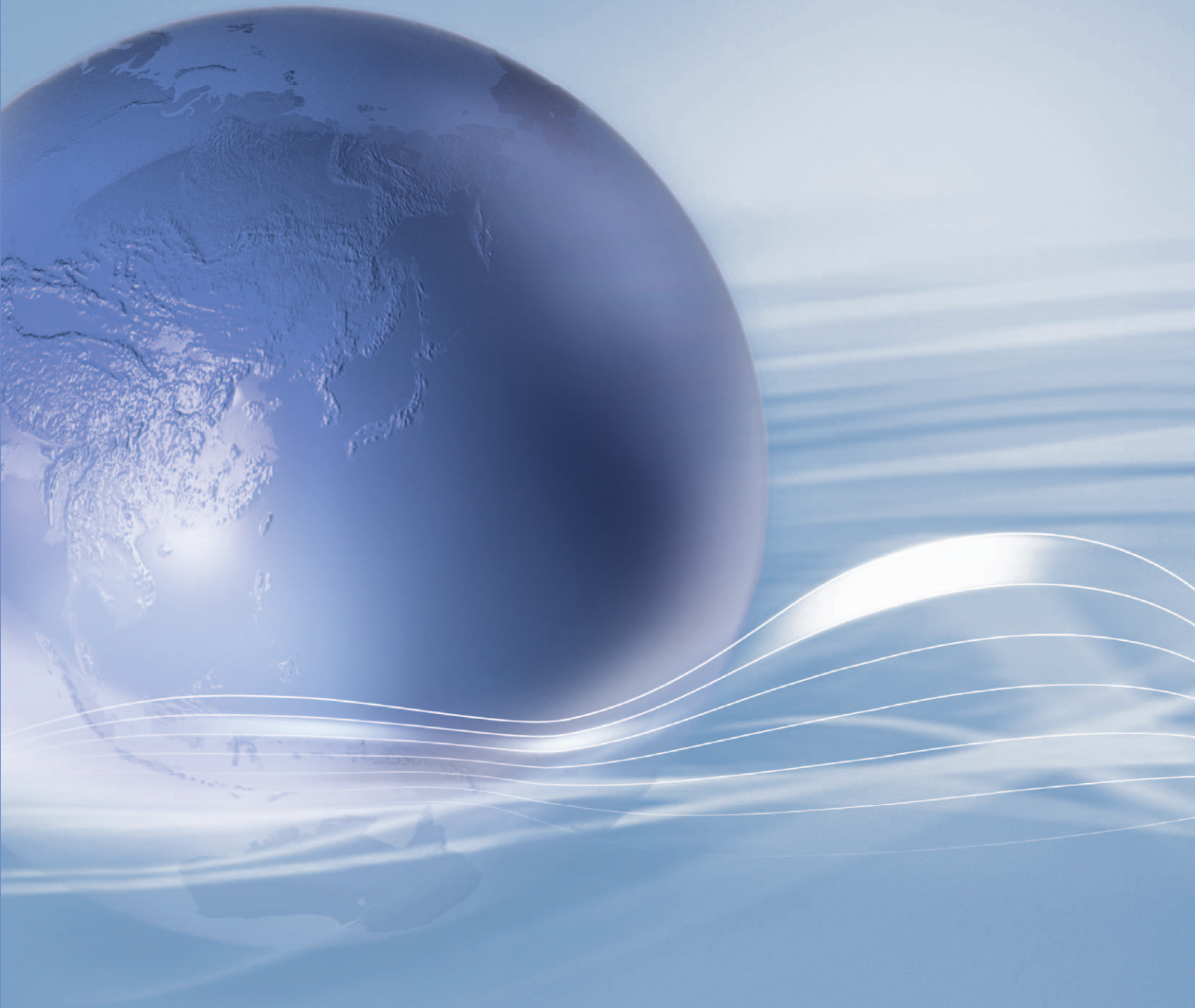


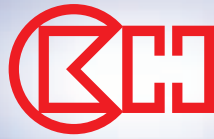
Reorganisation for Future Growth



CK HUTCHISON HOLDINGS LIMITED
長江和記實業有限公司
(Incorporated in the Cayman Islands with limited liability)
STOCK CODE: 0001

Annual Report 2014

Group Structure



CK Hutchison Holdings Limited

100%



Cheung Kong (Holdings) Limited*

45.31%



**CK Life Sciences Int'l.,
(Holdings) Inc.**

49.97%



Hutchison Whampoa Limited

24.47%

12.23%



**TOM Group
Limited**

65.01%



**Hutchison Telecom
Hong Kong Holdings**

**Hutchison Telecommunications
Hong Kong Holdings Limited**

75.67%



**Cheung Kong Infrastructure
Holdings Limited**

38.87%



**Power Assets Holdings Ltd.
電能實業有限公司**

Power Assets Holdings Limited

* The listing status of Cheung Kong (Holdings) Limited was replaced by CK Hutchison Holdings Limited with effect from 18th March, 2015.

CHEUNG KONG GROUP
TOTAL MARKET CAPITALISATION

HK\$1,197 Billion

31st March, 2015



Contents

2	Ten Year Financial Summary
3	Results Highlights
4	The Year at a Glance
10	Report of the Chairman and the Managing Director
16	Management Discussion and Analysis
28	Directors' Biographical Information
32	Key Personnel's Biographical Information
40	Reports of the Directors
59	Corporate Governance Report
88	Environmental, Social and Governance Report
102	Highlights of Development Projects
108	Schedule of Major Properties
114	Financial Statements
170	Independent Auditor's Reports
172	Listed Affiliated Companies
178	Risk Factors
188	Corporate Information

Cheung Kong (Holdings) Limited
Ten Year Financial Summary

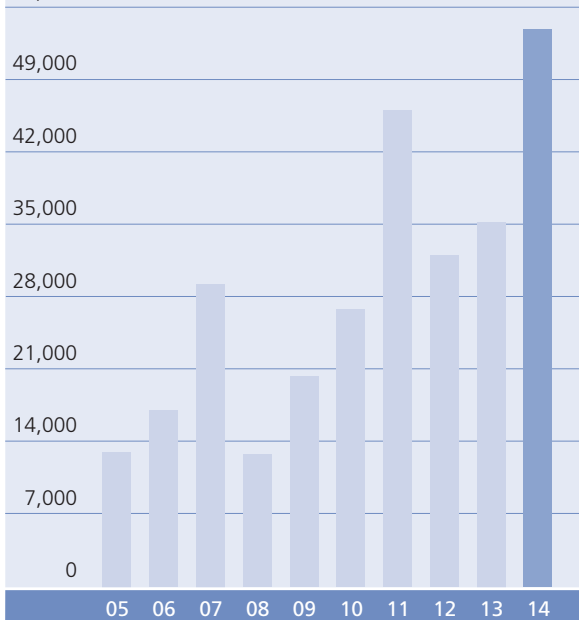
Consolidated Income Statement (HK\$ million)										
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Turnover	14,358	15,346	15,442	16,436	24,293	32,863	42,359	31,106	32,314	31,218
Profit attributable to										
Shareholders of the Company	12,992	16,983	29,171	12,721	20,304	26,750	45,957	32,036	35,260	53,869
Non-controlling interests and holders of perpetual securities	210	205	298	201	419	323	204	372	712	739
Profit for the year	13,202	17,188	29,469	12,922	20,723	27,073	46,161	32,408	35,972	54,608
Consolidated Statement of Financial Position (HK\$ million)										
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Fixed assets	9,612	10,222	10,560	11,624	10,696	10,399	11,233	10,145	9,977	17,454
Investment properties	11,710	14,508	15,497	15,670	19,433	21,170	25,180	29,656	28,777	33,285
Associates	124,032	130,460	143,376	145,524	148,185	154,568	178,606	187,348	196,812	216,841
Joint ventures	23,418	24,935	24,456	30,207	33,650	40,671	56,929	63,303	65,659	68,754
Other non-current assets	7,572	8,925	11,016	5,771	7,470	9,639	8,507	11,928	10,407	11,482
Net current assets	31,126	46,067	52,768	56,659	56,455	59,172	56,975	84,156	101,739	78,775
Total assets less current liabilities	207,470	235,117	257,673	265,455	275,889	295,619	337,430	386,536	413,371	426,591
Bank and other loans	18,683	27,609	23,655	31,258	25,279	22,027	23,020	43,001	39,452	19,522
Other non-current liabilities	378	4,432	4,517	2,598	664	761	850	883	1,098	1,022
Net assets	188,409	203,076	229,501	231,599	249,946	272,831	313,560	342,652	372,821	406,047
Representing:										
Share capital	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	10,489
Share premium	9,331	9,331	9,331	9,331	9,331	9,331	9,331	9,331	9,331	–
Reserves	173,155	187,323	215,597	216,759	235,646	258,521	295,211	323,354	350,192	383,656
Shareholders' funds	183,644	197,812	226,086	227,248	246,135	269,010	305,700	333,843	360,681	394,145
Perpetual securities	–	–	–	–	–	–	4,648	5,652	9,048	9,045
Non-controlling interests	4,765	5,264	3,415	4,351	3,811	3,821	3,212	3,157	3,092	2,857
Total equity	188,409	203,076	229,501	231,599	249,946	272,831	313,560	342,652	372,821	406,047
Shareholders' funds										
– NBV per share (HK\$)	79.29	85.41	97.61	98.11	106.27	116.14	131.99	144.14	155.72	170.17
Earnings per share (HK\$)	5.61	7.33	12.59	5.49	8.77	11.55	19.84	13.83	15.22	23.26
Dividend per share (HK\$)	2.00	2.20	2.45	2.45	2.70	2.95	3.16	3.16	3.48	10.654
Special dividend	–	–	–	–	–	–	–	–	–	7.000
First interim dividend	0.42	0.46	0.50	0.50	0.50	0.50	0.53	0.53	0.58	0.638
Second interim dividend	–	–	–	–	–	–	–	–	–	3.016
Final dividend	1.58	1.74	1.95	1.95	2.20	2.45	2.63	2.63	2.90	–

Cheung Kong (Holdings) Limited

Results Highlights

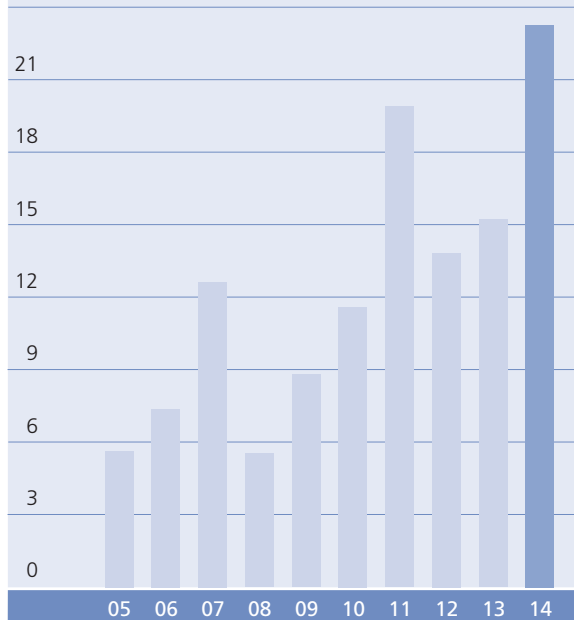
Profit attributable to Shareholders

HK\$ Million



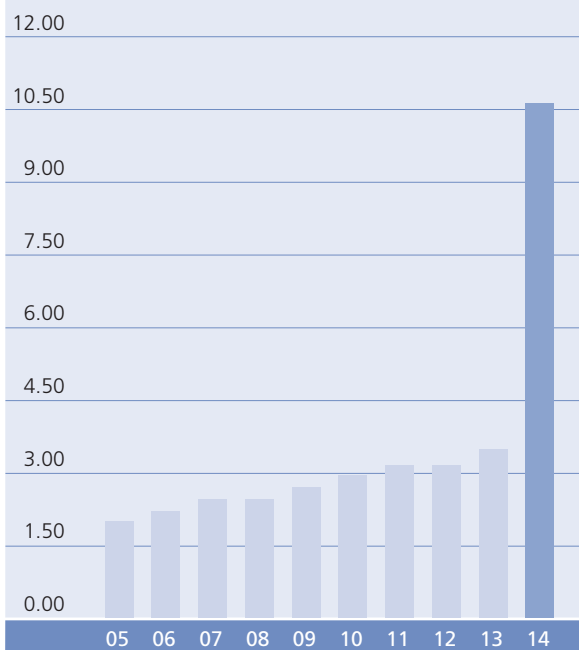
Earnings per share

HK\$



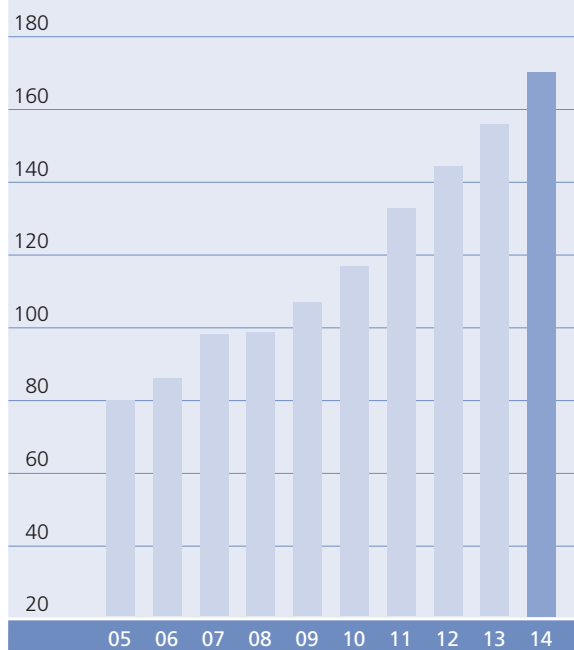
Dividend per share

HK\$



Shareholders' Funds – NBV per share

HK\$



The Year at a Glance



1



2

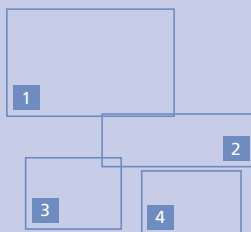


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4

1-3



1. Cheung Kong announced its 2014 Annual Results on 26th February, 2015
2. The Reorganisation Proposal, Merger Proposal and Spin-off Proposal were announced on 9th January, 2015
3. Launch of Trinity Towers at Cheung Sha Wan
4. Release of DIVA at North Point

CKM DIVA at North Point achieved satisfactory sales results.

CKM Launch of Trinity Towers at Cheung Sha Wan was well-received by home buyers.



1



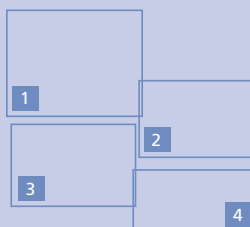
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
1. The Community Chest Rainbow Fund
2. Launch of City Point at Tsuen Wan
3. A tour of the facilities of Park'N Fly in Canada, which was acquired by Cheung Kong and CKI during the year
4. Release of La Grande Ville in Beijing


4-6

 Acquisition of Park'N Fly, an off-airport car park provider in Canada, was completed in July 2014.

 Release of Hupan Mingdi in Shanghai with satisfactory sales recorded.

 Satisfactory sales were registered for City Point at Tsuen Wan.

 Recorded satisfactory sales for La Grande Ville in Beijing.

 Continuous support to The Community Chest Rainbow Fund to provide emergency relief to those with imminent needs.

The Year at a Glance *(continued)*

1



2

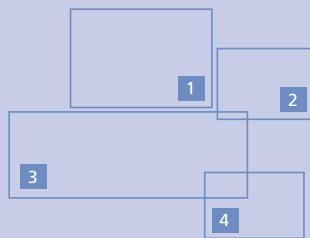


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4

4-6



1. Awards presented by The Community Chest
2. BCI Asia Awards 2014
3. Caring Companies
4. The Best Creative Ad Award received by The Rise at Tsuen Wan

🏆 The Cheung Kong Group was named one of The Community Chest's Top Three Donors for the 15th consecutive year.

🏆 119 member companies of the Cheung Kong Group were awarded the "Caring Company Logo" by the Hong Kong Council of Social Service – the highest number of participating companies for a commercial entity for 11 consecutive years.

🏆 Awarded "Asia Top 10 Developers – Hong Kong" at "BCI Asia Awards 2014".

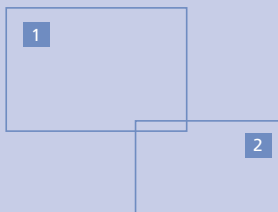
🏆 The Rise at Tsuen Wan received "The Best Creative Ad" Award at the "Metro Creative Awards 2014".



1






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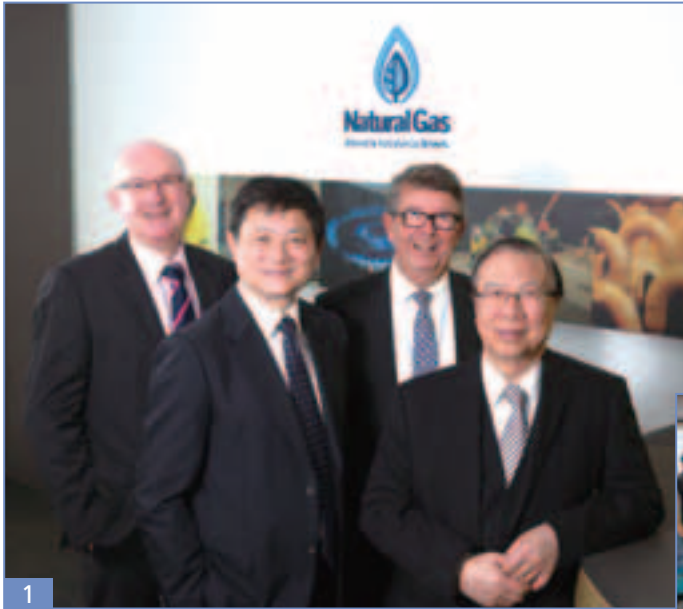


1. Launch of Mont Vert Phase I at Tai Po
2. Greater China Super Brands Awards 2014

7-9

-  Mont Vert Phase I at Tai Po achieved satisfactory sales results.
-  Received the “Greater China Super Brands Award 2014” presented by *East Week* magazine.

-  Continues to be one of the 30 Hong Kong-listed constituents of Hang Seng Corporate Sustainability Index which comprises companies that perform well in corporate sustainability – encompassing environmental, social and corporate governance.

The Year at a Glance *(continued)*

1



2



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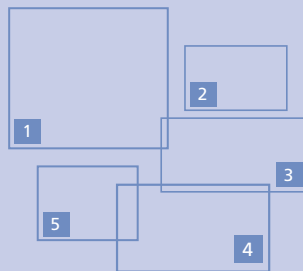


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4

10-12



1. A tour of the facilities of Envestra in Australia, which was acquired by Cheung Kong, CKI and Power Assets during the year
2. Outstanding Listed Company Award 2014 ceremony
3. Directors' training on regulatory and compliance issues
4. Expansion into the aircraft leasing business through its wholly-owned Accipiter group
5. Formation of joint venture with MC Aviation Partners Inc.

- 📌 Acquisition of Envestra (now known as Australian Gas Networks) in Australia jointly made by Cheung Kong, CKI and Power Assets was completed in the third quarter of 2014.
- 📌 Expanded into the aircraft leasing business through the purchase of a portfolio of aircraft.
- 📌 Mont Vert Phase II at Tai Po achieved satisfactory sales results.

- 📌 Director's training was held with distinguished professionals presenting topics relating to regulatory and compliance issues.
- 📌 Received the "Outstanding Listed Company Award 2014" by The Hong Kong Institute of Financial Analysts and Professional Commentators Limited.
- 📌 Awarded "The Highest Growth Potential Property Developer 2014" by *Classic* magazine.



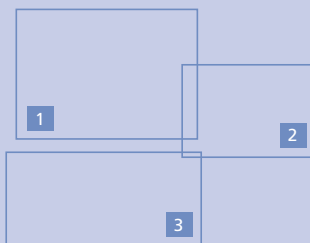
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3



1. 1881 Heritage won awards presented by Metro Radio
2. Residential projects received awards in The Outstanding Developer Awards 2014
3. Hupan Mingdi in Shanghai

10-12

Three residential projects were awarded "The Outstanding Developer Awards 2014" presented by *CAPITAL* and *CAPITAL WEEKLY* magazines – City Point at Tsuen Wan: "Sales Performance – Total Number of Units Sold"; Mont Vert at Tai Po: "Outstanding Market Positioning" and La Grande Ville in Beijing: "Urban Development in Mainland China – Beijing".

Hupan Mingdi in Shanghai received two awards in 2014 – *Classic* magazine: "Shanghai Real Estate Excellence Award 2014" and *Star Real Estate*: "The Most Desired Property in 2015".

1881 Heritage received two accolades at Metro Radio's "Experiential Marketing Excellence Awards Hong Kong 2014": "Best Strategy for Tourists" and "Top Ten Experiential Marketing Excellence Awards Hong Kong".

The Sheraton Chengdu Lido Hotel received awards in 2014 – *Business Traveller China*: "Best Business Hotel in Chengdu" and Sichuan Provincial Bureau of Tourism: "Most Professional Service and Management Hotel in Sichuan Province".

Report of the Chairman and the Managing Director

Reorganisation for Future Growth



CK Hutchison Holdings Limited (the “Company”) is a Cayman Islands company incorporated on 11th December, 2014 and registered in Hong Kong under Part 16 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong). During the period from 11th December, 2014 to 31st December, 2014, Cheung Kong (Holdings) Limited (“Cheung Kong”) was the sole shareholder of the Company. With effect from 18th March, 2015, the Company has become the holding company of Cheung Kong and its subsidiaries (the “CK Group”) and has replaced the listing status of Cheung Kong. This Report of the Chairman and the Managing Director is based on the content of the annual results announcement of Cheung Kong for the financial year ended 31st December, 2014, which was released on 26th February, 2015.

HIGHLIGHTS OF THE CK GROUP

	2014 HK\$ Million	2013 HK\$ Million	Change
Turnover ^{Note 1}	31,218	32,314	-3%
Profit before investment property revaluation	15,301	17,915	-15%
Investment property revaluation (net of tax)	5,017	1,801	+179%
Profit before share of results of Hutchison Whampoa Group	20,318	19,716	+3%
Share of profit of Hutchison Whampoa Group			
Net profit (excluding investment property revaluation and share of associate’s exceptional gain)	12,985	15,544	-16%
Investment property revaluation	12,540	–	N/A
Share of associate’s gain on separate listing of Hong Kong electricity business	8,026	–	N/A
Profit attributable to shareholders	53,869	35,260	+53%
Earnings per share	HK\$23.26	HK\$15.22	+53%
Second interim/final dividend per share ^{Note 2}	HK\$3.016	HK\$2.90	+4%
Full year dividend per share	HK\$3.654	HK\$3.48	+5%
Special dividend per share ^{Note 3}	HK\$7.00	–	N/A

Note 1: Turnover does not include the turnover of joint ventures (except for proceeds from property sales shared by the CK Group) or the turnover of associates, notably the Hutchison Whampoa Group. Total revenue of the Hutchison Whampoa Group for the year amounted to HK\$421,472 million (2013 – HK\$412,933 million).

Note 2: According to Cheung Kong’s announcement dated 9th January, 2015, a second interim dividend will be paid in lieu of a final dividend for 2014 based on the full results for the financial year of 2014.

Note 3: The special dividend of HK\$7.00 per share was paid on 14th May, 2014.

PROFIT FOR THE YEAR

The CK Group’s audited profit attributable to shareholders for the year ended 31st December, 2014 amounted to HK\$53,869 million (2013 – HK\$35,260 million). Earnings per share were HK\$23.26 (2013 – HK\$15.22).

DIVIDEND

The Directors of Cheung Kong have declared a second interim dividend of HK\$3.016 per share in lieu of a final dividend for 2014 to shareholders whose names appear on the Register of Members of Cheung Kong at 4:00 p.m. on Tuesday, 17th March, 2015. This together with the first interim dividend of HK\$0.638 per share paid on 12th September, 2014 gives a total of HK\$3.654 per share for the year (2013 – HK\$3.48 per share). The second interim dividend will be paid on Wednesday, 15th April, 2015. In addition, the CK Group has paid a special dividend of HK\$7.00 per share of Cheung Kong on 14th May, 2014.

The CK Group’s audited profit attributable to shareholders amounted to HK\$53,869 million, increased by **53%**.

Report of the Chairman and the Managing Director (*continued*)

PROSPECTS

In January 2015, the Cheung Kong Group has embarked on a strategic reorganisation* to better reflect the underlying value of its core businesses and to realise maximum business synergies. The reorganisation will provide greater transparency and investment flexibility for shareholders and investors and together with the Cheung Kong Group's solid financial profile, favourably position the Cheung Kong Group for new business opportunities and future long-term business development.

The proposed merger and reorganisation of the CK Group and the Hutchison Whampoa Group's businesses into two new Hong Kong-listed entities, CK Hutchison Holdings Limited, holding all of the non-property businesses of the two groups and Cheung Kong Property Holdings Limited, combining the property businesses of the two groups, is expected to create significant value for our shareholders. Completion of this proposal* is conditional on obtaining shareholders' and regulatory approvals, court sanction and fulfillment of all conditions precedent. Further details on the timetable and shareholders' approval process will be provided in due course.

2014 in Review

Business Performance

The global economic recovery was mixed in 2014 with growth in the U.S. gradually strengthening while economic performance in Europe and Japan was below expectations. The global marketplace continued to face various uncertainties, although the conclusion of the U.S. asset purchase program in October 2014 has caused no significant adverse effects so far.

For the year ended 31st December, 2014, the CK Group's profit before share of results of the Hutchison Whampoa Group was HK\$20,318 million, 3% higher than that reported last year.

In 2014, contribution from property sales in Hong Kong improved while the contribution from the Mainland fell markedly. A decrease in contribution from property rental was recorded, largely attributable to the disposal of the Kingswood Ginza property in Tin Shui Wai, while the performance of the CK Group's hotel and serviced suite operation remained stable. Meanwhile, contribution from the infrastructure businesses increased solidly following the acquisition of an energy-from-waste business in the Netherlands in 2013, a natural gas distribution business in Australia and an off-airport car park business in Canada during 2014. In addition, the newly invested aircraft leasing business has started to provide profit contribution to the CK Group. The decrease in operating profit in 2014 was partly offset by the CK Group's share of a one-off exceptional gain generated from the spin-off of the Hong Kong electricity business of Power Assets, and a significant increase in the fair value of investment properties in light of the CK Group's long held policy of conservative property valuation.

In Hong Kong, the CK Group's property sales increased over last year with the market response to the launches of our property projects generally in line with expectations. The local property market firmed up in 2014 with buyers' sentiment and trading activities improving over 2013. Prospects remain positive as a whole. Local construction costs and labour wages are likely to continue their rising trends, and government policy measures will remain a major factor in determining the overall market direction. Our strategy will continue to be responsive to changing market conditions, and we intend to strengthen further our quality property portfolio by capitalising on suitable land acquisition opportunities as they arise. We expect further progress to be achieved in property sales in 2015 as compared to 2014.

On the Mainland, contribution from property sales in 2014 was to some extent affected by the current modest slowdown in the CK Group's business activities. However, we are confident in the Mainland's long-term market prospects. We will continue to strengthen our property business in a disciplined manner by making land acquisitions and engaging in property development projects as and when suitable opportunities arise.

The CK Group's performance in other property markets outside Hong Kong was in line with expectations. We are committed to strengthening our business fundamentals in existing markets. We will continue to actively explore the potential of new markets by taking full advantage of business opportunities that fulfill our stringent investment criteria.

Our international infrastructure businesses continued to expand and generated solid profit contribution to the CK Group in 2014. An off-market takeover bid was made by a consortium comprising the CK Group, Cheung Kong Infrastructure Holdings Limited ("CKI") and Power Assets Holdings Limited ("Power Assets") to acquire Envestra Limited ("Envestra"), now known as Australian Gas Networks Limited, one of the largest natural gas distribution companies in Australia that serves about 1.2 million customers. The acquisition was completed in the third quarter of 2014 for a total consideration of around HK\$14.1 billion (approximately A\$1.96 billion).

In January 2015, a 50/50 joint venture of the CK Group and CKI entered into an agreement to acquire Eversholt Rail Group ("Eversholt Rail"), one of the three major rolling stock operating companies in the United Kingdom. The enterprise value of the transaction is approximately HK\$29.3 billion (approximately GBP2.5 billion). Eversholt Rail leases a diverse range of rolling stock, including regional, commuter and high speed passenger trains, as well as freight locomotives and wagons, on long-term contracts. The acquisition adds a new facet to the infrastructure portfolio and is expected to deliver recurring cash flows as well as stable returns. Completion is expected to take place around April 2015.

2014 marked a new milestone in the CK Group's pursuit of diversification and globalisation through its entry into the aircraft leasing business. Four agreements were reached in November last year, whereby the CK Group agreed to purchase from various sellers a total of 60 aircraft. The CK Group has a 50% interest in 15 of these aircraft and a 100% interest in the remaining 45 aircraft. The aircraft leasing business is able to generate long-term steady income, and the transactions completed to date will constitute a meaningful platform on which to develop further the aircraft ownership and leasing business.

Building on its solid fundamentals and strong financial capability, the Group will continue to pursue different quality investments worldwide in order to nurture growth and create value for shareholders.

Report of the Chairman and the Managing Director (*continued*)

Listed Affiliated Companies

In addition to its own global ventures, the CK Group also benefited from worldwide opportunities arising from its strategic investments in listed affiliated companies, particularly through the Hutchison Whampoa Group's diversified portfolio of global businesses. In 2014, businesses in markets beyond Hong Kong continued to expand steadily and deliver favourable results to the CK Group.

The Hutchison Whampoa Group

The Hutchison Whampoa Group achieved solid performances overall and demonstrated strong resilience to certain challenging economic and market conditions in 2014. The exceptionally sharp fall in global oil prices has had an impact on the profitability of Husky Energy ("Husky") in 2014. However, the fall in oil prices is an international occurrence affecting the whole sector. We have full confidence in Husky's oil business in the long run particularly in view of its healthy fundamentals and well-balanced strategy.

Adhering to its principle of "Advancing with Stability", investment decisions are made prudently based on the long-term interests of its shareholders. Barring unforeseen material adverse external developments and considering the current level of oil prices, we expect overall businesses will continue to meet these objectives and achieve a solid performance in 2015. We have strong confidence in the long-term prospects of the Hutchison Whampoa Group's businesses which are poised to enter a new chapter of growth following the proposed reorganisation together with the CK Group's businesses and the proposed spin-off*.

CKI

In 2014, all of CKI's existing businesses continued to consolidate their foundations and provide recurring cash flows. Organic growth is also on track. CKI will continue to grow and develop existing businesses organically, and will acquire new businesses that generate attractive and secure returns. We believe that there is significant growth potential for CKI due to its expanding capital base and extensive infrastructure investment experience. As demonstrated by its track record in balancing continued growth with a comfortable gearing position, CKI is committed to a business model which maintains a good balance between stability and growth.

Power Assets

In 2014, Power Assets achieved a satisfactory overall performance, continuing the trend of consistent growth over the past few years. Following the spin-off of the Hong Kong electricity business in January 2014, Power Assets enters 2015 in an advantageous cash position, enabling it to seek suitable investment opportunities worldwide while continuing to focus on achieving its long-term objective of delivering growth in shareholder value through high-quality investments in stable, well-regulated power and gas markets globally.

CK Life Sciences

CK Life Sciences Int'l., (Holdings) Inc. ("CK Life Sciences") has continued to make progress in 2014. Its financial capacity is sound and business operations are good. The continued organic growth of its existing businesses is poised to strengthen its revenue. CK Life Sciences is making steady progress towards new milestones in R&D. While the recent acquisitions of high quality assets in the agricultural-related business have expanded the scope of its investment portfolio, CK Life Sciences will continue to prudently seek new investments that will strengthen its investment portfolio and propel its growth momentum.

Looking Ahead

Global interest rates will likely remain at low levels for a considerable time following the European Central Bank's decision to launch an expanded asset purchase program and the recent moves of certain major economies to cut interest rates. The sharp fall in the Euro against the U.S. dollar is expected to increase the competitiveness of the Euro zone and to benefit its long-term economic development. Looking forward to 2015, the U.S. economy is on track for positive growth, and the global economy is expected to continue a steady recovery, barring no major unforeseen material adverse developments.

China is heading in the right direction by continuing with its implementation of the broad-based and deep-rooted reform and opening policy. This not only brings greater motivation and aspirations to the nation, but also serves as a key driving force in establishing China in its proper place in the global economic order. The Central Government has reaffirmed its commitment to a "new normal" state of more sustainable economic growth, and the priority of its economic agenda for 2015 is to keep this growth balanced and steady. With proactive fiscal and prudent monetary policies firmly in place, China's growth prospects remain optimistic.

2015 will be a landmark year in the Cheung Kong Group's development. Upon completion of the proposed reorganisation and related proposals*, it is expected that the elimination of the holding company discount previously associated with our business structure will truly and more accurately reflect the strength and value of the Cheung Kong Group, further define our market position, and present greater opportunities for expansion and development. This strategic move is beneficial to the Cheung Kong Group and its shareholders as a whole. In this age of innovation and technological revolution, and amidst continued economic volatility, the Cheung Kong Group will adhere to its principle of "Advancing with Stability" and make prudent investment and financial decisions based on the long-term interests of our shareholders. Faced with intense competition from all corners of the globe, we must steer our course with wisdom in order to meet the challenges that lie ahead. We are well poised to achieve great success in the coming years, and we have strong confidence in the Cheung Kong Group's long-term prospects.

Intelligent, creative, dedicated and loyal employees are the CK Group's most valuable asset in this extremely competitive and challenging global environment. We take this opportunity to thank our colleagues on the Board, the staff members of the CK Group and our diligent employees worldwide for their hard work, loyal service and contributions during the year.

Li Ka-shing

Chairman

Li Tzar Kuoi, Victor

Managing Director

Hong Kong, 26th February, 2015

* *The proposed reorganisation was completed on 18th March, 2015. Shareholders' approvals have been obtained for related proposals on 20th April, 2015 while completion of such proposals is still subject to regulatory approvals, court sanction and fulfillment of all conditions precedent.*

Management Discussion and Analysis

CK Hutchison Holdings Limited (the “Company”) is a Cayman Islands company incorporated on 11th December, 2014 and registered in Hong Kong under Part 16 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong). During the period from 11th December, 2014 to 31st December, 2014, Cheung Kong (Holdings) Limited (“Cheung Kong”) was the sole shareholder of the Company. With effect from 18th March, 2015, the Company has become the holding company of Cheung Kong and its subsidiaries (the “CK Group”) and has replaced the listing status of Cheung Kong.

SUSTAINABLE DEVELOPMENT STRATEGY

The principal business activities of both the CK Group and the Group encompass property development and investment, hotel and serviced suite operation, property and project management, and investment in infrastructure businesses and securities, and the newly invested business of the ownership and leasing of movable assets. These core businesses have been the key drivers in providing steady streams of revenue. The Hutchison Whampoa Group, our major listed affiliate, has been a major profit contributor. With diversified operations spanning over 50 countries around the globe, the Hutchison Whampoa Group has six core businesses – ports and related services, property and hotels, retail, infrastructure, energy and telecommunications.

Both the CK Group and the Group will continue to adhere to our core strategic objective to maximise shareholder value by driving long-term sustainable growth of our businesses. Based on our strategic positioning as a multinational conglomerate, the listed companies under the CK Group and the Group are committed to nurturing new growth through diversification and globalisation while continuing to be registered and listed in Hong Kong. We are focused on the pursuit of attractive investment opportunities around the world to extend our business scope and geographic coverage beyond Hong Kong, and to create steady returns and further value for shareholders. All investment decisions are made for our shareholders’ long-term best interests, contingent on market conditions as well as appropriate assessment of project risk and return.

The CK Group and the Group also benefit from operating and financial synergies across the core businesses of each of our listed companies. These synergies translate into enhanced competitiveness that allows us to capture good investment opportunities around the globe which, in turn, drive business growth and create new sources of revenue. By building on a stronger and more diversified operating base, we will enhance further our operational efficiency and effectiveness, and strengthen our risk management capacity to deal with unforeseen market changes.

Achieving an optimal balance between progress and stability has always been one of our defining operating philosophies. We are steadfast in maintaining financial prudence in our pursuit of global acquisitions and investments. Through adhering to our fundamental financial policy of maintaining a healthy debt ratio, we will maintain strong liquidity and sufficient financial resources to position ourselves to be able to capitalise on acquisition and investment opportunities as they arise, and to create shareholder value on a sustainable basis.

BUSINESS REVIEW

Major Business Activities

1. Developments Completed during 2014:

Name	Location	Total Gross Floor Area (sq.m.)	Group's Interest
Hemera	Site E of The Remaining Portion of Tseung Kwan O Town Lot No. 70	128,544	Joint Venture
Kennedy Park at Central	Section A, The Remaining Portion of Section B, Subsection 1 of Section N and Subsection 1 of Section O of Inland Lot No. 1381	8,106	100%
The Rise	The Remaining Portion of Kwai Chung Town Lot No. 157	23,225	100%
Mont Vert Phase I	The Remaining Portion of Tai Po Town Lot No. 183	70,459	100%
City Point	The Remaining Portion of Tsuen Wan Town Lot No. 403	113,064	Joint Venture
Trinity Towers	The Remaining Portion of New Kowloon Inland Lot No. 6494	29,649	Joint Venture
The Vision	West Coast Crescent, Singapore	33,600	50%
Upper West Shanghai Phase 1A	Putuo District, Shanghai	13,581	29.4%
Oriental Financial Center	Lujiazui, Shanghai	80,000	50%
Regency Residence Phase 1	Nanguan District, Changchun	3,000	50%
Le Parc Phase 5A	Chengdu High-Tech Zone, Chengdu	154,486	50%

Management Discussion and Analysis (continued)

Name	Location	Total Gross Floor Area (sq.m.)	Group's Interest
Regency Oasis Phase 1B	Wenjiang District, Chengdu	15,343	50%
Noble Hills Phase 2C	Douxi, Chongqing	36,419	50%
Regency Park Phase 3B	Tianning District, Changzhou	170,787	50%
Laguna Verona Phases E1 and E2	Hwang Gang Lake, Dongguan	64,398	49.91%
Noble Hills Phase 1B	Zengcheng, Guangzhou	21,293	50%
The Harbourfront Land No. 3, 4 and 8	Shibei District, Qingdao	141,045	45%
Regency Garden Phases 2B and 4	Pudong New District, Shanghai	100,494	42.5%
Millennium Waterfront Phase 1A	Jiangnan District, Wuhan	23,453	50%
Regency Cove Phase 1	Caidian District, Wuhan	89,357	50%

2. Developments in Progress and Scheduled for Completion in 2015:

Name	Location	Total Gross Floor Area (sq.m.)	Group's Interest
Heung Yip Road Project	The Remaining Portion of Aberdeen Inland Lot No. 354	30,099	100%
Stars by the Harbour	Kowloon Inland Lot No. 11120	33,979	100%
Mont Vert Phase II	The Remaining Portion of Tai Po Town Lot No. 183	16,892	100%
DIVA	The Remaining Portion of Inland Lot No. 3319	6,606	100%
La Lumière	Hung Hom Inland Lot No. 556	9,740	100%
Argyle Street Project	Kowloon Inland Lot No. 11125	36,630	80%
Ping Kwai Road Project	Lot No. 2129 in D.D. 121 Yuen Long	6,076	100%
Thomson Grand	Upper Thomson Road Singapore	43,781	100%
La Grande Ville Phase 3	Shun Yi District, Beijing	65,183	100%
Guangzhou Guoji Wanjucheng Phases 2B and 2C1	Huangpu District, Guangzhou	99,462	30%
Yuhu Mingdi Phases 2(1) and 3	Luogang District, Guangzhou	132,263	40%
Upper West Shanghai Phase 1B	Putuo District, Shanghai	103,310	29.4%
Hupan Mingdi Land No. 911 North	Jiading District, Shanghai	138,904	50%
Kerry Everbright City Phase III	Zhabei District, Shanghai	104,253	24.75%

Management Discussion and Analysis (continued)

Name	Location	Total Gross Floor Area (sq.m.)	Group's Interest
Regency Cove Phases 1A and 1B	Changchun National Hi-Tech Industrial Development Zone, Changchun	235,456	50%
Regency Park Phases 4A and 4B	Jingyue Economic Development Zone, Changchun	72,414	50%
Le Parc Phase 5B	Chengdu High-Tech Zone, Chengdu	148,015	50%
Regency Hills Lands No. 1 and 8A	Yangjiashan, Chongqing	198,383	47.5%
Zhaomushan Land No. G19	Liangjiang New Area, Chongqing	73,175	50%
Laguna Verona Phase D2b	Hwang Gang Lake, Dongguan	73,869	49.91%
Nanzhuang Town Phases 1A and 2A	Chancheng District, Foshan	45,846	50%
Cape Coral Phase 4A	Panyu District, Guangzhou	76,963	50%
Noble Hills Phase 1A	Zengcheng, Guangzhou	1,500	50%
Emerald City Phases 1 and 2	Jianye District, Nanjing	359,198	50%
The Harbourfront Land No. 6	Shibei District, Qingdao	225,797	45%
Zhao Xiang Town Land No. 17 Phases 1 and 2	Qing Pu District, Shanghai	80,230	50%
Zhao Xiang Town Land No. 16 Phases 1 and 2A	Qing Pu District, Shanghai	151,126	50%
Century Link	Pudong New District, Shanghai	218,457	25%

Name	Location	Total Gross Floor Area (sq.m.)	Group's Interest
Regency Garden Phase 5A	Pudong New District, Shanghai	35,980	42.5%
Land Lots G/M and H Project	Futian District, Shenzhen	45,000	25%
Laopupian Project Phase 1	Jiangnan District, Wuhan	198,291	50%
Millennium Waterfront Phases 1B and 2A	Jiangnan District, Wuhan	476,248	50%

3. New Acquisitions and Joint Developments and Other Major Events:

Hong Kong

- (1) December 2014: A wholly owned subsidiary of the CK Group successfully bid for the contract for the joint development of the site located at Hai Tan Street / Kweilin Street / Pei Ho Street, Sham Shui Po, New Kowloon Inland Lot No. 6506 in a public tender exercise. With an area of approximately 7,507 sq.m., the site is planned for a commercial, residential, and government, institution or community development estimated to have a developable gross floor area of approximately 57,400 sq.m.
- (2) During the year under review, the CK Group continued to pursue opportunities for acquisition of properties and agricultural land with potential for development. Some of the properties and agricultural land are under varying stages of design and planning applications.

The Mainland and Overseas

- (3) May 2014: An indirect joint venture company, held as to one-third by each of Cheung Kong, Cheung Kong Infrastructure Holdings Limited ("CKI") and Power Assets Holdings Limited, was formed for funding for the conditional cash takeover bid to acquire Envestra Limited (now known as Australian Gas Networks Limited), a distributor of natural gas in Australia, the shares of which were listed on the Australian Securities Exchange. The acquisition was completed in the third quarter of 2014.
- (4) May 2014: A 50/50 joint venture company was formed by Cheung Kong and CKI for the acquisition of Park'N Fly, an off-airport car park provider in Canada. The enterprise value of the transaction is approximately C\$381 million (approximately HK\$2.72 billion). The acquisition was completed in late July 2014.

Management Discussion and Analysis (continued)

- (5) August and November 2014: Wholly owned subsidiaries of Cheung Kong entered into sale and purchase agreements with, among others, (a) GE Capital Aviation Services Limited to purchase a total of 21 aircraft for a total consideration of approximately US\$816,000,000, (b) BOC Aviation Pte. Ltd. to purchase up to 10 aircraft for a total base purchase price of US\$492,000,000, and (c) Jackson Square Aviation, LLC to purchase up to 14 aircraft for a consideration of US\$584,200,000. Further, a wholly owned subsidiary of Cheung Kong entered into a subscription agreement (“Subscription Agreement”), pursuant to which such wholly owned subsidiary and MC Aviation Partners Inc. (“MCAP”) agreed, on a 60:40 basis, to subscribe for the equity interest in JV Aviation (HK) Limited (the “JV Company”, now known as Vermillion Aviation Holdings Limited) which will indirectly hold a portfolio of up to 15 aircraft at a consideration payable by the CK Group of up to US\$132,000,000. The aggregate base purchase price of the 15 aircraft is expected to be approximately US\$733,500,000. In January 2015, Cheung Kong, such wholly owned subsidiary, MCAP, the JV Company, Li Ka Shing (Overseas) Foundation (“LKSOF”) and Vermilion Global Limited (“VGL”, a wholly owned subsidiary of LKSOF) entered into a deed of amendment to amend the Subscription Agreement by the adoption of an amended subscription agreement. Under the amended subscription agreement, (i) the parties agreed to vary the shareholding structure of the JV Company, by including VGL as a shareholder, and (ii) such wholly owned subsidiary, MCAP and VGL agreed to subscribe for 50%, 40% and 10% of the equity interest of the JV Company, respectively, for an aggregate maximum consideration of approximately US\$110 million, US\$88 million and US\$22 million, respectively.
- (6) November 2014: A wholly owned subsidiary of the CK Group successfully bid for Land Parcel 894 at Upper Serangoon Road in Singapore with a site area of approximately 10,097.2 sq.m. and a gross floor area of approximately 30,292 sq.m. for development into residential and commercial properties. In December 2014, the Hutchison Whampoa Group subscribed for one share, representing 50% of the enlarged share capital, in the holding company of such wholly owned subsidiary. Subsequent to the completion of the subscription, the CK Group and the Hutchison Whampoa Group jointly and equally owned the development of the Land Parcel.
- (7) January 2015: An indirect 50/50 joint venture company of the CK Group and CKI entered into an agreement to acquire Eversholt Rail Group, one of the three major rolling stock operating companies in the United Kingdom. The purchase price payable by such joint venture company on completion of the acquisition is the aggregate of (a) GBP1,027 million (equivalent to approximately HK\$12,016.93 million), (b) an amount equal to 10% per annum thereon from and excluding 31st December, 2013 to and including the date of completion (calculated and pro-rated on a daily basis), and (c) GBP10,000,000 (equivalent to approximately HK\$117.01 million), subject to such downward adjustments as set forth in the sale and purchase agreement for the acquisition.
- (8) During the year under review, the CK Group continued to focus on project development and the marketing of properties on the Mainland and overseas in a timely manner.

Property Sales

The CK Group's turnover of property sales for the year including share of property sales of joint ventures was HK\$26,348 million (2013 – HK\$27,589 million), a decrease of HK\$1,241 million when compared with last year, and comprised mainly (i) sale of residential units of property projects in Hong Kong – The Beaumont and One West Kowloon completed in 2013, Kennedy Park at Central, The Rise, Trinity Towers, City Point and Mont Vert Phase I completed during the year, (ii) sale of residential units of property projects on the Mainland – Regency Garden Phases 2B and 4 in Shanghai, Le Parc Phase 5A in Chengdu, The Harbourfront Land Nos. 3 and 4 in Qingdao and Regency Park Phase 3B in Changzhou completed during the year, and (iii) sale of residential units of The Vision completed in Singapore during the year.

Contribution from property sales including share of results of joint ventures was HK\$8,436 million (2013 – HK\$10,184 million), a decrease of HK\$1,748 million when compared with last year as contribution from property sales on the Mainland fell significantly in a difficult market environment where sale results in some of the cities were below expectations.

The joint development project of Oriental Financial Center, a commercial property in Shanghai, was completed in the second half year and a profit of HK\$2,349 million was recognised by the CK Group upon completion of its sale.

Property sales contribution for 2015 will mainly be derived from the sale of residential units of DIVA, Mont Vert Phase II, Hemera, Stars by the Harbour and Argyle Street Project in Hong Kong, Thomson Grand in Singapore, Upper West Shanghai Phase 1B and Hupan Mingdi in Shanghai, La Grande Ville Phase 3 in Beijing, Emerald City Phases 1 and 2 in Nanjing and several other property projects scheduled for completion.

The presale of residential units of DIVA and Mont Vert Phase II has been launched in Hong Kong and almost all of the units have been sold whereas sales/presale of various residential property projects on the Mainland progressed slowly. The residential units of Thomson Grand in Singapore have been sold out in 2012.

Management Discussion and Analysis (continued)

Property Rental

The CK Group's turnover of property rental for the year was HK\$1,908 million (2013 – HK\$1,960 million), a decrease of HK\$52 million when compared with last year, mainly due to the disposal of Kingswood Ginza, a retail shopping mall in Hong Kong, to Fortune Real Estate Investment Trust in the second half of 2013. In the absence of rental contribution from Kingswood Ginza, contribution for the year was HK\$1,750 million (2013 – HK\$1,790 million), a decrease of HK\$40 million when compared with last year.

The CK Group's share of rental contribution from joint ventures amounted to HK\$300 million (2013 – HK\$322 million), adversely affected by the disposal of The Metropolitan Plaza in Guangzhou in 2013 and a decrease of HK\$22 million when compared with last year, and included mainly rental income derived from commercial properties on the Mainland.

At the year end date, the CK Group's investment properties comprised mainly commercial office properties and retail shopping malls in Hong Kong, including The Center in Central and 1881 Heritage in Tsim Sha Tsui. An increase in fair value of HK\$4,542 million (2013 – HK\$1,782 million) of the CK Group's investment properties was recorded based on a professional valuation and the capitalisation rates adopted for The Center and 1881 Heritage were 5% and 5.25% respectively. The CK Group also shared an increase in fair value of HK\$510 million (2013 – HK\$24 million) of investment properties held by joint ventures.

Hotel and Serviced Suite Operation

The CK Group's turnover of hotel and serviced suite operation for the year was HK\$2,213 million (2013 – HK\$2,368 million), a decrease of HK\$155 million when compared with last year and contribution for the year was HK\$942 million (2013 – HK\$989 million), a decrease of HK\$47 million in line with the decrease in turnover. The CK Group also shared a contribution of HK\$279 million (2013 – HK\$284 million) from joint ventures with hotel and serviced suite operation, a slight decrease of HK\$5 million when compared with last year.

During the year, demand for hotels and serviced suites in Hong Kong remained steady with continual flow of inbound travelers from the Mainland whereas conditions for hotel operation on the Mainland were difficult and operating results were not satisfactory.

With uncertainties on the global economic development, it is expected that the operating conditions for hotels and serviced suites in Hong Kong and the Mainland will become more challenging, and the Group will endeavour to maintain satisfactory results for its hotel and serviced suite operation.

The CK Group's hotels and serviced suites are carried at cost less depreciation and operating profit (before interest, tax and depreciation) for the year generated a yield of 15.3% on the carrying amount of these property assets.

Property and Project Management

The CK Group's turnover of property and project management for the year was HK\$528 million (2013 – HK\$397 million), of which income from property management was HK\$185 million (2013 – HK\$180 million), an increase of HK\$5 million when compared with last year, and income from project management related services was HK\$343 million (2013 – HK\$217 million), an increase of HK\$126 million when compared with last year.

Contribution from the CK Group's property management was HK\$119 million (2013 – HK\$114 million), an increase of HK\$5 million when compared with last year, and the CK Group's project management related services made a contribution of HK\$34 million (2013 – HK\$22 million) to group profit. The CK Group's share of contribution of joint ventures which were engaged in the management of various major property developments, including Beijing Oriental Plaza on the Mainland and Marina Bay Financial Centre in Singapore, amounted to HK\$61 million (2013 – HK\$46 million), an increase of HK\$15 million when compared with last year.

At the year end date, a total floor area of approximately 92 million square feet was under the CK Group's property management and this is expected to grow steadily following the gradual completion of the CK Group's property development projects in the years ahead. The CK Group is committed to providing high quality services to properties under our management.

Infrastructure Business

The CK Group invests in infrastructure businesses through joint ventures with parties including Cheung Kong Infrastructure Holdings Limited ("CKI"), Power Assets Holdings Limited ("Power Assets") and Li Ka Shing Foundation Limited.

The CK Group's share of contribution from infrastructure joint ventures for the year was HK\$1,798 million (2013 – HK\$1,602 million), an increase of HK\$196 million when compared with last year, mainly attributable to a full year contribution from AVR-Afvalverwerking B.V., an energy-from-waste business acquired in the Netherlands in the second half of 2013.

During the second half year, the CK Group completed the acquisition of a 50% interest in the "Park'N Fly" off-airport parking business in Canada, a joint venture with CKI, and the takeover of a natural gas distributor in Australia, the Australian Gas Networks Limited (formerly known as Envestra Limited), of which the CK Group held an effective interest of 27.5% through a joint venture with CKI and Power Assets. These new investments in infrastructure business have already made some contribution to group profit in 2014 and will further enhance contribution from infrastructure business in the future.

Management Discussion and Analysis (continued)

Aircraft Leasing

During the year, the CK Group entered into agreements to acquire forty-five aircraft with existing lease agreements for a total consideration of approximately HK\$14.7 billion, of which the acquisition of twenty-six aircraft was practically completed in 2014 and the remaining nineteen aircraft will be completed in 2015. Acquiring these aircraft generates steady leasing income to the CK Group and strengthens up the CK Group's recurrent income base.

Turnover of aircraft leasing for 2014 was HK\$221 million and profit contribution net of depreciation charge amounted to HK\$112 million. This is expected to increase upon completion of the aforesaid acquisition and more in 2015.

The CK Group also invested in aircraft leasing business through a joint venture with independent third parties, which made a contribution of HK\$222 million to group profit for the year. At the year end date, the CK Group was committed to acquiring fifteen aircraft for a total consideration of approximately HK\$5.7 billion through a new joint venture, of which the CK Group has a 50% interest.

Major Associates

The Hutchison Whampoa Group, a listed associate, reported profit attributable to shareholders for the year ended 31st December, 2014 of HK\$67,156 million (2013 – HK\$31,112 million).

The CK Life Sciences Group, another listed associate, reported profit attributable to shareholders for the year ended 31st December, 2014 of HK\$263.6 million (2013 – HK\$229 million).

FINANCIAL REVIEW

Liquidity and Financing

The CK Group monitors its liquidity requirements on a short to medium term basis and arranges refinancing of the Group's borrowings as appropriate.

At the year end date, the CK Group's borrowings of bank loans, issued notes and other loans were HK\$25.3 billion, HK\$12.0 billion and HK\$0.6 billion respectively, and the total borrowings amounted to HK\$37.9 billion, a decrease of HK\$4.0 billion from last year end date. The maturity profile is spread over a period of seven years, with HK\$18.4 billion repayable within one year, HK\$17.5 billion within two to five years and HK\$2.0 billion beyond five years.

The CK Group's net debt to net total capital ratio at the year end date was approximately 1.1% (2013 – 2.3%). Net debt is arrived at by deducting bank balances and deposits of HK\$33.2 billion from the total borrowings and net total capital is the aggregate of total equity and net debt.

With cash and marketable securities in hand as well as available banking facilities, the CK Group's liquidity position remains strong and the CK Group has sufficient financial resources to satisfy its commitments and working capital requirements.

Treasury Policies

The CK Group maintains a conservative approach on foreign exchange exposure management and ensures that its exposure to fluctuations in foreign exchange rates is minimised. At times of interest rate or exchange rate uncertainty or volatility and when appropriate, hedging instruments including swaps and forwards are used in the management of exposure to interest rate and foreign exchange rate fluctuations.

The CK Group's borrowings are principally on a floating rate basis and when appropriate, swaps are arranged to convert the rates and related terms of fixed rate notes issued to a floating rate basis.

At the year end date, approximately 76.1% of the CK Group's borrowings were in HK\$ and US\$, with the balance in EUR, GBP and SGD mainly for the purpose of financing investments and joint venture projects in Europe, the United Kingdom and Singapore. The CK Group derives its revenue from property development mainly in HK\$ and RMB and maintains cash balances substantially in HK\$ and RMB. Income in foreign currencies, including EUR, GBP and SGD, is also generated from the CK Group's investments and joint venture projects outside Hong Kong and cash in these foreign currencies is maintained for business requirements.

Charges on Assets

At the year end date, there was no charge on the CK Group's assets (2013 – Nil).

Contingent Liabilities

As at the period end date, the Company did not have any contingent liability.

At the year end date, the CK Group's contingent liabilities were as follows:

- (1) guarantee provided for the minimum share of revenue to be received by the partner of a joint development project amounted to HK\$588 million (2013 – HK\$600 million); and
- (2) guarantees provided for bank loans utilised by joint ventures and investee company amounted to HK\$2,578 million (2013 – HK\$875 million) and HK\$436 million (2013 – HK\$390 million) respectively.

Employees

The Company did not have any employee in the period under review and as at the period end date.

At the year end date, the CK Group employed approximately 8,100 employees for its principal businesses. The related employees' costs for the year (excluding directors' emoluments) amounted to approximately HK\$2,260 million. The CK Group ensures that the pay levels of its employees are competitive and employees are rewarded on a performance related basis, together with reference to the profitability of the CK Group, remuneration benchmarks in the industry, and prevailing market conditions within the general framework of the CK Group's salary and bonus system. The CK Group does not have any share option scheme for employees.

Directors' Biographical Information



LI Ka-shing

LI Tzar Kuoi, Victor

KAM Hing Lam

IP Tak Chuen, Edmond

LI Ka-shing, GBM, KBE, Commandeur de la Légion d'Honneur, Grand Officer of the Order Vasco Nunez de Balboa, Commandeur de l'Ordre de Léopold, aged 86, is the founder of the Group. He has been an Executive Director and the Chairman of the Company since 9th January, 2015 and a member of the Remuneration Committee of the Company since 26th February, 2015. Mr. Li has also been the Chairman of Cheung Kong Property Holdings Limited ("CK Property") and a member of the Remuneration Committee of CK Property since 26th February, 2015. He has been the Chairman of Cheung Kong (Holdings) Limited* ("Cheung Kong") since 1971 and acted as the Managing Director of Cheung Kong from 1971 to 1998. He has been a member of the Remuneration Committee of Cheung Kong since March 2005. Mr. Li has also been the Chairman of Hutchison Whampoa Limited, a listed company, since 1981, and is the Chairman of Li Ka Shing Foundation Limited, Li Ka Shing (Overseas) Foundation and Li Ka Shing (Canada) Foundation. He has been engaged in many major commercial developments in Hong Kong for more than 60 years. Mr. Li served as a member of the Hong Kong Special Administrative Region's Basic Law Drafting Committee, Hong Kong Affairs Adviser and the Preparatory Committee for the Hong Kong Special Administrative Region. He is also an Honorary Citizen of a number of cities on the Mainland and overseas. Mr. Li is a keen supporter of community service organisations, and has served as honorary chairman of many such groups over the years. Mr. Li has received Honorary Doctorates from Peking University, the University of Hong Kong, The Hong Kong University of Science and Technology, The Chinese University of Hong Kong, City University of Hong Kong, The Open University of Hong Kong, University of Calgary in Canada and Cambridge University in the United Kingdom. Mr. Li has been awarded Entrepreneur of the Millennium, the Carnegie Medal of Philanthropy and The Berkeley Medal. He is the recipient of many other major honors and awards from renowned institutions on the Mainland and abroad. Mr. Li Ka-shing is the father of Mr. Li Tzar Kuoi, Victor, the Managing Director, Deputy Chairman and the Chairman of the Executive Committee of the Company, and the brother-in-law of Mr. Kam Hing Lam, Deputy Managing Director and a Member of the Executive Committee of the Company. Mr. Li Ka-shing also holds directorships in certain companies controlled by certain substantial shareholders of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

LI Tzar Kuoi, Victor, aged 50, was appointed as a Director on 11th December, 2014 and designated as an Executive Director, Managing Director and Deputy Chairman of the Company on 9th January, 2015. He has been the Chairman of the Executive Committee of the Company since 26th February, 2015. He has been the Managing Director and Deputy Chairman of Cheung Kong Property Holdings Limited since 26th February, 2015. Mr. Victor Li joined the Group in 1985. He acted as Deputy Managing Director of Cheung Kong (Holdings) Limited* from 1993 to 1998. He has been Deputy Chairman of Cheung Kong since 1994, Managing Director of Cheung Kong since 1999 and the Chairman of the Executive Committee of Cheung Kong since March 2013. He is also the Deputy Chairman of Hutchison Whampoa Limited, the Chairman of Cheung Kong Infrastructure Holdings Limited and CK Life Sciences Int'l., (Holdings) Inc., a Non-executive Director and the Deputy Chairman of HK Electric Investments Limited, a Non-executive Director of Power Assets Holdings Limited and HK Electric Investments Manager Limited ("HKEIM"), which is the trustee-manager of HK Electric Investments, and Co-Chairman of Husky Energy Inc. Except for CK Property, Cheung Kong and HKEIM, all the companies/investment trust mentioned above are listed in Hong Kong or overseas. Mr. Victor Li is also the Deputy Chairman of Li Ka Shing Foundation Limited, Li Ka Shing (Overseas) Foundation and Li Ka Shing (Canada) Foundation, and a Director of The Hongkong and Shanghai Banking Corporation Limited. Mr. Victor Li serves as a member of the Standing Committee of the 12th National Committee of the Chinese People's Political Consultative Conference of the People's Republic of China. He is also a member of the Commission on Strategic Development of the Hong Kong Special Administrative Region ("HKSAR") and Vice Chairman of the Hong Kong General Chamber of Commerce. Mr. Victor Li is the Honorary Consul of Barbados in Hong Kong. He was previously a member of the Council for Sustainable Development of the HKSAR. He holds a Bachelor of Science degree in Civil Engineering, a Master of Science degree in Civil Engineering and an honorary degree, Doctor of Laws, honoris causa (LL.D.). Mr. Victor Li is a son of Mr. Li Ka-shing, the Chairman of the Company and a substantial shareholder of the Company within the meaning of Part XV of the Securities and Futures Ordinance ("SFO"), and a nephew of Mr. Kam Hing Lam, Deputy Managing Director and a Member of the Executive Committee of the Company. Mr. Victor Li is also a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO, and a director of certain companies controlled by certain substantial shareholders of the Company.

KAM Hing Lam, aged 68, has been an Executive Director and Deputy Managing Director since 9th January, 2015. He has been a Member of the Executive Committee of the Company since 26th February, 2015. He has also been an Executive Director and Deputy Managing Director of Cheung Kong Property Holdings Limited since 26th February, 2015. Mr. Kam has been Deputy Managing Director of Cheung Kong (Holdings) Limited* since 1993 and a Member of the Executive Committee of Cheung Kong since March 2013. He is also the Group Managing Director of Cheung Kong Infrastructure Holdings Limited, the President and Chief Executive Officer of CK Life Sciences Int'l., (Holdings) Inc., and an Executive Director of Hutchison Whampoa Limited. Except for CK Property and Cheung Kong, all the companies mentioned above are listed companies. He is also the Chairman of Hui Xian Asset Management Limited as the manager of Hui Xian REIT (listed in Hong Kong) and a Director of Australian Gas Networks Limited (formerly known as Envestra Limited, whose shares were withdrawn from listing on 17th October, 2014). Mr. Kam is an Advisor of the 12th Beijing Municipal Committee of the Chinese People's Political Consultative Conference of the People's Republic of China. He holds a Bachelor of Science degree in Engineering and a Master's degree in Business Administration. Mr. Kam is the brother-in-law of Mr. Li Ka-shing, Chairman of the Company and a substantial shareholder of the Company within the meaning of Part XV of the Securities and Futures Ordinance, and an uncle of Mr. Li Tzar Kuoi, Victor, the Managing Director, Deputy Chairman and the Chairman of the Executive Committee of the Company.



CHUNG Sun Keung, Davy

PAU Yee Wan, Ezra

WOO Chia Ching, Grace

CHIU Kwok Hung, Justin

IP Tak Chuen, Edmond, aged 62, was appointed as a Director on 11th December, 2014 and designated as an Executive Director and Deputy Managing Director of the Company on 9th January, 2015, and a Member of the Executive Committee of the Company on 26th February, 2015. He has been an Executive Director and Deputy Managing Director of Cheung Kong Property Holdings Limited since 26th February, 2015. He has been an Executive Director of Cheung Kong (Holdings) Limited* since 1993, Deputy Managing Director of Cheung Kong since 2005 and a Member of the Executive Committee of Cheung Kong since March 2013. He is also an Executive Director and Deputy Chairman of Cheung Kong Infrastructure Holdings Limited, the Senior Vice President and Chief Investment Officer of CK Life Sciences Int'l., (Holdings) Inc., a Non-executive Director of ARA Asset Management Limited (an Asian real estate fund management company listed in Singapore), TOM Group Limited, AVIC International Holding (HK) Limited, Real Nutraceutical Group Limited, Shougang Concord International Enterprises Company Limited. Except for CK Property and Cheung Kong, all the companies mentioned above are listed companies. Mr. Ip is also a Non-executive Director of ARA Asset Management (Fortune) Limited as the manager of Fortune REIT (listed in Hong Kong and Singapore) and Hui Xian Asset Management Limited as the manager of Hui Xian REIT (listed in Hong Kong). He holds a Bachelor of Arts degree in Economics and a Master of Science degree in Business Administration. Mr. Ip is a director of certain companies controlled by certain substantial shareholders of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

CHUNG Sun Keung, Davy, aged 64, has been an Executive Director since 9th January, 2015 and a Member of the Executive Committee of the Company since 26th February, 2015. He has also been an Executive Director of Cheung Kong Property Holdings Limited since 26th February, 2015. He has been an Executive Director of Cheung Kong (Holdings) Limited* since 1993 and a Member of the Executive Committee of Cheung Kong since March 2013. Mr. Chung is a Registered Architect. He was a member of the 11th Guangzhou Committee of the Chinese People's Political Consultative Conference of the People's Republic of China.

PAU Yee Wan, Ezra, aged 59, has been an Executive Director since 9th January, 2015 and a Member of the Executive Committee of the Company since 26th February, 2015. She has also been an Executive Director of Cheung Kong Property Holdings Limited since 26th February, 2015. Ms. Pau joined the Group in 1982. She has been an Executive Director of Cheung Kong (Holdings) Limited* since 1993 and a Member of the Executive Committee of Cheung Kong since March 2013. Ms. Pau is a director of certain substantial shareholders of the Company within the meaning of Part XV of the Securities and Futures Ordinance, and a director of certain companies controlled by certain substantial shareholders of the Company.

WOO Chia Ching, Grace, aged 58, has been an Executive Director since 9th January, 2015 and a Member of the Executive Committee of the Company since 26th February, 2015. She has also been an Executive Director of Cheung Kong Property Holdings Limited since 26th February, 2015. Ms. Woo joined the Group in 1987. She has been an Executive Director of Cheung Kong (Holdings) Limited* since 1996 and a Member of the Executive Committee of Cheung Kong since March 2013. She holds a Bachelor of Arts degree from the University of Pennsylvania, U.S.A. and a Master's degree in City and Regional Planning from Harvard University, U.S.A. Ms. Woo is a director of certain companies controlled by a substantial shareholder of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

CHIU Kwok Hung, Justin, aged 64, has been an Executive Director since 9th January, 2015 and a Member of the Executive Committee of the Company since 26th February, 2015. He has also been an Executive Director of Cheung Kong Property Holdings Limited since 26th February, 2015. Mr. Chiu joined the Group in 1997. He has been an Executive Director of Cheung Kong (Holdings) Limited* since 2000 and a Member of the Executive Committee of Cheung Kong since March 2013. He is the Chairman of ARA Asset Management Limited (an Asian real estate fund management company listed in Singapore), ARA Asset Management (Fortune) Limited as the manager of Fortune REIT (listed in Hong Kong and Singapore) and ARA Asset Management (Prosperity) Limited as the manager of Prosperity REIT (listed in Hong Kong). Mr. Chiu is also a Director of ARA Fund Management (Asia Dragon) Limited as the manager of the ARA Asia Dragon Fund. Mr. Chiu has more than 30 years of international experience in real estate in Hong Kong and various countries. He serves as a member of the Standing Committee of the 12th Shanghai Committee of the Chinese People's Political Consultative Conference of the People's Republic of China. Mr. Chiu is a Council Member and a Fellow of The Hong Kong Institute of Directors, a Fellow of Hong Kong Institute of Real Estate Administrators and a member of the Board of Governors of Hong Kong Baptist University Foundation. He holds Bachelor of Arts degree in Sociology and Economics, and was conferred with the degree of Doctor of Social Sciences, honoris causa by Hong Kong Baptist University and the degree of Doctor of Laws, honoris causa by Trent University, Canada. Mr. Chiu is a director of a company controlled by a substantial shareholder of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

* Cheung Kong (Holdings) Limited's listing status on The Stock Exchange of Hong Kong Limited was replaced by CK Hutchison Holdings Limited on 18th March, 2015.

Directors' Biographical Information (continued)



LEUNG Siu Hon

FOK Kin Ning,
Canning

Frank John SIXT

CHOW Kun Chee,
RolandGeorge Colin
MAGNUSLEE Yeh Kwong,
Charles

LEUNG Siu Hon, aged 83, has been Non-executive Director of the Company since 9th January, 2015. He has been a Director of Cheung Kong (Holdings) Limited* since 1984 and is currently a Non-executive Director of Cheung Kong. He was an Independent Non-executive Director of Cheung Kong prior to his re-designation as a Non-executive Director of Cheung Kong in September 2004. Mr. Leung holds a B.A. Law (Honors) (Southampton) degree, and has been awarded the Honorary degree of Doctor of Laws by the University of Southampton in July 2001 and appointed by the Northwest University of Politics & Law, China to the post of Adjunct Professor in May 2014. Mr. Leung is a solicitor of the High Court of the Hong Kong Special Administrative Region and an attesting officer appointed by the PRC. He is presently a consultant of Messrs. S.H. Leung and Co., Solicitors. Mr. Leung is a cousin of Mr. Chow Kun Chee, Roland, a Non-executive Director of the Company.

FOK Kin Ning, Canning, aged 63, has been Non-executive Director of the Company since 9th January, 2015. He has been a Director of Cheung Kong (Holdings) Limited* since 1985 and is currently a Non-executive Director of Cheung Kong. Mr. Fok is also the Group Managing Director of Hutchison Whampoa Limited and Deputy Chairman of Cheung Kong Infrastructure Holdings Limited. He is also the Chairman of Hutchison Telecommunications Hong Kong Holdings Limited, Hutchison Telecommunications (Australia) Limited, Hutchison Port Holdings Management Pte. Limited ("HPHM") as the trustee-manager of Hutchison Port Holdings Trust, Power Assets Holdings Limited, HK Electric Investments Manager Limited ("HKEIM") as the trustee-manager of HK Electric Investments, and HK Electric Investments Limited, Co-Chairman of Husky Energy Inc. and Alternate Director to Mrs. Chow Woo Mo Fong, Susan, a Non-executive Director of Hutchison Telecommunications Hong Kong Holdings Limited. He was previously the Chairman of Hutchison Harbour Ring Limited (now known as China Oceanwide Holdings Limited). Except for Cheung Kong, HPHM and HKEIM, all the companies/business trust/investment trust mentioned above are listed in Hong Kong or overseas. He holds a Bachelor of Arts degree and a Diploma in Financial Management, and is a member of The Institute of Chartered Accountants in Australia. Mr. Fok is a director of certain companies controlled by a substantial shareholder of the Company within the meaning of Part XV of the Securities and Futures Ordinance.

Frank John SIXT, aged 63, has been Non-executive Director of the Company since 9th January, 2015. He has been a Director of Cheung Kong (Holdings) Limited* since 1991 and is currently a Non-executive Director of Cheung Kong. Mr. Sixt is the Non-executive Chairman of TOM Group Limited, the Group Finance Director of Hutchison Whampoa Limited and an Executive Director of Cheung Kong Infrastructure Holdings Limited. He is also a Non-executive Director of Hutchison Telecommunications Hong Kong Holdings Limited, Hutchison Port Holdings Management Pte. Limited ("HPHM") as the trustee-manager of Hutchison Port Holdings Trust, and Power Assets Holdings Limited, a Director of Hutchison Telecommunications (Australia) Limited and Husky Energy Inc., and an Alternate Director of Hutchison Telecommunications (Australia) Limited. Except for Cheung Kong and HPHM, all the companies/business trust mentioned above are listed in Hong Kong or overseas. In addition, Mr. Sixt is a director of certain substantial shareholders of the Company within the meaning of Part XV of the Securities and Futures Ordinance, and a director of certain companies controlled by certain substantial shareholders of the Company. He holds a Master's degree in Arts and a Bachelor's degree in Civil Law, and is a member of the Bar and of the Law Society of the Provinces of Québec and Ontario, Canada.

CHOW Kun Chee, Roland, aged 77, has been a Non-executive Director of the Company since 9th January, 2015. He has been a Director of Cheung Kong (Holdings) Limited* since 1993 and is currently a Non-executive Director of Cheung Kong. He was an Independent Non-executive Director of Cheung Kong prior to his re-designation as a Non-executive Director of Cheung Kong in September 2004. Mr. Chow is a solicitor of the High Court of the Hong Kong Special Administrative Region and is a consultant of Messrs. Herbert Tsoi and Partners, Solicitors. Mr. Chow is a cousin of Mr. Leung Siu Hon, a Non-executive Director of the Company. Mr. Chow is a director of certain substantial shareholders of the Company within the meaning of Part XV of the Securities and Futures Ordinance, and a director of certain companies controlled by certain substantial shareholders of the Company. He holds a Master of Laws degree from the University of London.

George Colin MAGNUS, OBE, aged 79, has been a Non-executive Director of the Company since 9th January, 2015. He acted as an Executive Director of Cheung Kong (Holdings) Limited* from 1980 and Deputy Chairman of Cheung Kong from 1985 until he retired from these offices in October 2005. He has been a Non-executive Director of Cheung Kong since November 2005. He has been a Director of

Hutchison Whampoa Limited ("HWL") since 1980. He served as Deputy Chairman of HWL from 1984 to 1993 and is currently a Non-executive Director of HWL. He is also a Non-executive Director of Cheung Kong Infrastructure Holdings Limited, an Independent Non-executive Director of HK Electric Investments Manager Limited ("HKEIM") as the trustee-manager of HK Electric Investments, and HK Electric Investments Limited, and a Director of Husky Energy Inc.. Except for Cheung Kong and HKEIM, all the companies/investment trust mentioned above are listed in Hong Kong or overseas. He holds a Master's degree in Economics from King's College of the University of Cambridge.

LEE Yeh Kwong, Charles, GBM, GBS, OBE, JP, aged 78, has been a Non-executive Director of the Company since 9th January, 2015. Mr. Charles Lee has been a Non-executive Director of Cheung Kong (Holdings) Limited* since 2013. He was a Director of Cheung Kong during the period from August 1972 to March 1997. Mr. Charles Lee has also been a Non-executive Director of Hutchison Whampoa Limited since 2013. He is also the Chairperson of Hong Kong – Taiwan Economic and Cultural Co-operation and Promotion Council, and a Board Member and Campaign Committee Co-Chairman of The Community Chest of Hong Kong. Mr. Charles Lee is one of the founders of the solicitor's firm Woo, Kwan, Lee & Lo, a major law firm in Hong Kong. He holds a Master's degree in law and is a qualified solicitor in both Hong Kong and the United Kingdom. He was awarded the degree of Doctor of Laws honoris causa by The Hong Kong University of Science and Technology, the degree of Doctor of Business Administration by The Hong Kong Polytechnic University and the degree of Doctor of Social Sciences, honoris causa by the University of Hong Kong and The Open University of Hong Kong respectively. He is also a qualified accountant and a chartered secretary.

KWOK Tun-ii, Stanley, aged 88, has been an Independent Non-executive Director since 9th January, 2015, and a member of the Audit Committee and the Remuneration Committee of the Company since 26th February, 2015. He has been a Director of Cheung Kong (Holdings) Limited* since 1989 and is currently an Independent Non-executive Director, a member of the Audit Committee and the Remuneration Committee of Cheung Kong. Mr. Kwok holds a Bachelor's degree in Science (Architecture) from St. John's University, Shanghai, China, and an A.A. Diploma from the Architectural Association School of Architecture, London, England. He is also presently a Director of Amara Holdings Inc., CTBC Bank Corp. (Canada) (formerly known as CTC Bank of Canada), Husky Energy Inc., a listed company, and Stanley Kwok Consultants Inc.



KWOK Tun-li,
Stanley

YEH Yuan Chang,
Anthony

Simon MURRAY

CHOW Nin Mow,
Albert

HUNG Siu-lin,
Katherine

WONG Yick-ming,
Rosanna

CHEONG Ying Chew,
Henry

YEH Yuan Chang, Anthony, aged 91, has been an Independent Non-executive Director of the Company since 9th January, 2015. He has also been an Independent Non-executive Director of Cheung Kong Property Holdings Limited since 26th February, 2015. Mr. Yeh has been a Director of Cheung Kong (Holdings) Limited* since 1993 and is currently an Independent Non-executive Director of Cheung Kong. Mr. Yeh holds a Master's degree in Science (Mechanical Engineering). He is the Honorary Life President of Tai Ping Carpets International Limited, a listed company.

Simon MURRAY, CBE, aged 75, has been an Independent Non-executive Director of the Company since 9th January, 2015. He has also been an Independent Non-executive Director of Cheung Kong Property Holdings Limited since 26th February, 2015. Mr. Murray has been a Director of Cheung Kong (Holdings) Limited* since 1993 and is currently an Independent Non-executive Director of Cheung Kong. He is also the Chairman of General Enterprise Management Services (International) Limited ("GEMS Ltd."), a private equity fund management company. He is a Non-executive Director of Greenheart Group Limited, IRC Limited and China LNG Group Limited, and an Independent Non-executive Director of Orient Overseas (International) Limited, Wing Tai Properties Limited and Spring Asset Management Limited ("SAM") as the manager of Spring Real Estate Investment Trust. He is also a Non-executive Director of Compagnie Financière Richemont SA, and was previously the Independent Non-executive Director and Chairman of Gulf Keystone Petroleum Ltd. Except for CK Property, Cheung Kong, GEMS Ltd. and SAM, all the companies/investment trust mentioned above are listed in Hong Kong or overseas.

CHOW Nin Mow, Albert, aged 65, has been an Independent Non-executive Director of the Company since 9th January, 2015. He has been also an Independent Non-executive Director of Cheung Kong Property Holdings Limited and a member of the Audit Committee of CK Property since 26th February, 2015. Mr. Chow has been a Director of Cheung Kong (Holdings) Limited* since 1983. He acted as a Non-executive Director of Cheung Kong from April 1997 to October 2004 and has been an Independent Non-executive Director of Cheung Kong since October 2004. He is the Chairman and Managing Director of Wah Yip (Holdings) Limited.

HUNG Siu-lin, Katherine, aged 67, has been an Independent Non-executive Director of the Company since 9th January, 2015 and a member of the Audit Committee of the Company since 26th February, 2015. She has been an Independent Non-executive Director, the Chairman of the Remuneration Committee and a member of the Audit Committee of Cheung Kong Property

Holdings Limited since 26th February, 2015. Ms. Hung joined the Group in March 1972. Ms. Hung acted as an Executive Director of Cheung Kong (Holdings) Limited* from 1985 to August 2000. She was a Non-executive Director of Cheung Kong from September 2000 to October 2004, has been an Independent Non-executive Director of Cheung Kong since October 2004, and has been a member of the Audit Committee of Cheung Kong since 1st January, 2007. Ms. Hung is a member of the Tianjin Committee of the 13th Chinese People's Political Consultative Conference of the People's Republic of China; also a member of the Supervisory Board of Hong Kong Housing Society, a Court Member of The Hong Kong University of Science and Technology, an Honorary Court Member of The Hong Kong Polytechnic University, an Honorary Court Member of Lingnan University, and an Executive Director of Chinese Academy of Governance (HK) Industrial and Commercial Professionals Alumni Association. She was a Director of Li Ka Shing Foundation Limited, a Member of HKSAR Estate Agents Authority during the period from November 2006 to October 2012, a Steering Committee Member of the Institute for Enterprise of The Hong Kong Polytechnic University from April 2000 to August 2011, and an Executive Committee Member of Hong Kong Housing Society from September 2008 to August 2014. Ms. Hung is a University Fellow of The Hong Kong Polytechnic University.

WONG Yick-ming, Rosanna, DBE, JP, aged 62, has been an Independent Non-executive Director of the Company since 9th January, 2015 and the Chairman of the Remuneration Committee of the Company since 26th February, 2015. She has been an Independent Non-executive Director of Cheung Kong (Holdings) Limited* since 2001 and a member of the Remuneration Committee of Cheung Kong since 2005. She has been the Chairman of the Remuneration Committee of Cheung Kong since 1st January, 2012. She holds a Doctor of Philosophy degree in Sociology from the University of California (Davis), U.S.A. and has been awarded Honorary Doctorates by The Chinese University of Hong Kong, The Hong Kong Polytechnic University, the University of Hong Kong, The Hong Kong Institute of Education and University of Toronto in Canada. She is currently a member of the 12th National Committee of the Chinese People's Political Consultative Conference of the People's Republic of China. She is a Member of The Hong Kong University of Science and Technology Business School Advisory Council, an elected Member of the Council and an *ex-officio* Member of the Court of the University of Hong Kong. She also serves as a Global Advisor to Mars, Incorporated. She is the Executive Director of The Hong Kong Federation of Youth Groups, the Non-executive Chairman of The

Hongkong Bank Foundation's Advisory Committee, a Non-executive Director of The Hongkong and Shanghai Banking Corporation Limited and an Independent Non-executive Director of Hutchison Telecommunications Hong Kong Holdings Limited and The Hongkong and Shanghai Hotels, Limited, both being listed companies. She was previously a member of the Commission on Poverty of the Government of the Hong Kong Special Administrative Region.

CHEONG Ying Chew, Henry, aged 67, has been an Independent Non-executive Director of the Company since 9th January, 2015 and the Chairman of the Audit Committee of the Company since 26th February, 2015. He has also been an Independent Non-executive Director, the Chairman of the Audit Committee and a member of the Remuneration Committee of Cheung Kong Property Holdings Limited since 26th February, 2015. Mr. Cheong has been an Independent Non-executive Director and a member of the Audit Committee of Cheung Kong (Holdings) Limited* since September 2004. He has been appointed as the Chairman of the Audit Committee of Cheung Kong on 1st January, 2007. He is also an Independent Non-executive Director of Cheung Kong Infrastructure Holdings Limited, CNNC International Limited, Creative Energy Solutions Holdings Limited, Greenland Hong Kong Holdings Limited, Hutchison Telecommunications Hong Kong Holdings Limited, New World Department Store China Limited, Skyworth Digital Holdings Limited and TOM Group Limited, an Independent Director of BTS Group Holdings Public Company Limited, and an Alternate Director to Dr. Wong Yick-ming, Rosanna, an Independent Non-executive Director of Hutchison Telecommunications Hong Kong Holdings Limited. Mr. Cheong is an Executive Director and Deputy Chairman of Worldsec Limited. Except for CK Property and Cheung Kong, all companies mentioned above are listed companies. Mr. Cheong is a member of the Securities and Futures Appeals Tribunal and a member of the Advisory Committee of the Securities and Futures Commission. Mr. Cheong holds a Bachelor of Science degree in Mathematics and a Master of Science degree in Operational Research and Management.

* Cheung Kong (Holdings) Limited's listing status on The Stock Exchange of Hong Kong Limited was replaced by CK Hutchison Holdings Limited on 18th March, 2015.

Key Personnel's Biographical Information

Accounts Department

Man Ka Keung, Simon, aged 57, Member of Executive Committee & General Manager, Accounts Department, joined the Group in December 1987. He is the Alternate Director to Mr. Ip Tak Chuen, Edmond, Deputy Chairman and Executive Director of Cheung Kong Infrastructure Holdings Limited and a Director of Harbour Plaza Hotel Management Limited. He has over 33 years of experience in accounting, auditing, tax and finance. He holds a Bachelor's degree in Economics and is an associate member of The Institute of Chartered Accountants in Australia.

Lee Shu Yan, Simon, aged 51, Deputy Chief Manager, joined the Group in October 1987. He has over 32 years of experience in accounting. He holds a Postgraduate Diploma in Management Studies. He is a fellow member of The Association of Chartered Certified Accountants, a Certified Public Accountant of Hong Kong Institute of Certified Public Accountants, a non-practising member of The Chinese Institute of Certified Public Accountants, and a fellow member and Certified Tax Adviser of The Taxation Institute of Hong Kong.

Ng Yuet Fong, Betty, aged 65, Senior Manager, joined the Group in September 1993. She has over 42 years of experience in accounting and treasury. She holds a Bachelor of Business Administration degree in Accounting.

Lee King Hang, Delfen, aged 45, Senior Manager, joined the Group in June 1996. He has over 23 years of experience in accounting and auditing. He holds a Bachelor of Arts degree with Honours in Accountancy and a Postgraduate Diploma in Business Administration. He is a fellow member of The Association of Chartered Certified Accountants and a Certified Public Accountant of the Hong Kong Institute of Certified Public Accountants.

Administration Department

Pau Shiu Yung, Anita, aged 57, Senior Manager, joined the Group in December 1977. She has over 37 years of experience in office administration management. She is a professional member of The Hong Kong Institute of Human Resource Management.

Ng Po Lung, aged 53, Manager, joined the Group in November 1993. He has over 30 years of experience in office administration management. He holds a Diploma in Legal Studies, a Bachelor of Social Science degree with Honours and a Master's degree in Business Administration.

Yu Wing Han, Jessica, aged 48, Manager, joined the Group in August 2014. She has over 19 years of experience in office administration management. She holds a Bachelor of Science degree with Honours, a Postgraduate Diploma in Professional Accounting and a Master's degree in Business Administration.

Building Cost & Contract Department

Kwan Chi Kin, Anthony, aged 59, Member of Executive Committee & General Manager, Building Cost & Contract Department, joined the Group in May 1990. He has over 37 years of experience in building construction and quantity surveying. He holds a Higher Diploma in Building Technology and Management. He is a Registered Professional Surveyor, a Registered Professional Engineer, a professional member of The Royal Institution of Chartered Surveyors, a member of The Hong Kong Institute of Surveyors, a member of The Chartered Institute of Building, a member of The Hong Kong Institution of Engineers, a member of Hong Kong Institute of Construction Managers and a member of Chartered Management Institute.

Chee Chun Kit, aged 52, Deputy Chief Manager, joined the Group in December 1991. She has over 26 years of experience in quantity surveying. She holds an Associateship in Building Technology and Management. She is a professional member of The Royal Institution of Chartered Surveyors, a member of The Hong Kong Institute of Surveyors, a member of Hong Kong Institute of Construction Managers and possesses the qualification of PRC Cost Engineer.

Wong Tak On, Andy, aged 51, Senior Contracts Manager, joined the Group in May 1997. He has over 27 years of experience in quantity surveying. He holds a Bachelor of Applied Science degree in Building Studies. He is a professional member of The Royal Institution of Chartered Surveyors and a member of The Hong Kong Institute of Surveyors.

Yau Charm Ping, Steve, aged 55, Senior Contracts Manager, joined the Group in June 1987. He has over 33 years of experience in quantity surveying. He holds an Advanced Higher Diploma in Quantity Surveying and is a professional member of The Royal Institution of Chartered Surveyors.

Choi Kwok Leung, Edberg, aged 46, Contracts Manager, joined the Group in January 2012. He has over 21 years of experience in quantity surveying. He holds a Bachelor of Science degree in Building and a Master of Science degree in Construction Management. He is a Registered Professional Surveyor, a professional member of The Royal Institution of Chartered Surveyors, a member of The Hong Kong Institute of Surveyors and possesses the qualification of PRC Cost Engineer.

Lam Man Na, Mana, aged 49, Contracts Manager, joined the Group in April 1996. She has over 25 years of experience in quantity surveying. She holds a Higher Diploma in Building and a Diploma in Surveying (Quantity Surveying). She is a Registered Professional Surveyor, a professional member of The Royal Institution of Chartered Surveyors, a member of The Hong Kong Institute of Surveyors and possesses the qualification of PRC Cost Engineer.

To Wing, Karen, aged 38, Contracts Manager, joined the Group in August 2011. She has over 13 years of experience in quantity surveying. She holds a Bachelor of Science degree with Honours in Quantity Surveying and a Bachelor's degree in Chinese Laws. She is a professional member of The Royal Institution of Chartered Surveyors.

Chairman's Office

Au Siu Yin, Amy, aged 52, Manager, joined the Group in February 1990. She has over 30 years of experience in office and charity project management. She holds a Bachelor of Arts degree with Honours and a Master's degree in Business Administration. She is an associate member of The Institute of Chartered Secretaries and Administrators.

Yue Shuk Chun, Jennie, aged 54, Manager & Secretary to Chairman, joined the Group in March 1993. She has over 35 years of experience in secretarial and office management. She holds a Bachelor of Social Sciences degree.

China Department

Beijing

Chan Yuet Ming, Louis, aged 55, Senior Project Manager, joined the Group in October 1992. He is the General Manager of CKH (China) Investment Company Limited, Beijing Po Garden Real Estates Development Company Limited, Beijing Chang Le Real Estates Development Company Limited and Dalian Dalian Property Development Company Limited. He has over 30 years of experience in property development. He holds a Bachelor of Science degree in Architecture, a Bachelor's degree in Architecture and an Executive Master's degree in Business Administration. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region, a member of The Hong Kong Institute of Architects and a member of the Chinese People's Political Consultative Conference (Dong Cheng District, Beijing).

Yeung Shun Kiu, Eva, aged 38, Finance Manager, Beijing Project, joined the Group in September 2008. She has over 16 years of experience in accounting. She holds a Bachelor of Business Administration degree with Honours in Accounting. She is an associate member of The Association of Chartered Certified Accountants and a Certified Public Accountant of the Hong Kong Institute of Certified Public Accountants.

Beijing Office

Wong K, James, aged 51, Manager, Business Development, joined the Cheung Kong Group in September 1991. He has over 29 years of experience in business development. He is the Chief Representative of the Beijing Office of the Company, and is also the Director, Deputy General Manager and Chief Corporate Affairs Officer of Beijing Oriental Plaza Company Limited. He holds a Master's degree in Management Science.

Dalian

Ng Kai Chi, Paul, aged 60, Project Manager, Dalian Project, joined the Group in March 2013. He has over 41 years of experience in electrical and mechanical engineering, and project management. He holds a Master of Design Science degree in Building Services. He is a Chartered Engineer, a member of The Chartered Institution of Building Services Engineers (UK), a member of The Hong Kong Institution of Engineers, a member of The Chartered Institute of Plumbing and Heating Engineering, a member of American Society of Plumbing Engineers and a member of The Association of Hydraulic Services Consultants Australia.

Guangzhou

Tang Sek Wai, Max, aged 55, Senior Project Manager, joined the Group in November 1986. He is the General Manager of Regal Lake Property Development Limited Guangzhou. He has over 29 years of experience in project management. He holds a Master's degree in Environmental Engineering Management and a Master's degree in Business Administration (Executive). He is a Chartered Builder, a member of The Hong Kong Institution of Engineers and a member of Hong Kong Institute of Construction Managers.

Lam Ka Keung, aged 57, Project Manager, Guangzhou Project, joined the Group in June 1994. He has over 37 years of experience in project management. He holds a Higher Certificate in Construction Technology.

Wu Kwok Leung, Eddy, aged 58, Finance Manager, Guangzhou Project, joined the Group in May 2008. He has over 38 years of experience in accounting. He holds a Diploma in Chinese Law and a Professional Diploma for Financial Controllers & Finance Directors of Foreign Investment & Foreign Enterprise in China.

Shanghai

Lam Yuk, Bruce, aged 46, Senior Project Manager, joined the Group in June 1998. He is the General Manager of Shanghai Changrun Jianghe Property Development Company Limited. He has over 21 years of experience in project management. He holds a Bachelor of Arts degree with Honours in Architectural Studies, a Master's degree in Architecture, a Master's degree in Business Administration and a Postgraduate Diploma in Project Management. He is a Registered Architect, a member of The Hong Kong Institute of Architects and possesses the qualification of PRC Class 1 Registered Architect.

Ma Ching Che, Christina, aged 56, Senior Project Manager, joined the Group in August 2007. She is the General Manager of Shanghai Cheung Tai Property Development Limited, Shanghai Lianya Investment Consultancy Limited (上海聯雅投資諮詢有限公司) and Shanghai Heya Property Development Company Limited (上海和雅房地產開發有限公司). She has over 28 years of experience in project management. She holds a Bachelor of Science degree with Honours in Architectural Studies and Structural Design and a Diploma in Architecture. She is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region, a member of The Royal Institute of British Architects and a member of The Hong Kong Institute of Architects.

Au Hoe Kye, Quincy, aged 59, Finance Manager, Shanghai Project, joined the Cheung Kong Group in September 1994. He is also the Financial Controller of our project Companies in Shanghai. He has over 27 years of experience in accounting. He is a fellow of The Institute of Chartered Accountants in England and Wales, a fellow member of The Association of Chartered Certified Accountants and a fellow of Hong Kong Institute of Certified Public Accountants.

Chan Wing Fai, Eric, aged 48, Leasing Manager, Shanghai Project, joined the Group in July 2012. He is also the Chief Leasing Manager of our project Company in Shanghai. He has over 22 years of experience in property leasing. He holds a Bachelor of Science degree in Land Management and a Master of Science degree in International Real Estate. He is a professional member of The Royal Institution of Chartered Surveyors.

Leung Wai Chung, Martin, aged 42, Leasing Manager, Shanghai Project, joined the Group in January 2014. He is also the Chief Leasing Manager of our project Company in Shanghai. He has over 16 years of experience in property leasing. He holds a Bachelor of Science degree with Honours in Property Development and Asset Management. He is a Registered Professional Surveyor, a professional member of The Royal Institution of Chartered Surveyors, a member of The Hong Kong Institute of Surveyors and a member of Institute of Shopping Centre Management.

Key Personnel's Biographical Information (continued)

China Property

Lee Chi Kin, Casey, aged 52, Business Development Manager, China Property, joined the Group in August 1998. He is also an Executive Director and Responsible Officer of Hui Xian Asset Management Limited. He has over 30 years of experience in accounting, hotel management and property development. He holds a Bachelor of Social Sciences degree with Honours. He is a member of The Chinese Institute of Certified Public Accountants, a Certified Public Accountant of Hong Kong Institute of Certified Public Accountants, and a member of The Institute of Chartered Accountants in England and Wales. Mr. Lee is also a member of the Chinese People's Political Consultative Conference (Shenyang).

Chu Yu Fai, Kenneth, aged 62, Business Development Manager, China Property, joined the Group in July 1994. He is also the Director & Deputy General Manager of Chengdu Changtian Company Limited and the Deputy General Manager of Sheraton Chengdu Lido Hotel. He has over 36 years of experience in finance, accounting, auditing, hotel management and business development. He holds a Bachelor of Arts degree in Economics and a Bachelor of Commerce degree in Business Administration.

Cheung Sau Ying, Dorothy, aged 53, Business Development Manager, China Property, joined the Group in August 2000. She is also the Director and Deputy General Manager of Shenyang Lido Business Company Limited and Deputy General Manager of Sofitel Shenyang Lido. She has over 32 years of experience in accounting. She holds a Higher Certificate in Company Secretaries and Administration. She is an associate member of The Institute of Chartered Secretaries and Administrators and an associate member of The Hong Kong Institute of Chartered Secretaries.

Ng Hok Leung, Sidney, aged 59, Project Manager, China Property, joined the Group in June 1998. He is the Project Manager of Shenyang Lido Business Company Limited. He has over 40 years of experience in hotel construction, E & M engineering and property management.

Company Secretarial Department

Yeung, Eirene, aged 54, a Member of the Executive Committee, General Manager, Company Secretarial Department and the Company Secretary. She is also the Company Secretary of Cheung Kong Property Holdings Limited. She joined the Group in August 1994. She is a Member of the Executive Committee and the Company Secretary of Cheung Kong (Holdings) Limited (whose listing status on The Stock Exchange of Hong Kong Limited was replaced by the Company on 18th March, 2015). She is the Company Secretary and the Alternate Director to Mr. Kam Hing Lam, the Group Managing Director of Cheung Kong Infrastructure Holdings Limited. She is also the Company Secretary of CK Life Sciences Int'l., (Holdings) Inc. and a Non-executive Director of ARA Asset Management (Fortune) Limited. She is a member of the Financial Reporting Council, a member of the SFC (HKEC Listing) Committee of the Securities and Futures Commission of Hong Kong, a member of the Listing Committee of the Main Board and Growth Enterprise Market of The Stock Exchange of Hong Kong Limited, a General Committee member of The Chamber of Hong Kong Listed Companies, a member of the Advisory Board of the MBA Programmes of The Chinese University of Hong Kong ("CUHK") and a member of the Advisory Group on BBA-JD Programme of CUHK. She is a solicitor of the High Court of Hong Kong Special Administrative Region and of the Senior Courts of England and Wales. She is also a fellow member of The Hong Kong Institute of Directors, The Hong Kong Institute of Chartered Secretaries and The Institute of Chartered Secretaries and Administrators. She holds a Master of Science degree in Finance, a Master's degree in Business Administration and a Bachelor's degree in Laws.

Pao Ting Ting, Nicole, aged 41, Deputy Chief Manager, joined the Group in November 2008. She has over 16 years of experience in corporate finance and commercial legal work, listing, regulatory and compliance. She holds a Bachelor of Commerce degree in Accounting & Finance and a Master of Laws degree in Corporate & Financial Law. She is a Certified Practising Accountant of CPA Australia and a solicitor of the High Court of the Hong Kong Special Administrative Region.

Cheung Yuen Sang, aged 55, Deputy Chief Manager, joined the Group in January 2015. He has over 26 years of experience in the legal field. He holds a Bachelor of Laws degree with Honours, a Master of Laws degree and a Master's degree in Business Administration. He is a solicitor of the Senior Courts of England & Wales and of the High Court of the Hong Kong Special Administrative Region.

Tse Kin Keung, Augustine, aged 45, Assistant Chief Manager, joined the Group in October 2010. He has over 22 years of experience in the legal field. He holds a Bachelor's degree with Honours in Laws, a Postgraduate Certificate in Laws and a Master's degree in Business Administration. He is a solicitor of the Supreme Court of the Hong Kong Special Administrative Region.

Chan Siu Yin, Bomie, aged 44, Senior Manager, joined the Group in August 2012. She has over 19 years of experience in company secretarial, accounting, finance and the auditing field. She holds a Master of Science degree in Accountancy and a Graduate Diploma in China Business Law. She is a fellow member of The Association of Chartered Certified Accountants and a Certified Public Accountant of Hong Kong Institute of Certified Public Accountants.

Cheng Shuk Chi, Bridie, aged 43, Senior Manager, joined the Group in September 2004. She has over 19 years of experience in the company secretarial field. She holds a Bachelor's degree with Honours in Business Administration. She is an associate member of The Institute of Chartered Secretaries and Administrators and an associate member of The Hong Kong Institute of Chartered Secretaries.

Chan Ho Choi, Bons, aged 50, Senior Manager, joined the Group in March 1997. He has over 24 years of experience in the company secretarial field. He holds a Bachelor of Laws degree with Honours and a Master of Business degree. He is an associate member of The Institute of Chartered Secretaries and Administrators and an associate member of The Hong Kong Institute of Chartered Secretaries.

Lam Ling Sheung, Elina, aged 45, Manager, joined the Group in February 2001. She has over 21 years of experience in the company secretarial field. She holds a Master's degree in Corporate Finance. She is an associate member of The Institute of Chartered Secretaries and Administrators and an associate member of The Hong Kong Institute of Chartered Secretaries.

Chan Cho Mui, Jo, aged 46, Manager, joined the Group in November 2003. She has over 22 years of experience in the company secretarial field. She is an associate member of The Institute of Chartered Secretaries and Administrators and an associate member of The Hong Kong Institute of Chartered Secretaries.

Wong Yee Wah, Eva, aged 46, Copywriting Manager, joined the Group in March 1997. She has years of translation and copywriting experience in areas of finance, economics and commerce. She holds a Bachelor of Arts degree with Honours in Business Studies and a Master of Arts degree in China Development Studies.

Construction Audit & Quality Assurance Department

Tsui Ying Kit, Simon, aged 55, Senior Manager, joined the Group in March 1976. He has over 34 years of experience in electrical and mechanical engineering and building quality management. He holds a Master of Science degree in Facility Management and is a professional member of International Facility Management Association.

Chung Chi Kin, Leo, aged 44, Manager, joined the Group in April 2002. He has over 21 years of experience in building quality management. He holds a Bachelor of Science degree with Honours in Building Surveying and a Master's degree in Business Administration. He is a Registered Professional Surveyor, an Authorized Person (List of Surveyors) of the Hong Kong Special Administrative Region, a Registered Inspector (List of Surveyors) of the Hong Kong Special Administrative Region, a professional member of The Royal Institution of Chartered Surveyors, a member of The Hong Kong Institute of Surveyors, an associate member of Hong Kong Institute of Arbitrators and a Voluntary Building Assessment Scheme Assessor (List 1) of the Voluntary Building Assessment Scheme.

Construction Management Department

Shen Wai Yee, Grace, aged 62, Member of Executive Committee & General Manager, Construction Management Department, joined the Group in September 1989. She has over 33 years of experience in project management. She holds a Bachelor of Arts degree in Sociology and a Bachelor of Architecture degree. She is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region and a member of The Hong Kong Institute of Architects.

Mak Kwok Keung, Charles, aged 53, Senior Executive Manager, joined the Group in January 1994. He has over 32 years of experience in construction management. He holds a Postgraduate Diploma in Construction Management.

Wong Yin Li, Raymond, aged 58, Senior Executive Manager, joined the Group in November 1989. He has over 29 years of experience in construction management. He holds a Higher Diploma in Building Technology and Management.

Cheng Kin Chi, Eddy, aged 38, Senior Manager, joined the Group in July 2009. He has over 15 years of experience in construction management. He holds a Bachelor of Science degree with Honours in Building Technology and Management and a Master of Science degree in Project Management. He is a member of The Australian Institute of Building, a member of The Chartered Institute of Building, a member of The Hong Kong Institution of Engineers, a member of The Society of Professional Engineers and a member of The Institute of Quality Assurance.

Law Chi Hang, Tony, aged 40, Senior Manager, joined the Group in July 2008. He has over 22 years of experience in construction management. He holds a Diploma in Surveying and a Master of Science degree in Project Management. He is a member of The Chartered Institute of Building.

Chan Wai Shing, Vincent, aged 41, Manager, joined the Group in September 2007. He has over 17 years of experience in construction management. He holds a Bachelor of Engineering degree with Honours in Building Services Engineering. He is a Chartered Engineer, a Registered Professional Engineer, a member of The Chartered Institution of Building Services Engineers (UK) and a member of The Hong Kong Institution of Engineers.

Yeung Sim Fong, aged 45, Manager, joined the Group in August 2004. She has over 20 years of experience in construction management. She holds a Bachelor of Science degree in Building Technology and Management and a Master's degree in Construction Engineering and Management. She is a member of The Chartered Institute of Building and a member of Hong Kong Institute of Construction Managers.

Corporate Affairs Department

Tong Barnes Wai Che, Wendy, aged 54, Chief Corporate Affairs Officer, joined the Group in March 1999. She is also the Chief Corporate Affairs Officer of Cheung Kong Infrastructure Holdings Limited and CK Life Sciences Int'l., (Holdings) Inc. as well as the Deputy Chief Executive Officer of Hui Xian Asset Management Limited. Mrs. Barnes is also a board member of the Community Chest of Hong Kong. She holds a Bachelor's degree in Business Administration.

Tsui Sau Yuen, Anita, aged 51, Deputy Chief Manager, Marketing Communications, joined the Group in August 2005. She has over 26 years of experience in advertising and marketing communications. She holds a Diploma in Journalism.

Cheung Yuen Mei, Winnie, aged 46, Deputy Chief Manager, Corporate Affairs, joined the Group in March 1999. She is also the Deputy Chief Manager, Corporate Affairs of Cheung Kong Infrastructure Holdings Limited. She has over 24 years of experience in public relations and corporate affairs. She holds a Bachelor of Arts degree with Honours in Philosophy.

Huen Ka Lee, Carrie, aged 44, Senior Corporate Affairs Manager, joined the Group in April 2014. She has over 22 years of experience in public relations and corporate affairs. She holds a Bachelor of Arts degree with Honours.

Lai Man Yee, Emily, aged 47, Senior Marketing Communications Manager, joined the Group in April 1995. She has over 23 years of experience in advertising and marketing communications. She holds a Bachelor of Business Administration degree with Honours.

Ng Yee Wa, Eva, aged 36, Senior Corporate Affairs Manager, joined the Cheung Kong Group in June 2005. She has over 13 years of experience in public relations and corporate affairs. She holds a Bachelor of Arts degree with Honours in Humanities and a Master of Arts degree in Communication.

Yim Wai Fan, Abby, aged 39, Senior Marketing Communications Manager, joined the Group in November 2009. She has over 16 years of experience in the marketing communications field. She holds a Bachelor of Science degree with Honours in Sociology.

Cheung Shung Yin, Veronica, aged 38, Marketing Communications Manager, joined the Group in January 2010. She has over 14 years of experience in the marketing communications field. She holds a Bachelor of Social Science degree with Honours.

Lau Yuk Ha, Loretta, aged 51, Marketing Communications Manager, joined the Group in November 1995. She has over 22 years of experience in the marketing communications field. She holds a Honours Diploma in Communication and a Master of Arts degree in Economics.

Leung, Angela, aged 33, Corporate Affairs Manager, joined the Group in August 2011. She has over 6 years of experience in legal, politics and corporate affairs. She holds a Bachelor of Laws degree and a Bachelor of Commerce & Administration degree. She is a barrister and solicitor of the High Court of New Zealand.

Key Personnel's Biographical Information (continued)

Corporate Business Development Department

Ma Lai Chee, Gerald, aged 47, Member of Executive Committee & General Manager, Corporate Business Development Department, joined the Group in February 1996. He is the Alternate Director to Mr. Lai Kai Ming, Dominic, Non-Executive Director of Hutchison Telecommunications Hong Kong Holdings Limited and a Non-Executive Director of ARA Asset Management (Prosperity) Limited as the manager of Prosperity Real Estate Investment Trust ("Prosperity REIT"). He is also the Alternate Director to Mr. Ip Tak Chuen, Edmond in respect of ARA Asset Management (Fortune) Limited as the manager of Fortune Real Estate Investment Trust ("Fortune REIT"). Prosperity REIT is listed on The Stock Exchange of Hong Kong Limited whereas Fortune REIT is listed on both The Stock Exchange of Hong Kong Limited and the Singapore Exchange Securities Trading Limited. He has over 25 years of experience in banking, investment and portfolio management, real estate development and marketing, and managing IT related ventures and services. He holds a Bachelor of Commerce degree in Finance and a Master of Arts degree in Global Business Management. He is a member of the Hospitality Services Committee of Caritas Hong Kong. He is also a member of the President's Circle, the Dean's Advisory Board for the Faculty of Arts and the China Advisory Council for the Sauder School of Business of the University of British Columbia, Canada.

Lee Kwong Wang, Francis, aged 44, Deputy Chief Manager, joined the Cheung Kong Group in August 2000. He is a Director of e-Smart System Inc., iMarkets Limited, Videofone Company Limited and Beijing Net-Infinity Technology Development Company Limited and Responsible Officer of iMarkets Limited and iMarkets Structured Products Limited. He has over 22 years of experience in banking, investment and managing technology related ventures. He holds a Bachelor of Science degree with Honours and a Master's degree in Business Administration. He is a Chartered Financial Analyst, a member of The CFA Institute and a member of The Hong Kong Society of Financial Analysts Limited.

Chan Cheuk Man, Curley, aged 43, Senior Manager, joined the Cheung Kong Group in July 2000. He has over 20 years of experience in finance, investment and business development. He holds a Bachelor of Arts degree with Honours in Accountancy and a Master of Science degree in Accounting and Finance. He is a fellow member of The Association of Chartered Certified Accountants and a Certified Public Accountant of the Hong Kong Institute of Certified Public Accountants.

Kiang Shin Ping, Lillian, aged 37, Senior Manager, joined the Group in October 2014. She has over 12 years of experience in finance, investment and business development. She holds a Bachelor of Science degree in Management Science and a Master's degree in Business Administration.

Lau Chun Yu, Sophia, aged 35, Senior Manager, joined the Cheung Kong Group in August 2000. She has over 14 years of experience in business development. She holds a Bachelor of Science degree, a Bachelor of Commerce degree and a Master's degree in International and Public Affairs.

Lau Yuen Sun, aged 50, Senior Manager, Project Management, joined the Cheung Kong Group in August 2001. He has over 24 years of experience in project management. He holds a Bachelor of Engineering degree with Honours, a Master of Science degree and a Diploma in Professional Project Management.

Chan Chuen Kit, Dickie, aged 43, Manager, Engineering, joined the Cheung Kong Group in August 1995. He has over 19 years of experience in networking & system engineering. He holds a Bachelor of Science degree in Computer Science and a Master of Science degree in E-Commerce.

Kwok Stephen Joseph, aged 44, Manager, Engineering, joined the Cheung Kong Group in May 2001. He has over 19 years of experience in networking & system engineering. He holds a Bachelor of Arts degree in Economics.

Luk Ting Chung, Mike, aged 42, Manager, Project Marketing, joined the Cheung Kong Group in February 1998. He has over 24 years of experience in sales & marketing. He holds a Bachelor's degree with Honours in Management Studies.

Wu Cheuk Ying, Ivy, aged 38, Manager, Finance & Administration, joined the Group in April 2008. She has over 15 years of experience in accounting and auditing. She holds a Bachelor of Business Administration degree with Honours in Accountancy and a Master of Corporate Governance degree. She is a fellow member of The Association of Chartered Certified Accountants and a Certified Public Accountant of the Hong Kong Institute of Certified Public Accountants.

Yip Lai On, Maggie, aged 36, Manager, Finance & Administration, joined the Group in May 2008. She has over 14 years of experience in accounting. She holds a Bachelor of Arts degree with Honours in Accountancy and a Master of Professional Accounting degree. She is a fellow member of The Association of Chartered Certified Accountants.

Design & Promotion Department

Leung Yuen Kwan, Josephine, aged 46, Deputy Chief Manager, joined the Group in July 1995. She has over 21 years of experience in design, promotion, market research and property sales. She holds a Bachelor of Commerce degree in Marketing and Finance.

Development Department

Chan Ho Kei, Kevin, aged 42, Senior Project Manager, joined the Group in June 2003. He has over 16 years of experience in project management. He holds a Bachelor of Arts degree with Honours in Architectural Studies and a Master's degree in Architecture. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region and a member of The Hong Kong Institute of Architects.

Chan Hon Shing, aged 53, Senior Project Manager, joined the Group in December 1995. He has over 28 years of experience in architectural profession and project management. He holds a Bachelor of Arts degree with Honours in Architectural Studies and a Bachelor of Architecture degree. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region and a member of The Hong Kong Institute of Architects.

Chan Kwok Keung, Dennis, aged 47, Senior Project Manager, joined the Group in May 1997. He has over 21 years of experience in project management. He holds a Bachelor of Arts degree with Honours in Architecture, a Master's degree in Architecture, and a Master's degree in Business Administration in Digital Technologies Management. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region, a member of The Hong Kong Institute of Architects, and a member of The Chartered Institute of Arbitrators.

Chu Tak Kwong, Andy, aged 54, Senior Project Manager, joined the Group in June 1998. He has over 30 years of experience in architectural profession and project management. He holds a Bachelor's degree in Architecture. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region, a member of The Australian Institute of Architects and a member of The Hong Kong Institute of Architects.

Leung Chung Ping, Louis, aged 47, Senior Project Manager, joined the Group in November 2003. He is a Director of Property Enterprises Development (Singapore) Pte Limited. He has over 19 years of experience in project management. He holds a Bachelor of Science degree with Honours in Architecture and a Master's degree in Architecture. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region and a member of The Hong Kong Institute of Architects.

Lo Kin Yip, Terence, aged 51, Senior Project Manager, joined the Group in January 1999. He has over 25 years of experience in project management. He holds a Bachelor of Arts degree with Honours in Architectural Studies and a Bachelor of Architecture degree. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region, a member of The Royal Institute of British Architects and The Hong Kong Institute of Architects and an associate member of The Chartered Institute of Arbitrators.

Pun Wing Chiu, Anthony, aged 51, Senior Project Manager, Structural, joined the Group in September 1999. He has over 27 years of experience in project/structural engineering management. He holds a Bachelor of Science degree with Honours in Civil Engineering. He is a Chartered Engineer, a Registered Professional Engineer, a Registered Structural Engineer, a member of The Hong Kong Institution of Engineers and a member of The Institution of Structural Engineers.

Lam Pui Yu, Eric, aged 41, Project Manager, joined the Group in November 2004. He has over 16 years of experience in project management. He holds a Bachelor of Arts degree with Honours in Architectural Studies and a Master's degree in Architecture. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region and a member of The Hong Kong Institute of Architects.

Tang Pui Yan, Stanley, aged 39, Project Manager, joined the Group in August 2002. He has over 16 years of experience in project management. He holds a Bachelor of Architectural Studies, a Bachelor of Arts degree with Honours in Architecture and a Postgraduate Diploma in Construction Project Management. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region, a member of The Hong Kong Institute of Architects and a BEAM Professional of Hong Kong Green Building Council.

Wang An Ming, David, aged 39, Project Manager, joined the Group in August 2006. He has over 15 years of experience in project management. He holds a Bachelor of Arts degree with Honours in Architectural Studies and a Master's degree in Architecture. He is a Registered Architect, an Authorized Person (List of Architects) of the Hong Kong Special Administrative Region, a member of The Hong Kong Institute of Architects and a member of The Royal Institute of British Architects.

E & M Department

Lo Kin Hing, Isaac, aged 53, Senior Manager, joined the Group in April 2003. He has over 28 years of experience in electrical & mechanical engineering. He holds a Master of Science degree in Construction Project Management. He is a Chartered Engineer, a Registered Professional Engineer, a fellow of The Chartered Institution of Building Services Engineers (UK), a fellow of The Institute of Engineering and Technology and a fellow of The Hong Kong Institution of Engineers.

Cheung Sau Hing, Belinda, aged 50, Manager, joined the Group in October 1999. She has over 27 years of experience in electrical & mechanical engineering. She holds a Higher Diploma in Building Services Engineering. She is a Chartered Engineer, a member of The Chartered Institution of Building Services Engineers (UK) and a member of The Hong Kong Institution of Engineers.

Lau Man Bun, Barry, aged 47, Manager, joined the Group in July 2003. He has over 24 years of experience in electrical & mechanical engineering. He holds a Bachelor of Engineering degree with Honours in Building Services Engineering and a Master of Science degree in Environmental Management. He is a Chartered Engineer, a Registered Professional Engineer, a member of The Chartered Institution of Building Services Engineers (UK) and a member of The Hong Kong Institution of Engineers.

Human Resources Department

Yip Kim Wing, Kim, aged 51, Senior Manager, joined the Group in November 2003. He has over 25 years of experience in human resources and administration management. He holds a Bachelor's degree in Business Administration and a Postgraduate Diploma in Corporate Administration.

Tsang Chi Lun, Alan, aged 46, Senior Manager, joined the Group in April 2002. He has over 22 years of experience in human resources management. He holds a Bachelor of Arts degree with Honours in Hospitality Management and a Master's degree in Business Administration. He is a professional member of The Hong Kong Institute of Human Resource Management.

Lee Wing Man, Shirley, aged 45, Senior Manager, joined the Group in September 2005. She has over 20 years of experience in human resources management. She holds a Bachelor of Arts degree with Honours in Public & Social Administration, a Master's degree in Business Administration, a Diploma in Human Resource Management and a Certificate in Human Resource Management in the PRC.

Information Technology Department

Lum Man Fai, Brian, aged 47, Senior Manager, joined the Cheung Kong Group in August 2000. He has over 23 years of experience in information technology and telecommunication. He holds a Bachelor of Science degree with Honours in Electronics and a Master's degree in Business Administration.

Lau Yau Keung, Sam, aged 49, Manager, Networking & Operations, joined the Group in July 2005. He has over 23 years of experience in information technology management and network operations. He holds a Bachelor of Science degree with Honours in Mathematics Science and a Bachelor of Science degree with Honours in Computing and Information Systems. He is a member of The Hong Kong Computer Society.

Key Personnel's Biographical Information (continued)

Yung Wing Hung, Nelson, aged 44, System Manager, joined the Group in November 1994. He has over 20 years of experience in information technology management. He holds a Bachelor of Science degree with Honours in Computer Science and a Master of Finance degree. He is a member of The Hong Kong Computer Society, a Certified Information Systems Auditor of Information Systems Audit & Control Association and a Project Management Professional of Project Management Institute.

Internal Audit Department

Lee King Yuen, Albert, aged 59, Senior Manager, joined the Group in November 1987. He has over 37 years of experience in auditing. He holds a Bachelor of Science degree in Business Administration. He is a fellow member of The Association of Chartered Certified Accountants and a fellow of The Hong Kong Institute of Certified Public Accountants.

Tse Chun Wai, Richard, aged 48, Senior Manager, joined the Group in January 2009. He is the Internal Audit Manager of Hui Xian Asset Management Limited. He has over 23 years of experience in auditing. He holds a Master's degree in Business Administration, a Master of Science degree in Information Systems Management, a Master of Science degree in Investment Management and a Master of Laws degree in Common Law. He is a fellow member of The Association of Chartered Certified Accountants, an associate member of The Chartered Institute of Management Accountants and a Certified Public Accountant of The Hong Kong Institute of Certified Public Accountants.

Chau Wai Keung, Allen, aged 60, Manager, joined the Group in November 1994. He has over 35 years of experience in auditing. He holds a Bachelor of Business Administration degree and a Master's degree in Business Administration.

Chu Kai Wah, Richard, aged 52, Manager, joined the Group in August 1995. He has over 26 years of experience in auditing. He holds a Professional Diploma in Accountancy and a Master of Business degree in Electronic Commerce. He is a fellow member of The Association of Chartered Certified Accountants, an associate member of The Institute of Chartered Accountants in England and Wales and a fellow of The Hong Kong Institute of Certified Public Accountants.

Leasing Department

Wong See Hang, Resina, aged 51, Deputy Chief Manager, Leasing, joined the Group in June 1990. She is a Director of Cheung Kong Real Estate Limited and E-Park Parking Management Limited. She has over 28 years of experience in property leasing. She holds a Bachelor of Arts degree with Honours in History and a Master of Science degree in Facilities Management.

Lee Po Chu, Eileen, aged 53, Assistant Chief Manager, Leasing, joined the Group in October 2003. She has over 33 years of experience in property leasing. She holds a Diploma in Business.

Wong Ling Fei, Mable, aged 52, Assistant Chief Manager, Leasing, joined the Group in September 2002. She has over 26 years of experience in property leasing.

Fung Kam Sun, Kam, aged 54, Senior Leasing Manager, joined the Group in June 2007. He has over 28 years of experience in property leasing. He holds a Bachelor of Arts degree in Business Administration and a Master's degree of Housing Management. He is a Registered Professional Housing Manager, a member of The Chartered Institute of Marketing, a chartered member of Chartered Institute of Housing, a corporate member of The Hong Kong Institute of Housing and a member of The Hong Kong Institute of Real Estate Administration.

Chan Chun Kwok, Boris, aged 42, Leasing Manager, joined the Group in March 2007. He has over 19 years of experience in property leasing. He holds a Bachelor of Business Administration degree with Honours in Finance and a Postgraduate Diploma in Surveying (Real Estate Development). He is an associate member of The Hong Kong Institute of Real Estate Administration and a senior professional member of The Hong Kong Institute of Real Estate.

Chong Kwan Yi, Charles, aged 39, Leasing Manager, joined the Group in January 2006. He has over 16 years of experience in property leasing. He holds a Bachelor of Science degree with Honours in Mathematics, a Master of Science degree in Real Estate, a Master of Arts degree in Quantitative Analysis for Business and a Master of Science degree in China Business Studies. He possesses the qualification of PRC Real Estate Agent.

Deng Chi Yung, Jonathan, aged 44, Leasing Manager, joined the Group in April 2008. He has over 18 years of experience in property leasing. He holds a Bachelor of Business degree in Property and a Master's degree in Business Administration. He is an associate member of Australian Property Institute and a member of The Hong Kong Institute of Surveyors.

Leung Ho Shan, Susana, aged 46, Leasing Manager, joined the Group in March 1996. She has over 26 years of experience in property leasing. She holds a Bachelor of Science degree with Honours in Estate Management and a Master's degree in Business Administration.

Ng Kwok Leung, Christopher, aged 53, Manager, E-Park, joined the Group in October 2007. He has over 21 years of experience in car park management. He holds a Bachelor of Science degree with Honours in Engineering and a Postgraduate Diploma in Business Administration.

Legal Department

Yip Kin Ming, Emmanuel, aged 61, Member of Executive Committee & General Manager, Legal Department, joined the Group in July 1985. He has over 31 years of experience in legal field. He holds a Diploma in Economics.

Wong Fung King, Amy, aged 55, Assistant Chief Manager, joined the Group in June 1998. She has over 30 years of experience in legal field. She holds a Bachelor of Laws degree with Honours and a Postgraduate Certificate in Laws. She is a solicitor of the High Court of the Hong Kong Special Administrative Region.

Cheung Kam Heung, Bella, aged 46, Senior Legal Manager, joined the Group in December 2002. She has over 23 years of experience in legal field. She holds a Bachelor of Laws degree with Honours and a Postgraduate Certificate in Laws. She is a solicitor of the Supreme Court of the Hong Kong Special Administrative Region.

Property Investment & Valuation Department

Chiu Siu Kam, Selene, aged 48, Assistant Chief Manager, joined the Group in February 1997. She has over 25 years of experience in property development & investment, land management and property valuation. She holds a Bachelor of Science degree with Honours in Estate Management and a Master's degree in Business Administration. She is a Registered Professional Surveyor and a member of The Hong Kong Institute of Surveyors.

Chan Man Wai, Anthony, aged 52, Assistant Chief Manager, joined the Group in January 1994. He has over 25 years of experience in property development & investment, land management and property valuation. He holds a Bachelor of Science degree with Honours in Electrical Engineering, a Master's degree in Business Administration and a Master of Science degree in Land Management. He is a Registered Professional Surveyor and a member of The Hong Kong Institute of Surveyors.

Ho Kwong Ngai, Eric, aged 51, Senior Manager, joined the Group in July 2005. He has over 24 years of experience in property development & investment, land management and property valuation. He holds a Bachelor of Science degree with Honours in Estate Management and a Master of Science degree in International Real Estate. He is a Registered Professional Surveyor, a professional member of The Royal Institution of Chartered Surveyors and a member of The Hong Kong Institute of Surveyors.

Leung Hon Man, Alex, aged 43, Senior Manager, joined the Group in May 1996. He has over 20 years of experience in property development & investment, land management and property valuation. He holds a Bachelor of Social Science degree with Honours. He is a Registered Professional Surveyor, a professional member of The Royal Institution of Chartered Surveyors and a member of The Hong Kong Institute of Surveyors.

Fung Sing Tak, Patrick, aged 41, Manager, joined the Group in January 2008. He has over 19 years of experience in property development & investment, land management and property valuation. He holds a Bachelor of Science degree with Honours in Surveying. He is a Registered Professional Surveyor, a professional member of The Royal Institution of Chartered Surveyors and a member of The Hong Kong Institute of Surveyors.

Sales Department

Lau Kai Man, Joseph, aged 56, Deputy Chief Manager, Sales, joined the Group in June 1981. He is a Director of Cheung Kong Real Estate Limited, Goodwell-Fortune Property Services Limited and Goodwell-Prosperity Property Services Limited. He has over 36 years of experience in property sales.

Kwok Tze Wai, William, aged 49, Deputy Chief Manager, Sales, joined the Group in May 1989. He is a Director of Cheung Kong Real Estate Limited. He has over 26 years of experience in property sales. He holds a Bachelor of Science degree in Business Administration Marketing.

Wong See Chung, Francis, aged 53, Deputy Chief Manager, Sales, joined the Group in January 1994. He is a Director of Cheung Kong Real Estate Limited and Property Enterprises Development (Singapore) Pte Limited. He has over 19 years of experience in property sales. He holds a Master's degree in Business Administration.

Fung Hoi Lun, Helen, aged 44, Senior Sales Manager, joined the Cheung Kong Group in March 2001. She has over 21 years of experience in property sales. She holds a Higher Diploma in Hotel and Catering Management.

Ho Ka Yan, Cannas, aged 37, Senior Sales Manager, joined the Group in April 2007. She has over 15 years of experience in property sales. She holds a Bachelor of Science degree with Honours in Surveying and a Master of Science degree in Marketing. She is a professional member of The Royal Institution of Chartered Surveyors and a member of The Hong Kong Institute of Surveyors.

Ng Chui Ha, Fiona, aged 51, Senior Manager, Sales Administration, joined the Group in December 1990. She has over 28 years of experience in sales administration. She holds a Bachelor of Arts degree in History.

Tai Mei Ling, Marinda, aged 55, Senior Manager, Customer Service, joined the Group in August 1985. She has over 29 years of experience in customer service.

Cho Kau Ming, Iris, aged 46, Sales Manager, joined the Group in May 1995. She has over 20 years of experience in property sales. She holds a Bachelor of Science degree in Business Administration.

Yeung Kwai Ling, Moni, aged 44, Sales Manager, joined the Group in February 2013. She has over 14 years of experience in property sales. She holds a Bachelor of Arts degree with Honours, a Master of Science degree with Honours in Marketing and a Master of Science degree in Real Estate.

Sales Department – Building Management

Tang Shuk Fan, Shirley, aged 48, Assistant Chief Manager, Building Management, joined the Group in April 2012. She is a Director of Goodwell-Fortune Property Services Limited and Goodwell-Prosperity Property Services Limited. She has over 29 years of experience in building management. She holds a Professional Diploma in Housing Management, a Postgraduate Diploma in Cultural Heritage Management and a Master of Science Degree in Facilities Management. She is an ordinary member of Hong Kong Institute of Real Estate Administrators, a professional member of International Facility Management Association, a chartered member of Chartered Institute of Housing and a member of The Hong Kong Institute of Housing.

Tse Ka Li, Gary, aged 53, Senior Manager, Building Management, joined the Group in September 2014. He has over 25 years of experience in building management. He holds a Bachelor of Science degree in Civil Engineering and a Bachelor of Arts degree with Honours in Housing Studies. He is a Registered Professional Housing Manager, a chartered member of Chartered Institute of Housing, a member of The Hong Kong Institute of Housing, an ordinary member of Hong Kong Institute of Real Estate Administrators and a corporate member of Building Services Operation and Maintenance Executives Society.

Wong Wo Muk, Philip, aged 55, Manager, Building Management, joined the Group in May 1987. He is a Director of E-Park Parking Management Limited, Goodwell-Fortune Property Services Limited and Goodwell-Prosperity Property Services Limited. He has over 32 years of experience in building management. He holds a Bachelor of Arts degree with Honours in Business Studies and a Postgraduate Diploma in Surveying (Real Estate Development).

Report of the Directors of CK Hutchison Holdings Limited

The Directors of CK Hutchison Holdings Limited (the “Company”) present their report and the audited financial statements of the Company for the period from 11th December, 2014 (date of incorporation) to 31st December, 2014 on pages 114 to 119.

Principal Activities

The Company did not have any principal activities in the period from 11th December, 2014 (date of incorporation) to 31st December, 2014.

Results and Dividends

The results of the Company for the period from 11th December, 2014 (date of incorporation) to 31st December, 2014 are set out in the income statement of the Company on page 114.

No dividend was declared and paid by the Company for the period.

Summary Financial Information

As this is the first set of financial statements of the Company since its incorporation, no comparative amount is presented.

Directors

As at the date of this report, the Directors of the Company and Cheung Kong (Holdings) Limited (“Cheung Kong”) are identical and are listed on page 188. The Directors’ biographical information is set out on pages 28 to 31.

In accordance with the Company’s Articles of Association, at each annual general meeting one-third of the Directors of the Company shall retire from office. The retiring Director of the Company shall retain office until the close of the meeting at which he retires and shall be eligible for re-election thereat. In addition, any Director of the Company appointed either to fill a casual vacancy or as an addition to the Board shall hold office only until the next following general meeting of the Company (in the case of filling a casual vacancy) or until the next following annual general meeting of the Company (in the case of an addition to the Board) and shall then be eligible for re-election at that meeting provided that any Director of the Company who so retires shall not be taken into account in determining the number of Directors of the Company who are to retire by rotation at an annual general meeting.

Directors’ Interests and Short Positions in Shares, Underlying Shares and Debentures

None of the Directors of the Company was interested in the shares of the Company as at 31st December, 2014.

At no time during the period was the Company a party to any arrangements which enabled any Director of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or of any other body corporate.

No other contracts of significance to which the Company was a party and in which a Director of the Company has a material interest, whether directly or indirectly, subsisted at the period end date or at any time during the period.

None of the Directors of the Company has a service contract with the Company which is not determinable by the Company within one year without payment of compensation (other than statutory compensation).

The Articles of Association of the Company provides that every Director of the Company shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities incurred or sustained by him as a Director of the Company in defending any proceedings, whether civil or criminal, in which judgment is given in his favour, or in which he is acquitted, and against any loss in respect of his personal liability for the payment of any sum primarily due from the Company. A Directors Liability Insurance is in place to protect the Directors of the Company against potential costs and liabilities arising from claims brought against the Directors.

Interests and Short Positions of Shareholders

As at 31st December, 2014, Cheung Kong was the sole shareholder of the Company.

Connected Transaction

The Company had not entered into any connected transaction or continuing connected transaction since its incorporation up to 31st December, 2014.

Major Customers and Suppliers

The Company did not carry on any business since its incorporation up to 31st December, 2014.

Shares and Debentures issued

The Company issued one ordinary share nil paid to the subscriber on 11th December, 2014 and such share was transferred to Cheung Kong on the same date.

Movements in share capital of the Company during the period and after the period end date are set out in note 6 to the financial statements of the Company.

Pre-emptive Right

There are no provisions for pre-emptive rights under the Company's Articles of Association, or the laws of Cayman Islands, which would oblige the Company to offer new shares on pro-rata basis to existing shareholder.

Purchase, Sale or Redemption of the Company's Listed Securities

The shares of the Company were not listed securities during the period under review.

Sufficiency of Public Float

Based on information publicly available to the Company and within the knowledge of the Directors as at the date of this annual report, the Company has maintained the prescribed public float under the Listing Rules.

Donations

The Company did not make any donation during the period under review.

Auditor

Messrs. PricewaterhouseCoopers, Certified Public Accountants were appointed as the first auditors of the Company. The financial statements of the Company for the period from 11th December, 2014 (date of incorporation) to 31st December, 2014 have been audited by Messrs. PricewaterhouseCoopers, Certified Public Accountants who retire and offer themselves for re-appointment at the 2015 annual general meeting.

Event after the Period End Date

With effect from 18th March, 2015, the effective date of the scheme of arrangement pursuant to Division 2 of Part 13 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) between Cheung Kong and its shareholders, the Company has become the holding company of Cheung Kong and has replaced the listing status of Cheung Kong.

On behalf of the Board

Li Ka-shing

Chairman

Hong Kong, 24th April, 2015

Report of the Directors of Cheung Kong (Holdings) Limited

The Directors of Cheung Kong (Holdings) Limited (“Cheung Kong”) have pleasure in presenting to the shareholders of Cheung Kong their report together with the audited financial statements of Cheung Kong and its subsidiaries (collectively, the “CK Group”) for the year ended 31st December, 2014 on pages 120 to 169.

Principal Activities

The principal activities of the CK Group comprise (i) property development and investment, hotel and serviced suite operation, property and project management, and (ii) investment in infrastructure businesses and securities, and ownership and leasing of movable assets.

Results And Dividends

Results of the CK Group for the year ended 31st December, 2014 are set out in the consolidated income statement on page 120.

The Directors of Cheung Kong have declared a second interim dividend of HK\$3.016 per share in lieu of a final dividend for 2014, together with the first interim dividend of HK\$0.638 per share paid on 12th September, 2014 gives a total of HK\$3.654 per share for the year. In addition, the CK Group has paid a special dividend of HK\$7.00 per share on 14th May, 2014.

Fixed Assets

Movements in fixed assets during the year are set out in note 8 to the financial statements of the CK Group.

Reserves

Movements in reserves of the CK Group during the year are set out in note 21 to the financial statements of the CK Group and in the consolidated statement of changes in equity of the CK Group on pages 124 to 126 respectively.

Group Financial Summary

Results, assets and liabilities of the CK Group for the last ten years are summarised on page 2.

Properties

Particulars of major properties held by the CK Group are set out on pages 108 to 113.

Directors

As at the date of this report, the Directors of Cheung Kong and those of CK Hutchison Holdings Limited are identical and are listed on page 188. The Directors’ biographical information is set out on pages 28 to 31.

In accordance with Cheung Kong’s Articles of Association, the Directors of Cheung Kong (including Non-executive Directors) shall be subject to retirement by rotation at each annual general meeting. Mr. Kam Hing Lam, Ms. Woo Chia Ching, Grace, Mr. Leung Siu Hon, Mr. Fok Kin Ning, Canning, Mr. Kwok Tun-li, Stanley, Mr. Chow Nin Mow, Albert and Ms. Hung Siu-lin, Katherine will retire from office and, being eligible, offer themselves for re-election at the forthcoming annual general meeting of Cheung Kong.#

Each of the Independent Non-executive Directors of Cheung Kong had made an annual confirmation of independence pursuant to Rule 3.13 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (“Listing Rules”). Cheung Kong considered that all Independent Non-executive Directors meet the independence guidelines set out in Rule 3.13 of the Listing Rules and are independent in accordance with the terms of the guidelines.

Disclosure of Interests

Directors' Interests and Short Positions in Shares, Underlying Shares and Debentures

As at 31st December, 2014, the interests or short positions of the Directors and chief executives of Cheung Kong in the shares, underlying shares and debentures of Cheung Kong or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (“SFO”)) which were notified to Cheung Kong and The Stock Exchange of Hong Kong Limited (“Stock Exchange”) pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by Cheung Kong under Section 352 of the SFO, or which were required, pursuant to the Model Code for Securities Transactions by Directors adopted by Cheung Kong (the “Model Code”), to be notified to Cheung Kong and the Stock Exchange, were as follows:

1. Long Positions in Shares

(a) Cheung Kong

Name of Director	Capacity	Number of Ordinary Shares				Total	Approximate % of Shareholding
		Personal Interest	Family Interest	Corporate Interest	Other Interest		
Li Ka-shing	Interest of controlled corporations & founder of discretionary trusts	–	–	67,189,000 (Note 1)	936,462,744 (Note 2)	1,003,651,744	43.33 %
Li Tzar Kuoi, Victor	Beneficial owner, interest of child or spouse, interest of controlled corporations & beneficiary of trusts	220,000	200,000	1,529,000 (Note 4)	936,462,744 (Note 2)	938,411,744	40.51%
Kam Hing Lam	Beneficial owner	10,000	–	–	–	10,000	0.0004%
Leung Siu Hon	Beneficial owner & interest of child or spouse	645,500	64,500	–	–	710,000	0.03%
Chow Kun Chee, Roland	Beneficial owner	65,600	–	–	–	65,600	0.003%
George Colin Magnus	Beneficial owner, interest of child or spouse & beneficiary of trust	56,000	10,000	–	184,000 (Note 5)	250,000	0.01%
Lee Yeh Kwong, Charles	Beneficial owner	30,000	–	–	–	30,000	0.001%
Yeh Yuan Chang, Anthony	Interest of child or spouse	–	3,000	–	–	3,000	0.0001%
Hung Siu-lin, Katherine	Beneficial owner	20,000	–	–	–	20,000	0.0009%

Report of the Directors of Cheung Kong (Holdings) Limited (*continued*)

(b) Associated Corporations

Hutchison Whampoa Limited

Name of Director	Capacity	Number of Ordinary Shares				Total	Approximate % of Shareholding
		Personal Interest	Family Interest	Corporate Interest	Other Interest		
Li Ka-shing	Interest of controlled corporations & founder of discretionary trusts	–	–	94,534,000 (Note 1)	2,141,698,773 (Note 3)	2,236,232,773	52.45%
Li Tzar Kuoi, Victor	Interest of child or spouse, interest of controlled corporations & beneficiary of trusts	–	300,000	1,086,770 (Note 4)	2,141,698,773 (Note 3)	2,143,085,543	50.26%
Kam Hing Lam	Beneficial owner & interest of child or spouse	60,000	40,000	–	–	100,000	0.002%
Leung Siu Hon	Beneficial owner & interest of child or spouse	27,000	28,600	–	–	55,600	0.0013%
Fok Kin Ning, Canning	Interest of controlled corporation	–	–	6,010,875 (Note 7)	–	6,010,875	0.14%
Frank John Sixt	Beneficial owner	200,000	–	–	–	200,000	0.005%
Chow Kun Chee, Roland	Beneficial owner	49,931	–	–	–	49,931	0.001%
George Colin Magnus	Beneficial owner, interest of child or spouse & founder & beneficiary of a discretionary trust	40,000	9,900	–	950,100 (Note 6)	1,000,000	0.02%
Lee Yeh Kwong, Charles	Beneficial owner, interest of child or spouse & interest of controlled corporation	1,070,358	55,000	10,000 (Note 15)	–	1,135,358	0.03%
Yeh Yuan Chang, Anthony	Interest of child or spouse	–	130,000	–	–	130,000	0.003%
Chow Nin Mow, Albert	Beneficial owner	97	–	–	–	97	≈ 0%
Hung Siu-lin, Katherine	Beneficial owner	34,000	–	–	–	34,000	0.0008%

Cheung Kong Infrastructure Holdings Limited

Name of Director	Capacity	Number of Ordinary Shares				Total	Approximate % of Shareholding
		Personal Interest	Family Interest	Corporate Interest	Other Interest		
Li Ka-shing	Founder of discretionary trusts	–	–	–	1,912,109,945 (Note 9)	1,912,109,945	78.37%
Li Tzar Kuoi, Victor	Beneficiary of trusts	–	–	–	1,912,109,945 (Note 9)	1,912,109,945	78.37%
Kam Hing Lam	Beneficial owner	100,000	–	–	–	100,000	0.004%
Chow Kun Chee, Roland	Beneficial owner	10,000	–	–	–	10,000	0.0004%

CK Life Sciences Int'l., (Holdings) Inc.

Name of Director	Capacity	Number of Ordinary Shares				Total	Approximate % of Shareholding
		Personal Interest	Family Interest	Corporate Interest	Other Interest		
Li Ka-shing	Interest of controlled corporations & founder of discretionary trusts	–	–	2,835,759,715 (Note 14)	4,355,634,570 (Note 10)	7,191,394,285	74.82%
Li Tzar Kuoi, Victor	Beneficial owner, interest of controlled corporations & beneficiary of trusts	2,250,000	–	2,835,759,715 (Note 14)	4,355,634,570 (Note 10)	7,193,644,285	74.84%
Kam Hing Lam	Interest of child or spouse	–	6,225,000	–	–	6,225,000	0.06%
Ip Tak Chuen, Edmond	Beneficial owner	2,250,000	–	–	–	2,250,000	0.02%
Chung Sun Keung, Davy	Beneficial owner	375,000	–	–	–	375,000	0.004%
Pau Yee Wan, Ezra	Beneficial owner	900,000	–	–	–	900,000	0.009%
Woo Chia Ching, Grace	Beneficial owner	1,125,000	–	–	–	1,125,000	0.01%
Leung Siu Hon	Beneficial owner, interest of child or spouse & interest of controlled corporation	1,688,130	2,000	2,970 (Note 8)	–	1,693,100	0.017%
Fok Kin Ning, Canning	Interest of controlled corporation	–	–	1,500,000 (Note 7)	–	1,500,000	0.015%
Frank John Sixt	Beneficial owner	900,000	–	–	–	900,000	0.009%
Chow Kun Chee, Roland	Beneficial owner	903,936	–	–	–	903,936	0.009%
George Colin Magnus	Beneficial owner, interest of child or spouse & beneficiary of trust	753,360	600	–	11,040 (Note 5)	765,000	0.008%
Kwok Tun-li, Stanley	Interest of child or spouse	–	200,000	–	–	200,000	0.002%
Hung Siu-lin, Katherine	Beneficial owner	9,000	–	–	–	9,000	≈ 0%

Report of the Directors of Cheung Kong (Holdings) Limited (continued)

Other Associated Corporations

Name of Company	Name of Director	Capacity	Number of Ordinary Shares				Total	Approximate % of Shareholding
			Personal Interest	Family Interest	Corporate Interest	Other Interest		
Beautiland Company Limited	Li Ka-shing	Founder of discretionary trusts	-	-	-	100,000,000 (Note 11)	100,000,000	100%
	Li Tzar Kuoi, Victor	Beneficiary of trusts	-	-	-	100,000,000 (Note 11)	100,000,000	100%
Jabrin Limited	Li Ka-shing	Founder of discretionary trusts	-	-	-	10,000 (Note 11)	10,000	100%
	Li Tzar Kuoi, Victor	Beneficiary of trusts	-	-	-	10,000 (Note 11)	10,000	100%
Kobert Limited	Li Ka-shing	Founder of discretionary trusts	-	-	-	4,900 (Note 11)	4,900	100%
	Li Tzar Kuoi, Victor	Beneficiary of trusts	-	-	-	4,900 (Note 11)	4,900	100%
Hutchison Telecommunications (Australia) Limited	Fok Kin Ning, Canning	Beneficial owner & interest of controlled corporation	4,100,000	-	1,000,000 (Note 7)	-	5,100,000	0.037%
	Frank John Sixt	Beneficial owner	1,000,000	-	-	-	1,000,000	0.007%

Name of Company	Name of Director	Capacity	Number of Ordinary Shares				Total	Approximate % of Shareholding
			Personal Interest	Family Interest	Corporate Interest	Other Interest		
Hutchison Telecommunications Hong Kong Holdings Limited	Li Ka-shing	Interest of controlled corporations & founder of discretionary trusts	-	-	403,979,499 (Note 1)	3,185,136,120 (Note 12)	3,589,115,619	74.48%
	Li Tzar Kuoi, Victor	Interest of child or spouse, interest of controlled corporations & beneficiary of trusts	-	192,000	2,519,250 (Note 4)	3,185,136,120 (Note 12)	3,187,847,370	66.15%
	Fok Kin Ning, Canning	Interest of controlled corporation	-	-	1,202,380 (Note 7)	-	1,202,380	0.025%
	George Colin Magnus	Beneficial owner & interest of child or spouse	13,201	132	-	-	13,333	0.0003%

2. Long Positions in Underlying Shares

Name of Company	Name of Director	Capacity	Number of Underlying Shares				Total
			Personal Interest	Family Interest	Corporate Interest	Other Interest	
Hutchison Telecommunications Hong Kong Holdings Limited	Frank John Sixt	Beneficial owner	255,000 (Note 13)	-	-	-	255,000

Report of the Directors of Cheung Kong (Holdings) Limited (*continued*)

3. Long Positions in Debentures

Name of Company	Name of Director	Capacity	Amount of Debentures				Total
			Personal Interest	Family Interest	Corporate Interest	Other Interest	
Hutchison Whampoa International (09) Limited	Li Tzar Kuoi, Victor	Interest of controlled corporation	–	–	US\$45,792,000 7.625% Notes due 2019 (Note 4)	–	US\$45,792,000 7.625% Notes due 2019
Hutchison Whampoa International (09/19) Limited	Fok Kin Ning, Canning	Interest of controlled corporation	–	–	US\$4,000,000 5.75% Notes due 2019 (Note 7)	–	US\$4,000,000 5.75% Notes due 2019
Hutchison Whampoa International (10) Limited	Li Tzar Kuoi, Victor	Interest of controlled corporation	–	–	US\$35,395,000 Subordinated Guaranteed Perpetual Capital Securities (Note 4)	–	US\$35,395,000 Subordinated Guaranteed Perpetual Capital Securities
	Fok Kin Ning, Canning	Interest of controlled corporation	–	–	US\$5,000,000 Subordinated Guaranteed Perpetual Capital Securities (Note 7)	–	US\$5,000,000 Subordinated Guaranteed Perpetual Capital Securities
	Frank John Sixt	Beneficial owner	US\$1,000,000 Subordinated Guaranteed Perpetual Capital Securities	–	–	–	US\$1,000,000 Subordinated Guaranteed Perpetual Capital Securities
Hutchison Whampoa International (12) Limited	Li Tzar Kuoi, Victor	Interest of controlled corporation	–	–	US\$16,800,000 Subordinated Guaranteed Perpetual Capital Securities (Note 4)	–	US\$16,800,000 Subordinated Guaranteed Perpetual Capital Securities
PHBS Limited	Li Ka-shing	Interest of controlled corporation	–	–	US\$9,100,000 Perpetual Capital Securities (Note 1)	–	US\$9,100,000 Perpetual Capital Securities

Notes:

- (1) Such interests are held by certain companies of which Mr. Li Ka-shing is interested in the entire issued share capital.
- (2) The two references to 936,462,744 shares relate to the same block of shares in Cheung Kong. Mr. Li Ka-shing is the settlor of each of The Li Ka-Shing Unity Discretionary Trust ("DT1") and another discretionary trust ("DT2"). Each of Li Ka-Shing Unity Trustee Corporation Limited ("TDT1", which is the trustee of DT1) and Li Ka-Shing Unity Trustcorp Limited ("TDT2", which is the trustee of DT2) holds units in The Li Ka-Shing Unity Trust ("UT1") but is not entitled to any interest or share in any particular property comprising the trust assets of the said unit trust. The discretionary beneficiaries of each of DT1 and DT2 are, inter alia, Mr. Li Tzar Kuoi, Victor, his wife and children, and Mr. Li Tzar Kai, Richard. Li Ka-Shing Unity Trustee Company Limited ("TUT1") as trustee of UT1 and companies controlled by TUT1 as trustee of UT1 ("TUT1 related companies") hold a total of such 936,462,744 shares.

The entire issued share capital of TUT1 and of the trustees of DT1 and DT2 are owned by Li Ka-Shing Unity Holdings Limited ("Unity Holdco"). Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor are respectively interested in one-third and two-third of the entire issued share capital of Unity Holdco. TUT1 is only interested in the shares of Cheung Kong by reason only of its obligation and power to hold interests in those shares in its ordinary course of business as trustee and, when performing its functions as trustee, exercises its power to hold interests in the shares of Cheung Kong independently without any reference to Unity Holdco or any of Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor as a holder of the shares of Unity Holdco as aforesaid.

As Mr. Li Ka-shing may be regarded as a founder of each of DT1 and DT2 for the purpose of the SFO and Mr. Li Tzar Kuoi, Victor is a discretionary beneficiary of each of DT1 and DT2, and by virtue of the above, both Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor are taken to have a duty of disclosure in relation to the shares of Cheung Kong held by TUT1 as trustee of UT1 and TUT1 related companies under the SFO as Directors of Cheung Kong.

- (3) The two references to 2,141,698,773 shares in Hutchison Whampoa Limited ("HWL") relate to the same block of shares comprising:
 - (a) 2,130,202,773 shares held by certain subsidiaries of Cheung Kong. By virtue of the interests in shares of Cheung Kong in relation to which each of Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor has a duty of disclosure under the SFO in the issued share capital of Cheung Kong as described in Note (2) above and as a Director of Cheung Kong, they are taken to have a duty of disclosure in relation to the said shares of HWL under the SFO; and

Report of the Directors of Cheung Kong (Holdings) Limited (continued)

- (b) 11,496,000 shares held by Li Ka-Shing Castle Trustee Company Limited ("TUT3") as trustee of The Li Ka-Shing Castle Trust ("UT3"). Mr. Li Ka-shing is the settlor of each of the two discretionary trusts ("DT3" and "DT4"). Each of Li Ka-Shing Castle Trustee Corporation Limited ("TDT3", which is the trustee of DT3) and Li Ka-Shing Castle Trustcorp Limited ("TDT4", which is the trustee of DT4) holds units in UT3 but is not entitled to any interest or share in any particular property comprising the trust assets of the said unit trust. The discretionary beneficiaries of each of DT3 and DT4 are, inter alia, Mr. Li Tzar Kuoi, Victor, his wife and children, and Mr. Li Tzar Kai, Richard.

The entire issued share capital of TUT3 and the trustees of DT3 and DT4 are owned by Li Ka-Shing Castle Holdings Limited ("Castle Holdco"). Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor are respectively interested in one-third and two-third of the entire issued share capital of Castle Holdco. TUT3 is only interested in the shares of HWL by reason only of its obligation and power to hold interests in those shares in its ordinary course of business as trustee and, when performing its functions as trustee, exercises its power to hold interests in the shares of HWL independently without any reference to Castle Holdco or any of Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor as a holder of the shares of Castle Holdco as aforesaid.

As Mr. Li Ka-shing may be regarded as a founder of each of DT3 and DT4 for the purpose of the SFO and Mr. Li Tzar Kuoi, Victor is a discretionary beneficiary of each of DT3 and DT4, and by virtue of the above, both Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor are taken to have a duty of disclosure in relation to the said shares of HWL held by TUT3 as trustee of UT3 under the SFO as Directors of Cheung Kong.

- (4) Such interests are held by certain companies of which Mr. Li Tzar Kuoi, Victor is interested in the entire issued share capital.
- (5) Such interests in the shares are held by a company controlled by a trust under which Mr. George Colin Magnus is a discretionary beneficiary.
- (6) Such interests are indirectly held by a trust of which Mr. George Colin Magnus is the settlor and a discretionary beneficiary.
- (7) Such interests are held by a company which is equally owned by Mr. Fok Kin Ning, Canning and his wife.
- (8) Such interests are held by a company which is wholly-owned by Mr. Leung Siu Hon and his wife.

- (9) The two references to 1,912,109,945 shares in Cheung Kong Infrastructure Holdings Limited (“CKI”) relate to the same block of shares comprising:
- (a) 1,906,681,945 shares held by a subsidiary of HWL. Certain subsidiaries of Cheung Kong hold more than one-third of the issued share capital of HWL. Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor, as Directors of Cheung Kong, by virtue of their deemed interests in the shares of Cheung Kong as described in Note (2) above, are taken to have a duty of disclosure in relation to such shares of CKI held by the subsidiary of HWL under the SFO; and
 - (b) 5,428,000 shares held by TUT1 as trustee of UT1. By virtue of the deemed interests in TUT1 as trustee of UT1 as described in Note (2) above, each of Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to such shares of CKI under the SFO.
- (10) The two references to 4,355,634,570 shares in CK Life Sciences Int’l., (Holdings) Inc. (“CKLS”) relate to the same block of shares which are held by a subsidiary of Cheung Kong. Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor, as Directors of Cheung Kong, are taken to have a duty of disclosure in relation to such shares of CKLS held by the subsidiary of Cheung Kong by virtue of their deemed interests in the shares of Cheung Kong as described in Note (2) above under the SFO.
- (11) These are subsidiaries of Cheung Kong and such shares are held through Cheung Kong and TUT1 as trustee of UT1. Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor, as Directors of Cheung Kong, by virtue of their deemed interests in the shares of Cheung Kong and TUT1 as trustee of UT1 as described in Note (2) above, are taken to have a duty of disclosure in relation to such shares under the SFO.
- (12) Such shares of Hutchison Telecommunications Hong Kong Holdings Limited (“HTHKH”) comprise:
- (a) 3,184,982,840 ordinary shares of which 52,092,587 ordinary shares and 3,132,890,253 ordinary shares are held by certain wholly-owned subsidiaries of Cheung Kong and HWL respectively. By virtue of the interests in the shares of Cheung Kong and HWL in relation to which Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor have a duty of disclosure under the SFO in the issued share capital of each of Cheung Kong and HWL as described in Notes (2) and (3) above and as Directors of Cheung Kong, Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor are taken to have a duty of disclosure in relation to the said shares of HTHKH under the SFO; and
 - (b) 153,280 ordinary shares held by TUT3 as trustee of UT3. Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor, as Directors of Cheung Kong, by virtue of Mr. Li Ka-shing may being regarded as a founder and Mr. Li Tzar Kuoi, Victor as a discretionary beneficiary of each of DT3 and DT4 and their deemed interests in TUT3 as trustee of UT3 as described in Note (3)(b) above, are taken to have a duty of disclosure in relation to the said shares of HTHKH under the SFO.
- (13) Such underlying shares are derived from the 17,000 American Depositary Shares (each representing 15 ordinary shares) in HTHKH beneficially owned by Mr. Frank John Sixt.

Report of the Directors of Cheung Kong (Holdings) Limited (continued)

(14) Such 2,835,759,715 shares are held by two subsidiaries of Li Ka Shing Foundation Limited ("LKSF"). By virtue of the terms of the constituent documents of LKSF, each of Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor may be regarded as having the ability to exercise or control the exercise of one-third or more of the voting power at general meetings of LKSF.

(15) Such interests are held by a company which is wholly-owned by Mr. Lee Yeh Kwong, Charles.

As at 31st December, 2014, by virtue of their deemed interests in the share capital of Cheung Kong as described in Note (2) above and as Directors of Cheung Kong, Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor, are deemed to be interested in the securities of the subsidiaries and associated companies of Cheung Kong held through Cheung Kong under the provisions of the SFO, in addition to any separate interest held by them in Cheung Kong and its subsidiaries and associated companies. A waiver from compliance with the disclosure requirement under paragraph 13(1) of Appendix 16 to the Listing Rules in respect of the above-mentioned deemed interests of Mr. Li Ka-shing and Mr. Li Tzar Kuoi, Victor to be disclosed in this annual report, on the ground that compliance with such paragraph would result in particulars being given which were not material in the context of the CK Group and were of excessive length, had been obtained from the Stock Exchange.

Certain Directors of Cheung Kong held qualifying shares in certain subsidiaries in trust for Cheung Kong and other subsidiaries.

Save as disclosed above, none of the Directors or chief executives of Cheung Kong had, as at 31st December, 2014, any interests or short positions in the shares, underlying shares and debentures of Cheung Kong or any of its associated corporations (within the meaning of Part XV of the SFO) which would have to be notified to Cheung Kong and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by Cheung Kong under Section 352 of the SFO, or which were required to be notified to Cheung Kong and the Stock Exchange pursuant to the Model Code.

At no time during the year was Cheung Kong or subsidiary a party to any arrangements which enabled any Director to acquire benefits by means of the acquisition of shares in or debentures of Cheung Kong or of any other body corporate.

No other contracts of significance to which Cheung Kong or a subsidiary was a party and in which a Director has a material interest subsisted at the year end date or at any time during the year.

None of the Directors of Cheung Kong has a service contract with Cheung Kong which is not determinable by Cheung Kong within one year without payment of compensation (other than statutory compensation).

The Articles of Association of Cheung Kong provides that every Director of Cheung Kong shall be entitled to be indemnified out of the assets of Cheung Kong against all losses or liabilities which he may sustain or incur in or about the execution of the duties of his office or otherwise in relation thereto. A Directors Liability Insurance is in place to protect the Directors of Cheung Kong against potential costs and liabilities arising from claims brought against the Directors.

Interests and Short Positions of Shareholders

So far as is known to any Director or chief executive of Cheung Kong, as at 31st December, 2014, shareholders of Cheung Kong (other than Directors or chief executives of Cheung Kong) who had interests or short positions in the shares or underlying shares of Cheung Kong which would fall to be disclosed to Cheung Kong under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by Cheung Kong under Section 336 of the SFO were as follows:

1. Long Positions of Substantial Shareholders in the Shares of Cheung Kong

Name of Shareholder	Capacity	Number of Ordinary Shares	Approximate % of Shareholding
Li Ka-Shing Unity Trustee Company Limited as trustee of The Li Ka-Shing Unity Trust	Trustee	936,462,744 (Note 1)	40.43%
Li Ka-Shing Unity Trustee Corporation Limited as trustee of The Li Ka-Shing Unity Discretionary Trust	Trustee & beneficiary of a trust	936,462,744 (Note 1)	40.43%
Li Ka-Shing Unity Trustcorp Limited as trustee of another discretionary trust	Trustee & beneficiary of a trust	936,462,744 (Note 1)	40.43%

2. (a) Long Positions of Other Persons in the Shares and Underlying Shares of Cheung Kong

Name of Shareholder	Capacity	Number of Shares/ Underlying Shares	Total	Approximate % of Shareholding
JPMorgan Chase & Co.	(i) Beneficial owner	12,644,665)	126,358,745 (Note 2)	5.45%
	(ii) Investment manager	31,725,155)		
	(iii) Trustee	17,597)		
	(iv) Custodian corporation/ approved lending agent	81,971,328)		

(b) Short Positions of Other Persons in the Shares and Underlying Shares of Cheung Kong

Name of Shareholder	Capacity	Number of Shares/ Underlying Shares	Total	Approximate % of Shareholding
JPMorgan Chase & Co.	Beneficial owner	15,273,321	15,273,321 (Note 3)	0.65%

Report of the Directors of Cheung Kong (Holdings) Limited (*continued*)

(c) Lending Pool of Other Persons in the Shares and Underlying Shares of Cheung Kong

Name of Shareholder	Capacity	Number of Shares/ Underlying Shares	Total	Approximate % of Shareholding
JPMorgan Chase & Co.	Custodian corporation/ approved lending agent	81,971,328	81,971,328	3.53%

Notes:

- (1) The three references to 936,462,744 shares relate to the same block of shares in Cheung Kong. Each of TUT1 as trustee of UT1, TDT1 as trustee of DT1 and TDT2 as trustee of another discretionary trust is taken to have a duty of disclosure in relation to the said shares of Cheung Kong as described in Note (2) under the section headed "Directors' Interests and Short Positions in Shares, Underlying Shares and Debentures" under the SFO.
- (2) Such long position includes derivative interests in 4,336,909 underlying shares of Cheung Kong of which 2,218,027 underlying shares are derived from listed and physically settled derivatives, 49,000 underlying shares are derived from listed and cash settled derivatives, 1,054,909 underlying shares are derived from unlisted and physically settled derivatives and 1,014,973 underlying shares are derived from unlisted and cash settled derivatives.
- (3) Such short position includes derivative interests in 15,273,321 underlying shares of Cheung Kong of which 340,000 underlying shares are derived from listed and physically settled derivatives, 3,014,500 underlying shares are derived from listed and cash settled derivatives and 11,918,821 underlying shares are derived from unlisted and cash settled derivatives.

Save as disclosed above, as at 31st December, 2014, Cheung Kong had not been notified by any persons (other than Directors or chief executives of Cheung Kong) who had interests or short positions in the shares or underlying shares of Cheung Kong which would fall to be disclosed to Cheung Kong under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by Cheung Kong under Section 336 of the SFO.

Connected Transaction

Wholly owned subsidiaries of Cheung Kong entered into sale and purchase agreements with, among others, (a) GE Capital Aviation Services Limited to purchase a total of 21 aircraft for a total consideration of approximately US\$816,000,000 on 25th August, 2014, (b) BOC Aviation Pte. Ltd. to purchase up to 10 aircraft for a total base purchase price of US\$492,000,000 on 4th November, 2014, and (c) Jackson Square Aviation, LLC to purchase up to 14 aircraft for a consideration of US\$584,200,000 on 4th November, 2014. Further, on 4th November, 2014, a wholly owned subsidiary of the Cheung Kong entered into a subscription agreement ("Subscription Agreement"), pursuant to which such wholly owned subsidiary and MC Aviation Partners Inc. ("MCAP") agreed, on a 60:40 basis, to subscribe for the equity interest in JV Aviation (HK) Limited (the "JV Company", now known as Vermillion Aviation Holdings Limited) which will indirectly hold a portfolio of up to 15 aircraft at a consideration payable by the CK Group of up to US\$132,000,000. The aggregate base purchase price of the 15 aircraft is expected to be approximately US\$733,500,000. In January 2015, Cheung Kong, such wholly owned subsidiary, MCAP, the JV Company, Li Ka Shing (Overseas) Foundation ("LKSOF") and Vermillion Global Limited ("VGL", a wholly owned subsidiary of LKSOF) entered into a deed of amendment to amend the Subscription Agreement by the adoption of an amended subscription agreement. Under the amended subscription agreement, (i) the parties agreed to vary the shareholding structure of the JV Company, by including VGL as a shareholder, and (ii) such wholly owned subsidiary of the Cheung Kong, MCAP and VGL agreed to subscribe for 50%, 40% and 10% of the equity interest of the JV Company, respectively, for an aggregate maximum consideration of approximately US\$110 million, US\$88 million and US\$22 million, respectively.

The above transactions were subject to the reporting and announcement requirements but exempt from the independent shareholders' approval requirements under the Listing Rules.

Major Customers and Suppliers

During the year, 48% of the CK Group's purchases were attributable to the CK Group's five largest suppliers with the largest supplier accounted for 16% of the CK Group's purchases. The CK Group's turnover attributable to the CK Group's five largest customers was less than 30%.

As at 31st December, 2014, JPMorgan Chase & Co., a shareholder of Cheung Kong held 2,880,020 shares of Louis XIII Holdings Limited, being one of the five largest suppliers of the CK Group. Save as disclosed, no other Directors, their associates or any shareholder of Cheung Kong (which to the knowledge of the Directors of Cheung Kong owns more than 5% of Cheung Kong's issued share capital) has any interest in the CK Group's five largest suppliers.

Report of the Directors of Cheung Kong (Holdings) Limited (*continued*)

Directors' Interests in Competing Businesses

During the year, the interests of Directors of Cheung Kong in the businesses which compete or are likely to compete, either directly or indirectly, with the businesses of the CK Group ("Competing Business") as required to be disclosed pursuant to the Listing Rules were as follows:

1. Core Business Activities of the CK Group

- (1) Property development and investment
- (2) Hotel and serviced suite operation
- (3) Property and project management
- (4) Investment in infrastructure businesses
- (5) Investment in securities
- (6) Ownership and leasing of movable assets
- (7) Information technology, e-commerce and new technology

2. Interests in Competing Business

Name of Director	Name of Company	Nature of Interest	Competing Business (Note)
Li Ka-shing	Hutchison Whampoa Limited	Chairman	(1), (2), (3), (4), (5) & (7)
Li Tzar Kuoi, Victor	Hutchison Whampoa Limited	Deputy Chairman	(1), (2), (3), (4), (5) & (7)
	Cheung Kong Infrastructure Holdings Limited	Chairman	(4) & (5)
	Power Assets Holdings Limited	Non-executive Director *	(4), (5) & (7)
	CK Life Sciences Int'l., (Holdings) Inc.	Chairman	(5) & (7)
Kam Hing Lam	HK Electric Investments and HK Electric Investments Limited	Deputy Chairman and Non-executive Director ***	(4)
	Hutchison Whampoa Limited	Executive Director	(1), (2), (3), (4), (5) & (7)
	Cheung Kong Infrastructure Holdings Limited	Group Managing Director	(4) & (5)
	Power Assets Holdings Limited	Executive Director *	(4), (5) & (7)
Ip Tak Chuen, Edmond	CK Life Sciences Int'l., (Holdings) Inc.	President and Chief Executive Officer	(5) & (7)
	Hui Xian Asset Management Limited	Chairman	(1), (2) & (3)
	Cheung Kong Infrastructure Holdings Limited	Executive Director and Deputy Chairman	(4) & (5)
Ip Tak Chuen, Edmond	CK Life Sciences Int'l., (Holdings) Inc.	Senior Vice President and Chief Investment Officer	(5) & (7)
	TOM Group Limited	Non-executive Director	(5) & (7)
	ARA Asset Management Limited	Non-executive Director	(3) & (5)
	ARA Asset Management (Fortune) Limited	Non-executive Director	(3)
	ARA Trust Management (Suntec) Limited	Director **	(3)
	Hui Xian Asset Management Limited	Non-executive Director	(1), (2) & (3)
	AVIC International Holding (HK) Limited	Non-executive Director	(1), (5) & (6)
	Shougang Concord International Enterprises Company Limited	Non-executive Director	(5)

Name of Director	Name of Company	Nature of Interest	Competing Business (Note)
Chiu Kwok Hung, Justin	ARA Asset Management Limited	Chairman	(3) & (5)
	ARA Asset Management (Fortune) Limited	Chairman	(3)
	ARA Trust Management (Suntec) Limited	Chairman **	(3)
	ARA Asia Dragon Limited	Director	(1) & (3)
	ARA Asset Management (Prosperity) Limited	Chairman	(3)
Leung Siu Hon	Rich Surplus Limited	Director and Substantial Shareholder	(1) & (2)
	Rich More Enterprises Limited	Director and Substantial Shareholder	(1)
Fok Kin Ning, Canning	Hutchison Whampoa Limited	Group Managing Director	(1), (2), (3), (4), (5) & (7)
	Cheung Kong Infrastructure Holdings Limited	Deputy Chairman	(4) & (5)
	Power Assets Holdings Limited	Chairman	(4), (5) & (7)
	Hutchison Harbour Ring Limited	Chairman ****	(1)
	Hutchison Telecommunications Hong Kong Holdings Limited	Chairman and Alternate Director	(7)
	HK Electric Investments and HK Electric Investments Limited	Chairman	(4)
Frank John Sixt	Hutchison Whampoa Limited	Group Finance Director	(1), (2), (3), (4), (5) & (7)
	Cheung Kong Infrastructure Holdings Limited	Executive Director	(4) & (5)
	Power Assets Holdings Limited	Executive Director *	(4), (5) & (7)
	TOM Group Limited	Non-executive Chairman	(5) & (7)
	Hutchison Telecommunications Hong Kong Holdings Limited	Non-executive Director	(7)
George Colin Magnus	Hutchison Whampoa Limited	Non-executive Director	(1), (2), (3), (4), (5) & (7)
	Cheung Kong Infrastructure Holdings Limited	Non-executive Director	(4) & (5)
Lee Yeh Kwong, Charles	Hutchison Whampoa Limited	Non-executive Director	(1), (2), (3), (4), (5) & (7)

Note: Such businesses may be conducted through subsidiaries, associated companies or by way of other forms of investments.

* With effect from 29th January, 2014, Mr. Li Tzar Kuoi, Victor and Mr. Frank John Sixt have been re-designated as Non-executive Directors and Mr. Kam Hing Lam has resigned as Executive Director of Power Assets Holdings Limited.

** With effect from 17th April, 2014, Mr. Ip Tak Chuen, Edmond has resigned as Director and Mr. Chiu Kwok Hung, Justin has resigned as Executive Director and the Chairman of ARA Trust Management (Suntec) Limited.

*** With effect from 28th November, 2014, Mr. Li Tzar Kuoi, Victor has been appointed as Deputy Chairman and a Non-executive Director of HK Electric Investments and HK Electric Investments Limited.

**** With effect from 19th December, 2014, Mr. Fok Kin Ning, Canning has resigned as Executive Director and the Chairman of Hutchison Harbour Ring Limited.

Save as disclosed above, none of the Directors of Cheung Kong is interested in any business apart from the CK Group's businesses which competes or is likely to compete, either directly or indirectly, with businesses of the CK Group.

Report of the Directors of Cheung Kong (Holdings) Limited (*continued*)

Purchase, Sale or Redemption of Cheung Kong's Listed Securities

During the year ended 31st December, 2014, neither Cheung Kong nor any of its subsidiaries has purchased, sold or redeemed any of Cheung Kong's listed securities.

Sufficiency of Public Float

Based on information publicly available to Cheung Kong and within the knowledge of the Directors of Cheung Kong as at the date of this Report of Directors^{##}, Cheung Kong has maintained the prescribed public float under the Listing Rules.

Community Relations

During the year, the CK Group supported a wide variety of charitable activities of the community. Donations of approximately HK\$29,000,000 were made by the CK Group to various charitable organisations.

Audit Committee

The CK Group's annual report for the year ended 31st December, 2014 has been reviewed by the audit committee of Cheung Kong (the "Audit Committee"). Information on the work of Audit Committee and its composition are set out in the Code Provision C.3 of the Corporate Governance Report on pages 74 to 76.

Auditor

At the close of the 2012 annual general meeting held on 25th May, 2012, Messrs. Deloitte Touche Tohmatsu, Certified Public Accountants retired as auditor of the CK Group upon expiration of its term of office and Messrs. PricewaterhouseCoopers, Certified Public Accountants was appointed as new auditor of the CK Group to hold office until the conclusion of the 2013 annual general meeting.

The financial statements for the year have been audited by Messrs. PricewaterhouseCoopers, Certified Public Accountants who will retire and offer themselves for re-appointment at the 2015 annual general meeting.

On behalf of the Board

Li Ka-shing

Chairman

Hong Kong, 26th February, 2015

On 31st March, 2015, Cheung Kong has adopted a new set of the Articles of Association. In accordance with Cheung Kong's new Articles of Association, all Directors of Cheung Kong hold office for an unlimited period of time and none of them shall be subject to retirement from office at any general meeting.

With effect from 18th March, 2015, the effective date of the scheme of arrangement pursuant to Division 2 of Part 13 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) between Cheung Kong and its shareholders, Cheung Kong became a wholly owned subsidiary of CK Hutchison Holdings Limited and its listing status was replaced by CK Hutchison Holdings Limited.

Corporate Governance Report

CK Hutchison Holdings Limited (the "Company") is a Cayman Islands company incorporated on 11th December, 2014 and registered in Hong Kong under Part 16 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong). During the period from 11th December, 2014 to 31st December, 2014, Cheung Kong (Holdings) Limited ("Cheung Kong") was the sole shareholder of the Company. With effect from 18th March, 2015, the Company has become the holding company of Cheung Kong and its subsidiaries (the "CK Group") and has replaced the listing status of Cheung Kong. Both of the Board of Directors and the management of the Company and Cheung Kong are committed to the maintenance of good corporate governance practices and procedures, and believe that good corporate governance provides a framework that is essential for effective management, a healthy corporate culture, successful business growth and enhancing shareholders' value. The corporate governance principles of both the Company and Cheung Kong emphasize a quality Board of Directors, sound internal controls, and transparency and accountability to all shareholders.

Throughout the year ended 31st December, 2014, save as disclosed below, Cheung Kong has applied the principles and complied with all code provisions and, where applicable, the recommended best practices of the Corporate Governance Code ("CG Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules"). In respect of code provisions A.5.1 to A.5.4 of the CG Code, Cheung Kong does not have a nomination committee. At present, Cheung Kong does not consider it necessary to have a nomination committee as the full Board of Directors of Cheung Kong (the "Board") is responsible for reviewing the structure, size and composition of the Board and the appointment of new Directors from time to time to ensure that it has a balanced composition of skills and experience appropriate for the requirements of the businesses of Cheung Kong, and the Board as a whole is also responsible for reviewing the succession plan for the Directors, in particular the Chairman of the Board and the Managing Director. In respect of code provision A.6.7 of the CG Code, an Independent Non-executive Director was not in a position to attend the annual general meeting of Cheung Kong held on 16th May, 2014 due to health reason.

Key corporate governance principles and corporate governance practices of Cheung Kong are summarised below:

I. Code Provisions

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices																																																		
A.	DIRECTORS																																																				
A.1	The Board																																																				
	<i>Corporate Governance Principle</i> <i>The Board should assume responsibility for leadership and control of Cheung Kong; and is collectively responsible for directing and supervising Cheung Kong's affairs.</i> <i>The Board should regularly review the contribution required from a Director to perform his responsibilities to Cheung Kong, and whether he is spending sufficient time performing them.</i>																																																				
A.1.1	Regular board meetings should be held at least four times a year involving active participation, either in person or through electronic means of communication, of majority of directors.	C	<ul style="list-style-type: none"> The Board meets regularly and held meetings in February, May, July and November of 2014. Directors' attendance records in 2014 are as follows: <table border="1"> <thead> <tr> <th>Members of the Board</th> <th>Attendance</th> </tr> </thead> <tbody> <tr> <td colspan="2">Executive Directors</td> </tr> <tr> <td>LI Ka-shing (<i>Chairman</i>)</td> <td>4/4</td> </tr> <tr> <td>LI Tzar Kuoi, Victor (<i>Managing Director and Deputy Chairman</i>)</td> <td>4/4</td> </tr> <tr> <td>KAM Hing Lam (<i>Deputy Managing Director</i>)</td> <td>4/4</td> </tr> <tr> <td>IP Tak Chuen, Edmond (<i>Deputy Managing Director</i>)</td> <td>4/4</td> </tr> <tr> <td>CHUNG Sun Keung, Davy</td> <td>4/4</td> </tr> <tr> <td>PAU Yee Wan, Ezra</td> <td>4/4</td> </tr> <tr> <td>WOO Chia Ching, Grace</td> <td>4/4</td> </tr> <tr> <td>CHIU Kwok Hung, Justin</td> <td>4/4</td> </tr> <tr> <td colspan="2">Non-executive Directors</td> </tr> <tr> <td>LEUNG Siu Hon</td> <td>4/4</td> </tr> <tr> <td>FOK Kin Ning, Canning</td> <td>4/4</td> </tr> <tr> <td>Frank John SIXT</td> <td>4/4</td> </tr> <tr> <td>CHOW Kun Chee, Roland</td> <td>4/4</td> </tr> <tr> <td>George Colin MAGNUS</td> <td>4/4</td> </tr> <tr> <td>LEE Yeh Kwong, Charles</td> <td>4/4</td> </tr> <tr> <td colspan="2">Independent Non-executive Directors</td> </tr> <tr> <td>KWOK Tun-li, Stanley</td> <td>4/4</td> </tr> <tr> <td>YEH Yuan Chang, Anthony</td> <td>3/4</td> </tr> <tr> <td>Simon MURRAY</td> <td>2/4</td> </tr> <tr> <td>CHOW Nin Mow, Albert</td> <td>4/4</td> </tr> <tr> <td>HUNG Siu-lin, Katherine</td> <td>4/4</td> </tr> <tr> <td>WONG Yick-ming, Rosanna</td> <td>4/4</td> </tr> <tr> <td>CHEONG Ying Chew, Henry</td> <td>4/4</td> </tr> </tbody> </table> The Directors may attend meetings in person, by phone or through means of electronic communication or by their alternate directors in accordance with Cheung Kong's Articles of Association. An updated and consolidated version of Cheung Kong's Articles of Association (both English and Chinese versions) are available on the websites of Cheung Kong and Hong Kong Exchanges and Clearing Limited ("HKEx"). Cheung Kong's constitutional documents were amended during the year 2014. 	Members of the Board	Attendance	Executive Directors		LI Ka-shing (<i>Chairman</i>)	4/4	LI Tzar Kuoi, Victor (<i>Managing Director and Deputy Chairman</i>)	4/4	KAM Hing Lam (<i>Deputy Managing Director</i>)	4/4	IP Tak Chuen, Edmond (<i>Deputy Managing Director</i>)	4/4	CHUNG Sun Keung, Davy	4/4	PAU Yee Wan, Ezra	4/4	WOO Chia Ching, Grace	4/4	CHIU Kwok Hung, Justin	4/4	Non-executive Directors		LEUNG Siu Hon	4/4	FOK Kin Ning, Canning	4/4	Frank John SIXT	4/4	CHOW Kun Chee, Roland	4/4	George Colin MAGNUS	4/4	LEE Yeh Kwong, Charles	4/4	Independent Non-executive Directors		KWOK Tun-li, Stanley	4/4	YEH Yuan Chang, Anthony	3/4	Simon MURRAY	2/4	CHOW Nin Mow, Albert	4/4	HUNG Siu-lin, Katherine	4/4	WONG Yick-ming, Rosanna	4/4	CHEONG Ying Chew, Henry	4/4
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Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.1.2	All directors are given an opportunity to include matters in the agenda for regular board meetings.	C	<ul style="list-style-type: none"> All Directors are consulted as to whether they may wish to include any matter in the agenda before the agenda for each regular Board meeting is issued.
A.1.3	<ul style="list-style-type: none"> At least 14 days notice for regular board meetings. Reasonable notice for other board meetings. 	<p>C</p> <p>C</p>	<ul style="list-style-type: none"> Regular Board meetings in a particular year are usually scheduled towards the end of the immediately preceding year to give all Directors adequate time to plan their schedules to attend the meetings. At least 14 days formal notice would be given before each regular meeting. According to Cheung Kong's Articles of Association, a Director may waive notice of any meeting and any such waiver may be prospective or retrospective.
A.1.4	Minutes of board meetings and meetings of board committees should be kept by a duly appointed secretary of the meeting and should be open for inspection at any reasonable time on reasonable notice by any director.	C	<ul style="list-style-type: none"> The Company Secretary prepares written resolutions or minutes and keeps records of substantive matters discussed and decisions resolved at all Board and Board Committee meetings. Board and Board Committee minutes/resolutions are sent to all Directors/Board Committee members within a reasonable time (generally within 14 days) after each Board and Board Committee meeting. Board and Board Committee minutes/resolutions are available for inspection by Directors/Board Committee members.
A.1.5	<ul style="list-style-type: none"> Minutes of board meetings and meetings of board committees should record in sufficient detail the matters considered and decisions reached. Draft and final versions of minutes for all directors to comment and to keep records within a reasonable time after the board meeting. 	<p>C</p> <p>C</p>	<ul style="list-style-type: none"> Minutes record in sufficient detail the matters considered by the Board/Board Committees and decisions reached. Directors are given an opportunity to comment on draft Board minutes. Final version of Board minutes is placed on record within a reasonable time after the Board meeting.
A.1.6	<ul style="list-style-type: none"> A procedure agreed by the board to enable directors, upon reasonable request, to seek independent professional advice in appropriate circumstances, at the company's expense. The board should resolve to provide separate independent professional advice to directors to assist them perform their duties to the company. 	<p>C</p> <p>C</p>	<ul style="list-style-type: none"> Directors have been advised that the Company Secretary can arrange independent professional advice at the expense of Cheung Kong should such advice be considered necessary by any Director.
A.1.7	<ul style="list-style-type: none"> If a substantial shareholder or a director has a conflict of interest in a matter to be considered by the board which the board has determined to be material, the matter should be dealt with by a physical board meeting rather than a written resolution. Independent non-executive directors who, and whose close associates, have no material interest in the transaction should be present at that board meeting. 	<p>C</p> <p>C</p>	<ul style="list-style-type: none"> Important matters are usually dealt with by way of written resolutions so that all Directors (including Independent Non-executive Directors) can note and comment, as appropriate, the matters before approval is granted. Director must declare his/her interest in the matters to be passed in the resolution, if applicable. If a substantial shareholder or a Director has a conflict of interest in a matter to be considered by the Board which the Board has determined to be material, the matter will be dealt with in accordance with applicable rules and regulations and, if appropriate, an independent Board committee will be set up to deal with the matter.

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices																																				
A.1.8	Arrange appropriate insurance cover in respect of legal action against the directors.	C	<ul style="list-style-type: none"> Cheung Kong has arranged appropriate Directors and Officers liability insurance coverage for its Directors and officers since 1991 including the year 2014/2015. 																																				
A.2	Chairman and Chief Executive Corporate Governance Principle <i>There should be a clear division of responsibilities between the Chairman and the Managing Director of Cheung Kong to ensure a balance of power and authority.</i>																																						
A.2.1	<ul style="list-style-type: none"> Separate roles of chairman and chief executive not to be performed by the same individual. Division of responsibilities between the chairman and chief executive should be clearly established and set out in writing. 	C C	<ul style="list-style-type: none"> The positions of the Chairman of the Board and the Managing Director are currently held by separate individuals. The Chairman of the Board determines the broad strategic direction of Cheung Kong and its subsidiaries (collectively, the "CK Group") in consultation with the Board and is responsible for the high-level oversight of management. The Managing Director, with the support of the Executive Directors, is responsible for strategic planning of different business functions and day-to-day management and operation of the CK Group. 																																				
A.2.2	The chairman should ensure that all directors are properly briefed on issues arising at board meetings.	C	<ul style="list-style-type: none"> With the support of the Executive Directors and the Company Secretary, the Chairman seeks to ensure that all Directors are properly briefed on issues arising at Board meetings and receive adequate and reliable information on a timely basis. In addition to regular Board meetings, the Chairman of the Board met with the Non-executive Directors (including the Independent Non-executive Directors) without the presence of the Executive Directors in May and November of 2014. Attendance records of the meetings are as follows: <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: right;">Attendance</th> </tr> </thead> <tbody> <tr> <td colspan="2">Chairman</td> </tr> <tr> <td style="border-top: 1px solid black;">LI Ka-shing</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td colspan="2">Non-executive Directors</td> </tr> <tr> <td style="border-top: 1px solid black;">LEUNG Siu Hon</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td style="border-top: 1px solid black;">FOK Kin Ning, Canning</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td style="border-top: 1px solid black;">Frank John SIXT</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td style="border-top: 1px solid black;">CHOW Kun Chee, Roland</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td style="border-top: 1px solid black;">George Colin MAGNUS</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td style="border-top: 1px solid black;">LEE Yeh Kwong, Charles</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td colspan="2">Independent Non-executive Directors</td> </tr> <tr> <td style="border-top: 1px solid black;">KWOK Tun-li, Stanley</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td style="border-top: 1px solid black;">YEH Yuan Chang, Anthony</td> <td style="text-align: right; border-top: 1px solid black;">1/2</td> </tr> <tr> <td style="border-top: 1px solid black;">Simon MURRAY</td> <td style="text-align: right; border-top: 1px solid black;">1/2</td> </tr> <tr> <td style="border-top: 1px solid black;">CHOW Nin Mow, Albert</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td style="border-top: 1px solid black;">HUNG Siu-lin, Katherine</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td style="border-top: 1px solid black;">WONG Yick-ming, Rosanna</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> <tr> <td style="border-top: 1px solid black;">CHEONG Ying Chew, Henry</td> <td style="text-align: right; border-top: 1px solid black;">2/2</td> </tr> </tbody> </table> <p>Note: The Chairman and the Non-executive Directors (including the Independent Non-executive Directors) may attend meetings in person, by phone or through means of electronic communication or by their alternate directors in accordance with Cheung Kong's Articles of Association.</p>	Attendance		Chairman		LI Ka-shing	2/2	Non-executive Directors		LEUNG Siu Hon	2/2	FOK Kin Ning, Canning	2/2	Frank John SIXT	2/2	CHOW Kun Chee, Roland	2/2	George Colin MAGNUS	2/2	LEE Yeh Kwong, Charles	2/2	Independent Non-executive Directors		KWOK Tun-li, Stanley	2/2	YEH Yuan Chang, Anthony	1/2	Simon MURRAY	1/2	CHOW Nin Mow, Albert	2/2	HUNG Siu-lin, Katherine	2/2	WONG Yick-ming, Rosanna	2/2	CHEONG Ying Chew, Henry	2/2
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A.2.3	The chairman should be responsible for ensuring that directors receive, in a timely manner, adequate information which must be accurate, clear, complete and reliable.	C	<ul style="list-style-type: none"> The Board papers including supporting analysis and related background information are normally sent to the Directors at least three days before Board meetings. Communications between Non-executive Directors (including Independent Non-executive Directors) on the one hand, and the Company Secretary as co-ordinator for the other business units of the CK Group on the other, is a dynamic and interactive process to ensure that queries raised and clarification sought by the Directors are dealt with and further supporting information and/or documentation is provided as appropriate. 																																				

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.2.4	<ul style="list-style-type: none"> – The chairman to provide leadership for the board. – The chairman should ensure that the board works effectively and performs its responsibilities, and that all key and appropriate issues are discussed by it in a timely manner. – The chairman should be primarily responsible for drawing up and approving the agenda for each board meeting. He should take into account, where appropriate, any matters proposed by the other directors for inclusion in the agenda. The chairman may delegate this responsibility to a designated director or the company secretary. 	<p>C</p> <p>C</p> <p>C</p>	<ul style="list-style-type: none"> • The Chairman of the Board is an Executive Director who is responsible for the leadership and effective running of the Board. • The Chairman of the Board determines the broad strategic direction of the CK Group in consultation with the Board and is responsible for the high-level oversight of management. • The Board meets regularly and held meetings in February, May, July and November of 2014. • With the support of the Executive Directors and the Company Secretary, the Chairman ensures that all Directors are properly briefed on all key and appropriate issues on a timely manner. • The Company Secretary assists the Chairman in preparing the agenda for each Board meeting and ensures that, where applicable, matters proposed by other Directors are included in the agenda; and that all applicable rules and regulations are followed.
A.2.5	The chairman should take primary responsibility for ensuring that good corporate governance practices and procedures are established.	C	<ul style="list-style-type: none"> • The Board as a whole and the management of Cheung Kong are committed to the maintenance of good corporate governance practices and procedures.
A.2.6	<ul style="list-style-type: none"> – The chairman should encourage all directors to make a full and active contribution to the board's affairs and take the lead to ensure that it acts in the best interests of the company. – The chairman should encourage directors with different views to voice their concerns, allow sufficient time for discussion of issues and ensure that board decisions fairly reflect board consensus. 	<p>C</p> <p>C</p>	<ul style="list-style-type: none"> • Please refer to A.2.3 and A.2.4 above for the details.
A.2.7	The chairman should at least annually hold meetings with the non-executive directors (including independent non-executive directors) without the executive directors present.	C	<ul style="list-style-type: none"> • In addition to regular Board meetings, the Chairman of the Board met with the Non-executive Directors (including the Independent Non-executive Directors) without the presence of the Executive Directors in May and November of 2014. Please refer to A.2.2 above for the attendance records.
A.2.8	The chairman should ensure that appropriate steps are taken to provide effective communication with shareholders and that their views are communicated to the board as a whole.	C	<ul style="list-style-type: none"> • Cheung Kong establishes different communication channels with shareholders and investors, including (i) printed copies of corporate communications (including but not limited to annual reports, interim reports, notices of meetings, circulars and proxy forms) required under the Listing Rules, and shareholders can choose to receive such documents using electronic means through Cheung Kong's website; (ii) the annual general meeting provides a forum for shareholders to raise comments and exchange views with the Board; (iii) updated and key information on the CK Group is available on the website of Cheung Kong; (iv) Cheung Kong's website offers a communication channel between Cheung Kong and its shareholders and stakeholders; (v) regular press conferences and briefing meetings with analysts are arranged from time to time to update on the performance of the CK Group; (vi) Cheung Kong's Registrar deals with shareholders for share registration and related matters; and (vii) the Corporate Affairs Department of Cheung Kong handles enquiries from shareholders and investors generally. • In March 2012, the Board has established a shareholders communication policy and has made it available on Cheung Kong's website. The policy is subject to review on a regular basis to ensure its effectiveness.

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.2.9	The chairman should promote a culture of openness and debate by facilitating the effective contribution of non-executive directors in particular and ensuring constructive relations between executive and non-executive directors.	C	<ul style="list-style-type: none"> The Chairman promotes a culture of openness and actively encourages Directors with different views to voice their opinion and be fully engaged in the Board's affairs so as to contribute to the Board's functions.
A.3	Board composition <i>Corporate Governance Principle</i> <i>The Board should have a balance of skills, experience and diversity of perspectives appropriate to the requirements of Cheung Kong's business and should include a balanced composition of Executive and Non-executive Directors so that independent judgement can effectively be exercised.</i>		
A.3.1	Independent non-executive directors should be identified in all corporate communications that disclose the names of directors.	C	<ul style="list-style-type: none"> The composition of the Board, by category and position of Directors including the names of the Chairman, the Executive Directors, the Non-executive Directors and the Independent Non-executive Directors, is disclosed in all corporate communications. The Board consists of a total of twenty-one Directors, comprising eight Executive Directors, six Non-executive Directors and seven Independent Non-executive Directors. One-third of the Board are Independent Non-executive Directors of which more than one have appropriate professional qualifications, or accounting or related financial management expertise. Details of the composition of the Board are set out on page 188. The Directors' biographical information and the relationships among the Directors are set out on pages 28 to 31. Review of the Board composition is made regularly to ensure that it has a balance of expertise, skills and experience appropriate for the requirements of the business of Cheung Kong.
A.3.2	The company should maintain on its website and on HKEx's website an updated list of its directors identifying their role and function and whether they are independent non-executive directors.	C	<ul style="list-style-type: none"> Cheung Kong maintains on its website an updated list of its Directors identifying their respective roles and functions together with their biographical information, and whether they are independent non-executive directors. Since March 2012, the updated list of Directors has been posted on the website of HKEx which has been revised from time to time. Cheung Kong has also posted on its website and the website of HKEx the Terms of Reference of its Board Committees to enable the shareholders to understand the roles played by those Independent Non-executive Directors who serve on the relevant Board Committees.
A.4	Appointments, re-election and removal <i>Corporate Governance Principle</i> <i>There should be a formal, considered and transparent procedure for the appointment of new Directors and plans in place for orderly succession for appointments. All Directors should be subject to re-election at regular intervals.</i>		
A.4.1	Non-executive directors should be appointed for a specific term, subject to re-election.	C	<ul style="list-style-type: none"> All Directors (including Non-executive Directors) are subject to retirement by rotation once every three years and are subject to re-election in accordance with Cheung Kong's Articles of Association and the CG Code.
A.4.2	<ul style="list-style-type: none"> All directors appointed to fill a casual vacancy should be subject to election by shareholders at the first general meeting after appointment. Every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years. 	C C	<ul style="list-style-type: none"> In accordance with Cheung Kong's Articles of Association, newly appointed Directors are required to offer themselves for re-election at the next following general meeting (in the case of filling a casual vacancy) or at the next following annual general meeting (in the case of an addition to the Board) following their appointment. The Board as a whole is responsible for the appointment of new Directors and Directors' nomination for re-election by shareholders at the general meeting of Cheung Kong. Under Cheung Kong's Articles of Association, the Board may from time to time appoint a Director either to fill a casual vacancy or as an addition to the Board. Any such new Director shall hold office until the next following general meeting of Cheung Kong (in the case of filling a casual vacancy) or until the next following annual general meeting of Cheung Kong (in the case of an addition to the Board) and shall then be eligible for re-election at the same general meeting.

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.4.2 (cont'd)			<ul style="list-style-type: none"> All Directors (including Non-executive Directors) are subject to retirement by rotation once every three years and are subject to re-election in accordance with Cheung Kong's Articles of Association and the CG Code. The structure, size and composition of the Board are reviewed from time to time to ensure the Board has a balanced composition of skills and experience appropriate for the requirements of the businesses of Cheung Kong. The independence of the Independent Non-executive Directors is assessed according to the relevant rules and requirements under the Listing Rules. Each of the Independent Non-executive Directors makes an annual confirmation of independence pursuant to the requirements of the Listing Rules. Cheung Kong is of the view that all Independent Non-executive Directors meet the independence guidelines set out in the relevant requirements of the Listing Rules and are independent in accordance with the terms of the guidelines. Cheung Kong has published the procedures for shareholders to propose a person for election as a Director on its website.
A.4.3	<ul style="list-style-type: none"> If an independent non-executive director serves more than 9 years, his further appointment should be subject to a separate resolution to be approved by shareholders. The papers to shareholders accompanying that resolution should include the reasons why the board believes he is still independent and should be re-elected. 	<p>C</p> <p>C</p>	<ul style="list-style-type: none"> Each Independent Non-executive Director who was subject to retirement by rotation was appointed by a separate resolution in Cheung Kong's annual general meeting. Each Independent Non-executive Director who was eligible for re-election at the annual general meeting had made a confirmation of independence pursuant to Rule 3.13 of the Listing Rules. Cheung Kong had expressed the view in its circular that each Independent Non-executive Director who was eligible for re-election had met the independence guidelines set out in Rule 3.13 of the Listing Rules and was independent in accordance with the terms of the guidelines. In respect of an Independent Non-executive Director who has served more than nine years, Cheung Kong had expressed its view in the circular for the 2014 Annual General Meeting as regards such Director's independence. In accordance with the CG Code, Cheung Kong has to include its own recommendation in the circular to explain why a particular candidate should be re-elected. As their relevant credentials have been included in the circular for the shareholders' information, Cheung Kong opines that it is more important for the shareholders themselves to make their own independent decision on whether to approve a particular re-election or not.
A.5	<p>Nomination Committee</p> <p><i>Corporate Governance Principle</i></p> <p><i>In carrying out its responsibilities, the nomination committee should give adequate consideration to the principles under Sections A.3 and A.4 in the CG Code.</i></p>		
A.5.1 – A.5.4	<ul style="list-style-type: none"> The company should establish a nomination committee which is chaired by the chairman of the board or an independent non-executive director and comprises a majority of independent non-executive directors. The nomination committee should be established with specific written terms of reference which deal clearly with its authority and duties. 	E	<ul style="list-style-type: none"> Cheung Kong does not have a nomination committee. The Board as a whole is responsible for the appointment of new Directors and the nomination of Directors for re-election by shareholders at the general meeting of Cheung Kong. Under Cheung Kong's Articles of Association, the Board may from time to time appoint a Director either to fill a casual vacancy or as an addition to the Board. Any such new Director shall hold office until the next following general meeting of Cheung Kong (in the case of filling a casual vacancy) or until the next following annual general meeting of Cheung Kong (in the case of an addition to the Board) and shall then be eligible for re-election at the same general meeting.

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.5.1 – A.5.4 (cont'd)	<p>– It should perform the following duties:</p> <p>(a) review the structure, size and composition (including the skills, knowledge and experience) of the board at least annually and make recommendations on any proposed changes to the board to complement the company's corporate strategy;</p> <p>(b) identify individuals suitably qualified to become board members and select or make recommendations to the board on the selection of individuals nominated for directorships;</p> <p>(c) assess the independence of independent non-executive directors; and</p> <p>(d) make recommendations to the board on the appointment or re-appointment of directors and succession planning for directors, in particular the chairman and the chief executive.</p> <p>– The nomination committee should make available its terms of reference explaining its role and the authority delegated to it by the board by including them on HKEEx's website and the company's website.</p> <p>– The company should provide the nomination committee sufficient resources to perform its duties. Where necessary, the nomination committee should seek independent professional advice, at the company's expense, to perform its responsibilities.</p>		<ul style="list-style-type: none"> • At present, Cheung Kong does not consider it necessary to have a nomination committee as the full Board is responsible for reviewing the structure, size and composition of the Board from time to time to ensure that it has a balanced composition of skills and experience appropriate for the requirements of the businesses of Cheung Kong, and the Board as a whole is also responsible for reviewing the succession plan for the Directors, in particular the Chairman and the Managing Director. • Cheung Kong adopts a formal, considered and transparent procedure for the appointment of new Directors. Before a prospective Director's name is formally proposed, the opinions of the existing Directors (including the Independent Non-executive Directors) are sought. After considering the proposal for the appointment of a new Director, the Board as a whole will make the final decision. • The Board as a whole is responsible for assessing the independence of the Independent Non-executive Directors according to the relevant rules and requirements under the Listing Rules. Cheung Kong is of the view that all Independent Non-executive Directors meet the independence guidelines set out in the relevant requirements of the Listing Rules and are independent in accordance with the terms of the guidelines.
A.5.5	<p>Where the board proposes a resolution to elect an individual as an independent non-executive director at the general meeting, it should set out in the circular to shareholders and/or explanatory statement accompanying the notice of the relevant general meeting why they believe he should be elected and the reasons why they consider him to be independent.</p>	C	<ul style="list-style-type: none"> • Please refer to A.4.3 above for the details.

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.5.6	The nomination committee (or the board) should have a policy concerning diversity of board members, and should disclose the policy or a summary of the policy in the Corporate Governance Report.	C	<ul style="list-style-type: none"> • In August 2013, Cheung Kong has established a policy concerning diversity of Board members ("Board Diversity Policy") and has made it available on Cheung Kong's website. • In the Board Diversity Policy:– <ol style="list-style-type: none"> 1. Cheung Kong recognises the benefits of having a Board that has a balance of skills, experience and diversity of perspectives appropriate to the requirements of Cheung Kong's businesses. 2. Cheung Kong maintains that appointments to the Board should be based on merit that complements and expands the skills and experience of the Board as a whole, and after due regard to factors which include but not limited to gender, age, cultural and educational background, and/or professional experience, and any other factors that the Board may consider relevant and applicable from time to time towards achieving a diverse Board. 3. The full Board of Cheung Kong is responsible for reviewing the structure, size and composition of the Board and the appointment of new directors of Cheung Kong from time to time to ensure that it has a balanced composition of skills and experience appropriate to the requirements of Cheung Kong's businesses, with due regard to the benefits of diversity on the Board. The Board as a whole is also responsible for reviewing the succession plan for the directors of Cheung Kong, in particular, for the Chairman of the Board and the Managing Director. • Selection of Board members is based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and other factors that the Board may consider relevant and applicable from time to time. The ultimate decision is based on merit and contribution that the selected Board members could bring to the Board. • The Board has, from time to time, reviewed and monitored the implementation of the policy to ensure its effectiveness. It will at appropriate time set measurable objectives for achieving diversity on the Board.
A.6	Responsibilities of directors Corporate Governance Principle <i>Every Director must always know his responsibilities as a Director of Cheung Kong and its conduct, business activities and development.</i>		
A.6.1	Every newly appointed director of the company should receive a comprehensive, formal and tailored induction on appointment. Subsequently he should receive any briefing and professional development necessary to ensure that he has a proper understanding of the company's operations and business and is fully aware of his responsibilities under statute and common law, the Listing Rules, legal and other regulatory requirements and the company's business and governance policies.	C	<ul style="list-style-type: none"> • The Company Secretary and key officers of the Company Secretarial Department liaise closely with newly appointed Directors both immediately before and after his/her appointment to acquaint them with the duties and responsibilities as a Director of Cheung Kong and the business operation of Cheung Kong. • A package, which has been compiled and reviewed by Cheung Kong's legal advisers, setting out the duties and responsibilities of directors under the Listing Rules, the Companies Ordinance and other related ordinances and relevant regulatory requirements of Hong Kong is provided to each newly appointed Director. Further information package comprising the latest developments in laws, rules and regulations relating to the duties and responsibilities of directors will be forwarded to each Director from time to time for his/her information and ready reference. Guidelines for directors issued by the Companies Registry of Hong Kong and The Hong Kong Institute of Directors have also been forwarded to each Director for his/her information and ready reference. • During the year, Cheung Kong had arranged at the cost of Cheung Kong Directors seminar sessions conducted by qualified professionals experienced on topics relating to the roles, functions and duties of the Directors. Certificates were issued to Directors who had attended the seminar sessions. • In addition, Cheung Kong has from time to time provided information and briefings to Directors on the latest developments in the laws, rules and regulations relating to Directors' duties and responsibilities. Cheung Kong had also, on an individual basis, advised Directors on queries raised or issues which arise in the performance of their duties as directors.

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.6.2	<p>The functions of non-executive directors include:</p> <ul style="list-style-type: none"> – bring independent judgement on issues of strategy, policy, performance, accountability, resources, key appointments and standards of conduct at board meetings – take the lead on potential conflicts of interests – serve on the audit, remuneration, nomination and other governance committees, if invited – scrutinise the company's performance in achieving agreed corporate goals and objectives, and monitoring performance reporting 	<p>C</p> <p>C</p> <p>C</p> <p>C</p>	<ul style="list-style-type: none"> • The Non-executive Directors exercise their independent judgement and advise on the future business direction and strategic plans of Cheung Kong. • The Non-executive Directors review the financial information and operational performance of Cheung Kong on a regular basis. • The Independent Non-executive Directors are invited to serve on the Audit Committee and Remuneration Committee of Cheung Kong.
A.6.3	<p>Every director should ensure that he can give sufficient time and attention to the company's affairs and should not accept the appointment if he cannot do so.</p>	C	<ul style="list-style-type: none"> • There is satisfactory attendance at Board meetings during the year. Please refer to A.1.1 above for the attendance records. • Every Executive Director has hands-on knowledge and expertise in the areas and operation in which he/she is charged with. Appropriate attention to the affairs of Cheung Kong is measured in terms of time as well as the quality of such attention and the ability of the Directors to contribute with reference to his/her area of knowledge and expertise, and his/her global perspective.
A.6.4	<p>Board should establish written guidelines no less exacting than the Model Code for relevant employees.</p>	C	<ul style="list-style-type: none"> • Cheung Kong had adopted the model code for securities transactions by directors of listed issuers ("Model Code") set out in Appendix 10 to the Listing Rules as its own code of conduct regarding Directors' securities transactions effective from 31st March, 2004. The Model Code has been revised and adopted by Cheung Kong from time to time to comply with the new requirements set out in Appendix 10 to the Listing Rules. • Confirmation has been received from all Directors that they have complied with the required standards set out in the Model Code for the year ended 31st December, 2014. • Written guidelines no less exacting than the Model Code relating to securities transactions for employees are set out in the Employee Handbook of Cheung Kong. • Since November 2011, Cheung Kong has established a policy on handling of confidential and price-sensitive information, and securities dealing for all employees of the CK Group to comply with when they are in possession of confidential or unpublished price-sensitive information in relation to the CK Group. Such policy has since been revised to comply with the new requirements set out in Part XIVA of the Securities and Futures Ordinance that came into effect on 1st January, 2013. Such revised policy has been posted on Cheung Kong's intranet and disseminated to all employees of Cheung Kong in December 2012.
A.6.5	<p>All directors should participate in continuous professional development to develop and refresh their knowledge and skills. This is to ensure that their contribution to the board remains informed and relevant. The company should be responsible for arranging and funding suitable training, placing an appropriate emphasis on the roles, functions and duties of a listed company director.</p>	C	<ul style="list-style-type: none"> • A package, which has been compiled and reviewed by Cheung Kong's legal advisers, setting out the duties and responsibilities of directors under the Listing Rules, the Companies Ordinance and other related ordinances and relevant regulatory requirements of Hong Kong is provided to each newly appointed Director. Further information package comprising the latest developments in laws, rules and regulations relating to the duties and responsibilities of directors will be forwarded to each Director from time to time for his/her information and ready reference. Guidelines for directors issued by the Companies Registry of Hong Kong and The Hong Kong Institute of Directors have also been forwarded to each Director for his/her information and ready reference.

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices																																																		
A.6.5 (cont'd)			<ul style="list-style-type: none"> • In addition, Cheung Kong has from time to time provided information and briefings to Directors on the latest developments in the laws, rules and regulations relating to Directors' duties and responsibilities. Cheung Kong had also, on an individual basis, advised Directors on queries raised or issues which arise in the performance of their duties as directors. • The Directors have provided to Cheung Kong their records of continuous professional development during the year 2014. • During the year, Cheung Kong had arranged at the cost of Cheung Kong Directors seminar sessions conducted by qualified professionals experienced on topics relating to the roles, functions and duties of the Directors. Certificates were issued to Directors who had attended the seminar sessions. Directors have also participated in continuous professional training organised by professional bodies and/or government authorities. <p>The Directors' knowledge and skills are continuously developed and refreshed by, inter alia, the following means:</p> <ol style="list-style-type: none"> (1) Reading memoranda issued or materials provided (for example, in-house directors' seminar) from time to time by Cheung Kong to Directors, and as applicable, briefings and reports by the Company Secretary, as regards legal and regulatory changes and matters of relevance to the Directors in the discharge of their duties with the latest developments in public consultations, laws, rules and regulations relating to the duties and responsibilities of directors and corporate governance; (2) Participation in continuous professional training seminars/conferences/courses/workshops on subjects relating to directors' duties and corporate governance, etc. organised by Cheung Kong and/or professional bodies and/or government authorities; and (3) Reading news/journal/magazine/other reading materials as regards legal and regulatory changes and matters of relevance to the Directors in the discharge of their duties. <ul style="list-style-type: none"> • Records of the Directors' training during 2014 are as follows: <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Members of the Board</th> <th style="text-align: right;">Training received</th> </tr> </thead> <tbody> <tr> <td colspan="2">Executive Directors</td> </tr> <tr> <td>LI Ka-shing (<i>Chairman</i>)</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td>LI Tzar Kuoi, Victor (<i>Managing Director and Deputy Chairman</i>)</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td>KAM Hing Lam (<i>Deputy Managing Director</i>)</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td>IP Tak Chuen, Edmond (<i>Deputy Managing Director</i>)</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td>CHUNG Sun Keung, Davy</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>PAU Yee Wan, Ezra</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>WOO Chia Ching, Grace</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>CHIU Kwok Hung, Justin</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td colspan="2">Non-executive Directors</td> </tr> <tr> <td>LEUNG Siu Hon</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>FOK Kin Ning, Canning</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td>Frank John SIXT</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td>CHOW Kun Chee, Roland</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>George Colin MAGNUS</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td>LEE Yeh Kwong, Charles</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td colspan="2">Independent Non-executive Directors</td> </tr> <tr> <td>KWOK Tun-li, Stanley</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>YEH Yuan Chang, Anthony</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>Simon MURRAY</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>CHOW Nin Mow, Albert</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>HUNG Siu-lin, Katherine</td> <td style="text-align: right;">(1) & (2)</td> </tr> <tr> <td>WONG Yick-ming, Rosanna</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> <tr> <td>CHEONG Ying Chew, Henry</td> <td style="text-align: right;">(1), (2) & (3)</td> </tr> </tbody> </table>	Members of the Board	Training received	Executive Directors		LI Ka-shing (<i>Chairman</i>)	(1), (2) & (3)	LI Tzar Kuoi, Victor (<i>Managing Director and Deputy Chairman</i>)	(1), (2) & (3)	KAM Hing Lam (<i>Deputy Managing Director</i>)	(1), (2) & (3)	IP Tak Chuen, Edmond (<i>Deputy Managing Director</i>)	(1), (2) & (3)	CHUNG Sun Keung, Davy	(1) & (2)	PAU Yee Wan, Ezra	(1) & (2)	WOO Chia Ching, Grace	(1) & (2)	CHIU Kwok Hung, Justin	(1), (2) & (3)	Non-executive Directors		LEUNG Siu Hon	(1) & (2)	FOK Kin Ning, Canning	(1), (2) & (3)	Frank John SIXT	(1), (2) & (3)	CHOW Kun Chee, Roland	(1) & (2)	George Colin MAGNUS	(1), (2) & (3)	LEE Yeh Kwong, Charles	(1), (2) & (3)	Independent Non-executive Directors		KWOK Tun-li, Stanley	(1) & (2)	YEH Yuan Chang, Anthony	(1) & (2)	Simon MURRAY	(1) & (2)	CHOW Nin Mow, Albert	(1) & (2)	HUNG Siu-lin, Katherine	(1) & (2)	WONG Yick-ming, Rosanna	(1), (2) & (3)	CHEONG Ying Chew, Henry	(1), (2) & (3)
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A.6.6	Each director should disclose to the company at the time of his appointment, and in a timely manner for any change, the number and nature of offices held in public companies or organisations and other significant commitments. The identity of the public companies or organisations and an indication of the time involved should also be disclosed. The board should determine for itself how frequently this disclosure should be made.	C	<ul style="list-style-type: none"> The Directors have disclosed to Cheung Kong at the time of their appointment and from time to time thereafter the number and nature of offices held in public companies or organisations and other significant commitments, identifying the public companies or organisations involved.
A.6.7	Independent non-executive directors and other non-executive directors, as equal board members, should give the board and any committees on which they serve the benefit of their skills, expertise and varied backgrounds and qualifications through regular attendance and active participation. They should also attend general meetings and develop a balanced understanding of the views of shareholders.	E	<ul style="list-style-type: none"> There is satisfactory attendance at Board meetings, Board Committee meetings, the meetings between the Chairman and the Non-executive Directors (including the Independent Non-executive Directors) and the general meeting during the year except that an Independent Non-executive Director was not in a position to attend the annual general meeting of Cheung Kong held on 16th May, 2014 due to health reason. Please refer to A.1.1, A.2.2, B.1.2, C.3.1 and E.1.2 for the attendance records. Extent of participation and contribution should be viewed both quantitatively and qualitatively.
A.6.8	Independent non-executive directors and other non-executive directors should make a positive contribution to the development of the company's strategy and policies through independent, constructive and informed comments.	C	<ul style="list-style-type: none"> Please refer to A.6.7 above.
A. 7	Supply of and access to information Corporate Governance Principle <i>Directors should be provided in a timely manner with appropriate information in the form and quality to enable them to make an informed decision and perform their duties and responsibilities.</i>		
A.7.1	<ul style="list-style-type: none"> Send agenda and full board papers to all directors at least 3 days before regular board or board committee meetings. As far as practicable for other board or board committee meetings. 	C C	<ul style="list-style-type: none"> Board/Board Committee papers are circulated not less than three days before the regular Board/Board Committee meetings to enable the Directors/Board Committee members to make informed decisions on matters to be raised at the Board/Board Committee meetings.
A.7.2	<ul style="list-style-type: none"> Management has an obligation to supply the board and its committees with adequate and reliable information in a timely manner to enable it to make informed decisions. The board and individual directors should have separate and independent access to the company's senior management for making further enquiries where necessary. 	C C	<ul style="list-style-type: none"> The Company Secretary and the Chief Manager of the Accounts Department attend all regular Board meetings to advise on corporate governance, statutory compliance, and accounting and financial matters, as appropriate. Communications between Directors on the one hand, and the Company Secretary, who acts as co-ordinator for the other business units of the CK Group on the other, is a dynamic and interactive process to ensure that queries raised and clarification sought by the Directors are dealt with and that further supporting information is provided if appropriate.

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices								
A.7.3	<ul style="list-style-type: none"> – All directors are entitled to have access to board papers and related materials. – Queries raised by directors should receive a prompt and full response, if possible. 	C C	<ul style="list-style-type: none"> • Please refer to A.7.1 and A.7.2 above. 								
B. REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT AND BOARD EVALUATION											
B.1	<p>The level and make-up of remuneration and disclosure</p> <p><i>Corporate Governance Principle</i></p> <p><i>Cheung Kong should disclose its Director's remuneration policy and other remuneration related matters. The procedure for setting policy on Executive Directors' remuneration and all Directors' remuneration packages should be formal and transparent.</i></p>										
B.1.1	The remuneration committee should consult the chairman and/or chief executive about their remuneration proposals for other executive directors and should have access to independent professional advice if necessary.	C	<ul style="list-style-type: none"> • The Remuneration Committee has consulted the Chairman and/or the Managing Director about proposals relating to the remuneration packages and other human resources issues of the Directors and senior management, including, without limitation, succession plan and key personnel movements as well as policies for recruiting and retaining qualified personnel. • The emoluments of Directors have been determined with reference to the skills, knowledge, involvement in Cheung Kong's affairs and the performance of each Director, and to the profitability of Cheung Kong and prevailing market conditions during the year. • To enable them to better advise on the CK Group's future remuneration policy and related strategies, the Remuneration Committee has been advised of the CK Group's existing remuneration policy and succession plan, including the corporate philosophy in formulating employees' remuneration packages, and market trends and related information. 								
B.1.2	<p>The remuneration committee's terms of reference should include:</p> <ul style="list-style-type: none"> – recommend to the board on the company's policy and structure for all directors' and senior management remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy – review and approve the management's remuneration proposals with reference to the board's corporate goals and objectives – either to determine, with delegated responsibility, or to make recommendations to the board on the remuneration packages of individual executive directors and senior management – recommend to the board on the remuneration of non-executive directors 	C	<ul style="list-style-type: none"> • Cheung Kong established its remuneration committee ("Remuneration Committee") on 1st January, 2005. A majority of the members are Independent Non-executive Directors. • The Remuneration Committee comprises the Chairman of the Board, Mr. Li Ka-shing, and two Independent Non-executive Directors, namely, Dr. Wong Yick-ming, Rosanna (Chairman of the Remuneration Committee) and Mr. Kwok Tun-li, Stanley. • The terms of reference of the Remuneration Committee (both English and Chinese versions) follow closely the requirements of the CG Code. The same as modified from time to time and adopted by the Board, are posted on the websites of Cheung Kong and HKEx. • The Remuneration Committee, with delegated responsibility, determines the remuneration packages of individual Executive Directors and senior management, and reviews the remuneration of Non-executive Directors. • Since the publication of the Annual Report 2013 in April 2014, meetings of the Remuneration Committee were held in November 2014 and January 2015. Attendance records of the members of the Remuneration Committee are as follows: <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Members of the Remuneration Committee</th> <th style="text-align: right;">Attendance</th> </tr> </thead> <tbody> <tr> <td>WONG Yick-ming, Rosanna (Chairman of the Remuneration Committee)</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>LI Ka-shing</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>KWOK Tun-li, Stanley</td> <td style="text-align: right;">2/2</td> </tr> </tbody> </table> <p>Note: The members of the Remuneration Committee may attend meetings in person, by phone or through means of electronic communication or by their alternates in accordance with Cheung Kong's Articles of Association.</p>	Members of the Remuneration Committee	Attendance	WONG Yick-ming, Rosanna (Chairman of the Remuneration Committee)	2/2	LI Ka-shing	2/2	KWOK Tun-li, Stanley	2/2
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B.1.2 (cont'd)	<ul style="list-style-type: none"> – consider salaries paid by comparable companies, time commitment and responsibilities and employment conditions elsewhere in the group – review and approve compensation payable on loss or termination of office or appointment – review and approve compensation arrangements relating to dismissal or removal of directors for misconduct – ensure that no director or any of his associates is involved in deciding his own remuneration 		<ul style="list-style-type: none"> • The following is a summary of the work of the Remuneration Committee during the said meetings: <ol style="list-style-type: none"> 1. Review the remuneration policy for 2014/2015; 2. Recommend to the Board Cheung Kong's policy and structure for the remuneration of Directors and the management; 3. Review the remuneration packages of Executive Directors and the management with reference to the established system of Cheung Kong for determining the remuneration review; 4. Review and approve the remuneration of Non-executive Directors; and 5. Review the annual bonus policy. • No Director or any of his/her associates is involved in deciding his/her own remuneration at the meetings of the Remuneration Committee held in November 2014 and January 2015.
B.1.3	The remuneration committee should make available its terms of reference, explaining its role and the authority delegated to it by the board by including them on HKEx's website and the company's website.	C	<ul style="list-style-type: none"> • The terms of reference of the Remuneration Committee are posted on the websites of Cheung Kong and HKEx. • The principal responsibilities of the Remuneration Committee include making recommendations to the Board on Cheung Kong's policy and structure for the remuneration of Directors and the management, and reviewing the remuneration packages of all Executive Directors and the management with reference to the corporate goals and objectives of the Board resolved from time to time.
B.1.4	The remuneration committee should be provided with sufficient resources to perform its duties.	C	<ul style="list-style-type: none"> • The Human Resources Department provides administrative support and implements the approved remuneration packages and other human resources related decisions approved by the Remuneration Committee.
B.1.5	The company should disclose details of any remuneration payable to members of senior management by band in the annual reports.	C	<ul style="list-style-type: none"> • The Board has resolved that the senior management of Cheung Kong comprises only the Executive Directors of Cheung Kong. Please refer to note (4) in the Notes to Financial Statements for details of the remuneration payable to the Directors.
C. ACCOUNTABILITY AND AUDIT			
C.1 Financial reporting			
<i>Corporate Governance Principle</i>			
<i>The Board should present a balanced, clear and comprehensible assessment of Cheung Kong's performance, position and prospects.</i>			
C.1.1	Management should provide sufficient explanation and information to the board to enable it to make an informed assessment of financial and other information put before it for approval.	C	<ul style="list-style-type: none"> • Directors are provided with a review of the CK Group's major business activities and key financial information on a quarterly basis.
C.1.2	Management should provide all members of the board with monthly updates giving a balanced and understandable assessment of the company's performance, position and prospects in sufficient detail to enable the board as a whole and each director to discharge their duties.	C	<ul style="list-style-type: none"> • Monthly updates had been provided to all members of the Board since April 2012, the effective date of code provision C.1.2, for the purpose of providing a balanced and understandable assessment of Cheung Kong's performance, position and prospects in sufficient detail and to enable the Board as a whole and each Director to discharge their duties.

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
C.1.3	<ul style="list-style-type: none"> – The directors should acknowledge in the Corporate Governance Report their responsibility for preparing the accounts. – There should be a statement by the auditors about their reporting responsibilities in the auditor's report on the financial statements. – Unless it is inappropriate to assume that the company will continue in business, the directors should prepare the accounts on a going concern basis, with supporting assumptions or qualifications as necessary. – Where the directors are aware of material uncertainties relating to events or conditions that may cast significant doubt on the company's ability to continue as a going concern, they should be clearly and prominently disclosed and discussed at length in the Corporate Governance Report. 	<p>C</p> <p>C</p> <p>C</p> <p>N/A</p>	<ul style="list-style-type: none"> • The Directors acknowledged in writing on an annual basis their responsibility for preparing the financial statements of the CK Group. • Directors are not aware of material uncertainties relating to events or conditions that may cast significant doubt upon Cheung Kong's ability to continue as a going concern as referred to in C.1.3 of the CG Code. • With the assistance of Cheung Kong's Accounts Department which is under the supervision of the Chief Manager who is a professional accountant, the Directors ensure the preparation of the financial statements of the CK Group are in accordance with statutory requirements and applicable accounting standards. • The Directors also ensure the publication of the financial statements of the CK Group is in a timely manner. • The statement by the auditor of Cheung Kong regarding its reporting responsibilities on the financial statements of the CK Group is set out in the Independent Auditor's Report on page 171.
C.1.4	The directors should include in the separate statement containing a discussion and analysis of the group's performance in the annual report, an explanation of the basis on which the company generates or preserves value over the longer term (the business model) and the strategy for delivering the company's objectives.	C	<ul style="list-style-type: none"> • The Board has included the separate statement containing a discussion and analysis of the CK Group's sustainable development strategy in the Management Discussion and Analysis of Annual Report 2014.
C.1.5	The board should present a balanced, clear and understandable assessment in annual and interim reports, and other financial disclosures required by the Listing Rules. It should also do so for reports to regulators and information disclosed under statutory requirements.	C	<ul style="list-style-type: none"> • The Board aims to present a clear, balanced and understandable assessment of the CK Group's performance and position in all shareholder communications. • The Board is aware of and updated with the requirements under the applicable rules and regulations about timely disclosure of information or matters regarding Cheung Kong and will authorise the publication of such announcements as and when the occasion arises. The Company Secretary and key officers of the Company Secretarial Department work closely and in consultation with legal advisers to review the materiality and sensitivity of transactions and proposed transactions and advise the Board accordingly.
C.2	<p>Internal controls</p> <p><i>Corporate Governance Principle</i></p> <p><i>The Board should ensure that Cheung Kong maintains sound and effective internal controls to safeguard shareholders' investment and Cheung Kong's assets.</i></p>		

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
C.2.1	<ul style="list-style-type: none"> <li data-bbox="240 275 568 476">– Directors to review the effectiveness of the company's and its subsidiaries' internal control systems at least annually and to report that they have done so in the Corporate Governance Report. <li data-bbox="240 498 568 620">– The review should cover all material controls, including financial, operational and compliance controls and risk management functions. 	<p data-bbox="608 275 624 303">C</p> <p data-bbox="608 498 624 519">C</p>	<ul style="list-style-type: none"> <li data-bbox="671 275 1471 519">• The Board has overall responsibility for maintaining sound and effective internal control system of the CK Group. The CK Group's internal control system includes a defined management structure with limits of authority, is designed to help the achievement of business objectives, safeguard assets against unauthorised use or disposition, ensure the maintenance of proper accounting records for the provision of reliable financial information for internal use or for publication, and ensure compliance with relevant legislation and regulations. The system is designed to provide reasonable, but not absolute, assurance against material misstatement or loss and to manage rather than eliminate risks of failure in operational systems and achievement of the CK Group's objectives. <p data-bbox="703 541 1023 569">Internal Control Environment</p> <ul style="list-style-type: none"> <li data-bbox="703 584 1471 627">• An organisational structure with operating policies and procedures, lines of responsibility and delegated authority has been established. <li data-bbox="703 648 1471 713">• The relevant Executive Directors and senior management are delegated with respective levels of authorities with regard to key corporate strategy and policy and contractual commitments. <li data-bbox="703 735 1471 864">• Operational budgets are prepared by operational departments and reviewed by the responsible Directors prior to being adopted. There are procedures for the appraisal, review and approval of major capital and recurrent expenditure. Results of operations against budgets are reported regularly to the Executive Directors. <li data-bbox="703 886 1471 1004">• Proper controls are in place for the recording of complete, accurate and timely accounting and management information. Regular reviews and audits are carried out to ensure that the preparation of financial statements is carried out in accordance with generally accepted accounting principles, the CK Group's accounting policies and applicable laws and regulations. <li data-bbox="703 1026 1471 1144">• The Internal Control Self Assessment process is established that requires the senior management in each material business unit to annually assess the effectiveness of controls over the reliability of financial reporting, effectiveness and efficiency of operations and compliance with applicable laws and regulations and the related risks. <li data-bbox="703 1166 1471 1241">• The Internal Audit Department provides an independent appraisal of the CK Group's financial and operational activities, and makes constructive recommendations to the relevant management for necessary actions. <p data-bbox="735 1263 1471 1511">The Internal Audit Department carries out annual risk assessment on each audit area and derives a yearly audit plan according to their risk ratings. The audit plan is reviewed and endorsed by the audit committee of Cheung Kong ("Audit Committee"). In addition to its agreed schedule of work, the Internal Audit Department conducts other review and investigative work as may be required. The results of internal audit reviews and agreed action plans in response to the Internal Audit Department's recommendations are reported to the Executive Directors and Audit Committee periodically. The Internal Audit Department also follows up with the corrective actions to ensure that satisfactory controls are maintained.</p> <ul style="list-style-type: none"> <li data-bbox="703 1532 1471 1608">• Reports from the external auditor, Messrs. PricewaterhouseCoopers ("PwC"), on internal controls and relevant financial reporting matters, are presented to the Audit Committee and management. <li data-bbox="703 1629 1471 1748">• Relevant departments are responsible to review the compliance status and update new requirements in connection with relevant rules, laws and regulations. The risks of non-compliance with legal and regulatory requirements are evaluated as part of the yearly risk assessment process and the level of compliance is also subject to external and internal audits. <ul style="list-style-type: none"> <li data-bbox="671 1770 1471 1972">• The Board, through the Audit Committee, has conducted an annual review of the effectiveness of internal control system of Cheung Kong and its subsidiaries and considers it is adequate and effective. The review covers all material controls, including financial, operational and compliance controls and risk management functions. The Board is not aware of any significant areas of concern which may affect the shareholders. The Board is satisfied that the CK Group has fully complied with the code provisions on internal controls, including compliance with legal and regulatory requirements, as set forth in the CG Code.

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices								
C.2.2	The board's annual review should, in particular, consider the adequacy of resources, staff qualifications and experience, training programmes and budget of the company's accounting and financial reporting function.	C	<ul style="list-style-type: none"> The Board, through the Audit Committee and with the appraisal performed by the Internal Audit Department, reviewed the adequacy of resources, staff qualifications and experience, training programmes and budget of Cheung Kong's accounting and financial reporting function at the Board meeting held in February 2015 and noted that Cheung Kong has been in compliance with the Code Provision for the year 2014. Please also refer to C.3.3 below. 								
C.3	Audit Committee <i>Corporate Governance Principle</i> <i>The Board should establish formal and transparent arrangements to consider how it will apply financial reporting and internal control principles and maintain an appropriate relationship with Cheung Kong's auditors.</i>										
C.3.1	<ul style="list-style-type: none"> Full minutes of audit committee meetings should be kept by a duly appointed secretary of the meeting. Draft and final versions of minutes should be sent to all committee members for their comment and records, within a reasonable time after the meeting. 	<p>C</p> <p>C</p>	<ul style="list-style-type: none"> Minutes drafted by the Company Secretary are circulated to members of the Audit Committee within a reasonable time after each meeting. Audit Committee meetings were held in February and July of 2014. Attendance records of members of the Audit Committee are as follows: <table border="1" data-bbox="683 763 1444 871"> <thead> <tr> <th>Members of the Audit Committee</th> <th>Attendance</th> </tr> </thead> <tbody> <tr> <td>CHEONG Ying Chew, Henry (<i>Chairman of the Audit Committee</i>)</td> <td>2/2</td> </tr> <tr> <td>KWOK Tun-li, Stanley</td> <td>2/2</td> </tr> <tr> <td>HUNG Siu-lin, Katherine</td> <td>2/2</td> </tr> </tbody> </table> <p>Note: The members of the Audit Committee may attend meetings in person, by phone or through means of electronic communication or by their alternates in accordance with Cheung Kong's Articles of Association.</p> <ul style="list-style-type: none"> The following is a summary of the work of the Audit Committee during 2014: <ol style="list-style-type: none"> Review the financial reports for 2013 annual results and 2014 interim results; Review the findings and recommendations of the Internal Audit Department on the work of various departments and related companies; Review the effectiveness of the internal control system; Review the external auditor's audit findings; Review the auditor's remuneration; Review the risks of different business units and analysis thereof provided by the relevant business units; Review the control mechanisms for such risks and advising on action plans for improvement of the situations; Review the arrangements employees can use, in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matters; and Perform the corporate governance functions and review the corporate governance policies and practices. After due and careful consideration of reports from management and the internal and external auditors, the Audit Committee noted that no suspected fraud or irregularities, significant internal control deficiencies, or suspected infringement of laws, rules, or regulations had been found, and concluded at the meeting held on 24th February, 2015 that the internal control system was adequate and effective. On 24th February, 2015, the Audit Committee met to review the CK Group's 2014 consolidated financial statements, including the accounting principles and practices adopted by the CK Group, in conjunction with Cheung Kong's external auditor. After review and discussions with the management, internal auditor and external auditor, the Audit Committee endorsed the accounting treatment adopted by Cheung Kong, and the Audit Committee had to the best of its ability assured itself that the disclosure of the financial information in the Annual Report 2014 complied with the applicable accounting standards and Appendix 16 to the Listing Rules. The Audit Committee therefore resolved to recommend for the Board's approval the consolidated financial statements for the year ended 31st December, 2014. The Audit Committee also recommended to the Board the re-appointment of PwC as Cheung Kong's external auditor for 2015 and that the related resolution shall be put forth for shareholders' consideration and approval at the 2015 annual general meeting. The CK Group's Annual Report for the year ended 31st December, 2014 has been reviewed by the Audit Committee. 	Members of the Audit Committee	Attendance	CHEONG Ying Chew, Henry (<i>Chairman of the Audit Committee</i>)	2/2	KWOK Tun-li, Stanley	2/2	HUNG Siu-lin, Katherine	2/2
Members of the Audit Committee	Attendance										
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Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
C.3.2	A former partner of existing auditing firm shall not act as a member of the committee for 1 year from the date of his ceasing to be a partner or to have any financial interest in, the firm, whichever is later.	C	<ul style="list-style-type: none"> No member of the Audit Committee is a former partner of the existing auditing firm of Cheung Kong during the one year after he/she ceases to be a partner of the auditing firm.
C.3.3	<p>The audit committee's terms of reference should include:</p> <ul style="list-style-type: none"> – recommendations to the board on the appointment, reappointment and removal of external auditor and approval of their terms of engagement – review and monitor external auditor's independence and objectivity and effectiveness of audit process – review of the company's financial information – oversight of the company's financial reporting system and internal control procedures, including the adequacy of resources, staff qualifications and experience, training programmes and budget of the company's accounting and financial reporting function 	C	<ul style="list-style-type: none"> The terms of reference of the Audit Committee (both English and Chinese versions), which follow closely the requirements of the CG Code and are modified from time to time and adopted by the Board, are posted on the websites of Cheung Kong and HKEx.
C.3.4	The audit committee should make available its terms of reference, explaining its role and the authority delegated to it by the board by including them on HKEx's and the company's website.	C	<ul style="list-style-type: none"> The Listing Rules require every listed issuer to establish an audit committee comprising at least three members who must be non-executive directors only, and the majority thereof must be independent non-executive directors, at least one of whom must have appropriate professional qualifications, or accounting or related financial management expertise. Cheung Kong established the Audit Committee in December 1998 with reference to "A Guide for the Formation of an Audit Committee" issued by the Hong Kong Institute of Certified Public Accountants. In accordance with the requirements of the CG Code, the terms of reference of the Audit Committee were revised from time to time in terms substantially the same as the provisions set out in the CG Code. The latest version of the terms of reference of the Audit Committee is available on the websites of Cheung Kong and HKEx. The principal duties of the Audit Committee include the review and supervision of the CK Group's financial reporting system and internal control procedures, review of the CK Group's financial information, review of the relationship with the external auditor of Cheung Kong and performance of the corporate governance functions delegated by the Board. Regular meetings have been held by the Audit Committee since its establishment. The Audit Committee comprises three Independent Non-executive Directors, namely, Mr. Cheong Ying Chew, Henry (Chairman of the Audit Committee), Mr. Kwok Tun-li, Stanley and Ms. Hung Siu-lin, Katherine, held two meetings in 2014.

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
C.3.5	Where the board disagrees with the audit committee's view on the selection, appointment, resignation or dismissal of the external auditors, the company should include in the Corporate Governance Report a statement from the audit committee explaining its recommendation and also the reason(s) why the board has taken a different view.	N/A	<ul style="list-style-type: none"> The Audit Committee recommended to the Board that, subject to shareholders' approval at the forthcoming annual general meeting, PwC be re-appointed as Cheung Kong's external auditor for 2015. For the year ended 31st December, 2014, the external auditor of Cheung Kong received approximately HK\$7 million for audit services and HK\$1 million for tax and other services.
C.3.6	The audit committee should be provided with sufficient resources to perform its duties.	C	<ul style="list-style-type: none"> The Audit Committee has been advised that the Company Secretary can arrange independent professional advice at the expense of Cheung Kong should the seeking of such advice be considered necessary by the Audit Committee.
C.3.7	<p>The terms of reference of the audit committee should also require it:</p> <ul style="list-style-type: none"> to review arrangements employees of the company can use, in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matters. The audit committee should ensure that proper arrangements are in place for fair and independent investigation of these matters and for appropriate follow-up action; and to act as the key representative body for overseeing the company's relations with the external auditor. 	<p>C</p> <p>C</p>	<ul style="list-style-type: none"> The terms of reference of the Audit Committee were revised with effect from 1st January, 2012 to include the requirement to review arrangements that employees of Cheung Kong can use, in confidence, to raise concerns about possible improprieties in financial reporting, internal control or other matters. Cheung Kong has established the Procedures for Reporting Possible Improprieties in Matters of Financial Reporting, Internal Control or Other Matters for employees and those who deal with the CK Group to raise concerns, in confidence, with the Audit Committee about possible improprieties in matters of financial reporting, internal control or other matters relating to the CK Group. Such procedures were included into Cheung Kong's employees handbook and posted on Cheung Kong's website. Cheung Kong has issued an employee's handbook to its staff, which contains the mechanism for employees to raise any questions they may have to their department heads and to the human resources department for necessary action (whether these relate to their career development or any other grievances and complaints they may have).
D.	DELEGATION BY THE BOARD		
D.1	Management functions		
	<p>Corporate Governance Principle</p> <p><i>Cheung Kong should have a formal schedule of matters specifically reserved for Board approval and those delegated to management.</i></p>		
D.1.1	When the board delegates aspects of its management and administration functions to management, it must, at the same time, give clear directions as to the management's powers, in particular, where management should report back and obtain prior board approval before making decisions or entering into any commitments on the company's behalf.	C	<ul style="list-style-type: none"> Executive Directors are in charge of different businesses and functional divisions in accordance with their respective areas of expertise. Please refer to the Management Structure Chart set out on page 87. For matters or transactions of a material nature, the same will be referred to the Board for approval. For matters or transactions of a magnitude requiring disclosure under the Listing Rules or other applicable rules or regulations, appropriate disclosure will be made and where necessary, circular will be prepared and shareholders' approval will be obtained in accordance with the requirements of the applicable rules and regulations. Specifically, the Board has had in place Guidelines for Treasury Investments stating the authority limits of treasury investments under different scenarios beyond which Board approval will be required.

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
D.1.2	Formalise functions reserved to the board and those delegated to management and to review those arrangements periodically to ensure that they remain appropriate to the company's needs.	C	<ul style="list-style-type: none"> The Board, led by the Chairman, is responsible for the CK Group's future development directions; overall strategies and policies; evaluation of the performance of the CK Group and the management; and approval of matters that are of a material or substantial nature. Under the leadership of the Managing Director, management is responsible for the day-to-day operations of the CK Group.
D.1.3	The company should disclose the respective responsibilities, accountabilities and contributions of the board and management.	C	<ul style="list-style-type: none"> Please refer to the Management Structure Chart set out on page 87.
D.1.4	Directors should clearly understand delegation arrangements in place. The company should have formal letters of appointment for directors setting out the key terms and conditions of their appointment.	C	<ul style="list-style-type: none"> In February 2012, formal letters of appointment have been issued to all Directors setting out the key terms and conditions of their respective appointment. Each newly appointed Director will also be issued with a letter of appointment.
D.2	Board Committees Corporate Governance Principle <i>Board Committees should be formed with specific written terms of reference which deal clearly with their authority and duties.</i>		
D.2.1	Where board committees are established to deal with matters, the board should give them sufficiently clear terms of reference to enable them to perform their functions properly.	C	<ul style="list-style-type: none"> Three Board Committees, namely, Audit Committee, Remuneration Committee and Executive Committee, have been established with specific terms of reference as mentioned in C.3.3 and B.1.3 above.
D.2.2	The terms of reference of board committees should require them to report back to the board on their decisions or recommendations, unless there are legal or regulatory restrictions on their ability to do so (such as a restriction on disclosure due to regulatory requirements).	C	<ul style="list-style-type: none"> Board Committees report to the Board of their decisions and recommendations at the Board meetings.
D.3	Corporate Governance Functions		
D.3.1	<p>The terms of reference of the board (or a committee or committees performing this function) should include:</p> <ul style="list-style-type: none"> develop and review the company's policies and practices on corporate governance and make recommendations to the board; review and monitor the training and continuous professional development of directors and senior management; 	C	<ul style="list-style-type: none"> The terms of reference of the Audit Committee were revised with effect from 1st January, 2012 to include the following corporate governance functions delegated by the Board: <ol style="list-style-type: none"> Develop and review Cheung Kong's policies and practices on corporate governance and make recommendations to the board; Review and monitor the training and continuous professional development of Directors and senior management; Review and monitor Cheung Kong's policies and practices on compliance with legal and regulatory requirements; Develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors; and Review Cheung Kong's compliance with the CG Code and disclosure in the Corporate Governance Report.

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
D.3.1 (cont'd)	<ul style="list-style-type: none"> – review and monitor the company's policies and practices on compliance with legal and regulatory requirements; – develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and directors; and – review the company's compliance with the CG Code and disclosure in the Corporate Governance Report. 		<ul style="list-style-type: none"> • At the Audit Committee's meeting held in February 2015, members of the Audit Committee had performed the above-mentioned corporate governance functions by reviewing Cheung Kong's policies and practices on corporate governance and compliance with legal and regulatory requirements.
D.3.2	The board should be responsible for performing the corporate governance duties set out in the terms of reference in D.3.1 or it may delegate the responsibility to a committee or committees.	C	<ul style="list-style-type: none"> • The Board has delegated the responsibility of performing the corporate governance duties to the Audit Committee. To that effect, the terms of reference of the Audit Committee as set out in D.3.1 above were revised with effect from 1st January, 2012 to include the corporate governance functions delegated by the Board.
E. COMMUNICATION WITH SHAREHOLDERS			
E.1 Effective communication			
<p>Corporate Governance Principle</p> <p><i>The Board should be responsible for maintaining an on-going dialogue with shareholders and in particular, use annual general meetings or other general meetings to communicate with them and encourage their participation.</i></p>			
E.1.1	For each substantially separate issue at a general meeting, a separate resolution should be proposed by the chairman of that meeting. The company should avoid "bundling" resolutions unless they are interdependent and linked forming one significant proposal. Where the resolutions are "bundled", the company should explain the reasons and material implications in the notice of meeting.	C	<ul style="list-style-type: none"> • Separate resolutions are proposed at the general meetings of Cheung Kong on each substantially separate issue, including the election of individual Directors.

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices																																																				
E.1.2	<ul style="list-style-type: none"> - The chairman of the board should attend the annual general meeting. He should also invite the chairmen of the audit, remuneration, nomination and any other committees (as appropriate) to attend. In their absence, he should invite another member of the committee to be available to answer questions at the annual general meeting. - The chairman of the independent board committee (if any) should also be available to answer questions at any general meeting to approve a connected transaction or any other transaction that requires independent shareholders' approval. - The company's management should ensure the external auditor attend the annual general meeting to answer questions about the conduct of the audit, the preparation and content of the auditor's report, the accounting policies and auditor independence. 	C	<ul style="list-style-type: none"> • In 2014, the Chairman of the Board, Chairman of the Audit Committee and Chairman of the Remuneration Committee attended the annual general meeting and were available to answer questions. • Directors' attendance records of the 2014 annual general meeting are as follows: <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Members of the Board</th> <th style="text-align: right;">Attendance</th> </tr> </thead> <tbody> <tr> <td colspan="2">Executive Directors</td> </tr> <tr> <td>LI Ka-shing (<i>Chairman of the Board</i>)</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>LI Tzar Kuoi, Victor</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>KAM Hing Lam</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>IP Tak Chuen, Edmond</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>CHUNG Sun Keung, Davy</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>PAU Yee Wan, Ezra</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>WOO Chia Ching, Grace</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>CHIU Kwok Hung, Justin</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td colspan="2">Non-executive Directors</td> </tr> <tr> <td>LEUNG Siu Hon</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>FOK Kin Ning, Canning</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>Frank John SIXT</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>CHOW Kun Chee, Roland</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>George Colin MAGNUS</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>LEE Yeh Kwong, Charles</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td colspan="2">Independent Non-executive Directors</td> </tr> <tr> <td>KWOK Tun-li, Stanley</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>YEH Yuan Chang, Anthony</td> <td style="text-align: right;">0/1</td> </tr> <tr> <td>Simon MURRAY</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>CHOW Nin Mow, Albert</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>HUNG Siu-lin, Katherine</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td>WONG Yick-ming, Rosanna</td> <td style="text-align: right;">1/1</td> </tr> <tr> <td style="padding-left: 20px;"><i>(Chairman of the Remuneration Committee)</i></td> <td></td> </tr> <tr> <td>CHEONG Ying Chew, Henry (<i>Chairman of the Audit Committee</i>)</td> <td style="text-align: right;">1/1</td> </tr> </tbody> </table> • In 2014, Cheung Kong's external auditor attended the annual general meeting and was available to answer questions. 	Members of the Board	Attendance	Executive Directors		LI Ka-shing (<i>Chairman of the Board</i>)	1/1	LI Tzar Kuoi, Victor	1/1	KAM Hing Lam	1/1	IP Tak Chuen, Edmond	1/1	CHUNG Sun Keung, Davy	1/1	PAU Yee Wan, Ezra	1/1	WOO Chia Ching, Grace	1/1	CHIU Kwok Hung, Justin	1/1	Non-executive Directors		LEUNG Siu Hon	1/1	FOK Kin Ning, Canning	1/1	Frank John SIXT	1/1	CHOW Kun Chee, Roland	1/1	George Colin MAGNUS	1/1	LEE Yeh Kwong, Charles	1/1	Independent Non-executive Directors		KWOK Tun-li, Stanley	1/1	YEH Yuan Chang, Anthony	0/1	Simon MURRAY	1/1	CHOW Nin Mow, Albert	1/1	HUNG Siu-lin, Katherine	1/1	WONG Yick-ming, Rosanna	1/1	<i>(Chairman of the Remuneration Committee)</i>		CHEONG Ying Chew, Henry (<i>Chairman of the Audit Committee</i>)	1/1
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E.1.3	The company should arrange for the notice to shareholders to be sent for annual general meeting at least 20 clear business days before the meeting and to be sent at least 10 clear business days for all other general meetings.	C	<ul style="list-style-type: none"> • Cheung Kong's notice to shareholders for the 2014 annual general meeting of Cheung Kong was sent at least 20 clear business days before the meeting. 																																																				
E.1.4	The board should establish a shareholders' communication policy and review it on a regular basis to ensure its effectiveness.	C	<ul style="list-style-type: none"> • In March 2012, the Board has established a shareholders communication policy and made it available on Cheung Kong's website. The policy is subject to review on a regular basis to ensure its effectiveness. • The particulars of shareholders' rights relating to, inter alia, convening of general meetings and making enquiries to Cheung Kong are as follows: <ol style="list-style-type: none"> 1. Cheung Kong has only one class of shares. All shares have the same voting rights and are entitled to the dividends declared. The Articles of Association of Cheung Kong ("Articles") set out the rights of shareholders. 2. Shareholder(s) representing at least 5% of the total voting rights of all the shareholders having a right to vote at general meetings may, in accordance with the requirements and procedures set out in Sections 566 to 568 of the Companies Ordinance (Chapter 622), request the Board to convene a general meeting pursuant to Article 65 of the Articles. The general nature of the business to be dealt with at the meeting must be stated in the request which must be sent to Cheung Kong in hard copy form or in electronic form, and be authenticated by the person(s) making it. 																																																				

Corporate Governance Report (continued)

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
E.1.4 (cont'd)			<ol style="list-style-type: none"> 3. (a) Shareholder(s) representing at least 2.5% of the total voting rights of all the shareholders who have a right to vote on the resolution at the annual general meeting to which the requests relate or (b) at least 50 shareholders who have a right to vote on the resolution at the annual general meeting to which the requests relate may, in accordance with the requirements and procedures set out in Sections 615 and 616 of the Companies Ordinance (Chapter 622), request Cheung Kong to give notice of a resolution to be proposed at that annual general meeting. Such request may be sent to Cheung Kong at 7th Floor, Cheung Kong Center, 2 Queen's Road Central, Hong Kong (addressed to the Company Secretary) in hard copy form or in electronic form, must identify the resolution of which notice is to be given, must be authenticated by the person(s) making it and must be received by Cheung Kong not later than six weeks before that annual general meeting or, if later, the time at which notice is given of that meeting. 4. Pursuant to Article 106 of the Articles, if a shareholder wishes to propose a person other than a retiring Director for election as a Director at a general meeting (including annual general meeting), the shareholder should lodge a written notice at the registered office of Cheung Kong provided that the period for lodgement of such written notice shall be a seven-day period commencing on a day after the despatch of the notice of the general meeting appointed for such election of Director(s). Such written notice must be accompanied by a notice signed by the person to be proposed of his/her willingness to be elected as a Director. 5. In conducting a poll, subject to any special rights, privileges or restrictions as to voting for the time being attached to any shares by or in accordance with the Articles, every shareholder present in person or by proxy or, in the case of a shareholder being a corporation, by its duly authorised representative, shall have one vote for every fully paid share of which he/she/it is the holder. A person entitled to more than one vote on a poll need not use all his/her votes or cast all the votes he/she uses in the same way. 6. Shareholders have the right to receive corporate communications issued by Cheung Kong in hard copies or through electronic means in accordance with the manner as specified in Article 169 of the Articles. 7. Shareholders whose shares are held in the Central Clearing and Settlement System (CCASS) may notify Cheung Kong from time to time through Hong Kong Securities Clearing Company Limited if they wish to receive Cheung Kong's corporate communications. 8. Shareholders and other stakeholders may send their enquiries and concerns, in written form, to the Board by addressing them to the Company Secretary at 7th Floor, Cheung Kong Center, 2 Queen's Road Central, Hong Kong.
E.2	<p>Voting by poll</p> <p><i>Corporate Governance Principle</i></p> <p><i>Cheung Kong should ensure that shareholders are familiar with the detailed procedures for conducting a poll.</i></p>		
E.2.1	<p>The chairman of a meeting should ensure that an explanation is provided of the detailed procedures for conducting a poll and answer any questions from shareholders on voting by poll.</p>	C	<ul style="list-style-type: none"> • At the 2014 annual general meeting, the Chairman of the meeting explained (through the Company Secretary) the detailed procedures for conducting a poll, and answered questions from shareholders. • At the 2014 annual general meeting, the Chairman of the meeting exercised his power under Cheung Kong's Articles of Association to put each resolution set out in the notice to be voted by way of a poll. • Representatives of the Share Registrar of Cheung Kong were appointed as scrutineers to monitor and count the poll votes cast at the 2014 annual general meeting. • Since Cheung Kong's 2003 annual general meeting, all the resolutions put to vote at Cheung Kong's general meetings were taken by poll. • Poll results were posted on the websites of Cheung Kong and HKEx.

Code Ref.	Code Provisions	Comply ("C")/ Explain ("E")	Corporate Governance Practices
F. COMPANY SECRETARY			
<p>Corporate Governance Principle</p> <p><i>The Company Secretary plays an important role in supporting the Board by ensuring good information flow within the Board and that Board policy and procedures are followed. The Company Secretary is responsible for advising the Board through the Chairman and/or the Managing Director on governance matters and should also facilitate induction and professional development of Directors.</i></p>			
F.1.1	The company secretary should be an employee of the company and have day-to-day knowledge of the company's affairs.	C	<ul style="list-style-type: none"> Cheung Kong has appointed an employee of Cheung Kong to be the Company Secretary of Cheung Kong since 1996. The Company Secretary ensures the effective conduct of Board meetings and that Board procedures are duly followed. The Company Secretary prepares written resolutions or minutes and keeps records of substantive matters discussed and decisions resolved at all Board and Board Committee meetings. The Company Secretary also advises on compliance with all applicable laws, rules and regulations abreast with the investments of the CK Group and keeps the Board fully updated with all legislative, regulatory and corporate governance developments.
F.1.2	The board should approve the selection, appointment or dismissal of the company secretary.	C	<ul style="list-style-type: none"> The appointment and removal of the Company Secretary is subject to Board approval in accordance with the Articles of Association of Cheung Kong.
F.1.3	The company secretary should report to the board chairman and/or the chief executive.	C	<ul style="list-style-type: none"> The Company Secretary reports to the Board through the Chairman whilst all members of the Board have access to the advice of the Company Secretary.
F.1.4	All directors should have access to the advice and services of the company secretary to ensure that board procedures, and all applicable law, rules and regulations, are followed.	C	<ul style="list-style-type: none"> Directors have access to the Company Secretary and key officers of the Company Secretarial Department who are responsible to the Board for ensuring that Board procedures, and all applicable rules and regulations, are followed. Memoranda are issued to Directors from time to time to update them with legal and regulatory changes and matters of relevance to Directors in the discharge of their duties.

Corporate Governance Report (continued)

II. Recommended Best Practices

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.	DIRECTORS		
A.1	The Board		
	Corporate Governance Principle		
	<i>The Board should assume responsibility for leadership and control of Cheung Kong; and is collectively responsible for directing and supervising Cheung Kong's affairs.</i>		
	<i>The Board should regularly review the contribution required from a Director to perform his responsibilities to Cheung Kong, and whether he is spending sufficient time performing them.</i>		
	There is no recommended best practice under Section A.1 in the CG Code.		
A.2	Chairman and Chief Executive		
	Corporate Governance Principle		
	<i>There should be a clear division of responsibilities between the Chairman and the Managing Director of Cheung Kong to ensure a balance of power and authority.</i>		
	There is no recommended best practice under Section A.2 in the CG Code.		
A.3	Board composition		
	Corporate Governance Principle		
	<i>The Board should have a balance of skills, experience and diversity of perspectives appropriate to the requirements of Cheung Kong's business and should include a balanced composition of Executive and Non-executive Directors so that independent judgement can effectively be exercised.</i>		
	There is no recommended best practice under Section A.3 in the CG Code.		
A.4	Appointments, re-election and removal		
	Corporate Governance Principle		
	<i>There should be a formal, considered and transparent procedure for the appointment of new Directors and plans in place for orderly succession for appointments. All Directors should be subject to re-election at regular intervals.</i>		
	There is no recommended best practice under Section A.4 in the CG Code.		
A.5	Nomination Committee		
	Corporate Governance Principle		
	<i>In carrying out its responsibilities, the nomination committee should give adequate consideration to the principles under Sections A.3 and A.4 in the CG Code.</i>		
	There is no recommended best practice under Section A.5 in the CG Code.		
A.6	Responsibilities of directors		
	Corporate Governance Principle		
	<i>Every Director must always know his responsibilities as a Director of Cheung Kong and its conduct, business activities and development.</i>		
	There is no recommended best practice under Section A.6 in the CG Code.		
A.7	Supply of and access to information		
	Corporate Governance Principle		
	<i>Directors should be provided in a timely manner with appropriate information in the form and quality to enable them to make an informed decision and perform their duties and responsibilities.</i>		
	There is no recommended best practice under Section A.7 in the CG Code.		

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
B. REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT AND BOARD EVALUATION			
B.1 The level and make-up of remuneration and disclosure			
<p>Corporate Governance Principle <i>Cheung Kong should disclose its Director's remuneration policy and other remuneration related matters. The procedure for setting policy on Executive Directors' remuneration and all Directors' remuneration packages should be formal and transparent.</i></p>			
B.1.6	Where the board resolves to approve any remuneration or compensation arrangements with which the remuneration committee disagrees, the board should disclose the reasons for its resolution in its next Corporate Governance Report.	N/A	<ul style="list-style-type: none"> The Board has never approved any remuneration or compensation arrangements which have previously been rejected by the Remuneration Committee.
B.1.7	A significant proportion of executive directors' remuneration should link rewards to corporate and individual performance.	C	<ul style="list-style-type: none"> In 2014, a significant proportion of Executive Directors' remuneration has been structured to link rewards to corporate and individual performance. Please refer to note (4) in the Notes to Financial Statements for details of discretionary bonus.
B.1.8	The company should disclose details of any remuneration payable to members of senior management, on an individual and named basis, in the annual reports.	C	<ul style="list-style-type: none"> The Board has resolved that the senior management of Cheung Kong comprises only the Executive Directors of Cheung Kong. Please refer to note (4) in the Notes to Financial Statements for details of the remuneration payable to the Directors.
B.1.9	The board should conduct a regular evaluation of its performance.	C	<ul style="list-style-type: none"> The performances of the Board or individual Directors are best reflected by Cheung Kong's results and stock price performance, as well as Cheung Kong's decisions to retain the individuals as its Directors.
C. ACCOUNTABILITY AND AUDIT			
C.1 Financial reporting			
<p>Corporate Governance Principle <i>The Board should present a balanced, clear and comprehensible assessment of Cheung Kong's performance, position and prospects.</i></p>			
C.1.6 – C.1.7	<ul style="list-style-type: none"> The company should announce and publish quarterly financial results within 45 days after the end of the relevant quarter. These should disclose sufficient information to enable shareholders to assess the company's performance, financial position and prospects. The company's quarterly financial results should be prepared using the accounting policies of its half-year and annual accounts. Once the company announces quarterly financial results, it should continue to do so for each of the first 3 and 9 months periods of subsequent financial years. Where it decides not to continuously announce and publish its financial results for a particular quarter, it should announce the reason(s) for this decision. 	E	<ul style="list-style-type: none"> Cheung Kong issued half-yearly financial results within 2 months after the end of the relevant period, and annual financial results within 3 months after the end of the relevant year. In addition, all significant transactions and inside information have been announced and disclosed in accordance with the Listing Rules during the year. The shareholders of Cheung Kong are therefore able to assess the performance, financial position and prospects of Cheung Kong. Cheung Kong does not consider it necessary, nor is it in the interests of Cheung Kong and its shareholders, to issue quarterly financial results. This would result in incurring costs disproportionate to any additional benefits to the shareholders. Quarterly financial reports may not fairly reflect the actual performance of Cheung Kong given that the development cycle of property projects often spans a period of three to five years.

Corporate Governance Report (continued)

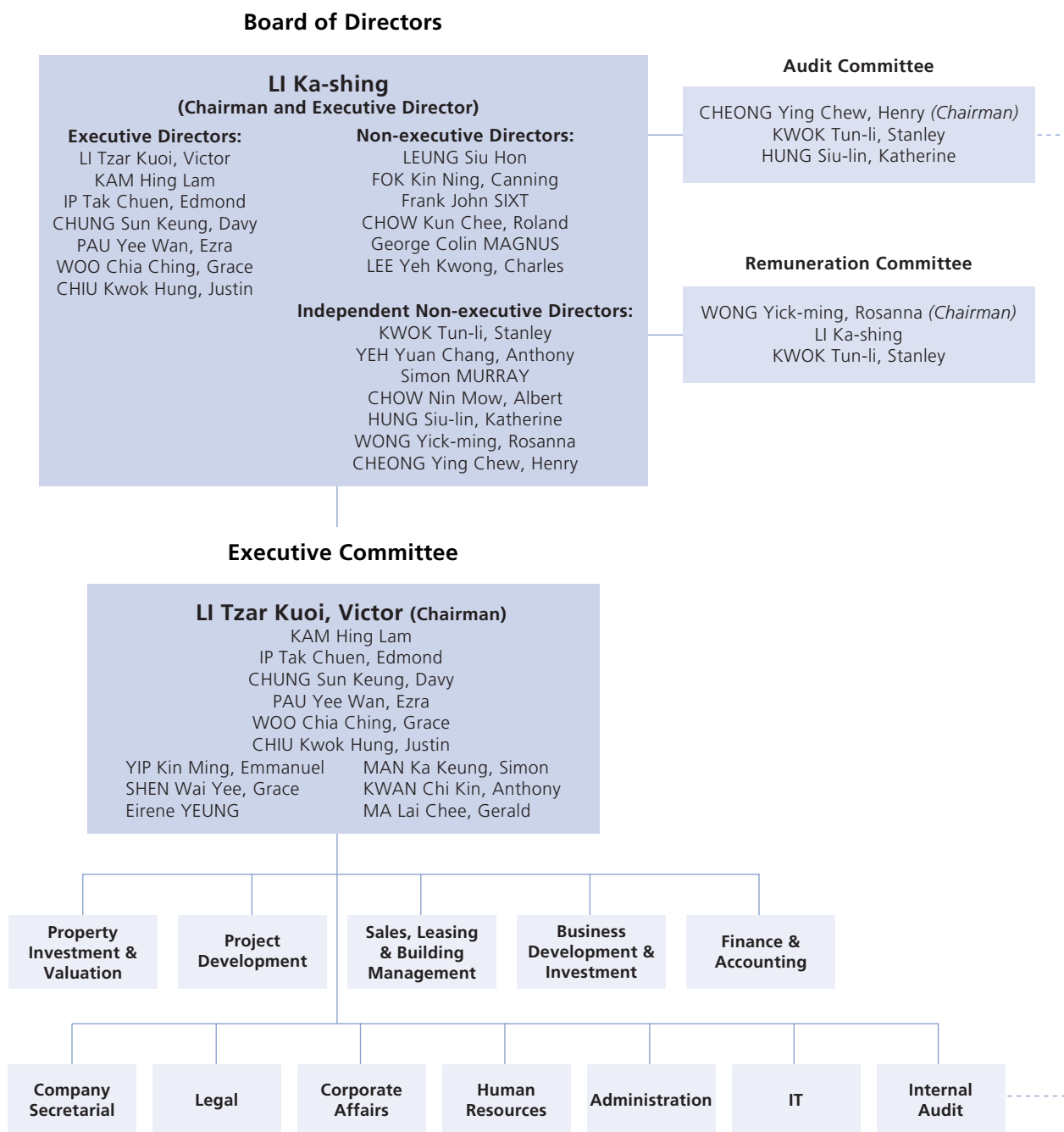
Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
C.2	<p>Internal controls</p> <p><i>Corporate Governance Principle</i></p> <p><i>The Board should ensure that Cheung Kong maintains sound and effective internal controls to safeguard shareholders' investment and Cheung Kong's assets.</i></p>		
C.2.3	<p>The board's annual review should, in particular, consider:</p> <ul style="list-style-type: none"> – the changes, since the last annual review, in the nature and extent of significant risks, and the company's ability to respond to changes in its business and the external environment; – the scope and quality of management's ongoing monitoring of risks and of the internal control system, and where applicable, the work of its internal audit function and other assurance providers; – the extent and frequency of communication of monitoring results to the board (or board committee(s)) which enables it to assess control of the company and the effectiveness of risk management; – significant control failings or weaknesses that have been identified during the period. Also, the extent to which they have resulted in unforeseen outcomes or contingencies that have had, could have had, or may in the future have, a material impact on the company's financial performance or condition; and – the effectiveness of the company's processes for financial reporting and Listing Rule compliance. 	<p>C</p> <p>C</p> <p>C</p> <p>C</p>	<ul style="list-style-type: none"> • The Board, through the Audit Committee, reviews annually the effectiveness of internal control system of Cheung Kong and its subsidiaries, such review considers: <ul style="list-style-type: none"> – the changes in the significant risks since the last review, and Cheung Kong's ability to respond to changes in its business and the external environment; – the management's ongoing monitoring of risks and the internal control system, and the work of the internal audit function; – the communication of the monitoring results to the Board that enables it to assess control of Cheung Kong and the effectiveness of the risk management; – significant control failings or weaknesses that have been identified during the period. Also, the extent to which they have caused unforeseeable outcomes or contingencies that had or might have material impact on Cheung Kong's financial performance or condition; and – the effectiveness of Cheung Kong's processes for financial reporting and Listing Rules compliance.

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
C.2.4	<p>The company should disclose, in the Corporate Governance Report, a narrative statement on how they have complied with internal control code provisions during the reporting period. The disclosures should also include:</p> <ul style="list-style-type: none"> – the process used to identify, evaluate and manage significant risks; – additional information to explain its risk management processes and internal control system; – an acknowledgement by the board that it is responsible for the internal control system and reviewing its effectiveness; – the process used to review the effectiveness of the internal control system; and – the process used to resolve material internal control defects for any significant problems disclosed in its annual reports and accounts. 	<p>C</p> <p>C</p> <p>C</p> <p>C</p> <p>C</p>	<ul style="list-style-type: none"> • In the Corporate Governance Report, Cheung Kong, in particular item C.2.1 above, discloses: <ul style="list-style-type: none"> – the process used to identify, evaluate and manage significant risks; – additional information to explain its risk management processes and internal control system; – an acknowledgement by the Board that it is responsible for the internal control system and reviewing its effectiveness; – the process used to review the effectiveness of internal control system; and – the process used to resolve material internal control defects for any significant problems disclosed in its Annual Reports and Financial Statements.
C.2.5	The company should ensure that their disclosures provide meaningful information and do not give a misleading impression.	C	<ul style="list-style-type: none"> • Cheung Kong aims to ensure disclosures provide meaningful information and do not give a misleading impression.
C.2.6	The company without an internal audit function should review the need for one on an annual basis and should disclose the outcome of this review in the Corporate Governance Report.	N/A	<ul style="list-style-type: none"> • Please refer to C.2 above for the details.
<p>C.3 Audit Committee</p> <p><i>Corporate Governance Principle</i></p> <p><i>The Board should establish formal and transparent arrangements to consider how it will apply financial reporting and internal control principles and maintain an appropriate relationship with Cheung Kong's auditors.</i></p>			
C.3.8	The audit committee should establish a whistleblowing policy and system for employees and those who deal with the company (e.g. customers and suppliers) to raise concerns, in confidence, with the audit committee about possible improprieties in any matter related to the company.	C	<ul style="list-style-type: none"> • Please refer to C.3.7 above for the details.

Corporate Governance Report (continued)

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
D.	DELEGATION BY THE BOARD		
D.1	Management functions <i>Corporate Governance Principle</i> <i>Cheung Kong should have a formal schedule of matters specifically reserved for Board approval and those delegated to management.</i>		
	There is no recommended best practice under Section D.1 in the CG Code.		
D.2	Board Committees <i>Corporate Governance Principle</i> <i>Board Committees should be formed with specific written terms of reference which deal clearly with their authority and duties.</i>		
	There is no recommended best practice under Section D.2 in the CG Code.		
D.3	Corporate Governance Functions		
	There is no recommended best practice under Section D.3 in the CG Code.		
E.	COMMUNICATION WITH SHAREHOLDERS		
E.1	Effective communication <i>Corporate Governance Principle</i> <i>The Board should be responsible for maintaining an on-going dialogue with shareholders and in particular, use annual general meetings or other general meetings to communicate with them and encourage their participation.</i>		
	There is no recommended best practice under Section E.1 in the CG Code.		
E.2	Voting by poll <i>Corporate Governance Principle</i> <i>Cheung Kong should ensure that shareholders are familiar with the detailed procedures for conducting a poll.</i>		
	There is no recommended best practice under Section E.2 in the CG Code.		
F.	COMPANY SECRETARY <i>Corporate Governance Principle</i> <i>The Company Secretary plays an important role in supporting the Board by ensuring good information flow within the Board and that Board policy and procedures are followed. The Company Secretary is responsible for advising the Board through the Chairman and/or the Managing Director on governance matters and should also facilitate induction and professional development of Directors.</i>		
	There is no recommended best practice under Section F in the CG Code.		

Management Structure Chart



Environmental, Social and Governance Report

OUR PHILOSOPHY

With effect from 18th March, 2015, CK Hutchison Holdings Limited (the “Company”) has become the holding company of Cheung Kong (Holdings) Limited (“Cheung Kong”) and its subsidiaries (the “CK Group”) and has replaced the listing status of Cheung Kong. Both the Company and Cheung Kong are committed to a high standard of corporate social responsibility and believe that a high standard of corporate social responsibility is essential for constructing good corporate and social relationship and motivating employees. As a multi-national conglomerate headquartered in Hong Kong, with business operations in over 50 countries and employing over 280,000 employees, the Cheung Kong Group aspires to create a harmonious society through cultivating responsible corporate citizenship.

In the year 2014, the Cheung Kong Group continued with initiatives to foster the well-being of the community, its employees and the environment. We have factored the concept of corporate social responsibility into our business practice while conveying the message of sustainability worldwide.

Going forward, the Cheung Kong Group will continue to identify new opportunities in promoting sustainability through its business operations, as well as to strengthen our partnership with charities for the minority groups and to nurture a culture of giving within the community.

COMMUNITY INVOLVEMENT

As a global corporate citizen, the Cheung Kong Group strives to improve the society through community investment. Apart from making donations to charitable organisations, members of the Cheung Kong Group in Hong Kong and across the globe have been creative in taking their own initiatives on helping and supporting their local communities.

Supporting charities

The Cheung Kong Group has long seen The Community Chest as one of its partners in community services. During the year, members of the Group are encouraged to participate in fund-raising campaigns including the Corporate and Employee Contribution Programme, Walk for Millions, Dress Casual Day, The Community Chest Green Day and Skip Lunch Day.

The longstanding support and commitment to The Community Chest has made the Cheung Kong Group the Third Top Donor in 2014, maintaining its record as a Top 3 Donor for the 15th consecutive year. In addition, seven members of the Cheung Kong Group have received individual recognition for their contributions to The Community Chest. Cheung Kong, Hutchison Whampoa Limited (“Hutchison”), Cheung Kong Infrastructure Holdings Limited, Power Assets Holdings Limited (“Power Assets”) and HK Electric Investments Limited were presented with the President’s Award; and The Hongkong Electric Company Limited (“HK Electric”) and A.S. Watson Group (“A S Watson”) were presented with the Award of Distinction.

In addition to making direct donations, the Cheung Kong Group has also encouraged the public to participate in charitable activities via a matching donation programme. In May 2014, a donation hotline was launched by the Cheung Kong Group to raise money for The Community Chest Rainbow Fund during the programme “Community for the Chest on TV”. All contributions made through the hotline by the public were matched dollar-for-dollar by the Cheung Kong Group. Over HK\$2.5 million was raised from the public through this programme and the Cheung Kong Group decided to increase its matching contribution by 60% to HK\$4 million, generating a total donation of over HK\$6.5 million through the hotline. The Community Chest Rainbow Fund was first launched in 2004 to provide rapid responses to people who find themselves in an emergency financial crisis. In 2013/2014, approximately HK\$12 million has been allocated to over 1,900 cases, supporting over 4,000 beneficiaries of the programme.

In 2014, Hutchison Telecommunications (“HTHK”) celebrated its 30th anniversary with a Donation Matching Programme. Donations from staff were matched dollar-for-dollar by the company to help eight non-profit organisations. These organisations are involved with education, alleviation of poverty, medical and rehabilitation services and environmental protection. HTHK’s staff raised money for the Hong Kong Paralympic Committee and Sports Association for the physically disabled. For over a decade, the Hutchison Chevening Scholarships has provided opportunities for young postgraduates from Hong Kong and the Mainland to pursue their studies in the U.K. universities. Over £6.5 million has been granted to 713 students. Also in Hong Kong, HK Electric pledged to freeze its tariffs for the second year. At the same time, HK Electric reached out to care for local retirees and the elderly.

In Taiwan, Tom Group’s Sharp Point Publishing organised charity auctions on signed editions of light novels to raise funds for the victims of the 2014 Kaohsiung gas explosions.

Motivating participation

The Cheung Kong Group has participated in The Hong Kong Council of Social Service’s Caring Company Scheme since its inception in 2003. In 2014, 119 member companies of the Cheung Kong Group were awarded the “Caring Company Logo”, representing the highest number of awards received by a commercial group entity.

In support of Hong Kong’s performing arts and entertainment industry, the CK Group continued to sponsor the Hong Kong Dome Festival which was organised by Performing Industry Association.

The University of 3rd Age (“U3A”) Network of Hong Kong, funded by the Centenary Trust of HK Electric continued to promote lifelong learning and volunteerism among the retired population. The U3A encourages active learning by empowering the participants to design, teach and operate their own learning classes. In 2014, U3A leaders offered 769 courses, providing 14,349 learning opportunities for the pursuit of knowledge and interests, while encouraging healthy living and community service.

In South Australia, SA Power Networks (“SAPN”) has a diverse sponsorship and community support programme. A variety of local organisations have been benefited including the arts, and educational institutions, as well as services organisation for the physically impaired. In September 2014, the SAPN Employee Foundation reached a significant milestone by donating its millionth dollar to charity in just eight years.

Serving Community needs

During the year, 460 employees participated in 37 voluntary activities and spent over 10,000 hours in such activities. Large number of employees participated in the Blood Donation Day organised by the CK Group with the Red Cross in May 2014.

HK Electric has run an employee volunteer programme with about half its workforce donating their own time to support the community. During the year, volunteers and elderly ambassadors participated in the CAREnival for the Elderly scheme, making over 300 visits to the single elderly, and helping them to purchase bulky necessities. The Good Neighbour programme launched in 2012 continued to be keenly supported by employees who: participated in home visits to retired employees, particularly those who are ill or living alone; organised English workshops; and conducted photography training for students from socially deprived families.

Environmental, Social and Governance Report (*continued*)

Chefs at Hong Kong Harbour Plaza Hotels helped raise funds for children with special needs and their families. A S Watson held the fourth A S Watson Global Volunteer Day with 33 business units participating. With a theme of “We Bring More SMILES to Life”, A S Watson employees participated in a wide array of activities including helping underprivileged children, giving an elderly home garden a makeover, and cleaning beaches.

The Hutchison Whampoa Properties Group (“HWPG”) Shanghai Volunteer Team participated in Shanghai Library volunteer campaign. The Dali wind farm encourages its employees to care for the disadvantaged group in the community. During the year the wind farm contributed 160 man-hours to environment work and 200 man-hours to community work in addition to financial donation to local causes.

Staff from Hutchison Korea Terminals participated in the “2014 HKT Volunteer Community Service Day” by devoting their time to be canteen staff at a school for underprivileged children.

Ratchaburi Power Company Limited participated in the Thai National Children’s Day by organising fun and games, and providing sweets and gifts to school children. During the year, it ran eye clinics for the elderly and eye patients in nine surrounding sub-districts at 13 public health centres.

CitiPower and Powercor Australia’s Workplace Giving Scheme offers employees the opportunity to make regular donations to 25 charities. Employees have supported a wide variety of causes and organisations from the Breast Cancer Network Australia to the Royal Society for the Prevention of Cruelty to Animals.

3 Group Europe has participated in various activities to serve local needs. In Ireland, employees of the **3** Ireland partnered with Down Syndrome Centre on a number of initiatives including a Halloween party to raise funds for the Centre. In the U.K., **3** UK started a partnership with Southern Housing Group to provide mobile broadband through a magic bus tour to help tenants in social housing to get online. **3** Sweden supported “Clowns without borders” to cheer children up. Employees at **3** Denmark cycled over 18,000 kilometers in the course of a month to raise funds for Children with Cancer.

In Canada, Husky Energy provided CAD250,000 to the Mikisew Cree First Nation’s Kahkiyow Keykanow elderly centre to provide care for elders requiring assisted living or end-of-life care.

Educational initiatives

In 2014, the Endeavour Australia Cheung Kong Awards supported around 260 awardees to participate in educational exchange opportunities between Asia and Australia. The Endeavour Australia Cheung Kong Awards is a 15-year joint initiative between the Cheung Kong Group and the Australian Government to promote educational exchange between Asia and Australia. Over the course of 15 years, it will provide educational exchange opportunities to 3,500 to 4,000 students.

In 2014, the CK Group continued to organise summer internship programmes for university students to work in the sales and leasing department and the hotels and hospitality division of the CK Group. The programmes offered practical training to university graduates.

The CK Group was granted “Nurture Young Talents” award by the Hong Kong Labour Department for its participation in the Youth Employment and Training Programme. Under the programme, the CK Group offers 12 months training to trainees who will be issued certificate specifying their acquired skills upon completion of their training. Trainees with satisfactory performance may be offered full-time employment with the CK Group.

In China, the HWPG Qingdao Volunteer Team helped to raise public awareness and support for children with autism through working with local schools and foundations. Shanghai Hutchison Pharmaceuticals continue to contribute to rural communities, setting up two new libraries in Shandong and Gansu provinces.

In Canada, Husky Energy contributed CAD750,000 to support the creation of an employment training centre in St. John's, Newfoundland and Labrador and donated a specialised simulator and software to Lloydminster's Lakeland College to help students get hands-on learning.

Freeport Container Terminal mentors young men for future success. Hutchison Port Holdings ("HPH") Dock School Programme supports local students in different parts of the world. The Programme has taken many schools from around the world under their wings, meeting their individual needs such as musical instruments, school visits or improving their classroom facilities.

ENVIRONMENTAL PROTECTION

The Cheung Kong Group is a supporter of environmental protection. To enhance long term environmental sustainability, eco-friendly measures to reduce carbon emissions were implemented and practices for effective use of resources to reduce wastage were introduced in the operation and management of the Group's businesses.

Reducing Carbon Emissions

The Cheung Kong Group continued to support the Carbon Audit programme in 2014 in response to the Government's Carbon Reduction Charter. The programme promotes the reduction of carbon emissions. Residential, commercial and industrial properties managed by Cheung Kong's subsidiaries, including Goodwell Property Management Limited ("Goodwell") and Citybase Property Management Limited ("Citybase") (both awarded ISO 14001 for their environmental management system), have implemented eco-friendly initiatives in their daily management operations involving over 80,000 households.

HK Electric Investments Limited was included in the Asia ex-Japan Climate Disclosure Leadership Index 2014 in recognition of its depth and quality of climate change data and information disclosed to investors and the global marketplace. In 2014, HK Electric was awarded the Carbon Reduction Certificates under the Hong Kong Awards for Environmental Excellence and the CarbonCare® Label initiated by Carbon Care Asia for its efforts in combating climate change and reducing carbon footprints.

To help the community reduce carbon emission and improve energy efficiency, HK Electric has launched the Smart Power Fund to subsidise owners of residential buildings within its service territory to carry out energy efficiency enhancement works in the common areas of their blocks. Subsidies will be granted on matching basis and up to a maximum of \$200,000 per building per application. As of end 2014, it has approved six applications from building's owners' corporations. The 800 kW wind turbine and the 1 MW solar power system of HK Electric together generated over 2 million units of electricity during the year, avoiding 1,660 tonnes of carbon dioxide emissions.

Use of Resources

To enhance a green living environment, energy efficient and eco-friendly measures are continued to be introduced to the residential developments of the Group. In planning and design, large glazing windows are installed in residential units to capture daylight and enhance natural ventilation. Balconies and utility platform are provided in residential units to improve living environment and ventilation. Acoustics fins are provided at strategic locations as noise mitigation measures for the residential units. Vertical green planting such as green wall is adopted as one of the features to promote

Environmental, Social and Governance Report (*continued*)

greenery space and visual comfort. The design concept “Building on the Park” is adopted which use landscaping on ground floor to link all building elements together with pocket gardens injected to the linking bridges as the second level of greenery.

Similarly in the design of commercial development, ample natural elements such as lighting, air and water systems are integrated for the fulfilment of energy conservation and environmental protection objectives. Assembling the elements of air and ecology, recycled materials are used as the major element of the façade. Low-E insulated glass with advanced shading, glare and heat insulation systems reduce the need for air-conditioning without compromising comfort. Soft natural sunlight penetrates into the lower and middle floors through the glass elevator shaft while natural breeze weeps through every floor. “Under Floor Air Distribution System” maintains a comfortable indoor environment for occupants, with thermostat control set according to tenant’s needs.

In material sourcing and construction, apart from the use of non-structural prefabricated external walls and prefabricated internal partition to minimise construction waste, more metal is used instead of timber, whereas timber used in construction is sourced from sustainable forests in support of environmental conservation. Energy-saving T5 fluorescent tubes are adopted for fluorescent battens. Compact fluorescent tubes are adopted for light fittings in kitchen, bathroom and utility platform of flats. LED light are adopted for light fittings in typical lift lobbies of tower clubhouse and landscape area. Environmentally-friendly refrigerant (R410A/R407C/R134A) is adopted for Grade II energy labelled split-type air conditioners for flats and VRV system/chillersystem at Club House.

To ensure efficient use of resources, green practices have been implemented in the residential estates and commercial properties managed by the Group. Such measures include the use of energy-saving lightings, minimising use of paper, reducing water consumption and adopting a policy for smart-use of the Group’s vehicles. Energy-saving is also achieved by lighting control with the help of timers. Green activities such as energy conservation, waste rebate and recycling programmes are organised to increase the awareness of the residents in preserving their living environment.

Environmental preservation

To support resources preservation and promote environmental conservation, the Group and its employees continued to participate in various environmental educational programmes in 2014. These activities attracted wide support from the staff, raising funds for environmental conservation.

In Hong Kong, more than 170 properties from the Cheung Kong Group, took part in Earth Hour 2014 organised by the World Wide Fund for Nature. Earth Hour is the world’s annual “Lights Out” event aiming to raise public awareness about energy saving and carbon reduction for a sustainable future.

Over 140 properties have participated in various waste management practices and programmes including installation of “Food Decomposers”, “Order Less Waste Less” for food waste reduction campaign organised by Friends of the Earth, Chinese New Year Plants Recycling organised by the Hong Kong Environment Protection Association, and the “Source Separation of Domestic and Industrial Waste” and the FoodWise programmes organised by the Environment Protection Department (“EPD”). Properties in the Group were also awarded with the “Wastewi\$e” logo organized by the EPD and achieved Indoor Air Quality certification.

During 2014, Citybase and Goodwell received numerous certificates of merit and awards in recognition of their continuing efforts in promoting green practices and protecting the environment.

In 2014, HK Electric continued to partner with local green groups including The Conservancy Association and Friends of the Earth to educate the public on environmental awareness, smart energy use and recycling. The popular Green Hong Kong Green programme organised monthly eco-tours to introduce the city's ecological resources. A total of 274 schools were awarded the 'Happy Green School' label for their efforts in environmental education under the Smart Power Campaign.

In China, Yantian International Container Terminals, with Yantian Port Group, released over 570,000 fingerlings into the neighboring Mirs Bay.

HPH and leading port operators joined hands in a global environmental initiative, "Recycling Begins & Ends With You". It was the first such high level cooperation amongst the global port operators on an environmental initiative.

In Australia, the new member of the Group, Australian Gas Networks, continued its extensive mains replacement programme which aimed at reducing risk of leaks and improving efficiency, thereby reducing emissions.

For the U.K. in 2014, Northumbrian Water's Nature Focus helped to protect and conserve the environment on a landscape scale. Northumbrian Water supported many landscape scale projects through the branch out fund and showed what can be done to protect and enhance habitats and wildlife.

In the Netherlands, the energy from waste business, AVR-Afvalverwerking B.V., recycled residual waste to generate safe, reliable heating and electricity.

In Canada, Husky Energy partnered with Earth Rangers and the Calgary Zoo to help children to better understand the ecology and biodiversity of Canada's wild animals and support endangered species.

OPERATING PRACTICES

Working closely with contractors and suppliers, the Cheung Kong group is committed to achieving and maintaining a high standard of openness, probity and accountability to its stakeholders.

Anti-bribery and corruption policies are in place and employees are required to adhere to the standards set out in a code of conduct, which is an important contributor to the Group's reputation.

Supply Chain Management

In line with the Group's commitment to integrity in business, employees and stakeholders who deal with the Group including customers, suppliers, creditors and debtors are encouraged to report any suspected impropriety, misconduct or malpractice within the Group. A whistle-blowing policy setting out the mechanism to report unethical conduct has been established and published on the website and intranet for reference by all the employees and the public.

In building construction, any forms of bribery and corruption are strictly and expressly prohibited in the tender process. Employees are reminded to avoid situations that may lead to or involve a conflict of interest. To ensure fairness in the tendering process, a Tender Committee has been set up to monitor the selection process of tenders. The Tender Committee will base on the analyses and recommendations made by external consultants and internal project staff in awarding contracts to successful bidders.

Environmental, Social and Governance Report (*continued*)

Product Responsibility

The Group recognises good customer and after-sales service are keys to the success and sustainability of a corporation. Following this belief, the customer service team has been set up to handle queries from customers in a timely and efficient manner. For residential estates developed by the Group in Hong Kong, on the Mainland and overseas, the Property Takeover Unit (“PTU”) is responsible to execute the cross-departmental guidelines in carrying out re-examination and re-inspection of properties during the handover of properties to purchasers. The PTU also provides professional assistance and follow-up services to purchasers in connecting to utilities, telecommunication and other services.

The Group respects personal data privacy. The Group has formulated measures on collection and usage of personal data. Review and revision of the personal data and privacy protection practices are carried out to ensure compliance with relevant laws.

Anti-corruption

To maintain a fair and efficient business and working environment, the Group emphasises the importance of anti-corruption practices. It is the Group’s policy that any form of corruption will not be tolerated. The Group has established a Code of Conduct as contained in the Employees’ Handbook. Employees are prohibited to request, receive or accept any forms of benefits from any persons, companies or organisations having business transactions with the Group.

As part of its corporate orientation programme, new colleagues are required to attend seminars coordinated with the Independent Commission Against Corruption (“ICAC”) which will introduce them to the Group’s corruption-preventing practices and guidelines. Refresher talks by the ICAC on the anti-corruption practices were also arranged for the Group’s employees. Members of the Group have continued to co-operate with the ICAC in promoting anti-corruption practices throughout the year.

WORKPLACE QUALITY

The Group treasures talent as it is the key for driving the success and maintaining sustainability of the corporation. The Group is dedicated to provide employees with good working conditions and a safe working environment and promote a healthy living style. Continuing career development and job training are encouraged and supported. During the year, long service gifts were presented to employees who reached 10 years of service with the Group for their loyalty and continuing contributions to the Group.

Working Conditions

Competitive remuneration is offered to employees and reviewed individually on an annual basis reflecting each employee’s work performance and contributions, and also the market developments. Other fringe benefits include comprehensive medical, life and disability insurance coverage as well as free annual health check. Retirement schemes are also offered as part of the remuneration package. It is always the policy of the Group to promote equal opportunities in recruitment, internal transfer and promotion. Further, to nurture a sense of belonging and unity, employees can enjoy discounted services and products offered by other companies across the Group. The Group also hosts an annual dinner which is usually held in January at which the colleagues can interact socially and enjoy the fellowship. Other activities organised by the Group’s staff Recreation Committee include staff gatherings, dessert making classes, group purchase and sport activities.

Many of our businesses are recognised for their employee programmes such as “Asia’s Best Employer Brand” for A S Watson Group and “National Champion – Employer of the Year” for 3 Sweden.

Health and Safety

The Group supports good work-life balance. Staff and their families are encouraged to take part in charitable and recreational activities. For example, over 100 employees and their family members enjoyed the world-class musical performance in Hong Kong Dome Festival 2014 at the Kai Tak Development Site on 1st July, 2014.

Fresh fruit is provided daily to staff and nutraceutical soup is arranged twice a week.

In providing a safe working environment for employees, risk assessments of workstations, equipment and tools for all users are performed on a regular basis. Upgrades and maintenance are performed in line with the pace of technology advancement and the needs and demands of colleagues. To ensure hygienic working conditions, cleaning of air-conditioning systems and disinfection treatment of carpets are carried out at regular intervals. In collaboration with the Fire Services Department, fire safety talk for staff and the CK Group’s tenants was held during the year to enhance the fire safety awareness of our staff and tenants. First-aid and emergency traffic management training has also been provided to staff for enhancing their knowledge and handling skills in dealing with traffic accidents that may occur at the Group’s properties.

For employees who are assigned to work on construction sites, they are required to observe additional safety guidelines. This is to ensure a high standard of occupational safety, protecting employees from occupational hazards. Special safety equipment such as safety helmets, goggles, shoes, ear plugs and dust masks are provided and well-maintained. Fifteen minutes health and safety awareness exercises are implemented at all construction sites.

Development and Training

The Group strives to develop employees by providing them with opportunities to advance their career. Employees of the Group are encouraged to take part in internal and external training courses. The Group’s policy is to support employees who attend job related training courses or professional seminars through sponsoring and/or granting them special full paid leave.

Vocational training for skills enhancement, such as job-related seminars and workshops are organised for colleagues at all levels from time to time. Corporate orientation programmes are held for new staff to assist them in acclimatising to the corporate culture.

Other tailor-made training programmes are organised for employees in specific work units, providing them with practical learning opportunities relevant to their jobs or functions, examples of which include safety demonstrations on correct posture in lifting heavy objects, personal protection equipment training for staff from the security unit, advising them on the necessity and importance in using personal protection equipment in appropriate circumstances.

The Cheung Kong Group also provides continuous professional development training for its directors and senior management to develop and refresh their knowledge and skills. These include seminars and workshops on leadership development, corporate governance practices as well as updates on regulatory developments and requirements.

Environmental, Social and Governance Report (*continued*)

Labour Standards

The Group encourages a culture of diversity and promotes equal opportunities. The Group strives to create a respectful, fair and safe working environment for its employees in all business units and complies with all statutory requirements.

LI KA SHING FOUNDATION

Mr. Li Ka-shing, the Chairman of the Group, believes that education and healthcare are particularly important to societal development. He established the Li Ka Shing Foundation (the "Foundation") in 1980 as a personal commitment to enhance the impact of philanthropy through three strategic objectives: 1) nurture a new culture of giving; 2) support education reform initiatives; 3) support medical research and services. The Foundation's initiatives are spread over 19 countries, supporting universities, education and medical institutions, and NGOs on projects with lasting social impact. Since its inception, the Foundation has granted over HK\$15 billion, approximately 90% of which benefit projects in the Greater China region.

Love HK Your Way!

Since its inception in 2010, Love HK Your Way! has supported eight projects with a contribution of over HK\$325 million. Through three rounds of funding, "Love Ideas, Love HK" have supported 763 innovative projects that were all completed. The Foundation teamed up again with the Hong Kong Council of Social Service and St. James' Settlement in 2014 to launch "The March of Social Engineers". Nearly 3,000 registered social workers elected 90 community care projects submitted by their peers, many of which are near completion.

- Heart of Gold Hong Kong Hospice Service Programme and Hospice Home Website

The Heart of Gold Hong Kong Hospice Service Programme was launched in 2007 in collaboration with the Hospital Authority. Through three phases (phases two and three are under Love HK Your Way!), the Foundation has contributed HK\$126 million to support the establishment of hospice centres in public hospitals to offer services for terminally ill cancer patients and their family members. Ten hospice centres have been set up to date. The Programme also supports closer hospital/community ties by developing mobile device platforms to promote hospice services within the community. The Programme has provided 430,000 service sessions, benefiting 38,000 terminally ill cancer patients, their family members and members of the public. The Hospice Home website has been visited 510,000 times.

- 333 Companion Learning Leadership Programme

The We R Family Foundation established the 333 Companion Learning Leadership Programme in 2010 to provide free learning resources, study space and professional guidance for underserved students. By helping young pupils to develop confidence and self-respect, the Programme aims to develop their leadership abilities and to foster a spirit of community service. As of year-end 2014, the Programme has provided free tutoring and value-added courses for nearly 3,000 students in 89 primary schools in North District, Kwun Tong, Sham Shui Po and Tin Shui Wai. As a major sponsor of the Programme, the Foundation has made contributions of over HK\$30 million.

Supporting Excellence in Education

Shantou University

Founded in 1981, Shantou University (“STU”) has been engineering reforms in Mainland’s higher education sector for over 30 years. The Foundation considers STU to be a long-term keystone project, and has made donations in excess of HK\$6.2 billion to date. The internationalisation of STU has seen promising results, such as a system-based integrated medical curriculum, CDIO – “Conceive – Design – Implement – Operate” engineering education framework, international standards for quality education, finance audits, residential college system, and ISO standardisation, among others.

In 2014, STU continued to make good progress in research and education: 100% of undergraduate students in Guangdong chose STU as their first choice, which is a record; first-time employment rate for STU’s graduates reached 97.78%, the best in Guangdong Province; STU ranked 18 among all tertiary institutions nationwide and first in Guangdong in the “China Nature and Science Top Research Institutions” for the number of scientific papers published; students and members of the faculty demonstrated their competitiveness by achieving top results in a number of national and international academic competitions.

Shantou University Medical College

The Shantou University Medical College (“SUMC”) was recognized as an exemplary education institution in the nation by obtaining the 1st prize in the National Education Achievement Award (first of its kind for a medical school in Guangdong); for the 17th consecutive year, 100% of undergraduates selected SUMC as their first choice; a pass rate of 96.15% for “English stream” students taking United States Medical Licensing Examination (“USMLE”) – step 1 (average pass rates for U.S. and Canadian students is 91%); pass rate for SUMC graduates in the clinical skills exam of the National Medical Licensing Examination was ranked first nationally, while the overall pass rate was ranked 8th nationally.

The Foundation made a contribution of HK\$1 billion to support the establishment of Guangdong Technion-Israel Institute of Technology (“GTIIT”), a joint project between STU and Technion-Israel Institute of Technology. The proposal to develop GTIIT as an innovative, high-level research institute was submitted to the Ministry of Education for approval in 2014. STU has also strengthened its collaborations with Technion. Nobel Laureate Professor Dan Shechtman of Technion was invited to become a Chair Professor at STU, while many other noted Technion professors will visit STU to conduct courses on Innovation, and Engineering for Developing Communities as well as summer courses.

Free Medical Services on the Mainland

The Foundation has made an aggregate donations of over RMB950 million to provide free medical services through various programmes, including the Heart of Gold Nationwide Hospice Service Programme, the Paediatric Hernia Rehabilitation Programme and the Cheung Kong New Milestone Programme with the China Disabled Persons’ Federation to install free prosthetics, provide rehabilitation support and education training, and conduct missions to provide medical relief. As of end of 2014, more than 17 million people have benefited, with over 197,800 volunteer experiences and more than 5,300 medical professionals have participated in these Programmes. Aggregate donations of over RMB12 million were made to support free medical care provided by the Kumbum Tibetan Medical Hospital in Qinghai. Over 130,000 cases have been handled.

Environmental, Social and Governance Report (*continued*)

Women's Projects

"Love Ideas – Women's Project Guangdong" in collaboration with the Guangdong Government was launched in 2012 to support creative projects that benefit women and their communities through online submissions and public voting. Up to 2014, the Foundation has contributed RMB12 million in funding to sponsor 206 projects, benefiting over one million women and members of their communities.

Community Building

Occupying an area of about 500,000 square feet, Tsz Shan Monastery ("TSM") is located at Tung Tsz, Tai Po and is surrounded beautifully by the splendid nature of mountains and streams. Nestled against Pat Sin Leng, the Monastery overlooks the Plover Cove Reservoir. The 76-metre statue of the Bodhisattva Avalokitesvara (or commonly called "Guanyin"), the soul of the site, exudes an air of solemnity and purity. TSM is committed to propagating Chinese Buddhism, and offers a serene religious space for visitors to experience mental purification through efficacious interactions with the Monastery's Sangha, environment and architecture. TSM endeavours to open the door to compassion and wisdom for the public through various activities, such as Dharma talks and lectures, meditation, and cultural education for the purpose of spiritual purification. TSM held a number of trial open days for the public in 2014 which were very well received. In April 2015, TSM was officially opened to the public. The Foundation has donated more than HK\$1.7 billion to cover TSM's development and daily operating costs.

Since 2008, the Foundation has contributed over HK\$28 million to support the Caritas Family Crisis Hotline and Education Centre, which serves 43,000 people annually. The 24-hour hotline offers free counselling to persons experiencing emotional distress and families in crisis.

The Foundation contributed RMB 20 million to launch The March for Compassion – Social Services for the Poor and Capacity Building Programs jointly with the Ministry of Civil Affairs. The Programme directly funds 110 social service projects, community education, professional training and policy research, and will benefit over one million impoverished people in 29 provinces, autonomous regions and municipalities.

Disaster Relief

In August 2014, the Foundation made donations of RMB30 million to aid earthquake relief in Ludian county, Yunnan Province.

Driving Technology and Innovation

In May and October of 2014, the Foundation organised Techcracker events in mainland China and Singapore to introduce disruptive technologies that have the potential to make the world a better place. In January 2015, the Foundation invited 100 students and faculty to take part in Techcracker Lab held in Israel with the support of Technion-Israel Institute of Technology and the Israel Consulate General in Hong Kong. Known as "start-up nation", Israel offered the budding entrepreneurs the opportunity to experience the innovative vigour, dedication, and courage.

International Medical Education and Research

The Foundation made contributions of HK\$110 million to support international exchanges in 2014. Major projects include the Innovative Genomics Initiative between UC Berkeley and UC San Francisco and the establishment of a Chancellor's Chair in Biomedical and Health Sciences; establishment of a chair professorship at Cornell University's Hospital for Special Surgery; collaboration between Stanford University Medical School, SUMC Cancer Hospital and The Chinese University of Hong Kong on a radiation oncology research programme; and sponsorship of the East-West Alliance Global Symposia hosted by the University of Hong Kong, which was attended by over 100 overseas scientific experts and scholars to discuss developments in the fields of Big Data and Massive Open Online Courses. In addition, the Foundation extended its support of the Yale Stem Cell Center to sustain and upgrade cutting-edge stem cell research.

The Foundation will continue to cultivate a culture of giving as its unchanging promise. For more details, please visit www.lksf.org.

Environmental, Social and Governance Report (continued)



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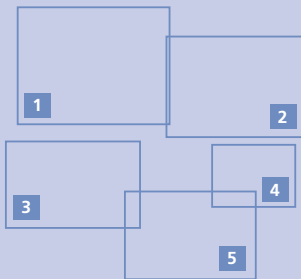
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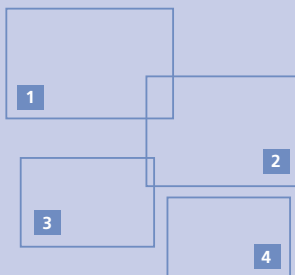
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1. The Community Chest Rainbow Fund.
2. 333 Companion Learning Leadership Programme offers students a chance to learn video skills.
3. The Innovative Genomics Initiative between UC Berkeley and UC San Francisco is supported by the Foundation.
4. Power Assets' investment of wind farm in Dali helps offset carbon emissions by harnessing renewable energy.
5. The Kumbum Tibetan Medical Hospital offers medical relief.

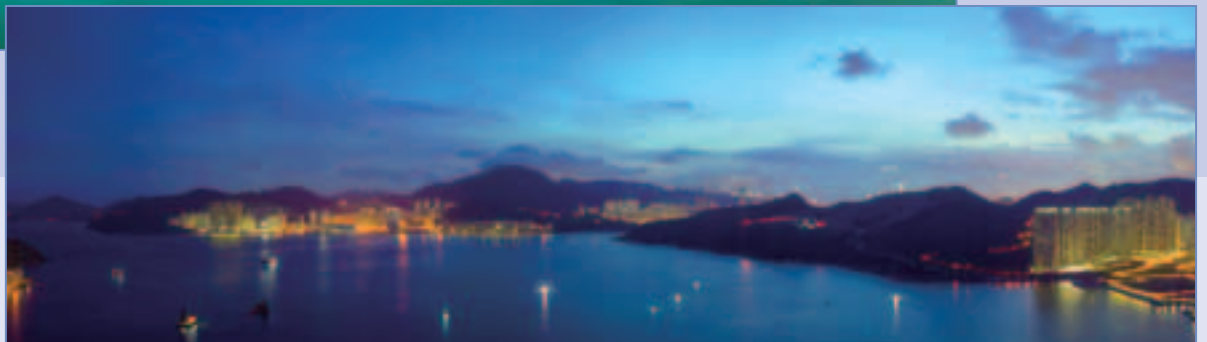
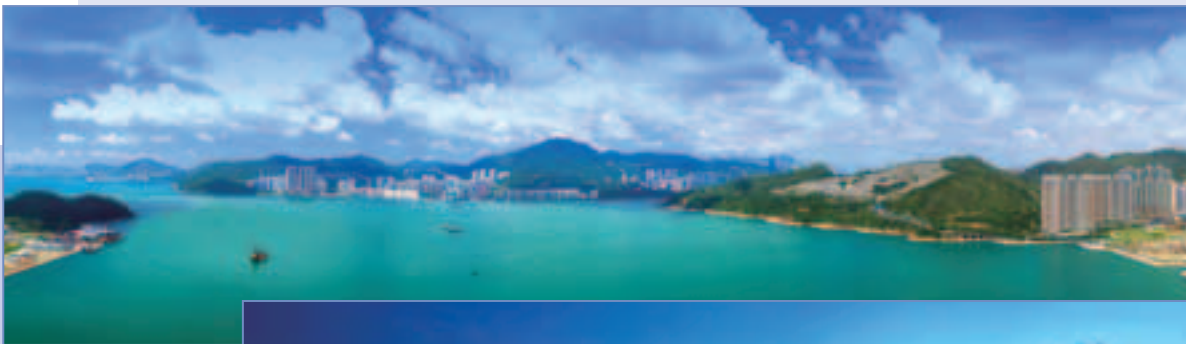


1. Mr. Li Ka-shing speaks about "The Differences We Made" at a forum held during the 2014 Shantou University Council Meeting period.
2. Mr. Li Ka-shing advises Shantou University graduates in the 2014 commencement ceremony to become dedicated custodians of our future.
3. Students join HK Electric volunteers to visit single elders and give them their upcycled cushions as gifts.
4. HK Electric and The Conservancy Association joined efforts to run "Green Hong Kong Green" eco-tours, successfully raising environmental awareness.

Highlights of Development Projects

Hemera

Conveniently situated above the MTR LOHAS Park Station, this residential development at Tseung Kwan O enjoys easy access to the transportation network.



Oriental Financial Center

Located at the core of Shanghai Pudong's Lujiazui district, this Grade A office building with a total floor area of over 100,000 sq.m. offers space for business, retail and catering.



Highlights of Development Projects (*continued*)

La Lumière

A modern residence at Hung Hom overlooking the city's beautiful landscape.



La Grande Ville Phase 3

La Grande Ville in Shunyi County, Beijing is a phased luxury residential complex development with a gross floor area of approximately 780,000 sq.m. Phase 3 of the project is scheduled for completion in 2015.



Highlights of Development Projects (*continued*)

Sha Tin Town Lot No. 574

With a seaside location that offers commanding views of Tolo Harbour, this high-quality site is designated for a luxury residence.



Hupan Mingdi Land No. 911 South

Adjacent to a 160,000 sq.m. eco-water park and an 80,000 sq.m. lake and featuring several natural river channels, this site in Shanghai's Jiading District will be developed into a comprehensive lakeside development comprising high-rise apartments, office buildings and townhouses.



Cheung Kong (Holdings) Limited
Schedule of Major Properties

Dated the 31st day of December, 2014

A. PROPERTIES FOR/UNDER DEVELOPMENT

Description	Lot Number/Location	Group's Interest	Approx. Site Area (sq. m.)
Hong Kong			
DIVA, North Point	I.L. 3319 R.P.	100.0%	722
Mont Vert Phase II, Tai Po	T.P.T.L. 183	100.0%	126,347
Stars by the Harbour, Hung Hom Bay	K.I.L. 11120	100.0%	7,551
A site at Yuen Long	Lot 2129 in D.D.121	100.0%	6,076
A site at Aberdeen	A.I.L. 354	100.0%	2,006
A site at Ho Man Tin	K.I.L. 11125	80.0%	7,326
La Lumière, Hung Hom	H.H.I.L. 556	100.0%	1,298
The Beaumont II, Tseung Kwan O	T.K.O.T.L. 111	100.0%	10,200
A site at Repulse Bay	R.B.L. 177	100.0%	3,295
A site at Yuen Long	Y.L.T.L. 518	100.0%	12,340
A site at Yuen Long	Lot 2086 in D.D.105	100.0%	23,480
A site at Hung Hom	Various sections and subsections in K.M.L. 53	100.0%	543
A site at Ma On Shan	S.T.T.L. 574	100.0%	14,400
A site at Mid-level	I.L. 8949	100.0%	10,488
A site at North Point	I.L. 8920	100.0%	7,887
A site at Fung Yuen, Tai Po	Various lots in D.D. 11	100.0%	69,435
A site at Yuen Long	Lot 1457 R.P. in D.D. 123 Y.L.	60.0%	799,983
A site at North District	Various lots	100.0%	168,648
Various sites at Yuen Long	Various lots	100.0%	194,690
Various sites at Tai Po	Various lots	100.0%	12,400
The Mainland			
La Grande Ville	Beijing	100.0%	493,601
The Greenwich	Beijing	50.0%	137,689
Beixinjiayuan	Beijing	50.0%	254,743
Regency Cove	Changchun	50.0%	158,892
Regency Park	Changchun	50.0%	418,811
Noble Hills	Changsha	50.0%	269,056
Le Parc	Chengdu	50.0%	292,125
Regency Hills	Chongqing	47.5%	1,041,360
Regency Lakeview, Zhaomushan	Chongqing	50.0%	132,471
Wolong Bay	Dalian	50.0%	319,359
Heizuizi, Xigang District	Dalian	50.0%	142,900
Laguna Verona	Dongguan	49.9%	1,484,594

Approx. Floor Area Attributable to the Group (sq. m.)	Existing Land Use	Stage of Completion	Estimated Date of Completion
6,606	Residential/Commercial	Interior finishing	March, 2015
16,892	Residential	Interior finishing	April, 2015
33,979	Residential	Interior finishing	June, 2015
6,076	Residential	Superstructure in progress	July, 2015
30,099	Commercial	Superstructure in progress	September, 2015
29,304	Residential	Superstructure in progress	October, 2015
9,740	Residential	Superstructure in progress	October, 2015
51,000	Residential	Superstructure in progress	June, 2016
6,613	Residential	Foundation work	June, 2016
61,700	Residential/Commercial	Superstructure in progress	June, 2016
9,391	Residential	Superstructure in progress	August, 2016
3,577	Residential/Commercial	Foundation work	October, 2016
52,227	Residential	Foundation work	October, 2016
40,440	Residential	Foundation work	June, 2017
70,200	Residential/Hotel	Foundation work	December, 2017
–	Agricultural land	Planning	–
–	Agricultural land	Planning	–
–	Agricultural land	Planning	–
–	Agricultural land	Planning	–
–	Agricultural land	Planning	–
65,183	Residential	Superstructure in progress	December, 2015
148,169	Residential	Superstructure in progress	December, 2016
90,539	Residential	Site formation	December, 2018
9,088	Residential	Planning	December, 2017
108,616	Residential	Planning	June, 2018
40,000	Residential	Planning	–
117,728	Residential/Commercial	Superstructure in progress	June, 2015
36,207	Residential	Superstructure in progress	September, 2015
57,219	Residential/Commercial	Superstructure in progress	June, 2016
68,574	Residential	Planning	June, 2017
64,588	Residential/Commercial	Planning	June, 2018
74,008	Residential	Superstructure in progress	June, 2015
22,251	Commercial	Foundation work	June, 2017
399,693	Residential/Commercial	Foundation work	December, 2018
93,092	Residential	Superstructure in progress	June, 2015
1,140	Commercial	Foundation work	December, 2015
17,075	Residential/Commercial	Foundation work	December, 2016
197,069	Residential/Commercial	Foundation work	December, 2017
1,256,819	Residential/Commercial	Planning	–
36,587	Residential	Superstructure in progress	March, 2015
101,099	Residential	Site formation	March, 2016
28,722	Residential/Commercial	Foundation work	June, 2016
45,400	Residential	Planning	September, 2017
124,213	Residential/Commercial	Planning	June, 2018
252,500	Residential/Commercial	Planning	–
36,868	Residential	Foundation work	December, 2015
108,052	Residential/Commercial	Site formation	September, 2016
543,526	Residential/Commercial	Planning	–

Cheung Kong (Holdings) Limited
Schedule of Major Properties (continued)

A. PROPERTIES FOR/UNDER DEVELOPMENT (continued)

Description	Lot Number/Location	Group's Interest	Approx. Site Area (sq. m.)
The Mainland (continued)			
Emerald Cove, Nanzhuang Town	Foshan	50.0%	74,858
Cape Coral	Guangzhou	50.0%	142,166
Guangzhou Guoji Wanjucheng	Guangzhou	30.0%	204,690
Noble Hills	Guangzhou	50.0%	1,433,079
Yuhu Mingdi	Guangzhou	40.0%	166,034
Aotou, Daya Bay	Huizhou	50.0%	80,052
Silver Cove	Jiangmen	45.0%	1,333,333
Emerald City	Nanjing	50.0%	119,503
The Harbourfront	Qingdao	45.0%	129,899
Century Link	Shanghai	25.0%	51,281
City Link	Shanghai	30.0%	14,528
Hupan Mingdi	Shanghai	50.0%	211,621
Kerry Everbright City	Shanghai	24.8%	15,858
Regency Garden	Shanghai	42.5%	77,196
Upper West Shanghai	Shanghai	29.4%	171,759
Riviera Palace, Zhao Xiang Town Land No. 16	Shanghai	50.0%	144,482
Royal Waterfront, Zhao Xiang Town Land No. 17	Shanghai	50.0%	74,091
Land lots G/M and H, Futian District	Shenzhen	25.0%	14,904
Millennium Waterfront	Wuhan	50.0%	106,349
The Metropolitan, Laopupian	Wuhan	50.0%	35,271
Regency Cove	Wuhan	50.0%	713,208
The Greenwich	Xian	50.0%	142,334
Cuilihu	Zhongshan	50.0%	104,808
Horizon Costa	Zhuhai	50.0%	200,000
Overseas			
Thomson Grand	Singapore	100.0%	20,848
Upper Serangoon Road/Tampines Road	Singapore	50.0%	10,097
Lots Road, Chelsea	London, United Kingdom	47.5%	35,620
Convoys Wharf	London, United Kingdom	50.0%	161,400

Approx. Floor Area Attributable to the Group (sq. m.)	Existing Land Use	Stage of Completion	Estimated Date of Completion
10,919	Residential	Superstructure in progress	June, 2015
12,003	Residential	Foundation work	December, 2015
69,772	Residential/Commercial	Superstructure in progress	June, 2016
38,481	Residential/Commercial	Superstructure in progress	August, 2015
48,384	Residential	Superstructure in progress	December, 2016
29,839	Commercial	Interior finishing	September, 2015
12,977	Commercial	Planning	June, 2018
52,619	Commercial	Planning	–
750	Commercial	Superstructure in progress	January, 2015
113,366	Residential	Planning	September, 2017
52,905	Residential	Superstructure in progress	December, 2015
22,278	Residential	Superstructure in progress	December, 2016
117,428	Residential/Commercial	Planning	June, 2019
11,325	Commercial/Hotel	Site formation	June, 2016
75,192	Residential	Site formation	March, 2019
108,428	Residential	Planning	–
58,416	Residential/Commercial	Superstructure in progress	May, 2015
121,183	Residential/Commercial	Superstructure in progress	November, 2015
101,609	Residential/Commercial	Superstructure in progress	April, 2015
114,296	Residential/Commercial	Superstructure in progress	September, 2016
36,167	Residential/Commercial	Superstructure in progress	September, 2017
54,614	Commercial	Superstructure in progress	December, 2015
17,392	Commercial	Foundation work	January, 2017
30,684	Residential/Commercial	Interior finishing	June, 2015
38,768	Residential	Superstructure in progress	September, 2015
56,522	Residential/Commercial	Superstructure in progress	September, 2016
38,995	Residential	Site formation	March, 2017
25,803	Commercial	Superstructure in progress	June, 2015
15,292	Residential	Superstructure in progress	July, 2015
38,017	Residential	Planning	September, 2016
30,373	Commercial	Superstructure in progress	June, 2015
46,566	Residential/Commercial/Hotel	Foundation work	December, 2017
130,748	Residential/Commercial/Hotel	Planning	June, 2018
37,563	Residential	Superstructure in progress	June, 2015
38,000	Residential	Superstructure in progress	September, 2015
15,969	Residential	Superstructure in progress	April, 2015
24,146	Residential	Superstructure in progress	June, 2015
11,250	Commercial	Superstructure in progress	December, 2015
238,124	Residential/Commercial	Superstructure in progress	December, 2015
42,211	Commercial	Superstructure in progress	March, 2016
99,146	Residential/Commercial	Superstructure in progress	December, 2015
716,408	Residential/Commercial/Hotel	Planning	–
143,387	Residential/Commercial	Superstructure in progress	September, 2016
31,122	Residential/Commercial	Site formation	September, 2016
55,872	Residential/Commercial	Planning	June, 2017
62,910	Residential	Planning	June, 2018
43,781	Residential	Superstructure in progress	August, 2015
15,146	Residential/Commercial	Planning	–
36,895	Residential/Commercial	Foundation work	December, 2018
146,267	Residential/Commercial	Planning	–

Cheung Kong (Holdings) Limited
Schedule of Major Properties (continued)

B. PROPERTIES IN WHICH THE GROUP HAS A DEVELOPMENT INTEREST

Description	Lot Number/Location	Approx. Site Area (sq. m.)
Hong Kong		
Hemera, Tseung Kwan O	T.K.O.T.L. 70	13,587
A site at Peel Street/Graham Street, Site B, Central	I.L. 9038	1,690
A site at MTR Tsuen Wan West Station, Tsuen Wan	T.W.T.L. 401	42,870
A site at Hai Tan Street/Kweilin Street/Pei Ho Street, Sham Shui Po	N.K.I.L. 6506	7,507

C. PROPERTIES FOR INVESTMENT/OWN USE

Description	Lot Number/Location	Group's Interest
Hong Kong		
The Center (portion), Central	–	100.0%
United Centre (portion), Central	–	100.0%
Victoria Mall, Tsim Sha Tsui	–	42.5%
Rambler Plaza, Tsing Yi	T.Y.T.L. 140	30.0%
Rambler Garden Hotel, Tsing Yi	T.Y.T.L. 140	30.0%
Rambler Oasis Hotel, Tsing Yi	T.Y.T.L. 140	30.0%
Harbour Plaza Resort City, Tin Shui Wai	T.S.W.T.L. 4	98.5%
Harbourview Horizon All-Suite Hotel, Hung Hom Bay	K.I.L. 11103	100.0%
Harbourfront Horizon All-Suite Hotel, Hung Hom Bay	K.I.L. 11110	100.0%
The Apex Horizon, Kwai Chung	K.C.T.L. 467 R.P.	100.0%
Harbour Plaza North Point	I.L. 8885	60.9%
Horizon Suite Hotel at Tolo Harbour, Ma On Shan	S.T.T.L. 461	51.0%
Harbour Plaza Metropolis, Hung Hom	–	50.0%
The Kowloon Hotel, Tsim Sha Tsui	–	50.0%
Harbour Grand Hong Kong, North Point	I.L. 7106 s.A & Extension	Development interest
Harbour Plaza 8 Degrees, Kowloon City	K.I.L. 4013 R.P.	100.0%
1881 Heritage, Tsim Sha Tsui	K.I.L. 11161 R.P.	100.0%
Conic Investment Building, Hung Hom	–	100.0%
8 Tung Yuen Street, Yau Tong	Y.T.M.L. 69	100.0%
The Mainland		
Sofitel Shenyang Lido	Shenyang	29.0%
Sheraton Chengdu Lido Hotel	Chengdu	69.0%
Harbour Plaza Chongqing	Chongqing	50.0%
Metropolitan Plaza	Chongqing	50.0%
Century Place	Shenzhen	40.0%
Westgate Mall	Shanghai	30.0%
Kerry Everbright City	Shanghai	24.8%

Notes to Schedule of Major Properties:

- Properties which are insignificant, including overseas properties, agricultural land and completed properties for sales, are not included.
- Properties owned by listed and unlisted associates are not included.
- For properties in which the Group has a development interest, other parties provide the land whilst the Group finances the construction costs and occasionally also the land costs, and is entitled to a share of the revenue/development profits/properties after completion in accordance with the terms and conditions of the joint development agreements.

Approx. Floor Area of the Development (sq. m.)	Existing Land Use	Stage of Completion	Estimated Date of Completion
128,544	Residential	Completed	Completed
17,790	Residential/Commercial	Foundation work	February, 2017
104,239	Residential/Commercial	Foundation work	July, 2017
103,411	Residential	Foundation work	March, 2018
55,342	Residential/Commercial	Planning	-

Approx. Site Area (sq. m.)	Approx. Floor Area Attributable to the Group (sq. m.)	Existing Use	Lease Term
-	113,170	Commercial	Medium Term Lease
-	3,512	Commercial	Long Lease
-	6,644	Commercial	Medium Term Lease
907	1,696	Commercial	Medium Term Lease
3,147	5,884	Hotel	Medium Term Lease
3,178	5,943	Hotel	Medium Term Lease
-	60,591	Hotel	Medium Term Lease
9,940	119,280	Hotel	Medium Term Lease
20,364	107,444	Hotel	Medium Term Lease
7,825	21,190	Hotel	Medium Term Lease
-	19,410	Hotel	Medium Term Lease
8,000	28,560	Hotel	Medium Term Lease
-	21,429	Hotel	Medium Term Lease
-	15,305	Hotel	Medium Term Lease
6,816	41,341	Hotel	Medium Term Lease
3,153	21,420	Hotel	Long Lease
11,880	13,023	Commercial/Hotel	Medium Term Lease
-	30,409	Industrial	Medium Term Lease
2,108	7,170	Godown	Medium Term Lease
9,745	23,505	Hotel	Medium Term Lease
4,615	38,882	Hotel	Medium Term Lease
-	25,872	Hotel	Medium Term Lease
-	70,212	Commercial	Medium Term Lease
-	21,105	Commercial	Medium Term Lease
-	30,640	Commercial	Medium Term Lease
-	15,279	Commercial	Medium Term Lease

CK Hutchison Holdings Limited

Income Statement

For the period from 11th December, 2014 (Date of Incorporation) to 31st December, 2014

	\$'000
Preliminary expenses	(47)
Other expenses	(4)
Loss for the period	(51)

CK Hutchison Holdings Limited

Statement of Financial Position

As at 31st December, 2014

	Note	\$'000
Current liabilities		
Accruals		(51)
Representing:		
Share capital	6	–
Accumulated loss		(51)
Capital and reserve		(51)

Li Ka-shing
Director

Ip Tak Chuen, Edmond
Director

CK Hutchison Holdings Limited

Statement of Changes in Equity

For the period from 11th December, 2014 (Date of Incorporation) to 31st December, 2014

	Share capital \$'000	Accumulated loss \$'000	Total \$'000
Share issued upon incorporation (note 6)	–	–	–
Loss for the period	–	(51)	(51)
Balance at 31st December, 2014	–	(51)	(51)

Notes to the Financial Statements

1 General Information

CK Hutchison Holdings Limited (the “Company”) is an exempted limited liability company incorporated in the Cayman Islands. The address of its registered office and other corporate information are set out on page 188 of the annual report.

As at 31st December, 2014, the Company was a wholly-owned subsidiary of Cheung Kong (Holdings) Limited (“CKH”), whose shares were listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

The Company did not have any principal activities during the period.

2 Principal Accounting Policies

(a) Basis of preparation

The financial statements have been prepared in accordance with generally accepted accounting principles in Hong Kong and comply with the Hong Kong Financial Reporting Standards (“HKFRSs”). The financial statements are prepared under the historical cost convention.

The Company did not have any other comprehensive income and cash flows during the period. Therefore, no statement of comprehensive income and statement of cash flows were presented.

For the new and revised HKFRSs issued by The Hong Kong Institute of Certified Public Accountants which are not yet effective, the Company is in the process of assessing their impact on the Company’s results and financial position.

(b) Taxation

Hong Kong profits tax is provided for, using the enacted rate at the period end date, on the estimated assessable profits.

Deferred tax liabilities are provided in full, based on the applicable enacted rates, on all temporary differences between the carrying amounts of assets and liabilities and their tax bases, and deferred tax assets are recognised, based on the applicable enacted rates, to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences and unused tax losses can be utilised.

3 Financial Risks Management and Capital Management

The capital structure of the Company consists of capital and reserve, comprising share capital and accumulated loss, as disclosed in the statement of financial position.

The Company reviews and manages its capital structure and exposure to financial risks on a regular basis.

4 Directors’ Emoluments

No directors’ emoluments were paid or are payable to any director of the Company during the period.

5 Taxation

No provision for Hong Kong profits tax was required as the Company did not have any assessable profits for the period.

No deferred tax was accounted for as there was no temporary difference between the carrying amount of the liability and its tax base giving rise to such asset or liability.

6 Share Capital

The Company was incorporated in the Cayman Islands on 11th December, 2014 with an authorised share capital of \$380,000 divided into 380,000 shares of \$1 par value each. The authorised share capital of the Company was subsequently increased to \$8,000,000,000 by the creation of 7,999,620,000 shares of \$1 par value each on 2nd March, 2015.

On the date of incorporation, 1 share was issued and nil paid. Subsequently, the share was fully paid up on 18th March, 2015 when additional 2,316,164,337 shares were issued and allotted to the shareholders of CKH upon completion of the Reorganisation Proposal described below.

7 Events after the Period End Date

On 9th January, 2015, CKH and Hutchison Whampoa Limited jointly announced the following proposals:

(a) The Reorganisation Proposal

The Reorganisation Proposal would be implemented whereby the holding company of the group held by CKH (the "CKH Group") would be changed from CKH to the Company by way of a scheme of arrangement ("Scheme"). Shareholders of CKH would become shareholders of the Company thereafter and all the issued shares of CKH would be cancelled and extinguished.

(b) The Merger Proposal

After completion of the Reorganisation Proposal, the following transactions would be implemented subject to the fulfillment of their respective conditions precedent:

(i) The Husky Share Exchange

Hutchison Whampoa Limited would acquire 61,357,010 shares of Husky Energy Inc. from a company indirectly owned by the controlling shareholder of CKH and the consideration for the acquisition would be satisfied by 84,427,246 new shares to be issued by the Company.

(ii) The Hutchison Proposal

The Company would make a conditional share exchange offer to shareholders of Hutchison Whampoa Limited (other than those that are subsidiaries of CKH). On completion of the Hutchison Proposal, Hutchison Whampoa Limited would become a wholly-owned subsidiary of the Company.

(c) The Spin-off Proposal

Immediately following completion of the Hutchison Proposal, the property businesses of the CKH Group and Hutchison Whampoa Limited would be transferred to Cheung Kong Property Holdings Limited ("CK Property"). Thereafter, CK Property would issue shares to all qualifying shareholders of the Company at the ratio of one share of CK Property for every one share of the Company then held.

7 Events after the Period End Date *(continued)*

The Scheme was approved by the shareholders of CKH at the court meeting and general meeting on 25th February, 2015 and sanctioned by the Court of First Instance of the High Court of Hong Kong (the "Court") on 17th March 2015. The Reorganisation Proposal was completed on 18th March, 2015.

On 20th April, 2015, an ordinary resolution to approve the Hutchison Proposal and the proposed issue of new shares of the Company pursuant to the Husky Share Exchange was duly passed at the extraordinary general meeting of the Company.

The Merger Proposal and the Spin-off Proposal are still subject to, among other things, compliance with applicable legal and regulatory requirements, including sanction by the Court and approval of the Stock Exchange and/or other regulators.

8 Approval of Financial Statements

The financial statements reported in Hong Kong dollars and set out on pages 114 to 119 were approved by the Board of Directors of the Company on 24th April, 2015.

Cheung Kong (Holdings) Limited

Consolidated Income Statement

For the year ended 31st December, 2014

	Note	2014 \$ Million	2013 \$ Million
Group turnover		24,259	17,013
Share of property sales of joint ventures		6,959	15,301
Turnover	(3)	31,218	32,314
Group turnover		24,259	17,013
Investment and other income		2,125	4,467
Operating costs			
Property and related costs		(12,980)	(7,983)
Salaries and related expenses		(1,515)	(1,609)
Interest and other finance costs		(328)	(356)
Depreciation		(393)	(325)
Other expenses		(468)	(473)
		(15,684)	(10,746)
Share of net profit of joint ventures		4,666	5,771
Increase in fair value of investment properties		4,542	1,782
Profit on disposal of property joint ventures		2,349	798
Profit on disposal of investment properties		–	2,760
Operating profit		22,257	21,845
Share of net profit of associates		33,670	15,649
Profit before taxation	(4)	55,927	37,494
Taxation	(5)	(1,319)	(1,522)
Profit for the year		54,608	35,972
Profit attributable to			
Shareholders of the Company	(6)	53,869	35,260
Non-controlling interests and holders of perpetual securities		739	712
		54,608	35,972
Earnings per share	(7)	\$23.26	\$15.22

Cheung Kong (Holdings) Limited

Consolidated Statement of Comprehensive Income

For the year ended 31st December, 2014

	2014 \$ Million	2013 \$ Million
Profit for the year	54,608	35,972
Other comprehensive income (loss) – reclassifiable to profit or loss		
Translation of financial statements of operations outside Hong Kong – exchange gain (loss)	(738)	154
Investments available for sale		
Gain in fair value	462	428
Gain in fair value reclassified to profit or loss upon disposal	(313)	(1,127)
Impairment charged to income statement	44	614
Hedging instruments designated and qualify as net investment hedges – gain (loss) in fair value	1,475	(338)
Share of other comprehensive loss of associates	(13,082)	(2,486)
Share of other comprehensive income (loss) of joint ventures	(3,035)	1,188
Other comprehensive income (loss) – not reclassifiable to profit or loss		
Share of other comprehensive income (loss) of associates	(87)	537
Share of other comprehensive income (loss) of joint ventures	(221)	47
Other comprehensive income (loss)	(15,495)	(983)
Total comprehensive income for the year	39,113	34,989
Total comprehensive income attributable to		
Shareholders of the Company	38,375	34,271
Non-controlling interests and holders of perpetual securities	738	718
	39,113	34,989

Cheung Kong (Holdings) Limited

Consolidated Statement of Financial Position

As at 31st December, 2014

	Note	2014 \$ Million	2013 \$ Million
Non-current assets			
Fixed assets	(8)	17,454	9,977
Investment properties	(9)	33,285	28,777
Associates	(11)	216,841	196,812
Joint ventures	(12)	68,754	65,659
Investments available for sale	(13)	10,705	9,334
Long term loan receivables		301	1,073
Derivative financial instruments		476	–
		347,816	311,632
Current assets			
Stock of properties	(14)	73,199	79,784
Debtors, deposits and prepayments	(15)	2,510	2,313
Investments held for trading	(16)	918	1,360
Derivative financial instruments		319	551
Bank balances and deposits		33,179	33,197
		110,125	117,205
Current liabilities			
Bank and other loans	(17)	18,352	2,438
Creditors and accruals	(18)	11,451	11,699
Derivative financial instruments		191	167
Provision for taxation		1,356	1,162
		78,775	101,739
Net current assets			
		426,591	413,371
Total assets less current liabilities			
Non-current liabilities			
Bank and other loans	(17)	19,522	39,452
Deferred tax liabilities	(19)	1,022	986
Derivative financial instruments		–	112
		20,544	40,550
Net assets			
Representing:			
Share capital	(20)	10,489	1,158
Share premium	(20)	–	9,331
Reserves		383,656	350,192
Shareholders' funds		394,145	360,681
Perpetual securities	(22)	9,045	9,048
Non-controlling interests		2,857	3,092
Total equity		406,047	372,821

Li Ka-shing
DirectorIp Tak Chuen, Edmond
Director

Cheung Kong (Holdings) Limited

Statement of Financial Position

As at 31st December, 2014

	Note	2014 \$ Million	2013 \$ Million
Non-current assets			
Fixed assets	(8)	5	5
Subsidiaries	(10)	27,726	30,733
Associates	(11)	1	1
Joint ventures	(12)	767	767
		28,499	31,506
Current assets			
Stock of properties	(14)	3	3
Debtors, deposits and prepayments	(15)	57	150
Bank balances and deposits		350	315
		410	468
Current liabilities			
Creditors and accruals	(18)	314	291
Provision for taxation		4	–
Net current assets		92	177
Net assets		28,591	31,683
Representing:			
Share capital	(20)	10,489	1,158
Share premium	(20)	–	9,331
Reserves	(21)	18,102	21,194
Total equity		28,591	31,683

Li Ka-shing
Director

Ip Tak Chuen, Edmond
Director

Cheung Kong (Holdings) Limited

Consolidated Statement of Changes in Equity

For the year ended 31st December, 2014

	Shareholders' Funds						Total Equity \$ Million
	Share capital \$ Million	Share premium and reserves ⁽¹⁾ \$ Million	Retained profits \$ Million	Total \$ Million	Holders of perpetual securities \$ Million	Non- controlling interests \$ Million	
Balance at 1st January, 2014	1,158	16,807	342,716	360,681	9,048	3,092	372,821
Profit for the year	-	-	53,869	53,869	457	282	54,608
Other comprehensive income (loss)							
Translation of financial statements of operations outside Hong Kong – exchange loss	-	(737)	-	(737)	-	(1)	(738)
Investments available for sale							
Gain in fair value	-	462	-	462	-	-	462
Gain in fair value reclassified to profit or loss upon disposal	-	(313)	-	(313)	-	-	(313)
Impairment charged to income statement	-	44	-	44	-	-	44
Hedging instruments designated and qualify as net investment hedges – gain in fair value	-	1,475	-	1,475	-	-	1,475
Share of other comprehensive loss of associates	-	(13,078)	(91)	(13,169)	-	-	(13,169)
Share of other comprehensive loss of joint ventures	-	(3,035)	(221)	(3,256)	-	-	(3,256)
Total comprehensive income for the year	-	(15,182)	53,557	38,375	457	281	39,113
Transfer from share premium to share capital upon abolition of par value	9,331	(9,331)	-	-	-	-	-
Share of dilution surplus of associate ⁽²⁾	-	19,497	-	19,497	-	-	19,497
Change in non-controlling interests	-	-	-	-	-	(207)	(207)
Distribution paid on perpetual securities	-	-	-	-	(460)	-	(460)
Dividend paid to non-controlling interests	-	-	-	-	-	(309)	(309)
Dividend paid to shareholders of the Company							
Special dividend \$7 per share	-	-	(16,213)	(16,213)	-	-	(16,213)
2013 final dividend \$2.90 per share	-	-	(6,717)	(6,717)	-	-	(6,717)
2014 first interim dividend \$0.638 per share	-	-	(1,478)	(1,478)	-	-	(1,478)
Balance at 31st December, 2014	10,489	11,791	371,865	394,145	9,045	2,857	406,047

	Shareholders' Funds						
	Share capital \$ Million	Share premium and reserves ⁽¹⁾ \$ Million	Retained profits \$ Million	Total \$ Million	Holders of perpetual securities \$ Million	Non-controlling interests \$ Million	Total Equity \$ Million
Balance at 1st January, 2013	1,158	18,364	314,321	333,843	5,652	3,157	342,652
Profit for the year	-	-	35,260	35,260	447	265	35,972
Other comprehensive income (loss)							
Translation of financial statements of operations outside Hong Kong – exchange gain	-	148	-	148	-	6	154
Investments available for sale							
Gain in fair value	-	428	-	428	-	-	428
Gain in fair value reclassified to profit or loss upon disposal	-	(1,127)	-	(1,127)	-	-	(1,127)
Impairment charged to income statement	-	614	-	614	-	-	614
Hedging instruments designated and qualify as net investment hedges – loss in fair value	-	(338)	-	(338)	-	-	(338)
Share of other comprehensive income (loss) of associates	-	(2,470)	521	(1,949)	-	-	(1,949)
Share of other comprehensive income of joint ventures	-	1,188	47	1,235	-	-	1,235
Total comprehensive income for the year	-	(1,557)	35,828	34,271	447	271	34,989
Change in non-controlling interests	-	-	-	-	-	(246)	(246)
Issue of perpetual securities	-	-	-	-	3,875	-	3,875
Transaction costs for issue of perpetual securities	-	-	(41)	(41)	-	-	(41)
Purchase and cancellation of perpetual securities	-	-	42	42	(579)	-	(537)
Distribution paid on perpetual securities	-	-	-	-	(347)	-	(347)
Dividend paid to non-controlling interests	-	-	-	-	-	(90)	(90)
Dividend paid to shareholders of the Company							
2012 final dividend \$2.63 per share	-	-	(6,091)	(6,091)	-	-	(6,091)
2013 interim dividend \$0.58 per share	-	-	(1,343)	(1,343)	-	-	(1,343)
Balance at 31st December, 2013	1,158	16,807	342,716	360,681	9,048	3,092	372,821

Cheung Kong (Holdings) Limited
Consolidated Statement of Changes in Equity (continued)

(1) Share premium and reserves

	Share premium \$ Million	Capital reserve \$ Million	Investment revaluation reserve \$ Million	Exchange reserve \$ Million	Share of reserves of associates and joint ventures \$ Million	Total \$ Million
Balance at 1st January, 2014	9,331	345	3,373	508	3,250	16,807
Other comprehensive income (loss)	-	-	193	738	(16,113)	(15,182)
Transfer from share premium to share capital upon abolition of par value	(9,331)	-	-	-	-	(9,331)
Share of dilution surplus of associate ⁽²⁾	-	-	-	-	19,497	19,497
Balance at 31st December, 2014	-	345	3,566	1,246	6,634	11,791
Balance at 1st January, 2013	9,331	345	3,458	698	4,532	18,364
Other comprehensive income (loss)	-	-	(85)	(190)	(1,282)	(1,557)
Balance at 31st December, 2013	9,331	345	3,373	508	3,250	16,807

- (2) Share of dilution surplus of associate represents the Group's share of increase in reserves of Hutchison Whampoa Limited relating to dilution of interest in its subsidiary, A.S. Watson Holdings Limited.

Cheung Kong (Holdings) Limited

Consolidated Statement of Cash Flows

For the year ended 31st December, 2014

	Note	2014 \$ Million	2013 \$ Million
Operating activities			
Cash generated from operations	(a)	18,109	5,552
Investment in/loan advance to joint ventures		(3,176)	(695)
Dividend/repayment from joint ventures		1,904	7,118
Dividend from associates		19,969	4,564
Dividend from investments in securities		320	401
Interest received		1,126	827
Dividend paid to shareholders of the Company		(24,408)	(7,434)
Dividend paid to non-controlling interests		(309)	(90)
Distribution paid on perpetual securities		(460)	(372)
Profits tax paid		(1,089)	(855)
Increase in bank deposits maturing over three months		(1,822)	(1,920)
Net cash from operating activities		10,164	7,096
Investing activities			
Investment in/loan advance to joint ventures		(5,278)	(2,525)
Dividend/repayment from joint ventures		1,711	199
Disposal of property joint ventures		3,298	1,560
Investment in/loan advance to associates		–	(367)
Purchase of investments available for sale		(182)	(180)
Disposal/redemption of investments available for sale		595	2,946
Addition of investment properties		(18)	(6)
Disposal of investment properties		–	5,427
Addition of fixed assets		(7,849)	(162)
Net cash from (used in) investing activities		(7,723)	6,892
Financing activities			
Borrowing of bank and other loans		–	4,086
Repayment of bank and other loans		(3,370)	(10,179)
Decrease in funding from non-controlling interests		(207)	(246)
Issue of perpetual securities		–	3,834
Purchase and cancellation of perpetual securities		–	(537)
Interest and other finance costs paid		(704)	(836)
Net cash used in financing activities		(4,281)	(3,878)
Net increase (decrease) in cash and cash equivalents		(1,840)	10,110
Cash and cash equivalents at 1st January		31,277	21,167
Cash and cash equivalents at 31st December	(b)	29,437	31,277

Cheung Kong (Holdings) Limited
Consolidated Statement of Cash Flows (continued)

Notes:

(a) Cash generated from operations

	2014 \$ Million	2013 \$ Million
Profit before taxation	55,927	37,494
Interest income	(1,212)	(858)
Interest and other finance costs	328	356
Dividend income from investments in securities	(471)	(491)
Share of net profit of joint ventures	(4,666)	(5,771)
Share of net profit of associates	(33,670)	(15,649)
Increase in fair value of investment properties	(4,542)	(1,782)
Profit on disposal of property joint ventures	(2,349)	(798)
Profit on disposal of investment properties	–	(2,760)
(Increase) decrease in long term loan receivables	772	(787)
Gain on disposal of investments available for sale	(313)	(1,127)
Impairment of investments available for sale	44	614
Depreciation	393	325
Exchange difference and other items	(104)	(344)
Changes in working capital		
(Increase) decrease in investments held for trading	442	(1,124)
Decrease in stock of properties	6,944	788
Increase (decrease) in customers' deposits received	(1,154)	184
Decrease in debtors, deposits and prepayments	626	149
(Increase) decrease in derivative financial instruments	256	(1,259)
Increase (decrease) in creditors and accruals	858	(1,608)
	7,972	(2,870)
	18,109	5,552

(b) Cash and cash equivalents

	2014 \$ Million	2013 \$ Million
Bank balances and deposits	33,179	33,197
Less: Bank deposits maturing over three months	(3,742)	(1,920)
	29,437	31,277

Cheung Kong (Holdings) Limited

Notes to Financial Statements

1. General Information

The Company is a limited liability company incorporated in Hong Kong and its shares are listed on The Stock Exchange of Hong Kong Limited. The address of registered office is 7th Floor, Cheung Kong Center, 2 Queen's Road Central, Hong Kong.

2. Principal Accounting Policies

(a) Basis of preparation

The financial statements have been prepared in accordance with generally accepted accounting principles in Hong Kong and comply with Hong Kong Financial Reporting Standards ("HKFRSs"). The financial statements are prepared under the historical cost convention except that investments in securities, investment properties and derivative financial instruments, as set out in notes 2(f), 2(h) and 2(l) respectively, are stated at fair values.

The Hong Kong Institute of Certified Public Accountants has issued a number of new and revised HKFRSs. The adoption of these HKFRSs which are effective for the Group's annual accounting periods beginning on 1st January, 2014 has no significant impact on the Group's results and financial position, and for the following HKFRSs which are not yet effective, the Group is in the process of assessing their impact on the Group's results and financial position.

Effective for the Group's annual accounting periods beginning on 1st January, 2015

Amendments to HKFRSs	Annual Improvements 2010-2012 Cycle
Amendments to HKFRSs	Annual Improvements 2011-2013 Cycle
HKAS 19 (2011) (Amendments)	Defined Benefit Plans: Employee Contributions

Effective for the Group's annual accounting periods beginning on 1st January, 2016

Amendments to HKFRSs	Annual Improvements 2012-2014 Cycle
Amendments to HKAS 1	Disclosure Initiative
Amendments to HKAS 16 and HKAS 38	Clarification of Acceptable Methods of Depreciation and Amortisation
Amendments to HKAS 16 and HKAS 41	Agriculture: Bearer Plants
Amendments to HKAS 27 (2011)	Equity Method in Separate Financial Statements
Amendments to HKFRS 10 and HKAS 28 (2011)	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture
Amendments to HKFRS 10, HKFRS 12 and HKAS 28 (2011)	Investment Entities: Applying the Consolidation Exception
Amendments to HKFRS 11	Accounting for Acquisitions of Interests in Joint Operations

Effective for the Group's annual accounting periods beginning on 1st January, 2017

HKFRS 15	Revenue from Contracts with Customers
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Effective for the Group's annual accounting periods beginning on 1st January, 2018

HKFRS 9	Financial Instruments
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2. Principal Accounting Policies (*continued*)

(b) Consolidation

The consolidated financial statements of the Group include the financial statements of the Company and its direct and indirect subsidiaries made up to 31st December, and also incorporate the Group's interests in joint ventures and associates on the basis set out in note 2(d) and note 2(e) respectively.

Results of subsidiaries, joint ventures and associates acquired or disposed of during the year are included as from their effective dates of acquisition to the end of the year or up to the dates of disposal as the case may be. Goodwill on acquisition of subsidiaries is carried at cost and reviewed for impairment annually. Impairment, if any, is charged to income statement.

(c) Subsidiaries

A subsidiary is an entity which after considering the relevant facts, the Group has (i) power over the entity; (ii) exposure, or rights, to variable returns from involvement with the entity; and (iii) ability to use power over the entity to affect the amount of return.

Subsidiaries are accounted for in the consolidated financial statements as described in note 2(b) above. In the financial statements of the Company, investments in subsidiaries are carried at cost less provision for impairment.

(d) Joint ventures

A joint venture is an entity in which the Group has a long term equity interest and of which the Group shares joint control with other parties under contractual arrangements on decisions that significantly affect its returns.

Investments in joint ventures are carried in the consolidated financial statements at cost plus the Group's share of their post-acquisition results less dividends received and provision for impairment.

Results of joint ventures are incorporated in the consolidated financial statements to the extent of the Group's share of their total comprehensive income based on their financial statements made up to 31st December and after adjusting, where necessary, to ensure consistency with the Group's accounting policies.

(e) Associates

An associate is an entity, other than a subsidiary or a joint venture, in which the Group has a long term equity interest and significant influence over its management.

Investments in associates are carried in the consolidated financial statements at cost plus the Group's share of their post-acquisition results less dividends received and provision for impairment.

Results of associates are incorporated in the consolidated financial statements to the extent of the Group's share of their total comprehensive income based on their financial statements made up to 31st December and after adjusting, where necessary, to ensure consistency with the Group's accounting policies.

2. Principal Accounting Policies *(continued)*

(f) Investments in securities

Investments in securities, other than subsidiaries, joint ventures or associates, are classified as either investments held for trading or investments available for sale, and are stated at fair value. Changes in fair value of investments held for trading are included in income statement. Changes in fair value of investments available for sale are recognised in other comprehensive income and reclassified to profit or loss upon disposal.

Investments available for sale are reviewed for impairment when there are significant or prolonged declines in fair value of equity securities below costs or when there are observable evidences that debt securities cannot be recovered in full. Impairment, if any, is charged to income statement and is not reversible unless for debt securities, increase in fair value in a subsequent period can be objectively related to events occurring after the impairment is recognised.

Purchase and sale of investments in securities are accounted for on a trade date basis.

(g) Fixed assets

Fixed assets are stated at cost less depreciation and provision for impairment.

For hotel and serviced suite properties, leasehold land is amortised over the remaining term of the lease on a straight-line basis and buildings are depreciated over the shorter of 50 years or the remaining term of the lease of the underlying leasehold land. Aircraft are depreciated on a straight-line basis, after taking into account a residual value of 10% of their costs, over an expected useful life of 25 years from their respective dates of first use. Other fixed assets are depreciated on a straight-line basis at annual rates of 5% to 33 $\frac{1}{3}$ % based on their respective estimated useful lives.

(h) Investment properties

Investment properties, which are held for rental, are stated at fair value. Investment properties under development are stated at fair value when their fair values become reliably determinable or upon completion of their construction, whichever is the earlier, otherwise at cost less provision for impairment. Changes in fair value are included in income statement.

(i) Loan receivables

Loan receivables are non-derivative financial assets with fixed or determinable payments. Loan receivables are recognised initially at fair value and subsequently carried at amortised cost using the effective interest method less provision for impairment.

2. Principal Accounting Policies *(continued)*

(j) Stock of properties

Stock of properties are stated at the lower of cost and net realisable value. Net realisable value is determined with reference to sale proceeds received after year end date less selling expenses, or by management estimates based on prevailing market conditions.

Costs of properties include acquisition costs, development expenditure, interest and other direct costs attributable to the properties. The carrying values of properties held by subsidiaries are adjusted in the consolidated financial statements to reflect the Group's actual costs incurred where appropriate.

(k) Debtors

Debtors are recognised initially at fair value and subsequently carried at amortised cost using the effective interest method less provision for impairment.

(l) Derivative financial instruments and hedge accounting

Derivative financial instruments are used for investment and financial purposes and are stated at fair value.

For derivative financial instruments that qualify for hedge accounting, if they are designated as fair value hedges, changes in their fair value are included in income statement together with any changes in fair value of the hedged assets or liabilities that are attributable to the hedged risk; if they are designated as net investment hedges, changes in their fair value are recognised in other comprehensive income. Changes in fair value of derivative financial instruments that do not qualify for hedge accounting are included in income statement.

Gain or loss on other financial liabilities that are designated and qualify as net investment hedges are recognised in other comprehensive income.

Any cumulative gain or loss on net investment hedges, previously recognised in other comprehensive income, is reclassified to profit or loss upon disposal of the investment hedged.

(m) Bank and other loans

Bank and other loans are recognised initially at fair value and subsequently carried at amortised cost using the effective interest method.

(n) Creditors

Creditors are recognised initially at fair value and subsequently carried at amortised cost using the effective interest method.

2. Principal Accounting Policies *(continued)*

(o) Revenue recognition

When properties under development are sold, income is recognised when the property development is completed with the relevant occupation permit issued by the Authorities and the significant risks and rewards of the properties are passed to the purchasers. Payments received from purchasers prior to this stage are accounted for as customers' deposits received.

Property rental income and aircraft leasing income are recognised on a straight-line basis over the term of the lease. Income from property and project management is recognised when services are rendered. Revenue from hotel and serviced suite operation is recognised upon provision of services. Interest income is recognised on a time proportion basis using the effective interest method; and dividend income is recognised when the right to receive payment is certain.

(p) Foreign exchange

Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange ruling at the year end date. Transactions in foreign currencies are converted at the rates of exchange ruling at the transaction dates. Exchange differences are included in income statement.

For translation of the financial statements of subsidiaries, joint ventures and associates denominated in foreign currencies into presentation currency of the Company, assets and liabilities are translated at the exchange rates prevailing at the year end date and results are translated at the average rates of exchange for the year. Exchange differences are recognised in other comprehensive income.

(q) Taxation

Hong Kong profits tax is provided for, using the enacted rate at the year end date, on the estimated assessable profits less available tax relief for losses brought forward of each individual company comprising the Group. Tax outside Hong Kong is provided for, using the local enacted rates at the year end date, on the estimated assessable profits of the individual company concerned.

Deferred tax liabilities are provided in full, based on the applicable enacted rates, on all temporary differences between the carrying amounts of assets and liabilities and their tax bases, and deferred tax assets are recognised, based on the applicable enacted rates, to the extent that it is probable that future taxable profits will be available against which the deductible temporary differences and unused tax losses can be utilised.

(r) Borrowing costs

Borrowing costs are charged to income statement when they are incurred unless they are capitalised as being directly attributable to the acquisition and development of properties which necessarily take a substantial period of time to complete.

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

3. Turnover and Contribution

The principal activities of the Group are property development and investment, hotel and serviced suite operation, property and project management, aircraft leasing, investment in infrastructure business and securities.

Turnover of Group activities comprises proceeds from property sales, property rental income, revenue from hotel and serviced suite operation, income from property and project management and aircraft leasing income. In addition, the Group also includes its proportionate share of proceeds from property sales of joint ventures as turnover. Turnover of joint ventures (save for proceeds from property sales shared by the Group) and turnover of listed and unlisted associates are not included.

Turnover of the Group by operating activities for the year is as follows:

	2014 \$ Million	2013 \$ Million
Property sales	19,389	12,288
Property rental	1,908	1,960
Hotel and serviced suite operation	2,213	2,368
Property and project management	528	397
Aircraft leasing	221	–
Group turnover	24,259	17,013
Share of property sales of joint ventures	6,959	15,301
Turnover	31,218	32,314

During the year, turnover of the Group's operating activities outside Hong Kong (including property sales of joint ventures) accounted for approximately 24% (2013 – 54%) of the turnover and was derived from the following locations:

	2014 \$ Million	2013 \$ Million
The Mainland	6,039	16,454
Singapore	1,210	980
Others	127	–
	7,376	17,434

3. Turnover and Contribution *(continued)*

Profit contribution by operating activities for the year is as follows:

	Company and subsidiaries		Joint ventures		Total	
	2014 \$ Million	2013 \$ Million	2014 \$ Million	2013 \$ Million	2014 \$ Million	2013 \$ Million
Property sales	6,523	4,710	1,913	5,474	8,436	10,184
Property rental	1,750	1,790	300	322	2,050	2,112
Hotel and serviced suite operation	942	989	279	284	1,221	1,273
Property and project management	153	136	61	46	214	182
	9,368	7,625	2,553	6,126	11,921	13,751
Infrastructure business	–	–	1,798	1,602	1,798	1,602
Aircraft leasing	112	–	222	–	334	–
	9,480	7,625	4,573	7,728	14,053	15,353
Investment and finance					1,688	3,741
Interest and other finance costs					(328)	(356)
Increase in fair value of investment properties						
Subsidiaries					4,542	1,782
Joint ventures					510	24
Profit on disposal of property joint ventures					2,349	798
Profit on disposal of investment properties					–	2,760
Others					152	428
Taxation						
Company and subsidiaries					(1,319)	(1,522)
Joint ventures					(709)	(2,684)
Profit attributable to non-controlling interests and holders of perpetual securities					(739)	(712)
					20,199	19,612
Share of net profit of listed associates						
Hutchison Whampoa Limited						
Net profit (excluding investment property revaluation and share of associate's exceptional gain)					12,985	15,544
Investment property revaluation					12,540	–
Share of associate's gain on separate listing of Hong Kong electricity business					8,026	–
CK Life Sciences Int'l., (Holdings) Inc.					119	104
Profit attributable to shareholders of the Company					53,869	35,260

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

4. Profit before Taxation

	2014 \$ Million	2013 \$ Million
Profit before taxation is arrived at after charging:		
Interest and other finance costs		
Bank loans and other loans repayable within 5 years	703	847
Other loans not repayable within 5 years	79	79
Gain on loan hedging	(86)	(98)
	696	828
Less: Amount capitalised (note (a))	(368)	(472)
	328	356
Directors' emoluments (note (b))		
Salaries, allowances and benefits in kind	129	121
Pension scheme contribution	12	12
Discretionary bonus	104	98
	245	231
Less: Emoluments from listed associates paid back	(13)	(12)
	232	219
Auditors' remuneration	8	8
Costs of properties sold	11,708	6,894
Impairment of investments available for sale	44	614
Operating lease charges – properties	218	242
and after crediting:		
Net property rental income	1,888	1,909
Interest income from banks	353	91
Interest income from loan receivables	21	12
Interest income from joint ventures	767	714
Interest income from associates	16	14
Income from listed investments in securities		
Dividend income from equity securities	467	467
Interest income from debt securities	42	12
Income from unlisted investments in securities		
Dividend income from equity securities	4	24
Interest income from debt securities	13	15
Exchange difference	92	259
Gain on investments held for trading	28	855
Gain on disposal of investments available for sale	313	1,127

Notes:

- (a) Interest and other finance costs were capitalised at annual rates of approximately 1.5% (2013 – 1.8%) on average to various property development projects.

4. Profit before Taxation (continued)

- (b) Directors' emoluments comprised payments to the Company's directors (including the five highest paid individuals in the Group) in connection with the management of the affairs of the Group. The independent non-executive directors receive an annual director's fee of \$220,000 (2013 – \$120,000) each; and for those acting as members of the Audit Committee and/or Remuneration Committee, additional annual fee of \$130,000 (2013 – \$130,000) each is paid for the former and \$60,000 (2013 – \$60,000) each is paid for the latter. The emoluments of the Company's directors, excluding emoluments received by them from listed associates, are as follows:

	Director's Fees \$ Million	Salaries, Allowances and Benefits in Kind \$ Million	Pension Scheme Contribution \$ Million	Discretionary Bonus \$ Million	Inducement or Compensation Fee \$ Million	2014 Total \$ Million	2013 Total \$ Million
Li Ka-shing ⁽¹⁾	0.01	-	-	-	-	0.01	0.01
Li Tzar Kuoi, Victor ⁽²⁾	0.22	41.85	4.18	23.41	-	69.66	65.91
Kam Hing Lam ⁽³⁾	0.22	20.43	2.04	0.88	-	23.57	22.36
Ip Tak Chuen, Edmond ⁽⁴⁾	0.22	16.75	1.67	10.24	-	28.88	27.23
Chung Sun Keung, Davy	0.22	10.40	1.04	18.27	-	29.93	28.42
Pau Yee Wan, Ezra	0.22	11.79	1.18	14.50	-	27.69	26.28
Woo Chia Ching, Grace	0.22	11.80	1.18	18.20	-	31.40	29.81
Chiu Kwok Hung, Justin	0.22	10.57	1.05	18.28	-	30.12	28.61
Leung Siu Hon	0.22	-	-	-	-	0.22	0.12
Fok Kin Ning, Canning	0.22	-	-	-	-	0.22	0.12
Frank John Sixt	0.22	-	-	-	-	0.22	0.12
Chow Kun Chee, Roland	0.22	-	-	-	-	0.22	0.12
George Colin Magnus	0.22	-	-	-	-	0.22	0.12
Lee Yeh Kwong, Charles	0.22	-	-	-	-	0.22	0.11
Kwok Tun-li, Stanley	0.41	-	-	-	-	0.41	0.31
Yeh Yuan Chang, Anthony	0.22	-	-	-	-	0.22	0.12
Simon Murray	0.22	-	-	-	-	0.22	0.12
Chow Nin Mow, Albert	0.22	-	-	-	-	0.22	0.12
Hung Siu-lin, Katherine	0.35	-	-	-	-	0.35	0.25
Wong Yick-ming, Rosanna	0.28	-	-	-	-	0.28	0.18
Cheong Ying Chew, Henry	0.35	-	-	-	-	0.35	0.25
Total for the year 2014	4.92	123.59	12.34	103.78	-	244.63	
Total for the year 2013	2.91	117.73	11.74	98.31	-		230.69

- (1) Other than a director's fee of \$5,000, no other remuneration was paid to the Chairman, Mr. Li Ka-shing. The amount of director's fee shown above is a result of rounding. The director's fee of \$50,000 received by Mr. Li Ka-shing from Hutchison Whampoa Limited was paid back to the Company.
- (2) Part of the directors' emoluments in the sum of \$3,864,000 received by Mr. Li Tzar Kuoi, Victor from the Hutchison Whampoa Group and the director's fee of \$75,000 received by him from CK Life Sciences Int'l., (Holdings) Inc. were paid back to the Company.
- (3) Part of the directors' emoluments in the sum of \$1,620,000 received by Mr. Kam Hing Lam from the Hutchison Whampoa Group and the directors' emoluments of \$3,575,000 received by him from CK Life Sciences Int'l., (Holdings) Inc. were paid back to the Company.
- (4) Part of the directors' emoluments in the sum of \$1,875,000 received by Mr. Ip Tak Chuen, Edmond from Cheung Kong Infrastructure Holdings Limited and the directors' emoluments of \$1,875,000 received by him from CK Life Sciences Int'l., (Holdings) Inc. were paid back to the Company.

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

5. Taxation

	2014 \$ Million	2013 \$ Million
Current tax		
Hong Kong profits tax	1,398	1,026
Tax outside Hong Kong	(115)	330
Deferred tax	36	166
	1,319	1,522

Hong Kong profits tax has been provided for at the rate of 16.5% (2013 – 16.5%) on the estimated assessable profits for the year and operating profit (after adjusting for share of taxation of joint ventures) is reconciled with taxation as follows:

	2014 \$ Million	2013 \$ Million
Adjusted operating profit at Hong Kong tax rate of 16.5% (2013 – 16.5%)	3,789	4,047
Effect of tax rate differences at locations outside Hong Kong	261	2,087
Effect of change of tax rate on deferred tax liabilities at location outside Hong Kong	–	(696)
Tax assessment differences at locations outside Hong Kong	(534)	–
Interest income from infrastructure business	(119)	(108)
Dividend income	(115)	(110)
Increase in fair value of investment properties	(819)	(297)
Profit on disposal of investment properties	–	(455)
Net effect of tax losses and deductible temporary differences utilised/not recognised	(256)	(55)
Net effect of non-assessable/deductible items	(14)	(203)
Tax provision in prior year written back	(167)	–
Others	2	(4)
	2,028	4,206
Less: Share of taxation of joint ventures	(709)	(2,684)
	1,319	1,522

6. Profit Attributable to Shareholders of the Company

Profit attributable to shareholders of the Company dealt with in the income statement of the Company is \$21,316 million (2013 – \$8,560 million) and dividends paid and declared for the year by the Company are as follows:

	2014 \$ Million	2013 \$ Million
Special dividend paid at \$7 (2013 – Nil) per share	16,213	–
First interim dividend paid at \$0.638 (2013 – \$0.58) per share	1,478	1,343
Second interim dividend declared in lieu of final dividend at \$3.016 (2013 – final dividend at \$2.90) per share	6,985	6,717
	24,676	8,060

7. Earnings Per Share

The calculation of earnings per share is based on profit attributable to shareholders of the Company and on 2,316,164,338 shares (2013 – 2,316,164,338 shares) in issue during the year.

8. Fixed Assets

Group	Hotels and serviced suites		Aircraft \$ Million	Other assets \$ Million	Total \$ Million
	in Hong Kong \$ Million	outside Hong Kong \$ Million			
Cost					
At 1st January, 2013	11,998	721	–	1,350	14,069
Translation difference	–	23	–	8	31
Additions/transfers	97	10	–	38	145
Disposals	–	–	–	(29)	(29)
At 31st December, 2013	12,095	754	–	1,367	14,216
Translation difference	–	(2)	–	(1)	(3)
Additions/transfers	143	37	7,599	105	7,884
Disposals	–	–	–	(99)	(99)
At 31st December, 2014	12,238	789	7,599	1,372	21,998
Accumulated depreciation/ provisions					
At 1st January, 2013	2,531	221	–	1,172	3,924
Translation difference	–	7	–	8	15
Depreciation	225	17	–	83	325
Disposals	–	–	–	(25)	(25)
At 31st December, 2013	2,756	245	–	1,238	4,239
Translation difference	–	(1)	–	(1)	(2)
Depreciation	226	16	93	58	393
Disposals	–	–	–	(86)	(86)
At 31st December, 2014	2,982	260	93	1,209	4,544
Net book value					
At 31st December, 2014	9,256	529	7,506	163	17,454
At 31st December, 2013	9,339	509	–	129	9,977

At the year end date, hotels and serviced suites in Hong Kong with carrying values of \$8,744 million (2013 – \$8,817 million) and \$512 million (2013 – \$522 million) were held under medium-term and long leases respectively, and hotels and serviced suites outside Hong Kong with carrying value of \$529 million (2013 – \$509 million) were held under medium-term leases.

Aircraft are movable assets and are leased to airline operators. Analysis of their geographical location is not practicable.

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

8. Fixed Assets (continued)

Company	Other assets	
	2014 \$ Million	2013 \$ Million
Cost		
At 1st January	191	189
Additions	3	2
Disposals	(8)	–
At 31st December	186	191
Accumulated depreciation		
At 1st January	186	183
Depreciation	3	3
Disposals	(8)	–
At 31st December	181	186
Net book value at 31st December	5	5

9. Investment Properties

	Group	
	2014 \$ Million	2013 \$ Million
Investment properties in Hong Kong		
At 1st January	28,777	29,656
Additions/cost adjustments	(34)	2
Disposals	–	(2,663)
Increase in fair value	4,542	1,782
At 31st December	33,285	28,777

At the year end date:

- (a) investment properties were fair valued by DTZ Debenham Tie Leung Limited, independent professional valuers;
- (b) fair values of investment properties are generally derived using the income capitalisation method which is based on the capitalisation of net income and reversionary income potential by appropriate capitalisation rates; the capitalisation rates adopted, ranging between 4% to 8% generally and inversely related to the values derived, are based on analysis of relevant sale transactions and interpretation of prevailing market expectations and capitalisation rates adopted for major investment properties were as follows:
 - (i) The Center (commercial office property) 5.00%
 - (ii) 1881 Heritage (retail shopping mall) 5.25%
- (c) investment properties with carrying value of \$32,050 million (2013 – \$27,768 million) and \$1,235 million (2013 – \$1,009 million) were held under medium-term and long leases respectively; and
- (d) gross rental income and direct operating expenses of investment properties for the year amounted to \$1,761 million (2013 – \$1,802 million) and \$12 million (2013 – \$46 million) respectively.

10. Subsidiaries

	Company	
	2014 \$ Million	2013 \$ Million
Unlisted shares in subsidiaries	7,922	3,222
Amounts due from subsidiaries	19,964	27,702
Amounts due to subsidiaries	(160)	(191)
	27,726	30,733

Particulars regarding the principal subsidiaries are set out in Appendix I.

11. Associates

	Group		Company	
	2014 \$ Million	2013 \$ Million	2014 \$ Million	2013 \$ Million
Investments in listed associates (note (a))	28,132	28,132	–	–
Share of results less dividends	187,894	167,865	–	–
	216,026	195,997	–	–
Investments in unlisted associates (note (b))	6	6	1	1
Share of results less dividends	(5)	(5)	–	–
	1	1	1	1
Amounts due from associates (note (c))	814	814	–	–
	216,841	196,812	1	1

Notes:

- (a) Reconciliations of published financial information of Hutchison Whampoa Limited (“Hutchison Whampoa”) and CK Life Sciences Int’l., (Holdings) Inc. (“CK Life Sciences”), the listed associates, to the Group’s carrying amounts are as follows:

	Hutchison Whampoa		CK Life Sciences	
	2014 \$ Million	2013 \$ Million	2014 \$ Million	2013 \$ Million
Published financial information of listed associates				
Share capital	29,425	1,066	961	961
Share premium and reserves	397,155	385,299	3,702	4,016
Capital and reserves	426,580	386,365	4,663	4,977
Shared by the Group:				
Capital and reserves	213,119	193,048	2,113	2,256
Other costs/differences	799	761	(5)	(68)
Carrying amount	213,918	193,809	2,108	2,188

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

11. Associates (continued)

Notes: (continued)

Extracts of published financial information of Hutchison Whampoa and CK Life Sciences are set out in Appendix IV and Appendix V respectively.

During the year, dividends received from Hutchison Whampoa and CK Life Sciences amounted to \$19,939 million (2013 – \$4,537 million) and \$30 million (2013 – \$26 million) respectively.

At the year end date, market values of the Group's investments in Hutchison Whampoa and CK Life Sciences based on quoted market price were \$190,121 million (2013 – \$224,523 million) and \$3,441 million (2013 – \$3,136 million) respectively.

(b) The Group's share of results of unlisted associates for the year are as follows:

	2014 \$ Million	2013 \$ Million
Net profit	–	1
Other comprehensive income	–	12
Total comprehensive income	–	13

(c) At the year end date, amounts due from associates included the followings:

	2014 \$ Million	2013 \$ Million
Interest bearing loans – repayable within 5 years	814	679
Interest bearing loans – repayable after 5 years	–	135
	814	814

12. Joint Ventures

	Group		Company	
	2014 \$ Million	2013 \$ Million	2014 \$ Million	2013 \$ Million
Investments in joint ventures				
– unlisted (note (a))	25,712	21,826	191	191
Share of results less dividends	25,213	28,085	–	–
	50,925	49,911	191	191
Amounts due from joint ventures (note (b))	17,829	15,748	576	576
	68,754	65,659	767	767

Notes:

(a) The Group's share of results of joint ventures for the year are as follows:

	2014 \$ Million	2013 \$ Million
Net profit	4,666	5,771
Other comprehensive income (loss)	(3,256)	1,235
Total comprehensive income	1,410	7,006

(b) At the year end date, amounts due from joint ventures included the followings:

	2014 \$ Million	2013 \$ Million
Interest bearing loans – repayable within 5 years	955	993
Interest bearing loans – repayable after 5 years	1,945	2,120
Interest bearing loans – no fixed repayment terms	622	648
Subordinated interest bearing loans – repayable after 5 years	5,013	5,306
Non-interest bearing loans – no fixed repayment terms	9,294	6,681
	17,829	15,748

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

13. Investments Available for Sale

	Group	
	2014 \$ Million	2013 \$ Million
Listed investments		
Equity securities – listed in Hong Kong	6,594	5,050
Equity securities – listed outside Hong Kong	3,593	3,752
Debt securities – listed outside Hong Kong	23	41
	10,210	8,843
Unlisted investments		
Equity securities	177	193
Debt securities	318	298
	495	491
	10,705	9,334

14. Stock of Properties

	Group		Company	
	2014 \$ Million	2013 \$ Million	2014 \$ Million	2013 \$ Million
Properties for/under development	47,232	50,607	–	–
Joint development projects	21,903	27,420	–	–
Properties for sale	4,064	1,757	3	3
	73,199	79,784	3	3

At the year end date, properties for/under development and joint development projects amounting to \$43,175 million (2013 – \$54,455 million) were not scheduled for completion within twelve months.

15. Debtors, Deposits and Prepayments

	Group		Company	
	2014 \$ Million	2013 \$ Million	2014 \$ Million	2013 \$ Million
Trade debtors	1,781	1,600	–	–
Loan receivables	13	21	–	–
Deposits, prepayments and others	716	692	57	150
	2,510	2,313	57	150

The Group's trade debtors mainly comprise receivables for sales of properties and leasing of properties and aircraft. Sales terms vary for each property project and are determined with reference to the prevailing market conditions. Sales of properties are normally completed when sales prices are fully paid and deferred payment terms are sometimes offered to purchasers at a premium. Rentals and deposits are payable in advance by lessees.

At the year end date, ageing analysis of the Group's trade debtors was as follows:

	2014 \$ Million	2013 \$ Million
Current to one month	1,718	1,513
Two to three months	44	66
Over three months	19	21
	1,781	1,600

and ageing analysis of trade debtors past due but not impaired was as follows:

	2014 \$ Million	2013 \$ Million
Overdue within one month	56	142
Overdue for two to three months	40	37
Overdue over three months	18	19
	114	198

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

16. Investments Held for Trading

	Group	
	2014 \$ Million	2013 \$ Million
Listed investments		
Equity securities – listed in Hong Kong	116	69
Equity securities – listed outside Hong Kong	182	176
Debt securities – listed outside Hong Kong	620	1,115
	918	1,360

17. Bank and Other Loans

	Group	
	2014 \$ Million	2013 \$ Million
Bank loans repayable		
within 1 year	12,409	2,438
after 1 year but not exceeding 2 years	4,300	13,517
after 2 years but not exceeding 5 years	8,591	13,141
	25,300	29,096
Other loans repayable		
within 1 year	5,943	–
after 1 year but not exceeding 2 years	1,960	6,008
after 2 years but not exceeding 5 years	2,671	4,786
after 5 years	2,000	2,000
	12,574	12,794
	37,874	41,890
Less: Amounts classified under current liabilities	18,352	2,438
Amounts classified under non-current liabilities	19,522	39,452

17. Bank and Other Loans *(continued)*

At the year end date:

- (a) bank loans denominated in GBP and EUR amounted to \$2,959 million (2013 – \$3,146 million) and \$1,840 million (2013 – \$2,091 million) respectively were designated as net investment hedges for investments in GBP and EUR;
- (b) other loans included fixed rate notes issued by wholly owned subsidiaries and guaranteed by the Company as follows:
- (i) issued by Cheung Kong Bond Finance Limited in Hong Kong:
- | | |
|-----------------|--|
| HK\$500,000,000 | 4.4% due April 2015 (issued in 2005) |
| HK\$150,000,000 | 5.1% due April 2016 (issued in 2006) |
| HK\$500,000,000 | 4.88% due August 2018 (issued in 2008) |
- (ii) issued by Joynote Ltd and listed in Singapore:
- | | |
|----------------|--|
| SGD225,000,000 | 2.25% due November 2015 (issued in 2010) |
| SGD180,000,000 | 2.585% due July 2016 (issued in 2011) |
| SGD320,000,000 | 3.408% due July 2018 (issued in 2011) |
- (iii) issued by Cheung Kong Finance (MTN) Limited in Hong Kong:
- | | |
|-----------------|---|
| HK\$500,000,000 | 4.3% due January 2020 (issued in 2010) |
| HK\$500,000,000 | 4.35% due January 2020 (issued in 2010) |
| HK\$300,000,000 | 3.9% due April 2020 (issued in 2010) |
| HK\$330,000,000 | 2.45% due September 2016 (issued in 2011) |
| HK\$377,000,000 | 2.56% due October 2016 (issued in 2011) |
| HK\$400,000,000 | 3.45% due October 2021 (issued in 2011) |
| HK\$300,000,000 | 3.35% due November 2021 (issued in 2011) |
| US\$500,000,000 | LIBOR+1.5% due June 2015 (issued in 2012) |
- and listed in Hong Kong
- (c) swaps for interest rate hedging purposes with notional principal amounting to \$2,450 million (2013 – \$2,450 million) had been arranged to convert the rates and related terms of the fixed rate notes to a floating rate basis and the fair value of which, as quoted by financial institutions, amounted to a net asset of \$192 million (2013 – \$220 million);
- (d) bank and other loans, where appropriate after interest rate hedging, approximated their fair values and carried interest at effective rates generally based on inter-bank offered rates of the relevant currency plus a margin of approximately 1.3% per annum.

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

18. Creditors and Accruals

	Group		Company	
	2014 \$ Million	2013 \$ Million	2014 \$ Million	2013 \$ Million
Trade creditors	1,663	1,232	–	–
Accruals and other creditors	3,797	3,260	314	291
Customers' deposits received	5,991	7,207	–	–
	11,451	11,699	314	291

At the year end date, ageing analysis of the Group's trade creditors was as follows:

	2014 \$ Million	2013 \$ Million
Current to one month	1,605	1,171
Two to three months	25	32
Over three months	33	29
	1,663	1,232

19. Deferred Tax Liabilities

At the year end date:

- deferred tax liabilities amounting to \$900 million (2013 – \$810 million), \$42 million (2013 – \$35 million) and \$80 million (2013 – \$141 million) were provided for accelerated tax depreciation, withholding tax on undistributed profits and other temporary differences respectively; and
- unutilised tax losses and deductible temporary differences amounting to a total of \$2,727 million (2013 – \$2,905 million) were not accounted for and had no expiry date (2013 – \$96 million had expiry date within 5 years).

20. Share Capital / Share Premium

	Company		Company	
	2014 No. of shares	2013 No. of shares	2014 \$ Million	2013 \$ Million
Authorised share capital of \$0.5 each	–	3,800,000,000	–	1,900
Share capital (2013: \$0.5 each)	2,316,164,338	2,316,164,338	10,489	1,158
Share premium			–	9,331

The new Companies Ordinance, which came into effect on 3rd March, 2014, abolished the concepts of par value, share premium and authorised share capital. Accordingly, \$9,331 million in the share premium account was transferred to the share capital account on the effective date.

21. Reserves

	Company			2013 Total \$ Million
	Capital reserve \$ Million	Retained profits \$ Million	2014 Total \$ Million	
At 1st January	199	20,995	21,194	20,068
Profit for the year	–	21,316	21,316	8,560
Dividend paid	–	(24,408)	(24,408)	(7,434)
At 31st December	199	17,903	18,102	21,194

At the year end date, the Company's reserves available for distribution to shareholders of the Company amounted to \$17,903 million (2013 – \$20,995 million). Proposed final dividend for 2013 was approved by shareholders of the Company on 16th May, 2014 and paid on 5th June, 2014.

22. Perpetual Securities

	Group	
	2014 \$ Million	2013 \$ Million
SGD730 million issued in 2011 (note (a))	4,647	4,650
HK\$1,000 million issued in 2012 (note (b))	1,025	1,025
US\$425.3 million issued in 2013 (note (c))	3,373	3,373
	9,045	9,048

Perpetual securities were issued by wholly owned subsidiaries and guaranteed by the Company. The perpetual securities have no fixed maturity and distributions are paid semi-annually in arrears. Distribution may be deferred at the Group's discretion and in which event, the Company and the issuer will not declare/pay any dividends or distributions, redeem, reduce, cancel or buy-back any of the Company's and/or the issuer's share capital.

Notes:

- Listed in Singapore, the perpetual securities carry an annual distribution rate of 5.125% and are redeemable at the Group's option on or after 9th September, 2016.
- Listed in Hong Kong, the perpetual securities carry an annual distribution rate of 5.25% for the first five years and 6.25% thereafter, and are redeemable at the Group's option on or after 9th July, 2017.
- Listed in Hong Kong, the perpetual securities carry an annual distribution rate of 5.375% and are redeemable at the Group's option on or after 24th January, 2018.

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

23. Operating Lease

Operating leases for property rental and aircraft leasing are mainly on 2 to 3 year terms and 5 to 14 year terms respectively. Analysis of future minimum lease income receivable by the Group under non-cancellable operating leases at the year end date is as follows:

	Group	
	2014 \$ Million	2013 \$ Million
Future minimum lease income receivable		
not later than 1 year	1,963	1,644
later than 1 year but not later than 5 years	3,773	920
later than 5 years	1,241	–
	6,977	2,564

Analysis of future minimum lease charges payable by the Group and the Company under non-cancellable operating leases at the year end date are as follows:

	Group		Company	
	2014 \$ Million	2013 \$ Million	2014 \$ Million	2013 \$ Million
Future minimum lease charges payable				
not later than 1 year	187	167	127	82
later than 1 year but not later than 5 years	248	59	211	–
later than 5 years	6	–	–	–
	441	226	338	82

24. Segment Information

Depreciation for the year analysed by operating activities is as follows:

	2014 \$ Million	2013 \$ Million
Hotel and serviced suite operation	282	294
Property and project management	10	14
Aircraft leasing	93	–
	385	308
Others	8	17
	393	325

25. Commitments and Contingent Liabilities

At the year end date:

- (a) the Group had capital commitments as follows:
 - (i) contracted but not provided for
 - fixed assets – \$7,185 million (2013 – \$501 million)
 - investment in joint ventures – \$853 million (2013 – Nil)
 - investments in associates – \$693 million (2013 – \$693 million)
 - others – \$63 million (2013 – \$108 million)
 - (ii) authorised but not contracted for
 - fixed assets – \$254 million (2013 – \$5 million)
 - investment in joint ventures – \$380 million (2013 – Nil)
 - loan advances to joint ventures – \$3,970 million (2013 – \$452 million)
- (b) the minimum share of revenue guaranteed by the Company to be received by the partner of a joint development project amounted to \$588 million (2013 – \$600 million);
- (c) the Company provided guarantee for amounts payable under the terms and conditions of the perpetual securities as disclosed in note 22; and
- (d) the Company provided guarantees for loan financing as follows:
 - (i) bank and other loans utilised by subsidiaries – \$37,274 million (2013 – \$41,280 million)
 - (ii) bank loans utilised by joint ventures – \$1,383 million (2013 – \$52 million)
 - (iii) bank loans utilised by investee company – \$436 million (2013 – \$390 million)

and certain subsidiaries provided guarantees for bank loans utilised by joint ventures amounted to \$1,195 million (2013 – \$823 million).

26. Employees Pension Schemes

The principal employees pension schemes operated by the Group, including the occupational retirement schemes and the mandatory provident fund schemes, are defined contribution schemes. For occupational retirement schemes, contributions are made by either the employer only or both the employer and the employees at rates ranging from approximately 5% to 10% of the employees' salary. For mandatory provident fund schemes, contributions are made by both the employer and the employees at 5% each of the employees' relevant monthly income which is capped at \$30,000.

During the year, the Group's costs incurred on employees pension schemes were \$138 million (2013 – \$137 million) and forfeited contributions in the amount of \$4 million (2013 – \$3 million) were used to reduce current year's contributions.

27. Related Party Transactions

The Group has entered into various joint ventures mainly on property projects and infrastructure businesses with parties including subsidiaries of the Hutchison Whampoa group. Loan advances were made to/repaid from and guarantees were provided for the joint ventures on a pro rata basis. As at the year end date, loan advances made to joint ventures were disclosed as amounts due from joint ventures in note 12; commitments for loan advances to joint ventures and guarantees provided for bank loans utilised by joint ventures were disclosed in note 25.

Loan advances were made to associates and outstanding balances as at the year end date were disclosed as amounts due from associates in note 11.

Interest was received from joint ventures and associates and interest income for the year was disclosed in note 4.

Other than the aforementioned, there were no other significant related party transactions requiring disclosure in the financial statements.

28. Financial Risks and Management

Financial assets and financial liabilities of the Group include investments in securities, cash balances maintained for liquidity, loan and other receivables, bank and other loan borrowings, and derivative financial instruments for investment and financial purposes. The Group's treasury policies and how the management manages to mitigate the risks associated with these financial assets and financial liabilities are described below:

(a) Treasury policies

The Group maintains a conservative approach on foreign exchange exposure management and ensures that its exposure to fluctuations in foreign exchange rates is minimised. At times of interest rate or exchange rate uncertainty or volatility and when appropriate, hedging instruments including swaps and forwards are used in the management of exposure to interest rate and foreign exchange rate fluctuations.

The Group's borrowings are principally on a floating rate basis and where appropriate, swaps are arranged to convert the rates and related terms of the fixed rate notes issued to a floating rate basis.

At the year end date, approximately 76.1% of the Group's borrowings were in HK\$ and US\$, with the balance in EUR, GBP and SGD mainly for the purpose of financing investments and joint venture projects in Europe, the United Kingdom and Singapore. The Group derives its revenue from property development mainly in HK\$ and RMB and maintains cash balance substantially in HK\$ and RMB. Income in foreign currencies, including EUR, GBP and SGD, is also generated from the Group's investments and joint venture projects outside Hong Kong and cash in these foreign currencies is maintained for business requirements.

28. Financial Risks and Management *(continued)*

(b) Risk management

Loan receivables normally carry interest at rates with reference to banks' lending rates and are secured by collaterals and other credit enhancements including charge on assets and guarantees. Trade debtors include mainly receivables arising from sales and leases of properties to the public and aircraft leasing. The Group has legal rights to claim repossession of the properties or the aircraft in the event of default by purchasers/lessees. Regular review and follow-up actions are carried out on overdue amounts to minimise credit risk exposures. At the year end date, overdue loan receivables and trade debtors were less than 1% of the Group's profit for the year and credit risk on loan receivables and trade debtors after mitigation by collaterals and other credit enhancements was negligible.

Cash balances maintained for liquidity are placed with a number of major banks. Investments in securities and transactions involving derivative financial instruments are generally limited to issuers and counter-parties with sound credit.

The exposure of investments in securities and derivative financial instruments to price changes is managed by closely monitoring changes in market conditions that may have an impact on market prices or factors affecting the fair value. If the fair value of the investments in securities and derivative financial instruments was 5% higher/lower at the year end date, the Group's investment revaluation reserve would increase/decrease by approximately \$527 million (2013 – \$396 million) and the Group's profit for the year would increase/decrease by approximately \$63 million (2013 – \$163 million).

The Group's borrowings are exposed to interest rate fluctuation. It is estimated that an increase/decrease of 1% in interest rates would increase/decrease the Group's finance costs for the year by approximately \$322 million (2013 – \$360 million), assuming the change in interest rates had been applied to the Group's bank and other loans at the year end date which were kept constant throughout the year, and the amount of finance costs capitalised would increase/decrease by approximately \$170 million (2013 – \$205 million) based on the proportion of finance costs capitalised during the year.

At the year end date, foreign exchange risk of the subsidiaries with functional currency in HK\$ arose mainly from borrowings denominated in GBP, which were designated as net investment hedges for investments in GBP, and bank balances denominated in RMB. It is estimated that if GBP and RMB had strengthened/weakened against HK\$ by 5% at the year end date, the Group's profit for the year would increase/decrease by approximately \$447 million (2013 – Nil) and the Group's other comprehensive income for the year would decrease/increase by approximately \$148 million (2013 – \$157 million).

28. Financial Risks and Management (continued)**(c) Liquidity management**

The Group monitors its liquidity requirements on a short to medium term basis and arranges refinancing of the Group's borrowings as appropriate. With cash and marketable securities in hand as well as available banking facilities, the Group's liquidity position remains strong and the Group has sufficient financial resources to satisfy its commitments and working capital requirements.

The contractual undiscounted cash flows (including interest payments computed at rates at the year end date and after interest rate hedging where applicable) of the Group's borrowings by contractual maturities at the year end date are as follows:

	2014 \$ Million	2013 \$ Million
Within 1 year	18,855	3,126
After 1 year but not exceeding 2 years	6,560	20,041
After 2 years but not exceeding 5 years	11,613	18,568
After 5 years	2,045	2,084
	39,073	43,819

The derivative financial instruments designated as net investment hedges for investments in GBP and AUD will be settled on gross basis and will mature after 2 years but not exceeding 5 years. The contractual undiscounted cash inflow and outflow upon maturities are \$13,437 million (2013 – \$9,983 million) and \$12,985 million (2013 – \$10,271 million) respectively based on exchange rates at the year end date.

29. Fair Value Measurement

Investments in securities and derivative financial instruments are stated at fair value. Fair values are measured based on quoted prices in active markets, value inputs that are observable either directly or indirectly and/or value inputs that are not based on observable market data. Change of value inputs that are not based on observable market data to reasonably possible alternatives would not have material effect on the Group's results for the year and financial position at the year end date.

An analysis of the Group's financial assets and financial liabilities stated at fair value, based on the degree to which their fair values are observable, is as follows:

Level 1: quoted prices in active markets

Level 2: value inputs, other than quoted prices, that are observable either directly or indirectly

Level 3: value inputs that are not based on observable market data

	Level 1 \$ Million	Level 2 \$ Million	Level 3 \$ Million	Total \$ Million
At 31st December, 2014				
Financial assets				
Investments available for sale				
Equity securities	10,187	13	164	10,364
Debt securities	23	318	–	341
Investments held for trading				
Equity securities	298	–	–	298
Debt securities	620	–	–	620
Derivative financial instruments	–	795	–	795
	11,128	1,126	164	12,418
Financial liabilities				
Derivative financial instruments	–	(191)	–	(191)
At 31st December, 2013				
Financial assets				
Investments available for sale				
Equity securities	8,802	12	181	8,995
Debt securities	41	298	–	339
Investments held for trading				
Equity securities	245	–	–	245
Debt securities	1,115	–	–	1,115
Derivative financial instruments	–	551	–	551
	10,203	861	181	11,245
Financial liabilities				
Derivative financial instruments	–	(279)	–	(279)

Cheung Kong (Holdings) Limited
Notes to Financial Statements (continued)

29. Fair Value Measurement (continued)

The movement of equity securities available for sale in Level 3 measurement during the year is as follows:

	2014 \$ Million	2013 \$ Million
Fair value at 1st January	181	127
Additions	42	14
Disposal	(12)	–
Gain (loss) in fair value recognised in other comprehensive income	(47)	40
Fair value at 31st December	164	181

30. Capital Management

The Group manages its capital to ensure that it will be able to continue as a going concern while maximising returns to the shareholders of the Company through the optimisation of debt and equity balance. The capital structure of the Group consists of bank and other loans as detailed in note 17, bank balances and deposits, shareholders' funds (comprising share capital, share premium and reserves), perpetual securities and non-controlling interests as detailed in the consolidated statement of financial position. The Group reviews its capital structure on a regular basis and maintains a low net debt to net total capital ratio.

The net debt to net total capital ratio at the year end date is as follows:

	2014 \$ Million	2013 \$ Million
Bank and other loans	37,874	41,890
Less: Bank balances and deposits	(33,179)	(33,197)
Net debt	4,695	8,693
Total equity	406,047	372,821
Net debt	4,695	8,693
Net total capital	410,742	381,514
Net debt to net total capital ratio	1.1%	2.3%

31. Events after the year end date

On 9th January, 2015, the Company and Hutchison Whampoa jointly announced the following proposals:

(a) The Reorganisation Proposal

The Reorganisation Proposal will be implemented whereby the holding company of the Group will be changed from the Company to CK Hutchison Holdings Limited ("CKH Holdings"), an exempted company incorporated in the Cayman Islands with limited liability, by way of a scheme of arrangement ("Scheme"). Shareholders of the Company will become shareholders of CKH Holdings thereafter and all the issued shares of the Company will be cancelled and extinguished.

(b) The Merger Proposal

After completion of the Reorganisation Proposal, the following transactions will be implemented subject to the fulfillment of their respective conditions precedent:

(i) The Husky Share Exchange

Hutchison Whampoa will acquire 61,357,010 shares of Husky Energy Inc. from a company indirectly owned by the controlling shareholder of the Company and the consideration for the acquisition will be satisfied by 84,427,246 new shares to be issued by CKH Holdings.

(ii) The Hutchison Proposal

CKH Holdings will make a conditional share exchange offer to shareholders of Hutchison Whampoa (other than those that are subsidiaries of the Company). On completion of the Hutchison Proposal, Hutchison Whampoa will become a wholly-owned subsidiary of CKH Holdings.

(c) The Spin-off Proposal

Immediately following completion of the Hutchison Proposal, the property businesses of the Group and Hutchison Whampoa will be transferred to Cheung Kong Property Holdings Limited ("CK Property"). Thereafter, CK Property will issue shares to all qualifying shareholders of CKH Holdings at the ratio of one share of CK Property for every one share of CKH Holdings then held.

On 25th February, 2015, the Scheme was approved by the shareholders of the Company at the court meeting and general meeting.

32. Approval of Financial Statements

The financial statements reported in Hong Kong dollars and set out on pages 120 to 169 were approved by the board of directors on 26th February, 2015.

Cheung Kong (Holdings) Limited

Principal Subsidiaries

Appendix I

The Directors are of the opinion that a complete list of the particulars of all the subsidiaries will be of excessive length and therefore the following list contains only the particulars of the subsidiaries which principally affect the results or assets of the Group. All the companies listed below were incorporated in Hong Kong except otherwise stated.

Name	Issued Ordinary Share Capital	Effective percentage held by the Company		Principal Activities
		Directly	Indirectly	
Accipiter Holdings Limited (Ireland)	US\$ 124,398,379		100	Aircraft leasing
Alcon Investments Limited	HK\$ 1		100	Property development
Bermington Investment Limited	HK\$ 2		100	Hotel & serviced suite operation
Biro Investment Limited	HK\$ 10,000		100	Property development
Bopson Limited (British Virgin Islands)	US\$ 2		100	Finance
Bradford Investments Limited	HK\$ 1		80	Property development
Bristow Investments Limited	HK\$ 1		100	Property development
Carlford Investments Limited	HK\$ 1		100	Property development
Cheer Good Limited	HK\$ 1		100	Property development
Cheung Kong Bond Finance Limited (Cayman Islands)	US\$ 1		100	Finance
Cheung Kong Bond Securities Limited (British Virgin Islands)	US\$ 1		100	Finance
Cheung Kong Bond Securities (02) Limited (British Virgin Islands)	US\$ 1		100	Finance
Cheung Kong Bond Securities (03) Limited (British Virgin Islands)	US\$ 1		100	Finance
Cheung Kong Finance Company Limited	HK\$ 2,500,000	100		Finance
Cheung Kong Finance (MTN) Limited (Cayman Islands)	US\$ 1,000		100	Finance
Cheung Kong Holdings (China) Limited	HK\$ 2		100	Investment holding in the Mainland projects
Cheung Kong Investment Company Limited	HK\$ 20	100		Investment holding
Cheung Kong Property Development Limited	HK\$ 2		100	Project management
Citybase Property Management Limited	HK\$ 100,000		100	Property management
Crown Treasure Investments Limited	HK\$ 1		100	Property development
East City Investments Limited	HK\$ 1		100	Property development
Fantastic State Limited	HK\$ 2		100	Property development
Flying Snow Limited	HK\$ 2		100	Property investment
Focus Eagle Investments Limited (British Virgin Islands)	US\$ 1		100	Investment holding
Garbo Field Limited	HK\$ 2		100	Property development
Glass Bead Limited (British Virgin Islands)	US\$ 1		100	Property investment
Global Coin Limited	HK\$ 2		100	Property investment
Goodwell Property Management Limited	HK\$ 100,000		100	Property management
Grandwood Investments Limited	HK\$ 1		100	Property development
Great Art Investment Limited	HK\$ 1		100	Property development
Harbour Grand Hong Kong Limited	HK\$ 2		100	Hotel & serviced suite operation
Harbour Plaza 8 Degrees Limited	HK\$ 2		100	Hotel & serviced suite operation
Harbour Plaza Resort City Limited (British Virgin Islands)	US\$ 10,000		98.47	Hotel & serviced suite operation
iMarkets Limited	HK\$ 30,000,000		54.83	Provider of electronic trading platform

Name	Issued Ordinary Share Capital	Effective percentage held by the Company		Principal Activities
		Directly	Indirectly	
Joynote Ltd (Singapore)	SGD 2		100	Finance
Jubilee Year Investments Limited	HK\$ 1		100	Property development
King Century Investments Limited	HK\$ 1		100	Property development
Kingsmark Investments Limited	HK\$ 1		100	Property development & investment
Luxury Green Development Pte. Ltd. (Singapore)	SGD 1,000,000		100	Property development
Megawin International Limited (British Virgin Islands)	US\$ 2		100	Property development
Mutual Luck Investment Limited	HK\$ 30,000		60	Property development
New Harbour Investments Limited	HK\$ 1		100	Property development
Ocean Century Investments Limited	HK\$ 1		100	Property development
Oxford Investments Limited	HK\$ 2		100	Property development
Pako Wise Limited	HK\$ 2	100		Property investment
Pearl Wisdom Limited	HK\$ 2		100	Hotel & serviced suite operation
Pofield Investments Limited (British Virgin Islands)	US\$ 1		100	Property investment
Queensway Investments Limited	HK\$ 1		85	Property development
Rainbow Elite Investments Limited	HK\$ 1		100	Property development
Randash Investment Limited	HK\$ 110		60.9	Hotel & serviced suite operation
Regent Land Investments Limited	HK\$ 1		100	Property development
Rich Asia Investments Limited	HK\$ 1,000,000		85	Property development
Romefield Limited (British Virgin Islands)	US\$ 1		100	Investment holding
Ruby Star Enterprises Limited	HK\$ 1		100	Property development
Sai Ling Realty Limited	HK\$ 10,000	100		Property development
Sino China Enterprises Limited	HK\$ 2		100	Hotel & serviced suite operation
Stanley Investments Limited	HK\$ 1		100	Property development
Swiss Investments Limited	HK\$ 1		100	Property development
The Center (Holdings) Limited (British Virgin Islands)	US\$ 1		100	Property investment
Tony Investments Limited	HK\$ 1		100	Property development
Total Win Group Limited (British Virgin Islands)	US\$ 1		100	Investment holding
Towerich Limited	HK\$ 2		51	Hotel & serviced suite operation
Volly Best Investment Limited	HK\$ 1		90	Property development
Wealth Pine Investment Limited	HK\$ 1		85	Property development
Wide Global Investment Limited	HK\$ 2		100	Property development
Winchesto Finance Company Limited	HK\$ 15,000,000	100		Finance
Yick Ho Limited	HK\$ 6,000,000		100	Investment in hotel projects

The principal area of operation of the above companies was Hong Kong except the following:

Name	Area of Operation
Accipiter Holdings Limited	Ireland
Cheung Kong Bond Securities Limited	Singapore
Cheung Kong Holdings (China) Limited	The Mainland
Joynote Ltd	Singapore
Luxury Green Development Pte. Ltd.	Singapore
Megawin International Limited	The Mainland
Yick Ho Limited	The Mainland

Principal Associates

Appendix II

The Directors are of the opinion that a complete list of the particulars of all the associates will be of excessive length and therefore the following list contains only the particulars of the associates which principally affect the results or assets of the Group.

Name	Effective percentage of Issued Ordinary Share Capital held by the Company Indirectly	Principal Activities
CK Life Sciences Int'l., (Holdings) Inc. – Incorporated in Cayman Islands and listed in Hong Kong	45.3	Research & development, manufacturing, commercialisation, marketing & selling of health & agriculture-related products, vineyards & investments
Hutchison Whampoa Limited – Incorporated and listed in Hong Kong	49.9	Ports & related services, property & hotels, retail, infrastructure, energy, telecommunications, finance & investments and others

Cheung Kong (Holdings) Limited

Principal Joint Ventures

Appendix III

The Directors are of the opinion that a complete list of the particulars of all the joint ventures will be of excessive length and therefore the following list contains only the particulars of the joint ventures which principally affect the results or assets of the Group. All the joint ventures below were incorporated in Hong Kong except otherwise stated.

Name	Effective percentage of Ownership Interest held by the Company		Principal Activities
	Directly	Indirectly	
1822604 Alberta Ltd. (Canada)		50	Off-airport parking operation
Australian Gas Networks Limited (Australia)		27.5	Gas distribution
AVR – Afvalverwerking B.V. (The Netherlands)		35	Producing energy from waste
Bayswater Developments Limited (British Virgin Islands)		50	Property development & investment
Beright Investments Limited (British Virgin Islands)		50	Property development
Billion Rise Limited (British Virgin Islands)		50	Property development
CEF Holdings Limited	50		Investment holding
Chesgold Limited		50	Property investment
Cheung Wo Enterprises Limited (British Virgin Islands)		50	Property investment
Choicewide Group Limited (British Virgin Islands)		50	Investment in property project
Dragon Beauty International Limited		50	Property development
Elegant Wealth Investment Limited	49		Property development
Forton Investment Limited		50	Property development
Gislingham Limited (British Virgin Islands)		50	Property development
Glory Sense Limited		50	Property development
Golden Castle Management Limited (British Virgin Islands)		50	Property development
Harbour Plaza Hotel Management (International) Limited (British Virgin Islands)		50	Hotel management
Harbour Plaza Metropolis Limited (British Virgin Islands)		50	Hotel & serviced suite operation
Hildon Development Limited		50	Property development
Hong Kong Concord Holdings Limited		40	Investment holding
Hong Kong Shanghai Development Co Ltd (Samoa)		25	Property development & investment
Hui Xian Holdings Limited		33.4	Investment holding
Hutchison Whampoa Properties (Chengdu) Limited (The Mainland)		50	Property development
Konorus Investment Limited		42.5	Property investment
Kovan Treasure Pte. Ltd. (Singapore)		50	Property development
Mapleleaf Developments Limited (British Virgin Islands)		25	Property development
Metro Broadcast Corporation Limited		50	Radio broadcasting
Mighty General Limited		50	Property development
Montoya (HK) Limited		50	Property development
New China Sheen Limited		50	Property development
New China Target Limited		50	Property development
Northumbrian Water Group Limited (The United Kingdom)		40	Water supply, sewerage and waste water businesses
Shanklin Developments Limited (British Virgin Islands)		50	Property development
Sky Island Limited (British Virgin Islands)		50	Property development

Cheung Kong (Holdings) Limited
Principal Joint Ventures (continued)

Name	Effective percentage of Ownership Interest held by the Company		Principal Activities
	Directly	Indirectly	
Smart Rainbow Limited (British Virgin Islands)		50	Hotel & serviced suite operation
Swayfield Limited (British Virgin Islands)		30	Property investment
True Ample Developments Limited (British Virgin Islands)		50	Property development
Wales & West Gas Networks (Holdings) Limited (The United Kingdom)		30	Gas distribution
Willpower Developments Limited (British Virgin Islands)		50	Property development
Zealand Limited (British Virgin Islands)		50	Property development

The principal area of operation of the above joint ventures was Hong Kong except the following:

Name	Area of Operation
1822604 Alberta Ltd.	Canada
Australian Gas Networks Limited	Australia
AVR – Afvalverwerking B.V.	The Netherlands
Bayswater Developments Limited	The Mainland
Beright Investments Limited	The Mainland
Billion Rise Limited	Singapore
Chesgold Limited	The Mainland
Cheung Wo Enterprises Limited	The Mainland
Choicewide Group Limited	Singapore
Elegant Wealth Investment Limited	The Mainland
Forton Investment Limited	The Mainland
Gislingham Limited	The Mainland
Glory Sense Limited	The Mainland
Golden Castle Management Limited	The Mainland
Hildon Development Limited	The Mainland
Hong Kong Concord Holdings Limited	The Mainland
Hong Kong Shanghai Development Co Ltd	The Mainland
Hutchison Whampoa Properties (Chengdu) Limited	The Mainland
Kovan Treasure Pte. Ltd.	Singapore
Mapleleaf Developments Limited	The Mainland
Mighty General Limited	The Mainland
Montoya (HK) Limited	The Mainland
New China Sheen Limited	The Mainland
New China Target Limited	The Mainland
Northumbrian Water Group Limited	The United Kingdom
Shanklin Developments Limited	The Mainland
Sky Island Limited	The Mainland
True Ample Developments Limited	The Mainland
Wales & West Gas Networks (Holdings) Limited	The United Kingdom
Willpower Developments Limited	The Mainland
Zealand Limited	The Mainland

Cheung Kong (Holdings) Limited

Extracts of Financial Statements of Hutchison Whampoa Limited

Appendix IV

Extracts of the 2014 published financial statements of Hutchison Whampoa Limited, a listed associate, are set out below.

Consolidated Income Statement

For the year ended 31st December, 2014

	2014 \$ Million	2013 \$ Million
Revenue	272,161	256,234
Cost of inventories sold	(110,596)	(102,496)
Staff costs	(34,604)	(33,151)
Telecommunications customer acquisition costs	(24,165)	(24,170)
Depreciation and amortisation	(17,003)	(15,850)
Other operating expenses	(50,944)	(51,265)
Change in fair value of investment properties	24,678	26
Profits on disposal of investments and others	(4,532)	230
Share of profits less losses after tax of:		
Associated companies before profits on disposal of investments and others	9,166	10,433
Joint ventures	10,466	12,597
Associated companies' profits on disposal of investments and others	19,141	(504)
	93,768	52,084
Interest expenses and other finance costs	(8,050)	(8,391)
Profit before tax	85,718	43,693
Current tax	(4,307)	(4,231)
Deferred tax	340	(569)
Profit after tax	81,751	38,893
Allocated as:		
Profit attributable to non-controlling interests and holders of perpetual capital securities	(14,595)	(7,781)
Profit attributable to ordinary shareholders of the Company	67,156	31,112

Cheung Kong (Holdings) Limited

Extracts of Financial Statements of Hutchison Whampoa Limited (continued)

Consolidated Statement of Comprehensive Income

For the year ended 31st December, 2014

	2014 \$ Million	2013 \$ Million
Profit after tax	81,751	38,893
Other comprehensive income (losses)		
Items that will not be reclassified to profit or loss:		
Remeasurement of defined benefit obligations recognised directly in reserves	(324)	694
Share of other comprehensive income (losses) of associated companies	(55)	563
Share of other comprehensive income (losses) of joint ventures	56	(115)
Tax relating to items that will not be reclassified to profit or loss	75	84
	(248)	1,226
Items that have been reclassified or may be subsequently reclassified to profit or loss:		
Available-for-sale investments		
Valuation gains recognised directly in reserves	1,176	382
Valuation losses (gains) previously in reserves recognised in income statement	(480)	6
Gains (losses) on cash flow hedges arising from forward foreign currency contracts and interest rate swap contracts recognised directly in reserves	(5)	346
Losses on translating overseas subsidiaries' net assets recognised directly in reserves	(16,653)	(1,774)
Gains previously in exchange and other reserves related to subsidiaries, associated companies and joint ventures disposed during the year recognised in income statement	(3,636)	(152)
Share of other comprehensive income (losses) of associated companies	(4,799)	(3,800)
Share of other comprehensive income (losses) of joint ventures	(5,261)	589
Tax relating to items that have been reclassified or may be subsequently reclassified to profit or loss	(53)	(76)
	(29,711)	(4,479)
Other comprehensive income (losses) after tax	(29,959)	(3,253)
Total comprehensive income	51,792	35,640
Allocated as:		
Attributable to non-controlling interests and holders of perpetual capital securities	(10,657)	(7,878)
Attributable to ordinary shareholders of the Company	41,135	27,762

Consolidated Statement of Financial Position

At 31st December, 2014

	2014 \$ Million	2013 \$ Million
ASSETS		
Non-current assets		
Fixed assets	173,234	177,324
Investment properties	66,211	42,454
Leasehold land	8,513	9,849
Telecommunications licences	81,602	86,576
Goodwill	39,132	38,028
Brand names and other rights	16,233	18,755
Associated companies	126,416	112,058
Interests in joint ventures	119,433	111,271
Deferred tax assets	19,203	18,548
Other non-current assets	7,139	7,934
Liquid funds and other listed investments	15,141	17,136
	672,257	639,933
Current assets		
Cash and cash equivalents	125,318	85,651
Trade and other receivables	66,576	69,083
Inventories	19,284	20,855
	211,178	175,589
Current liabilities		
Trade and other payables	87,139	86,812
Bank and other debts	42,281	18,159
Current tax liabilities	3,005	3,319
	132,425	108,290
Net current assets	78,753	67,299
Total assets less current liabilities	751,010	707,232
Non-current liabilities		
Bank and other debts	205,332	207,195
Interest bearing loans from non-controlling shareholders	8,000	5,445
Deferred tax liabilities	11,213	10,228
Pension obligations	3,083	3,095
Other non-current liabilities	4,320	5,037
	231,948	231,000
Net assets	519,062	476,232
CAPITAL AND RESERVES		
Share capital	29,425	29,425
Perpetual capital securities	39,638	40,244
Reserves	397,155	356,940
Total ordinary shareholders' funds and perpetual capital securities	466,218	426,609
Non-controlling interests	52,844	49,623
Total equity	519,062	476,232

Appendix V

Extracts of the 2014 published financial statements of CK Life Sciences Int'l., (Holdings) Inc., a listed associate, are set out below.

Consolidated Income Statement

For the year ended 31st December, 2014

	2014 \$'000	2013 \$'000
Turnover	4,954,043	4,970,927
Cost of sales	(3,213,721)	(3,229,113)
	1,740,322	1,741,814
Other income, gains and losses	64,341	42,707
Staff costs	(497,986)	(489,963)
Depreciation	(22,782)	(19,595)
Amortisation of intangible assets	(44,271)	(50,650)
Other expenses	(864,850)	(860,622)
Finance costs	(109,566)	(103,953)
Share of results of associates and joint ventures	55,922	43,991
Profit before taxation	321,130	303,729
Taxation	(48,378)	(69,183)
Profit for the year	272,752	234,546
Attributable to:		
Shareholders of the Company	263,558	229,008
Non-controlling interests of subsidiaries	9,194	5,538
	272,752	234,546

Consolidated Statement of Comprehensive Income

For the year ended 31st December, 2014

	2014 \$'000	2013 \$'000
Profit for the year	272,752	234,546
Other comprehensive (expenses)/income		
Items that will not be reclassified subsequently to profit or loss:		
Gain on revaluation of property, plant and equipment	–	34,379
	–	34,379
Items that may be reclassified subsequently to profit or loss:		
Exchange difference arising from translation of foreign operations	(414,346)	(647,386)
Gain/(loss) on fair value changes of available-for-sale investments	25,300	(45,871)
Reclassification adjustment upon impairment of available-for-sale investments	–	2,229
	(389,046)	(691,028)
Other comprehensive expenses for the year	(389,046)	(656,649)
Total comprehensive expenses for the year	(116,294)	(422,103)
Total comprehensive expenses attributable to:		
Shareholders of the Company	(110,860)	(403,640)
Non-controlling interests of subsidiaries	(5,434)	(18,463)
	(116,294)	(422,103)

Cheung Kong (Holdings) Limited

Extracts of Financial Statements of CK Life Sciences Int'l., (Holdings) Inc. (continued)

Consolidated Statement of Financial Position

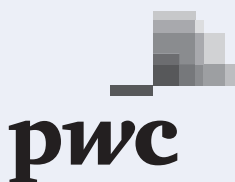
As at 31st December, 2014

	2014 \$'000	2013 \$'000
Non-current assets		
Investment properties	1,141,481	926,897
Vines	549,113	539,502
Property, plant and equipment	1,136,213	1,177,459
Intangible assets	3,785,560	4,002,647
Interests in associates and joint ventures	336,159	365,531
Available-for-sale investments	314,815	289,515
Deferred taxation	33,767	31,447
	7,297,108	7,332,998
Current assets		
Investments at fair value through profit or loss	54,540	43,924
Derivative financial instruments	5,207	6,182
Tax recoverable	4,916	15,705
Inventories	971,149	952,912
Receivables and prepayments	985,230	1,036,987
Bank balances and deposits	979,200	767,661
	3,000,242	2,823,371
Assets classified as held for sale	–	63,409
	3,000,242	2,886,780
Current liabilities		
Payables and accruals	(946,291)	(1,089,290)
Derivative financial instruments	(4,479)	(5,062)
Bank borrowings	(128,629)	(950,758)
Finance lease obligations	(346)	(758)
Other borrowings	–	(75,000)
Taxation	(62,737)	(58,846)
	(1,142,482)	(2,179,714)
Liabilities associated with assets classified as held for sale	–	(36,027)
	(1,142,482)	(2,215,741)
Net current assets	1,857,760	671,039
Total assets less current liabilities	9,154,868	8,004,037

	2014 \$'000	2013 \$'000
Non-current liabilities		
Bank borrowings	(2,871,858)	(1,479,931)
Finance lease obligations	(847)	(243)
Other borrowings	(1,356,000)	(1,281,000)
Deferred taxation	(51,194)	(42,568)
	(4,279,899)	(2,803,742)
Total net assets	4,874,969	5,200,295
Capital and reserves		
Share capital	961,107	961,107
Share premium and reserves	3,701,541	4,015,830
Equity attributable to shareholders of the Company	4,662,648	4,976,937
Non-controlling interests of subsidiaries	212,321	223,358
Total equity	4,874,969	5,200,295

CK Hutchison Holdings Limited

Independent Auditor's Report



TO THE SHAREHOLDERS OF CK HUTCHISON HOLDINGS LIMITED *(Incorporated in the Cayman Islands with limited liability)*

We have audited the financial statements of CK Hutchison Holdings Limited (the "Company") set out on pages 114 to 119, which comprise the statement of financial position as at 31 December, 2014, the income statement and statement of changes in equity for the period from 11 December, 2014 (date of incorporation) to 31 December, 2014, and a summary of significant accounting policies and other explanatory information.

Directors' responsibility for the financial statements

The directors are responsible for the preparation of financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Company as at 31 December, 2014, and of its financial performance for the period from 11 December, 2014 (date of incorporation) to 31 December, 2014 in accordance with Hong Kong Financial Reporting Standards.

PricewaterhouseCoopers
Certified Public Accountants

Hong Kong, 24 April, 2015

Cheung Kong (Holdings) Limited
Independent Auditor's Report



TO THE SHAREHOLDERS OF CHEUNG KONG (HOLDINGS) LIMITED
(incorporated in Hong Kong with limited liability)

We have audited the consolidated financial statements of Cheung Kong (Holdings) Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 120 to 169, which comprise the consolidated and Company statements of financial position as at 31 December, 2014, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Directors' responsibility for the consolidated financial statements

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants, and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with section 80 of Schedule 11 to the Hong Kong Companies Ordinance and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December, 2014, and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the Hong Kong Companies Ordinance.

PricewaterhouseCoopers
Certified Public Accountants

Hong Kong, 26 February, 2015

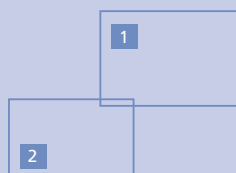
Listed Affiliated Companies



Hutchison Whampoa Limited



- Ports and Related Services
- Property and Hotels
- Retail
- Infrastructure
- Energy
- Telecommunications



1. 3 Group continues to expand its LTE network footprint.
2. A.S. Watson Group celebrates its milestone of surpassing 11,400 stores worldwide.

The Hutchison Whampoa Group, with its globally diversified portfolio, is positioned to continue to strengthen its market leading position in all of its core businesses, which are poised to enter a new chapter of growth following the proposed reorganisation together with the Group's businesses and the proposed spin-off.



3



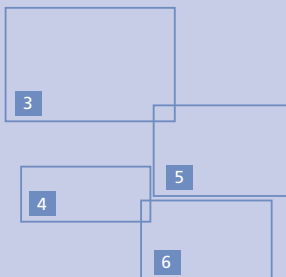
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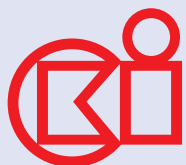
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- 3. Husky Energy's Liwan Gas Project in the South China Sea commences production.
- 4. Dongguan Laguna Verona Phase D – Laguna Summit – with magnificent architecture and impressive environment, is a masterpiece in Southern China.
- 5. Northumbrian Water is one of the ten regulated water and sewerage companies in England and Wales.
- 6. Barcelona Europe South Terminal breaks ground on next phase.

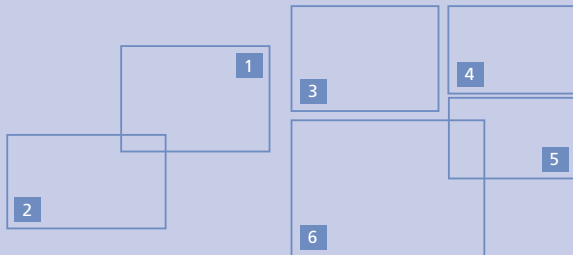


Cheung Kong Infrastructure Holdings Limited



- **Investment in Power Assets**
- **Infrastructure Investment in United Kingdom**
- **Infrastructure Investment in Australia**
- **Infrastructure Investment in New Zealand**
- **Infrastructure Investment in Netherlands**
- **Infrastructure Investment in Canada**
- **Infrastructure Investment in Mainland China**
- **Investment in Infrastructure Related Business**

CKI is committed to maintaining the growth momentum of its infrastructure business through making quality acquisitions that strengthen the breadth and depth of its portfolio. It will continue to pursue new acquisitions both in existing industries and geographical regions, and also consider making acquisitions in different sectors and markets if appropriate, adhering strictly to its stringent investment criteria.



- 1. Northumbrian Water Group Limited
- 2. Victoria Power Networks Pty Ltd
- 3. Australian Gas Networks Limited
- 4. Park'N Fly
- 5. Eversholt Rail Group
- 6. Green Island Cement Company Limited

Listed Affiliated Companies (continued)



Power Assets Holdings Ltd.
電能實業有限公司

Power Assets Holdings Limited



1



2

- Investment in energy business in United Kingdom
- Investment in HK Electric Investments
- Investment in energy business in Australia
- Investment in energy business in China
- Investment in energy business in Canada
- Investment in energy from waste business in Netherlands
- Investment in energy business in New Zealand
- Investment in energy business in Thailand

Power Assets is a growing and dynamic participant in the global energy business. The companies in its portfolio spread across four continents and span electricity generation, transmission and distribution, and gas distribution, allowing Power Assets to achieve its mission of delivering long-term sustainable earnings growth in stable, well-structured international markets.



3



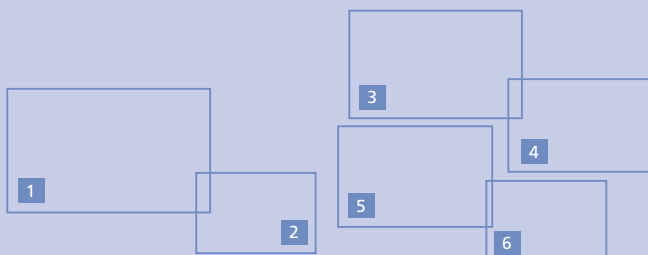
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5



6



1. Power Assets completed a spin-off exercise of its Hong Kong electricity business operated by HK Electric in January 2014.
2. HK Electric maintains its world-class supply reliability and has kept its pledge to freeze its tariff for the second year.
3. The UK remained Power Assets' strongest performing market, with four investments delivering satisfactory performance.
4. AVR's operations were stable and the performance met expectations during the year.
5. The Thailand generation business maintained stable operations throughout the year and met its production targets.
6. Power Assets formed a joint venture with CKI and Cheung Kong to acquire Envestra Limited, one of Australia's largest natural gas distribution companies.

Risk Factors

The Group's businesses, financial condition, results of operations and growth prospects may be affected by risks and uncertainties directly or indirectly pertaining to the Group's businesses. The risk factors set out below are those that could result in the Group's businesses, financial condition, results of operations or growth prospects differing materially from expected or historical results. Such factors are by no means exhaustive or comprehensive, and there may be other risks in addition to those shown below which are not known to the Group or which may not be material now but could turn out to be material in the future.

Economic Environment and Conditions

The global economy remains uncertain since the global financial crisis in 2008. The European sovereign debt crisis that followed, the slowdown of the Mainland economy and the timing of US monetary normalisation continue to pose risks to the global recovery. The slowdown in world economic growth could lead to economic contractions in certain markets, commercial and consumer delinquencies, weakened consumer confidence and increased market volatility. The Cheung Kong Group has diversified operations spanning over 50 countries around the world. Any adverse economic conditions in those countries and places in which the Group operates may potentially impact on the Group's businesses, financial condition, results of operations or growth prospects.

Property Developments

There exist general risks inherent in property development and in the ownership of properties, including, among other things, rising construction costs, risks that financing for developments may not be available on favourable terms, that construction may not be completed on schedule or within budget especially due to issues such as aging workforce, labour shortage, skills mismatch and succession gap as well as the escalation of material prices, that long-term financing may not be available on completion of construction, that developed properties may not be sold or leased on profitable terms, that there will be intense competition from other developers or property owners which may lead to vacant properties or an inability to sell or rent properties on favourable terms, that purchasers or tenants may default, that properties held for rental purpose will need to be renovated, repaired and re-let on a periodic basis, that it may not be possible to renew leases or re-let spaces when existing leases expire, and that the property market conditions are subject to changes in environmental laws and regulations and zoning laws and other governmental rules and fiscal policies. Property values and rental values are also affected by factors such as political developments, governmental regulations and changes in planning or tax laws, levels of interest rates and consumer prices, the overall supply of properties, and the imposition of governmental measures to dampen property prices. Taxes, levies, stamp duties and similar taxes or charges payable for the sale or transfer of residential properties may be imposed by the relevant authorities from time to time.

Investment in property is generally illiquid, which may limit the ability of the Group in timely realising property assets into cash.

Supply of land is subject to the development of land policies in different markets. Acquisition of land in Hong Kong, the Mainland and other overseas markets may be subject to various regulatory requirements or restrictions. Future growth prospects of the property development business are therefore affected by the availability and price levels of prime sites in Hong Kong, the Mainland and other overseas markets.

Properties could suffer physical damage by fire or other causes and the Group may be exposed to any potential risks associated with public liability claims, resulting in losses (including loss of rent and value of properties) which may not be fully compensated for by insurance proceeds, and such events may in turn affect the Group's financial condition or results of operations. There is also the possibility of other losses for which the Group may not obtain insurance at a reasonable cost or at all. Should an uninsured loss or a loss in excess of insured limits occur, payment of compensation may be required and this may affect the returns on capital invested in that property. The Group would also remain liable for any debt or other financial obligation, such as committed capital expenditures, related to that property. In addition, insurance policies will have to be renewed every year and acceptable terms for coverage will have to be negotiated, thus exposing the Group to the volatility of the insurance markets, including the possibility of rate increases. Any such factors may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Industry Trends and Interest Rates

The trends in the industries in which the Group operates, including the property market sentiment and conditions, property values in Hong Kong, the commercial airline industry market conditions, the mark to market value of investment securities, the currency environment and interest rates cycles, may pose significant risks to the Group's businesses, financial condition, results of operations or growth prospects. There can be no assurance that the combination of industry trends and interest rates the Group experiences in the future will not adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

In particular, income from finance and treasury operations is dependent upon the capital markets, interest rate and currency environment, and the worldwide economic and market conditions, and therefore there can be no assurance that changes in these conditions will not adversely affect the Group's businesses, financial condition, results of operations or growth prospects. The volatility in the financial markets may also adversely affect the income to be derived by the Group from its finance and treasury activities.

Highly Competitive Markets

The Group's principal business operations face significant competition across the markets in which they operate. New market entrants and intensified price competition among existing market players could adversely affect the Group's businesses, financial condition, results of operations or growth prospects. Competition risks faced by the Group include (a) an increasing number of developers undertaking property investment and development in Hong Kong, the Mainland and in other overseas markets, which may affect the market share and returns of the Group; and (b) significant competition and pricing pressure from other developers which may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Infrastructure Market

Some of the investments owned by the Group (for example, water and gas) are subject to regulatory pricing and strict adherence must be made with the licence requirements, codes and guidelines established by the relevant regulatory authorities from time to time. Failure to comply with these licence requirements, codes or guidelines may lead to penalties, or, in extreme circumstances, amendment, suspension or cancellation of the relevant licences by the authorities. Infrastructure projects are capital intensive, only a few major players emerged in the market and there is no assurance of any ready buyer on disposal.

Risk Factors (*continued*)

The distribution and transmission networks of the Group's utilities investments are also exposed to supply interruptions. If a severe earthquake, storm, flood, fire, sabotage, terrorist attack or other unplanned event interrupts service, the loss of cash flow resulting from the interruption and the cost of recovery from network damage could be considerable and potentially cause poor customer perception and may also lead to claims and litigation. Moreover, some losses from events such as terrorist attacks may not be recoverable. Increases in the number or duration of supply interruptions could result in material increases in the costs associated with the operation of the distribution and transmission networks, which could have a material adverse effect on the Group's businesses, financial condition, results of operations or growth prospects.

The Aviation Industry

Deterioration in the Financial Condition of the Commercial Airline Industry

The financial condition of the commercial airline industry is of particular importance to the return prospect of the Group's investment in this sector because customers of the Group's aircraft investment are all commercial airline operators. The risk factors that affect the financial condition of the commercial airline industry generally may have an impact on the Group's businesses, financial condition, results of operations or growth prospects. The Group may experience (a) downward pressure on demand for the aircraft in the Group's fleet and reduced market lease rates and effective lease margins, as well as reduced aircraft values; (b) a higher incidence of lessee defaults, lease restructurings, repossessions and airline bankruptcies and restructurings, resulting in lower lease rates and effective margins and/or increased costs due to maintenance, insurance, storage and legal costs associated with the repossession, as well as lost revenue for the time the aircraft are off lease, increased aircraft transition costs to new lessees (including refurbishment and modification of aircraft to fit the specifications of new lessees) and possibly lower lease rates from the new lessees; and (c) an inability to lease aircraft on commercially acceptable terms, resulting in lower lease margins due to aircraft not earning revenue and resulting in storage, insurance and maintenance costs. Any such factors may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Cyclicality of Supply and Demand for Aircraft

The commercial jet aircraft leasing and sales industry has periodically experienced cycles of aircraft oversupply and undersupply. The oversupply of a specific type of aircraft in the market is likely to depress aircraft lease rates and values of that type of aircraft.

The supply and demand of aircraft is affected by various cyclical factors that are not under the Group's control, including (a) passenger air travel demand; (b) fuel costs and general economic condition; (c) geopolitical events; (d) outbreaks of communicable, pandemic diseases and natural disasters; (e) governmental regulation, including new Airworthiness Directives and environmental and safety regulations; (f) interest rates; (g) airline restructurings and bankruptcies; (h) cancellation or deferral of orders for aircraft; (i) delays in delivery by manufacturers; (j) the cost and availability of credit; (k) manufacturer production levels and technological innovation, including introduction of new generation aircraft; (l) aircraft types; (m) retirement and obsolescence of aircraft models; (n) manufacturers merging or exiting the industry or ceasing to produce aircraft or engine types; (o) accuracy of estimates relating to future supply and demand made by manufacturers and airlines; (p) re-introduction into service of aircraft previously in storage; and (q) airport and air traffic control infrastructure constraints.

These factors may produce sharp decreases or increases in aircraft values and lease rates, and may result in lease defaults and may prevent the aircraft from being re-leased or, where applicable, sold on satisfactory terms. This would have an adverse effect on the Group's aircraft leasing's operations and cash flow and could adversely affect its businesses, financial condition, results of operations or growth prospects.

Airline Reorganisations or Liquidations

Any bankruptcies, liquidations, consolidations or reorganisations of airlines may result in large numbers of aircraft becoming available for lease or purchase at reduced lease values or acquisition prices and reduce the number of potential lessees and operators of particular models of aircraft, any of which could result in inflated supply levels and consequently decreased aircraft values for such models and lease rates in general. Bankruptcies and reorganisations may lead to the grounding of significant numbers of aircraft, rejection or other termination of leases and negotiated reductions in aircraft lease rentals, with the effect of depressing aircraft market values. In addition, requests for labor concessions may result in significant labor disputes which could lead to strikes, slowdowns or may otherwise adversely affect labor relations, thereby worsening the financial condition of the airline industry and further reducing aircraft values and lease rates.

Additionally reorganisations or liquidations by airlines under applicable bankruptcy or reorganisation laws or further rejection or abandonment of aircraft and aircraft leases by airlines in bankruptcy proceedings may depress aircraft values and aircraft lease rates. A significant number of grounded aircraft and lower market values would adversely affect the Group's ability to re-lease the aircraft at favourable rates or sell the aircraft at favorable prices. Further, if a significant number of the Group's leases are rejected by an airline customer in a reorganisation, the Group may be unable to re-lease such aircraft in a timely manner on commercially reasonable terms. Any such factors may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Effects of Fuel Costs

Fuel costs represent a major expense to companies operating within the airline industry. Fuel prices fluctuate widely depending primarily on international market conditions, geopolitical and environmental events, natural disasters, regulatory changes and currency exchange rates. The current low oil prices may or may not continue and, should oil prices increase, fuel costs will increase. As a result, fuel prices are not within the control of the lessees and significant changes in fuel prices could materially and adversely affect their operating results. For instance, the ongoing unrest in North Africa and the Middle East has generated uncertainty regarding the predictability of the world's future oil supply, which initially led to significant increases in fuel costs. If this unrest continues, fuel costs may rise significantly. Other events can also significantly affect fuel availability and prices, including natural disasters, decisions by the Organisation of the Petroleum Exporting Countries regarding its members' oil output, and the increase in global demand for fuel from countries such as the Mainland.

Risk Factors (continued)

Higher fuel costs may have a material adverse impact on airline profitability (including the profitability of the initial lessees). Due to the competitive nature of the airline industry, airlines may not be able to pass on increases in fuel prices to their customers by increasing fares or may not be able to manage this risk by appropriately hedging their exposure to fuel price fluctuations. If fuel prices increase due to adverse supply and demand conditions, future terrorist attacks, acts of war, armed hostilities or natural disasters or for any other reason, the initial lessees may incur higher costs and generate lower net revenues, which would adversely impact their financial positions. Consequently, these conditions may (a) affect the initial lessees' ability to make rental and other lease payments, (b) result in lease restructurings and aircraft repossessions, (c) increase the Group's costs of servicing and marketing the aircraft, (d) impair the Group's ability to re-lease the aircraft or re-lease or otherwise dispose of the aircraft on a timely basis and/or at favorable rates and (e) reduce the value receivable for the aircraft upon any disposition. Any such factors may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Dependence on Aircraft and Engine Manufacturers

The supply of large passenger jet aircraft is dominated by a small number of airframe manufacturers, and a limited number of engine manufacturers. The Group therefore depends on these manufacturers' success in remaining financially stable, producing aircraft and related components that meet technical and regulatory requirements and airlines' demands and providing ongoing and reliable customer support. Disruptions in the capital markets may impair the ability of manufacturers to finance their operations or increase the costs of such financing, which could adversely affect their ability to meet airlines' demands or provide customer support. Further, competition between the manufacturers for market share is escalating and may result in deep discounting for certain aircraft types, which may have a negative impact on the Group's ability to compete effectively. Should the manufacturers fail to respond appropriately to market changes, or to fulfill their contractual obligations or to produce aircraft or components that meet technical or regulatory requirements, the Group may experience (a) an inability to acquire aircraft components on terms that will allow the Group to properly maintain and lease aircraft to customers at its anticipated profit levels, resulting in lower growth rates or a contraction of the Group's fleet; (b) poor customer support from the manufacturers of aircraft and components resulting in reduced demand for a particular manufacturer's product, creating downward pressure on demand for those aircraft and components of those types in the Group's fleet and reduced market lease rates for aircraft of those types; (c) a reduction in the Group's competitiveness due to deep discounting by the manufacturers, which may lead to reduced market lease rates and may adversely affect the value of the Group's portfolio and the Group's ability to remarket or sell some of the aircraft; and (d) poor customer support from the manufacturers of associated components resulting in disruption to the lessees' operations and consequent loss of revenue for the lessees. Any such factors may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Effects of Environmental Regulation

Many aspects of commercial airlines' operations are subject to increasingly stringent federal, state, local and foreign laws protecting the environment, including the imposition of additional taxes on airlines or their passengers. Regulatory actions that may be taken in the future by the United States government, other foreign governments or the International Civil Aviation Organisation to address concerns about climate change, noise and emissions from the aviation sector are unknown at this time. Such factors may have a materially adverse impact on the airline industry, particularly if regulators were to conclude that emissions from commercial aircraft cause significant harm to the upper atmosphere or have a greater impact on climate change. Potential actions may include the imposition of requirements to purchase emission offsets or credits, which could require participation in emission trading, substantial taxes on emissions and growth restrictions on airline operations, among other potential regulatory actions. Any such factors may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Effects of Terrorist Attacks, War or Armed Hostilities and Other Geopolitical Conditions

As a result of the 11th September, 2001 terrorist attacks in the United States and subsequent terrorist attacks elsewhere, airlines have increased security restrictions and increased airline costs for aircraft insurance and enhanced security measures. In addition, airlines continue to face increased difficulties in acquiring war risk and other insurance at reasonable costs.

Terrorist attacks and geopolitical conditions have negatively affected the airline industry and concerns about geopolitical conditions, war or armed hostilities and further terrorist attacks could continue to negatively affect airlines (including the initial lessees) for the foreseeable future depending upon various factors including (a) higher costs to airlines due to the increased security measures; (b) losses in passenger revenue due to a decrease in travel; (c) the price and availability of jet fuel and the ability to obtain fuel hedges under current market conditions; (d) higher financing costs and difficulty in raising financing; (e) significantly higher costs of aircraft insurance coverage for future claims caused by acts of war, terrorism, sabotage, hijacking and other similar perils, and the extent to which such insurance will continue to be available or may exclude events such as radioactive dirty bombs, bio-hazardous materials and electromagnetic pulsing, which may damage or destroy aircraft; (f) the ability of airlines to reduce their operating costs and conserve financial resources; and (g) special charges recognised by some airlines, such as those related to the impairment of aircraft and other long lived assets stemming from the grounding of aircraft as a result of terrorist attacks. Any such factors may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Currency Fluctuations

The results of the Group are recorded in Hong Kong dollars but its various subsidiaries, associates and joint ventures may receive revenue and incur expenses in other currencies. Any currency fluctuations on translation of the accounts of these subsidiaries, associates and joint ventures and also on the repatriation of earnings, equity investments and loans may therefore impact on the Group's businesses, financial condition, results of operations or growth prospects. Although currency exposures have been managed by the Group, a depreciation or fluctuation of the currencies in which the Group conducts operations relative to the Hong Kong dollar could adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Risk Factors (*continued*)

Strategic Partners

Some of the businesses of the Group are conducted through non wholly-owned subsidiaries, associates and joint ventures in which the Group shares control (in whole or in part) and strategic alliances have been formed by the Group with other strategic or business partners. There can be no assurance that any of these strategic or business partners will continue their relationships with the Group in the future or that the Group will be able to pursue its stated strategies with respect to its non wholly-owned subsidiaries, associates and joint ventures and the markets in which they operate. Furthermore, the joint venture partners may (a) have economic or business interests or goals that are inconsistent with those of the Group; (b) take actions contrary to the Group's policies or objectives; (c) undergo a change of control; (d) experience financial and other difficulties; or (e) be unable or unwilling to fulfil their obligations under the joint ventures, which may affect the Group's businesses, financial condition, results of operations or growth prospects.

Impact of Local, National and International Regulations

The local business risks in different countries and cities in which the Group operates could have a material impact on the businesses, financial condition, results of operations or growth prospects. The Group has investments in different countries and cities around the world and the Group is, and may increasingly become, exposed to different and changing political, social, legal, tax, regulatory and environmental requirements at the local, national or international level. Also, new policies or measures by governments, whether fiscal, tax, regulatory, environmental or other competitive changes, may lead to an increase in additional or unplanned operating expenses and capital expenditures, increase in market capacity, reduction in government subsidies, pose a risk to the overall investment return of the Group's businesses and may delay or prevent the commercial operation of a business with resulting loss of revenue and profit, which may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Impact of New Accounting Standards

The Hong Kong Institute of Certified Public Accountants ("HKICPA") has from time to time issued new and revised Hong Kong Financial Reporting Standards ("HKFRS"). As accounting standards continue to develop, the HKICPA may in the future issue more new and revised HKFRS and the Group may be required to adopt new accounting policies which might or could have a significant impact on the Group's businesses, financial condition, results of operations or growth prospects.

Outbreak of Highly Contagious Disease

In 2003, there was an outbreak of Severe Acute Respiratory Syndrome ("SARS") in Hong Kong, the Mainland and other places. The SARS outbreak had a significant adverse impact on the economies of the affected areas. The spread of Influenza and other communicable diseases from time to time have also affected many areas of the world. The latest outbreak of the Ebola virus disease also poses a significant threat to global industries, particularly the aviation industry as it may lead to a possible sharp reduction in passenger bookings, cancellation of flights and employee layoffs under critical circumstances, which may in turn adversely affect the financial performance of the Group's aircraft investment. Additional outbreaks of other epidemic diseases could negatively affect passenger demand for air travel, the aviation industry and ultimately the operations, results of operation and financial performance of the Group. Any such factors may adversely affect the Group's businesses, financial condition, results of operations or growth prospects.

Connected Transactions

Hutchison Whampoa Limited (“Hutchison”) is also listed on the Stock Exchange. Although the Group believes that its relationship with Hutchison provides it with significant business advantages, the relationship results in various connected transactions under the Listing Rules and accordingly any transactions entered into between the Group and Hutchison, its subsidiaries or associates are connected transactions, which, unless one of the exemptions is available, will be subject to compliance with the applicable requirements of the Listing Rules, including the issuance of announcements, the obtaining of independent shareholders’ approval at general meetings and disclosure in annual reports and accounts. Independent shareholders’ approval requirements may also lead to unpredictable outcomes causing disruptions to as well as increase the risks of the Group’s business activities. Independent shareholders may also take actions that are in conflict with the interests of the Group.

The Group’s Financial Condition or Results of Operations are Affected by Those of the Hutchison Whampoa Group

The Group owns approximately 49.97% of the Hutchison Whampoa Group which operates in over 50 countries around the world and hence its financial condition and results of operations may be affected by the local market conditions and the economies of the places where business operations are located as well as any litigation against them. The Group’s financial condition and results of operations are materially affected by the financial condition and results of operations of the Hutchison Whampoa Group. In addition, the core businesses of the Hutchison Whampoa Group are different from those of the Group, and as a result, the Group is indirectly exposed to the risks the Hutchison Whampoa Group is facing.

Natural Disasters

Some of the Group’s assets and businesses, and many of the Group’s customers and suppliers are located in areas at risk of damage from earthquakes, floods and similar events and the occurrence of any of these events could disrupt the Group’s business and materially and adversely affect the Group’s businesses, financial condition, results of operations or growth prospects. For example, in recent years, a number of countries including the Mainland, New Zealand and Japan experienced severe earthquakes that caused significant property damage and loss of life. Parts of Australia have also experienced drought conditions.

Although the Group has not experienced any major structural damage to its property development projects or assets or facilities from earthquakes to date, there can be no assurance that future earthquakes or other natural disasters will not occur and result in major damage to the Group’s property development projects or assets or facilities or on the general supporting infrastructure facilities in the vicinity, which could adversely affect the Group’s businesses, financial condition, results of operations or growth prospects.

Past Performance and Forward-Looking Statements

The performance and the results of operations of the Group during the past years as contained in this Annual Report are historical in nature and past performance can be no guarantee of future results of the Group. This Annual Report may contain forward-looking statements and opinions that involve risks and uncertainties. Actual results may differ materially from expectations discussed in such forward-looking statements and opinions. Neither the Group nor the Directors, employees or agents of the Group assume (a) any obligation to correct or update the forward-looking statements or opinions contained in this Annual Report; and (b) any liability in the event that any of the forward-looking statements or opinions does not materialise or turns out to be incorrect.





Corporate Information

Board of Directors

LI Ka-shing	<i>Chairman</i>
LI Tzar Kuoi, Victor	<i>Managing Director and Deputy Chairman</i>
KAM Hing Lam	<i>Deputy Managing Director</i>
IP Tak Chuen, Edmond	<i>Deputy Managing Director</i>
CHUNG Sun Keung, Davy	<i>Executive Director</i>
PAU Yee Wan, Ezra	<i>Executive Director</i>
WOO Chia Ching, Grace	<i>Executive Director</i>
CHIU Kwok Hung, Justin	<i>Executive Director</i>
LEUNG Siu Hon	<i>Non-executive Director</i>
FOK Kin Ning, Canning	<i>Non-executive Director</i>
Frank John SIXT	<i>Non-executive Director</i>
CHOW Kun Chee, Roland	<i>Non-executive Director</i>
George Colin MAGNUS	<i>Non-executive Director</i>
LEE Yeh Kwong, Charles	<i>Non-executive Director</i>
KWOK Tun-li, Stanley	<i>Independent Non-executive Director</i>
YEH Yuan Chang, Anthony	<i>Independent Non-executive Director</i>
Simon MURRAY	<i>Independent Non-executive Director</i>
CHOW Nin Mow, Albert	<i>Independent Non-executive Director</i>
HUNG Siu-lin, Katherine	<i>Independent Non-executive Director</i>
WONG Yick-ming, Rosanna*	<i>Independent Non-executive Director</i>
CHEONG Ying Chew, Henry	<i>Independent Non-executive Director</i>

* Also alternate director to Simon MURRAY

Audit Committee

CHEONG Ying Chew, Henry (*Chairman*)
 KWOK Tun-li, Stanley
 HUNG Siu-lin, Katherine

Remuneration Committee

WONG Yick-ming, Rosanna (*Chairman*)
 LI Ka-shing
 KWOK Tun-li, Stanley

Executive Committee

LI Tzar Kuoi, Victor (*Chairman*)
 KAM Hing Lam
 IP Tak Chuen, Edmond
 CHUNG Sun Keung, Davy
 PAU Yee Wan, Ezra
 WOO Chia Ching, Grace
 CHIU Kwok Hung, Justin

YIP Kin Ming, Emmanuel
 SHEN Wai Yee, Grace
 Eirene YEUNG
 MAN Ka Keung, Simon
 KWAN Chi Kin, Anthony
 MA Lai Chee, Gerald

Company Secretary

Eirene YEUNG

Authorised Representatives

IP Tak Chuen, Edmond
 Eirene YEUNG

General Manager, Accounts Department

MAN Ka Keung, Simon

Principal Bankers

Mizuho Bank, Ltd.
 The Bank of Tokyo-Mitsubishi UFJ, Ltd.
 Bank of China (Hong Kong) Limited
 The Hongkong and Shanghai Banking Corporation Limited
 Sumitomo Mitsui Banking Corporation
 Bank of America, N.A.
 China Construction Bank (Asia) Corporation Limited
 Standard Chartered Bank (Hong Kong) Limited
 Oversea-Chinese Banking Corporation Limited
 Agricultural Bank of China Limited
 Canadian Imperial Bank of Commerce

Auditor

PricewaterhouseCoopers

Legal Advisers

Woo, Kwan, Lee & Lo

Registered Office

PO Box 309, Uglan House, Grand Cayman,
 KY1-1104, Cayman Islands

Principal Place of Business

7th Floor, Cheung Kong Center,
 2 Queen's Road Central, Hong Kong

Principal Share Registrar and Transfer Office

Maples Fund Services (Cayman) Limited
 PO Box 1093, Boundary Hall Cricket Square,
 Grand Cayman, KY1-1102, Cayman Islands

Hong Kong Share Registrar and Transfer Office

Computershare Hong Kong Investor Services Limited
 Rooms 1712-1716, 17th Floor, Hopewell Centre,
 183 Queen's Road East, Hong Kong

Stock Codes

The Stock Exchange of Hong Kong Limited: 0001
 Bloomberg: 1 HK
 Reuters: 1.HK

Website

www.ckh.com.hk

This annual report 2014 (“Annual Report”) is available in both English and Chinese versions. Shareholders who have received either the English or the Chinese version of the Annual Report may request a copy in the other language by writing to the Company c/o the Company’s Hong Kong Share Registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Hong Kong or by email to ckh.ecom@computershare.com.hk.

The Annual Report (both English and Chinese versions) has been posted on the Company’s website at www.ckh.com.hk. Shareholders who have chosen (or are deemed to have consented) to read the Company’s corporate communications (including but not limited to the Annual Report) published on the Company’s website in place of receiving printed copies thereof may request the printed copy of the Annual Report in writing to the Company c/o the Company’s Hong Kong Share Registrar or by email to ckh.ecom@computershare.com.hk.

Shareholders who have chosen (or are deemed to have consented) to receive the corporate communications using electronic means through the Company’s website and who for any reason have difficulty in receiving or gaining access to the Annual Report posted on the Company’s website will upon request in writing to the Company c/o the Company’s Hong Kong Share Registrar or by email to ckh.ecom@computershare.com.hk promptly be sent the Annual Report in printed form free of charge.

Shareholders may at any time choose to change their choice as to the means of receipt (i.e. in printed form or by electronic means through the Company’s website) and/or the language of the Company’s corporate communications by reasonable prior notice in writing to the Company c/o the Company’s Hong Kong Share Registrar or sending a notice to ckh.ecom@computershare.com.hk.



