received		178	327
Interest paid		(6,035)	(5,923)
PRC tax paid		(9,548)	(2,121)
Net cash flows from/(used in) operating activities		8,046	(55,439)
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of items of property, plant and equipment		(6,880)	(7,285)
Decrease in restricted bank balances		–	1,844
Decrease in pledged bank balances		8,655	20,415
Receipt of government grants	30	–	3,392
Proceeds from disposal of items of property, plant and equipment		731	37
Net cash flows from investing activities		2,506	18,403

Consolidated Cash Flow Statement (Continued)

Year ended 31 December 2013

	Notes	2013 HK\$'000	2012 HK\$'000
NET INCREASE/(DECREASE) IN			
CASH AND CASH EQUIVALENTS			
Cash and cash equivalents at beginning of year		44,513	81,672
Effect of foreign exchange rate changes, net		1,504	(123)
CASH AND CASH EQUIVALENTS AT END OF YEAR		56,569	44,513
ANALYSIS OF BALANCES OF CASH AND			
CASH EQUIVALENTS			
Cash and bank balances	17	56,569	44,513

Statement of Financial Position

31 December 2013

	Notes	2013 HK\$'000	2012 HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	12	50	25
Interests in subsidiaries	14	300,979	311,229
Total non-current assets		301,029	311,254
CURRENT ASSETS			
Prepayments and deposits		203	163
Cash and bank balances	17	2,414	1,172
Total current assets		2,617	1,335
CURRENT LIABILITIES			
Other payables and accruals		1,201	1,224
Loans from the immediate holding company	19, 21	87,779	87,779
Total current liabilities		88,980	89,003
NET CURRENT LIABILITIES			
		(86,363)	(87,668)
Net assets		214,666	223,586
EQUITY			
Issued capital	24	53,802	53,802
Reserves	26(b)	160,864	169,784
Total equity		214,666	223,586

Chen Hong
Director

Sun Jun
Director

Notes to Financial Statements

31 December 2013

1. CORPORATE INFORMATION

Guangdong Tannery Limited is a limited liability company incorporated in Hong Kong. The registered office of the Company is located at 29/F, Guangdong Investment Tower, 148 Connaught Road Central, Hong Kong.

During the year, the Group was principally engaged in the processing and sale of semi-finished and finished leather.

GDH Limited ("GDH"), a company incorporated in Hong Kong, is the immediate holding company of the Company. In the opinion of the directors, the ultimate holding company of the Company is 廣東粵海控股有限公司 (Guangdong Holdings Limited), a company established in the People's Republic of China (the "PRC" or "Mainland China").

2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants, accounting principles generally accepted in Hong Kong and the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for buildings classified as property, plant and equipment, which have been measured at fair value as further explained in note 2.4 to the financial statements. These financial statements are presented in Hong Kong dollars ("HK\$") and all values are rounded to the nearest thousand (HK\$'000) except when otherwise indicated.

Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 December 2013. The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described in the accounting policy for subsidiaries below. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

Notes to Financial Statements (Continued)

31 December 2013

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following new and revised HKFRSs for the first time for the current year's financial statements.

HKFRS 1 Amendments	Amendments to HKFRS 1 <i>First-time Adoption of Hong Kong Financial Reporting Standards – Government Loans</i>
HKFRS 7 Amendments	Amendments to HKFRS 7 <i>Financial Instruments: Disclosures – Offsetting Financial Assets and Financial Liabilities Consolidated Financial Statements</i>
HKFRS 10	<i>Joint Arrangements</i>
HKFRS 11	<i>Disclosure of Interests in Other Entities</i>
HKFRS 12	Amendments to HKFRS 10, HKFRS 11 and HKFRS 12 – <i>Transition Guidance</i>
HKFRS 10, HKFRS 11 and HKFRS 12 Amendments	<i>Fair Value Measurement</i>
HKFRS 13	Amendments to HKAS 1 <i>Presentation of Financial Statements – Presentation of Items of Other Comprehensive Income</i>
HKAS 1 Amendments	<i>Employee Benefits</i>
HKAS 19 (2011)	<i>Separate Financial Statements</i>
HKAS 27 (2011)	<i>Investments in Associates and Joint Ventures</i>
HKAS 28 (2011)	<i>Stripping Costs in the Production Phase of a Surface Mine</i>
HK(IFRIC)-Int 20	Amendments to a number of HKFRSs issued in June 2012
<i>Annual Improvements 2009-2011 Cycle</i>	

Other than as further explained below regarding the impact of HKFRS 10, HKFRS 12, HKFRS 13 and amendments to HKAS 1, and certain amendments included in *Annual Improvements 2009-2011 Cycle*, the adoption of the new and revised HKFRSs has had no significant financial effect on these financial statements.

The principal effects of adopting these new and revised HKFRSs are as follows:

- (a) HKFRS 10 replaces the portion of HKAS 27 *Consolidated and Separate Financial Statements* that addresses the accounting for consolidated financial statements and addresses the issues in HK(SIC)-Int 12 *Consolidation – Special Purpose Entities*. It establishes a single control model used for determining which entities are consolidated. To meet the definition of control in HKFRS 10, an investor must have (a) power over an investee, (b) exposure, or rights, to variable returns from its involvement with the investee, and (c) the ability to use its power over the investee to affect the amount of the investor's returns. The changes introduced by HKFRS 10 require management of the Group to exercise significant judgement to determine which entities are controlled.

As a result of the application of HKFRS 10, the Group has changed the accounting policy with respect to determining which investees are controlled by the Group.

The application of HKFRS 10 does not change any of the consolidation conclusions of the Group in respect of its involvement with investees as at 1 January 2013.

Notes to Financial Statements (Continued)

31 December 2013

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

- (b) HKFRS 12 sets out the disclosure requirements for subsidiaries, joint arrangements, associates and structured entities previously included in HKAS 27 *Consolidated and Separate Financial Statements*, HKAS 31 *Interests in Joint Ventures* and HKAS 28 *Investments in Associates*. It also introduces a number of new disclosure requirements for these entities. Details of the disclosures for subsidiaries are included in note 14 to the financial statements.
- (c) HKFRS 13 provides a precise definition of fair value and a single source of fair value measurement and disclosure requirements for use across HKFRSs. The standard does not change the circumstances in which the Group is required to use fair value, but rather provides guidance on how fair value should be applied where its use is already required or permitted under other HKFRSs. HKFRS 13 is applied prospectively and the adoption has had no material impact on the Group's fair value measurements. As a result of the guidance in HKFRS 13, the policies for measuring fair value have been amended. Additional disclosures required by HKFRS 13 for the fair value measurements of buildings classified as property, plant and equipment are included in note 12 to the financial statements.
- (d) The HKAS 1 Amendments change the grouping of items presented in other comprehensive income. Items that could be reclassified (or recycled) to profit or loss at a future point in time (for example, exchange differences on translation of foreign operations, net movement on cash flow hedges and net loss or gain on available-for-sale financial assets) are presented separately from items which will never be reclassified (for example, the revaluation of land and buildings). The amendments have affected the presentation only and have had no impact on the financial position or performance of the Group. The consolidated statement of comprehensive income has been presented to reflect the changes. In addition, the Group has chosen to use the new title "statement of profit or loss" as introduced by the amendments in these financial statements.
- (e) *Annual Improvements 2009-2011 Cycle* issued in June 2012 sets out amendments to a number of standards. There are separate transitional provisions for each standard. While the adoption of some of the amendments may result in changes in accounting policies, none of these amendments have had a significant financial impact on the Group. Details of the key amendments most applicable to the Group are as follows:
- *HKAS 1 Presentation of Financial Statements*: Clarifies the difference between voluntary additional comparative information and the minimum required comparative information. Generally, the minimum required comparative period is the previous period. An entity must include comparative information in the related notes to the financial statements when it voluntarily provides comparative information beyond the previous period. The additional comparative information does not need to contain a complete set of financial statements.

In addition, the amendment clarifies that the opening statement of financial position as at the beginning of the preceding period must be presented when an entity changes its accounting policies; makes retrospective restatements or makes reclassifications, and that change has a material effect on the statement of financial position. However, the related notes to the opening statement of financial position as at the beginning of the preceding period are not required to be presented.

Notes to Financial Statements (Continued)

31 December 2013

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

(e) (Continued)

- HKAS 32 *Financial Instruments: Presentation*: Clarifies that income taxes arising from distributions to equity holders are accounted for in accordance with HKAS 12 *Income Taxes*. The amendment removes existing income tax requirements from HKAS 32 and requires entities to apply the requirements in HKAS 12 to any income tax arising from distributions to equity holders.
- HKAS 16 *Property, Plant and Equipment*: Clarifies that major spare parts and servicing equipment that meet the definition of property, plant and equipment are not inventories.

2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not applied the following new and revised HKFRSs, that have been issued but are not yet effective, in these financial statements.

HKFRS 9	<i>Financial Instruments</i> ³
HKFRS 9, HKFRS 7 and HKAS 39 Amendments	<i>Hedge Accounting and amendments to HKFRS 9, HKFRS 7 and HKAS 39</i> ³
HKFRS 10, HKFRS 12 and HKAS 27 (2011) Amendments	Amendments to HKFRS 10, HKFRS 12 and HKAS 27 (2011) – <i>Investment Entities</i> ¹
HKFRS 14	<i>Regulatory Deferred Accounts</i> ⁴
HKAS 19 Amendments	Amendments to HKAS 19 <i>Employee Benefits – Defined Benefit Plans: Employee Contributions</i> ²
HKAS 32 Amendments	Amendments to HKAS 32 <i>Financial Instruments: Presentation – Offsetting Financial Assets and Financial Liabilities</i> ¹
HKAS 36 Amendments	Amendments to HKAS 36 – <i>Recoverable Amount Disclosures for Non-Financial Asset</i> ¹
HKAS 39 Amendments	Amendments to HKAS 39 <i>Financial Instruments: Recognition and Measurement – Novation of Derivatives and Continuation of Hedge Accounting</i> ¹
HK(IFRIC)-Int 21	<i>Levies</i> ¹
Annual Improvements 2010-2012 Cycle	Amendments to HKFRSs issued in January 2014 ²
Annual Improvements 2011-2013 Cycle	Amendments to HKFRSs issued in January 2014 ²

¹ Effective for annual periods beginning on or after 1 January 2014

² Effective for annual periods beginning on or after 1 July 2014

³ No mandatory effective date yet determined but is available for adoption

⁴ Effective for the first annual HKFRS financial statements for a period beginning on or after 1 January 2016

The Group is in the process of making an assessment of the impact of these new and revised HKFRSs upon initial application. The Group is not yet in a position to state whether they would have a significant impact on the Group's results of operations and financial position.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Subsidiaries

A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group's voting rights and potential voting rights.

The results of subsidiaries are included in the Company's statement of profit or loss to the extent of dividends received and receivable. The Company's interests in subsidiaries that are not classified as held for sale in accordance with HKFRS 5 are stated at cost less any impairment losses.

Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories and financial assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises, unless the asset is carried at revaluated amount, in which case the impairment loss is accounted for in accordance with the relevant accounting policy for that revaluated amount.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises, unless the asset is carried at revaluated amount, in which case the reversal of the impairment loss is accounted for in accordance with the relevant accounting policy for that revaluated asset.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fair value measurement

The Group measures its buildings at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Related parties (Continued)

or

- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a); and
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Property, plant and equipment and depreciation

Plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses. Buildings are stated at valuation. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Valuations are performed frequently enough to ensure that the fair value of a revalued asset does not differ materially from its carrying amount. Changes in the values of property, plant and equipment are dealt with as movements in the property revaluation reserve. If the total of this reserve is insufficient to cover a deficit, on an individual asset basis, the excess of the deficit is charged to the statement of profit or loss. Any subsequent revaluation surplus is credited to the statement of profit or loss to the extent of the deficit previously charged. On disposal of a revalued asset, the relevant portion of the property revaluation reserve realised in respect of previous valuations is transferred to retained profits as a movement in reserves.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property, plant and equipment and depreciation (Continued)

Depreciation is calculated on the straight-line basis to write off the cost or valuation of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Buildings	2% to 10%
Leasehold improvements	4% to 20%
Plant and machinery	10% to 12.5%
Electronic equipment	20%
Furniture, fixtures and equipment	15% to 20%
Motor vehicles	15% to 20%

Where parts of an item of property, plant and equipment have different useful lives, the cost or valuation of that item is allocated on a reasonable basis among the parts and each part is depreciated separately.

Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Construction in progress represents machinery and equipment under construction. It is stated at cost less any impairment losses, and is not depreciated. Cost comprises the direct costs of construction during the period of construction. Construction in progress is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

Operating leases

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessee, rentals payable under operating leases are charged to the statement of profit or loss on the straight-line basis over the lease terms.

Prepaid land lease payments under operating leases are initially stated at cost and subsequently recognised on the straight-line basis over the lease terms.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments and other financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as loans and receivables. When financial assets are recognised initially, they are measured at fair value plus transaction costs that are attributable to the acquisition of the financial assets.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

Subsequent measurement

The subsequent measurement of loans and receivables is as follows:

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such assets are subsequently measured at amortised cost using the effective interest rate method less any allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and includes fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in other income and gains in the statement of profit or loss. The loss arising from impairment is recognised in the statement of profit or loss in finance costs for loans and in other operating expenses for receivables.

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Impairment of financial assets

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired. An impairment exists if one or more events that occurred after the initial recognition of the asset have an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that a debtor or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and observable data indicating that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

Financial assets carried at amortised cost

For financial assets carried at amortised cost, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

The amount of any impairment loss identified is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition).

The carrying amount of the asset is reduced through the use of an allowance account and the loss is recognised in the statement of profit or loss. Interest income continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. Loans and receivables together with any associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group.

If, in a subsequent period, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a write-off is later recovered, the recovery is credited to administrative expenses in the statement of profit or loss.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as loans and borrowings.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, accruals, an amount due to a PRC joint venture partner, interest-bearing bank borrowings, and loans from the immediate holding company.

Subsequent measurement

The subsequent measurement of loans and borrowings is as follows:

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average basis and, in the case of work in progress and finished goods, comprises direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and cash equivalents

For the purpose of the consolidated cash flow statement, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the statement of financial position, cash and cash equivalents comprise cash on hand and at banks which are not restricted as to use.

Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the statement of profit or loss.

Provisions for staff redundancy payments and compensation to a PRC joint venture partner for early termination of a joint venture agreement are determined based on the relevant employment contracts and the terms of the joint venture agreement.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside the profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income tax (Continued)

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with interests in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with interests in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, which it is intended to compensate, are expensed.

Where the grant relates to an asset, the fair value is deducted from the carrying amount of the asset and released to the statement of profit or loss by way of a reduced depreciation charge.

Revenue recognition

Revenue is recognised when it is probable that the economic benefits will flow to the Group and when the revenue can be measured reliably, on the following bases:

- (a) from the sale of goods, when the significant risks and rewards of ownership have been transferred to the buyer, provided that the Group maintains neither managerial involvement to the degree usually associated with ownership, nor effective control over the goods sold;
- (b) rental income, on a time proportion basis over the lease terms; and
- (c) interest income, on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Employee benefits

Share-based payments

The Company operates a share option scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees for grants after 7 November 2002 is measured by reference to the fair value at the date at which they are granted. The fair value is determined by an external valuer using a binomial model, further details of which are given in note 25 to the financial statements.

The cost of equity-settled transactions is recognised, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled in employee benefit expense. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Employee benefits (Continued)

Share-based payments (Continued)

No expense is recognised for awards that do not ultimately vest, except for equity-settled transactions where vesting is conditional upon a market or non-vesting condition, which are treated as vesting irrespective of whether or not the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

Other employee benefits

Pension schemes

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for those employees who are eligible to participate in the MPF Scheme. Contributions are made based on a percentage of the employees' basic salaries and are charged to the statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

The employees of the Group's subsidiaries which operate in Mainland China are required to participate in a central pension scheme (the "PRC Scheme") operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of their payroll costs to the PRC Scheme. The contributions are charged to the statement of profit or loss as they become payable in accordance with the rules of the PRC Scheme.

Notes to Financial Statements (Continued)

31 December 2013

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Foreign currencies

These financial statements are presented in Hong Kong dollars, which is the Company's functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

The functional currencies of certain overseas subsidiaries are currencies other than the Hong Kong dollar. As at the end of each reporting period, the assets and liabilities of these entities are translated into the presentation currency of the Company at the exchange rates prevailing at the end of each reporting period and their statements of profit or loss are translated into Hong Kong dollars at the weighted average exchange rates for the year.

The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange translation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the statement of profit or loss.

For the purpose of the consolidated cash flow statement, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

Notes to Financial Statements (Continued)

31 December 2013

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Provision for inventories

Management reviews the condition of inventories of the Group at the end of each reporting period and makes provision for obsolete and slow-moving inventory items. Management estimates the net realisable value for such inventories based primarily on the latest invoice prices and current market conditions. Management reassesses the estimation at the end of each reporting period.

Impairment of trade receivables

The Group maintains an allowance for the estimated loss arising from the inability of its customers to make the required payments. The Group makes its estimates based on the ageing of its trade receivable balances, customers' creditworthiness, and historical write-off experience. If the financial condition of its customers was to deteriorate so that the actual impairment loss might be higher than expected, the Group would be required to revise the basis of making the allowance and its future results would be affected.

Useful lives and residual values of items of property, plant and equipment

In determining the useful lives and residual values of items of property, plant and equipment, the Group periodically reviews the changes in market conditions, expected physical wear and tear, and the maintenance of the assets. The estimation of the useful life of the asset is based on experience of the Group with similar assets that are used in a similar way. Additional depreciation is made if the estimated useful lives and/or the residual values of items of property, plant and equipment are different from previous estimation. Useful lives and residual values are reviewed, at the end of each reporting period, based on changes in circumstances.

Notes to Financial Statements (Continued)

31 December 2013

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

Estimation uncertainty (Continued)

Deferred tax assets

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The amount of unrecognised tax losses at 31 December 2013 was HK\$60,943,000 (2012: HK\$60,943,000). Further details are contained in note 23 to the financial statements.

Impairment of property, plant and equipment

The Group assesses at the end of each reporting period whether there is an indication that property, plant and equipment may be impaired. If any indication exists, the Group estimates the recoverable amount of the property, plant and equipment. The Group measures the recoverable amount of the property, plant and equipment with reference to their value-in-use. The value-in-use calculation requires the Group to estimate the future cash flows expected to arise from property, plant and equipment and a suitable discount rate in order to calculate the present value. As at 31 December 2013, the carrying amount of property, plant and equipment was approximately HK\$107,057,000 (2012: HK\$103,560,000) (note 12).

4. OPERATING SEGMENT INFORMATION

No separate analysis of operating segment information is presented by the Group as over 90% of the Group's revenue, results and assets related to the processing and sale of semi-finished and finished leather in Mainland China during the year.

Information about a major customer

Revenue of approximately HK\$89,205,000 (2012: HK\$140,133,000) was derived from sales to a single customer, which constituted 15.0% (2012: 22.5%) of the total revenue, during the year ended 31 December 2013.

Notes to Financial Statements (Continued)

31 December 2013

5. REVENUE, OTHER INCOME AND GAINS

Revenue, which is also the Group's turnover, represents the net invoiced value of goods sold during the year, after allowances for returns and trade discounts and value-added tax.

An analysis of revenue, other income and gains is as follows:

	Group	
	2013	2012
	<i>HK\$'000</i>	<i>HK\$'000</i>
Revenue		
Processing and sale of leather	594,644	622,869
Other income		
Interest income	178	327
Sale of scrap materials	2,269	2,771
Government grants*	1,502	6,881
Others	514	249
	4,463	10,228
Gains		
Surplus on revaluation of buildings	–	1,688
Foreign exchange gain, net	4,168	1,319
	4,168	3,007
	8,631	13,235

* During the year ended 31 December 2013, the Group received HK\$1,502,000 (2012: HK\$6,881,000) from the PRC local government to support the Group's PRC operations.

Notes to Financial Statements (Continued)

31 December 2013

6. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

	Notes	2013 HK\$'000	2012 HK\$'000
Cost of inventories sold		553,355	593,637
Auditors' remuneration		1,237	1,190
Depreciation	12	10,160	8,687
Interest on:			
Bank loans and discounting bills receivable to banks		1,948	2,347
Loans from the immediate holding company		4,087	3,576
		6,035	5,923
Employee benefit expense (excluding directors' remuneration (note 8)):			
Wages and salaries		34,588	33,708
Pension scheme contributions (defined contribution schemes)*		3,090	3,008
Forfeiture of equity-settled share options		(284)	(69)
		37,394	36,647
Provision/(reversal of provision) for inventories**		3,567	(1,159)
Minimum lease payments under operating leases in respect of land and buildings		775	768
Amortisation of prepaid land lease payments	13	316	311
Deficit/(surplus) on revaluation of buildings	12(a)	429	(1,688)
Loss/(gain) on disposal of items of property, plant and equipment		(308)	184
Provision/(reversal of provision) for trade and bills receivables, net	16	530	(1,060)
Provision for other receivables	16	259	–
Provision for prepayment		89	–

* At 31 December 2013 and 2012, the Group had no forfeited contributions available to reduce its contributions to the pension schemes in future years.

** This item is included in the "cost of sales" on the face of the consolidated statement of profit or loss.

Notes to Financial Statements (Continued)

31 December 2013

7. INCOME TAX

No provision for Hong Kong profits tax has been made as the Group did not generate any assessable profits arising in Hong Kong during the year (2012: Nil). Taxes on profits assessable in Mainland China have been calculated at the rate of tax prevailing in Mainland China in which the Group operates.

	2013 HK\$'000	2012 HK\$'000
Group:		
Current – Mainland China		
Charge for the year	7,030	5,534
Over-provision in prior years	–	(20)
Deferred (<i>note 23</i>)	(107)	(456)
Total tax charge for the year	6,923	5,058

A reconciliation of the tax expense applicable to profit before tax at the statutory rates for the jurisdictions in which the Company and the majority of its subsidiaries are domiciled to the tax expense at the effective tax rates is as follows:

Group – 2013

	Hong Kong HK\$'000	Mainland China HK\$'000	Total HK\$'000
Profit/(loss) before tax	(10,160)	22,814	12,654
Tax at the statutory tax rate	(1,676)	5,703	4,027
Income not subject to tax	(152)	(426)	(578)
Expenses not deductible for tax	1,828	1,646	3,474
Tax charge at the Group's effective rate	–	6,923	6,923

Notes to Financial Statements (Continued)

31 December 2013

7. INCOME TAX (CONTINUED)

Group – 2012

	Hong Kong HK\$'000	Mainland China HK\$'000	Total HK\$'000
Profit/(loss) before tax	(11,408)	17,499	6,091
Tax at the statutory tax rate	(1,882)	4,374	2,492
Adjustments in respect of current tax of previous periods	–	(20)	(20)
Income not subject to tax	(9,045)	(829)	(9,874)
Expenses not deductible for tax	10,917	1,336	12,253
Tax losses not recognised	10	197	207
Tax charge at the Group's effective rate	–	5,058	5,058

8. DIRECTORS' REMUNERATION

Directors' remuneration for the year, disclosed pursuant to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and Section 161 of the Hong Kong Companies Ordinance, is as follows:

	Group	
	2013 HK\$'000	2012 HK\$'000
Fees	450	450
Other emoluments:		
Salaries, allowances and benefits in kind	1,114	1,047
Performance related bonuses*	639	809
Forfeiture of equity-settled share options	(630)	(150)
Pension scheme contributions	287	269
	1,410	1,975
	1,860	2,425

* Certain executive directors of the Company are entitled to bonus payments which are determined as a percentage of the profit after tax of the Group.

Notes to Financial Statements (Continued)

31 December 2013

8. DIRECTORS' REMUNERATION (CONTINUED)

In prior years, certain directors were granted share options, in respect of their services to the Group, under the share option scheme of the Group, further details of which are set out in note 25 to the financial statements. The fair value of such options, which has been recognised in the statement of profit or loss over the vesting period was determined as at the date of grant and the amount included in the financial statements for the current year is included in the above directors' remuneration disclosure.

(a) Independent non-executive directors

The fees paid to independent non-executive directors during the year were as follows:

	2013 HK\$'000	2012 HK\$'000
Mr. Fung Lak	150	150
Mr. Choi Kam Fai, Thomas	150	150
Mr. Chan Cheong Tat	150	150
	450	450

There were no other emoluments payable to the independent non-executive directors during the year (2012: Nil).

(b) Executive directors and non-executive directors

	Fees HK\$'000	Salaries, allowances and benefits in kind HK\$'000	Performance related bonuses HK\$'000	Equity- settled share options forfeited HK\$'000	Pension scheme contributions HK\$'000	Total remuneration HK\$'000
2013						
<i>Executive directors:</i>						
Mr. Chen Hong	-	675	314	(239)	271	1,021
Mr. Sun Jun	-	439	325	(66)	16	714
	-	1,114	639	(305)	287	1,735
<i>Non-executive directors:</i>						
Mr. Xiong Guangyang	-	-	-	(242)	-	(242)
Mrs. Ho Lam Lai Ping, Theresa	-	-	-	-	-	-
Mr. Qiao Jiankang	-	-	-	(83)	-	(83)
	-	-	-	(325)	-	(325)
	-	1,114	639	(630)	287	1,410

Notes to Financial Statements (Continued)

31 December 2013

8. DIRECTORS' REMUNERATION (CONTINUED)

(b) Executive directors and non-executive directors (Continued)

	Fees HK\$'000	Salaries, allowances and benefits in kind HK\$'000	Performance related bonuses HK\$'000	Equity- settled share option forfeited HK\$'000	Pension scheme contributions HK\$'000	Total remuneration HK\$'000
2012						
<i>Executive directors:</i>						
Mr. Chen Hong	-	654	379	(55)	241	1,219
Mr. Sun Jun	-	393	430	(16)	28	835
	-	1,047	809	(71)	269	2,054
<i>Non-executive directors:</i>						
Mr. Xiong Guangyang	-	-	-	(60)	-	(60)
Mrs. Ho Lam Lai Ping, Theresa	-	-	-	-	-	-
Mr. Qiao Jiankang	-	-	-	(19)	-	(19)
	-	-	-	(79)	-	(79)
	-	1,047	809	(150)	269	1,975

There was no arrangement under which a director waived or agreed to waive any remuneration during the year.

Notes to Financial Statements (Continued)

31 December 2013

9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees of the Group during the year included two (2012: two) directors, details of whose remuneration are set out in note 8 above. Details of the remuneration for the year of the remaining three (2012: three) highest paid employees who are not directors of the Company, are as follows:

	Group	
	2013 HK\$'000	2012 HK\$'000
Salaries and allowances	1,679	1,648
Pension scheme contributions	51	38
Equity-settled share option expense	–	(22)
	1,730	1,664

The number of non-director highest paid employees whose remuneration fell within the following band is as follows:

	Number of employees	
	2013	2012
Nil to HK\$1,000,000	3	3

In prior years, share options were granted to a non-director highest paid employee in respect of his services to the Group, further details of which are included in the disclosure in note 25 to the financial statements. The fair value of such options, which has been recognised in the statement of profit or loss over the vesting period, was determined as at the date of grant and the amount included in the financial statements for the year ended 31 December 2012 is included in the above non-director highest paid employees' remuneration disclosures.

10. LOSS FOR THE YEAR

Loss of the Company for the year ended 31 December 2013 of HK\$8,040,000 (2012: HK\$10,033,000) has been dealt with in the consolidated profit attributable to equity holders of the Company for the year.

Notes to Financial Statements (Continued)

31 December 2013

11. EARNINGS PER SHARE

The calculation of the basic earnings per share amount is based on the profit for the year and the weighted average number of ordinary shares of 538,019,000 (2012: 538,019,000) in issue during the year.

The calculation of the diluted earnings per share amount is based on the profit for the year. The weighted average number of ordinary shares used in the calculation is the number of ordinary shares in issue during the year, as used in the basic earnings per share calculation, and the weighted average number of ordinary shares assumed to have been issued at no consideration on the deemed exercise of all dilutive potential ordinary share options into ordinary shares.

The calculations of basic and diluted earnings per share are based on:

	2013 HK\$'000	2012 HK\$'000
Earnings		
Profit for the year, used in the basic earnings per share calculation	5,731	1,033
	Number of shares	
	2013	2012
Shares		
Weighted average number of ordinary shares in issue during the year used in the basic earnings per share calculation	538,019,000	538,019,000
Effect of dilution – weighted average number of ordinary shares:		
Share options	138,568	141,865
	538,157,568	538,160,865

Notes to Financial Statements (Continued)

31 December 2013

12. PROPERTY, PLANT AND EQUIPMENT

Group

	Buildings HK\$'000	Leasehold improve- ments HK\$'000	Plant and machinery HK\$'000	Electronic equipment HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Construction in progress HK\$'000	Total HK\$'000
31 December 2013								
At 1 January 2013:								
Cost or valuation	49,822	20,373	103,419	4,096	687	6,566	2,907	187,870
Accumulated depreciation and impairment	–	(10,281)	(64,662)	(2,908)	(661)	(5,798)	–	(84,310)
Net carrying amount	49,822	10,092	38,757	1,188	26	768	2,907	103,560
At 1 January 2013, net of accumulated depreciation and impairment	49,822	10,092	38,757	1,188	26	768	2,907	103,560
Additions	–	614	1,024	121	34	5	5,082	6,880
Disposals	–	–	(329)	(13)	–	(81)	–	(423)
Surplus on revaluation (note (a))	4,092	–	–	–	–	–	–	4,092
Depreciation provided during the year	(2,246)	(1,212)	(5,740)	(520)	(9)	(433)	–	(10,160)
Transfers	–	–	4,936	46	–	–	(4,982)	–
Exchange realignment	1,381	367	1,208	32	–	27	93	3,108
At 31 December 2013, net of accumulated depreciation and impairment	53,049	9,861	39,856	854	51	286	3,100	107,057
At 31 December 2013:								
Cost or valuation	53,049	21,633	109,119	4,244	497	6,240	3,100	197,882
Accumulated depreciation and impairment	–	(11,772)	(69,263)	(3,390)	(446)	(5,954)	–	(90,825)
Net carrying amount	53,049	9,861	39,856	854	51	286	3,100	107,057
Analysis of cost or valuation:								
At cost	–	21,633	109,119	4,244	497	6,240	3,100	144,833
At 31 December 2013 valuation	53,049	–	–	–	–	–	–	53,049
	53,049	21,633	109,119	4,244	497	6,240	3,100	197,882

Notes to Financial Statements (Continued)

31 December 2013

12. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Group

	Buildings HK\$'000	Leasehold improve- ments HK\$'000	Plant and machinery HK\$'000	Electronic equipment HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Construction in progress HK\$'000	Total HK\$'000
31 December 2012								
At 1 January 2012:								
Cost or valuation	49,599	15,776	98,979	3,994	666	6,784	6,166	181,964
Accumulated depreciation and impairment	-	(7,969)	(56,644)	(2,290)	(657)	(5,437)	-	(72,997)
Net carrying amount	49,599	7,807	42,335	1,704	9	1,347	6,166	108,967
At 1 January 2012, net of accumulated depreciation and impairment	49,599	7,807	42,335	1,704	9	1,347	6,166	108,967
Additions	182	1,205	2,292	118	22	-	2,790	6,609
Disposals	-	-	(25)	(4)	-	(22)	(170)	(221)
Surplus on revaluation (note (a))	2,217	-	-	-	-	-	-	2,217
Depreciation provided during the year	(2,163)	(1,256)	(4,255)	(533)	(5)	(475)	-	(8,687)
Transfers	-	3,380	2,459	29	-	-	(5,868)	-
Impairment (note (b))	-	(1,053)	(4,043)	(124)	-	(80)	-	(5,300)
Exchange realignment	(13)	9	(6)	(2)	-	(2)	(11)	(25)
At 31 December 2012, net of accumulated depreciation and impairment	49,822	10,092	38,757	1,188	26	768	2,907	103,560
At 31 December 2012:								
Cost or valuation	49,822	20,373	103,419	4,096	687	6,566	2,907	187,870
Accumulated depreciation and impairment	-	(10,281)	(64,662)	(2,908)	(661)	(5,798)	-	(84,310)
Net carrying amount	49,822	10,092	38,757	1,188	26	768	2,907	103,560
Analysis of cost or valuation:								
At cost	-	20,373	103,419	4,096	687	6,566	2,907	138,048
At 31 December 2012 valuation	49,822	-	-	-	-	-	-	49,822
	49,822	20,373	103,419	4,096	687	6,566	2,907	187,870

Notes to Financial Statements (Continued)

31 December 2013

12. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Company

	Furniture, fixtures and equipment <i>HK\$'000</i>
31 December 2013	
At 1 January 2013:	
Cost	406
Accumulated depreciation	(381)
Net carrying amount	25
At 1 January 2013, net of accumulated depreciation	25
Additions	34
Depreciation provided during the year	(9)
At 31 December 2013, net of accumulated depreciation	50
At 31 December 2013:	
Cost	217
Accumulated depreciation	(167)
Net carrying amount	50
31 December 2012	
At 1 January 2012:	
Cost	384
Accumulated depreciation	(376)
Net carrying amount	8
At 1 January 2012, net of accumulated depreciation	8
Additions	22
Depreciation provided during the year	(5)
At 31 December 2012, net of accumulated depreciation	25
At 31 December 2012:	
Cost	406
Accumulated depreciation	(381)
Net carrying amount	25

Notes to Financial Statements (Continued)

31 December 2013

12. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

- (a) The Group's buildings were revalued individually at 31 December 2013 based on the valuations performed by Asset Appraisal Limited, independent professionally qualified valuers, at an aggregate open market value of HK\$53,049,000 (2012: HK\$49,822,000) based on their existing use, with a net revaluation surplus of HK\$4,092,000 (2012: HK\$2,217,000) consisting of a revaluation surplus of HK\$4,521,000 (2012: HK\$529,000) credited to other comprehensive income and a revaluation deficit of HK\$429,000 (2012: revaluation surplus of HK\$1,688,000) included in the consolidated statement of profit or loss (note 6).

Had these buildings been carried at historical cost less accumulated depreciation and impairment losses, their carrying amounts as at 31 December 2013 would have been approximately HK\$44,160,000 (2012: HK\$45,018,000).

Each year, the Group appoints an external valuer to be responsible for external valuations of the Group's properties. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. Management has discussion with the valuer on the valuation assumptions and valuation results when the valuation is performed at each interim and annual reporting date.

Fair value hierarchy

The following table illustrates the fair value measurement hierarchy of the Group's buildings:

	Fair value measurement as at 31 December 2013 using		
	Quoted prices in active market (Level 1) HK\$'000	Significant observable inputs (Level 2) HK\$'000	Significant unobservable inputs (Level 3) HK\$'000
Recurring fair value measurement for:			
Properties held for own use	–	–	53,049

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3.

Notes to Financial Statements (Continued)

31 December 2013

12. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

(a) Fair value hierarchy (Continued)

Reconciliation of fair value measurements categorised within Level 3 of the fair value hierarchy:

	Properties held for own use HK\$'000
Carrying amount at 1 January 2013	49,822
Depreciation charge for the year	(2,246)
Net gain from fair value measurement recognised in other comprehensive income	4,521
Net loss from fair value measurement recognised in profit or loss	(429)
Exchange realignment	1,381
Carrying amount at 31 December 2013	53,049

Below is a summary of the valuation technique used and the key inputs to the valuation:

	Valuation technique	Significant unobservable inputs	Range
Properties held for own use	Depreciated replacement cost method	Estimated hard cost of construction per sq. m. Estimated construction period Estimated soft cost	RMB502 to RMB850 per sq. m. 0.25-0.5 year 6.48% to 7.27 % on estimated hard cost of construction

Under the depreciated replacement cost method, fair value is estimated using assumptions regarding the current replacement cost to arrive at the value of the business in occupation of the property as existing at the valuation date. This method involves an estimate of the new replacement cost of buildings and other works on site, from which deductions are then made to adjust for age, conditions and functional obsolescence.

A significant increase/(decrease) in the estimated hard and soft cost of construction, and construction period, in isolation would result in a significant increase/(decrease) in the fair value of the properties held for own use.

Notes to Financial Statements (Continued)

31 December 2013

12. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

- (b) In light of the business activity and the future performance of the manufacture and sale of the leather business, the directors reassessed the recoverable amounts of plant and equipment as at 31 December 2012 by reference to a valuation as at 31 December 2012 (the "Valuation") performed by Asset Appraisal Limited, independent professionally qualified valuers. Based on the Valuation, an impairment loss of HK\$5,300,000 was recognised in the consolidated statement of profit or loss for the year ended 31 December 2012.

According to the Valuation, the recoverable amount was determined based on a value-in-use calculation which was derived from the present value of expected future cash flows to be generated from the sale of semi-finished and finished leather. The discount rate applied to the projected cash flows was 15.24%.

13. PREPAID LAND LEASE PAYMENTS

	Group	
	2013 HK\$'000	2012 HK\$'000
Carrying amount at 1 January	14,564	14,878
Recognised during the year (note 6)	(316)	(311)
Exchange realignment	450	(3)
Carrying amount at 31 December	14,698	14,564
Current portion included in receivables, prepayments and deposits	(321)	(312)
Non-current portion	14,377	14,252

The Group's leasehold land is held under medium term leases and is situated in Mainland China.

Notes to Financial Statements (Continued)

31 December 2013

14. INTERESTS IN SUBSIDIARIES

	Company	
	2013 HK\$'000	2012 HK\$'000
Unlisted shares, at cost	220,008	220,008
Loans to subsidiaries	232,061	242,345
Impairments #	452,069 (151,090)	462,353 (151,124)
	300,979	311,229

Impairments were recognised for certain unlisted investments and loans to subsidiaries with a total carrying amount of HK\$187,699,000 (before deducting the impairments) (2012: HK\$185,550,000) because these subsidiaries had been making losses persistently.

Movements in the impairments of interests in subsidiaries are as follows:

	2013 HK\$'000	2012 HK\$'000
At 1 January	151,124	205,649
Impairment losses reversed	(34)	(54,525)
At 31 December	151,090	151,124

The loans to subsidiaries are unsecured, interest-free and are not repayable within one year from 31 December 2013. In the opinion of the Company's directors, these advances are considered as quasi-equity loans to the subsidiaries.

Notes to Financial Statements (Continued)

31 December 2013

14. INTERESTS IN SUBSIDIARIES (CONTINUED)

Particulars of the principal subsidiaries are as follows:

Name	Place of registration and business	Nominal value of issued ordinary/registered share capital	Percentage of equity attributable to the Company Direct (%)	Principal activities
徐州港威皮革有限公司 (Xuzhou Gangwei Leather Co., Ltd.) **	PRC/Mainland China	RMB18,000,000	100	Leather trading and lease of plant and machinery
徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.)*	PRC/Mainland China	US\$10,450,000	100	Processing of cowhides and leather trading
粵海制革(徐州)有限公司 (Guangdong Tannery (Xuzhou) Limited) **	PRC/Mainland China	US\$9,000,000	100	Lease of plant and machinery

+ Registered as wholly-foreign-owned enterprises under PRC law.

* Subsidiaries whose financial statements were not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year and formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

Notes to Financial Statements (Continued)

31 December 2013

15. INVENTORIES

	Group	
	2013 HK\$'000	2012 HK\$'000
Raw materials	74,175	49,111
Work in progress	129,543	122,229
Finished goods	72,331	29,339
	276,049	200,679

16. RECEIVABLES, PREPAYMENTS AND DEPOSITS

As at 31 December 2013, included in the Group's receivables, prepayments and deposits were trade and bills receivables with a net balance of HK\$174,486,000 (2012: HK\$232,532,000) due from the Group's customers.

The Group's trading terms with customers are mainly on credit, except for new customers, where payment in advance is normally required. Invoices are normally payable within 30 days of issuance, except for certain well-established customers, where the terms are extended to two to three months. Each customer has a maximum credit limit. The Group seeks to maintain tight control over its outstanding receivables in order to minimise credit risk. Overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing. The carrying amounts of trade receivables approximate their fair values.

An aged analysis of the trade and bills receivables as at the end of the reporting period, based on the settlement due date, is as follows:

	Group	
	2013 HK\$'000	2012 HK\$'000
Current	174,486	231,787
Less than 3 months	745	845
3 to 6 months	–	7
Over 6 months	73	166
	175,304	232,805
Impairment	(818)	(273)
	174,486	232,532

Notes to Financial Statements (Continued)

31 December 2013

16. RECEIVABLES, PREPAYMENTS AND DEPOSITS (CONTINUED)

Movements in the provision for impairment of trade and bills receivables are as follows:

	Group	
	2013 HK\$'000	2012 HK\$'000
At 1 January	273	1,462
Impairment losses recognised/(reversed)	530	(1,060)
Bad debt written off	–	(125)
Exchange realignment	15	(4)
At 31 December	818	273

Included in the above provision for impairment of trade and bills receivables is a provision for individually impaired trade and bills receivables of HK\$818,000 (2012: HK\$273,000) with a carrying amount before provision of HK\$1,257,000 (2012: HK\$273,000). The individually impaired trade and bills receivables relate to debtors that were in default or delinquency payments and only a portion of receivables is expected to be recovered.

The aged analysis of the trade and bills receivables that are not individually nor collectively considered to be impaired is as follows:

	Group	
	2013 HK\$'000	2012 HK\$'000
Neither past due nor impaired	174,047	231,787
Less than 3 months past due	–	745
	174,047	232,532

Receivables that were neither past due nor impaired relate to a large number of diversified customers for whom there was no recent history of default.

Receivables that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, the directors of the Company are of the opinion that no provision for impairment is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable.

Notes to Financial Statements (Continued)

31 December 2013

16. RECEIVABLES, PREPAYMENTS AND DEPOSITS (CONTINUED)

As at 31 December 2013, a provision of HK\$384,000 (2012: HK\$117,000) was recognised for other receivables with gross carrying amount of HK\$2,093,000 (2012: HK1,681,000).

Movements in the provision for impairment of other receivables are as follows:

	Group	
	2013 HK\$'000	2012 HK\$'000
At 1 January	117	117
Impairment losses recognised	259	–
Exchange realignment	8	–
At 31 December	384	117

The carrying amount of other receivables approximate their carrying values.

17. CASH AND BANK BALANCES AND PLEDGED BANK BALANCES

	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
Cash and bank balances	61,187	57,518	2,414	1,172
Less: Pledged bank balances*	(4,618)	(13,005)	–	–
Cash and bank balances	56,569	44,513	2,414	1,172

* These bank balances were pledged to banks for banking facilities granted to the Group (note 32).

At the end of the reporting period, the cash and bank balances of the Group denominated in Renminbi (“RMB”) amounted to HK\$58,563,000 (2012: HK\$55,903,000). The RMB is not freely convertible into other currencies; however, under Mainland China’s Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates. The bank balances and pledged bank balances are deposited with creditworthy banks with no recent history of default. The carrying amounts of cash and bank balances approximate their fair values.

Notes to Financial Statements (Continued)

31 December 2013

18. TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS

An aged analysis of the trade payables as at the end of the reporting period, based on the date of receipt of goods, is as follows:

	Group	
	2013 HK\$'000	2012 HK\$'000
Within 3 months	31,418	30,267
3 to 6 months	14,879	6,808
Over 6 months	3,389	2,920
	49,686	39,995

The trade payables of the Group are non-interest-bearing and are normally settled on terms of 60 to 90 days. Other payables of the Group and the Company are non-interest-bearing and have an average term of three months. The carrying amounts of trade and other payables approximate their fair values.

19. INTEREST-BEARING BANK AND OTHER BORROWINGS

	2013			2012		
	Effective interest rate (%)	Maturity	Amount HK\$'000	Effective interest rate (%)	Maturity	Amount HK\$'000
Group						
Current						
Trust receipt loans, secured	2.34-3.35	2014	57,372	2.01-2.50	2013	53,731
Loans from the immediate holding company (note 21)	2.75-2.89	2014	142,379	2.81-2.90	2013	142,379
			199,751			196,110
Company						
Current						
Loans from the immediate holding company (note 21)	2.75-2.89	2014	87,779	2.86-2.90	2013	87,779

Notes to Financial Statements (Continued)

31 December 2013

19. INTEREST-BEARING BANK AND OTHER BORROWINGS (CONTINUED)

	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
Analysed into:				
Trust receipt loans repayable within one year	57,372	53,731	–	–
Other borrowings repayable within one year	142,379	142,379	87,779	87,779
	199,751	196,110	87,779	87,779

The Group's trust receipt loan facilities which are denominated in United States dollars and amounted to HK\$433,877,000 (2012: HK\$341,661,000) are secured by the pledge of certain of the Group's bank balances and supported by corporate guarantees executed by the Company. The balance of HK\$57,372,000 had been utilised at 31 December 2013 (2012: HK\$53,731,000).

Details of the pledge of assets are included in note 32 to the financial statements.

The carrying amounts of the Group's interest-bearing bank borrowings approximate their fair values.

20. DUE TO A PRC JOINT VENTURE PARTNER

The Group's amount due to a PRC joint venture partner is unsecured, interest-free and has no fixed terms of repayment. The carrying amount of the balance approximates its fair value.

Notes to Financial Statements (Continued)

31 December 2013

21. LOANS FROM THE IMMEDIATE HOLDING COMPANY

The following table illustrates the loans from GDH, the Company's immediate holding company:

Notes	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
(a)	22,779	22,779	22,779	22,779
(b)	65,000	65,000	65,000	65,000
(c)	54,600	54,600	–	–
	142,379	142,379	87,779	87,779

Notes:

- (a) The balance represents an unsecured loan of US\$2,920,000 (2012: US\$2,920,000), which bears interest at 3-month LIBOR + 2.5% (2012: 3-month LIBOR + 2.5%) and is repayable on 31 July 2014 (2012: repayable on 31 July 2013).
- (b) The balance represents an unsecured loan of HK\$65,000,000 (2012: HK\$65,000,000), which bears interest at 3-month HIBOR + 2.5% (2012: 3-month HIBOR + 2.5%) and is repayable on 9 August 2014 (2012: repayable on 9 August 2013).
- (c) The balance represents an unsecured loan of US\$7,000,000 (2012: US\$7,000,000), which bears interest at 3-month LIBOR + 2.5% (2012: 3-month LIBOR + 2.5%) and is repayable on 30 December 2014 (2012: 30 December 2013).

The carrying values of the loans approximate their fair values.

Notes to Financial Statements (Continued)

31 December 2013

22. PROVISION

Group

	Early termination of a joint venture agreement <i>HK\$'000</i>
At 1 January 2012, 31 December 2012 and 1 January 2013	3,934
Exchange realignment	122
At 31 December 2013	4,056

With respect to the Group's decision in August 2001 to curtail the operations of 青島南海皮廠有限公司 (Qingdao Nanhai Tannery Co., Ltd.) ("Qingdao Tannery"), a subsidiary of the Company, due to its continuous losses, provisions of RMB3,000,000 were made for (a) staff redundancy payments of RMB2,000,000; and (b) compensation of RMB1,000,000 to the PRC joint venture partner for early termination of the joint venture agreement with Qingdao Tannery. These provisions were determined based on the relevant employment contracts and the terms of the joint venture agreement.

Qingdao Tannery is a Sino-foreign co-operative joint venture. Pursuant to the joint venture agreement, the registered capital of Qingdao Tannery was solely contributed by the Company. The PRC joint venture partner contributed its plant and equipment for the operations of Qingdao Tannery. The Company is entitled to all its distributable profits after the payment of an agreed annual fee to the PRC joint venture partner.

During the year ended 31 December 2004, the arbitration proceedings undertaken by the Group and the PRC joint venture partner were concluded by the China International Economic and Trade Arbitration Commissions in Shenzhen and Beijing. These proceedings determined that (i) the joint venture agreement of Qingdao Tannery was terminated with effect from 23 August 2001; (ii) Qingdao Tannery should be liquidated in accordance with the joint venture agreement and the relevant laws and regulations in the PRC; and (iii) the PRC joint venture partner's claim against the Company for an economic loss of RMB15 million due to the termination of the joint venture agreement was revoked.

As the liquidation of Qingdao Tannery has not been completed, no payment for the provision, additional provision or reversal of provision was made during the year.

Notes to Financial Statements (Continued)

31 December 2013

23. DEFERRED TAX LIABILITIES

Movements in deferred tax liabilities/(assets) of the Group during the year are as follows:

	Depreciation in excess of related tax depreciation <i>HK\$'000</i>	Revaluation of properties <i>HK\$'000</i>	Total <i>HK\$'000</i>
At 1 January 2012	–	633	633
Deferred tax debited to the property revaluation reserve	–	132	132
Deferred tax credited to the statement of profit or loss during the year (<i>note 7</i>)	(878)	–	(878)
Deferred tax debited to the statement of profit or loss during the year (<i>note 7</i>)	–	422	422
At 31 December 2012 and 1 January 2013	(878)	1,187	309
Deferred tax debited to the property revaluation reserve	–	1,130	1,130
Exchange realignment	(28)	–	(28)
Deferred tax credited to the statement of profit or loss during the year (<i>note 7</i>)	–	(107)	(107)
At 31 December 2013	(906)	2,210	1,304

The Group has tax losses arising in Hong Kong of HK\$60,943,000 (2012: HK\$60,943,000) that are available for offsetting against future taxable profits of the companies in which the losses arose. Deferred tax assets have not been recognised in respect of these losses as they have arisen in subsidiaries that have been loss-making for some time and the directors considered it is not probable that taxable profits will be available against which the tax losses can be utilised. As at 31 December 2013, the Group had no tax losses (2012: Nil) arising in Mainland China for offsetting against future taxable profits.

Pursuant to the PRC Corporate Income Tax Law, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in Mainland China. The requirement is effective from 1 January 2008 and applies to earnings after 31 December 2007. A lower withholding tax rate may be applied if there is a tax treaty between Mainland China and the jurisdiction of the foreign investors. For the Group, the applicable rate is 5%. The Group is therefore liable for withholding taxes on dividends distributed by those subsidiaries established in Mainland China in respect of earnings generated from 1 January 2008.

Notes to Financial Statements (Continued)

31 December 2013

23. DEFERRED TAX LIABILITIES (CONTINUED)

At 31 December 2013, no deferred tax has been recognised for withholding taxes that would be payable on the unremitted earnings that are subject to withholding taxes of the Group's subsidiaries established in Mainland China. In the opinion of the directors, it is not probable that these subsidiaries will distribute such earnings in the foreseeable future. The unremitted earnings of the subsidiaries in Mainland China which represented the aggregate amount of the temporary differences that deferred tax liabilities have not been recognised totalled approximately HK\$118,268,000 at 31 December 2013 (2012: HK\$101,140,000).

24. SHARE CAPITAL

Shares

	2013 HK\$'000	2012 HK\$'000
Authorised: 700,000,000 ordinary shares of HK\$0.10 each	70,000	70,000
Issued and fully paid: 538,019,000 (2012: 538,019,000) ordinary shares of HK\$0.10 each	53,802	53,802

25. SHARE OPTION SCHEME

On 24 November 2008, the Company adopted a new share option scheme (the "2008 Scheme").

The purpose of the 2008 Scheme is to provide incentives to selected employees, officers and directors who contribute to the Group and to provide the Company with a flexible means of retaining, incentivising, rewarding, remunerating, compensating and/or providing benefits to such employees, officers and directors or to serve such other purposes as the board of directors of the Company (the "Board") may approve from time to time. Eligible persons of the 2008 Scheme include the employees, officers or directors of the members of the Group. The 2008 Scheme, unless otherwise terminated or amended, will remain in force for 10 years from 24 November 2008.

The total number of ordinary shares which may be issued upon exercise of all share options to be granted under the 2008 Scheme (excluding any which has lapsed) and any other schemes of the Company must not, in aggregate, exceed 10% of the ordinary shares in issue as at the date of the adoption of the 2008 Scheme.

Notes to Financial Statements (Continued)

31 December 2013

25. SHARE OPTION SCHEME (CONTINUED)

The total number of ordinary shares issued and to be issued upon exercise of the share options granted and to be granted under the 2008 Scheme to each eligible person (including both exercised, cancelled and outstanding options) in any 12-month period up to and including the date of grant of share options must not exceed 1% of the ordinary shares in issue at such date. Any further grant of share options under the 2008 Scheme in excess of this limit is subject to shareholders' approval in a general meeting of the Company.

Share options granted to a director or chief executive of the Company, or any of their respective associates, under the 2008 Scheme must be approved by the independent non-executive directors of the Company. In addition, for any share options granted to an independent non-executive director of the Company, or any of their respective associates, which would result in the ordinary shares issued and to be issued upon exercise of all share options already granted or to be granted under the 2008 Scheme (including options exercised, cancelled and outstanding) to such person in the 12-month period up to and including the date of such grant (i) representing in aggregate over 0.1% of the ordinary shares in issue; and (ii) having an aggregate value (based on the closing price of the ordinary shares at the date of grant) in excess of HK\$5 million, such grant of options by the Board must be approved by shareholders in a general meeting.

An offer of grant of a share option under the 2008 Scheme may be accepted by the grantee within the period of the time stipulated by the Board, but no later than 14 days from the date of such offer. All share options under the 2008 Scheme will be unvested share options upon grant which will, subject to a grantee continuing to be an eligible person, vest with the grantee in accordance with the vesting schedules specified in their respective offer of grant. Subject to the rules of the 2008 Scheme and the relevant offer of the grant of a share option, a vested share option may be exercised in accordance with the terms of the rules of the 2008 Scheme at any time during the period to be determined and notified by the directors to each grantee, which period may commence on the date which is 2 years from the date of grant of the share option but shall end in any event not later than 10 years from the aforesaid date of grant. The exercise of any share option under the 2008 Scheme may be subject to the achievement of performance targets which may be determined by the Board, at its absolute discretion, on a case by case basis upon the grant of the relevant share option and stated in the offer of grant of such share option.

The exercise price of the share options under the 2008 Scheme is determinable by the Board and shall not be less than the highest of (i) the closing price of the ordinary shares as stated in the daily quotation sheet of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on the date of grant of the share options; (ii) the average closing price of the Company's ordinary shares as stated in the Stock Exchange's daily quotation sheets for the five business days immediately preceding the date of grant of the share options; and (iii) the nominal value of the ordinary shares.

No dividends (including distributions made upon the liquidation of the Company) will be payable and no voting rights will be exercisable in relation to any share option that has not been exercised.

Notes to Financial Statements (Continued)

31 December 2013

25. SHARE OPTION SCHEME (CONTINUED)

The following share options were outstanding during the year:

	2013		2012	
	Weighted average exercise price per share HK\$	Number of options '000	Weighted average exercise price per share HK\$	Number of options '000
At 1 January	0.429	11,236	0.430	18,660
Forfeited during the year	0.424	(5,989)	0.431	(7,424)
At 31 December	0.435	5,247	0.429	11,236

The exercise prices and exercise periods of the share options outstanding as at 31 December 2013 and 2012 are as follows:

2013

Number of options '000	Exercise price per share* HK\$	Exercise period (dd. mm. yyyy)
1,749	0.435	14.7.2014-13.1.2016
3,498	0.435	14.7.2015-13.1.2016
5,247		

2012

Number of options '000	Exercise price per share* HK\$	Exercise period (dd. mm. yyyy)
400	0.278	24.11.2013 – 23.5.2014
5,418	0.435	14.7.2013 – 13.1.2016
1,806	0.435	14.7.2014 – 13.1.2016
3,612	0.435	14.7.2015 – 13.1.2016
11,236		

* The exercise price of the share options is subject to adjustment in the case of rights or bonus issues, or other similar changes in the Company's share capital.

The fair values of the share options granted in the years 2008 and 2010 were HK\$940,000 and HK\$4,225,000, respectively, of which the Group recognised an income of HK\$914,000 due to forfeiture (2012: HK\$219,000) in respect of equity-settled share option arrangements during the year ended 31 December 2013.

Notes to Financial Statements (Continued)

31 December 2013

25. SHARE OPTION SCHEME (CONTINUED)

The fair value of equity-settled share options granted under the 2008 Scheme in 2010 and in 2008 was estimated as at the date of grant, using a binomial model, taking into account the terms and conditions upon which the options were granted. The following table lists the inputs to the model used:

	2008	2010
Dividend yield (%)	Nil	Nil
Expected volatility (%)	91.26	70.261
Risk-free interest rate (%)	1.39	1.64
Expected life of options (year)	5.5	5.5
Closing share price at date of grant (HK\$)	0.27	0.435

The expected life of the options is based on the historical data over the past five years and six months and is not necessarily indicative of the exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

No other feature of the options granted was incorporated into the measurement of fair value.

During the year ended 31 December 2013, 5,589,000 share options (2012: 7,224,000) and 400,000 share options (2012: 200,000) under the 2008 Scheme granted in 2010 and 2008, respectively, lapsed.

As at 31 December 2013 and at the date of approval of these financial statements, the Company had 5,247,000 share options outstanding under the 2008 Scheme, which represented approximately 0.98% of ordinary shares in issue at that date. The exercise in full of the outstanding share options would, under the present capital structure of the Company, result in the issue of 5,247,000 additional ordinary shares of the Company, additional share capital of HK\$525,000 and share premium of HK\$1,758,000 (before issue expenses).

The total number of ordinary shares which may be issued upon exercise of share options yet to be granted under the 2008 Scheme (and thus not including those ordinary shares for share options already granted but yet to be exercised) was 30,340,000, which represented approximately 5.64% of the issued share capital of the Company as at the date of this annual report.

Notes to Financial Statements (Continued)

31 December 2013

26. RESERVES

(a) Group

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity of the financial statements.

- (i) The general reserve fund of the Group is an undistributable reserve and may not be treated as realised profits.

On 25 November 1996, a court order confirming the reduction of the share premium account by HK\$133,349,000 was registered by the Registrar of Companies in Hong Kong and the credit arising therefrom was transferred to the general reserve fund against which goodwill arising on the acquisition of a subsidiary was eliminated in the consolidated financial statements. In the year ended 31 December 2002, there was a release of goodwill of HK\$133,349,000 in respect of impairment of an investment in a subsidiary relating to the goodwill arising from acquisition of that subsidiary in 1996.

Pursuant to a special resolution passed in the Group's extraordinary general meeting held on 23 January 1998 and confirmed by the Order of the High Court of the Hong Kong Special Administrative region of the PRC (the "Court") dated 2 March 1998, the share premium account was reduced by the amount of HK\$34,397,000 and, as undertaken by the Group, a general reserve fund was credited in the books of accounts of the Group in the same amount for the purpose of setting off, in the consolidated financial statements of the Group and its subsidiaries, goodwill arising on consolidation in 1997. In 2000 and 2001, there was a release of goodwill of HK\$12,478,000 and HK\$21,919,000, respectively, in respect of impairment of investments in subsidiaries relating to the goodwill arising from the acquisition of the subsidiaries in 1997.

- (ii) On 1 February 2011, a special resolution was passed by the shareholders of the Company for approving the reduction in share premium of the Company (the "Share Premium Reduction"). The purpose of the Share Premium Reduction is to reduce the credit standing to the share premium account of the Company to the extent of HK\$393,345,845 and to apply the credit arising from such reduction to eliminate the accumulated losses of the Company by the same amount.

On 22 March 2011, the Court made an order (the "Order") confirming the Share Premium Reduction. An office copy of the Order was registered with the Registrar of the Companies on 29 March 2011 (the "Effective Date") in accordance with Section 61 of the Hong Kong Companies Ordinance. Accordingly, the Share Premium Reduction became effective immediately following the registration of the Order of the Court and the accumulated losses of the Company of HK\$393,345,845 were eliminated against the Company's share premium account.

Notes to Financial Statements (Continued)

31 December 2013

26. RESERVES (CONTINUED)

(a) Group (continued)

(ii) (continued)

In connection with the application for the Share Premium Reduction (the "Application"), the Company undertakes that in the event of the Company making any future recoveries of the assets identified in the Application for which provision for impairment in value or amortisation was made in the accounts of the Company between 31 December 2000 and 30 June 2010 (the "Assets"), beyond their written down values in the Company's accounts as at 30 June 2010, all such recoveries beyond that written down values up to an amount of HK\$150,345,170 (the "Limit"), will be credited to a special capital reserve in the accounting records of the Company (the "Special Capital Reserve") and that so long as there shall remain outstanding any debt of or claim against the Company which, if the Effective Date was the date of the commencement of the winding up of the Company, would be admissible to proof in such winding up and the persons entitled to the benefit of such debts or claims shall not have agreed otherwise, such reserve shall not be treated as realised profits for the purposes of section 79B of the Hong Kong Companies Ordinance and shall (for so long as the Company shall remain a listed company) be treated as an undistributable reserve of the Company for the purposes of section 79C of the Hong Kong Companies Ordinance, or any statutory re-enactments or modifications thereof provided that:

- (1) the Company shall be at liberty to apply the Special Capital Reserve for the same purposes as a share premium account may be applied;
- (2) the Limit in respect of the Special Capital Reserve may be reduced by the amount of any increase, after the Effective Date, in the amount standing to the credit of the share premium account of the Company as the result of the paying up of shares by the receipt of new consideration or the capitalisation of distributable profits;
- (3) the Limit in respect of the Special Capital Reserve may be reduced upon the disposal or other realisation, after the Effective Date, of the Assets by the amount of the impairment in value and amortisation made in relation to such asset as at 30 June 2010 less such amount (if any) as is credited to the Special Capital Reserve as a result of such disposal or realisation; and

Notes to Financial Statements (Continued)

31 December 2013

26. RESERVES (CONTINUED)

(a) Group (continued)

(ii) (continued)

- (4) in the event that the amount standing to the credit of the Special Capital Reserve exceeds the Limit thereof after any reduction of such Limit pursuant to provisions (2) and/or (3) above, the Company shall be at liberty to transfer the amount of any such excess to the general reserves of the Company and the same shall become available for distribution.

During the year ended 31 December 2013, recovery of the Assets by way of release of provision was HK\$1,067,000. This resulted in a transfer of HK\$1,067,000 from accumulated losses to the Special Capital Reserve.

During the year ended 31 December 2012, an additional provision for impairment of HK\$15,000 was made for the Assets. This resulted in a transfer of HK\$15,000 from the Special Capital Reserve to the accumulated losses.

The Limit as at 31 December 2013 was HK\$150,273,970 (2012: HK\$150,273,970) and the amount standing to the credit of the Special Capital Reserve as at 31 December 2013 was HK\$3,396,000 (2012: HK\$2,329,000).

- (iii) Pursuant to the relevant PRC laws and regulations, a portion of the profits of the Group's subsidiaries which are established in Mainland China has been transferred to reserve funds which are restricted as to use.
- (iv) The share option reserve comprises the fair value of share options granted which are yet to be exercised, as further explained in the accounting policy for share-based payments transactions in note 2.4 to the financial statements. The amount will either be transferred to the share premium account when the related options are exercised, or to retained profits should the related options expire or lapse.

Notes to Financial Statements (Continued)

31 December 2013

26. RESERVES (CONTINUED)

(b) Company

	Notes	Share premium account HK\$'000	Equity component of convertible notes HK\$'000	General reserve fund HK\$'000	Share option reserve HK\$'000	Capital redemption reserve HK\$'000	Special capital reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2012		20,785	5,545	167,746	2,287	445	2,344	(73,641)	125,511
Equity-settled share option arrangements	25	-	-	-	(219)	-	-	-	(219)
Transfer to accumulated losses in accordance with the undertaking	26(a)(ii)	-	-	-	-	-	(15)	15	-
Total comprehensive income for the year		-	-	-	-	-	-	44,492	44,492
At 31 December 2012 and 1 January 2013		20,785	5,545	167,746	2,068	445	2,329	(29,134)	169,784
Equity-settled share option arrangements	25	-	-	-	(914)	-	-	-	(914)
Transfer from accumulated losses in accordance with the undertaking	26(a)(ii)	-	-	-	-	-	1,067	(1,067)	-
Total comprehensive loss for the year		-	-	-	-	-	-	(8,006)	(8,006)
At 31 December 2013		20,785	5,545	167,746	1,154	445	3,396	(38,207)	160,864

The Company's general reserve fund and special capital reserve represent undistributable reserves and may not be treated as realised profits as detailed in note 26(a) to the financial statements.

Notes to Financial Statements (Continued)

31 December 2013

27. CONTINGENT LIABILITIES

At the end of the reporting period, contingent liabilities not provided for in the financial statements were as follows:

	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
Guarantees given to banks for banking facilities granted to a subsidiary	–	–	433,877	341,661
Banking facilities with the Company's guarantees utilised by a subsidiary	–	–	57,372	53,731

28. OPERATING LEASE ARRANGEMENTS

As lessee

The Group leases certain of its office properties under operating lease arrangements. Leases for properties are negotiated for terms ranging from one to three years.

At 31 December 2013, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	Group	
	2013 HK\$'000	2012 HK\$'000
Within one year	537	400
In the second to fifth years, inclusive	1,091	34
	1,628	434

Notes to Financial Statements (Continued)

31 December 2013

29. COMMITMENTS

In addition to the operating lease commitments detailed in note 28 above, the Group had the following capital commitments at the end of the reporting period:

	Group		Company	
	2013 HK\$'000	2012 HK\$'000	2013 HK\$'000	2012 HK\$'000
Contracted, but not provided for:				
Land and buildings	1,418	1,395	–	–
Leasehold improvements	38	62	–	–
Plant and machinery	4,732	2,308	–	–
	6,188	3,765	–	–

30. NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT

Major non-cash transaction

During the year ended 31 December 2012, the Group purchased an item of equipment at HK\$2,713,000. A partial settlement of HK\$676,000 was made and the remaining balance of HK\$2,037,000 was recorded as other payables as at 31 December 2012. A government grant of HK\$3,392,000 was received from the PRC local government to support the purchase of equipment, of which HK\$2,713,000 was offset against the purchase consideration. The acquisition has no impact on the addition of property, plant and equipment during the year ended 31 December 2012.

Notes to Financial Statements (Continued)

31 December 2013

31. RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions detailed elsewhere in these financial statements, the Group had the following material transactions with related parties during the year:

	Notes	Group	
		2013 HK\$'000	2012 HK\$'000
Office rental paid to a fellow subsidiary	(i)	346	346
Computer system maintenance service fees paid to the immediate holding company	(ii)	129	150
Interest expense paid to the immediate holding company	(iii)	4,087	3,576

Notes:

- (i) The office rental was charged by a fellow subsidiary at HK\$28,800 per month (2012: HK\$28,800 per month) commencing from 6 February 2011 in accordance with the terms of the rental agreement between the Group and the fellow subsidiary. As at 31 December 2013, the Group had a rental deposit of HK\$122,880 (2012: HK\$86,400) with the fellow subsidiary.
- (ii) The immediate holding company charged maintenance service fees at HK\$10,786 per month for the year ended 31 December 2013 (2012: HK\$12,465 per month) for the computer system used by the Group.
- (iii) The interest expense paid to the immediate holding company arose from the loans advanced from GDH. Further details of the loans, including the terms, are disclosed in note 21 to the financial statements.
- (b) Commitments with related parties:

On 29 November 2013, the Company entered into a three-year office rental agreement commencing 6 February 2014 and ending 5 February 2017 with Global Head Developments Limited, a fellow subsidiary of the Company. The total operating lease commitments due within one year and in the second to fifth years as at 31 December 2013 were approximately HK\$443,000 and HK\$1,031,000, respectively.

On 1 April 2011, the Company entered into a three-year office rental agreement ending 5 February 2014 with Global Head Developments Limited, a fellow subsidiary of the Company. The total operating lease commitments due within one year and in the second to fifth years as at 31 December 2013 were approximately HK\$34,000 (2012: HK\$346,000) and nil (2012: HK\$34,000), respectively.

- (c) Outstanding balances with related parties:

Details of the Group's and the Company's loans from the immediate holding company as at the end of the reporting period are included in note 21 to the financial statements.

Notes to Financial Statements (Continued)

31 December 2013

31. RELATED PARTY TRANSACTIONS (CONTINUED)

(d) Compensation of key management personnel of the Group:

The key management personnel are the directors. Details of their remuneration are disclosed in note 8 to the financial statements.

The related party transactions in respect of items in note 31(a)(i), 31(a)(ii), 31(b) above also constituted continuing connected transactions and those in note 31(a)(iii), 31(c) above constituted connected transactions as defined in Chapter 14A of the Listing Rules. However, these transactions are exempt from reporting, announcement and shareholders' approval requirements under Chapter 14A of the Listing Rules.

32. PLEDGE OF ASSETS

As at 31 December 2013, assets of the Group pledged to banks to secure general banking facilities granted to the Group were as follows:

		Group	
	Note	2013 HK\$'000	2012 HK\$'000
Bank balances	17	4,618	13,005

33. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the respective reporting period are as follows:

Financial assets

	Group	
	2013 Loans and receivables HK\$'000	2012 Loans and receivables HK\$'000
Trade and bills receivables	174,486	232,532
Financial assets included in deposits and other receivables	1,709	1,564
Pledged bank balances	4,618	13,005
Cash and bank balances	56,569	44,513

Notes to Financial Statements (Continued)

31 December 2013

33. FINANCIAL INSTRUMENTS BY CATEGORY (CONTINUED)

Financial liabilities

	Group	
	2013 Financial liabilities at amortised cost <i>HK\$'000</i>	2012 Financial liabilities at amortised cost <i>HK\$'000</i>
Trade payables	49,686	39,995
Financial liabilities included in other payables and accruals	21,110	26,757
Interest-bearing bank borrowings	57,372	53,731
Due to a PRC joint venture partner	1,131	1,131
Loans from the immediate holding company	142,379	142,379

Financial assets

	Company	
	2013 Loans and receivables <i>HK\$'000</i>	2012 Loans and receivables <i>HK\$'000</i>
Financial assets included in deposits and other receivables	164	125
Cash and bank balances	2,414	1,172

Financial liabilities

	Company	
	2013 Financial liabilities at amortised cost <i>HK\$'000</i>	2012 Financial liabilities at amortised cost <i>HK\$'000</i>
Financial liabilities included in other payables and accruals	1,201	1,224
Loans from the immediate holding company	87,779	87,779

Notes to Financial Statements (Continued)

31 December 2013

34. TRANSFERS OF FINANCIAL ASSETS

Transferred financial assets that are not derecognised in their entirety

At 31 December 2013, the Group endorsed certain bills receivable accepted by banks in the Mainland China (the "Endorsed Bills") with a carrying amount of RMB4,230,000 (equivalent to HK\$5,380,000) (2012: RMB4,620,000 (equivalent to HK\$5,698,000)) to certain of its suppliers in order to settle the trade payables due to such suppliers (the "Endorsement"). In the opinion of the directors, the Group has retained the substantial risks and rewards, which include default risks relating to such Endorsed Bills, and accordingly, it continued to recognise the full carrying amounts of the Endorsed Bills and the associated trade payables. Subsequent to the Endorsement, the Group does not retain any rights on the use of the Endorsed Bills, including the sale, transfer or pledge of the Endorsed Bills to any other third parties. The aggregate carrying amount of the trade payables settled by the Endorsed Bills during the year to which the suppliers have recourse was RMB4,230,000 (equivalent to HK\$5,380,000) (2012: RMB4,620,000 (equivalent to HK\$5,698,000)) as at 31 December 2013.

Transferred financial assets that are derecognised in their entirety

At 31 December 2013, the Group endorsed certain bills receivable accepted by banks in the Mainland China (the "Derecognised Bills") to certain of its suppliers in order to settle the trade payables due to such suppliers with a carrying amount of RMB10,020,700 (equivalent to HK\$12,745,000) (2012: RMB8,580,000 (equivalent to HK\$10,582,000)). The Derecognised Bills have a maturity from one to six months at the end of the reporting period. In accordance with the Law of Negotiable Instruments in the PRC, the holders of the Derecognised Bills have a right of recourse against the Group if the banks default (the "Continuing Involvement"). In the opinion of the directors, the Group has transferred substantially all risks and rewards relating to the Derecognised Bills. Accordingly, it has derecognised the full carrying amounts of the Derecognised Bills and the associated trade payables. The maximum exposure to loss from the Group's Continuing Involvement in the Derecognised Bills and the undiscounted cash flows to repurchase these Derecognised Bills equal to their carrying amounts. In the opinion of the directors, the fair values of the Group's Continuing Involvement in the Derecognised Bills are not significant.

During the year ended 31 December 2013, the Group has not recognised any gain or loss on the date of transfer of the Derecognised Bills. No gains or losses were recognised from the Continuing Involvement, both during the year or cumulatively. The endorsement has been made evenly throughout the year ended 31 December 2013.

Notes to Financial Statements (Continued)

31 December 2013

35. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise interest-bearing secured bank borrowings, interest-bearing unsecured other borrowings from the immediate holding company, and cash and bank balances. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as trade and bills receivables and trade payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to certain of the Group's debt obligations with floating interest rates.

The Group's policy is to manage its interest cost using an appropriate mix of fixed and floating rate borrowings. Despite the fact that the Group had its debt obligations at floating interest rates, in the opinion of the directors, the Group had no significant concentration of interest rate risk.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's profit before tax (through the impact on floating rate borrowings).

	Increase/ (decrease) in basis points	Increase/ (decrease) in profit before tax <i>HK\$'000</i>
2013		
Hong Kong dollar	100	(650)
United States dollar ("US\$")	100	(774)
Hong Kong dollar	(10)	65
US\$	(10)	77
2012		
Hong Kong dollar	100	(650)
US\$	100	(774)
Hong Kong dollar	(10)	65
US\$	(10)	77

Notes to Financial Statements (Continued)

31 December 2013

35. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Foreign currency risk

The Group has transactional currency exposures. Such exposures arise from purchases by operating units in currencies other than the units' functional currencies. Approximately 77% (2012: 80%) of the Group's purchases was denominated in currencies other than the functional currencies of the operating units making the purchases, whilst all sales are denominated in the units' functional currency.

The following table demonstrates the sensitivity at the end of the reporting period to a reasonably possible change in the US\$-RMB exchange rates, with all other variables held constant, of the Group's profit before tax (due to changes in the fair value of monetary assets and liabilities). There is no impact on the equity of the Group.

	Increase/ (decrease) in exchange rate %	Increase/ (decrease) in profit before tax HK\$'000
2013		
If RMB weakens against US\$	(1)	(4,228)
If RMB strengthens against US\$	3	12,685
2012		
If RMB weakens against US\$	(1)	(4,393)
If RMB strengthens against US\$	3	13,180

Credit risk

The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant.

Further details of the credit policy and quantitative data in respect of the Group's exposure to credit risk arising from trade and bills receivables are disclosed in note 16 to the financial statements.

The credit risk of the other financial assets, which comprise cash and bank balances, pledged bank balances and, other receivables, arises from default of the counterparty, with a maximum exposure equal to the carrying amounts of these instruments.

Notes to Financial Statements (Continued)

31 December 2013

35. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Credit risk (continued)

Since the Group trades only with recognised and creditworthy third parties, there is no requirement for collateral. Concentrations of credit risk are managed by customer. As the Group's exposure spreads over a diversified portfolio of customers, there are no significant concentrations of credit risk within the Group.

Liquidity risk

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loans and other interest-bearing loans.

The Group's policy is to regularly monitor its liquidity to ensure it maintains sufficient reserves of cash and cash equivalents and adequate committed lines of funding from major financial institutions and the immediate holding company to meet its liquidity requirements in the short and longer term.

The maturity profile of the Group's financial liabilities as at the end of the respective reporting period, based on the contractual undiscounted payments, is as follows:

Group 2013

	On demand HK\$'000	Less than 3 months HK\$'000	3 to less than 12 months HK\$'000	Total HK\$'000
Trade payables	18,268	31,418	–	49,686
Other payables	21,110	–	–	21,110
Interest-bearing bank borrowings	–	57,663	–	57,663
Due to a PRC joint venture partner	1,131	–	–	1,131
Loans from the immediate holding company	–	–	145,313	145,313
	40,509	89,081	145,313	274,903

2012

	On demand HK\$'000	Less than 3 months HK\$'000	3 to less than 12 months HK\$'000	Total HK\$'000
Trade payables	9,728	30,267	–	39,995
Other payables	26,757	–	–	26,757
Interest-bearing bank borrowings	–	53,820	–	53,820
Due to a PRC joint venture partner	1,131	–	–	1,131
Loans from the immediate holding company	–	–	145,419	145,419
	37,616	84,087	145,419	267,122

Notes to Financial Statements (Continued)

31 December 2013

35. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Liquidity risk (continued)

Company

2013

	On demand HK\$'000	Less than 3 months HK\$'000	3 to less than 12 months HK\$'000	Total HK\$'000
Other payables	1,201	–	–	1,201
Loans from the immediate holding company	–	–	89,221	89,221
Guarantees given to banks in connection with facilities granted to a subsidiary	57,663	–	–	57,663
	58,864	–	89,221	148,085

2012

	On demand HK\$'000	Less than 3 months HK\$'000	3 to less than 12 months HK\$'000	Total HK\$'000
Other payables	1,224	–	–	1,224
Loans from the immediate holding company	–	–	89,291	89,291
Guarantees given to banks in connection with facilities granted to a subsidiary	53,820	–	–	53,820
	55,044	–	89,291	144,335

Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust return capital to shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2013 and 2012.

Notes to Financial Statements (Continued)

31 December 2013

35. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Capital management (continued)

The Group monitors capital using a gearing ratio, which is total debt divided by the equity attributable to equity holders of the Company plus total debt. Total debt includes interest-bearing bank borrowings and loans from the immediate holding company. The gearing ratios as at the end of the respective reporting period were as follows:

	2013 HK\$'000	2012 HK\$'000
Interest-bearing bank borrowings	57,372	53,731
Loans from the immediate holding company	142,379	142,379
Total debt	199,751	196,110
Equity attributable to equity holders of the Company	352,812	329,573
Total debt and equity	552,563	525,683
Gearing ratio	36%	37%

36. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 26 March 2014.



粤海制革有限公司
GUANGDONG TANNERY LIMITED