



**中国重汽**  
**SINOTRUK**

**Sinotruk (Hong Kong) Limited**  
**中國重汽(香港)有限公司**

(Incorporated in Hong Kong with limited liability)

Stock Code : 3808

**EVERY STEP COUNTS**  
**FOR SUCCESS**

Annual Report 2016







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## HIGHLIGHTS

	2016	2015	Increase/(Decrease)	
				%
<b>Operating results (RMB million)</b>				
Revenue	32,959	28,305	4,654	16.4
Gross profit	5,818	5,028	790	15.7
Operating profit	1,113	772	341	44.2
Profit attributable to owners of the Company	532	206	326	158.3
<b>Profitability and Liquidity</b>				
Gross profit ratio (%)	17.7	17.8	(0.1)	(0.6)
Operating profit ratio (%)	3.4	2.7	0.7	25.9
Net profit ratio (%)	2.0	1.1	0.9	81.8
Current ratio (time)	1.3	1.5	(0.2)	(13.3)
Trade receivable turnover (days)	115.5	137.6	(22.1)	(16.1)
<b>Sales volume (units)</b>				
HDTs				
– Domestic	66,507	54,959	11,548	21.0
– Export (including affiliated export)	25,004	27,000	(1,996)	(7.4)
Total	91,511	81,959	9,552	11.7
LDTs	77,961	54,906	23,055	42.0
Buses	2,844	1,968	876	44.5
Trucks sold under consumer credit	10,073	4,699	5,374	114.4
<b>Per share data</b>				
Earnings per share - basic (RMB)	0.19	0.07	0.12	171.4
Dividend per share (HKD)	0.08	0.03	0.05	166.7
<b>Share information (as at 31 December)</b>				
Number of issued shares (million)	2,761	2,761	—	—
Market capitalisation (RMB million)	13,658	7,101	6,557	92.3

## DEFINITIONS



In this annual report, the following expressions shall have the following meanings unless the context indicates otherwise:

“AGM”	the annual general meeting of the Company or any adjournment thereof
“Articles”	the articles of association of the Company, as amended, supplemented, modified or otherwise adopted from time to time
“Audit Committee”	the audit committee of the Company
“Board”	the board of Directors
“CAAM”	China Association of Automobile Manufacturers
“China” or “PRC”	the People’s Republic of China, and for the purpose of this annual report, excludes Hong Kong, the Macau Special Administrative Region of the PRC and Taiwan
“CNHTC” or “Parent Company”	中國重型汽車集團有限公司(China National Heavy Duty Truck Group Company Limited), a state-owned enterprise organized under the laws of the PRC with limited liability, being the ultimate holding company of the Company and the controlling shareholder (as defined in the Listing Rules) of the Company
“CNHTC Group”	CNHTC and its subsidiaries other than the Group
“Companies Ordinance”	the Companies Ordinance (Chapter 622 of the Laws of Hong Kong)
“Company” or “Sinotruk”	Sinotruk (Hong Kong) Limited, a company incorporated in Hong Kong with limited liability, and the securities of which are listed on the Main Board of the Stock Exchange
“Director(s)”	the director(s) of the Company
“ED(s)”	the executive Director(s)
“Executive Committee”	the executive committee of the Company
“Ferdinand Porsche”	Ferdinand Porsche Familien-Privatstiftung, a corporation incorporated under the laws of Austria, being the beneficiary owner of 25% of the entire issued share capital of the Company plus 1 Share
“Ferdinand Porsche Group”	Ferdinand Porsche and its subsidiaries including Volkswagen AG and MAN SE
“Group”	the Company and its subsidiaries
“HDT(s)”	heavy duty truck(s) and medium-heavy duty truck(s)
“HKD”	Hong Kong dollars, the lawful currency of Hong Kong



## DEFINITIONS

“Hong Kong”	the Hong Kong Special Administrative Region of the PRC
“HOWO Auto Finance Company”	山東豪沃汽車金融有限公司 (ShanDong HOWO Auto Finance Co., Ltd.), a company incorporated under the laws of the PRC with limited liability, being a non-wholly owned subsidiary of the Company
“INED(s)”	the independent non-executive Director(s)
“Ji’nan Truck Company”	中國重汽集團濟南卡車股份有限公司(Sinotruk Ji’nan Truck Co., Ltd.), a joint stock company incorporated under the laws of the PRC with limited liability, being a non-wholly owned subsidiary of the Company and the shares of which are listed on the Shenzhen Stock Exchange (stock code: 000951)
“LDT(s)”	light duty truck(s)
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange
“MAN Group”	MAN SE and its subsidiaries
“MAN SE”	MAN SE, a company incorporated under the laws of Germany, being a non-wholly owned subsidiary of Ferdinand Porsche and the shares of which are listed on the German Stock Exchange in Germany (stock code: ISIN DE 0005937007, WKN 593700)
“NED(s)”	the non-executive Director(s)
“PBOC”	The Peoples’ Bank of China
“Period”	the year ended 31 December 2016
“Remuneration Committee”	the remuneration committee of the Company
“RMB”	Renminbi, the lawful currency of the PRC
“SFO”	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)
“Shanghai Stock Exchange”	Shanghai Stock Exchange in the PRC
“Share(s)”	the ordinary share(s) in the share capital of the Company
“Shareholder(s)”	holder(s) of the Share(s) from time to time
“Shenzhen Stock Exchange”	Shenzhen Stock Exchange in the PRC



“Sinotruk Finance Company”	中國重汽財務有限公司(Sinotruk Finance Co., Ltd.), a company incorporated under the laws of the PRC with limited liability, being a non-wholly owned subsidiary of the Company
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“Strategy and Investment Committee”	the strategy and investment committee of the Company
“Subsidiary”	a subsidiary for the time being of the Company within the meaning of the Companies Ordinance whether incorporated in Hong Kong or elsewhere and “Subsidiaries” shall be construed accordingly
“Volkswagen AG”	Volkswagen AG, a company incorporated under the laws of Germany, being a non-wholly owned subsidiary of Ferdinand Porsche and an intermediate holding company of MAN SE and the shares of which are listed on German Stock Exchange (stock code: ISIN DE0007664005, WKN 766400)
“Volkswagen Group”	Volkswagen AG and its subsidiaries, including MAN Group
“YOY”	year-over-year
“%”	per cent



## CORPORATE INFORMATION

### BOARD OF DIRECTORS

#### Executive Directors:

Mr. Ma Chunji (*Chairman*)  
 Mr. Cai Dong (*President*)  
 Mr. Tong Jingen  
 Mr. Wang Shanpo  
 Mr. Kong Xiangquan  
 Mr. Liu Wei  
 Mr. Liu Peimin  
 Mr. Franz Neundlinger

#### Non-executive Directors:

Mr. Andreas Hermann Renschler  
 Mr. Joachim Gerhard Drees  
 Mr. Matthias Gründler

#### Independent Non-executive Directors:

Dr. Lin Zhijun  
 Mr. Chen Zheng  
 Mr. Yang Weicheng  
 Dr. Wang Dengfeng  
 Mr. Zhao Hang  
 Mr. Liang Qing

### EXECUTIVE COMMITTEE

Mr. Ma Chunji (*Chairman*)  
 Mr. Cai Dong  
 Mr. Tong Jingen  
 Mr. Wang Shanpo  
 Mr. Kong Xiangquan  
 Mr. Liu Wei  
 Mr. Liu Peimin  
 Mr. Franz Neundlinger

### STRATEGY AND INVESTMENT COMMITTEE

Mr. Ma Chunji (*Chairman*)  
 Mr. Cai Dong  
 Mr. Wang Shanpo  
 Mr. Franz Neundlinger  
 Mr. Zhao Hang

### REMUNERATION COMMITTEE

Mr. Chen Zheng (*Chairman*)  
 Dr. Lin Zhijun  
 Mr. Yang Weicheng  
 Mr. Liang Qing  
 Mr. Tong Jingen  
 Mr. Liu Wei

### AUDIT COMMITTEE

Dr. Lin Zhijun (*Chairman*)  
 Mr. Chen Zheng  
 Dr. Wang Dengfeng

### HEADQUARTERS

Sinotruk Science and  
 Technology Building  
 No. 777 Huao Road  
 Gaoxin District  
 Ji'nan City  
 Shandong Province  
 PRC  
 Postal code: 250101

### REGISTERED OFFICE IN HONG KONG

Units 2102-2103  
 China Merchants Tower  
 Shun Tak Centre, 168-200  
 Connaught Road Central  
 Hong Kong

### COMPANY SECRETARIES AND AUTHORIZED REPRESENTATIVES

Mr. Tong Jingen  
 Mr. Kwok Ka Yiu

### PRINCIPAL BANKERS

Industrial and Commercial Bank of  
 China - Ji'nan Branch, Tianqiao  
 Sub-branch  
 Bank of China - Ji'nan Branch  
 Agricultural Bank of China - Ji'nan  
 Branch, Huaiyin Sub-branch  
 China Construction Bank - Ji'nan  
 Branch, Tianqiao Sub-branch

### LEGAL ADVISERS

#### Hong Kong

Ropes & Gray

#### PRC

DeHeng Law Offices

### AUDITOR

PricewaterhouseCoopers

### SHARE REGISTRAR

Computershare Hong Kong Investor  
 Services Limited

### COMPANY WEBSITE

[www.sinotruk.com](http://www.sinotruk.com)

### SECURITIES CODE

Equity: 3808.hk

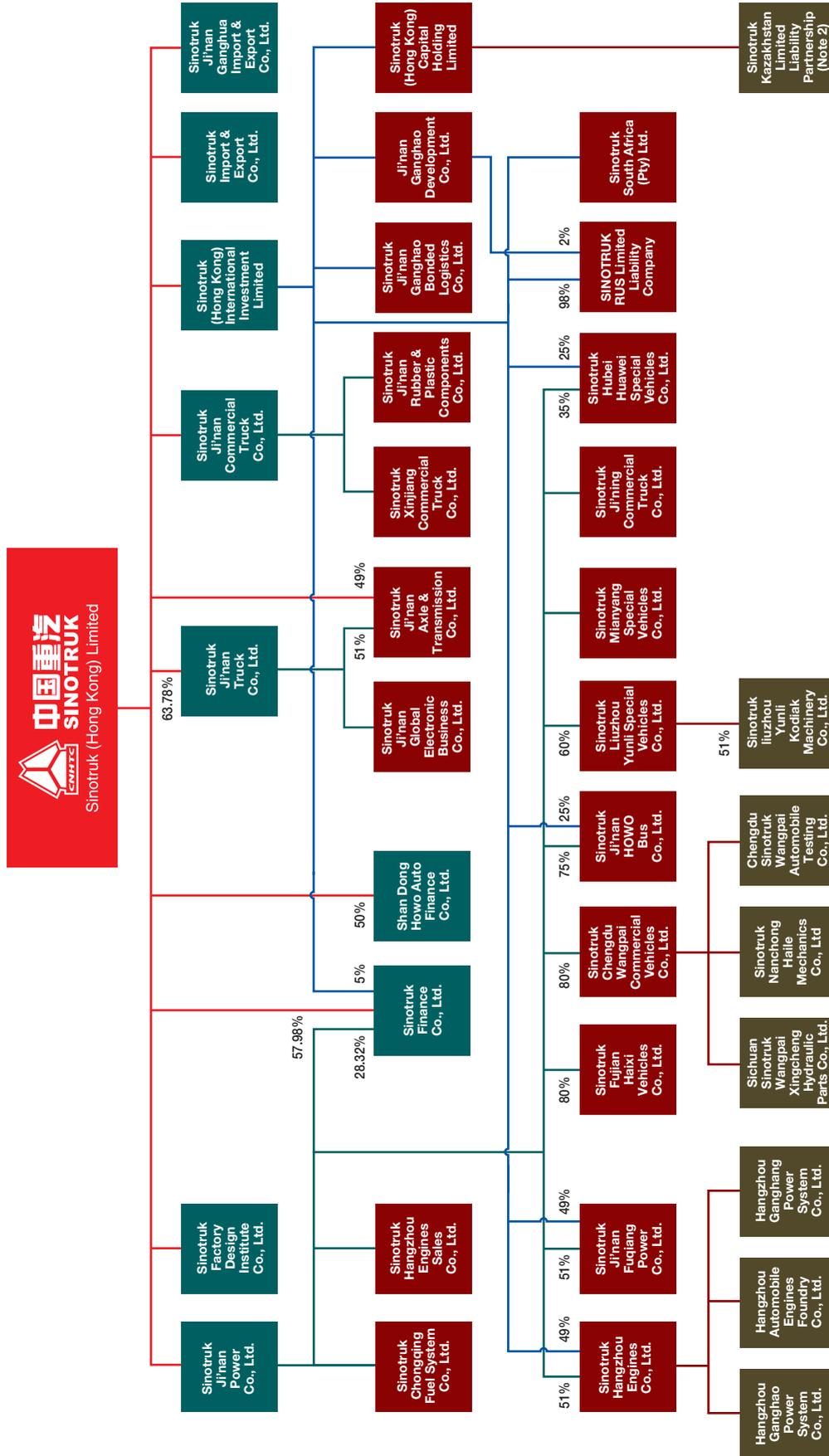
### INVESTOR RELATIONS

Securities Department  
 PRC: Tel (86) 531 5806 2545  
 Fax (86) 531 5806 2545  
 Hong Kong: Tel (852) 3102 3808  
 Fax (852) 3102 3812  
 Email: [securities@sinotruk.hk](mailto:securities@sinotruk.hk)

### PUBLIC RELATIONS CONSULTANT

Christensen China Limited  
 Tel: (852) 2117 0861  
 Email: [sinotruk@christensenir.com](mailto:sinotruk@christensenir.com)

# ORGANISATION STRUCTURE



## Organisation Structure

As at 31 December 2016

Notes : 1) All of the above subsidiaries are direct wholly-owned subsidiaries of their respective immediate holding companies unless otherwise stated.  
 2) It is a legal commercial organization in the form of a limited liability partnership.



## THE GROUP

### BUSINESS

The Group is one of the leading HDT manufacturers in the PRC which specialises in the research, development and manufacture of HDTs, LDTs and buses and related key parts and components. HDTs are the key products of the Group. Through our diversified product portfolio, we serve a wide range of customers from different major industries including infrastructure, construction, container transportation, logistics, mining, steel, chemical, etc.

The Group mainly manufactures trucks and also produces key parts and components such as engines, cabins, axles, steel frames, gearboxes, etc. The Group is a truck manufacturer which has its independent research and development and production capability in trucks as well as the most complete production chain. The Group sells truck engines and engines for use in industrial and construction machineries to independent third parties in addition to our own use. Our products are not only sold domestically but also exported to other countries and regions in the world.

### OPERATIONS

The Group's businesses are classified into four operating segments according to the nature of products and services:

#### (i) Heavy Duty Trucks Segment

Sales of HDTs contribute the largest portion of the Group's revenue. Its major products series include SITRAK, HOWO-T7H, HOWO-A7, HOWO, Haoyun, Steyr and Hohan, each of which is further divided into various sub-series to target different sectors of the Group's product market. The key production bases are located at Ji'nan, PRC. In addition, the Group engages in truck refitting and manufactures specialty vehicles.

#### (ii) Light Duty Trucks and Buses Segment

The Group's LDT products mainly include HOWO, Huanghe, Fuluo, Haoman and Wangpai "7 series" products, which production bases are located at Ji'nan, Chengdu and Fujian, the PRC. The Group's HOWO buses products, which are produced at Ji'nan, the PRC, cover diesel buses, natural gas buses, trolley buses and school buses to meet different customer demands.

#### (iii) Engines Segment

The Group is one of the few truck manufacturers in PRC that has the ability to produce HDT and LDT engines. Although most of the engines produced by the Group are for internal usage, the Group also sells industrial and construction machinery engines to independent third parties. In addition, the Group produces other HDT key parts and components, such as gearboxes and various types of casting and forging. The engines production bases are located at Ji'nan and Hangzhou, the PRC.

#### (iv) Finance Segment

The finance segment of the Group provides financial services to those parties related to the production and sales of the Group's products and to the CNHTC Group. Financial services include deposits taking, borrowings, commercial notes and bank bills discounting, and consumers and supply chain financing services. In addition to HOWO Auto Finance Company, it also cooperates with authorized financial institutions to provide consumer credit. It builds up a vehicle consumer credit network. At present, it has already set up 19 regional offices and extended its financing services to over 30 provinces, covering most areas in the PRC.



## SUBSTANTIAL SHAREHOLDERS

The substantial shareholders of the Company are CNHTC and Ferdinand Porsche. CNHTC is a PRC state-owned HDT manufacturing enterprise and indirectly holds 51% of the entire issued capital of the Company. Ferdinand Porsche indirectly holds 25% of the entire issued share capital of the Company plus one Share. The Ferdinand Porsche Group, comprising Volkswagen Group, is one of the world's leading automobile manufacturers in commercial vehicles and passenger cars. Volkswagen Group comprises of twelve brands from seven European countries: Volkswagen Passenger Cars, Audi, SEAT, ŠKODA, Bentley, Bugatti, Lamborghini, Porsche, Ducati, Volkswagen Commercial Vehicles, Scania and MAN.



## CHAIRMAN'S STATEMENT

**MA CHUNJI**  
Chairman



### Dear Shareholders,

On behalf of the Board, I am pleased to present the Group's annual report for the year ended 31 December 2016, its prospects and strategies.

In 2016, China's economy maintained stable growth with GDP rising 6.7% YOY, largely due to a recovery of investment in the property market. Sales of heavy duty trucks in China saw consecutive monthly growth as a result of the favorable macro-economic conditions and the implementation of revised rules and regulations against overloading trucks. According statistics from the CAAM, the annual sales volume of heavy duty trucks in 2016 increased by approximately 33.08% YOY to approximately 732,900 units.

During the Period, the Group implemented its "Innovation and Upgrading Initiative" and promoted "Reform and Innovation Enhancement Year" programs. The Group transformed its operations and corporate structure, and implemented a customer-centric approach in order to take advantage of its core competencies and improve overall operating performance.

During the Period, sales of the Group's HDTs, LDTs and bus increased by 11.7% YOY to 91,511 units, increased by 42.0% YOY to 77,961 units and increased by 44.5% to 2,844 units respectively; total revenue increased by 16.4% YOY to RMB32,959 million; and profit attributable to owners increased by 158.3% YOY to RMB532 million.



During the Period, The Group saw the favorable results from the changes of the Group's product mix. The Group's market share for mixer trucks and tipper trucks maintained the dominant position in the PRC market. MAN technology products provided the Group a new leading force in the domestic truck market. The sales volume of light duty trucks hit new historic highs. Sinotruk is making solid steps as it moves towards becoming a fully diversified commercial vehicle group that offers a full range of choices, from light, medium to heavy duty trucks.

The Group's international business continued to maintain a strong position. In 2016, the Group exported approximately 25,000 trucks (including affiliate exports). The Group has remained China's largest heavy duty truck exporter for the past twelve consecutive years.

The Group also continued to make steady progress on technological innovation, and in particular, developing new products powered by MAN technology. New breakthroughs were made in the Group's MC09 series engine and MC04 series engine. The Group also launched its first intelligent truck, giving the Group a first move advantage in the category.

The Group continued to reduce costs and improve efficiencies. As a result of these measures, unit profit in the HDT segment continued to improve. Net profits for the light duty truck and bus segment reached RMB40 million, making the segment a solid new growth driver for the Group.

## Prospects

Looking forward to 2017, the global economy is complex and volatile, while the Chinese economy is at a crucial stage of transition as it moves from old to new growth drivers. In the commercial vehicle industry, with the continued popularity of e-commerce and the development of large intercity logistics networks, the market for logistics trucks is expected to continue to grow. As the macro economy continues to stabilize and infrastructure investment increases, etc., demand for construction vehicles will likely pick up. Continued implementation of the new urbanization plan will also lead to higher demand for municipal civil trucks, while the national push for more eco-friendly development should make the application of clean and green energy and artificial intelligence become new growth drivers for the commercial vehicle industry. Overall, the commercial vehicle industry will continue to see steady growth momentum in 2017.

In response to this expected environment, the Group will proactively implement a number of measures to effectively enhance its core competitiveness. The Group will continue to implement its "Innovation and Upgrading Initiative," and expand its efforts to drive innovation, lower production costs, and enhance product competitiveness. The Group will strengthen internal management controls and optimize its operations structure for upgrade of its corporate management. The Group will implement new marketing initiatives and strengthen its distribution network to explore and improve new services. The Group will also adhere to its principle of "Quality Craftsmanship" to improve market recognition, accelerate its global push by expanding and exploring into new overseas markets, continuously improve its ability in international market operations,



## CHAIRMAN'S STATEMENT

and, hence, promote its export. In addition, the Group will expand research and development efforts in new clean energy vehicles and further step by step apply new energy technologies to its full range commercial vehicles.

### Dividends

The Board has recommended a final dividend of HKD0.08 per Share for the financial year ended 31 December 2016.

### Appreciation

On behalf of the Board, I would like to express our gratitude to all of our Shareholders for your trust and support. I would also like to thank the management team and all of our employees for their contribution and hard work over the past year.

*Chairman*  
**Ma Chunji**

29 March 2017



## MANAGEMENT DISCUSSION AND ANALYSIS



### Market Overview

#### Trucks Market

China's economy maintained steady growth in 2016. In the second half of 2016, the recovery of China's heavy duty truck market regained momentum, benefiting from the enforcement of anti-overloading polices, increased investment in property market and infrastructure construction, and the growing replacement demand for heavy duty trucks. According to statistics from CAAM, the annual total sales volume of heavy duty trucks in 2016 increased by approximately 33.08% YOY to approximately 732,900 units.

As regulation and implementation of China's Emissions Standards increases, manufacturing costs of light duty trucks has increased, driving selling prices higher. At the same time, the replacement of LDTs by mini trucks and medium-heavy duty trucks affected the sales of LDTs.

Sales of LDTs showed a decreasing trend. According to the statistics from the CAAM, sales of LDTs decreased by approximately 1.2% YOY to approximately 1,539,800 units. In addition, as the China's bus industry was affected by slowdown in macroeconomic growth and the rapid development of China's high-speed railway, the demand for buses declined. According to the statistics from the CAAM, sales of buses declined by approximately 9.92% YOY to approximately 543,400 units for the Period.

#### Loans Market

During the Period, the Chinese government continued to maintain stable monetary policy and lending interest rates remained stable. According to the Balance of Credit of Financial Institutions published by the PBOC, the outstanding amount of operating loans slightly grew during the Period.





The Group is committed to taking advantage of the “One Belt and One Road” policy and intensifying its foray into international markets.



### Heavy Duty Trucks Segment

During the Period, HDT sales volume was 91,511 units, representing an increase of 11.7% YOY. Revenue from the HDT segment increased to RMB25,251 million, representing an increase of 9.8% YOY. The segment profit margin was 2.4%, representing an increase of 0.7 percentage points compared with 2015.

### Domestic Business

During the Period, the Group started to execute its new “Innovation and Upgrading Initiative”, implemented structural reforms, and increased investments in product innovation and scientific research, improved product quality and technology, and further enhanced its competitive position in the market.

During the Period, domestic HDT sales volume was 66,507 units, representing an increase of 21.0% YOY.

The Group’s continued work to refine its product mix showed progress. Tractor sales continued to grow significantly.

Products equipped with MAN technology are well received in the market, and the Group also showed solid progress on its push to promote products equipped with MAN technology. In particular, the Group posted solid sales of its T-series 6\*4 tractors. The Group also continued to develop its SITRAK brand, which recorded a brilliant increase in sales volume. In addition, the Group launched its first intelligent truck, which successfully attracted market attention.

The Group continued to maintain its leading position in the construction vehicle market. The Group’s entry into the freight truck market showed positive signs. The potential of the freight truck market is significant and will be the Group’s next significant adjustment to its product mix.



During the Period, the Group continued to innovate its marketing model and improve its distribution network. The Group made progress building out its distribution network, developing and managing key customers, and segmenting its various markets.

As at 31 December 2016, the Group had a total of 1,074 HDT dealerships (including 240 4S centers and 149 SINOTRUK-branded dealerships), 1,365 service centers providing high quality after-sales service, and 128 refitting companies to provide truck refitting services to HDTs. The distribution network for the Group's entire product range was also further improved.

### International Business

During the Period, the Group successfully implemented its "Go Out" strategy and took advantage of favorable market opportunities presented by the "One Belt, One Road" initiative in response to the pressure of weak international market. Moreover, the Group accelerated its overseas expansion, actively developed its proprietary international brands, and established international distribution network and service management platforms. The Group increased financial support to its international businesses by launching new financing and marketing models that helped solve financing difficulties for dealers. The Group also transitioned to a combination of brand sales, solution sales and financial sales to provide customized financing to its customers.



During the Period, the Group's export volume of HDTs (including affiliated exports) was 25,004 units, representing a decrease of 7.4% YOY. Export revenue (including affiliated exports) was RMB7,243 million, representing a decrease of 7.7% YOY. The Group remained China's leading HDT exporter.

As at 31 December 2016, the Group had a total of 160 dealerships (including 61 4S centers), 253 service centers, 228 parts and accessory stores, and 15 overseas KD production plants, forming an international market network system covering developing countries in Africa, Southeast Asia, Middle East, Central and South America and Central Asia, major emerging economies in mid-Asia, as well as developed regions such as Hong Kong and Taiwan.

### Light Duty Truck and Bus Segment

During the Period, the Group's LDTs sales volume increased 42.0% YOY to 77,961 units. Bus sales were 2,844 units, representing an increase of 44.5% YOY. The total segment revenue increased by 57.3% YOY to RMB7,423 million.

During the Period, the Ji'nan LDT division achieved a new breakthrough with innovative marketing. The Ji'nan LDT division focused on market needs, maintained its mid-to-high end market positioning, clearly differentiated their products from those of competitors. The Ji'nan LDT division was able to achieve significant breakthroughs in market development, network construction, marketing activities, standardized management, and complete value chain marketing planning. Additionally, the Ji'nan LDT division succeeded its China's National V emission standards product trials, laying a solid foundation for smooth market entry. Sinotruk Chengdu Wangpai Commercial Vehicles Co., Ltd ("**Chengdu Wangpai**") implemented management by regions. Chengdu Wangpai also focused on improving product quality, adjusting product mix, and expanding the promotion of its products equipped MAN technology. Chengdu Wangpai also further built out and improved its distribution network. Additionally, Chengdu Wangpai enhanced its cooperation with HOWO Auto Finance Co., Ltd. and launched a new service 「車貸險」 (Truck Loan Insurance) to boost sales. Sinotruk Fujian Haixi Vehicles Co., Ltd ("**Fujian Haixi**") focused on enhancing its ability to innovate, and developed a variety of new intelligent products. By precisely positioning its product and strong international distribution capabilities, Fujian Haixi successfully introduced a number of new products to variety of countries under the national "One Belt, One Road" initiative.

During the Period, the Group's bus division achieved favorable results by focusing on key regions and products. In the three major provinces of Shandong, Shanxi, and Hebei, the Group took advantage of market demand for clean energy buses and focused on developing urban-rural public transportation and regional buses. The Group also successfully gained a foothold in clean energy bus and tour bus markets.



As at 31 December 2016, the Group had a total of 1,004 LDT dealerships (including 95 4S centers and 159 SINOTRUK-branded dealerships). In addition, 1,044 service centers provide high quality after-sales services for LDTs, and 65 refitting companies provide refitting-related services to LDTs. The Group also had 11 bus dealerships and 80 after-sales service centers for buses.

### Engines Segment

The Group is dedicated to developing new engine technology, benchmarking against international standards, implementing strict quality control processes and procedures, expanding the application of MAN engines technology, so as to provide customers with high-tech products that are reliable, and fuel-efficient. The Group continues to be favored by customers for its advanced and high quality products that incorporate MAN technology engines. In addition to supply engines for the Group's own products, the Group also sold engines to other manufactures of HDTs, buses and construction machinery.

During the Period, the sales volume of engines increased by 18.7% YOY to 106,356 units. Segment revenue increased by 24.7% YOY to RMB8,128 million. Engine sales to external parties accounted for 8.1% of total engine segment revenue, representing a decrease of 3.4 percentage points YOY.

### Research and Development

During the Period, the Group remained committed to its technology-focused strategy by taking full advantage of its research capabilities, increasing investment to strengthen its capacity of technological development and innovation. By strengthening its cooperation with the MAN Group, the Group developed high technology engines, parts, components, and trucks, in order to further enhance its competitive edge in the industry. During the Period, the Group's technology development included testing and examination tasks of project 「歐VI 重型柴油機開發及應用」 (Development and Application of Euro-VI Heavy Duty Diesel Engine) backed by 國家科技支撐計劃 (National Sci-Tech Support Plan) and project 「插電式混合動力城市客車能量管理策略研究及整車控





## MANAGEMENT DISCUSSION AND ANALYSIS

制器開發」(Plug-in Hybrid Bus Energy Management Strategy Research and Vehicle Controller) backed by the Jinan Technology Development Plan. The Group achieved favorable results in research and development and technology innovation.

### Finance Segment

During the Period, revenue from the Group's finance segment was RMB526 million, representing an increase of 16.9% YOY and its revenue to external parties was RMB285 million, representing a decrease of 1.7% YOY.

During the Period, the Group continued to develop its innovative business model by boosting sales with financing services, and by taking full advantage of national policies and its experienced automobile financing service platform. The Group promoted consumer credit to meet demand for truck financing, which helped to boost the Group's trucks sales. The Group also actively provided supply chain financing which helped to further enhance profitability.

As at 31 December 2016, Sinotruk Finance Company had established 19 regional offices and extended its consumer credit business coverage to over 30 provinces, covering most parts of China, and further improved its automobile consumer credit network. During the Period, the Group sold 10,073 trucks using its financing services, representing an increase of 114.4% YOY.

### Significant Investments

#### *Internal Equity Investments*

In January 2016, Sinotruk Liuzhou Yunli Special Vehicles Co., Ltd. and Kodiak America LLC., an independent third party, entered into an agreement to establish Sinotruk Liuzhou Yunli Kodiak Machinery Co., Ltd. by way of cash contribution in the amount of USD1,769,400 and contribution in technology in the amount of USD 1,700,000 respectively. Sinotruk Liuzhou Yunli Special Vehicles Co., Ltd. and Kodiak America LLC. hold 51% and 49% of its equity respectively. Such company has become subsidiary of the Company and principally engages in manufacturing and sales of snow removal equipment.





In February 2016, Ji'nan Truck Company proposed to set up its wholly-owned subsidiary, Sinotruk Ji'nan Global Electronic Business Co., Ltd. in Ji'nan Innovation Zone, Shandong Province, the PRC with registered capital of RMB20 million for the development of internet sales, services and trading platform. Sinotruk Ji'nan Global Electronic Business Co., Ltd. has launched the Intelligent Sinotruk E-commerce Platform in April 2016.

In March 2016, the Company purchased a 0.3012% equity stake in Sinotruk Finance Company from Bank of Chongqing Co., Ltd and full payment was made in 2016. The changes of the registration of business licenses, etc had been completed in February 2017.

In September 2016, Sinotruk Chengdu Wangpai Commercial Vehicles Co., Ltd. established Sinotruk Nanchong Haile Mechanics Co., Ltd., with registered capital at RMB50 million which will be fully paid on or before 31 December 2020. It is a non-wholly owned subsidiary of the Company and engages in the manufacturing and sales of spare parts of vehicles.

As mentioned in the 2015 annual report of the Company, the Company agreed to purchase equity in Sinotruk Finance Company from Lingxian Rural Credit Cooperative Union and Jingxian Rural Credit Cooperative Union. The Company had completed the equity transfers during the Period.



#### *External Securities Investments*

The Group's securities investment is classified into long-term equity investments for the Group's business operation and short-term securities investment for trading purposes. As at 31 December 2006, the long-term equity investments and short-term equity investments amounted to RMB504 million and RMB126 million respectively, representing 1.0% and 0.3% of the total assets respectively. Long-term equity investments are investments accounted for using the equity method and non-current available-for-sale financial assets, details of which are disclosed in the notes 11 and 18 to the consolidated financial statements. Short-term equity investments are mainly investment in Hong Kong-listed securities, and the relevant information has been disclosed in the note 21 to the consolidated financial statements.



## Principal Risk and Solutions

The Group defines significant principal risks through risk assessment mechanisms and develops corresponding plans to manage principal risks. As the internal and external environment changes, the risks faced by the Group will change. The Group enhances its risk management control ability by monitoring the changes in these principal risks and timely adjusting the relevant risk management plans.

The following table describes the principal risks the Group faced and the mitigation measures adopted during the Period:

Principal risk	Mitigation Measures
<p><b>Competition risk</b></p> <p>Competition risk is part of market risk, mainly presented as changes in customer demand due to policy and technical regulations changes in the heavy truck industry. A lack of timely response will undermine the Group's competitiveness. In addition, the Group's competitiveness is also subject to the timely response towards national state construction project investments, as well as the adjustments of monetary policy and borrowing interest rates.</p>	<ol style="list-style-type: none"> <li>(1) Pay close attention to global and domestic industry policy and regulatory changes, as well as supply and demand changes in related industries.</li> <li>(2) Improve market analysis and research based on market characteristics, and analyze the impacts of the policies, regulations and implementation in different regions.</li> <li>(3) Focus on competitors' sales performance in different regions; improve user needs analysis and set up a market intelligence feedback mechanism, with timely improvement on product adaptability.</li> <li>(4) Set up a quick and effective feedback channel, passing market "responses and requests" to senior management.</li> </ol>



Principal risk	Mitigation Measures
<b>Foreign exchange risk</b>	
<p>Currently, the Group's international trades are expressed in US dollars or Euro. If there are any significant exchange rate fluctuations of RMB against these currencies, the Group could be exposed to certain exchange losses and decline in investment income.</p>	<ol style="list-style-type: none"> <li>(1) Select a favorable invoicing currency, such as RMB as the settlement currency if conditions permit amid the internationalization process of RMB.</li> <li>(2) Provide a foreign exchange fluctuation protection mechanism in the sales contracts to safeguard the interests of the customers and the Group.</li> <li>(3) Obtain reasonable exchange rates through earlier or delay the conversion of foreign currencies into RMB.</li> <li>(4) Use foreign currency loans against foreign currency receipts.</li> <li>(5) Use financial derivatives to lock and hedge the exchange rate risks.</li> </ol>
<b>Overseas Market Risk</b>	
<p>The Group is at risk from uncontrollable events that occur overseas, such as government changes, wars and riots, which can cause currency devaluation, unregulated market chaos and deteriorated social security brought by domestic political instability. These events can cause debtors to refuse or be unable to pay their debts, thus resulting the foreigners suffer economic losses from trading with such countries.</p>	<ol style="list-style-type: none"> <li>(1) Keep in touch with the embassies and consulates in relevant countries where the Group exports products, and collect relevant information through their official channels. Additionally, collect information on political situation, social stability and other relevant news regarding countries where the Group exports through various means, such as newspapers, television, and the Internet.</li> <li>(2) Make full use of publications such as "The Handbook of Country Risk" and other risk reports issued by authoritative institutions to improve the Group's political and economic sensitivity and judge product demand.</li> <li>(3) For importing countries experiencing political turmoil, ask for large international banks with high credibility to endorse letters of credit. Export credit insurance will also be required.</li> </ol>
<p>Technical Barriers to Trade ("<b>TBT</b>") restricts imports by implementing higher-demand technical regulations, standards and assessment procedures. Green Trade Barriers ("<b>GTB</b>") restricts or bans imports in the name of protecting limited resources, the environment and human health by deliberately developing a series of harsh environmental standards which are higher than internationally recognized or unacceptable to the vast majority of countries.</p>	<ol style="list-style-type: none"> <li>(1) Collect TBT information regarding target countries and pay attention to international industrial standards to adjust standards of the Group according to international market development in a timely manner. Safeguard legitimate rights and interests through a multilateral dispute settlement mechanism based on WTO rules.</li> <li>(2) Cope with GTB through a multilateral dispute settlement mechanism based on WTO rules. Promote transformation to clean production by improving product quality inspection and quarantine standards. Improve products to cope with the import country's requirements so as to avoid losses.</li> </ol>

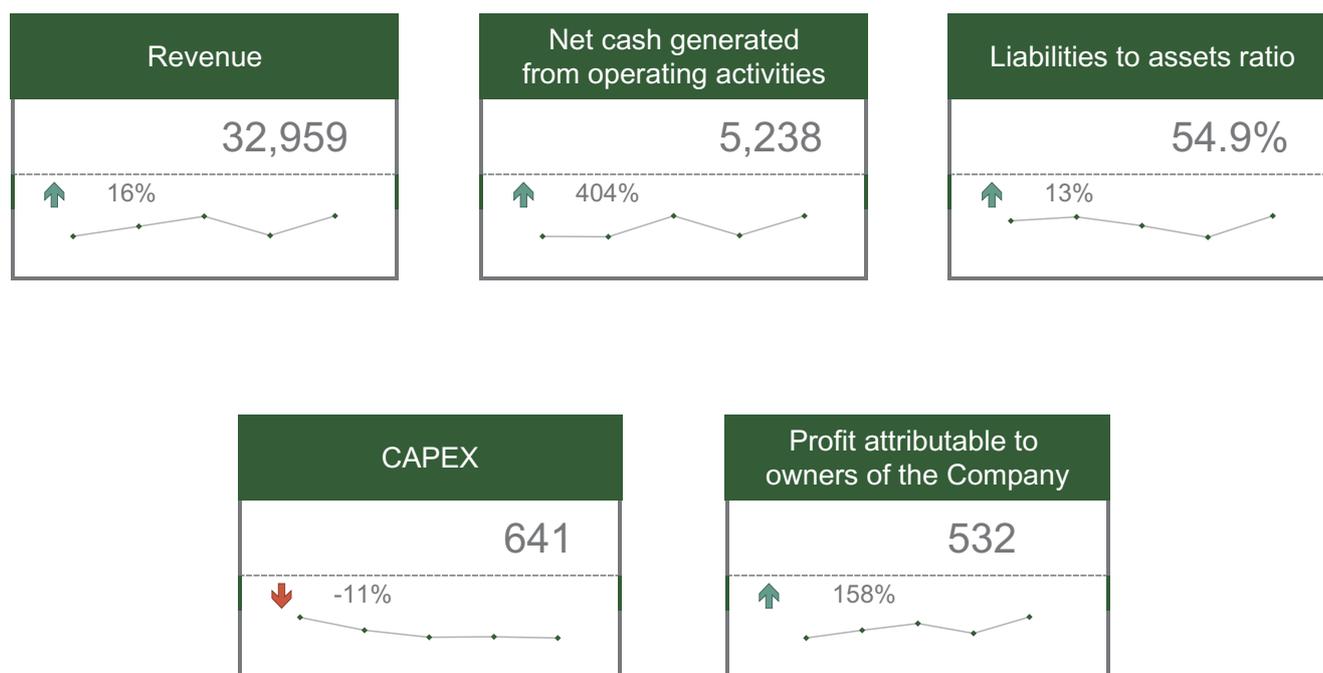


## MANAGEMENT DISCUSSION AND ANALYSIS

### Key Financial Indicators

(All amounts of the indicators in RMB millions unless otherwise stated)

Directors focus on the sustainability and continuing development of the Group and interests of the Shareholders. They consider key financial indicators from various aspects including revenue, ability of cash generating from operating activities, borrowing levels, capital expenditure (“**CAPEX**”) and return to the Shareholders.



Financial Indicators	2016	2015	2014	2013	2012
Revenue	32,959	28,305	32,809	30,410	27,888
Net cash generated from operating activities	5,238	1,040	5,681	646	793
Liabilities to assets ratio	54.9%	48.7%	52.0%	54.5%	53.2%
CAPEX	641	724	707	1,266	2,364
Profit attributable to owners of the Company	532	206	408	271	123



### Key Relationships with Customers, Suppliers and Employees and Others

The Group adhere to 「用人品打造精品,用精品奉獻社會」 (Producing Quality Products with Integrity and Selling Quality Products to Market) as the core values of the Group. The Group values relationships, and have been maintaining good relationships, with business partners (including suppliers and distributors), customers and the employees of the Group. The Group believes that building long-term beneficial relationships with each of them is of paramount importance to establish mutual trust, loyalty and business development, and on which the Company's success and sustainability depend.

The Group has provided a comprehensive set of services 「親人」 for users, including customers, 4S stores, maintenance service stations, etc., to provide a complete set of truck sales, use of truck, after-sales services and training solutions so as to reduce users' costs. Services include the provision for 24 hours technical support hotline, quick delivery of spare parts, arrangement of recycling old parts, and strengthening communication with different users. In addition, the Group selects famous international enterprises as the long-term suppliers.

The Group values the importance of human resources within the corporate operation, and maintains efficient personnel management in respect of highly-skilled staff to select and recruit candidates to fill key positions and newly established key positions, and implements a strict selection assessment program and key positions personnel exchange system. The Group insists on rewarding based on efforts, and focuses on efficiency and fairness in formulating 《中國重汽(香港)有限公司崗位績效工資制度》 (Sinotruk (Hong Kong) Limited

Positions, Performances and Wages System), which performs as a comprehensive staff remuneration system, providing competitive wages and remunerations to our staff members. Meanwhile, in respect of personnel of the supervisor-grades, the Group has set detailed specifications in regards of their hiring management, basic qualification requirements as well as the open hiring procedures, providing a proper channel for staff promotion to the supervisor level. In addition, the Group furthered the building of a team of international talents, and set out guidelines for managing overseas employees recruitment as well as sending employees to station at overseas production units, which actively promote the internationalization strategies and safeguard the international talents building efforts. Employees are provided with a healthy and safe working environment.

As at 31 December 2016, the Group had a total of 25,123 employees:

	Number of employees	%
Management team	256	1.0
Technical staff	2,593	10.3
Research and development staff	883	3.5
Production staff	15,375	61.2
Sales staff	1,648	6.6
Marketing staff	194	0.8
Administrative staff	4,174	16.6
Total	25,123	100.0

In addition, to the extent necessary to protect the Group's intellectual property rights and other vital competitive interests, qualified employees may enjoy certain retirement and non-competition compensations.



## Environmental Policy, Performance and Compliance

In compliance with various applicable national, provincial and local laws and regulations including the Law of Environmental Protection of the People's Republic of China, the Group formulated the Environmental Protection Management Policy and conducts unified governance over pollution sources, pollutants, treatment facilities and environmental equipment of construction projects, etc., which lays a solid foundation for environmental protection and pollution prevention & control and leads to better performance in both economic and environmental terms.

With an ISO14001 accredited environmental management system (“EMS”), CNHTC Group including the Group conducts real-time environmental monitoring, performs regular environmental assessment, trains EMS internal auditors and carries out internal environmental audit at least once a year, so as to enhance its environmental performance. CNHTC Group including the Group attained the latest ISO14001:2015 EMS certificate from 「北京中安質環認證中心」 (Beijing Zhong'an Authentication Center) in November 2016, upgraded its environmental management system, specified the managing guidelines of “Regulatory compliance, continuous improvements, eco-environment protection and construction of ‘Safe SINOTRUK’”, and articulated the environmental management objective of “Controlling the environmental impact of industrial effluent, waste gases, noise and solid waste”, in an effort to ensure efficient implementation of its environmental management at institutional level.

All production entities of the Group implemented the national and local pollutant discharge standards when treating and discharging pollutants from industrial activities such as effluent, waste gases, solid waste and noise, in conformity with national, provincial and local

laws and regulations including the “Law of Environmental Protection of the People's Republic of China”. Pursuant to the “Polluters Pay Principle”, the Group paid pollutant discharge fees according to relevant laws, regulations and standards, and met its total emission reduction target required by the state about curbing total emissions of key pollutants.

As the concept of environmental protection takes root in people's mind, customers of the Group focus not only on product performances and safety but on environment friendliness as well. Thus, apart from its energy conservation and environmental protection efforts in operational activities, the Group also gives priority to the development of energy efficient vehicle models, construction of new energy vehicle technology platform as well as primary research work in new energy carriers, power assembly, control system, and finished vehicle matching & integration, etc.

In terms of the design, powerful engine, Automated Mechanical Transmission, low noise-low speed ratio-drive axle and low wind resistance cab are combined in finished vehicle matching and integration reduces manual operation and thus decreases fuel consumption; development of the MC series diesel and MT series natural gases engine turns out to be a success, which has an edge in fuel efficiency over the last version; new technology, new materials and new processes have been applied to produce lighter vehicles, such as the employment of high strength steels in the body, trunk, frame, transmission shaft and drive axle, etc. and light alloys in gearbox, oil tank, air cylinder, radiator and rim, etc., so that less fuel is used.

In 2015, a series of national policies were issued concerning new energy vehicles, including the “Notice of Financial Support Policies for the Promotion of New Energy Vehicles in 2016-2020”, “Guidelines for the Development of Electric Vehicle Charging Station (2015-



2020)” and the “Industry Standards and Requirements for Storage Automotive Batteries”, for the purposes of encouraging and regulating the development of new energy vehicles. As per these policies, the Group has been forging ahead with research and development into new energy vehicles and technological collaborations with domestic and foreign research institutes and bodies, in a bid to propel inter-disciplinary and cross-sectoral cooperation and innovation, and ultimately achieve the industrialization of key manufacturing and assembly.

As far as the Board is aware, the Company has complied in material respects with the relevant laws and regulations that have a significant impact on the business and operation of the Company.

### Business Strategies and Prospects

For 2017, the global economy remains complicated. For China’s economy, the government has set steady and robust economic development as its key goal by moderately expanding aggregate demand and fixed asset investment growth. Economic growth is expected to maintain steady momentum in 2017. For the heavy duty truck industry, as the macro economy starts to stabilize and infrastructure investment increases, demand for construction vehicles should pick up. With the continued popularity of e-commerce and the development of inter-city logistics, the express delivery industry will maintain steady growth and generate growing demand for logistics trucks. The road logistics industry is developing rapidly, thus requiring higher

degrees of standardization, operating efficiency and improved after-sales services. This will accelerate the transformation of the heavy duty truck industry and usher in new market opportunities for high-end HDTs that are safer and more reliable. In conclusion, it is expected that the total demand for heavy duty trucks will grow steadily in 2017.

In 2017, the Group will continue to implement its 「創新升級行動計劃」 (Innovation and Upgrade Initiative) to cope with market oriented developments, strive to improve reforms and innovation to optimize operational efficiencies, further enhance product quality and the Group’s brand, and increase profitability.

The Group will work to optimize its product mix and improve the sales performance of its full range of commercial vehicles. The Group will significantly improve the promotion of its trucks equipped with MAN technology (T/C series trucks) to reinforce and increase its market influence. The Group will also introduce progressive innovations to its business model and improve the operation of the light duty trucks.

The Group will adhere to its "Go Global" strategy, and continuously improve its overseas operations. Efforts will be made to promote the Group’s international partnerships and the construction of overseas production bases. The Group will continue to deepen its cooperation with China Export & Credit Insurance Corporation and other institutions, and expand the scope of cooperation to further increase financial support for the Group’s exports.



The Group will continue to implement its innovative quality management system to further improve customer satisfaction. The Group will set a quality improvement plan to increase customer satisfaction. The Group will also continue to strengthen its IT-based quality management system and invest more resources in improving product quality and after-sales service.

The Group will remain focused on enhancing efficiency and further improving profitability. In particular, the Group will focus on raising sales volume by concentrating on the mid-to-high end market and push through targeted measures to increase the proportion of sales of trucks equipped with MAN technology to total sales as well as the profitability of LDTs. The Group will also proactively try to mitigate rising raw material and transportation costs by centralizing bulk purchases as a way to control procurement costs.

## Financial Review

### Revenue, gross profit and gross profit margin

The Group's revenue for the Period recorded RMB32,959 million, representing an increase of RMB4,654 million or 16.4% YOY. The increase in the revenue is primarily attributable to the increase in trucks sales volume.

The Group's gross profit for the Period was RMB5,818 million, representing an increase of RMB790 million or 15.7% YOY. Gross profit margin for the Period decreased by 0.1 percentage point to 17.7%. The decrease in gross profit margin for the Period was mainly due to the decrease in gross profit margin in HDT segment as a result of the decrease in higher profit margin HDTs export sales and the increase in revenue from lower profit margin LDTs sales which further diluted the overall gross profit margin.

### Distribution costs

Distribution costs for the Period was RMB2,395 million, representing an increase of RMB274 million or 12.9% YOY. The increase primarily resulted from the increase in warranty costs. During the Period, distribution costs to revenue ratio was 7.3%, representing a decrease of 0.2 percentage points. The decrease in the ratio is mainly due to the dilution effect resulted from the growth rate of revenue being higher than the growth rate of distribution costs.

### Administrative expenses

Administrative expenses for the Period was RMB2,586 million, representing a decrease of RMB35 million or 1.3% YOY. The decrease was mainly due to the decrease in research and development costs.



### Other gains – net

The net other gains for the Period was RMB275 million, representing a decrease of RMB212 million or 43.5% YOY. The decrease was mainly due to the decrease in gains from disposal of properties, plant and equipment and in foreign exchanges gains, and the reduction of government grants.

### Finance costs – net

Net finance cost for the Period was RMB251 million, representing a decrease of RMB97 million or 27.9% YOY. The decrease was mainly due to the cut of borrowing scale.

### Share of profits less losses of investments accounted for using the equity method

The net profit of investments accounted for using the equity method for the Period was RMB60 million, representing an increase of profit of RMB57 million. The increase was mainly due to full year profits shared from an associate – Prinx (Cayman) Holdings Limited in 2016 as compared to only three months results shared in 2015 as it was incorporated in October 2015.

### Income tax expense

Income tax expense for the Period was RMB259 million, representing an increase of RMB156 million or 151.5% YOY. The increase was due to the increase in profit before income tax.

### Profit for the Year and earnings per share

Profit for the year was RMB663 million, representing an increase of RMB340 million or 105.3% YOY. During the Period, operating profit ratio (operating profit divided by revenue) was 3.4% (2015: 2.7%) while net profit ratio (profit divided by revenue) was 2.0% (2015: 1.1%). Profit attributable to owners of the Company for the Period was RMB532 million, representing an increase of RMB326 million or 158.3%. The basic earnings per share attributable to owners of the Company for the Period was RMB0.19, representing an increase of RMB0.12 or 171.4% YOY.

### Trade and net financial services receivables

As at 31 December 2016, the trade receivables including related parties trade receivables were RMB10,053 million, compared to the balance as at 31 December 2015, representing a decrease of RMB510 million or 4.8% YOY. The trade receivables turnover (average trade receivables including related parties trade receivables divided by revenue multiplied by 366 days) was 115.5 days (2015: 137.6 days), representing a decrease of 16.1% YOY during the Period and was still within the Group's credit policies which are from three to twelve months to the customers. As at 31 December 2016, the trade receivables including related parties trade receivables aged not more than twelve months were RMB8,289 million or 82.5% of net trade receivables including related parties trade receivables.



As at 31 December 2016, the auto financing services receivables and suppliers financing receivables was RMB3,375 million, compared with the balance as at 31 December 2015, representing an increase of RMB1,521 million or 82.0% YOY. The finance segment of the Group has granted credit period generally from one year to three years. In addition, the auto financing services receivables are secured by the vehicles together with guarantees provided by the dealers and relevant parties while suppliers financing receivables are mainly secured by the beneficial owners of these applicants of financing services.

The Group reviews the repayment progress of key customers or customers with higher risk of default in repayment on a monthly basis and assesses impairment loss by reference to their business, actual repayment information and other assessments.

### Cash flow

Net cash inflow from operating activities for the Period was RMB5,238 million, compared with net cash inflow in the year 2015, representing an increase of cash inflow by RMB4,198 million which was mainly due to the increase in truck sales and faster collection of sales proceeds, the increase in accounts payables and bill payables, which effect was partially offset by the increase of inventories.

Net cash outflow used in investing activities for the Period was RMB1,728 million, compared with cash outflow in the year 2015, representing an increase of cash outflow of RMB533 million. The increase was mainly due to purchase of financial products for the purpose of better utilization of idle cash resource.

Cash outflow used in financing activities for the Period was RMB1,316 million, compared with the cash outflow in the year 2015, representing a decrease of cash outflow of RMB36 million which was mainly due to the decrease in net repayment of borrowings and the reduction of dividend payment which was largely offset by no capital injection from non-controlling interests and no release of restricted cash in 2016.

### Liquidity and financial resources

As at 31 December 2016, the Group had cash and cash equivalents of RMB7,171 million and free bank acceptance notes of RMB1,476 million. Cash and cash equivalents increased by RMB2,225 million and free bank acceptance notes decreased by RMB662 million as compared with the beginning of 2016. The Group's total borrowings (including long-term and short-term borrowings and borrowings from the related parties) were about RMB4,548 million as at 31 December 2016. Its gearing ratio (total borrowings divided by total assets) was 9.2% (31 December 2015: 13.5%). As at 31 December 2016, current ratio (total current assets divided by total current liabilities) was 1.3 (31 December 2015: 1.5).

As at 31 December 2016, all borrowings were denominated in RMB (31 December 2015: 97.7% in RMB). Most of the borrowings are charged with reference to bank's preferential floating rates and were due within one year to two years.



As at 31 December 2016, total available credit facilities of the Group from the banks amounted to RMB31,133 million, of which RMB8,092 million had been utilised. An aggregate amount of RMB835 million of security deposits and restricted bank deposits was pledged to secure various credit facilities. In addition, Sinotruk Finance Company has made mandatory deposits of RMB1,176 million to PBOC for its financial operations. The Group meets its daily liquidity needs by matching operating cash flow patterns with funds on hand and enhances its liquidity by way of application for longer credit periods from suppliers, utilization of banking facilities and issuance of bills such as short-term commercial acceptance notes and bank acceptance notes.

### Financial Management and Policy

The finance department is responsible for the financial risk management of the Group. One of the primary objectives of our financial policies is to manage exchange rate risk. Our treasury policy of the Group is to prohibit the Group from participating in any speculative activities. As at 31 December 2016, most of the Group's assets and liabilities were denominated in RMB, except for restricted cash and bank deposits which in total were equivalent to approximately RMB654 million, financial assets at fair value through profit or loss of approximately RMB124 million, accounts receivable and other receivable of approximately RMB1,190 million, accounts payable and other payables of approximately RMB175 million, all of which were denominated in currencies other than RMB.

### Capital Structure

As at 31 December 2016, owner's equity of the Company was RMB22,339 million, representing an increase of RMB623 million or 2.9% when compared the balance as at 31 December 2015.

As at 31 December 2016, the Company's market capitalisation was RMB13,658 million (calculated based on the issued share capital of the Company: 2,760,993,339 Shares, closing price: HKD5.53 per Share and at the exchange rate of 1: 0.89451 between HKD and RMB).

### Going Concern

Based on the current financial forecast and the funding that can be utilized, the Group will have sufficient financial resources to continue its operations. As a result, the financial statements were prepared under the going concern assumption.

### Contingent Liabilities, Legal Proceedings and Potential Litigation

During the Period, the Group was not involved in any litigation, arbitration or administrative proceedings that could have a material adverse effect on the Group's financial condition and results of operations. The Group estimates that the total amount of claims of all lawsuits is approximately RMB199 million. There was no provision for legal claims as at 31 December 2016.

### Subsequent Events

On 29 March 2017, Ji'nan Power Company and Sinotruk (Hong Kong) International Investment Co., Ltd. signed an agreement with CNHTC to dispose all equity in Sinotruk Ji'nan HOWO Bus Co., Ltd. at the consideration of RMB2,303,500 and, after the completion of the disposal, the Group will no longer have buses business. The management considers that, after the disposal, the management can focus its attention on the furtherance of the Group's core business operation of manufacturing of commercial trucks. Details of the disposal were disclosed in the Company's announcement dated 29 March 2017.

**Disclaimer:**

## Non-GAAP measures

Certain non-GAAP (generally accepted accounting principles) measures, such as export revenue (including affiliated exports), are used for assessing the Group's performance.

These non-GAAP measures are not expressly permitted measures under GAAP in Hong Kong and may not be comparable to similarly titled measures for other companies. Accordingly, such non-GAAP measures should not be considered as an alternative to operating

income as an indicator of the operating performance of the Group or as an alternative to cash flows from operating activities as a measure of liquidity. The use of non-GAAP measures is provided solely to enhance the overall understanding of the Group's current financial performance. Additionally, since the Group has historically reported certain non-GAAP results to investors, it is considered the inclusion of non-GAAP measures provides consistency in the Group's financial reporting.

## DIRECTORS AND SENIOR MANAGEMENT



### Executive Directors

**Mr. Ma Chunji (馬純濟)**, aged 63, has been our executive Director and the chairman of the Board since 12 February 2007. Mr. Ma is a senior economist with over 30 years' experience in government, corporate management and strategic planning. Mr. Ma graduated with a bachelor's degree in administrative management from Shanghai Institute of Mechanism (上海機械學院), the PRC in 1985, and graduated from the Central Party College (中央黨校) in 1995 with a diploma in economic management. He was a member of the Tenth and the Eleventh National People's Congress. Mr. Ma joined CNHTC in August 2000. Mr. Ma received a "National Model Worker" award from the State Council in 2005. He was conferred a lifetime membership at the World Confederation of Productivity Science (世界生產力科學院) in 2006, and was awarded the title "Star Entrepreneur of Ji'nan City (濟南市明星企業家)" in 2007, the title "Shandong Province Top Ten Confucianist Merchants" (山東省十大儒商) in 2008, the title "Brilliant 60 years, Top Ten Persons of the Year in Automobile (輝煌60年中國十大汽車風雲人物)" and the title "Top Hundred of Heroic Models in Shandong Province for Outstanding Contributions to the Establishment and Construction of New China (山東省一百位為新中國成立、建設做出突出貢獻的英雄模範人物)" in 2009. Mr. Ma had been vice-chairman of CAAM, vice-chairman of China Chamber of International Commerce, vice-chairman of Ji'nan City People's Congress, Deputy Secretary of Ji'nan City Committee of the Communist Party of China, vice mayor of Ji'nan Municipal Government, the district head of Huaiyin District, Ji'nan City (濟南市槐蔭區), the director of the Economic Committee of Ji'nan (濟南市經委), the deputy commissioner of Ji'nan Mechanics and Industrial Bureau (濟南市機械工業局), and the head of Ji'nan Auto Accessory Works (濟南汽車配件廠). He is also the chairman of CNHTC.

**Mr. Cai Dong (蔡東)**, aged 53, has been our executive Director and president of the Company since 12 February 2007. Mr. Cai is a senior engineer with a bachelor's degree in engineering from Jiangsu Polytechnic University (江蘇工學院), the PRC and an executive MBA degree from Nankai University (南開大學), the PRC. He is currently the vice-chairman

of CAAM and vice-chairman of China Chamber of International Commerce. He received an "Outstanding National Entrepreneur" award conferred jointly by the China United Enterprises Association (中國企業聯合會), China Entrepreneurs Association (中國企業家協會) and China Enterprise Management Science Foundation (中國企業管理科學基金會) in April 2006 and Ji'nan City Preeminent Science and Technology Award in February 2013. He joined Ji'nan Auto Manufacturing Factory in 1983 and led its research and development, production and marketing. Mr. Cai was previously a director of the technology center of CNHTC. Mr. Cai was a director, chief engineer and the general manager of CNHTC from 2001 to 2007.

**Mr. Tong Jingen (童金根)**, aged 54, has been our executive Director, company secretary and chief economist of the Company since 12 February 2007. Mr. Tong is a senior economist with over 20 years of experience in corporate management and business development in the automotive industry. Mr. Tong graduated with a master's degree in engineering from Tsinghua University (清華大學), the PRC in 1989. He joined Ji'nan Auto Manufacturing Factory in 1983 and was the chief economist and director of CNHTC from July 2002 to April 2007. Mr. Tong was the deputy director of the corporate management department of Ji'nan Motor Vehicle Company (濟南汽車製造廠) from 1995 to 1996, and was the deputy manager of sales department of CNHTC from 1998 to 2001.

**Mr. Wang Shanpo (王善坡)**, aged 52, has been our executive Director and chief engineer of the Company since 12 February 2007. Mr. Wang is an engineering and technical application researcher with over 20 years of experience in automotive research and development and engineering. Mr. Wang graduated with a bachelor's degree in engineering from Jilin University of Technology (吉林工業大學), the PRC in 1984, with a master's degree in engineering from Shandong Industrial University (山東工業大學), the PRC in 1991 and with a Ph.D. degree in engineering from Jiangsu University (江蘇大學), the PRC in December 2011. He joined CNHTC in 1984 and was the chief engineer of CNHTC. Mr. Wang was the director of Sinotruk Ji'nan Technical Center Co., Ltd. from 1999 to 2000.



## DIRECTORS AND SENIOR MANAGEMENT

**Mr. Kong Xiangquan (孔祥泉)**, aged 50, has been our executive Director and the financial controller of the Group since 28 August 2012. Mr. Kong is a senior accountant and has extensive experiences in financial management, corporate restructuring and cross-border financing. Mr. Kong received a bachelor's degree in management science and engineering from Wuhan Institute of Technology (武漢工學院) (now known as Wuhan University of Technology (武漢理工大學)), the PRC in 1989 and a master's degree in management science from Dalian University of Technology (大連理工大學), the PRC in 2002. He was selected as one of the high-grade accountant personnel in Shandong Province, the PRC in 2011. He joined CNHTC in 2003. From 2003 to 2006, Mr. Kong served as the deputy general manager and the general manager of the finance department of CNHTC. Mr. Kong then served as the general manager of the finance department and the deputy financial controller of the Group since 2006. Mr. Kong was the supervisor of Sinotruk Finance Company from 2004 to 2012 and the chairman of the supervisory board of Sinotruk Import & Export Co., Ltd. from 2011 to 2012. Mr. Kong has been the supervisor of Ji'nan Ganghao Development Co., Ltd. since 2008. Mr. Kong has been the chairman of Sinotruk Finance Company since April 2015. Prior to joining the Group, Mr. Kong worked in China Qingqi Group Co., Ltd. and was responsible for general administration and financial management affairs.

**Mr. Liu Wei (劉偉)**, aged 47, has been our executive Director since 9 December 2014. He has extensive experience in the commercial vehicle industry. Mr. Liu graduated from the Wuhan Institute of Technology (武漢工學院) (now known as the Wuhan University of Technology (武漢理工大學)), the PRC and received a bachelor's degree in engineering majoring in automotive internal combustion engineering in July 1991. In June 2009, he received a master's degree in business administration from the School of Management of the

Shandong University (山東大學管理學院), the PRC. Since January 2010, Mr. Liu serves as the head of the international sales division of the Company. Prior to joining the Company, Mr. Liu served in various technical and management positions of CNHTC including the chief of the products testing division, head of the vehicles inspection center, deputy head and head of the technology center from July 1991 to January 2010. He was a director of Ji'nan Truck Company from August 2003 to June 2006 and a director of CNHTC from December 2012 to October 2014.

**Mr. Liu Peimin (劉培民)**, aged 48, has been our executive Director since 9 December 2014. He has extensive experience in the vehicle industry. Mr. Liu received a bachelor's degree in casting technology and equipment from the Taiyuan Institute of Machinery (太原機械學院) (now known as North University of China (中北大學)), the PRC in June 1990. Mr. Liu serves as the operation controller of the Company since August 2012. Prior to joining the Company, Mr. Liu served in various management positions in China National Heavy Duty Truck Group Company (中國重型汽車集團公司), the predecessor of CNHTC ("CNHTC Predecessor") and CNHTC. He was the office manager of CNHTC Predecessor and the deputy factory manager of the Sichuan Automobile Factory (a subsidiary of CNHTC Predecessor) from July 1990 to July 1997 and the general manager of China National Heavy Duty Truck Group Sales Company (中國重型汽車集團銷售公司), a wholly-owned subsidiary of CNHTC from July 1997 to April 2001, the chairman of CNHTC Special Vehicle Limited (中國重汽集團專用汽車公司), a wholly-owned subsidiary of CNHTC from April 2001 to December 2009, the assistant to the general manager of CNHTC from December 2009 to August 2012. Mr. Liu was a director of CNHTC Predecessor from July 1997 to April 2001 and a director of CNHTC from April 2001 to October 2014.



**Mr. Franz Neundlinger**, aged 61, has been our executive Director since 5 December 2013. He has extensive experience in the commercial vehicles industry. Mr. Neundlinger studied at Professional School Steyr in Austria from 1970 to 1974 and attended evening school at WIFI Institute Austria majored in industrial and machine engineering between 1977 and 1979. He joined the MAN Group in 1997 and is currently employed by MAN Truck & Bus Österreich AG. During 1976 to 1982, Mr. Neundlinger was a mechanic of Steyr Daimler Puch AG, one of the leading producers for commercial vehicles in Austria, responsible for the assembly and modification of special vehicles. From 1983 to 1987, he was a senior manager of Steyr Daimler Puch AG responsible for managing foreign after sales projects. During 1988 to 1993, Mr. Neundlinger was the head overseeing after sales strategy for Europe of Steyr Trucks Austria, being a manufacturer of commercial vehicles. He became responsible for the project of the transfer of a truck manufacturing technology of Steyr Trucks Austria in the PRC in 1994. He was also the chief representative of the PRC representative office of MAN Truck & Bus AG from 1997 to 2003, responsible for its business activities in the PRC. From 2003 to 2007, Mr. Neundlinger was the director of sales and marketing of MAN Truck and Bus (China) Ltd. From 2008 to 2010, he was the vice president of MAN Force Trucks Pvt. Ltd., a jointly controlled entity of MAN Truck & Bus AG as well as a manufacturer and distributor of commercial vehicles in India, and was responsible for key customer business and application engineering. From May 2010 to April 2012, he joined Sinotruk Import & Export Co., Ltd. as a vice general manager responsible for after sales and product management of the cooperation project between the Group and the MAN Group. From May 2012 to October 2013, Mr. Neundlinger had been the director of engine sales and product management of MAN Truck and Bus (China) Ltd. in Beijing. Since 1 November 2013, Mr. Neundlinger has been appointed by the Company as an officer to coordinate the cooperation project. All MAN Truck & Bus Österreich AG, MAN Truck and Bus (China) Ltd. and MAN Truck & Bus AG are the indirectly non-wholly owned subsidiaries of Ferdinand Porsche.

## Non-executive Directors

**Mr. Andreas Hermann Renschler**, aged 59, has been our non-executive Director since 1 October 2015. He has extensive experience in the vehicle industry. Mr. Renschler received his diploma in business engineering at the Technical College in Esslingen, Germany in 1984 and his diploma in business administration at the University of Tübingen, Germany in 1987. From April 1993 to December 1998, Mr. Renschler took charge of the Mercedes-Benz M-Class unit and was responsible for planning and implementation of the company's first US plant in Tuscaloosa, Alabama, where he later served as the chief executive officer of Mercedes-Benz U.S.I., which is principally engaged in M-Class production. From January 1999 to September 1999, he served as the senior vice president of DaimlerChrysler AG, which is principally engaged in the passenger vehicle and commercial vehicle business, where he was responsible for personnel development. From October 1999 to October 2004, Mr. Renschler served as the chairman of the board of management of smart GmbH, which is principally engaged in small passenger car business. From October 2004 to March 2013, Mr. Renschler served as a member of the board of management of Daimler AG, which is principally engaged in the passenger vehicle and commercial vehicle business, where he was responsible for managing Daimler Trucks and Daimler Buses. From April 2013 to January 2014, he was in charge of the production and procurement for Mercedes-Benz Cars and Mercedes-Benz Vans. In February 2015, he joined Volkswagen AG. He is a member of the board of management of Volkswagen AG, responsible for the commercial vehicle group, and is chief executive officer of Volkswagen Truck & Bus GmbH. Volkswagen AG and Volkswagen Truck & Bus GmbH are the indirectly non-wholly owned subsidiaries of Ferdinand Porsche. Furthermore, on 28 February 2017, Mr. Renschler was appointed as a member of the board of directors of Navistar International Corporation. Ferdinand Porsche Group held approximately 16.6% of the issued share capital of Navistar International Corporation.



## DIRECTORS AND SENIOR MANAGEMENT

**Mr. Joachim Gerhard Drees**, aged 52, has been our non-executive Director since 1 October 2015. He has extensive experience in the vehicle industry. Mr. Drees received his master's degree in business administration at the University of Stuttgart, Germany in March 1991. He received his master's degree in business administration from the Portland State University, the United States in June 1989. Mr. Drees served in various management positions at DaimlerChrysler AG, which is principally engaged in the passenger vehicle and commercial vehicle businesses, among others, as the commercial head of the transmission business unit in Gaggenau as well as head of commercial vehicles controlling of Daimler Truck Group in Stuttgart from May 1996 to July 2006. He served as a partner at HgCapital LLP, a British investment company, where he was responsible for investment portfolio management from July 2006 to August 2012. He served as the chief financial officer and head of the divisions of finance and controlling, merger and acquisitions, human resources, administration and globalisation support at Drees & Sommer AG, which is principally engaged in project management and real estate consulting from September 2012 to August 2014. Mr. Drees has been the chief executive officer of MAN Truck & Bus AG as well as a member of the executive board of Volkswagen Truck & Bus GmbH since June 2015 and chief executive officer of MAN SE since April 2015.

**Mr. Matthias Gründler**, aged 51, has been our non-executive Director since 1 July 2016. Mr. Gründler received a diploma in economics from the IfW (Institute for Knowledge Transfer) in cooperation with the Daimler Academy in October 1999. Mr. Gründler has over 20 years of experience in the vehicle industry. He began his career with Daimler Benz AG in Stuttgart, Germany,

in August 1986 and subsequently became a project team leader within the Supply Chain Management for Eastern Europe at DaimlerChrysler and the team manager of Sales Planning and Controlling at Mercedes-Benz Passenger Cars. In August 1999, Mr. Gründler was appointed the divisional manager of Sales and Marketing/Group Controlling at DaimlerChrysler South Africa in Pretoria, South Africa. In March 2003, Mr. Gründler was appointed the chief financial officer of Finance Controlling and Human Resources at DaimlerChrysler Thailand in Bangkok, Thailand, and then became the chief financial officer and director of Corporate Strategy/Human Resources at DaimlerChrysler South East Asia in Singapore in January 2004. In February 2005, Mr. Gründler returned to Pretoria, South Africa to become a member of the management board, director and chief financial officer at Mercedes-Benz South Africa, until he moved to Tokyo, Japan in February 2008 where he became a member of the management board, vice president, chief financial officer and representative director of Daimler Trucks Asia at Mitsubishi Fuso Trucks & Bus Corp. In January 2011, Mr. Gründler was appointed the Head of procurement of Trucks and Buses and Business Development Powertrain at Daimler AG in Stuttgart, Germany, and took the position of Head of Product Platforms, Sales & Quality Powertrain in October 2011. In March 2012, Mr. Gründler became the chief financial officer of Finance and Controlling, Business and Product Planning of Daimler Trucks & Buses at Daimler AG in Stuttgart, Germany, and in October 2013, he was appointed the chief financial officer and a member of the divisional board of Daimler Trucks & Buses. Since September 2015, Mr. Gründler is a member of the board and the chief financial officer at Volkswagen Truck & Bus GmbH in Braunschweig, Germany, where he is responsible for finance and business development. Furthermore, on 28 February 2017, he was appointed as a member of the board of directors of Navistar International Corporation. Ferdinand Porsche Group held approximately 16.6% of the issued share capital of Navistar International Corporation.



## Independent Non-executive Directors

**Dr. Lin Zhijun (林志軍)**, aged 62, has been our independent non-executive Director since 26 July 2007. Dr. Lin is an experienced accounting educator and researcher. Dr. Lin graduated from Xiamen University (廈門大學), the PRC in 1982 with a master's degree in economics and later received a Ph.D. degree in Economics (Accounting) from Xiamen University in 1985. Dr. Lin also received a master's degree (MSc in Accounting) from University of Saskatchewan, Canada in 1991. He is a member of the American Institute of Certified Public Accountants (AICPA), the Chinese Institute of Certified Public Accountants (CICPA) and the Certified Management Accountants of Australia (CMA). He is a member of various educational accounting associations, including the American Accounting Association and the International Association for Accounting Education and Research. He is currently the dean of School of Business of Macau University of Science and Technology. Dr. Lin was previously an auditing staff at an international accounting firm (Touche Ross International, now known as "Deloitte Touche Tohmatsu") in Toronto, Canada. He has been teaching at Xiamen University in China, The University Lethbridge in Canada, The University of Hong Kong and Hong Kong Baptist University since 1983. Dr. Lin is also an author of a series of professional articles and books. Dr. Lin currently is also an independent non-executive director of four companies which securities are listed on the Stock Exchange, including China Everbright Limited (stock code: 0165.hk), CITIC Dameng Holdings Ltd. (stock code: 1091.hk), Springland International Limited (stock code: 1700.hk) and Dali Foods Group Company Limited (stock code: 3799.hk).

**Mr. Chen Zheng (陳正)**, aged 71, has been our independent non-executive Director since 26 July 2007. Mr. Chen has over 30 years of experience in the mechanical design and automotive engineering field. Mr. Chen graduated from the Beijing University of Technology (北京工業大學) in the PRC in 1970 with a bachelor's degree in mechanical engineering. He has been the deputy head of the technology division of China Auto Parts and Accessories Corporation (中國汽車零部

件工業公司), the department head of the international cooperation department of China National Automotive Industrial Corporation (中國汽車工業總公司), the vice general manager of China National Automotive Industry Import and Export Corporation (中國汽車工業進出口公司) and the vice chairman of the board of directors of China Automotive Finance Company Limited (中汽財務有限責任公司).

**Mr. Yang Weicheng (楊偉程)**, aged 70, has been our independent non-executive director since 6 November 2013. Mr. Yang is an experienced lawyer in the PRC. Mr. Yang graduated from Shandong University, the PRC in 1982, majored in history. He is a qualified lawyer in the PRC and is currently the management partner of Shandong Qindao Law Firm (山東琴島律師事務所) in Shandong, the PRC, and the counselor of Shandong Provincial People's Government. He has also been a deputy director of the general office of Qingdao Municipal Justice Bureau (青島市司法局) from August 1991 to February 1994. From April 1999 to June 2008, he was the vice president of All China Lawyers Association (中華全國律師協會). During January 2005 to April 2011, he was the president of the Shandong Lawyers Association (山東省律師協會). He was awarded "Ten Best Lawyers of China" (全國十佳律師) by the Ministry of Justice of the PRC in 1999. He was a member of the 10th, 11th and 12th National People's Congress of China. Mr. Yang is currently an independent director of Songz Automobile Air Conditioning Co., Ltd. (a company listed on the Shenzhen Stock Exchange, stock code: 002454), an independent director of Shandong Huatai Paper Co., Ltd. (a company listed on the Shanghai Stock Exchange, stock code: 600308) and a supervisor of Tsingtao Brewery Company Limited (a company listed on the Shanghai Stock Exchange, stock code: 600600 and listed on the Stock Exchange, stock code: 0168.hk). He was also an independent director of Shandong Denghai Seeds Co., Ltd. (stock code: 002041) from May 2007 to May 2013, Qingdao Kingking Applied Chemistry Co., Ltd. (stock code: 002094) from May 2007 to May 2013 and Lianhe Chemical Technology Co., Ltd. (stock code: 002250) from July 2007 to June 2013, all listed on the Shenzhen Stock Exchange.



## DIRECTORS AND SENIOR MANAGEMENT

**Dr. Wang Dengfeng (王登峰)**, aged 54, has been our independent non-executive Director since 9 March 2016. Dr. Wang is currently a professor and doctoral tutor of the Department of Automobiles at the School of Automotive Engineering of Jilin University (吉林大學), the PRC. Dr. Wang is also the chairman of the panelist committee of the China Automotive Lightweight Technology Innovation Strategic Alliance (中國汽車輕量化技術創新戰略聯盟), a council member of the executive committee of the Society of Automotive Engineers of China (中國汽車工程學會), the deputy chairman of the Safety Technology Committee of the Society of Automotive Engineers of China (中國汽車工程學會汽車安全技術分會) and the deputy chairman of the Vehicle Noise and Vibration Committee of the Society of Automotive Engineers of China (中國汽車工程學會汽車振動噪聲分會). Dr. Wang completed his bachelor, master and doctorate degrees in engineering at Jilin University of Technology (吉林工業大學), the PRC. After his graduation from Jilin University of Technology in 1990, he remained at Jilin University of Technology as a lecturer, where he was subsequently promoted to the positions of associate professor, professor, deputy head and then head of the Automotive and Tractor Faculty. Between August 1997 and July 1998, Dr. Wang attended at the University of Birmingham, the United Kingdom as a visiting professor, after which he returned to Jilin University of Technology and continued to serve as a professor, doctoral tutor and head of the Faculty of Automotive and Tractor until May 2000. In June 2000, Jilin University of Technology merged with Jilin University and from December 2000 to December 2008, Dr. Wang served as a professor, doctoral tutor and associate dean of the School of Automotive Engineering of Jilin University. Since January 2009, he has been serving as a professor and doctoral tutor of the Department of Automobiles at the School of Automotive Engineering of Jilin University. Dr. Wang leads several National Research Programs, National Key Technology R&D Program, National High-tech R&D Program (863 Program) and projects supported by the National

Natural Science Foundation of China. Dr. Wang was conferred with the title of “Excellent National Teacher” by the Ministry of Education of PRC in 2007. Among other awards he has received in the past, Dr. Wang was awarded the “Outstanding Contribution Award” of the 50th Anniversary of the Establishment of the Society of Automotive Engineers of China (中國汽車工程學會建會50周年“突出貢獻獎”) in 2012, second class reward of Jilin Province S&T Progress Awards in 2015 and first Class reward of China Automotive S&T Award in 2016.

**Mr. Zhao Hang (趙航)**, aged 61, has been our independent non-executive Director since 11 April 2016. Mr. Zhao is a director of Zhejiang Wanfeng Auto Wheel Co., Ltd. (a company listed on the Shenzhen Stock Exchange, stock code: 002085.SZ) since 29 November 2013. Mr. Zhao is also a doctoral tutor at Wuhan University of Technology, the PRC (中國武漢理工大學), and an instructor and adjunct professor at Tongji University, the PRC (中國同濟大學), Jilin University, the PRC (中國吉林大學), Jiangsu University, the PRC (中國江蘇大學) and Chongqing Jiaotong University, PRC (中國重慶交通大學) (which is previously known as Chongqing Vocational College of Transportation (重慶交通學院)). In addition, Mr. Zhao was the deputy chairman and chief secretary of the National Technical Committee of Auto Standardization (全國汽車標準化技術委員會), the president of the China Automobile Human Resources Association (中國汽車人力資源協會), the deputy chairman of the executive committee of the Society of Automotive Engineers of China (中國汽車工程學會), the vice-president of the China Association of Automobile Manufacturers (中國汽車工業協會), the deputy chairman of the China Intelligent Transportation Systems Association (中國智能交通協會), the council member of the China Machinery Industry Federation (中國機械工業聯合會), a member of the steering committee of the National 863 Electric Vehicle Key Project (國家863電動汽車重大專項領導小組), a member of the steering committee of the National Clean Energy Automotive Action (國家清潔汽車行動領導小組) and a member of the steering committee of the Tianjin Clean Energy Automotive Action (天津市清潔汽車行動領導小



組). Mr. Zhao is a research-grade senior engineer and obtained his bachelor degree in engineering from Jilin University of Technology, the PRC (中國吉林工業大學) in July 1982. In October 2003, he obtained a degree in executive master of business administration from China Europe International Business School (中歐國際工商學院). After his graduation from Jilin University of Technology in 1982, Mr. Zhao joined the Transportation Engineering Institute of the Chinese People's Liberation Army (中國人民解放軍運輸工程學院) as an instructor until October 1987. After that, he was employed by the China Automotive Technology & Research Center (中國汽車技術研究中心), and had since then until November 2015 held various positions therewith including the center deputy chairman, center deputy secretary of the party committee and center secretary of the party committee and center chairman. Among the awards and recognitions he has received in the past, Mr. Zhao was conferred with the title of Young Technology Specialist in the Machinery Industry (中國機械工業青年科技專家) in the PRC in 1995 and received the 2004 China Automobile Manufacturing Outstanding Technology Talent Award (2004年中國汽車工業優秀科技人才獎).

**Mr. Liang Qing (梁青)**, aged 63, has been our independent non-executive Director since 1 September 2016. Mr. Liang graduated from Beijing Open University (formerly known as Beijing Radio and Television University) (北京廣播電視大學) in 1985, where he studied Chinese language and literature. Mr. Liang was

a director and the general manager of China Minmetals H.K. (Holdings) Limited. Mr. Liang has abundant experience in international trading and investment. Mr. Liang is currently an independent non-executive director and a member of the audit committee and remuneration committee of Silver Grant International Industries Limited (stock code: 0171.hk) and an executive director of Jiangxi Copper Company Limited (stock code: 0358.hk), securities of both companies are listed on the Stock Exchange.

### Company Secretaries

**Mr. Tong Jingen (童金根)** is our company secretary and also our executive Director. Please refer to the paragraph headed "Executive Directors" above for his biographic details.

**Mr. Kwok Ka Yiu (郭家耀)**, aged 52, has been our company secretary and financial controller since 12 November 2007. Mr. Kwok holds an MBA degree from the University of Hong Kong and is an associate member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants. Mr. Kwok has nearly seven years of audit experience in one of the prestigious international audit firms, KPMG and nearly twenty years of financial and accounting experiences with companies listed on the Stock Exchange.



## CORPORATE GOVERNANCE REPORT

### CORPORATE GOVERNANCE PRACTICES

#### Corporate Governance Practice

The Board and senior management of the Company commit to maintain a high standard of corporate governance, to formulate good corporate governance practice for improvement of accountability and transparency in operations, and to strengthen the internal control system from time to time so as to ensure to meet with the expectations of the Shareholders. The Company has adopted the corporate governance codes as set out in Appendix 14 “Corporate Governance Code and Corporate Governance Report” to the Listing Rules as its own code of corporate governance (the “**CG Code**”).

During the Period, the Company has been in compliance with the CG Code, save for the Company did not establish a nomination committee as the Board takes up all functions of nomination committee as required under the Listing Rules.

#### Compliance of Rule 3.10A, 3.11 and 3.21 of the Listing Rules

Upon the resignation of Dr. Ouyang Minggao, Dr. Lu Bingheng and Dr. Huang Shaoan as INEDs on 11 December 2015, the Board comprised fourteen members including three INEDs. As a result, the number of INEDs had fallen below one-third of the Board as required under Rule 3.10A of the Listing Rules. In addition, after the resignation of Dr. Ouyang Minggao, the number of members of the Audit Committee was two which the number of the members of the Audit Committee had fallen below three as required under Rule 3.21 of the Listing Rules.

On 9 March 2016, the Company appointed Dr. Wang Dengfeng as an INED and a member of the Audit Committee. On 11 April 2016, the Company appointed Mr. Zhao Hang as an INED and a member of the Strategy and Investment Committee. On 19 May 2016, Mr. Anders Olof Nielsen resigned as NED. Thereafter, the Board comprised fifteen members including eight EDs, two NEDs and five INEDs. The number of INEDs on the



Board represents one-third of the members of the Board and, therefore, was in compliance with the requirement of the number of INEDs under Rule 3.10A of the Listing Rules but failed to comply with Rule 3.11 of the Listing Rules by having appointed a sufficient number of INEDs within the required time frame. After the appointment of Dr. Wang Dengfeng as a member of the Audit Committee, the Audit Committee has sufficient number of the members, being three members as required under Rule 3.21 of the Listing Rules.

On 1 July 2016, the Company appointed Mr. Matthias Gründler as a NED. After such appointment, the Board comprised sixteen members including five INEDs. As a result, the number of INEDs had fallen below one-third of the Board as required under Rule 3.10A of the Listing Rules.

On 1 September 2016, the Company appointed Mr. Liang Qing as an INED. After such appointment, the Board comprised seventeen members, including six INEDs, and the number of INEDs is in compliance with the requirement under Rule 3.10A of the Listing Rules.

## BOARD OF DIRECTORS

### Overall Accountability

The Board is accountable to the Shareholders and in discharging its corporate accountability, every Director is required to pursue excellence in the interests of the Shareholders and fulfill his fiduciary duties by applying the required level of skills, care and diligence to a standard in accordance with the statutory requirements.

### Board Responsibilities and Delegation

The Board is responsible for formulating group policies and business directions, and monitoring risk management, internal controls and performances. The EDs and the Executive Committee are delegated with the responsibilities of the day-to-day management of the Group and making operational and business decisions within the control of and delegation framework of the Group. The NEDs and INEDs contribute valuable views and proposals for the Board's deliberation and decisions.

The Board has delegated some of its functions to the board committees, details of which are set out below. Matters specifically reserved to the Board include assessment on the nomination of new Directors, determination of remuneration of Directors and senior management, establishment of an effective risk management and internal control system, assessment on the effectiveness of the processes for financial reporting and of compliance of the Listing Rules, approval of financial statements, and review and approval of dividend policy, significant accounting policies, material contracts, significant appointments such as company secretary and external auditors, terms of reference of board committees, as well as major corporate policies such as code of conduct.



## Composition of the Board

As at 31 December 2016, the Board had a total number of seventeen Directors including eight EDs, three NEDs and six INEDs. Biographies of each Director are set out in the section headed “Directors and Senior Management”.

Mr. Ma Chunji is the chairman of the Board (the “**Chairman**”) and Mr. Cai Dong is the president of the Company (the “**President**”). They have separate defined responsibilities whereby the Chairman is primarily responsible for leadership and effective functioning of the Board, ensuring key issues are promptly addressed by the Board, providing strategic direction of the Group, and taking primary responsibility to ensure that good corporate governance practices and procedures are established. The President together with other EDs are responsible for the Company’s daily operation and the effective implementation of corporate strategy and policies.

## Executive Directors

As at 31 December 2016, there were eight EDs including Mr. Ma Chunji, Mr. Cai Dong, Mr. Tong Jingen, Mr. Wang Shanpo, Mr. Kong Xiangquan, Mr. Liu Wei, Mr. Liu Peimin and Mr. Franz Neundlinger.

## Non-executive Directors

As at 31 December 2016, there were three NEDs including Mr. Andreas Hermann Renschler, Mr. Joachim Gerhard Drees and Mr. Matthias Gründler.

Each of Mr. Andreas Hermann Renschler, Mr. Joachim Gerhard Drees and Mr. Matthias Gründler has entered into a service contract with the Company for a term of three years commenced from 1 October 2015, 1 August 2015 and 1 July 2016, respectively. Each of the service contracts of the NEDs can be terminated by either party giving not less than three months’ prior written notice.

## Independent Non-executive Directors and their Independence

As at 31 December 2016, there were six INEDs including Dr. Lin Zhijun, Mr. Chen Zheng, Mr. Yang Weicheng, Dr. Wang Dengfeng, Mr. Zhao Hang and Mr. Liang Qing.

Each of Dr. Lin Zhijun, Mr. Chen Zheng, Mr. Yang Weicheng, Dr. Wang Dengfeng, Mr. Zhao Hang and Mr. Liang Qing has entered into a service contract with the Company for a term of three years commenced from 26 July 2016, 26 July 2016, 6 November 2016, 9 March 2016, 11 April 2016 and 1 September 2016, respectively. Each of the service contracts of the INEDs can be terminated by either party by giving not less than three months’ prior written notice.

With Dr. Lin Zhijun’s past working experience as an auditor and his academic background in finance and accounting, the Company considers that Dr. Lin is a qualified person with appropriate professional knowledge in accounting and finance as required by Rule 3.10(2) of the Listing Rules.

The Company has already received annual confirmation letters of independence from all the INEDs for the Period and each of them have declared fulfillment of all the guidelines for assessing independence in accordance with Rule 3.13 of the Listing Rules. Accordingly, the Board considers that all INEDs are independent as defined in the Listing Rules.



## Attendance of Board Meetings and Board Committee Meetings

During the Period, details of each Director's attendance in the board and committees meetings are set out below:

Directors	Numbers of meetings attended/entitled to attend					2016 annual general meeting
	Regular full Board meetings	Executive Committee meetings	Strategy and Investment Committee meetings	Remuneration Committee meetings	Audit Committee meetings	
Executive Directors						
Mr. Ma Chunji (chairman)	4/4	3/3	1/1			1/1
Mr. Cai Dong	4/4	3/3	1/1			0/1
Mr. Tong Jingen	4/4	3/3		1/1		1/1
Mr. Wang Shanpo (Note 1)	3/4	3/3	1/1			0/1
Mr. Kong Xiangquan	4/4	3/3				1/1
Mr. Liu Wei	4/4	3/3		1/1		0/1
Mr. Liu Peimin	4/4	3/3				0/1
Mr. Franz Neundlinger	4/4	3/3	1/1			1/1
Non-executive Directors						
Mr. Andreas Hermann Renschler	2/4					0/1
Mr. Joachim Gerhard Drees	4/4					0/1
Mr. Matthias Gründler (Note 2)	2/3					0/0
Independent Non-executive Directors						
Dr. Lin Zhijun	4/4			1/1	3/3	0/1
Mr. Chen Zheng	4/4			1/1	3/3	1/1
Mr. Yang Weicheng	4/4			1/1		0/1
Dr. Wang Dengfeng	4/4				3/3	0/1
Mr. Zhao Hang (Note 3)	3/3		1/1			0/1
Mr. Liang Qing (Note 4)	2/2			0/0		0/0
Former Non-executive Director						
Mr. Anders Olof Nielsen (Note 5)	1/1					0/0

Note 1: Mr. Wang's alternate, Mr. Tong Jingen, attended the board meeting he was absent and voted all resolutions during the meeting.

Note 2: Mr. Gründler was appointed as NED with effect from 1 July 2016. During his tenure, three regular full Board meetings and no shareholders' meeting were held.

Note 3: Mr. Zhao was appointed as INED with effect from 11 April 2016. During his tenure, three regular full Board meetings, one strategy and investment committee meeting and 1 shareholders' meeting were held.

Note 4: Mr. Liang was appointed as INED with effect from 1 September 2016. During his tenure, two regular full Board meetings, and no remuneration committee meeting and no shareholders' meeting were held.

Note 5: Mr. Nielsen resigned as NED with effective from 19 May 2016. During his tenure, one regular full Board meeting and no shareholders' meeting were held.



## BOARD MEETINGS

The Company generally convenes four regular full Board meetings per year or more meetings when necessary.

During the Period, four regular full Board meetings were convened to review, consider and approve the following major agenda items:

- (1) the 2015 annual report of the Company and related results announcements, circulars and documents, the call for the 2016 AGM of the Company and the closures of register of members;
- (2) the 2016 interim report of the Company and related results announcements and documents;
- (3) the review of the connected transactions for the year 2015 and approval of certain new, renewed and amended connected transactions for the years 2016-2018;
- (4) the recommendation of the re-appointment of PricewaterhouseCoopers as the Company's auditor in the 2016 AGM;
- (5) the recommendation of the payment of the final dividend for the year 2015;
- (6) the operational and financial reports of the Group;
- (7) the operation, financial and capital expenditure budgets of the Group;
- (8) matters raised by the Audit Committee including the assessment of internal control report and the risk management report; and
- (9) the appointment of Mr. Liang Qing as an INED.

## Board Committees

The Board has set up the Executive Committee, the Strategy and Investment Committee, the Remuneration Committee and the Audit Committee to deal with different businesses and matters. Details of different committees are discussed below.

## EXECUTIVE COMMITTEE

The Executive Committee has been formed by all the EDs as appointed from time to time and is responsible for implementing the decisions made by the Board including but not limit to financing operations, operating strategies, business development, etc. and managing daily operations.

As at 31 December 2016, the Executive Committee comprised eight members, namely, Mr. Ma Chunji, Mr. Cai Dong, Mr. Tong Jingen, Mr. Wang Shanpo, Mr. Kong Xiangquan, Mr. Liu Wei, Mr. Liu Peimin and Mr. Franz Neundlinger. Mr. Ma Chunji is the chairman of the Executive Committee.

During the Period, the Executive Committee had convened three meetings to consider and approve the following major agenda items:

- (1) the operation and financial reports of the Group; and
- (2) the product quality improvement measures and their implementation



## STRATEGY AND INVESTMENT COMMITTEE

The Strategy and Investment Committee is mainly responsible for the formulation of medium and long term strategic plans and business development strategies of the Group including the study and recommendation of significant investment financing initiatives and significant capital operations and asset operation projects.

As at 31 December 2016, the Strategy and Investment Committee comprised five members, namely, Mr. Ma Chunji, Mr. Cai Dong, Mr. Wang Shanpo, Mr. Franz Neundlinger and Mr. Zhao Hang. Mr. Ma Chunji, Mr. Cai Dong, Mr. Wang Shanpo and Mr. Franz Neundlinger are EDs. Mr. Zhao Hang is an INED. Mr. Ma Chunji is the chairman of the Strategy and Investment Committee.

During the Period, the Strategy and Investment Committee had convened one meeting and had discussed, reviewed and approved the following major agenda items:

- (1) the principles of technology upgrade and improvements in 2017 and their investment plans; and
- (2) the 2017 capital expenditure plan

## REMUNERATION COMMITTEE

The Remuneration Committee is mainly responsible for the appraisal of the Directors and senior management performance and making recommendation to the Board on their remuneration including the formulation of performance assessment standards, procedures, major proposals and mechanisms of the assessment systems, rewards and penalties. The Remuneration Committee will also supervise the remuneration and other benefits offered by the Group to the Directors.

As at 31 December 2016, the Remuneration Committee comprised six members, namely, Mr. Chen Zheng, Dr. Lin Zhijun, Mr. Yang Weicheng, Mr. Liang Qing, Mr. Tong Jingen and Mr. Liu Wei. Mr. Chen Zheng, Dr. Lin Zhijun, Mr. Yang Weicheng and Mr. Liang Qing are INEDs while Mr. Tong Jingen and Mr. Liu Wei are EDs. Mr. Chen Zheng is the chairman of the Remuneration Committee. The most up-to-date version of the terms of reference of the Remuneration Committee is available on the websites of the Company and the Stock Exchange.

During the Period, the Remuneration Committee had convened one meeting to review, consider and approve the remuneration of NEDs.

## AUDIT COMMITTEE

The Audit Committee is mainly responsible for reviewing and monitoring the financial control, internal control, risk management systems, including reassessment of the financial and accounting policies, review of interim reports, annual reports and financial statements of the Group, review of the risk management and internal control systems, the effectiveness of the internal audit function, etc. In addition, the Audit Committee is responsible for the appointment, re-appointment and removal of external auditor, and for reporting to the Board on the recommendation, review and supervision of the external auditor in respect of its independence and objectivity, the effectiveness of the audit procedures, the formulation of policies on the provision of non-audit services by the external auditor, the handling of any issues related to the resignation of auditor or the removal of such auditor and the communication with the external auditor on auditing matters. The most up-to-date version of the terms of reference of the Audit Committee is available on the websites of the Company and the Stock Exchange.

As at 31 December 2016, the Audit Committee comprised three members, namely, Dr. Lin Zhijun, Mr. Chen Zheng and Dr. Wang Dengfeng who are all INEDs. Dr. Lin Zhijun is the chairman of the Audit Committee.



During the Period, the Audit Committee had convened three meetings and had discussed, reviewed and approved the following major agenda items:

- (1) the 2016 annual audit plan of the Group;
- (2) the auditor's reports to the Audit Committee in respect of the 2015 annual audit and the 2016 interim review of the Group;
- (3) the 2015 annual report and the 2016 interim report and their related preliminary results announcements;
- (4) the re-appointment of auditor of the Company;
- (5) the assessment of the financial reporting system of the Group;
- (6) the self-assessment of internal controls and the internal control system of the Group; and
- (7) the half-year and annual internal control reports and the risk management report of the Group.

### Corporate Governance Functions

The Audit Committee is also responsible for performing the corporate governance functions including the following corporate governance duties:

- to develop and review the Company's policies and practices on corporate governance and make recommendations to the Board;
- to review and monitor the training and continuous professional development of Directors and senior management of the Company;
- to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and the Directors; and

- to review the Company's compliance with the Code Provisions ("Code Provisions") as set out in Appendix 14 of the Listing Rules and disclosure in the Corporate Governance Report in the annual report of the Company.

### NOMINATION, APPOINTMENT, RETIREMENT AND RE-ELECTION OF DIRECTORS

The Board is responsible for reviewing its structure, size, composition (including the skills, knowledge and experience) and diversity regularly and making any changes to complement the Company's corporate strategy, including the selection of individuals nominated for directorships, the appointment or re-appointment of Directors, succession planning for Directors and accessing the independence of independent non-executive Director. During the Period, the Board has reviewed and concluded that its existing structure, size, composition and diversity are appropriate.

According to article 82 of the Articles, any Director appointed by the Board to fill a casual vacancy or by way of addition to their number shall hold office only until the next following annual general meeting of the Company, and shall then be eligible for re-appointment. According to article 83(1) of the Articles, at each annual general meeting of the Company, one-third of the Directors for the time being (or, if their number is not a multiple of three, the number nearest to but not less than one-third) shall retire from office by rotation provided that every Director shall be subject to retirement at least once every three years.

### Diversity Policy and Nomination Procedures

The Company recognises and embraces the importance and benefit to achieve diversity on the Board to corporate governance and the board effectiveness. The diversity policy is to ensure that the Board has the appropriate balance of skills, experience and diversity of perspectives necessary to enhance the effectiveness of the Board and to maintain high standards of corporate governance.



Without the establishment of nomination committee, the Board has primary responsibility for identifying suitably qualified candidates to become members of the Board and shall give adequate consideration to the diversity policy in selection of board candidates. Selection of board candidates shall be based on a range of diversity perspectives with reference to the Company's business model and specific needs, including but not limited to gender, age, race, language, cultural background, educational background, industry experience and professional experience. All Board appointments will be based on meritocracy, and candidates will be considered against appropriate criteria, having due regard for the benefits of diversity on the Board.

## DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Appendix 10 – Model Code for Securities Transactions by Directors of Listed Issuers of the Listing Rules as the code of conduct for securities transactions by the Directors (the “**Model Code**”). The Company has made specific enquiries with all Directors and all Directors confirm that they have complied with the standards required by the Model Code during the Period.

## DIRECTORS' TRAINING AND PROFESSIONAL DEVELOPMENT

All Directors have kept abreast of their responsibilities as Directors and of the conduct, business activities and development of the Company. Directors are continuously updated with regulatory and governance developments.

Directors are encouraged to participate in professional development courses and seminars to develop and refresh their knowledge and skills. The Company has devised a training record to assist the Directors to record the training they have undertaken. In addition, the Company will reimburse Directors any reasonable costs incurred for the attendance of these professional development courses and seminars.

In December 2016, some Directors had attended a training seminar “Updates on corporate governance and other regulatory requirements on listed companies in Hong Kong” conducted by Ropes & Gray, legal advisers on Hong Kong laws and all other Directors had received such training materials. All the Directors have confirmed in writing they had participated in continuous professional developments to develop and refresh their knowledge and skills as directors during the Period. In addition, each of Mr. Matthias Gründler, Dr. Wang Dengfeng, Mr. Zhao Hang and Mr. Liang Qing had attended a training on director's responsibilities provided by Ropes & Gray in relation to their appointments as Directors during the Period.

## REMUNERATION AND BENEFITS FOR DIRECTORS AND SENIOR MANAGEMENT

For NEDs and INEDs, their remuneration paid to each of them is a director fee only. Apart from basic salaries, EDs are also entitled to year-end bonus, which are depended on the market conditions, and performance of the Group and individual persons during the Period.

## ACCOUNTABILITY AND AUDITING

The Directors are responsible for preparing the financial statements for the financial year ended 31 December 2016 to reflect a true and fair view of the Company's and the Group's financial conditions and results and cash flows during the year.

In preparing the financial statements for the year ended 31 December 2016, the generally accepted accounting principles in Hong Kong, Hong Kong Financial Reporting Standards and Hong Kong Accounting Standards are adopted, with consistent use of appropriate accounting policies, for making reasonable and prudent judgments and estimates. The financial statements for the year ended 31 December 2016 were prepared on a going concern basis.

The reporting responsibilities of the auditor are set out in the Independent Auditor's Report in this annual report.



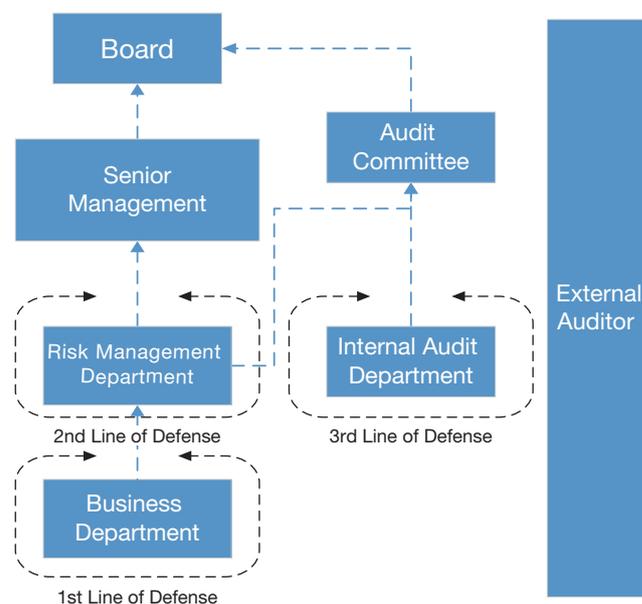
## RISK MANAGEMENT AND INTERNAL CONTROLS

The Board is responsible for the maintenance of a stable and effective risk management and internal control systems for the Group and also responsible for reviewing their effectiveness. The Board, with the assistance from the Audit Committee, conducted annual review on the effectiveness of the Group's risk management and internal control systems as required by the Code Provisions, covering financial, operational and compliance controls and risk management functions, and including reviews on the adequacy of resources, staff qualifications and experience, training programs and budget of the Group's accounting, internal audit and financial report function for the Period and considered they were effective and adequate.

The Company has established an organizational structure with defined levels of responsibility and reporting procedures. The risk management department and the group internal audit department assist the Board and/or the Audit Committee in the review of the effectiveness of the Group's risk management and internal control systems on an ongoing basis. The Directors through these departments are kept regularly apprised of significant risks that may impact on the Group's performance.

The Company has established 《全面風險管理制度》 (Overall Risk Management Procedures) to ensure that assets are safeguarded against improper use or disposal, relevant rules and regulations are adhered to and complied with, reliable financial and accounting records are maintained in accordance with relevant accounting standards and regulatory reporting requirements, and key risks that may impact on the Group's performance are appropriately identified and managed. The systems and internal controls can only provide reasonable and not absolute assurance against material misstatement or loss, as they are designed to manage, rather than eliminate the risk of failure to achieve business objectives.

The Group's risk management framework is guided by the following model as shown below:



Senior management is responsible for reviewing the establishment of the overall risk management organization and the definition of the responsibilities, approving the annual risk management work plan and supervising its implementation, reviewing the development, implementation and adjustment of significant risk reaction programs, determining the key risk monitoring indicators, decomposing these indicators and reviewing risk management related systems and significant risk management policies.

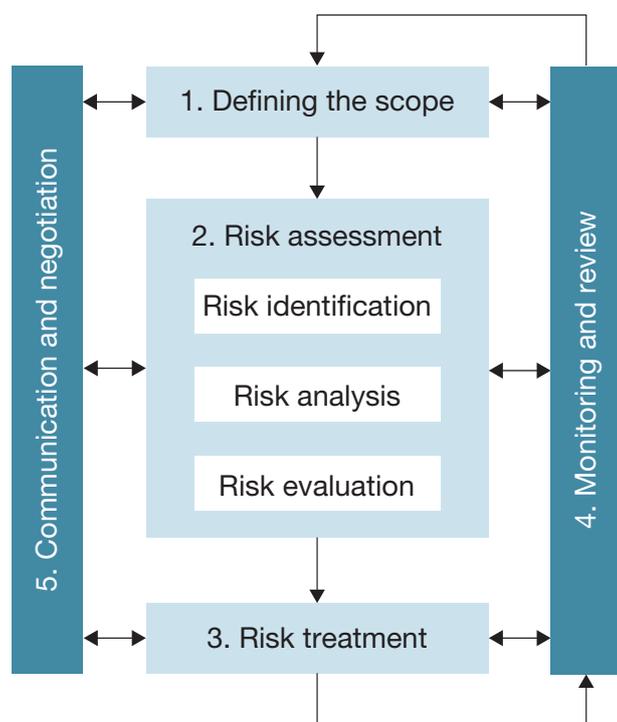
The internal audit department is responsible for assessing, reviewing the effectiveness of risk management processes and systems, assessing whether risk is properly assessed, assessing significant risk reporting, and reviewing significant risk management.



The risk management department is responsible for establishing the risk management organization and defining responsibilities, procedures and system of risk management, formulating the annual risk management work plan, carrying out risk assessment, proposing the risk management strategy, assisting the relevant departments and the enterprises in significant risk management. It also prepares risk management performance appraisal program and conducts annual performance appraisal and arranges risk management training.

Business units identify, analyze and evaluate their business risks and identify significant risks, develop risk management strategies, solutions and crisis management plans for significant risks, dynamically monitor significant risk associated indicators and execute the procedures and policies of the risk management and internal controls of the Group.

The Group adopts the principles of “ISO 31000:2009 Risk Management – Principles and Guidelines” as its approach to manage its business and operational risks. The following diagram illustrates the key processes used to identify, evaluate and manage the Group’s significant risks:



- 1 Group risk management department establishes common risk terminology, risk definition, risk assessment criteria and risk classification.
- 2 Business units carry out internal and external information collection and, based on the standard of risk assessment, develop response action plans. Through the comprehensive evaluation of significant risks, pre-event, during the event and after-event plans and crisis management plans are formulated.
- 3 Business units, based on established procedures, carry out risk assessment and execute significant risk management programs and regularly report to the risk management department of the Group about the progress.
- 4 and 5 Group risk management department monitors the risk management status of the business units and reports the relevant information to the Audit Committee on a regular basis. Group risk management department is responsible for negotiation and coordination of risk management tasks over different departments and business units, and reporting risk information. Group internal audit department review's the effectiveness of risk management, and the assessment and management of significant risks.



The Company has incorporated its risk management systems into the core operating practices of the business. On an ongoing basis, the respective business units review and assess the status of potential risks which may impact on their ability to achieve their business objectives and/or those of the Company. The business units report to their risk management department on the changes in the significant risk management and the related indicators on a quarterly basis. The group risk management department conducts a risk assessment on a regular basis and reports to the Audit Committee on the significant risk management of the Group and the implementation of the risk response measures at each regular meeting.

The Executive Committee had provided the Board the written confirmation that the risk management and internal controls were effective during the Period. The Executive Committee also confirmed that the Group had properly complied with the internal control procedures over the connected transactions including but not limit to the pricing of the transactions and not exceeding their caps and the internal audit department had regularly reviewed the internal controls systems including connected transactions and did not identify any significant issues.

The Board confirmed that the risk management system was effective and that there were no significant risk events occurred during the Period.

The internal audit department of the Group and each subsidiary are responsible for carrying out internal audit. They review the material controls of the Group on a continuous basis and aim to cover all major operations of the Group on a cyclical basis. Overall, internal audits are designed to provide the Board with reasonable assurance that the internal control systems of the Group are sound and effective.

In addition to the review of risk management and internal controls undertaken within the Group, the external auditor also assessed the adequacy and effectiveness of certain key risk management and internal controls as part of their statutory audits. Where appropriate, the external auditor's recommendations are adopted and enhancements to the risk management and internal controls will be made.

In addition, Ji'nan Truck Company appointed PricewaterhouseCoopers Zhong Tian LLP (“**PWC Zhong Tian**”) to express audit opinion on the effectiveness of internal controls in its financial reports. PWC Zhong Tian opined that Ji'nan Truck Company had maintained the effective internal controls in its financial reports in all material aspects under “Basic Standard for Enterprise Internal Control” and the relevant regulations as at 31 December 2016.

The securities department of the Group is responsible for handling and dissemination of inside information. The Company has established 《内幕信息披露制度》 (Disclosure of Inside Information Policy) and various subsidiary procedures to ensure inside information remains confidential until the disclosure of such information is appropriately approved and made, while the dissemination of such information is efficiently and consistently made. The Company regularly communicates with relevant employees about the status of the implementation of the inside information disclosure policies and provides them the relevant trainings.

## NON-COMPETITION UNDERTAKING

In order to protect the Group's interests, CNHTC entered into a non-competition undertaking (the “**Non-competition Undertaking**”) with the Group in November 2007. The Board has received an annual confirmation from CNHTC for its compliance with the Non-competition Undertaking for the year ended 31 December 2016. After conducting the review, the Directors, including all INEDs, are of the view that the Non-competition Undertaking have been complied with by all parties.



## REMUNERATION OF AUDITORS

For the Period, details of the remuneration paid or payable to the Group's auditors, PricewaterhouseCoopers and its related entities are as follows:

	RMB'000
For financial audit services:	11,566
For other services:	
the audit of internal control of certain subsidiaries	755
the taxation professional services	544
the ESG reporting	283
	1,582
Total fee for other services	1,582
Auditors' remuneration	13,148

## COMPANY SECRETARIES

The company secretaries of the Company ("**Company Secretary(ies)**") are Mr. Tong Jingen (also an ED) and Mr. Kwok Ka Yiu. Both of them have confirmed that they have attended not less than 15 hours of relevant professional training during the Period. Their biographies are set out in the section headed "Directors and Senior Management" in this annual report.

## CHANGES IN DIRECTORS' INFORMATION

On 25 October 2016, Dr. Lin Zhijun, an INED, has been appointed as the independent non-executive director of CITIC Dameng Holdings Ltd. (stock code: 1091.hk) which its shares are listed on the Stock Exchange.

On 28 February 2017, Mr. Andreas Hermann Renschler and Mr. Matthias Gründler, both are NEDs, had been appointed as members of the board of directors of Navistar International Corporation. Ferdinand Porsche Group held approximately 16.6% of the issued share capital of Navistar International Corporation.

Since 6 April 2016, Mr. Anders Olof Nielsen, a former NED, took over the management of research and development of Volkswagen Truck & Bus GmbH, a non-wholly owned subsidiary of Ferdinand Porsche.

## SHAREHOLDERS AND INVESTOR RELATIONS

### Communication Policy

The Board considers that active communications with investors are important and provides reports with transparency and clarity in disclosures. Any significant events of the Group fall to be disclosed will be published in a timely, accurate and complete manner through the websites of the Company and the Stock Exchange, so as to safeguard Shareholders' rights of information and participation. Ji'nan Truck Company publishes its announcements in the website of Shenzhen Stock Exchange as required by the regulations. The Company announces the latest financial information of Ji'nan Truck Company from time to time on the websites of the Company and the Stock Exchange.

The notice of the AGM together with relevant documents will be sent out to the Shareholders at least 20 business days prior to the date on which the AGM will be held and at least 10 business days prior to the date on which all other general meetings will be held. The notice contains details on the procedures for voting by poll as well as other relevant information related to the proposed resolutions.

### Investor Relations

The securities department of the Company is responsible for promoting investor relations, enhancing communications and ensuring that the investors are able to obtain information about the Company on a fair and timely basis to assist them in making the best investment decisions. For cultivating good relationship with Shareholders and potential investors, the Company has participated in a number of one-on-one meetings, investors' conferences, road shows and site visits during the Period. Analysts and fund managers may enrich their knowledge on the production operations of the Group through these activities. Investors and the public may also browse the website of the Company at [www.sinotruk.com](http://www.sinotruk.com) for the latest information available in respect of the Group including information on the financial conditions and the latest business developments of the Group.



## Annual General Meeting

The Board and senior management are well aware of their important tasks of acting on behalf of the interests of all the Shareholders and raising the Shareholders' returns. The Board considers that AGM is an important opportunity for direct communication with the Shareholders. The 2016 AGM at which the external auditors attended was convened on 27 June 2016. Code A.6.7 of the Code Provisions require that independent non-executive directors and non-executive directors should attend general meetings and develop a balanced understanding of the views of the Shareholders. Mr. Andreas Hermann Renschler, Mr. Joachim Gerhard Drees, Dr. Lin Zhijun, Mr. Yang Weicheng, Dr. Wang Dengfeng and Mr. Zhao Hang were absent from 2016 AGM due to business commitments.

The Board encourages all the Shareholders to participate in the forthcoming 2017 AGM where the members of the Board and external auditors will be present and communicate with the Shareholders.

## Shareholders' Rights

### (1) Procedures for Shareholders to convene a general meeting

Any one or more Shareholders holding at the date of deposit of the Requisition (as defined below) at least 5% of the total voting rights of all Shareholders having rights to vote at general meetings of the Company (the "**Requisitionist(s)**") shall at all times have the right, by requisition (the "**Requisition**") to the Board or the Company Secretary to convene a general meeting.

The Requisition must state the business to be dealt with at the general meeting. It must also be authenticated by such Requisitionist(s) and either deposited at the registered office of the Company (the "**Registered Office**") at Units 2102-2103, China Merchants Tower, Shun Tak Centre, 168-200, Connaught Road Central, Hong Kong or by email to [generalmeeting@sinotruk.com](mailto:generalmeeting@sinotruk.com) for attention of the "Company Secretary".

If the Directors does not within 21 days from the date of the deposit of the Requisition proceed duly to convene a meeting for a day not more than 28 days after the date on which notice convening the meeting is given, such Requisitionist(s), or any of them representing more than one-half of the total voting rights of all of them, may themselves convene a general meeting in accordance with the relevant provisions of the Companies Ordinance, but any meeting so convened shall not be held after the expiration of 3 months from the said date.

### (2) Procedures for putting forward proposals at Shareholders' meeting

Eligible Shareholders may submit a request to make proposals or move a resolution at the general meeting (the "**Request**"). "Eligible Shareholder(s)" means:

(i) any number of Shareholders representing at least 2.5% of the total voting rights of all Shareholders having at the date of the Request a right to vote at the general meeting to which the Request relates; or (ii) at least 50 Shareholders who have a right to vote at the general meeting to which the Request relates.

The Request must state clearly the name(s) and contact information of the Eligible Shareholders, his/her/their shareholding, the proposed resolution, accompanied by a statement (the "**Statement**") of not more than 1,000 words with respect to the matter referred to in the proposed resolution or the proposed business to be dealt with at the general meeting.

The Request and the Statement must be authenticated by the Eligible Shareholder(s) making the Request and either deposited at the Registered Office or by email to [resolutionrequest@sinotruk.com](mailto:resolutionrequest@sinotruk.com) for the attention of the "Company Secretary" at least six (6) weeks before the AGM to which the Request relates; or if later, the time at which notice is given of that AGM, and in all other cases, at least seven (7) days before the general meeting to which the Request relates.



The Eligible Shareholder(s) need not pay the circulation of the Statement if the Request and the Statement have been duly received by the Company and been sent together with notice of the AGM. In all other cases, the Eligible Shareholder(s) concerned shall deposit a sum of money reasonably sufficient to meet the Company's expenses in serving the notice of the resolution, a circular or a supplemental circular (as the case may be) concerned together with the Statement at least seven (7) days before the general meeting to which the Request relates in accordance with the Companies Ordinance and the requirements under the Listing Rules to all the Shareholders.

### **(3) Shareholders' enquiries to the Board**

Shareholders may send their enquiries and concerns together with their names and contact information to the Board by addressing them to the Registered Office of the Company by post or email to [boardenquiries@sinotruk.hk](mailto:boardenquiries@sinotruk.hk) for the attention of the "Company Secretary". The Board will reply the enquiries and concerns as soon as possible.

## **CONSTITUTIONAL DOCUMENTS**

There has been no changes to the Articles during the Period.

## **DISCLAIMER**

The contents of the section headed "Shareholders' Rights" are for reference and disclosure compliance purposes only. The information does not represent and should not be regarded as legal or other professional advice from the Company to the Shareholders. Shareholders should seek their own independent legal or other professional advice as to their rights as Shareholders. The Company disclaims all liabilities and losses incurred by the Shareholders in reliance on any contents of the section headed "Shareholders' Rights".



## REPORT OF THE DIRECTORS

The Directors are pleased to present their report and the audited financial statements of the Group for the year ended 31 December 2016.

### PRINCIPAL BUSINESS

The Company is principally engaged in investment holding and trading of trucks. The Group primarily specialises in the research, development and manufacturing of HDTs, LDTs, buses and related key parts and components, including engines, cabins, axles, steel frames and gearboxes as well as provision of financing services to those parties related to the production and sales of the Group's products and to the CNHTC Group. Details of principal activities of the Company's subsidiaries are set out in note 10 to the consolidated financial statements. There has been no significant change in the principal business of the Group during the Period.

An analysis of the Group's performance for the Period by operating segment is set out in note 5 to the consolidated financial statements. Further discussion and analysis of these activities as required by Schedule 5 to the Companies Ordinance, including an analysis of the Group's performance during the Period using financial key performance indicators, a discussion of the principal risks and uncertainties facing the Group and an indication of likely future developments in the Group's business, can be found in the section heading "Management Discussion and Analysis" of this annual report.

### OPERATING RESULTS

The results of the Group for the year ended 31 December 2016 are set out in the consolidated statement of profit or loss and consolidated statement of comprehensive income.

### PROPOSED DIVIDENDS

The Board recommends the payment of a final dividend of HKD0.08 per Share for the year ended 31 December 2016 (the "2016 Final Dividend") with a sum of approximately HKD220,879,000, which is subject to shareholders' approval at the forthcoming 2017 AGM.

The Company has been determined as a Chinese-resident enterprise. Pursuant to the "Enterprise Income Tax Law of the People's Republic of China" 《中華人民共和國企業所得稅法》 and the "Detailed Rules for the Implementation of the Enterprise Income Tax Law of the People's Republic of China" 《中華人民共和國企業所得稅法實施條例》, a Chinese-controlled offshore incorporated enterprise shall withhold and pay enterprise income tax for its non-PRC resident enterprise shareholders. As the withholding and payment obligation lies with the Company, the Company will withhold and pay enterprise income tax for its non-PRC resident enterprise shareholders to whom the Company pays the 2016 Final Dividend.

In respect of all the Shareholders whose names are not registered as natural persons (including HKSCC Nominees Limited, corporate nominees or trustees such as securities companies and banks, and other entities or organisations, which are all considered as non-PRC resident enterprise shareholders), the Company will distribute the 2016 Final Dividend after deducting an enterprise income tax of 10% or other appropriate rates.

The Company will not withhold and pay the income tax in respect of the 2016 Final Dividend payable to PRC resident enterprise shareholders, exempted entities or any natural person shareholders.

### PRINCIPAL PROPERTIES

Details of the principal properties held for development and/or sale and for investing purposes are set out in note 16 to the consolidated financial statements.

### SHARE ISSUED DURING THE PERIOD

There were no issue of shares during the Period. Details of the movements in the equity of the Company during the Period are set out in the consolidated statement of changes in equity on pages 87 to 88 and note 38 to the consolidated financial statements.



## DISTRIBUTABLE RESERVES OF THE COMPANY

The Company's distributable reserves as at 31 December 2016, calculated under Part 6 of the Companies Ordinance, were approximately RMB994,186,000 (2015: RMB818,847,000).

## CHARITABLE DONATIONS

The Group's total charitable and other donations for the Period amounted to approximately RMB3,485,000 (2015: RMB3,660,000).

## BORROWINGS

Details of the Group's borrowings as at 31 December 2016 are set out in note 25 to the consolidated financial statements.

## FIVE YEARS FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the past five financial years is set out on page 190.

## PURCHASE, SALE OR REDEMPTION OF SECURITIES

The Company has not redeemed any of its Shares during the Period. Neither the Company nor any of its subsidiaries has purchased or sold any shares of the Company during the Period.

## SHARE OPTIONS

The Company did not have share option scheme as at 31 December 2016.

## DIRECTORS

During the Period and up to the last practicable date of publishing this report, the Directors were as follows:

### Executive Directors:

Mr. Ma Chunji (*Chairman*)  
 Mr. Cai Dong (*President*)  
 Mr. Tong Jingen  
 Mr. Wang Shanpo  
 Mr. Kong Xiangquan  
 Mr. Liu Wei  
 Mr. Liu Peimin  
 Mr. Franz Neundlinger

### Non-executive Directors:

Mr. Andreas Hermann Renschler  
 Mr. Joachim Gerhard Drees  
 Mr. Matthias Gründler (appointed on 1 July 2016)  
 Mr. Anders Olof Nielsen (resigned on 19 May 2016)

### Independent non-executive Directors:

Dr. Lin Zhijun  
 Mr. Chen Zheng  
 Mr. Yang Weicheng  
 Dr. Wang Dengfeng (appointed on 9 March 2016)  
 Mr. Zhao Hang (appointed on 11 April 2016)  
 Mr. Liang Qing (appointed on 1 September 2016)

Mr. Anders Olof Nielsen resigned as a NED on 19 May 2016. Mr. Anders Olof Nielsen has confirmed that he has no disagreement with the Board and nothing relating to the affairs of the Company needed to be brought to the attention of the Shareholders.



## REPORT OF THE DIRECTORS

Pursuant to article 82 of the Articles, Mr. Matthias Gründler and Mr. Liang Qing will be retired at the forthcoming annual general meeting and, being eligible, will be available for re-election as Directors. Pursuant to article 83(1) of the Articles, Mr. Tong Jingen, Mr. Wang Shanpo, Mr. Franz Neundlinger and Mr. Yang Weicheng will be retired at the forthcoming annual general meeting and, being eligible, will be available for re-election as Directors.

### Directors of the Company's Subsidiaries

During the Period and up to the date of this report, Mr. Ma Chunji, Mr. Cai Dong, Mr. Tong Jingen, Mr. Kong Xiangquan, Mr. Liu Wei and Mr. Liu Peimin are also directors in certain subsidiaries of the Company.

A full list of the names of the directors of the Group's subsidiaries can be found in the Company's website at [www.sinotruk.com](http://www.sinotruk.com) under "Investor Relations" • "Corporate" • "Board of directors".

### Permitted Indemnity

Pursuant to the Articles, subject to the statutes, every Director shall be indemnified out of the assets of the Company against all costs, charges, expenses, losses and liabilities which he may sustain or incur in the execution of his office or otherwise in relation thereto. Subject to the applicable laws and the Articles, the Company has taken out insurance against the liability and costs associated with legal actions against the Directors arising out of corporate activities.

### DIRECTORS' SERVICE CONTRACTS

None of the Directors has or is proposed to have any service contract with the Company or its subsidiary that is not terminable by the employer within one year without payment of compensation (other than statutory compensation).

### DIRECTORS' INTERESTS IN CONTRACTS AND COMPETING BUSINESS

During the Period, Mr. Ma Chunji is the chairman of CNHTC; Mr. Andreas Hermann Renschler is a member of the board of management of Volkswagen AG, responsible for the commercial vehicle group, chief executive officer of Volkswagen Truck & Bus GmbH and a member of the board of directors of the Navistar International Corporation; Mr. Joachim Gerhard Drees has been the chief executive officer and a member of the executive board of MAN Truck & Bus AG and the chief executive officer of MAN SE; Mr. Matthias Gründler is a member of the board and the chief financial officer at Volkswagen Truck & Bus GmbH and is responsible for finance and business development and a member of the board of directors of the Navistar International Corporation; Mr. Franz Neundlinger is employed by MAN Truck & Bus Österreich AG and Mr. Anders Olof Nielsen was the head of business development of group commercial vehicles of Volkswagen AG and, from 6 April 2016, took over the management of research and development of Volkswagen Truck & Bus GmbH. Volkswagen AG, Volkswagen Truck & Bus GmbH, MAN SE, MAN Truck & Bus AG and MAN Truck & Bus Österreich AG are non-wholly owned subsidiaries of Ferdinand Porsche. Ferdinand Porsche Group held approximately 16.6% of the issued share capital of Navistar International Corporation.

Save for contracts amongst group companies, between the Group and the CNHTC Group and between the Group and the Ferdinand Porsche Group as disclosed in section headed "connected transactions" below in the report of the Directors and in the related party transactions in note 36 to the consolidated financial statements, no other significance transactions, arrangements and contracts to which the Company's subsidiaries, fellow subsidiaries or its parent company was a party and in which a Director and the Director's connected party had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.



The manufacture and sales of trucks and bus activities of CNHTC, Volkswagen AG, Volkswagen Truck & Bus GmbH, MAN SE, MAN Truck & Bus AG, MAN Truck & Bus Österreich AG and Navistar International Corporation constitute competing businesses to the Group.

## BIOGRAPHICAL DETAILS OF THE DIRECTORS AND SENIOR MANAGEMENT

Biographical details of the Directors and senior management of the Company are set out on pages 31 to 37.

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2016, the directors and chief executives of the Company and their associates (as defined in the Listing Rules) had the following interests in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company under section 352 of Part XV of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers:

### Associated corporation

Ordinary shares in Ji'nan Truck Company – subsidiary of the Company

### Long positions

Name of Director	Nature of interest	Number of ordinary shares held	Percentage of shareholding
Mr. Ma Chunji	Beneficial interest	35,000	0.0052%
Mr. Cai Dong	Family interest	34,000	0.0051%
Mr. Wang Shanpo	Beneficial interest	6,700	0.0010%
Mr. Kong Xiangquan	Beneficial interest	30,000	0.0045%
Mr. Liu Wei	Beneficial interest	27,000	0.0040%

Save as disclosed above, as at 31 December 2016, none of the Directors and chief executives of the Company or their associates (as defined in the Listing Rules) had interests or short positions in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company under section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers.



## REPORT OF THE DIRECTORS

### SUBSTANTIAL SHAREHOLDERS' INTERESTS AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2016, other than the interests of the Directors and chief executives of the Company as disclosed above, the Company has been notified of the following interests in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company under section 336 of Part XV of the SFO:

#### A) The Company

##### Long position

Name of Shareholder	Nature of interests	Note	Number of Shares held	Approximate percentage of shareholding
CNHTC	Corporate interests	(a)	1,408,106,603	51%
Sinotruk (BVI) Limited	Beneficial interest		1,408,106,603	51%
Ferdinand Porsche	Corporate interests	(b)	690,248,336	25%
Ferdinand Porsche Familien-Holding GmbH	Corporate interests	(c)	690,248,336	25%
Ferdinand Alexander Porsche GmbH	Corporate interests	(d)	690,248,336	25%
Familie Porsche Beteiligung GmbH	Corporate interests	(e)	690,248,336	25%
Porsche Automobil Holding SE	Corporate interests	(f)	690,248,336	25%
Volkswagen AG	Corporate interests	(g)	690,248,336	25%
Volkswagen Truck & Bus GmbH	Corporate interests	(h)	690,248,336	25%
MAN SE	Corporate interests	(i)	690,248,336	25%
MAN Finance and Holding S.A.	Beneficial interest		690,248,336	25%

#### Notes:

- CNHTC holds the entire issued share capital of Sinotruk (BVI) Limited. CNHTC is deemed to have interest in all the Shares held (or deemed to be held) by Sinotruk (BVI) Limited under the SFO.
- Ferdinand Porsche holds 90% interest in Ferdinand Porsche Familien-Holding GmbH. Ferdinand Porsche is deemed to have interest in all the Shares held (or deemed to be held) by Ferdinand Porsche Familien-Holding GmbH under the SFO.
- Ferdinand Porsche Familien-Holding GmbH holds 73.85% interest in Ferdinand Alexander Porsche GmbH. Ferdinand Porsche Familien-Holding GmbH is deemed to have interest in all the Shares held (or deemed to be held) by Ferdinand Alexander Porsche GmbH under the SFO.
- Ferdinand Alexander Porsche GmbH holds 100% interest in Familie Porsche Beteiligung GmbH. Ferdinand Alexander Porsche GmbH is deemed to have interest in all the Shares held (or deemed to be held) by Familie Porsche Beteiligung GmbH under the SFO.



- (e) Familie Porsche Beteiligung GmbH holds 51.69% interests in Porsche Automobil Holding SE. Familie Porsche Beteiligung GmbH is deemed to have interest in all the Shares held (or deemed to be held) by Porsche Automobil Holding SE under the SFO.
- (f) Porsche Automobil Holding SE holds 50.73% interest in Volkswagen AG. Porsche Automobil Holding SE is deemed to have interest in all the Shares held (or deemed to be held) by Volkswagen AG under the SFO.
- (g) Volkswagen AG holds 100% interest in Volkswagen Truck & Bus GmbH. Volkswagen AG is deemed to have interest in all the Shares held (or deemed to be held) by Volkswagen Truck & Bus GmbH under the SFO.
- (h) Volkswagen Truck & Bus GmbH holds 75.28% interest in MAN SE. Volkswagen Truck & Bus GmbH is deemed to have interest in all the Shares held (or deemed to be held) by MAN SE under the SFO.
- (i) MAN SE holds 100% interest in MAN Finance and Holding S.A., which is formerly known as "MAN Finance and Holding S.A.R.L.". MAN SE is deemed to have interest in all the Shares held (or deemed to be held) by MAN Finance and Holding S.A. under the SFO.

## B) Members of the Group

### Long position

Name of equity holder	Nature of interests	Name of the member of the Group	Percentage of equity interest held
Liuzhou Yunli Assets Investment and Guarantee Co., Ltd.	Beneficial owner	Sinotruk Liuzhou Yunli Special Vehicles Co., Ltd.	40%
Yongan Fudi Investment Co., Ltd.	Beneficial owner	Sinotruk Fujian Haixi Vehicles Co., Ltd.	20%
Chengdu Dachenggong Mechanics Co., Ltd.	Beneficial owner	Sinotruk Chengdu Wangpai Commercial Vehicles Co., Ltd.	20%
Suizhou Huawei Investment Holdings Co., Ltd.	Beneficial owner	Sinotruk Hubei Huawei Special Vehicle Co., Ltd.	40%
Shandong International Equity Trust	Beneficial owner	ShanDong HOWO Auto Finance Co., Ltd.	30%
CNHTC	Beneficial owner	ShanDong HOWO Auto Finance Co., Ltd.	20%
Kodiak America LLC.	Beneficial owner	Sinotruk Liuzhou Yunli Kodiak Machinery Co., Ltd.	49%



## REPORT OF THE DIRECTORS

Save as disclosed above, as at 31 December 2016, no other persons had any interests or short positions in the shares or underlying shares of the Company recorded in the register required to be kept by the Company under section 336 of Part XV of the SFO or who were directly or indirectly interested in 5% or more of any class of share capital carrying rights to vote in all circumstances at general meetings of any member of the Group.

### SPECIFIC PERFORMANCE BY THE CONTROLLING SHAREHOLDER

On 21 February 2014, the Company had entered into a facility agreement (the “**Facility Agreement**”) with Bank of China (Hong Kong) Limited and other financial institutions for the borrowing of RMB1,000,000,000 for 36 months (the “**Facility**”).

Pursuant to the Facility Agreement, it will be an event of default if CNHTC is no longer the beneficial owner (directly or indirectly) of more than 50% of the entire issued share capital of the Company. In case of an occurrence of an event of default which is continuing, the agent of the Facility may by notice to the Company (a) cancel the Facilities whereupon such Facility shall be immediately cancelled; (b) declare that all or part of the loans made or to be made under the Facility or the principal amount outstanding for the time being of this loan (the “**Loan**”), together with accrued interest, and all other amounts accrued or outstanding under the Facility Agreement and other documents designated as finance documents under the Facility Agreement by the agent and the Company be immediately due and payable, whereupon such Loan and other amounts shall immediately become due and payable; and/or (c) declare that all or part of the Loan be payable on demand, whereupon such Loan shall immediately become payable on demand by the agent.

The Loan had been fully repaid on maturity.

### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the businesses of the Company were entered into or existed during the Period.

### MAJOR CUSTOMERS AND SUPPLIERS

The followings are the percentages of purchases and sales attributable to the major customers and suppliers of the Group for the Period:

#### Sales

– the largest customer	2.3%
– the five largest customers	8.3%

#### Purchases

– the largest supplier	2.6%
– the five largest suppliers	11.6%

The controlling shareholder and ultimate holding company, CNHTC, owns all equity interests in CNHTC Qingdao Heavy Industry Co., Ltd., being one of the five largest customers of the Group. The joint venture company of the Company — Sinotruk (Hong Kong) Hongye Co., Ltd. was also one of the five largest customers of the Group.

CNHTC also owns all equity interests in CNHTC Datong Gear Co., Ltd. and CNHTC Ji’nan Specialty Vehicles Co., Ltd., being two of the five largest suppliers of the Group.

Save as disclosed above, none of the Directors, or any of their associates or any shareholders who, to the knowledge of the Directors, hold over 5% of the issued share capital of the Company, had any beneficial interest in the major customers or suppliers of the Group noted above.



## CONNECTED TRANSACTIONS

Set out below are the details of the continuing connected transactions of the Company as required to be reported under the Listing Rules.

### A. Continuing Connected Transactions Subject to the Reporting, Annual Review and Announcement Requirements but Exempted from the Independent Shareholders' Approval Requirement

#### 1) 2018 General Services Agreement

Date of agreement	:	26 March 2015
Parties	:	CNHTC (for itself and on behalf of its associates but excluding the Group) the Company (for itself and on behalf of its subsidiaries)
Term	:	three years from 1 January 2016 to 31 December 2018
Objective	:	CNHTC Group has agreed to provide services such as property management, transportation, staff training, medical services and products testing and improvement services, etc. to members of the Group
Consideration	:	The consideration was determined on the basis of: <ul style="list-style-type: none"> <li>(a) market price; or</li> <li>(b) if there is no market price, the cost with a reasonable margin</li> </ul>
Annual cap for the year ended 31 December 2016	:	RMB134,000,000
Actual consideration for the year ended 31 December 2016	:	RMB87,310,366

Details of the transactions contemplated under the 2018 General Services Agreement were disclosed in the Company's announcement dated 27 March 2015.



## 2) 2018 Property Leasing In Agreement

Date of agreement	:	26 March 2015
Parties	:	CNHTC (for itself and on behalf of its associates but excluding the Group) the Company (for itself and on behalf of its subsidiaries)
Term	:	three years from 1 January 2016 to 31 December 2018
Objective	:	CNHTC Group has agreed to provide leasing services to the Group including lease of land, office buildings and factory premises
Consideration	:	The consideration was determined on the basis of the market price approach
Annual cap for the year ended 31 December 2016	:	RMB33,000,000
Actual consideration for the year ended 31 December 2016	:	RMB23,460,083

Details of the transactions contemplated under the 2018 Property Leasing In Agreement were disclosed in the Company's announcement dated 27 March 2015.



### 3) 2018 Property Rent Out Agreement

Date of agreement	: 26 March 2015
Parties	: CNHTC (for itself and on behalf of its associates but excluding the Group) the Company (for itself and on behalf of its subsidiaries)
Term	: three years from 1 January 2016 to 31 December 2018
Objective	: The Group has agreed to provide leasing services to CNHTC Group including lease of land, office buildings and factory premises
Consideration	: The consideration was determined on the basis of the market price approach
Annual cap for the year ended 31 December 2016	: RMB33,000,000
Actual consideration for the year ended 31 December 2016	: RMB13,034,548 <sup>(Note)</sup>

Note: Actual consideration included approximately RMB1,096,355 rental income from connected subsidiary - HOWO Auto Finance Company.

Details of the transactions contemplated under the 2018 Property Rent Out Agreement were disclosed in the Company's announcement dated 27 March 2015.



#### 4) 2018 Construction and Project Management Services Agreement

Date of agreement	:	26 March 2015
Parties	:	CNHTC Ji'nan Construction Co., Ltd. (" <b>Ji'nan Construction Company</b> "), a wholly-owned subsidiary of CNHTC the Company (for itself and on behalf of its subsidiaries)
Term	:	three years from 1 January 2016 to 31 December 2018
Objective	:	Ji'nan Construction Company has agreed to provide construction and project management services to the members of the Group
Consideration	:	The consideration was determined on the basis of: (a) market price; or (b) if there is no market price, the cost with a reasonable margin
Annual cap for the year ended 31 December 2016	:	RMB28,000,000
Actual consideration for the year ended 31 December 2016	:	RMB22,800,299

Details of the transactions contemplated under 2018 Construction and Project Management Services Agreement were disclosed in the Company's announcement dated 27 March 2015.



## 5) 2018 Technology Development Service Agreement

Date of agreement	: 31 March 2016
Parties	: CNHTC Datong Gear Co., Ltd. (“ <b>Datong Gear Company</b> ”), a wholly-owned subsidiary of CNHTC Sinotruk Ji’nan Power Co., Ltd. (“ <b>Ji’nan Power Company</b> ”), a wholly-owned subsidiary of the Company
Term	: three years from 1 January 2016 to 31 December 2018
Objective	: Datong Gear Company agreed to provide technology development services for the production and operation of gearbox including but not limited to providing new technology, production procedures and supply new products and materials in relation to gearbox technologies to Ji’nan Power Company
Consideration	: The consideration was determined on the basis of a cost plus profit margin approach with margin between 5% and 25%
Annual cap for the year ended 31 December 2016	: RMB20,000,000
Actual consideration for the year ended 31 December 2016	: RMB19,201,686

Details of the transactions contemplated under the 2018 Technology Development Service Agreement were disclosed in the Company’s announcement dated 31 March 2016.



## 6) 2017 MTB Parts Sales Agreement

Date of agreement	:	8 September 2015
Parties	:	MAN Truck & Bus AG (for itself and on behalf of MAN Trucks India Pvt. Ltd. and JV MAN Auto-Uzbekistan LLC, collectively the “ <b>MTB Group</b> ”), a non-wholly owned subsidiary of Ferdinand Porsche  Sinotruk Import & Export Co., Ltd. (“ <b>Sinotruk I&amp;E Company</b> ”), a wholly-owned subsidiary of the Company
Term	:	three years from 1 January 2015 to 31 December 2017
Objective	:	Sinotruk I&E Company has agreed to supply raw materials, auxiliary materials, parts and spare parts, semi-finished products and moulds for the production of these spare parts, etc. to MTB Group
Consideration	:	The consideration was determined on the bases of: (a) off-the-shelf products: market price approach (b) unique and proprietary products: a cost plus profit margin approach with margin between 5% to 25%
Annual cap for the year ended 31 December 2016	:	RMB55,900,000
Actual consideration for the year ended 31 December 2016	:	RMB33,462,439

Details of the transactions contemplated under 2017 MTB Parts Sales Agreement were disclosed in the Company’s announcement dated 8 September 2015.



## 7) 2018 Technology Support and Services Agreement

Date of agreement	: 31 March 2016
Parties	: CNHTC (for itself and on behalf of the members of the CNHTC Group excluding the Group) the Company (for itself and on behalf of its subsidiaries)
Term	: three years from 1 January 2016 to 31 December 2018
Objective	: the Group has agreed to provide the CNHTC Group the technology support and services such as technology research and development, technology consultancy and support services
Consideration	: The consideration was determined on the basis of a cost plus profit margin approach with margin between 5% and 25%
Annual cap for the year ended 31 December 2016	: RMB10,000,000
Actual consideration for the year ended 31 December 2016	: RMB9,053,894

Details of the transactions contemplated under the 2018 Technology Support and Services Agreement were disclosed in the Company's announcement dated 31 March 2016.



### 8) 2018 CNHTC Guarantee Agreement

Date of agreement	:	31 March 2016
Parties	:	CNHTC (for itself and on behalf of the members of the CNHTC Group) (as grantor of the credit guarantee) HOWO Auto Finance Company (as beneficiary of the credit guarantee)
Terms	:	Period from 1 April 2016 to 31 December 2018
Objective	:	Members of the CNHTC Group agreed to provide credit guarantee to HOWO Auto Finance Company in respect of the payment obligations of loans to customers of the CNHTC Group
Consideration	:	Nil
Annual cap for the nine months ended 31 December 2016	:	maximum day-end guarantee balance: RMB100,000,000
Actual consideration for the nine months ended 31 December 2016	:	maximum day-end guarantee balance: RMB4,100,000

Details of the transactions contemplated under the 2018 CNHTC Guarantee Agreement were disclosed in the Company's announcement dated 31 March 2016.



## 9) 2018 Sinotruk Guarantee Agreement

Date of agreement	:	31 March 2016
Parties	:	The Company (for itself and on behalf of its subsidiaries but excluding HOWO Auto Finance Company) (as grantor of the credit guarantee) HOWO Auto Finance Company (as beneficiary of the credit guarantee)
Terms	:	Period from 1 April 2016 to 31 December 2018
Objective	:	The Group agreed to provide credit guarantee to HOWO Auto Finance Company in respect of the payment obligations of loans to customers of the Group
Consideration	:	Nil
Annual cap for the nine months ended 31 December 2016	:	maximum day-end guarantee balance: RMB100,000,000
Actual consideration for the nine months ended 31 December 2016	:	maximum day-end guarantee balance: RMB2,500,000

Details of the transactions contemplated under the 2018 Sinotruk Guarantee Agreement were disclosed in the Company's announcement dated 31 March 2016.



## B. Continuing Connected Transactions Subject to the Reporting, Annual Review, Announcement and Independent Shareholders' Approval Requirements

### 1) Technology License Agreement

Date of agreement	:	15 July 2009
Parties	:	MAN Truck & Bus AG, a non-wholly owned subsidiary of Ferdinand Porsche, as licensor the Company Sinotruk Ji'nan Commercial Truck Co., Ltd., a wholly-owned subsidiary of the Company, as licensee Ji'nan Power Company, as licensee
Term	:	seven years from 7 October 2009 to 6 October 2016
Objective	:	The licensor has agreed to grant to the licensees: <ul style="list-style-type: none"> <li>(i) an exclusive and non-transferable right in the PRC to use the licensed technology and know-how relating to the complete TGA truck, D08, D20 and D26 engines, each type available at different engine power output ranges and compliant with Euro III, IV and V emission standards and the related parts and components; and</li> <li>(ii) the right to use the licensed technology and know-how in connection with the distribution, after-sale maintenance and services for the products and trucks manufactured by this technology</li> </ul>
Consideration	:	EURO85,000,000
Actual consideration up to 31 December 2016	:	EURO85,000,000

Details of the transactions contemplated under the Technology License Agreement were disclosed in the Company's announcement dated 15 July 2009 and the Company's circular dated 27 July 2009.



## 2) 2018 Products Sales Agreement

Date of agreement	: 26 March 2015
Parties	: CNHTC (for itself and on behalf of its associates but excluding the Group) the Company (for itself and on behalf of its subsidiaries)
Term	: three years from 1 January 2016 to 31 December 2018
Objective	: The Group has agreed to supply products including trucks, chassis and semi-tractor trucks to CNHTC Group
Consideration	: The consideration was determined on the basis of the market price approach
Annual cap for the year ended 31 December 2016	: RMB810,000,000 (revised)
Actual consideration for the year ended 31 December 2016	: RMB533,261,877

Details of the transactions contemplated under the 2018 Products Sales Agreement and the revised cap for the year ended 31 December 2016 were disclosed in the Company's announcements dated 27 March 2015 and 31 March 2016 and the Company's circulars dated 29 May 2015 and 26 May 2016.



### 3) 2018 Products Purchase Agreement

Date of agreement	:	26 March 2015
Parties	:	CNHTC (for itself and on behalf of its associates but excluding the Group) the Company (for itself and on behalf of its subsidiaries)
Term	:	three years from 1 January 2016 to 31 December 2018
Objective	:	CNHTC Group has agreed to sell products including refitted trucks to the Group
Consideration	:	The consideration was determined on the basis of: <ul style="list-style-type: none"> <li>(a) refitted products: market price approach or, at the case may be, prices mutually agreed between the Group's customers and CNHTC Group</li> <li>(b) products only available from CNHTC Group: prices as quoted in the price lists of CNHTC Group for all its customers</li> </ul>
Annual cap for the year ended 31 December 2016	:	RMB1,809,000,000
Actual consideration for the year ended 31 December 2016	:	RMB1,347,908,584

Details of the transactions contemplated under the 2018 Products Purchase Agreement were disclosed in the Company's announcement dated 27 March 2015 and the Company's circular dated 29 May 2015.



#### 4) 2018 Parts Sales Agreement

Date of agreement	:	26 March 2015
Parties	:	CNHTC (for itself and on behalf of its associates but excluding the Group) the Company (for itself and on behalf of its subsidiaries)
Term	:	three years from 1 January 2016 to 31 December 2018
Objective	:	The Group has agreed to supply raw materials, parts and components and semi-finished products to CNHTC Group
Consideration	:	The consideration was determined on the basis of: (a) off-the-shelf products: the market price approach (b) unique and proprietary products: a cost plus profit margin approach with margin between 5% and 25%
Annual cap for the year ended 31 December 2016	:	RMB625,000,000
Actual consideration for the year ended 31 December 2016	:	RMB325,505,669

Details of the transactions contemplated under the 2018 Parts Sales Agreement were disclosed in the Company's announcement dated 27 March 2015 and the Company's circular dated 29 May 2015.



## 5) 2018 Parts Purchase Agreement

Date of agreement	:	26 March 2015
Parties	:	CNHTC (for itself and on behalf of its associates but excluding the Group) the Company (for itself and on behalf of its subsidiaries)
Term	:	three years from 1 January 2016 to 31 December 2018
Objective	:	CNHTC Group has agreed to supply raw materials, parts and components and semi-finished products to the Group
Consideration	:	The consideration was determined on the basis of: (a) off-the-shelf products: the market price approach (b) unique and proprietary products: a cost plus profit margin approach with margin between 5% and 25%
Annual cap for the year ended 31 December 2016	:	RMB939,000,000
Actual consideration for the year ended 31 December 2016	:	RMB719,174,972

Details of the transactions contemplated under the 2018 Parts Purchase Agreement were disclosed in the Company's announcement dated 27 March 2015 and the Company's circular dated 29 May 2015.



## 6) 2017 Financial Services Agreement

Date of agreement	: 26 March 2015
Parties	: CNHTC (for itself and on behalf of its associates but excluding the Group) Sinotruk Finance Company
Term	: Period from 1 July 2015 to 31 December 2017
Objective	: Sinotruk Finance Company will provide a wide range of financial services to CNHTC
Consideration	: (a) bills discounting services, unsecured loan services, lease financing services and other financial services: market price approach  (b) deposits taking services: a rate not higher than the upper limit of benchmark interest rates promulgated by the PBOC
Annual cap for the year ended 31 December 2016	: (a) bills discounting services: (i) maximum day end balance: RMB490,000,000 and (ii) interest income: RMB37,350,000  (b) unsecured loan services : (i) maximum day end balance: RMB500,000,000 and (ii) interest income: RMB40,000,000  (c) lease financing services: (i) maximum day end balance: RMB10,000,000 and (ii) interest income: RMB950,000  (d) other financial services: fee income: RMB350,000  (e) deposits taking services: (i) maximum day end balance: RMB1,000,000,000 and (ii) interest expenses: RMB40,000,000
Actual consideration for the year ended 31 December 2016	: (a) bills discounting services: (i) maximum day end balance: Nil and (ii) interest income: Nil  (b) unsecured loan services : (i) maximum day end balance: RMB500,000,000 and (ii) interest income: RMB12,653,735 <sup>(Note 1)</sup>  (c) lease financing services: (i) maximum day end balance: Nil and (ii) interest income: Nil  (d) other financial services: fee income: RMB338,925  (e) deposits taking services: (i) maximum day end balance: RMB644,440,259 and (ii) interest expenses: RMB3,858,429 <sup>(Note 2)</sup>

(1) Actual consolidation of interest income from unsecured loan services included approximately RMB3,252,000 received from connected subsidiary - HOWO Auto Finance Company before the implementation of 2018 HOWO Loan Agreement.

(2) Actual consideration of interest expense included approximately RMB44,000 paid to connected subsidiary - HOWO Auto Finance Company.

Details of the transactions contemplated under 2017 Financial Services Agreement were disclosed in the Company's announcement dated 27 March 2015 and the Company's circular dated 29 May 2015.



## REPORT OF THE DIRECTORS

### 7) 2018 HOWO Loan Agreement

Date of agreement	:	31 March 2016
Parties	:	Sinotruk Finance Company (as lender) HOWO Auto Finance Company (as borrower)
Duration	:	Period from 1 July 2016 to 31 December 2018
Objective	:	Sinotruk Finance Company will provide loan services to HOWO Auto Finance Company
Consideration	:	The consideration was determined on the market price basis
Annual cap for the six months ended 31 December 2016	:	(a) maximum day-end loan balance: RMB1,150,000,000 (b) interest income: RMB25,000,000
Actual consideration for the six months ended 31 December 2016	:	(a) maximum day-end loan balance: RMB1,150,000,000 (b) interest income: RMB8,138,125

Details of the transactions contemplated under the 2018 HOWO Loan Agreement were disclosed in the Company's announcement dated 31 March 2016 and the Company's circular dated 26 May 2016.

### 8) 2018 Sinotruk Deposit Agreement

Date of agreement	:	31 March 2016
Parties	:	The Company (for itself and on behalf of its subsidiaries but excluding HOWO Auto Finance Company) (as user of the deposit services) HOWO Auto Finance Company (as provider of the deposit services)
Duration	:	Period from 1 July 2016 to 31 December 2018
Objective	:	HOWO Auto Finance Company will provide deposit services to the Company (for itself and on behalf of its subsidiaries but excluding HOWO Auto Finance Company)
Consideration	:	The consideration was determined on the market price basis
Annual cap for the six months ended 31 December 2016	:	(a) maximum day-end deposit balance: RMB150,000,000 (b) interest income: RMB3,000,000
Actual consideration for the six months ended 31 December 2016	:	(a) maximum day-end deposit balance: RMB100,000,000 (b) interest income: RMB19,097

Details of the transactions contemplated under the 2018 Sinotruk Deposit Agreement were disclosed in the Company's announcement dated 31 March 2016 and the Company's circular dated 26 May 2016.



All the above continuing connected transactions did not exceed the relevant annual cap amounts. The price and the terms of the above transactions have been determined in accordance with the pricing policies and guideline set out in their relevant announcements and/or the relevant circulars.

The Directors (including the INEDs) have reviewed the continuing connected transactions of the Company and confirmed that they were:

- i. entered into in the ordinary and usual course of business of the Group;
- ii. on normal commercial terms or better; and
- iii. entered into in accordance with the relevant agreements governing these transactions on terms that are fair and reasonable and are in the interests of the shareholders of the Company as a whole.

The auditors of the Company was engaged to report the Group's continuing connected transactions in accordance with the Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by Hong Kong Institute of Certified Public Accountants.

PricewaterhouseCoopers, the auditors of the Company, have issued an unqualified letter containing their findings and conclusions in respect of the continuing connected transactions for the Period disclosed above in accordance with the Rule 14A.56 of the Listing Rules and confirmed nothing has come to their attention that causes them to believe that the continuing connected transactions:

- i. have not been approved by the Board;
- ii. were not, in all material respects, in accordance with the pricing policies of the Group if the transactions involve the provisions of goods or services by the Group;
- iii. were not entered into, in all material respects, in accordance with the relevant agreements governing these continuing connected transactions; and
- iv. have exceeded the relevant annual caps.

A copy of the auditor's letter has been provided by the Company to the Stock Exchange.

## RELATED PARTY TRANSACTIONS

The related party transactions are set out in note 36 to the consolidated financial statements. Apart from the connected transactions disclosed above, the other related party transactions as disclosed in notes 36(a)(i), (ii) and (v) fall under the scope of connected transactions under Chapter 14A of the Listing Rules but are exempted from reporting, annual review, announcement or independent shareholders' approval requirements.



## SUFFICIENCY OF PUBLIC FLOAT

Based on information publicly available to the Company, and within the knowledge of the Directors, as at the bulk printing date of this report, the Company has maintained sufficient public float in accordance with the Listing Rules.

## ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

The 2016 Environmental, Social and Governance Report of the Company will be disclosed separately at the websites of the Company and the Stock Exchange.

## AUDITORS

The financial statements have been audited by PricewaterhouseCoopers who retire and, being eligible, offer themselves for re-appointment.

By Order of the Board

**Ma Chunji**

*Chairman*

Ji'nan, PRC, 29 March 2017

# INDEPENDENT AUDITOR'S REPORT



羅兵咸永道

**To the Members of Sinotruk (Hong Kong) Limited**  
(Incorporated in Hong Kong with limited liability)

## Opinion

### *What we have audited*

The consolidated financial statements of Sinotruk (Hong Kong) Limited (the “Company”) and its subsidiaries (the “Group”) set out on pages 83 to 189, which comprise:

- the consolidated statement of financial position as at 31 December 2016;
- the consolidated statement of profit or loss for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

### *Our opinion*

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2016, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

## Basis for Opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSA”) issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Independence*

We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code.



## INDEPENDENT AUDITOR'S REPORT

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Recoverability of Accounts Receivable that the Group has started legal proceedings to claim
- Warranty Provisions

#### Key Audit Matter

#### How our audit addressed the Key Audit Matter

##### **Recoverability of Accounts Receivable that the Group has started legal proceedings to claim**

Refer to note 2(n) (Summary of significant accounting policies), note 4.1(d) (Critical accounting estimates and assumptions) and note 19(g)(iii) (Trade receivables, other receivables and other current assets) of the consolidated financial statements.

As at 31 December 2016, the Group had certain accounts receivable balances due from third party customers amounting to RMB256 million which were subject to higher collectability risk as the Group has started legal proceedings as a result of no payment by the customers. The outcome of the amounts due are dependent on the ongoing legal processes and residual value of recoverable assets. The Group estimated a provision of RMB208 million in respect of the receivables subject to legal claims at year end based on the information currently available and after consideration of the legal counsel's advice received by the Group.

We focused on this area because the management makes significant judgements over both timing of recognition of provisions and the estimation of the amount of any such provisions.

We understood from management the latest developments of the collection progress and the basis of measuring the provisions. We considered whether key judgments made by management in the estimation of recoverable amount were appropriate given the customers' circumstances.

In addition, we discussed with the Group's in-house legal counsel to understand the legal position and its basis. To corroborate management's assessment for the provision for the balances subject to legal proceedings, we obtained written letter from the Group's external legal counsel with respect to all receivable balances over RMB2.25 million and for smaller balances on a sample basis.

We assessed the adequacy of provisions recognised in the Group financial statements. We found that the determination of whether provision was required and the amount of any such provision were consistent with the legal advice and management's assessment of potential settlement costs, based, where appropriate, on latest information including the extent to which each matter has evolved.



## Key Audit Matters (Continued)

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Warranty Provisions</b></p> <p>Refer to note 4.1(b) (Critical accounting estimates and assumptions), note 7 (Expenses by nature) and note 30 (Provisions for other liabilities) of the consolidated financial statements.</p> <p>As at 31 December 2016, the Group had warranty provisions amounted to RMB589 million. The provisions for product warranties granted by the Group to customers are recognised based on estimated costs of warranty claims on products sold. The calculation of the warranty provisions includes a number of variable factors and assumptions including: the expected occurrence of significant repairs, the changes of labour and parts costs, and stability in the quality of key components.</p> <p>We focused on this area because of inherent level of management judgement required in calculating the amount of provisions needed as a result of the complex and subjective elements around these variable factors and assumptions.</p>	<p>We evaluated and tested the design and operating effectiveness of the Group's controls over the calculation of the provisions for the warranty costs. We determined that we could rely on these controls for the purposes of our audit.</p> <p>We evaluated the warranty provision model and tested the calculations therein. This included testing the completeness and accuracy of the historical claims input data, assessing the process by which the variable factors within the provisions were estimated, evaluating the reasonableness of the assumptions, and re-performing the calculations. We also compared the current year actual claims results with the year 2016 figures included in the prior year forecast to consider whether the management's estimation, with hindsight, was reasonable.</p> <p>In particular, we challenged the management's assumptions for future warranty claims by comparing historical information of products sold and actual claims results with recent market trends to assess whether past cost information might differ from future claims, mainly taking into consideration the changes in the expected occurrence of significant repairs, labour and parts costs, and stability in the quality of key components.</p> <p>We performed sensitivity analysis around the key assumptions of the model and considered the impact on the overall level of warranty provisions recorded in the accounts.</p> <p>Based on the work performed, we considered that the warranty provisions were supported by the evidence we obtained.</p>



## INDEPENDENT AUDITOR'S REPORT

### Other Information

The directors of the Company are responsible for the other information set out in the Company's 2016 Annual Report. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of Directors and Those Charged with Governance for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with Section 405 of the Hong Kong Companies Ordinance and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Continued)

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



## INDEPENDENT AUDITOR'S REPORT

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Lam Siu Wing, Benny.

**PricewaterhouseCoopers**  
*Certified Public Accountants*

Hong Kong, 29 March 2017

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

	Note	2016	2015
<b>Revenue</b>	5	<b>32,958,901</b>	28,304,893
Cost of sales	7	(27,140,913)	(23,277,365)
<b>Gross profit</b>		<b>5,817,988</b>	5,027,528
Distribution costs	7	(2,394,761)	(2,121,371)
Administrative expenses	7	(2,585,871)	(2,621,099)
Other gains – net	6	275,493	486,527
<b>Operating profit</b>		<b>1,112,849</b>	771,585
Finance income	9	65,412	51,702
Finance costs	9	(316,287)	(399,909)
Finance costs – net	9	(250,875)	(348,207)
Share of profits less losses of investments accounted for using the equity method	11	59,608	2,757
<b>Profit before income tax</b>		<b>921,582</b>	426,135
Income tax expense	12	(258,750)	(102,694)
<b>Profit for the year</b>		<b>662,832</b>	323,441
<b>Profit attributable to:</b>			
– Owners of the Company		532,105	205,946
– Non-controlling interests		130,727	117,495
		<b>662,832</b>	323,441
<b>Earnings per share for profit attributable to owners of the Company for the year</b> (expressed in RMB per share)			
– basic and diluted	13	<b>0.19</b>	0.07

The notes on pages 91 to 189 form an integral part of these consolidated financial statements.



## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

Note	2016	2015
<b>Profit for the year</b>	<b>662,832</b>	<b>323,441</b>
<b>Other comprehensive income:</b>		
<i>Item that will not be reclassified subsequently to profit or loss</i>		
Remeasurements of termination and post-employment benefit obligations	(180)	(830)
Revaluation gains arising from transfer of property, plant and equipment and land use rights to investment properties	29,487	—
<i>Items that may be reclassified to profit or loss</i>		
Change in value of available-for-sale financial assets	19,770	3,431
Share of other comprehensive loss of investments accounted for using the equity method	(7,948)	—
Currency translation differences	62,951	49,975
<b>Other comprehensive income for the year, net of tax</b>	<b>104,080</b>	<b>52,576</b>
<b>Total comprehensive income for the year</b>	<b>766,912</b>	<b>376,017</b>
<b>Attributable to:</b>		
– Owners of the Company	634,891	258,636
– Non-controlling interests	132,021	117,381
<b>Total comprehensive income for the year</b>	<b>766,912</b>	<b>376,017</b>

The notes on pages 91 to 189 form an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION



As at 31 December 2016

(All amounts in RMB thousands unless otherwise stated)

	Note	31 December 2016	31 December 2015
<b>ASSETS</b>			
<b>Non-current assets</b>			
Land use rights	14	1,651,677	1,776,640
Property, plant and equipment	15	10,165,398	11,093,673
Investment properties	16	642,561	206,940
Intangible assets	17	350,216	474,367
Goodwill		3,868	3,868
Deferred income tax assets	26	1,249,218	1,161,762
Investments accounted for using the equity method	11	466,427	398,092
Available-for-sale financial assets	18	353,135	155,431
Trade receivables and other receivables	19	795,105	383,708
		<b>15,677,605</b>	<b>15,654,481</b>
<b>Current assets</b>			
Inventories	20	8,371,852	6,346,477
Trade receivables, other receivables and other current assets	19	14,030,393	13,132,715
Financial assets at fair value through profit or loss	21	125,692	129,499
Available-for-sale financial assets	18	1,676,090	—
Amounts due from related parties	36(b)	415,301	490,664
Cash and bank balances	22	9,188,410	6,581,602
		<b>33,807,738</b>	<b>26,680,957</b>
<b>Total assets</b>		<b>49,485,343</b>	<b>42,335,438</b>
<b>EQUITY</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital	23	16,717,024	16,717,024
Other reserves		(888,242)	(1,203,176)
Retained earnings		4,083,027	3,824,272
		<b>19,911,809</b>	<b>19,338,120</b>
<b>Non-controlling interests</b>		<b>2,427,288</b>	<b>2,377,550</b>
<b>Total equity</b>		<b>22,339,097</b>	<b>21,715,670</b>



## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2016

(All amounts in RMB thousands unless otherwise stated)

	Note	31 December 2016	31 December 2015
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Borrowings	25	—	2,291,276
Deferred income tax liabilities	26	40,912	27,405
Termination and post-employment benefit obligations	27	10,530	13,850
Deferred income	28	323,549	266,634
		<b>374,991</b>	<b>2,599,165</b>
<b>Current liabilities</b>			
Trade payables, other payables and other current liabilities	24	20,810,567	13,544,439
Financial liabilities at fair value through profit or loss	29	—	5,420
Current income tax liabilities		132,998	23,012
Borrowings	25	4,511,787	3,379,704
Amounts due to related parties	36(b)	727,346	751,860
Provisions for other liabilities	30	588,557	316,168
		<b>26,771,255</b>	<b>18,020,603</b>
<b>Total liabilities</b>		<b>27,146,246</b>	<b>20,619,768</b>
<b>Total equity and liabilities</b>		<b>49,485,343</b>	<b>42,335,438</b>

The notes on pages 91 to 189 form an integral part of these consolidated financial statements.

The consolidated financial statements on pages 83 to 189 were approved by the Board of Directors on 29 March 2017 and were signed on its behalf by:

**Ma Chunji**  
Director

**Kong Xiangquan**  
Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

	Audited							Total equity			
	Attributable to owners of the Company								Non-controlling interests		
	Share capital	Capital reserve	Revaluation reserve	Statutory reserves	Discretionary reserve	Merger reserve	Translation reserve			Retained earnings	Total
Balance at 1 January 2015	16,717,024	(3,672,258)	1,053	1,183,389	104,294	1,144,562	(83,494)	3,776,288	19,170,878	2,075,501	21,246,379
Profit for the year	-	-	-	-	-	-	-	205,946	205,946	117,495	323,441
Other comprehensive income											
Remeasurements of termination and post-employment benefit obligations	-	-	-	-	-	-	-	(716)	(716)	(114)	(830)
Change in value of available-for-sale financial assets	-	-	3,431	-	-	-	-	-	3,431	-	3,431
Currency translation differences	-	-	-	-	-	-	49,975	-	49,975	-	49,975
Total other comprehensive income for the year	-	-	3,431	-	-	-	49,975	(716)	52,690	(114)	52,576
Transactions with owners in their capacity as owners											
Dividends of the Company relating to 2014	-	-	-	-	-	-	-	(130,781)	(130,781)	-	(130,781)
Dividends of subsidiaries distributed to non-controlling interests	-	-	-	-	-	-	-	-	-	(57,424)	(57,424)
Capital injection from non-controlling interests	-	-	-	-	-	-	-	-	-	250,000	250,000
Contribution from ultimate holding company	-	39,157	-	-	-	-	-	-	39,157	-	39,157
Changes in ownership interests in subsidiaries without change of control	-	230	-	-	-	-	-	-	230	(7,908)	(7,678)
Total transactions with owners in their capacity as owners	-	39,387	-	-	-	-	-	(130,781)	(91,394)	184,688	93,274
Appropriation to reserves	-	-	-	26,465	-	-	-	(26,465)	-	-	-
Balance at 31 December 2015	16,717,024	(3,632,871)	4,484	1,209,854	104,294	1,144,562	(33,519)	3,824,272	19,338,120	2,377,550	21,715,670

31(c)



## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

	Audited												
	Attributable to owners of the Company							Non-controlling interests		Total equity			
	Share capital	Capital reserve	Revaluation reserve	Statutory reserves	Discretionary reserve	Merger reserve	Translation reserve	Retained earnings	Total				
Note													
Balance at 1 January 2016	16,717,024	(3,632,871)	4,484	1,209,854	104,294	1,144,592	(33,519)	3,824,272	19,338,120	2,377,550	21,715,670		
Profit for the year	-	-	-	-	-	-	-	532,105	532,105	130,727	662,832		
Other comprehensive income	-	-	-	-	-	-	-	(147)	(147)	(33)	(180)		
Remeasurements of termination and post-employment benefit obligations	-	-	-	-	-	-	-	-	-	-	-		
Revaluation gains arising from transfer of property, plant and equipment and land use rights to investment properties	-	-	29,487	-	-	-	-	-	29,487	-	29,487		
Change in value of available-for-sale financial assets	-	-	18,443	-	-	-	-	-	18,443	1,327	19,770		
Share of other comprehensive income of investments accounted for using the equity method	-	-	-	-	-	-	(7,948)	-	(7,948)	-	(7,948)		
Currency translation differences	-	-	-	-	-	-	62,951	-	62,951	-	62,951		
Total other comprehensive income for the year	-	-	47,930	-	-	-	55,003	(147)	102,786	1,294	104,080		
Transactions with owners in their capacity as owners	-	-	-	-	-	-	-	(70,231)	(70,231)	-	(70,231)		
Dividends of the Company relating to 2015	-	-	-	-	-	-	-	-	-	(41,460)	(41,460)		
Dividends of subsidiaries distributed to non-controlling interests	-	-	-	-	-	-	-	-	-	7,926	7,926		
Capital injection from non-controlling interests	-	-	-	-	-	-	-	-	-	-	-		
Changes in ownership interests in subsidiaries without change of control	-	9,029	-	-	-	-	-	-	9,029	(48,749)	(39,720)		
Total transactions with owners in their capacity as owners	-	9,029	-	-	-	-	-	(70,231)	(61,202)	(82,283)	(143,485)		
Appropriation to reserves	-	-	-	202,972	-	-	-	(202,972)	-	-	-		
Balance at 31 December 2016	16,717,024	(3,623,842)	52,414	1,412,826	104,294	1,144,592	21,464	4,083,027	19,911,809	2,427,288	22,339,097		

The notes on pages 91 to 189 form an integral part of these consolidated financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

	Note	2016	2015
<b>Cash flows from operating activities</b>			
Cash generated from operations	32(a)	5,774,741	1,712,750
Interest paid		(348,555)	(445,747)
Income tax paid		(188,122)	(227,430)
<b>Net cash generated from operating activities</b>		<b>5,238,064</b>	<b>1,039,573</b>
<b>Cash flows from investing activities</b>			
Acquisition of a jointly controlled entity		—	(126,654)
Acquisition of an associate		—	(259,714)
Purchase of land use rights		(1,254)	(30,105)
Purchase of property, plant and equipment		(362,339)	(662,002)
Proceeds from disposals of property, plant and equipment	32(b)	43,728	169,127
Deposit received for sale of land use rights		1,750	—
Purchase of intangible assets		(14,231)	(5,415)
Purchase of wealth management products with principal and interests guaranteed		(3,350,000)	(2,600,000)
Proceeds from disposal of wealth management products with principal and interests guaranteed		3,617,298	2,365,126
Purchase of financial assets at fair value through profit or loss		(23,084)	(271,429)
Proceeds from disposal of financial assets at fair value through profit or loss		52,089	298,952
Dividends income received from financial assets at fair value through profit or loss		257	214
Purchase of available-for-sale financial assets		(3,347,625)	(352,000)
Proceeds from disposal of available-for-sale financial assets		1,519,535	202,367
Interest received		48,762	76,866
Dividends received from an associate		4,243	—
Dividends received from a jointly controlled entity		5,334	—
Proceeds from other investing activities		77,573	—
<b>Net cash used in investing activities</b>		<b>(1,727,964)</b>	<b>(1,194,667)</b>



## CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

	Note	2016	2015
<b>Cash flows from financing activities</b>			
Decrease in restricted cash		—	150,000
Proceeds from borrowings		5,043,987	3,821,961
Repayments of borrowings		(6,210,747)	(5,380,075)
Capital injection from non-controlling shareholders		—	250,000
Acquisition of non-controlling interests		(39,720)	—
Dividends paid to the owners of the Company		(70,231)	(130,781)
Dividends paid to non-controlling interests		(39,027)	(63,316)
<b>Net cash used in financing activities</b>		<b>(1,315,738)</b>	<b>(1,352,211)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>			
Cash and cash equivalents at beginning of the year	22(b)	4,946,080	6,440,131
Exchange gains on cash and cash equivalents		30,923	13,254
<b>Cash and cash equivalents at end of the year</b>	22(b)	<b>7,171,365</b>	<b>4,946,080</b>

The notes on pages 91 to 189 form an integral part of these consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 1. General information

Sinotruk (Hong Kong) Limited (the “Company”) was incorporated in Hong Kong on 31 January 2007 as a limited liability company as a result of a group reorganisation (the “Reorganisation”) of China National Heavy Duty Truck Group Company Limited (“CNHTC”). The address of the Company’s registered office is Units 2102-2103, China Merchants Tower, Shun Tak Centre, 168-200 Connaught Road Central, Hong Kong. The Company’s shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited.

The Company together with its subsidiaries are hereinafter collectively referred to as the Group. The Group is principally engaged in the research, development and manufacturing of heavy duty trucks, medium-heavy duty trucks, light duty trucks, buses and related key parts and components including engines, cabins, axles, steel frames and gearbox and the provision of financial services.

## 2. Summary of significant accounting policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### (a) Basis of preparation

The consolidated financial statements of the Company have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRS”) and requirements of the Hong Kong Companies Ordinance Cap. 622. The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of available-for-sale financial assets, financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss, and investment properties which are carried at fair value.

These consolidated financial statements comply with the applicable requirements of Hong Kong Companies Ordinance (Cap. 622), with the exception of Section 381 which requires a company to include all its subsidiary undertakings (within the meaning of Schedule 1 to Cap. 622) in the Company’s annual consolidated financial statements. Section 381 is inconsistent with the requirements of HKFRS 10 Consolidated Financial Statements so far as Section 381 applies to subsidiary undertakings which are not controlled by the Group in accordance with HKFRS 10. For this reason, under the provisions of Section 380(6), the Company has departed from Section 381 and has not treated such a company as subsidiary but it is accounted for as joint venture in accordance with the accounting policies in Notes 2(d). The details of the excluded subsidiary undertaking of the Group is disclosed in Note 11(b).

The preparation of financial statements in conformity with HKFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 4.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (a) Basis of preparation (Continued)

#### Changes in accounting policy and disclosures

##### (i) New and amended standards adopted by the Group

The following amendments to standards have been adopted by the Group for the first time for the financial year beginning on 1 January 2016:

HKFRS 14 “Regulatory Deferral Accounts” describes regulatory deferral account balances as amounts of expense or income that would not be recognised as assets or liabilities in accordance with other standards, but that qualify to be deferred in accordance with HKFRS14 because the amount is included, or is expected to be included, by the rate regulator in establishing the price(s) that an entity can charge to customers for rate-regulated goods or services.

HKFRS 14 permits eligible first time adopters of HKFRS to continue their previous GAAP rate-regulated accounting policies, with limited changes. HKFRS 14 requires separate presentation of regulatory deferral account balances in the balance sheet and of movements in those balances in the statement of comprehensive income. Disclosures are required to identify the nature of, and risk associated with, the form of rate regulation that has given rise to the recognition of regulatory deferral account balances.

Amendment to HKFRS 11 “Accounting for acquisitions of interests in joint operations” requires an investor to apply the principles of business combination accounting when it acquires an interest in a joint operation that constitutes a ‘business’ (as defined in HKFRS 3, “Business combinations”). Specifically, an investor will need to:

- measure identifiable assets and liabilities at fair value;
- expense acquisition-related costs;
- recognise deferred tax; and
- recognise the residual as goodwill.

All other principles of business combination accounting apply unless they conflict with HKFRS 11.

The amendment is applicable to both the acquisition of the initial interest and a further interest in a joint operation. The previously held interest is not remeasured when the acquisition of an additional interest in the same joint operation with joint control maintained.

Amendments to HKAS 16 and HKAS 38 “Clarification of acceptable methods of depreciation and amortisation” clarify when a method of depreciation or amortisation based on revenue may be appropriate. The amendment to HKAS 16 clarifies that depreciation of an item of property, plant and equipment based on revenue generated by using the asset is not appropriate.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (a) Basis of preparation (Continued)

#### Changes in accounting policy and disclosures (Continued)

##### (i) New and amended standards adopted by the Group (Continued)

The amendment to HKAS 38 establishes a rebuttable presumption that amortisation of an intangible asset based on revenue generated by using the asset is inappropriate. The presumption may only be rebutted in certain limited circumstances:

- where the intangible asset is expressed as a measure of revenue; or
- where it can be demonstrated that revenue and the consumption of the economic benefits of the intangible asset are highly correlated.

Amendment to HKAS 27 “Equity method in separate financial statements” allows entities to use equity method to account for investments in subsidiaries, joint ventures and associates in their separate financial statements.

Annual improvements 2014 include changes from the 2012-2014 cycle of the annual improvements project that are effective for annual periods beginning on or after 1 July 2016:

- Amendment to HKFRS 5, ‘Non-current assets held for sale and discontinued operations’ clarifies that when an asset (or disposal group) is reclassified from ‘held for sale’ to ‘held for distribution’, or vice versa, this does not constitute a change to a plan of sale or distribution, and does not have to be accounted for as such. This means that the asset (or disposal group) does not need to be reinstated in the financial statements as if it had never been classified as ‘held for sale’ or ‘held for distribution’ simply because the manner of disposal has changed. It also explains that the guidance on changes in a plan of sale should be applied to an asset (or disposal group) which ceases to be held for distribution but is not classified as ‘held for sale’.
- Amendment to HKFRS 7, ‘Financial instruments: Disclosures’ including two amendments:
  - i) Service contracts: If an entity transfers a financial asset to a third party under conditions which allow the transferor to derecognise the asset, HKFRS 7 requires disclosure of all types of continuing involvement that the entity might still have in the transferred assets. It provides guidance about what is meant by continuing involvement.

There is a consequential amendment to HKFRS 1 to give the same relief to first time adopters.

- ii) Interim financial statements: It clarifies the additional disclosure required by the amendments to HKFRS 7, ‘Disclosure – offsetting financial assets and financial liabilities’ is not specifically required for all interim periods, unless required by HKAS 34.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (a) Basis of preparation (Continued)

#### Changes in accounting policy and disclosures (Continued)

##### (i) New and amended standards adopted by the Group (Continued)

- HKAS 19, 'Employee benefits' clarifies when determining the discount rate for post-employment benefit obligations, it is the currency that the liabilities are denominated in that is important, not the country where they arise. The assessment of whether there is a deep market in high-quality corporate bonds is based on corporate bonds in that currency, not corporate bonds in a particular country. Similarly, where there is no deep market in high-quality corporate bonds in that currency, government bonds in the relevant currency should be used.
- HKAS 34, 'Interim financial reporting' clarifies what is meant by the reference in the standard to 'information disclosed elsewhere in the interim financial report'. It also amends HKAS 34 to require a cross-reference from the interim financial statements to the location of that information.

Amendments to HKFRS 10, HKFRS 12 and HKAS 28 "Investment entities: applying the consolidation exception" clarify the application of the consolidation exception for investment entities and their subsidiaries.

The amendments to HKFRS 10 clarify that the exception from preparing consolidated financial statements is available to intermediate parent entities which are subsidiaries of investment entities. The exception is available when the investment entity parent measures its subsidiaries at fair value. The intermediate parent would also need to meet the other criteria for exception listed in HKFRS 10.

The amendments also clarify that an investment entity should consolidate a subsidiary which is not an investment entity and which provides services in support of the investment entity's investment activities, such that it acts as an extension of the investment entity. However, the amendments also confirm that if the subsidiary is itself an investment entity, the investment entity parent should measure its investment in the subsidiary at fair value through profit or loss. This approach is required regardless of whether the subsidiary provides investment-related services to the parent or to third parties.

The amendments to HKAS 28 allow an entity which is not an investment entity, but has an interest in an associate or a joint venture which is an investment entity, a relief to retain the fair value measurement applied by the investment entity associate or joint venture, or to unwind the fair value measurement and instead perform a consolidation at the level of the investment entity associate or joint venture for their subsidiaries when applying the equity method.

Amendments to HKAS 1 "Disclosure initiative" The amendments clarify guidance in HKAS 1 on materiality and aggregation, the presentation of subtotals, the structure of financial statements and the disclosure of accounting policies.

Although the amendments do not require specific changes, they clarify a number of presentation issues and highlight that preparers are permitted to tailor the format and presentation of the financial statements to their circumstances and the needs of users.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (a) Basis of preparation (Continued)

#### Changes in accounting policy and disclosures (Continued)

##### (i) New and amended standards adopted by the Group (Continued)

The key areas addressed by the changes are as follows:

- **Materiality:** an entity should not aggregate or disaggregate information in a manner that obscures useful information. An entity need not provide disclosures if the information is not material;
- **Disaggregation and subtotals:** the amendments clarify what additional subtotals are acceptable and how they should be presented;
- **Notes:** an entity is not required to present the notes to the financial statements in a particular order, and management should tailor the structure of their notes to their circumstances and the needs of their users;
- **Accounting policies:** how to identify a significant accounting policy that should be disclosed;
- **Other comprehensive income from equity accounted investments:** other comprehensive income of associates and joint ventures should be separated into the share of items that will subsequently be reclassified to profit or loss and those that will not.

The adoption of the above new standard and amendments did not give rise to any significant impact on the Group's results of operations and financial position for the year ended 31 December 2016.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (a) Basis of preparation (Continued)

#### Changes in accounting policy and disclosures (Continued)

##### (ii) New standards and interpretations not yet adopted

A number of new standards and amendments to existing standards and interpretations have been issued but are not yet effective for the financial year beginning on 1 January 2016, and have not been early adopted by the Group in preparing these consolidated financial statements. These new standards and amendments are set out below:

Amendments to HKAS 12, 'Income taxes', effective for annual periods beginning on or after 1 January 2017.

Amendments to HKAS 7 - Statement of cash flows, effective for annual periods beginning on or after 1 January 2017.

HKFRS15 "Revenue from Contracts with Customers", effective for annual periods beginning on or after 1 January 2018.

HKFRS 9 "Financial Instruments", effective for annual periods beginning on or after 1 January 2018.

Amendments to HKFRS 2 "Classification and Measurement of Share-based Payment Transactions", effective for annual periods beginning on or after 1 January 2018.

HKFRS 16 "Leases", effective for annual periods beginning on or after 1 January 2019.

Amendments to HKFRS 10 and HKAS 28 "Sale or contribution of assets between an investor and its associate or joint venture", were originally intended to be effective for annual periods beginning on or after 1 January 2016. The effective date has now been deferred/removed.

The Group will apply the new standards and amendments described above when they become effective. The Group is in the process of making an assessment on the impact of these new standards and amendments including but not limited to the assessment of the effects to revenue based on the existing terms of the sales contracts and after-sales repair and maintenance contracts upon the implementation of HKFRS 15 and does not anticipate that the adoption when they become effective will result in any material impact on the Group's results of operations and financial position.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (b) Subsidiaries

#### (i) Consolidation

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

#### *Business combinations*

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis. Non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation are measured at either fair value or the present ownership interests' proportionate share in the recognised amounts of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by HKFRS.

Acquisition-related costs are expensed as incurred.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised in profit or loss.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with HKAS 39 in profit or loss. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (b) Subsidiaries (Continued)

#### (i) Consolidation (Continued)

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in profit or loss.

Intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. When necessary, amounts reported by subsidiaries have been adjusted to conform with the Group's accounting policies.

#### *Changes in ownership interests in subsidiaries without change of control*

Transactions with non-controlling interests that do not result in a loss of control are accounted for as equity transactions – that is, as transactions with the owners of the subsidiary in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying amount of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

#### *Disposal of subsidiaries*

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. It means the amounts previously recognised in other comprehensive income are reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs.

#### (ii) Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost also includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (c) Associates

An associate is an entity over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the date of acquisition. The Group's investments in associates include goodwill identified on acquisition. Upon the acquisition of the ownership interest in an associate, any difference between the cost of the associate and the Group's share of the net fair value of the associate's identifiable assets and liabilities is accounted for as goodwill.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

The Group's share of post-acquisition profit or loss is recognised in the statement of profit or loss, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to 'share of profits less losses of investments accounted for using equity method' in the statement of profit or loss.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Gains or losses on dilution of equity interest in associates are recognised in the statement of profit or loss.

### (d) Joint arrangements

The group has applied HKFRS 11 to all joint arrangements. Under HKFRS 11 investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations of each investor. The Group has assessed the nature of its joint arrangements and determined them to be joint ventures. Joint ventures are accounted for using the equity method.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 2. Summary of significant accounting policies (Continued)

#### (d) Joint arrangements (Continued)

Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses and movements in other comprehensive income. The Group's investments in joint ventures include goodwill identified on acquisition. Upon the acquisition of the ownership interest in a joint venture, any difference between the cost of the joint venture and the Group's share of the net fair value of the joint venture's identifiable assets and liabilities is accounted for as goodwill. When the Group's share of losses in a joint venture equals or exceeds its interests in the joint venture, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint venture.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interests in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the joint ventures have been changed where necessary to ensure consistency with the policies adopted by the Group.

#### (e) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the board of directors, while it delegates the executive committee of the Company ("Executive Committee") comprising all executive directors to execute its decisions.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (f) Foreign currency translation

#### (i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The consolidated financial statements are presented in Renminbi ("RMB"), which is the Company's functional currency and the Group's presentation currency.

#### (ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss, except when deferred in other comprehensive income as qualifying cash flow hedges and qualifying net investment hedges.

Foreign exchange gains and losses that relate to borrowings and cash and bank balances are presented in the statement of profit or loss within 'finance income or costs'. All other foreign exchange gains and losses are presented in the statement of profit or loss within 'other gains – net'.

Changes in the fair value of debt securities denominated in foreign currency classified as available for sale are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in profit or loss, and other changes in carrying amount are recognised in other comprehensive income.

Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in profit or loss as part of the fair value gain or loss. Translation differences on non-monetary financial assets, such as equities classified as available for sale, are included in other comprehensive income.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 2. Summary of significant accounting policies (Continued)

#### (f) Foreign currency translation (Continued)

##### (iii) Group companies

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (a) assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that consolidated statement of financial position;
- (b) income and expenses for each statement of profit or loss are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (c) all resulting currency translation differences are recognised in other comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Currency translation differences arising are recognised in other comprehensive income.

##### (iv) Disposal of foreign operation and partial disposal

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or a disposal involving loss of joint control over a joint venture that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (that is, reductions in the Group's ownership interest in associates or joint ventures that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange difference is reclassified to profit or loss.

#### (g) Land use rights

All land in the People's Republic of China (the "PRC") is state-owned and no individual land ownership right exists. The Group acquired the right to use certain land. The upfront prepayments made for such right are treated as prepayment for operating lease and recorded as land use rights, which are amortised in profit or loss on a straight-line basis over the period of the rights. The land use rights are stated at historical cost less accumulated amortisation and impairment losses.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (h) Property, plant and equipment

Property, plant and equipment include buildings, machinery, vehicles, furniture, fittings and equipment. All property, plant and equipment is stated at historical cost less accumulated depreciation and impairment, if any. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Depreciation on assets is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

– Buildings	8-35 years
– Machinery	8-15 years
– Furniture, fittings and equipment	4-18 years
– Vehicles	5-8 years

Construction in progress represents buildings, plant and machinery under construction or pending installation and is stated at cost. Cost includes the costs of construction of buildings, costs of plant and machinery and borrowing costs recognized. No provision for depreciation is made on construction in progress until such time as the relevant assets are completed and ready for intended use. When the assets concerned are brought into use, the costs are transferred to relevant category within property, plant and equipment and depreciated in accordance with the policy as stated above.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2(k)).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within 'other gains – net' in the statement of profit or loss.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 2. Summary of significant accounting policies (Continued)

#### (i) Investment property

Investment property, principally comprising leasehold land and office buildings, is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Group. It also includes properties that are being constructed or developed for future use as investment properties. Land held under operating leases are accounted for as investment properties when the rest of the definition of an investment property is met. In such cases, the operating leases concerned are accounted for as if they were finance leases. Investment property is initially measured at cost, including related transaction costs and where applicable borrowing costs. After initial recognition, investment properties are carried at fair value, representing open market value determined at each reporting date by external valuers. Fair value is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. If the information is not available, the Group uses alternative valuation methods such as recent prices on less active markets or discounted cash flow projections. Changes in fair values are recorded in the statement of profit or loss as part of a valuation gain or loss in 'other gains – net'.

When an owner-occupied property becomes an investment property carried at fair value, the Group applies HKAS 16 up to the date of change in use. The Group treats any difference at that date between the carrying amount of the property in accordance with HKAS 16 and its fair value in the same way as a revaluation in accordance with HKAS 16. In other words, any resulting increase in the carrying amount is treated as follows:

- (i) to the extent that the increase reverses a previous impairment loss for that property, the increase is recognised in profit or loss.
- (ii) any remaining part of the increase is recognised in other comprehensive income and increases the revaluation surplus within equity.

#### (j) Intangible assets

##### (i) Proprietary technology

Separately acquired proprietary technology is initially recorded at purchase cost. Proprietary technology recognised from development expenditures is recorded at costs incurred on development projects. Proprietary technology has a finite useful life and is carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of proprietary technology over their estimated useful lives of 6 to 10 years.

##### (ii) Computer software

Acquired computer software licenses are initially capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with maintaining computer software programmes are recognised as an expense as incurred. Computer software licences are subsequently carried at cost less accumulated amortisation and impairment. The costs are amortised using the straight-line method over their estimated useful lives of 2 to 5 years.

The amortisation period and amortisation method of intangible assets are reviewed at each reporting period. The effects of any revision are recognised as profit or loss when the changes arise.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (k) Impairment of investments in subsidiaries, associates, joint ventures and other non-financial assets

Assets that have an indefinite useful life, for example, goodwill, or intangible assets not ready to use are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

### (l) Financial assets

#### (i) Classification

The Group classifies its financial assets in the following categories: at fair value through profit or loss, loans and receivables, and available for sale. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

#### (1) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if expected to be settled within 12 months; otherwise, they are classified as non-current.

#### (2) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for the amounts that are settled or expected to be settled more than 12 months after the end of the reporting period. These are classified as non-current assets. The Group's loans and receivables comprise "trade and other receivables" and 'cash and cash equivalents' in the consolidated statement of financial position (Notes 19 and 22).

#### (3) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless the investment matures or management intends to dispose of it within 12 months of the end of the reporting period.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 2. Summary of significant accounting policies (Continued)

#### (I) Financial assets (Continued)

##### (ii) Recognition and measurement

Regular way purchases and sales of financial assets are recognised on the trade-date - the date on which the Group commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the statement of profit or loss. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables are subsequently carried at amortised cost using the effective interest method.

Gains or losses arising from changes in the fair value of the 'financial assets at fair value through profit or loss' category are presented in profit or loss within 'other gains – net', in the period in which they arise. Dividend income from financial assets at fair value through profit or loss is recognised in the statement of profit or loss as part of other income when the Group's right to receive payments is established.

##### (iii) Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the consolidated statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

##### (iv) Impairment of financial assets

###### (1) Assets carried at amortised cost

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation, and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (l) Financial assets (Continued)

#### (iv) Impairment of financial assets (Continued)

##### (1) Assets carried at amortised cost (Continued)

For loans and receivables category, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in the consolidated statement of profit or loss. If a loan or held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in the consolidated statement of profit or loss.

##### (2) Assets classified as available for sale

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired.

For debt securities, if any such evidence exists the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is reclassified from equity and recognised in profit or loss. If, in a subsequent period, the fair value of a debt instrument classified as available for sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed through the consolidated statement of profit or loss.

For equity investments, a significant or prolonged decline in the fair value of the security below its cost is also evidence that the assets are impaired. If any such evidence exists the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is reclassified from equity and recognised in profit or loss. Impairment losses recognised in profit or loss on equity instruments are not reversed through the consolidated statement of profit or loss.

### (m) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average cost method. The cost of finished goods and work in progress comprises design costs, raw materials, direct labour, other direct costs and related production overheads (based on normal operating capacity). It excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 2. Summary of significant accounting policies (Continued)

#### (n) Trade and other receivables

Trade receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment.

#### (o) Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. In the consolidated statement of financial position, bank overdrafts are shown within borrowings in current liabilities.

#### (p) Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Where any Group company purchases the Company's equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to owners of the Company until the shares are cancelled or reissued. Where such shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to owners of the Company.

#### (q) Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade and other payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

#### (r) Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred.

Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the statement of profit or loss over the period of the borrowings using the effective interest method.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (r) Borrowings (Continued)

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of reporting period.

### (s) Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

Borrowing costs include interest expense, finance charges in respect of finance lease and exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs. The exchange gains and losses that are an adjustment to interest costs include the interest rate differential between borrowing costs that would be incurred if the entity had borrowed funds in its functional currency, and the borrowing costs actually incurred on foreign currency borrowings. Such amounts are estimated based on interest rates on similar borrowings in the entity's functional currency.

### (t) Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the statement of profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

#### (i) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the date of statement of financial position in the countries where the Company's subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 2. Summary of significant accounting policies (Continued)

#### (t) Current and deferred income tax (Continued)

##### (ii) Deferred income tax

###### Inside basis differences

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the date of statement of financial position date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

###### Outside basis differences

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, associates and joint arrangements, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future. Generally the Group is unable to control the reversal of the temporary difference for associates. Only where there is an agreement in place that gives the Group the ability to control the reversal of the temporary difference in the foreseeable future, deferred tax liability in relation to taxable temporary differences arising from the associate's undistributed profit is not recognised.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries, associates and joint arrangements only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

##### (iii) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (u) Employee benefits

The Group operates various post-employment schemes, including defined benefit, post-employment medical plan and defined contribution pension plan.

#### (i) Pension obligations

A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate fund. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. A defined benefit plan is a pension plan that is not a defined contribution plan.

Typically, defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of services and compensation.

The liability recognised in the statement of financial position in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension obligation. In countries where there is no deep market in such bonds, the market rates on government bonds are used.

The current service cost of the defined benefit plan, recognised in the statement of profit or loss in employee benefit expense, except where included in the cost of an asset, reflects the increase in the defined benefit obligation results from employee service in the current year, benefit changes, curtailments and settlements.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (u) Employee benefits (Continued)

#### (i) Pension obligations (Continued)

Past-service costs are recognised immediately in the statement of profit or loss.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit or loss.

Remeasurement arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise.

For defined contribution plans, the Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

For employees in Mainland China:

The Group operates defined contribution plans which are covered by various government-sponsored pension plans under which the employees are entitled to a monthly pension based on certain formulas. The relevant government agencies are responsible for the pension liability to these retired employees. The Group contributes on a monthly basis to these pension plans at rates ranging from 20% to 23%, dependent on the applicable local regulations, of the employees' basic salary. Under these plans, the Group has no obligation for post-retirement benefits beyond the contributions made. The contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

For employees in Hong Kong:

The Group operates defined contribution mandatory provident fund retirement benefits schemes (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance. For those employees who are eligible to participate in the MPF Scheme, contributions are made based on a percentage of the employees' basic salaries and charged to profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme, except for the Group's employer voluntary contributions, which are refunded to the Group when the employee leaves employment prior to the contributions vesting fully, in accordance with the rules of the MPF Scheme.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (u) Employee benefits (Continued)

#### (ii) Termination benefits

Termination benefits are payable when employment is terminated by the Group before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group recognises termination benefits at the earlier of the following dates: (a) when the Group can no longer withdraw the offer of those benefits; and (b) when the entity recognises costs for a restructuring that is within the scope of HKAS 37 and involves the payment of termination benefits. In the case of an offer made to encourage voluntary redundancy, the termination benefits are measured based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the end of the reporting period are discounted to their present value.

#### (iii) Other post-employment obligations

For employees who formally retired before 1 May 2002, the Group is committed to pay fixed benefit to these employees on a monthly basis. For employees who retired after 1 May 2002, the Group has no further payment obligations. The Group accounts for such post-employment benefit costs by using the accounting basis similar to a defined benefit plan as disclosed above.

The Group's entities operating in Ji'nan City have provided post-retirement healthcare benefits to their employees joining the entities before 1 March 2006. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment using the same accounting methodology as used for defined benefit pension plans. The discounting rates of the calculation of the present value of the past-employment benefits obligation are the interest-rates of Chinese government bonds. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period in which they arise. These obligations are valued annually by independent qualified actuaries.

On 1 March 2006, with the approval of governmental authorities, the Group's entities operating in Ji'nan joined the social medical insurance plan. According to the relevant regulations, the defined contributions that should be borne by the Group's entities are calculated based on 8% of the total salary of employees, subject to certain ceiling, and are paid to the Ji'nan labor and social welfare authorities. Under the social medical insurance plan, the Group has been relieved from obligation for post-employment healthcare benefits beyond the contributions made, except for the obligation in connection with the contributions to the social medical security plan for the employees of Sinotruk Ji'nan Truck Co., Ltd., whose employment is terminated before the normal retirement dates.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 2. Summary of significant accounting policies (Continued)

#### (u) Employee benefits (Continued)

##### (iv) Housing funds

Full-time employees of the Group in Mainland China are entitled to participate in various government-supervised housing funds. The Group contributes on a monthly basis to these funds based on the rates ranging from 5% to 12% of the basic salaries of the employees. The Group's liability in respect of these funds is limited to the contributions payable in each period.

#### (v) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

#### (w) Government assistance and grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in profit or loss over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss on a straight-line basis over the expected lives of the related assets.

#### (x) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable, and represents amounts receivable for goods supplied, stated net of discounts, returns and value added taxes.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (x) Revenue recognition (Continued)

The Group recognises revenue when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity; and when specific criteria have been met for each of the Group's activities as described below. The Group bases its estimates of return on historical results, taking into consideration the type of customer, the type of transactions and the specifics of each arrangement.

#### (i) Sales of goods

Revenue from the sales of goods is recognised when the Group entity has delivered products to the customer, the customer has accepted the products, and there is no unfulfilled obligation that could affect the customer's acceptance of the products. Delivery normally does not occur until the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the customer, and either the customer has accepted the products in accordance with the sales contracts, the acceptance provisions have lapsed, or the Group has objective evidence that all criteria for acceptance have been satisfied.

#### (ii) Rendering of services

Revenue from the rendering of services is recognised in the accounting period in which the services are rendered, by reference to stage of completion of the specific transaction and assessed on the basis of the actual services provided as a proportion of the total services to be provided.

#### (iii) Rental income

Rental income from investment property is recognised in profit or loss on a straight-line basis over the term of the lease.

### (y) Interest income

Interest income is recognised using the effective interest method. When a loan and receivable is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired loan and receivables is recognised using the original effective interest rate.

### (z) Dividend income

Dividend income is recognised when the right to receive payment is established.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 2. Summary of significant accounting policies (Continued)

#### (aa) Operating leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

##### (i) As a lessee

Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease.

##### (ii) As a lessor

When assets are leased out under an operating lease, the assets are included in the consolidated statement of financial position based on the nature of the assets.

Lease income is recognised over the term of the lease on a straight-line basis.

#### (ab) Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders or directors, where appropriate.

#### (ac) Research and development

Research expenditures are recognised as an expense when incurred. Costs incurred on development projects (relating to the design and testing of new or improved products) are recognised as intangible assets when the following criteria are fulfilled:

- (i) It is technically feasible to complete the intangible asset so that it will be available for use or sale;
- (ii) Management intends to complete the intangible asset and use or sell it;
- (iii) There is an ability to use or sell the intangible asset;
- (iv) It can be demonstrated how the intangible asset will generate probable future economic benefits;
- (v) Adequate technical, financial and other resources to complete the development and to use or sell the intangible asset are available; and
- (vi) The expenditure attributable to the intangible asset during its development can be reliably measured.

Directly attributable costs that are capitalised as part of the intangible asset include the development employee costs and an appropriate portion of relevant overheads.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period. Capitalised development costs are recorded as intangible assets and amortised from the point at which the asset is ready for use on a straight-line basis over its estimated useful life.



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(All amounts in RMB thousands unless otherwise stated)

## 2. Summary of significant accounting policies (Continued)

### (ad) Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the consolidated financial statements. When a change in the probability of an outflow occurs so that outflow is probable, it will then be recognised as a provision.

A contingent asset is a possible asset that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

A contingent asset is not recognised but is disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable. When inflow is virtually certain, an asset is recognised.

### (ae) Financial guarantee contracts

Financial guarantee contracts are contracts that require the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks, financial institutions and other bodies on behalf of subsidiaries or associates to secure loans, overdrafts and other banking facilities.

Financial guarantees are initially recognised in the consolidated financial statements at fair value on the date the guarantee was given. The fair value of a financial guarantee at the time of signature is zero because all guarantees are agreed on arm's length terms, and the value of the premium agreed corresponds to the value of the guarantee obligation. No receivable for the future premiums is recognized. Subsequent to initial recognition, the Group's liabilities under such guarantees are measured at the higher of the initial amount, less amortisation of fees recognised in accordance with HKAS 18, and the best estimate of the amount required to settle the guarantee. These estimates are determined based on experience of similar transactions and history of past losses, supplemented by the judgement of management. The fee income earned is recognised on a straight-line basis over the life of the guarantee. Any increase in the liability relating to guarantees is reported in profit or loss within other operating expenses.

Where guarantees in relation to loans or other payables of subsidiaries or associates are provided for no compensation, the fair values are accounted for as contributions and recognised as part of the cost of the investment in the financial statements of the Group.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 3. Financial risk management

#### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk), credit risk and liquidity risk. The Group's overall financial risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

Risk management is carried out by the financial department. The financial department identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units.

##### (a) Foreign exchange risk

The Group mainly operates in the PRC with most of the transactions denominated and settled in RMB. The major foreign exchange risk exposure arises from its exporting and importing activities as well as the financing activities in Hong Kong. Accordingly, the Group has certain trade and other receivables, financial assets and financial liabilities at fair value through profit or loss, amounts due from related parties, cash and bank balances, borrowings, trade and other payables and amounts due to related parties denominated in foreign currencies, mainly US Dollar ('USD'), Hong Kong Dollar ('HKD') and EURO, which are exposed to foreign currency translation risk. Details of the Group's financial assets and liabilities dominated in foreign currencies are disclosed in Notes 19, 21, 22, 24, 25, 29 and 36(b) respectively.

To manage the foreign exchange risk arising from future commercial transactions and recognised assets and liabilities, entities in the Group use forward contracts to reduce the foreign exchange risk.

As at 31 December 2016, if RMB had strengthened/weakened by 5% against the USD with all other variables held constant, profit before income tax for the year would have been approximately RMB73,886,000 (2015: RMB72,003,000) lower/higher, mainly as a result of foreign exchange losses/gains on translation of USD-denominated trade and other receivables, financial assets at fair value through profit or loss, cash and bank balance, trade and other payables, and amounts due to related parties.

As at 31 December 2016, if RMB had strengthened/weakened by 5% against the EURO with all other variables held constant, profit before income tax for the year would have been approximately RMB9,452,000 (2015: RMB3,452,000) lower/higher, mainly as a result of foreign exchange losses/gains on translation of EURO-denominated trade and other receivables, cash and bank balances, trade and other payables.

As at 31 December 2016, if RMB had strengthened/weakened by 5% against the HKD with all other variables held constant, profit before income tax for the year would have been approximately RMB6,246,000 (2015: RMB8,452,000) lower/higher, mainly as a result of foreign exchange losses/gains on translation of HKD-denominated trade and other receivables, financial assets at fair value through profit or loss, cash and bank balances, trade and other payables, and amounts due to related parties.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 3. Financial risk management (Continued)

#### 3.1 Financial risk factors (Continued)

##### (b) Cash flow and fair value interest rate risk

The Group's income and operating cash flows are substantially independent of changes in market interest rates as the Group has no significant interest-bearing assets and liabilities other than loans and receivables from financing services, bank deposits and borrowings. Certain borrowings bearing floating rates, expose the Group to cash flow interest-rate risk. Loans and receivables from financing services, bank deposits and borrowings at fixed rates expose the Group to fair value interest-rate risk. Details of the Group's loans and receivables from financing services, bank deposits, deposits taking and borrowings been disclosed in Notes 19, 22, 25 and 36(b) respectively.

The Group has not used any financial instrument to hedge its exposure to cash flow and fair value interest rate risks.

As at 31 December 2016, if the interest rates on bank borrowings had been 150 basis points higher/lower than the average coupon interest rate of 3.79% (2015: 4.17%) per annum with all other variables held constant, profit before income tax for the year would have been RMB15,517,000 (2015: RMB46,458,000) lower/higher, mainly as a result of higher/lower interest expense on bank borrowings with floating rate.

##### (c) Credit risk

The carrying amounts of available-for-sale financial assets (Note 18), trade and other receivables (Note 19), cash and bank balances (Note 22), and amounts due from related parties (Note 36(b)) represent the Group's maximum exposure to credit risk in relation to financial assets. The Group enters into the wealth management products contracts with relatively higher estimated yield rates with certain financial institutions. These are reflected as available-for-sale financial assets (Note 18) on the consolidated statement of financial position. As at 31 December 2016, most of the wealth management products are bought from the major financial institutions in Mainland China and management has exercised due care when makes investment decision with focus only on relatively low risk products. The Group generally requires customers to pay a certain amount of deposits when orders are made. Majority of the sales transactions are settled by cash, cheque, bank draft or cashier order. The Group also accepts bank acceptance notes with maturity within 6 months. The Group performs credit assessment on customers before making credit sales to customers and credit risks in connection with trade receivables are monitored on an on-going basis. Credit sales are made to selected customers with good credit history. The granting or extension of any credit period must be approved by the general manager of the respective Group companies. The Group believes that adequate provision for doubtful debts has been made in the consolidated financial statements. To the extent that information is available, management has properly reflected revised estimates of expected future cash flows in their impairment assessments.

For bank and financial institutions, the Group has policies that deposits are normally put in reputable banks.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 3. Financial risk management (Continued)

#### 3.1 Financial risk factors (Continued)

##### (d) Liquidity risk

The liquidity risk of the Group is controlled by maintaining sufficient cash and bank balances, together with adequate banking facilities. Details of the undrawn borrowing facilities available to the Group are disclosed in Note 25.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the date of statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Repayment period			Total
	Less than 1 year	Between 1 and 2 years	Between 2 and 3 years	
<b>As at 31 December 2016</b>				
Borrowings	4,511,787	—	—	4,511,787
Interest payments on borrowings (a)	61,739	—	—	61,739
Trade and other payables	18,859,761	—	—	18,859,761
Amounts due to related parties	711,926	—	—	711,926
Interests payments on borrowings from related parties	1,259	—	—	1,259
	<b>24,146,472</b>	<b>—</b>	<b>—</b>	<b>24,146,472</b>
<b>As at 31 December 2015</b>				
Borrowings	3,379,704	2,291,276	—	5,670,980
Interest payments on borrowings (a)	175,023	40,340	—	215,363
Trade and other payables	12,181,353	—	—	12,181,353
Amounts due to related parties	740,876	—	—	740,876
Interests payments on borrowings from related parties	1,442	—	—	1,442
	<b>16,478,398</b>	<b>2,331,616</b>	<b>—</b>	<b>18,810,014</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 3. Financial risk management (Continued)

#### 3.1 Financial risk factors (Continued)

- (a) The interests on borrowings are calculated based on borrowings held as at the dates of statement of financial position (excluding the accrued interest payable balance in trade and other payable) without taking into account of future issues. Floating-rate interest is estimated using current interest rate as at the dates of statement of financial position.

#### 3.2 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debts.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt includes total borrowings (including current and non-current borrowings) and borrowings from related parties less fixed deposits, security for impawned bank loans and cash and cash equivalent. Total capital is calculated as total equity as shown in the consolidated statement of financial position plus net debt.

	As at 31 December 2016	As at 31 December 2015
Total borrowings (Note 25)	4,511,787	5,670,980
Borrowings due to related parties (Note 36(b))	36,000	36,000
Less: cash and cash equivalents (Note 22(b))	(7,171,365)	(4,946,080)
Net debt	(2,623,578)	760,900
Total equity	22,339,097	21,715,670
Total capital	19,715,519	22,476,570
Gearing ratio	Not applicable	3%

#### 3.3 Fair value estimation

The table below analyses the Group's financial instruments carried at fair value as at 31 December 2016 by level of the inputs to valuation techniques used to measure fair value. Such inputs are categorized into three levels within a fair value hierarchy as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1);
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2);
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).



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### 3. Financial risk management (Continued)

#### 3.3 Fair value estimation (Continued)

The following table presents the Group's financial assets and liabilities that are measured at fair value at 31 December 2016 and 2015.

	Level 1	Level 2	Level 3	Total
<b>As at 31 December 2016</b>				
<b>Assets</b>				
Financial assets at fair value through profit or loss – trading securities (a)	125,692	–	–	125,692
Available-for-sale financial assets – Wealth management product (b)	–	–	1,991,300	1,991,300
<b>Total assets</b>	<b>125,692</b>	<b>–</b>	<b>1,991,300</b>	<b>2,116,992</b>
<b>As at 31 December 2015</b>				
<b>Assets</b>				
Financial assets at fair value through profit or loss – trading securities (a)	129,499	–	–	129,499
Available-for-sale financial assets – Wealth management product (b)	–	–	155,431	155,431
<b>Total assets</b>	<b>129,499</b>	<b>–</b>	<b>155,431</b>	<b>284,930</b>
<b>Liabilities</b>				
Financial liabilities at fair value through profit or loss – forward foreign exchange contracts	–	5,420	–	5,420

There were no transfers between levels 1, 2 and 3 during the year.

#### (a) Financial instruments in level 1

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1. Instruments included in level 1 comprise equity investments classified as trading securities.

#### (b) Financial instruments in level 3

See Note 18 for disclosures of the changes in level 3 instruments for the year ended 31 December 2016.

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### 3. Financial risk management (Continued)

#### 3.4 Financial instruments by category

	As at 31 December 2016			
	Loans and receivables	Financial assets at fair value through profit or loss	Available-for-sale financial assets	Total
<b>Assets</b>				
Available-for-sale financial assets	—	—	2,029,225	2,029,225
Receivables and other current assets excluding prepayments and prepaid tax	13,638,290	—	—	13,638,290
Financial assets at fair value through profit or loss	—	125,692	—	125,692
Amounts due from related parties excluding prepayments	415,107	—	—	415,107
Cash and bank balances	9,188,410	—	—	9,188,410
<b>Total</b>	<b>23,241,807</b>	<b>125,692</b>	<b>2,029,225</b>	<b>25,396,724</b>

	As at 31 December 2016
<b>Liabilities</b>	
Borrowings	4,511,787
Trade and other payables excluding non-financial liabilities	18,859,761
Amounts due to related parties excluding advances from customers	711,926
<b>Total</b>	<b>24,083,474</b>



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### 3. Financial risk management (Continued)

#### 3.4 Financial instruments by category (Continued)

	As at 31 December 2015			Total
	Loans and receivables	Financial assets at fair value through profit or loss	Available-for-sale financial assets	
Assets				
Available-for-sale financial assets	—	—	155,431	155,431
Receivables and other current assets excluding prepayments and prepaid tax	12,897,014	—	—	12,897,014
Financial assets at fair value through profit or loss	—	129,499	—	129,499
Amounts due from related parties excluding prepayments	416,145	—	—	416,145
Cash and bank balances	6,581,602	—	—	6,581,602
<b>Total</b>	<b>19,894,761</b>	<b>129,499</b>	<b>155,431</b>	<b>20,179,691</b>

	As at 31 December 2015		Total
	Financial liabilities at fair value through profit or loss	Financial liabilities at amortised cost	
Liabilities			
Borrowings	—	5,670,980	5,670,980
Trade and other payables excluding non-financial liabilities	—	12,181,353	12,181,353
Financial liabilities at fair value through profit or loss	5,420	—	5,420
Amounts due to related parties excluding advances from customers	—	740,876	740,876
<b>Total</b>	<b>5,420</b>	<b>18,593,209</b>	<b>18,598,629</b>

### 4. Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### 4.1 Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 4. Critical accounting estimates and judgements (Continued)

### 4.1 Critical accounting estimates and assumptions (Continued)

#### (a) Income taxes

The Group is subject to income taxes in various jurisdictions and certain companies within the Group are subject to preferential tax rates (Note 12). Significant judgement is required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

Deferred income tax assets relating to certain temporary differences and tax losses are recognised as management considers it is probable that future taxable profit will be available against which the temporary differences or tax losses can be utilised. Where the expectation is different from the original estimate, such difference will impact the recognition of deferred income tax assets and taxation in the period in which such estimate is changed.

#### (b) Warranty claims provision

The Group generally offers warranties with period from 6 months to 24 months for its trucks and engines. Management estimates the related provision for future warranty claims based on historical warranty claim information, as well as recent trends that might suggest that past cost information may differ from future claims.

Factors that could impact the estimated claim information include the success of the Group's productivity and quality initiatives, as well as parts and labor costs.

#### (c) Net realisable value of inventories

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling expenses. These estimates are based on the current market condition as at the date of statement of financial position and the historical experience of manufacturing and selling products of similar nature. It could change significantly as a result of technical innovations, changes in customer taste and competitor actions in response to severe industry cycle. Management reassesses these estimates at each balance sheet date.

#### (d) Impairment of trade and other receivables

The Group's management determines the provision for impairment of trade and other receivables based on an assessment of the recoverability of the receivables. This assessment is based on the credit history of its customers and other debtors and current market conditions, and requires the use of judgements and estimates. Provisions are applied to trade and other receivables where events or changes in circumstances indicate that the balances may not be collectible and require the use of estimates. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization, and default or delinquency in payments are considered indicators that the trade receivable is impaired. Management reassesses the provision at each balance sheet date. Where the expectation is different from the original estimate, such difference will impact carrying value of trade and other receivables and impairment charge in the period in which such estimate has been changed.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
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### 4. Critical accounting estimates and judgements (Continued)

#### 4.1 Critical accounting estimates and assumptions (Continued)

##### (e) Impairment and useful lives of property, plant and equipment

The Group follows the guidance of HKAS 36 to determine when property, plant and equipment is impaired. This determination requires significant judgement. In making this judgement, the Group evaluates, internal and external source information, including but not limited to whether:

- (i) During the period, an asset's market value has declined significantly more than would be expected as a result of the passage of time or normal use;
- (ii) Significant changes with an adverse effect on the entity have taken place during the period, or will take place in the near future, in the technological, market, economic or legal environment in which the entity operates or in the market to which an asset is dedicated;
- (iii) Evidence is available of obsolescence or physical damage of an asset; and
- (iv) Evidence is available from internal reporting which indicates that the economic performance of an asset is, or will be, worse than expected.

Management estimates useful lives of the property, plant and equipment by reference to the Group's assets management policy, the industry practice, and technical or commercial obsolescence arising from changes or improvements in the market. The depreciation expense will be significantly affected by the useful lives of the property, plant and equipment as estimated by management.

##### (f) Impairment of the Group's assets

The Group follows the guidance of HKAS 36 to determine whether the Group's assets are impaired. As stated in HKAS 36, the equity attributable to owners of an entity that exceeds its market capitalisation is an impairment indicator which would require an estimate of the recoverable amount to be performed. As at 31 December 2016, the Group's market capitalisation of approximately RMB13,658 million, which is lower than the equity attributable to owners of the Company of RMB19,912 million. The Group needs to assess whether its assets are impaired. This assessment requires significant judgments and estimations. In making these judgments and estimations, the Group evaluates and considers both qualitative and quantitative factors that will affect the value-in-use of an asset or a cash-generating unit ("CGU") such as the extent of difference between the equity attributable to owners of the Company and market capitalisation, composition of the Group's assets, results and timing of previous impairment tests.

The Group has performed the impairment test according to HKAS 36 and determines that no asset or CGU has impairment.

##### (g) Fair value of investment properties

The fair value of investment properties is determined by using valuation technique. Details of the judgement and assumptions have been disclosed in Note 16.



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## 5. Segment information

The chief operating decision-maker has been identified as the board of directors, while it delegates the Executive Committee comprising all executive directors to execute its decisions. The Executive Committee reviews the Group's internal reporting in order to assess performance and allocate resources. The Executive Committee has determined the operating segments based on these reports.

The Executive Committee considers the business from both a geographic and business perspective. From a geographic perspective, the Executive Committee assesses the revenue from Mainland China and overseas. From a business perspective, the Executive Committee assesses the performance of heavy duty trucks, light duty trucks and buses, engines and finance.

- (i) Heavy duty trucks – Manufacture and sale of heavy duty trucks, medium-heavy trucks and related components;
- (ii) Light duty trucks and buses – Manufacture and sale of light duty trucks, buses, and related components;
- (iii) Engines – Manufacture and sale of engines and related parts; and
- (iv) Finance – Provision for deposits taking, borrowings, bills and notes discounting and entrustment loans to the members of the Group and the members of CNHTC and its subsidiaries excluding the Group (“CNHTC Group”) and auto and supplier chain financing services.

The Executive Committee assesses the performance of the operating segments based on a measure of revenue and operating profit. This measurement is consistent with that in the annual consolidated financial statements.

Operating expenses of a functional unit are allocated to the relevant segment which is the predominant user of the services provided by the unit. Operating expenses of other shared services which cannot be allocated to a specific segment and corporate expenses are included as unallocated expenses.

Segment assets are those operating assets that are employed by a segment in its operating activities. Segment assets are determined after deducting related allowance that are reported as direct offsets in the consolidated statement of financial position. Segment assets consist primarily of land use rights, investment properties, plant and equipment, intangible assets, inventories, trade and other receivables, other current assets and operating cash. They exclude income tax assets.

Segment liabilities are those operating liabilities that result from the operating activities of a segment. Segment liabilities do not include borrowings and other liabilities that are incurred for financing rather than operating purpose unless the segment is engaged in financing activities. Segment liabilities do not include income tax liabilities.

Unallocated assets mainly represent deferred tax assets, prepaid tax and the assets of the Company. Unallocated liabilities mainly represent borrowings, deferred tax liabilities, current tax liabilities and the liabilities of the Company.

Capital expenditure comprises mainly additions to land use rights (Note 14), property, plant and equipment (Note 15), and intangible assets (Note 17), including additions resulting from acquisitions through business combinations.

Sales between segments are carried out on terms mutually agreed amongst these operating segments.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
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## 5. Segment information (Continued)

The segment results for the year ended 31 December 2016 and 2015 are as follows: (Continued)

	Year ended 31 December 2015					
	Heavy duty trucks	Light duty trucks and buses	Engines	Finance	Elimination	Total
External segment revenue						
Sales of goods	22,381,846	4,663,387	716,140	—	—	27,761,373
Provision of financing services	—	—	—	289,962	—	289,962
Rendering of services	217,607	3,443	32,508	—	—	253,558
<b>Total</b>	<b>22,599,453</b>	<b>4,666,830</b>	<b>748,648</b>	<b>289,962</b>	<b>—</b>	<b>28,304,893</b>
Inter-segment revenue	390,506	52,466	5,768,962	160,317	(6,372,251)	—
<b>Segment revenue</b>	<b>22,989,959</b>	<b>4,719,296</b>	<b>6,517,610</b>	<b>450,279</b>	<b>(6,372,251)</b>	<b>28,304,893</b>
Operating profit/(loss) before unallocated expenses	386,015	(10,136)	176,470	187,433	45,311	785,093
Unallocated expenses						(13,508)
Operating profit						771,585
Finance costs – net						(348,207)
Share of profits less losses of investments accounted for using the equity method						2,757
Profit before income tax						426,135
Income tax expense						(102,694)
Profit for the year						323,441



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### 5. Segment information (Continued)

Other segment items included in profit or loss for the year ended 31 December 2016 and 2015 are as follows:

	Year ended 31 December 2016					
	Heavy duty trucks	Light duty trucks and buses	Engines	Finance	Unallocated	Total
Depreciation	427,785	167,661	594,465	1,125	46	1,191,082
Amortisation of intangible assets and land use rights	60,018	9,082	124,558	305	19	193,982
	Year ended 31 December 2015					
	Heavy duty trucks	Light duty trucks and buses	Engines	Finance	Unallocated	Total
Depreciation	427,304	158,763	647,186	829	49	1,234,131
Amortisation of intangible assets and land use rights	66,226	9,129	138,268	117	19	213,759

The segment assets and liabilities as at 31 December 2016 and 2015 and capital expenditure for the year then ended are as follows:

	As at 31 December 2016					
	Heavy duty trucks	Light duty trucks and buses	Engines	Finance	Unallocated	Total
<b>Segment assets</b>	<b>38,493,183</b>	<b>5,938,896</b>	<b>12,777,506</b>	<b>22,491,339</b>	<b>1,737,295</b>	<b>81,438,219</b>
Elimination						(31,952,876)
<b>Total assets</b>						<b>49,485,343</b>
<b>Segment liabilities</b>	<b>21,711,841</b>	<b>4,286,589</b>	<b>3,658,470</b>	<b>19,251,391</b>	<b>4,712,138</b>	<b>53,620,429</b>
Elimination						(26,474,183)
<b>Total liabilities</b>						<b>27,146,246</b>
<b>Segment capital Expenditure</b>	<b>345,145</b>	<b>46,503</b>	<b>246,282</b>	<b>3,286</b>	<b>—</b>	<b>641,216</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 5. Segment information (Continued)

Reconciled to entity assets and liabilities as follows:

	As at 31 December 2016	
	Assets	Liabilities
<b>Segment assets/liabilities after elimination</b>	<b>47,748,048</b>	<b>22,434,108</b>
Unallocated:		
Deferred tax assets/liabilities	1,249,218	40,912
Current tax assets/liabilities	42,797	132,998
Current borrowings	—	4,511,787
Other assets/liabilities of the Company	445,280	26,441
<b>Total</b>	<b>49,485,343</b>	<b>27,146,246</b>

	As at 31 December 2015					
	Heavy duty trucks	Light duty trucks and buses	Engines	Finance	Unallocated	Total
Segment assets	28,966,813	3,811,565	11,859,821	12,572,123	4,071,545	61,281,867
Elimination						(18,946,429)
<b>Total assets</b>						<b>42,335,438</b>
Segment liabilities	13,165,061	2,927,494	3,218,078	10,619,850	5,764,546	35,695,029
Elimination						(15,075,261)
<b>Total liabilities</b>						<b>20,619,768</b>
Segment capital expenditure	543,705	41,067	135,741	3,657	—	724,170

Reconciled to entity assets and liabilities as follows:

	As at 31 December 2015	
	Assets	Liabilities
<b>Segment assets/liabilities after elimination</b>	<b>38,263,893</b>	<b>14,855,222</b>
Unallocated:		
Deferred tax assets/liabilities	1,161,762	27,405
Current tax assets/liabilities	91,147	23,012
Current borrowings	—	3,379,704
Non-current borrowings	—	2,291,276
Other assets/liabilities of the Company	2,818,636	43,149
<b>Total</b>	<b>42,335,438</b>	<b>20,619,768</b>



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### 5. Segment information (Continued)

Revenue is allocated based on the countries in which the customers are located.

	2016	2015
<b>Revenue</b>		
Mainland China	27,739,383	22,477,460
Overseas	5,219,518	5,827,433
	<b>32,958,901</b>	<b>28,304,893</b>

Total assets are allocated based on where the assets are located.

	2016	2015
<b>Total assets</b>		
Mainland China	42,652,770	35,232,845
Overseas	6,832,573	7,102,593
	<b>49,485,343</b>	<b>42,335,438</b>

Non-current assets excluding deferred income tax assets are allocated based on where the assets are located.

	2016	2015
<b>Non-current assets other than deferred income tax assets</b>		
Mainland China	13,664,241	13,852,710
Overseas	764,146	640,009
	<b>14,428,387</b>	<b>14,492,719</b>

Capital expenditure is allocated based on where the assets are located.

	2016	2015
<b>Capital expenditure</b>		
Mainland China	640,892	722,975
Overseas	324	1,195
	<b>641,216</b>	<b>724,170</b>

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## 6. Other gains – net

	2016	2015
Fair value gains on financial assets at fair value through profit or loss (Note 32(a))	6,819	11,706
Fair value losses on financial liabilities at fair value through profit or loss	—	(5,420)
Disposal of scraps	10,410	47,262
Government grants	122,216	163,326
Fair value gains on investment properties (Note 16 and Note 32(a))	18,031	6,067
(Losses)/Gains on disposal of property, plant and equipment (Note 32(a))	(19,856)	77,305
Losses on disposal of land use rights (Note 32(a))	(5,227)	—
Rental income	26,791	14,469
Foreign exchange gains – net	59,063	102,330
Gains on disposal of financial assets at fair value through profit or loss	9,825	34,351
Gains on disposal of wealth management products with principal and interests guaranteed (Note 32(a))	17,298	15,126
Gains on disposal of available-for-sale financial assets (Note 32(a))	19,535	2,367
Others	10,588	17,638
<b>Total</b>	<b>275,493</b>	<b>486,527</b>

Government grants were contributed from various government organisations to the Group in respect of relocation compensations, subsidies for research and development, overseas promotion activities and other incentives.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 7. Expenses by nature

	2016	2015
Materials cost (Note 20)	23,751,654	19,729,325
Employee benefit expenses (Note 8)	2,931,023	2,862,726
Depreciation of property, plant and equipment (Note 15)	1,191,082	1,234,131
Transportation expenses	873,698	810,580
Warranty expenses (Note 30)	785,950	527,342
Utilities expenses	566,452	596,961
Subcontracting costs	326,911	207,917
Maintenance costs	309,777	260,387
Provision for impairment of trade and other receivables (Note 19 (b))	286,854	235,601
Travel and office expenses	246,030	228,797
Transaction taxes	166,084	153,215
Amortisation of intangible assets (Note 17)	152,198	174,437
Advertising costs	95,513	78,443
Rental expenses	74,525	76,558
Exhibition expenses	44,685	78,872
Amortisation of land use rights (Note 14)	41,784	39,322
Write-down of inventories to net realisable value (Note 20)	33,319	97,756
Auditors' remuneration		
– Financial audit services	11,566	12,656
– Internal control audit services	755	755
– Taxation professional services	544	315
– ESG report services	283	—
Other charges	230,858	613,739
<b>Total</b>	<b>32,121,545</b>	<b>28,019,835</b>
Representing:		
Cost of sales	27,140,913	23,277,365
Distribution costs	2,394,761	2,121,371
Administrative expenses	2,585,871	2,621,099
<b>Total</b>	<b>32,121,545</b>	<b>28,019,835</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 8. Employee benefit expenses

	2016	2015
Salaries, wages and bonuses	2,230,348	2,142,165
Contributions to pension plans	350,823	296,280
Termination benefits (Note 27(a))	120	230
Post-employment benefits (Note 27(b))	140	200
Medical insurance plans (Note 27(c))	10	30
Housing benefits	153,952	156,072
Other welfare expenses	195,630	267,749
<b>Total (Note 7)</b>	<b>2,931,023</b>	<b>2,862,726</b>

### (a) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include four (2015: four) directors of the Company (“Director(s)”) whose emoluments are reflected in the analysis in Note 39. The emoluments payable to the remaining one (2015: one) individual during the year are as follows:

	2016	2015
Basic salaries, housing allowances and other allowances	1,126	1,057
Contribution to pension plans	56	53
	<b>1,182</b>	<b>1,110</b>

The emoluments fell within the following bands:

	Number of individuals	
	2016	2015
Emolument bands (in HKD)		
HKD 1,000,001 – HKD 1,500,000	1	1



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 9. Finance costs – net

	2016	2015
Finance costs:		
– Bank borrowings	328,776	373,778
– Discount of notes receivable	18,075	38,241
– Net foreign exchange transaction gains	(28,917)	(10,610)
	317,934	401,409
Less: amount capitalized in construction in progress (Note 15(b))	(1,647)	(1,500)
Total finance costs	316,287	399,909
Finance income:		
– Interest income from bank deposits (Note 32(a))	(65,412)	(51,702)
Finance costs – net	250,875	348,207

### 10. Subsidiaries

As at 31 December 2016, the Company had direct or indirect interest in the following subsidiaries:

Company Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Issued/paid in capital (in million)	Proportion of ordinary shares directly held by parent	Proportion of ordinary shares held by the Group	Proportion of ordinary shares non-held by controlling interests
Listed -						
Sinotruk Ji'nan Truck Co., Ltd. (中國重汽集團濟南卡車股份有限公司)	PRC, Joint stock company with limited liability	Manufacture and sales of trucks and spare parts in PRC	RMB 671.08	63.78%	63.78%	36.22%
Unlisted -						
Sinotruk Ji'nan Power Co., Ltd. (中國重汽集團濟南動力有限公司)	PRC, Limited liability company	Manufacture and reproduction of engines in PRC	RMB 6,713.08	100%	100%	—
Sinotruk Ji'nan Commercial Truck Co., Ltd. (中國重汽集團濟南商用車有限公司)	PRC, Limited liability company	Manufacture and sales of trucks and spare parts in PRC	RMB 1,871.29	100%	100%	—

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For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 10. Subsidiaries (Continued)

As at 31 December 2016, the Company had direct or indirect interest in the following subsidiaries: (Continued)

Company Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Issued/ paid in capital (in million)	Proportion of ordinary shares held by parent	Proportion of ordinary shares held by the Group	Proportion of ordinary shares held by non- controlling interests
Sinotruk Import & Export Co., Ltd. (中國重汽集團進出口有限公司)	PRC, Limited liability company	Import and export of trucks and spare parts in PRC	RMB 555	100%	100%	—
Sinotruk Ji'nan Ganghua Import & Export Co., Ltd. (中國重汽集團濟南港華進出口有限公司)	PRC, Limited liability company	Import and export of heavy duty trucks in PRC	RMB 206	100%	100%	—
Sinotruk Factory Design Institute Co., Ltd. (中國重汽集團設計研究院有限公司)	PRC, Limited liability company	Construction design and technical consulting service in PRC	RMB 10.5	100%	100%	—
Sinotruk (Hong Kong) International Investment Limited (中國重汽(香港)國際資本有限公司)	Hong Kong, Limited liability company	Consultations and strategic planning in respect of automobile market, import and export trading, asset operations and investment holdings in Hong Kong	HKD 3,266.92	100%	100%	—
Sinotruk Finance Co., Ltd. (中國重汽財務有限公司)	PRC, Limited liability company	Taking deposits, facilitating borrowings, discounting notes, providing entrusted loan, entrusted investment and customer credit in PRC	RMB 2,000	57.98%	91.30%	8.70%
Sinotruk Ji'nan Axle & Transmission Co., Ltd. (中國重汽集團濟南橋箱有限公司)	PRC, Limited liability company	Manufacture and sales of trucks and axle and transmission parts in PRC	RMB 646.74	49%	81.53%	18.47%
ShanDong HOWO Auto Finance Co., Ltd. (山東豪沃汽車金融有限公司) (i)	PRC, Limited liability company	Taking deposits, facilitating borrowings, discounting notes, providing entrusted loan, entrusted investment and customer credit in PRC	RMB 500	50%	50%	50%

- (i) The Directors and the Group's management are of the view that the Group has the power to govern the financial and operating policies of the subsidiary although its equity interest in it is not greater than 50%, after considering the fact that the majority of the directors of the subsidiary are representatives of the Group.



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For the year ended 31 December 2016  
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### 10. Subsidiaries (Continued)

As at 31 December 2016, the Company had direct or indirect interest in the following subsidiaries: (Continued)

Company Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Issued/ paid in capital (in million)	Proportion of ordinary shares directly held by parent	Proportion of ordinary shares held by the Group	Proportion of ordinary shares held by non- controlling interests
Sinotruk Chongqing Fuel System Co., Ltd. (中國重汽集團重慶燃油噴射系統有限公司)	PRC, Limited liability company	Manufacture and sales of oil pump and nozzle in PRC	RMB 338.49	—	100%	—
Sinotruk Hangzhou Engines Co., Ltd. (中國重汽集團杭州發動機有限公司)	PRC, Limited liability company	Manufacture and reproduction of engines in PRC	RMB 1,931	—	100%	—
Hangzhou Automobile Engines Foundry Co., Ltd. (杭州汽發鑄造有限公司)	PRC, Limited liability company	Manufacture of castings in PRC	RMB 60	—	100%	—
Sinotruk Ji'nan Fuqiang Power Co., Ltd. (中國重汽集團濟南復強動力有限公司)	PRC, Limited liability company	Manufacture and reproduction of engines in PRC	USD 81.15	—	100%	—
Sinotruk Liuzhou Yunli Special Vehicles Co., Ltd. (中國重汽集團柳州運力專用汽車有限公司)	PRC, Limited liability company	Refit and sales of heavy duty trucks in PRC	RMB 103	—	60%	40%
Ji'nan Ganghao Development Co., Ltd. (濟南港豪發展有限公司)	PRC, Limited liability company	Manufacture and sales of trucks and spare parts in PRC	HKD 1,503.7	—	100%	—
Hangzhou Ganghang Power System Co., Ltd. (杭州港杭動力系統有限公司)	PRC, Limited liability company	Manufacture and reproduction of engines in PRC	HKD 60	—	100%	—
Hangzhou Ganghao Power System Co., Ltd. (杭州港豪動力系統有限公司)	PRC, Limited liability company	Manufacture and reproduction of engines in PRC	HKD 140	—	100%	—

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For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 10. Subsidiaries (Continued)

As at 31 December 2016, the Company had direct or indirect interest in the following subsidiaries: (Continued)

Company Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Issued/ paid in capital (in million)	Proportion of ordinary shares held by parent	Proportion of ordinary shares held by the Group	Proportion of ordinary shares held by non- controlling interests
Sinotruk Hubei Huawei Special Vehicles Co., Ltd. (中國重汽集團湖北華威專用汽車有限公司)	PRC, Limited liability company	Refit and sales of heavy duty trucks in PRC	RMB 62.77	—	60%	40%
Sinotruk Mianyang Special Vehicles Co., Ltd. (中國重汽集團綿陽專用汽車有限公司)	PRC, Limited liability company	Manufacture and reproduction of spare parts; sales of trucks in PRC	RMB 50	—	100%	—
Sinotruk Ji'nan HOWO Bus Co., Ltd. (中國重汽集團濟南豪沃客車有限公司)	PRC, Limited liability company	Manufacture and sales of bus, bus chassis and bus auto parts in PRC	RMB 180	—	100%	—
Sinotruk Ji'ning Commercial Truck Co., Ltd. (中國重汽集團濟寧商用車有限公司)	PRC, Limited liability company	Manufacture and sales of trucks and spare parts in PRC	RMB 300	—	100%	—
Sinotruk Ji'nan Ganghao Bonded Logistics Co., Ltd. (中國重汽集團濟南港豪保稅物流有限公司)	PRC, Limited liability company	Provision of storage services, bonded logistics services, local freight forwarding, related information consulting and logistics engineering; research, development, processing and manufacture of spare parts; import and export in PRC	USD 16	—	100%	—



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For the year ended 31 December 2016  
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### 10. Subsidiaries (Continued)

As at 31 December 2016, the Company had direct or indirect interest in the following subsidiaries: (Continued)

Company Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Issued/ paid in capital (in million)	Proportion of ordinary shares directly held by parent	Proportion of ordinary shares held by the Group	Proportion of ordinary shares held by non- controlling interests
Sinotruk Chengdu Wangpai Commercial Vehicles Co., Ltd. (中國重汽集團成都王牌商用車有限公司)	PRC, Limited liability company	Research, development, manufacture and sales of commercial vehicles in PRC	RMB 800	—	80%	20%
Sichuan Sinotruk Wangpai Xingcheng Hydraulic Parts Co., Ltd. (四川重汽王牌興城液壓件有限公司)	PRC, Limited liability company	Manufacture and sales of spare parts, general machinery components, coal machinery, hard ware, chemicals, electromechanical equipment and metals in PRC	RMB 10.1	—	80%	20%
Sinotruk Nanchong Haile Mechanics Co., Ltd. (中國重汽集團南充海樂機械有限公司)	PRC, Limited liability company	Research, development, manufacture and sales of auto parts, machinery components and coal mining mechanic equipment in PRC	RMB — <sup>(ii)</sup>	—	80%	20%
Chengdu Sinotruk Wangpai Automobile Testing Co., Ltd. (成都重汽王牌汽車檢測有限公司)	PRC, Limited liability company	Sales of spare parts and vehicle inspection in PRC	RMB 2	—	80%	20%
Sinotruk Fujian Haixi Vehicles Co., Ltd. (中國重汽集團福建海西汽車有限公司)	PRC, Limited liability company	Manufacture and sales of trucks and spare parts and related information consulting in PRC	RMB 200	—	80%	20%
Sinotruk Hangzhou Engines Sales Co., Ltd. (中國重汽集團杭州發動機銷售有限公司)	PRC, Limited liability company	Wholesale of engines and spare parts in PRC	RMB 50	—	100%	—

(ii) The registered capital is RMB50 million and has not been paid. It will be fully paid on or before 31 December 2020.

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For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 10. Subsidiaries (Continued)

As at 31 December 2016, the Company had direct or indirect interest in the following subsidiaries: (Continued)

Company Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Issued/ paid in capital (in million)	Proportion of ordinary shares held by parent	Proportion of ordinary shares held by the Group	Proportion of ordinary shares held by non- controlling interests
Sinotruk Xinjiang Commercial Truck Co., Ltd. (中國重汽集團新疆商用車有限公司)	PRC, Limited liability company	Research, development, manufacture and sales of spare parts (excluding engines) and trucks; after-sales service of trucks; import and export in PRC	RMB 40	—	100%	—
Sinotruk Ji'nan Rubber & Plastic Components Co., Ltd. (中國重汽集團濟南橡塑件有限公司)	PRC, Limited liability company	Research, development, manufacture, sales and consulting of spare parts, engineering machinery and rubber products; maintenance and lease of machinery equipment in PRC	RMB 240	—	100%	—
SINOTRUK RUS Limited Liability Company (中國重汽俄羅斯有限公司)	Russia, Limited liability company	Retail and wholesale of trucks and spare parts; agency of sales of motor vehicle and spare parts; after-sales service of trucks, cars and other motor vehicles in Russia	RUB 15	—	100%	—
Sinotruk Hong Kong Capital Holding Limited (中國重汽(香港)投資控股有限公司)	Hong Kong, Limited liability company	Consultations and strategic planning in respect of automobile market, import and export trading, asset operations and investment holdings in Hong Kong	HKD 310	—	100%	—



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For the year ended 31 December 2016  
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### 10. Subsidiaries (Continued)

As at 31 December 2016, the Company had direct or indirect interest in the following subsidiaries: (Continued)

Company Name	Place of incorporation and kind of legal entity	Principal activities and place of operation	Issued/ paid in capital (in million)	Proportion of ordinary shares directly held by parent	Proportion of ordinary shares held by the Group	Proportion of ordinary shares held by non- controlling interests
Sinotruk South Africa (Pty) Ltd. (中國重汽南非有限公司)	South Africa, Limited liability company	Retail and wholesale of trucks and spare parts; agency of sales of motor vehicle and spare parts; after-sales service of trucks and other motor vehicles in South Africa	ZAR 0.000001	—	100%	—
Sinotruk Liuzhou Yunli Kodiak Machinery Co., Ltd. (中國重汽集團柳州運力科迪亞克機械有限責任公司)	PRC, Limited liability company	Production, sales, and rendering service of snow removal equipment, and spreader multi-functional snow removal equipment and rail snow blower	RMB 19.622	—	51%	49%
Sinotruk Ji'nan Global Village Electronics Commerce Co., Ltd. (中國重汽集團濟南地球村電子商務有限公司)	PRC, Limited liability company	Commercial vehicles and automobile spare parts purchase, sales and wholesale;	RMB 20	—	63.78%	36.22%
Sinotruk Kazakhstan Limited Liability Partnership (中國重汽哈薩克斯坦有限責任合夥公司)	Kazakhstan, Limited liability partnership	Retail and wholesale trade of automobile; maintenance and service of automobile	Tenge 13.5	—	100%	—

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 10. Subsidiaries (Continued)

### (a) Material non-controlling interests

As at 31 December 2016, the total non-controlling interests is RMB2,427,288,000 (2015: RMB2,377,550,000), of which RMB1,521,171,000 (2015: RMB1,396,587,000) is attributed by Sinotruk Ji'nan Truck Co., Ltd. Except for the dividends paid to non-controlling interests (Note 31), capital injection from non-controlling interests and acquisition of additional interest in a subsidiary, there was no other transactions with non-controlling interests during the year.

#### Summarised financial information on subsidiaries with material non-controlling interests

The following tables illustrate the financial information of Sinotruk Ji'nan Truck Co., Ltd., that has non-controlling interests that are material to the Group. The financial information extracted from the financial statements has been adjusted for differences in accounting policies between the Group and the subsidiary.

#### Summarised statement of financial position

	2016	2015
<b>Current</b>		
Assets	15,952,026	12,798,086
Liabilities	(12,554,727)	(9,238,941)
<b>Total current net assets</b>	<b>3,397,299</b>	<b>3,559,145</b>
<b>Non-current</b>		
Assets	1,325,144	996,700
Liabilities	(107,290)	(700,000)
<b>Total non-current net assets</b>	<b>1,217,854</b>	<b>296,700</b>
<b>Net assets</b>	<b>4,615,153</b>	<b>3,855,845</b>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 10. Subsidiaries (Continued)

#### (a) Material non-controlling interests (Continued)

##### Summarised statement of profit or loss and comprehensive income

	2016	2015
Revenue	20,336,074	18,885,236
Profit before income tax	538,401	261,772
Income tax expense	(92,598)	(49,384)
Post-tax profit and total comprehensive income	445,803	212,388
Total comprehensive income allocated to non-controlling interests	161,438	76,927
Dividends paid to non-controlling interests	30,383	45,575

##### Summarised statement of cash flows

	2016	2015
Cash flows from operating activities		
Cash used in operations	(760,791)	(423,319)
Interest paid	(160,639)	(149,854)
Income tax paid	(43,629)	(81,952)
Net cash used in operating activities	(965,059)	(655,125)
Net cash generated from/(used in) investing activities	39,356	(22,541)
Net cash generated from financing activities	559,744	1,051,124
Net (decrease)/increase in cash and cash equivalents	(365,959)	373,458
Cash and cash equivalents at beginning of the year	840,297	466,839
Cash and cash equivalents at end of the year	474,338	840,297

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
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## 11. Investments accounted for using the equity method

The amounts recognised in the consolidated statement of financial position are as follows:

	2016	2015
Associates	324,915	270,474
Joint venture	141,512	127,618
	466,427	398,092

The amounts recognised in the consolidated statement of profit or loss are as follows:

	2016	2015
Associates	49,054	1,793
Joint venture	10,554	964
	59,608	2,757

### (a) Investments in associates

	2016	2015
At 1 January	270,474	8,967
Additions	—	259,714
Share of profits less losses	49,054	1,793
Share of other comprehensive income of investments accounted for using the equity method	(7,948)	—
Dividend received	(4,243)	—
Exchange differences	17,578	—
At 31 December	324,915	270,474



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 11. Investments accounted for using the equity method (Continued)

#### (a) Investments in associates (Continued)

The particulars of the associates of the Group at 31 December 2016 and 2015, all of which are unlisted, are set out as follows:

Company name	Place of business/ Country/place of incorporation	% of ownership interest as at 31 December		Principal activities
		2016	2015	
Prinx (Cayman) Holdings Limited ("Prinx Cayman")	Cayman Islands	12.68%	12.68%	Investment holding
Sinotruk Baotou Xinhongchang Special Vehicles Co., Ltd. ("Baotou Xinhongchang")	PRC	15%	15%	Sales of heavy duty truck
Sinotruk Panzhihua Mining Truck Co., Ltd. ("Panzhihua Mining Truck")	PRC	30%	30%	Sales of heavy duty truck

Sinotruk (Hong Kong) Capital Holding Limited ("Capital Holding Company") and Chengshan Group Co., Ltd., a third party, set up Prinx Cayman, which Prinx Cayman and its subsidiaries principally engage in tyre development, manufacturing and sales. Capital Holding Company holds 12.68% equity interests in Prinx Cayman. The Group management has assessed the level of influence that the Group has on Prinx Cayman and determined that it has significant influence even though the shareholding is below 20% because of the board representation and contractual terms. Consequently, this investment has been classified as an associate.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 11. Investments accounted for using the equity method (Continued)

### (b) Investment in a joint venture

	2016	2015
At 1 January	127,618	—
Addition	—	126,654
Share of profits less losses	10,554	964
Dividend received	(5,334)	—
Exchange differences	8,674	—
At 31 December	141,512	127,618

The particulars of the joint venture of the Group at 31 December 2016 and 2015, which is unlisted, are set out as follows:

Company name	Place of business/ Country/place of incorporation	% of ownership interest as at 31 December		Principal activities
		2016	2015	
Sinotruk (Hong Kong) Hongye Limited (“Hongye”)	Hong Kong	65%	65%	Retail and wholesale of trucks and spare parts; agency of sales of motor vehicle and spare parts; after-sales service of trucks and other motor vehicles

Capital Holding Company and China-Africa Manufacturing and Investment Limited, a third party, set up a joint venture, Hongye. Capital Holding Company holds 65% equity interests in Hongye. Although Capital Holding Company has 65% of the voting rights of Hongye, Capital Holding Company has contractually agreed sharing of control over Hongye with China-Africa Manufacturing and Investment Limited under which the relevant activities require unanimous consent from both parties. In addition, both Capital Holding Company and China-Africa Manufacturing and Investment Limited have rights to the net assets of Hongye. Therefore, Hongye is classified as a joint venture and is accounted for by use of equity method.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
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### 11. Investments accounted for using the equity method (Continued)

#### (b) Investment in a joint venture (Continued)

The Group's share of the results of the joint venture, and its assets and liabilities, are as follows:

	2016	2015
Assets	357,495	230,827
Liabilities	139,784	34,443
Revenue	502,541	52,230
Profit	16,237	1,483
% interest held	65%	65%

### 12. Taxation

#### (a) Income tax expense

The Company, Sinotruk (Hong Kong) International Investment Limited and Capital Holding Company are subject to Hong Kong profits tax at the rate of 16.5% (2015: 16.5%) on their estimated assessable profit for the year. The Company is determined as a Chinese resident enterprise and, accordingly, is subject to corporate income tax of the People's Republic of China ("PRC"), which has been calculated based on the corporate income tax rate of 25% (2015: 25%).

Taxation on overseas profits has been calculated on the estimated assessable profit for the year at the rates of taxation prevailing in the countries in which the Group operates.

Sinotruk Ji'nan Fuqiang Power Co., Ltd. has been recognised as the High New Tech Enterprises in 2015. Sinotruk Ji'nan Power Co., Ltd. and Sinotruk Hangzhou Engines Co., Ltd. have been recognised as the High New Tech Enterprises in 2014. According to the tax incentives of the Corporate Income Tax Law of the PRC (the "CIT Law") for High New Tech Enterprises, these companies are subject to a reduced corporate income tax rate of 15% in 2016 (2015: 15%).

Sinotruk Chongqing Fuel System Co., Ltd., Sinotruk Liuzhou Yunli Special Vehicles Co., Ltd., Sinotruk Chengdu Wangpai Commercial Vehicles Co., Ltd. and Sinotruk Mianyang Special Vehicles Co., Ltd. are subject to a corporate income tax rate of 15% according to the Western Development tax incentives of the CIT Law (2015: 15%).

SINOTRUK RUS Limited Liability Company is subject to a corporate income tax rate of 20% according to Tax Code of the Russian Federation (2015: 20%).

Sinotruk South Africa (Pty) Ltd. is subject to a corporate income tax rate of 28% according to South Africa Tax Law (2015: 28%).

Sinotruk Kazakhstan Limited Liability Partnership is subject to a corporate income tax rate of 20% according to Kazakhstan Tax Law (2015: N/A).

The remaining subsidiaries are subject to the PRC corporate income tax, which have been calculated based on the corporate income tax rate of 25% (2015: 25%).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 12. Taxation (Continued)

### (a) Income tax expense (Continued)

The amount of income tax expense charged to profit or loss represents:

	2016	2015
Current tax:		
– Hong Kong profits tax	6,380	5,114
– PRC corporate income tax	340,078	179,333
Total current tax	346,458	184,447
Deferred tax (Note 26(b))	(87,708)	(81,753)
Income tax expense	258,750	102,694

The tax on the Group's profit before income tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to profits of the consolidated entities as follows:

	2016	2015
Profit before income tax	921,582	426,135
Tax calculated at tax rates applicable to profits of the respective entities	230,396	106,534
Tax effects of:		
Preferential tax of certain subsidiaries	(40,791)	(13,642)
Additional deduction for research and development expenditures	(44,293)	(51,149)
Expenses not deductible for tax purposes	36,962	36,171
Tax losses for which no deferred tax assets were recognised	27,999	18,818
Utilisation of previously unrecognised tax losses	(153)	(17,616)
Re-measurement of deferred tax resulted from recognition changes of tax losses of certain subsidiaries	48,630	23,578
Income tax expense	258,750	102,694

As at 31 December 2016, the Group has unrecognised tax losses of approximately RMB1,090,272,000 (2015: RMB834,617,000) which can be carried forward against future taxable income and will expire within 5 years. Tax losses amounting to approximately RMB431,399,000, RMB170,827,000, RMB241,446,000, RMB139,670,000, RMB106,930,000 will expire in 2017, 2018, 2019, 2020 and 2021, respectively.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
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### 12. Taxation (Continued)

#### (b) Business tax (“BT”) and related taxes

Before 1 May 2016, certain of the Group’s entities are subject to BT at rates ranging from 3% to 5% of the service fee income received and receivable. In addition, the Group is subject to city construction tax (“CCT”) and educational surcharge (“ES”) based on 5% or 7% and 5% of BT payable, respectively.

Since 1 May 2016, the ‘Circular on the Overall Promotion of Pilot Program of Levying VAT in place of Business Tax’ (Cai Shui [2016] 36) jointly issued by the Ministry of Finance and the State Administration of Taxation was implemented and, thereafter, business tax and related taxes were suspended.

#### (c) Value-added tax (“VAT”) and related taxes

Certain of the Group’s entities are subject to output VAT generally calculated at 17% of the product selling prices, and 5%, 6% or 17% of the service fee income. An input credit is available whereby input VAT previously paid on purchases of raw materials, semi-finished products or other can be used to offset the output VAT to determine the net VAT payable. The subsidiaries are also subject to CCT and ES based on 5% or 7% and 5% of net VAT payable, respectively.

### 13. Earnings per share

Basic earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the year, excluding ordinary shares purchased by the Company.

	2016	2015
Profit attributable to owners of the Company	532,105	205,946
Weighted average number of ordinary shares in issue (thousands)	2,760,993	2,760,993
Basic earnings per share (RMB per share)	0.19	0.07

Diluted earnings per share equals to basic earnings per share for the years ended 31 December 2016 and 2015 as there are no dilutive potential shares existed during the years.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 14. Land use rights

Land in the Mainland China is state-owned or collectively-owned and no individual land ownership right exists. Land use rights in the Mainland China represent the Group's interests in land which are held on leases between 35 to 50 years.

Land use rights in Hong Kong represent the Group's interests in three parcels of land which are held on leases of 33 to 868 years.

The movements for land use rights are as follows:

	2016	2015
Opening net book amount	1,776,640	1,764,228
Transfer from property, plant and equipment (Note 15)	—	46,642
Additions	105	5,092
Transfer to investment properties (Note 16)	(79,206)	—
Disposal	(5,227)	—
Exchange differences	1,149	—
Amortisation charge (Note 7)	(41,784)	(39,322)
Closing net book amount	1,651,677	1,776,640

Amortisation of the Group's land use rights has been charged to administrative expenses in the statement of profit or loss.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 15. Property, plant and equipment

	Buildings	Machinery	Furniture, fittings and equipment	Vehicles	Construction in progress	Total
<b>At 1 January 2015</b>						
Cost	5,787,862	10,810,401	366,335	261,615	1,080,404	18,306,617
Accumulated depreciation	(1,103,680)	(5,095,358)	(220,460)	(130,831)	—	(6,550,329)
Net book amount	4,684,182	5,715,043	145,875	130,784	1,080,404	11,756,288
<b>Year ended 31 December 2015</b>						
Opening net book amount	4,684,182	5,715,043	145,875	130,784	1,080,404	11,756,288
Additions	55,496	31,922	13,494	5,347	607,404	713,663
Transfers	868,278	140,573	2,855	6,605	(1,018,311)	—
Transfer to land use rights (Note 14)	—	—	—	—	(46,642)	(46,642)
Transfer to intangible assets (Note 17)	—	—	—	—	(100)	(100)
Disposals (Note 32(b))	(64,320)	(29,685)	(202)	(1,198)	—	(95,405)
Depreciation charge (Note 7)	(206,058)	(979,431)	(26,559)	(22,083)	—	(1,234,131)
Closing net book amount	5,337,578	4,878,422	135,463	119,455	622,755	11,093,673
<b>As at 31 December 2015</b>						
Cost	6,616,991	10,849,518	378,259	262,947	622,755	18,730,470
Accumulated depreciation	(1,279,413)	(5,971,096)	(242,796)	(143,492)	—	(7,636,797)
Net book amount	5,337,578	4,878,422	135,463	119,455	622,755	11,093,673
<b>Year ended 31 December 2016</b>						
Opening net book amount	5,337,578	4,878,422	135,463	119,455	622,755	11,093,673
Additions	31,359	32,993	18,596	12,730	531,202	626,880
Transfers	109,829	222,545	14,515	6,685	(353,574)	—
Transfer to intangible assets (Note 17)	—	—	—	—	(13,816)	(13,816)
Transfer to Investment Property (Note 16)	(286,673)	—	—	—	—	(286,673)
Disposals (Note 32(b))	(44,776)	(18,144)	(186)	(478)	—	(63,584)
Depreciation charge (Note 7)	(217,336)	(931,769)	(23,096)	(18,881)	—	(1,191,082)
Closing net book amount	4,929,981	4,184,047	145,292	119,511	786,567	10,165,398
<b>As at 31 December 2016</b>						
Cost	6,355,127	11,011,152	405,633	278,022	786,567	18,836,501
Accumulated depreciation	(1,425,146)	(6,827,105)	(260,341)	(158,511)	—	(8,671,103)
Net book amount	4,929,981	4,184,047	145,292	119,511	786,567	10,165,398

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
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## 15. Property, plant and equipment (Continued)

- (a) Depreciation expense of property, plant and equipment has been charged to profit or loss as follows:

	2016	2015
Cost of sales	967,563	1,051,014
Distribution costs	3,614	3,455
Administrative expenses	219,905	179,662
	<b>1,191,082</b>	<b>1,234,131</b>

- (b) The borrowing costs capitalised into the costs of property, plant and equipment during the year are as follows:

	2016	2015
Borrowing costs capitalized (Note 9)	1,647	1,500
Weighted average capitalisation rate	3.36%	4.58%

- (c) As at 31 December 2016, the Group was in the process of applying the certificates of ownership for the buildings, with net book amount of approximately RMB182,108,000 (2015: RMB128,593,616).

## 16. Investment properties

	2016	2015
As at 1 January	206,940	188,974
Transfer from property, plant and equipment (Note 15)	286,673	—
Transfer from land use rights (Note 14)	79,206	—
Revaluation gains arising from transfer of property, plant and equipment and land use rights to investment properties	36,847	—
Revaluation gains recognized in other gains – net (Note 6)	18,031	6,067
Translation differences	14,864	11,899
As at 31 December	<b>642,561</b>	<b>206,940</b>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
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### 16. Investment properties (Continued)

- (a) Investment properties are located in the Hong Kong, Shandong province and Guangxi province, PRC and revalued as at 31 December 2016 on an open market value. Investment properties in Hong Kong are held on leases over 50 years. Investment properties in Mainland China are held on leases between 35 to 50 years.
- (b) The following amounts have been recognised in profit or loss:

	2016	2015
Rental income	21,271	6,244

#### (c) Fair value hierarchy

The valuation was determined using the sale comparison approach. Sales prices of comparable properties in close proximity are adjusted for differences in key attributes such as property size. The most significant input into this valuation approach is selling price per square foot or per square meter.

The Group's policy is to recognise transfers into and transfers out of fair value hierarchy levels as of the date of the event or change in circumstances that caused the transfer. There were no transfers among level 1, 2 and 3 during the year.

The following table analyses the investment properties carried at fair value, by valuation method.

#### Fair value hierarchy

Description	Fair value measurements at 31 December 2016 using		
	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Recurring fair value measurements			
– Warehouses	—	—	66,088
– Factories	—	—	288,394
– Office units	—	235,811	52,268
	—	235,811	406,750

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 16. Investment properties (Continued)

### (c) Fair value hierarchy (Continued)

#### Fair value hierarchy (Continued)

Description	Fair value measurements at 31 December 2015 using		
	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)
Recurring fair value measurements			
– Office units	—	206,940	—

### (d) Valuation process of the Group

An independent valuation of the Group's investment properties was performed by the surveyor, PRUDENTIAL Property Surveyors (Hong Kong) Limited, Jinan Zhong Da Appraisal Corporation, and Guangxi Jia Yi Appraisal Corporation, to determine the fair value of the investment properties as at 31 December 2016 and 2015. The revaluation gains or losses are included in 'Other gains - net' in profit or loss.

### (e) Valuation techniques

Information about fair value measurements using significant unobservable inputs (Level 3)

Description	Fair value at 31 Dec 2016	Valuation technique	Unobservable inputs	Range of unobservable inputs (probability-weighted average)	Relationship of unobservable inputs to fair value
Investment properties	406,750	Income capitalisation approach	Rental value	RMB4.96-RMB38.02 per month per square meter (RMB10.41 per month per square meter)	The higher the rental value, the higher the fair value
			Capitalisation rate	6%-7% (6.5%)	The higher the capitalisation rate, the lower the fair value

### (f) Investment properties pledged as security

As at 31 December 2016, no investment properties were pledged as security (31 December 2015: Nil).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
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### 17. Intangible assets

Intangible assets mainly represent the costs of acquiring proprietary technology and computer software. The movement is as follows:

	<b>Proprietary technology</b>	<b>Computer software</b>	<b>Total</b>
<b>At 1 January 2015</b>			
Cost	1,281,918	65,371	1,347,289
Accumulated amortisation	(675,763)	(28,237)	(704,000)
Net book amount	606,155	37,134	643,289
<b>Year ended 31 December 2015</b>			
Opening net book amount	606,155	37,134	643,289
Additions	858	4,557	5,415
Transfer from property, plant and equipment (Note 15)	—	100	100
Amortisation charge (Note 7)	(167,403)	(7,034)	(174,437)
Closing net book amount	439,610	34,757	474,367
<b>At 31 December 2015</b>			
Cost	1,282,776	70,028	1,352,804
Accumulated amortisation	(843,166)	(35,271)	(878,437)
Net book amount	439,610	34,757	474,367

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
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## 17. Intangible assets (Continued)

	Proprietary technology	Computer software	Total
<b>Year ended 31 December 2016</b>			
Opening net book amount	439,610	34,757	474,367
Additions	9,879	4,352	14,231
Transfer from property, plant and equipment (Note 15)	13,208	608	13,816
Amortisation charge (Note 7)	(144,821)	(7,377)	(152,198)
Closing net book amount	317,876	32,340	350,216
<b>At 31 December 2016</b>			
Cost	1,305,863	74,988	1,380,851
Accumulated amortisation	(987,987)	(42,648)	(1,030,635)
Net book amount	317,876	32,340	350,216

- (a) Amortisation of the Group's intangible assets has been charged to administrative expenses in profit or loss.
- (b) Research and development expenditures that do not meet criteria for capitalisation are recognised as an expense as incurred. The total amount of expenses charged into profit or loss is approximately RMB1,074,470,000 (2015: RMB1,122,510,000).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 18. Available-for-sale financial assets

	2016	2015
At 1 January	155,431	—
Additions	3,347,625	352,000
Disposal	(1,500,000)	(200,000)
Fair value change recognized in other comprehensive income	26,169	3,431
At 31 December	2,029,225	155,431
Less: non-current portion	(353,135)	(155,431)
Current portion	1,676,090	—

Available-for-sale financial assets include the following:

	2016	2015
Wealth management products with principal and interests non-guaranteed and due within one year (a)	1,676,090	—
Wealth management products with principal and interests non-guaranteed and due more than one year (a)	315,210	155,431
Unlisted securities:		
– equity investments	37,925	—
	2,029,225	155,431

- (a) The investment principal of these wealth management products is RMB1,962 million and it is fair valued using a discounted cash flow approach and main input used by the Group is estimated yield rate written in contract with the counterparty. The fair value is within level 3 of the fair value hierarchy (Note 3.3).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
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## 19. Trade receivables, other receivables and other current assets

	2016	2015
<b>Non-current</b>		
Accounts receivable	42,835	45,616
Loans and receivables from financing services	760,040	343,274
Less: Provision for impairment of loans and receivables from financing services	(7,770)	(5,182)
Loans and receivables from financing services - net	752,270	338,092
Trade receivables and other receivables	795,105	383,708
<b>Current</b>		
Accounts receivable	8,931,414	8,805,218
Less: Provision for impairment of accounts receivable	(768,624)	(549,850)
Accounts receivable - net	8,162,790	8,255,368
Notes receivable	1,732,628	2,245,625
Trade receivables - net	9,895,418	10,500,993
Loans and receivables from financing services	2,691,596	1,553,932
Less: Provision for impairment of loans and receivables from financing services	(69,281)	(38,167)
Loans and receivables from financing services - net	2,622,315	1,515,765
Other receivables	319,127	483,637
Less: Provision for impairment of other receivables	(30,119)	(6,883)
Other receivables - net	289,008	476,754
Interest receivables	36,444	19,794
Receivables and other current assets before prepaid items	12,843,185	12,513,306
Prepayments	397,732	211,198
Prepaid taxes other than income tax	746,679	317,064
Prepaid income taxes	42,797	91,147
Trade receivables, other receivables and other current assets - net	14,030,393	13,132,715



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
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### 19. Trade receivables, other receivables and other current assets (Continued)

- (a) As at 31 December 2016 and 2015, the carrying amounts of the Group's receivables and other current assets before prepaid items approximated their fair values.
- (b) The movements in the provision for impairment of receivables and other current assets are as follows:

	2016	2015
Opening amount	600,082	366,909
Provision for impairment of receivables (Note 7)	286,854	235,601
Receivables written off during the year as uncollectible	(11,142)	(2,428)
Closing amount	875,794	600,082

The Group's provision for impairment of receivables of approximately RMB286,854,000 (2015: RMB235,601,000) is included in administrative expenses in profit or loss.

- (c) The ageing analysis of accounts and notes receivables – net based on invoice date at respective dates of statement of financial position are as follows:

	2016	2015
Less than 3 months	5,616,007	6,222,122
3 months to 6 months	1,505,553	2,088,764
6 months to 12 months	1,052,869	1,181,441
1 year to 2 years	1,467,173	724,629
2 years to 3 years	164,322	131,405
Over 3 years	132,329	198,248
	9,938,253	10,546,609

The credit policy of the Group generally requires customers to pay a certain amount of deposits when orders are made and settle purchase price either in cash or acceptance notes with a tenure of usually 3 to 6 months, which represents the credit terms granted to the customers who pay by acceptance notes. A credit period from 3 to 12 months is granted to selected customers based on credit assessment.

As at 31 December 2016, accounts receivable of the Group of approximately RMB344,629,000 (2015: RMB751,201,000) were secured by certain letters of credit issued by overseas third parties. As at 31 December 2016, RMB738,360,000 (2015: RMB383,234,000) were guaranteed by China Export and Credit Insurance Corporation. No provision is provided against these receivables as at 31 December 2016 and 2015.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
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## 19. Trade receivables, other receivables and other current assets (Continued)

- (d) There is no concentration of credit risk with respect to accounts and notes receivables as the Group has a large number of customers.
- (e) The notes receivable are analysed as follows:

	2016	2015
Bank acceptance notes (i)	1,713,728	2,138,406
Commercial acceptance notes	18,900	107,219
	<b>1,732,628</b>	<b>2,245,625</b>

- (i) As at 31 December 2016, bank acceptance notes of RMB237,292,000 (31 December 2015: Nil) were pledged as collaterals for the Group's bank borrowings (Note 25(a)).
- (f) Loans and receivables from financing services represented loans granted by Sinotruk Finance Co. Ltd. and ShanDong HOWO Auto Finance Co., Ltd. which are involved in the provision of financing services, to individuals and entities when they purchased commercial vehicles of the Group from dealers at an interest rate of 6% - 8.96% per annum, and to supplies of the Group at an interest rate of 4.35% - 6.53% per annum. These loans and receivables from financing services to those who purchased commercial vehicles of the Group from dealers were mainly secured by the vehicle together with guarantees provided by these dealers and its relevant parties.

The ageing analysis of loans and receivables from financing services – net at respective dates of statement of financial position are as follows:

	2016	2015
Less than 3 months	1,534,708	684,508
3 months to 6 months	577,804	279,221
6 months to 12 months	921,002	414,467
1 year to 2 years	315,473	428,924
2 years to 3 years	20,744	30,582
Over 3 years	4,854	16,155
	<b>3,374,585</b>	<b>1,853,857</b>



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For the year ended 31 December 2016  
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### 19. Trade receivables, other receivables and other current assets (Continued)

- (g) The credit quality of the accounts receivable, notes receivable, loans and receivables from financing services, other receivables and interest receivables are as follows:
- (i) Accounts receivable, notes receivable, loans and receivables from financing services, other receivables and interest receivables that were neither past due nor impaired

The credit quality of above-mentioned financial assets that are neither past due nor impaired can be assessed by types of the financial assets and by reference to historical information about counterparty default rates. The Group categorises its accounts receivable, notes receivable, other receivables, loans and receivables from financing services and interest receivables into the following:

- a) Group 1 – Bank acceptance notes for which the repayment are guaranteed by large banks and interest receivables;
- b) Group 2 – Commercial acceptance notes for which the repayment are guaranteed by corresponding issuer; and
- c) Group 3 – Accounts receivables, loans and receivables from financing services and other receivables due from customers or other counter parties with no defaults in the past.

	2016	2015
Group 1	1,750,172	2,158,200
Group 2	18,900	107,219
Group 3	7,957,952	7,622,294
	<b>9,727,024</b>	<b>9,887,713</b>

- (ii) As at 31 December 2016, accounts receivable, loans and receivables from financing services and other receivables of RMB61,584,000 (31 December 2015: RMB124,979,000) were past due but not impaired. These balances relate to a number of independent customers or other counter parties for whom there is no recent history of default. The ageing analysis of these receivables based on invoice date is as follows:

	2016	2015
Within 1 year	61,584	54,381
1 year to 2 years	—	65,598
2 years to 3 years	—	5,000
	<b>61,584</b>	<b>124,979</b>

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## 19. Trade receivables, other receivables and other current assets (Continued)

The ageing analysis of these receivables based on payment due date is as follows:

	2016	2015
Within 1 year	61,584	112,753
1 year to 2 years	—	7,226
2 years to 3 years	—	5,000
	<b>61,584</b>	<b>124,979</b>

### (iii) Impaired receivables

As at 31 December 2016, receivables that were impaired are analysed below:

	2016	2015
Receivables	4,725,476	3,484,404
Less: Provision for impairment	(875,794)	(600,082)
	<b>3,849,682</b>	<b>2,884,322</b>

The impaired receivables mainly relate to individual customers which are with doubtful repayment ability. It was assessed that a portion of the receivables is expected to be recovered.

As at 31 December 2016, the Group has certain accounts receivable balances due from third party customers amounting to RMB256 million which are subject to higher collectability risk as the Group has started legal proceedings as a result of no payment by the customers. The outcome of the amounts due are dependent on the ongoing legal processes and residual value of recoverable assets. The Group estimated a provision of RMB208 million in respect of the receivables subject to legal claim at year end based on the information currently available and after consideration of the legal counsel's advice received by the Group.

- (h) The carrying amounts of the Group's receivables and other current assets before prepaid items are denominated in the following currencies:

	2016	2015
RMB	12,454,479	11,580,005
USD	1,097,700	1,224,894
EURO	78,334	72,523
HKD	7,739	19,506
AUD (Australian Dollar)	22	72
TWD (Taiwan Dollar)	16	14
	<b>13,638,290</b>	<b>12,897,014</b>

- (i) The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivables mentioned above.



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### 20. Inventories

	2016	2015
Raw materials	1,209,359	1,646,779
Work in progress	1,055,455	574,858
Finished goods - engines, parts and components	236,765	709,604
Finished goods - trucks	6,169,917	3,766,967
	<b>8,671,496</b>	<b>6,698,208</b>
Less: write-down of inventories to net realisable value	<b>(299,644)</b>	<b>(351,731)</b>
	<b>8,371,852</b>	<b>6,346,477</b>

The costs of inventories that have been charged to profit or loss are analysed as follows:

	2016	2015
Materials cost (Note 7)	23,751,654	19,729,325
Write-down of inventories to net realizable value (Note 7)	33,319	97,756
	<b>23,784,973</b>	<b>19,827,081</b>
Representing:		
Cost of sales	23,551,841	19,568,757
Administrative expenses	233,132	258,324
	<b>23,784,973</b>	<b>19,827,081</b>

### 21. Financial assets at fair value through profit or loss

	2016	2015
Listed securities - held-for-trading		
– equity securities		
RMB	1,775	1,087
HKD	123,255	128,412
USD	662	–
	<b>125,692</b>	<b>129,499</b>

Changes in fair values of financial assets at fair value through profit or loss are recorded in 'other gains – net' in profit or loss.

The fair values of all equity securities are based on their current bid prices in an active market.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 22. Cash and bank balances

	2016	2015
Restricted cash (a)	2,017,045	1,635,522
Cash and cash equivalents (b)	7,171,365	4,946,080
	<b>9,188,410</b>	<b>6,581,602</b>

### (a) Restricted cash

The breakdown of restricted cash by nature as at 31 December 2016 and 2015 is as follows:

	2016	2015
Deposits for issuing bank acceptance notes	705,434	878,007
Deposits for issuing letters of credit	128,516	52,669
Mandatory reserve deposits (i)	1,176,228	693,685
Security for consumer credit	1,305	10,213
Other restricted cash	5,562	948
	<b>2,017,045</b>	<b>1,635,522</b>

- (i) The Group is required to place mandatory deposits with the People's Bank of China ("PBOC") for deposits taking.

### (b) Cash and cash equivalents

	2016	2015
Cash on hand	202	180
Time deposits with initial terms of over three months (i)	1,402,062	276,449
Current bank deposits (ii)	5,769,101	4,669,451
Cash and cash equivalents	<b>7,171,365</b>	<b>4,946,080</b>

- (i) The weighted average effective interest rate on these time deposits with initial terms of over three months was 3.71% per annum (2015: 2.76%). As these time deposits can be drawn on demand and available within short time frame without penalty, the Directors are of the view that such time deposits are qualified as demand deposits and classified as cash and cash equivalents.
- (ii) The weighted average effective interest rate on current bank deposits was 0.66% per annum (2015: 0.53%).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
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### 22. Cash and bank balances (Continued)

#### (b) Cash and cash equivalents (Continued)

- (iii) Most of the Group's cash and cash equivalents denominated in RMB are deposited with banks in Mainland China. The conversion of these RMB denominated balances into foreign currencies is subject to the rules and regulations of foreign exchange control promulgated by the PRC government.
- (iv) Credit quality of cash at bank

The Group categorises its cash at bank into the following:

- i) Group 1 – Major international banks
- ii) Group 2 – Large China reputable banks

The management considered the credit risks in respect of bank deposit with financial institution are relatively minimum as each counter party either bears a high credit rating or is large state-owned or listed PRC bank with good reputation.

	2016	2015
Group 1	14,245	2,591
Group 2	7,156,918	4,943,309
	<b>7,171,163</b>	<b>4,945,900</b>

#### (c) Cash and bank balances are dominated in:

	2016	2015
Denominated in:		
– RMB	8,533,930	6,282,569
– USD	485,770	271,257
– EURO	110,677	2,542
– HKD	55,720	22,948
– GBP (Great Britain Pound)	1,629	2,085
– Others	684	201
	<b>9,188,410</b>	<b>6,581,602</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 23. Equity

### (a) Share Capital

#### Ordinary shares, issued and fully paid:

	Number of shares	Share capital
<b>Balance at 1 January 2016 and at 31 December 2016</b>	<b>2,760,993,339</b>	<b>16,717,024</b>
Balance at 1 January 2015 and at 31 December 2015	2,760,993,339	16,717,024

### (b) Notes to the Group's reserves

- (i) The Group's capital reserve is the reserve arising from asset donations and transactions with CNHTC as a result of the Reorganisation and transactions with non-controlling interests.
- (ii) The Group's statutory reserves is the aggregate of statutory reserves of all PRC subsidiaries. In accordance with PRC regulations and the articles of the association of the subsidiaries registered in PRC ("PRC subsidiaries"), before distributing the profit of each year, the PRC subsidiaries are required to set aside 10% of their statutory net profit for the year after offsetting any prior year's losses as determined under the PRC accounting regulations to the statutory reserve. When the balance of such reserve reached 50% of the share capital, any further appropriation is optional. The statutory reserve can be utilised to offset prior year's losses or to issue bonus shares. However, such statutory reserve must be maintained at a minimum of 25% of the entity's share capital after such issuance.
- (iii) The merger reserve of the Group represents the difference between the nominal value of the shares or the capital of the subsidiaries that had been acquired and the nominal value of the Company's shares issued in exchange therefore pursuant to the Reorganisation or cash consideration paid for purchase of subsidiary as a business combination under common control subsequent to the Reorganisation.
- (iv) According to the regulations of the Notice of the Ministry of Finance on Issuing the Administrative Measures for the Provision of Reserves of Financial Enterprises (Cai Jin [2012] No. 20) issued on 30 March 2012, financial enterprises shall, based on their actual conditions, carry out quantitative analysis on the risks to which the risk assets are exposed via the internal model approach or standard approach to determine the estimated value of potential risk. A general provision is made for the part that the estimated value of potential risk exceeds the impairment of assets. In principle, balance of general provision shall be no lower than 1.5% of the ending balance of risk assets. The proportion (1.5%) that the balance of general provision accounts for the ending balance of risk assets could be reached in several years, but no more than 5 years in principle, if it is not available for a financial enterprise by one-time.

According to the regulations of the Administrative Measures for the Provision of Reserves of Financial Enterprises (Cai Jin [2012] No. 20) issued by the Ministry of Finance, Sinotruk Finance Co., Ltd. appropriates the general risk reserve and reached 1.5% of ending balance of risk assets of the current year. ShanDong HOWO Auto Finance Co., Ltd. appropriates the general risk reserve and reached 0.25% of ending balance of risk assets of the current year.



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### 24. Trade payables, other payables and other current liabilities

	2016	2015
Trade and bills payables	16,348,199	9,799,609
Advances from customers	1,472,841	917,923
Accrued expenses	574,982	510,298
Staff welfare and salaries payable	316,245	251,176
Taxes liabilities other than income tax	161,721	193,987
Other payables	1,936,579	1,871,446
	<b>20,810,567</b>	<b>13,544,439</b>

As at 31 December 2016 and 2015, the ageing analysis of the trade and bills payables was as follows:

	2016	2015
Less than 3 months	14,442,715	7,725,664
3 months to 6 months	1,799,155	1,989,320
6 months to 12 months	76,650	51,594
1 year to 2 years	17,309	17,361
2 years to 3 years	5,748	6,185
Over 3 years	6,622	9,485
	<b>16,348,199</b>	<b>9,799,609</b>

The carrying amounts of the Group's trade and bills payables and other payables are denominated in the following currencies:

	2016	2015
RMB	18,255,864	11,458,592
USD	26,599	204,265
HKD	1,946	1,869
ZAR (South African Rand)	369	312
EURO	—	6,017
	<b>18,284,778</b>	<b>11,671,055</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 25. Borrowings

	2016	2015
Non-current		
Long-term bank borrowings - unsecured	—	2,291,276
Current		
Long-term bank borrowings, current portion – unsecured	1,946,787	826,700
Short-term bank borrowings		
– secured (a)	200,000	—
– unsecured	2,365,000	2,553,004
	<b>4,511,787</b>	<b>3,379,704</b>
Total borrowings	<b>4,511,787</b>	<b>5,670,980</b>

- (a) As at 31 December 2016, RMB200,000,000 borrowing is secured by bank acceptance notes amounting RMB237,292,000 (31 December 2015: Nil)(Note 19(e)).
- (b) The Group's borrowings are repayable as follows:

	2016	2015
Within 1 year	4,511,787	3,379,704
Between 1 and 2 years	—	2,291,276
	<b>4,511,787</b>	<b>5,670,980</b>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 25. Borrowings (Continued)

- (c) The carrying amounts of the Group's borrowings are denominated in the following currencies:

	2016	2015
RMB	4,511,787	5,541,108
USD	—	129,872
	4,511,787	5,670,980

- (d) The average coupon rates in respect of borrowings at the respective dates of statement of financial position are set out as follows:

	2016	2015
Bank Borrowings	3.79%	4.17%

Interest rates of the bank borrowings denominated in RMB are reset periodically by reference to the primary rates announced by PBOC or prevailing market interest rates.

- (e) The exposure of the Group's borrowings to interest-rate changes and contractual repricing dates at the respective date of statement of financial position are as follows:

	2016	2015
Within 6 months	3,914,787	1,779,704
Between 6 and 12 months	597,000	1,600,000
Between 1 and 5 years	—	2,291,276
	4,511,787	5,670,980

- (f) The carrying amounts of current borrowings approximate their fair values. The carrying amounts and fair value of non-current borrowings are set out as follows:

	2016	2015
Carrying amount	—	2,291,276
Fair value	—	2,258,070

The fair values of non-current borrowings are estimated based on discounted cash flow approach using the prevailing market rates of interest available to the Group for financial instruments with substantially the same terms and characteristics at the respective dates of statement of financial position.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 25. Borrowings (Continued)

(g) The Group has the following undrawn borrowing facilities:

	2016	2015
– expiring within one year	3,167,800	3,399,550

## 26. Deferred income tax

(a) The amounts are as follows:

	2016	2015
<b>Deferred tax assets:</b>		
– Deferred tax assets to be recovered after more than 12 months	513,848	600,760
– Deferred tax assets to be recovered within 12 months	735,370	561,002
	<b>1,249,218</b>	<b>1,161,762</b>
<b>Deferred tax liabilities:</b>		
– Deferred tax liabilities to be recovered after more than 12 months	(40,615)	(25,892)
– Deferred tax liabilities to be recovered within 12 months	(297)	(1,513)
	<b>(40,912)</b>	<b>(27,405)</b>
Deferred tax assets – net	<b>1,208,306</b>	<b>1,134,357</b>

(b) The gross movements on the deferred income tax assets - net are as follows:

	2016	2015
<b>As at 1 January</b>	<b>1,134,357</b>	<b>1,052,604</b>
Credited to profit or loss (Note 12 (a))	87,708	81,753
Credited to other comprehensive income	(13,759)	—
<b>As at 31 December</b>	<b>1,208,306</b>	<b>1,134,357</b>



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For the year ended 31 December 2016  
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### 26. Deferred income tax (Continued)

- (c) The movements in deferred tax assets and liabilities during the year, without taking into consideration the offsetting of balances within the same tax jurisdiction, are as follows:

Deferred tax assets	Provisions for receivable and inventories	Pensions and other post-retirement benefits	Unrealised profit	Accrued expenses and provisions	Reversal of revaluation	Deferred income	Tax losses	Others	Total
As at 1 January 2015	150,031	3,462	121,858	204,096	87,846	38,941	442,051	33,237	1,081,522
Credited/(charged) to profit or loss	64,122	(762)	7,286	(43,782)	(15,461)	7,076	58,991	2,770	80,240
As at 31 December 2015	214,153	2,700	129,144	160,314	72,385	46,017	501,042	36,007	1,161,762
Credited/(charged) to profit or loss	55,555	(755)	83,898	78,210	(4,451)	(11,683)	(101,420)	(11,898)	87,456
As at 31 December 2016	269,708	1,945	213,042	238,524	67,934	34,334	399,622	24,109	1,249,218

Deferred tax liabilities	Accelerated tax depreciation	Fair value adjustment arising from business combination	Fair value adjustment arising from investment properties	Fair value adjustment arising from available-for-sale financial assets	Total
As at 1 January 2015	(3,443)	(25,475)	—	—	(28,918)
Credited to profit or loss	889	624	—	—	1,513
As at 31 December 2015	(2,554)	(24,851)	—	—	(27,405)
(Charged)/credited to profit or loss	(741)	563	430	—	252
Charged to other comprehensive income	—	—	(7,360)	(6,399)	(13,759)
As at 31 December 2016	(3,295)	(24,288)	(6,930)	(6,399)	(40,912)

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 27. Termination and post-employment benefits

	2016	2015
Termination benefits (a)	4,210	6,660
Post-employment benefits (b)	5,810	6,370
Post-employment medical insurance plan (c)	510	820
	<b>10,530</b>	<b>13,850</b>

- (a) The termination benefits recognised in the consolidated statement of profit or loss and statement of comprehensive income are as follows:

	2016	2015
Termination benefits, included in staff costs (Note 8)	120	230
Remeasurements of termination benefits recognised in other comprehensive income	100	250

- (b) The amounts of post-employment benefits recognised in the consolidated statement of financial position are determined as follows:

	2016	2015
Present value of benefit plans	5,810	6,370
Unrecognised actuarial losses	—	—
Liability in the consolidated statement of financial position	<b>5,810</b>	<b>6,370</b>

The movements of post-employment benefits recognised in the consolidated statement of financial position are as follows:

	2016	2015
As at 1 January	6,370	6,430
Total expenses (interest cost) (Note 8)	140	200
Remeasurements of post-employment benefits recognised in other comprehensive income	50	520
Benefits paid	(750)	(780)
As at 31 December	<b>5,810</b>	<b>6,370</b>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
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### 27. Termination and post-employment benefits (Continued)

- (c) The amounts of medical insurance plan recognised in the consolidated statement of financial position are determined as follows:

	2016	2015
Present value of benefit plan	510	820
Unrecognised actuarial losses	—	—
Liability in the consolidated statement of financial position	<b>510</b>	<b>820</b>

The movements of medical insurance plan recognised in the consolidated statement of financial position are as follows:

	2016	2015
As at 1 January	820	1,150
Total expenses (interest expense) (Note 8)	10	30
Remeasurements of medical insurance plan recognised in other comprehensive income	30	60
Benefits paid	(350)	(420)
As at 31 December	<b>510</b>	<b>820</b>

- (d) The above obligations were actuarially determined by an independent actuarial firm using the projected unit credit method.

The material actuarial assumptions used in valuing these obligations are as follows:

- (i) Discount rates adopted and salary increase rate adopted:

	2016	2015
Post-employment benefits and medical insurance plan discount rate	2.75%	2.50%
Average salary increase rate	10% to 12%	10% to 12%

- (ii) Mortality: Average life expectancy of residents in the PRC plus two years.

### 28. Deferred income

	2016	2015
Government grants relating to assets	273,866	266,634
Relocation compensation	49,683	—
	<b>323,549</b>	<b>266,634</b>

During 2016, recognition of deferred income amounting to RMB56,726,000 is credited to profit or loss (2015: RMB38,312,000).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 29. Financial liabilities at fair value through profit or loss

	2016	2015
Forward foreign exchange contracts – held-for-trading	–	5,420

## 30. Provisions for other liabilities

	Products warranties
As at 1 January 2015	352,700
Additional provision (Note 7)	527,342
Utilised during the year	(563,874)
As at 31 December 2015	316,168
Additional provision (Note 7)	785,950
Utilised during the year	(513,561)
<b>As at 31 December 2016</b>	<b>588,557</b>

## 31. Dividends

- (a) At a meeting held on 29 March 2017, the board of Directors (“Board”) proposed a final dividend in respect of the year ended 31 December 2016 of HKD0.08 (2015: HKD0.03) per ordinary share representing total dividend at approximately HKD220,879,000 (2015: HKD82,830,000) or approximately RMB195,959,000 (2015: approximately RMB69,018,000). Such dividend is to be approved by the shareholders at the forthcoming annual general meeting of the Company. These consolidated financial statements do not reflect this dividend payable.
- (b) Pursuant to the CIT Law, the Company is determined as a Chinese resident enterprise and required to withhold and pay corporate income tax at the specific tax rates according to the CIT Law for its non-PRC resident enterprise shareholders to whom the Company pays dividend. Accordingly, the Company had withheld corporate income tax amounting to approximately RMB2,425,000 in respect of the final dividend for the year 2015 (withholding corporate income tax for the final dividend for the year 2014: approximately RMB4,462,000) for its non-PRC resident enterprise shareholders and fully paid in August 2016.
- (c) During the year ended 31 December 2016, certain Group’s non-wholly owned subsidiaries have approved dividends to non-controlling interests amounting to approximately RMB41,460,000 (2015: approximately RMB57,424,000).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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### 32. Notes to the consolidated statement of cash flows

#### (a) Cash generated from operations

	2016	2015
Profit before income tax	921,582	426,135
Adjustments for:		
– Provision for impairment of trade and other receivables (Note 7 and Note 19(b))	286,854	235,601
– Depreciation (Note 7 and Note 15)	1,191,082	1,234,131
– Amortisation	193,982	213,759
– Write-down inventories to net realisable value (Note 7 and Note 20)	33,319	97,756
– Fair value gains on financial assets at fair value through profit or loss (Note 6)	(6,819)	(11,706)
– Fair value losses on financial liabilities at fair value through profit or loss (Note 6)	(5,420)	5,420
– Losses/(gains) on disposal of property, plant and equipment (Note 6 and Note 32(b))	19,856	(77,305)
– Losses on disposal of land use right (Note 6)	5,227	–
– Gains on disposal of financial assets at fair value through profit or loss (Note 6)	(9,825)	(34,351)
– Gains on disposal of wealth management products with principal and interests guaranteed (Note 6)	(17,298)	(15,126)
– Gains on disposal of available-for-sale financial assets (Note 6)	(19,535)	(2,367)
– Fair value gains on investment properties (Note 6 and Note 16)	(18,031)	(6,067)
– Share of profits less losses of investments accounted for using the equity method	(59,608)	(2,757)
– Finance income (Note 9)	(65,412)	(51,702)
– Finance costs	345,204	410,519
– Recognition of deferred income (Note 28)	(56,726)	(38,312)
– Foreign exchange gains	(28,917)	(10,610)
	<b>2,709,515</b>	<b>2,373,018</b>
Changes in working capital:		
– Inventories	(2,058,694)	133,101
– Trade and other receivables and amounts due from related parties	(1,606,960)	(621,713)
– Restricted cash	(381,523)	549,862
– Trade and other payables, amounts due to related parties and other liabilities	6,807,446	(742,686)
– Receipt of government grant relating to assets	36,068	61,700
– Provisions for other liabilities	272,389	(36,532)
– Termination and post-employment benefits obligations	(3,500)	(4,000)
Cash generated from operations	<b>5,774,741</b>	<b>1,712,750</b>

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## 32. Notes to the consolidated statement of cash flows (Continued)

### (b) In the consolidated statement of cash flows, proceeds from disposal of property, plant and equipment comprise:

	2016	2015
Net book amount (Note 15)	63,584	95,405
(Losses)/gains on disposal of property, plant and equipment (Note 32(a))	(19,856)	77,305
Net-off with payables	—	(3,583)
Proceeds from disposal of property, plant and equipment	43,728	169,127

### (c) Major non-cash transactions

For the year ended 31 December 2016, the Group endorsed bank acceptance notes to the suppliers for purchase of property, plant and equipment amounting to approximately RMB192,329,000 (2015: approximately RMB103,090,000).

## 33. Contingencies and guarantees

The Directors are of the opinion that there is no material liability in respect of legal claims. The provision for guarantees of products warranties has been disclosed in Note 30.

## 34. Commitments

### (a) Capital commitments

Capital expenditure contracted for at the year end but not yet incurred is as follows:

	2016	2015
Property, plant and equipment	475,336	466,537
Equity investments	—	30,000



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### 34. Commitments (Continued)

#### (b) Operating lease commitments – As a lessee

The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

	2016	2015
No later than 1 year	23,821	19,867
Later than 1 year and no later than 2 years	7,788	8,846
Later than 2 years and no later than 5 years	572	1,328
	<b>32,181</b>	<b>30,041</b>

#### (c) Lease payments receivable – As a lessor

The future aggregate minimum lease payments receivable under non-cancellable operating leases in respect of investment properties, warehouses, plants and other assets are as follows:

	2016	2015
No later than 1 year	24,168	16,400
Later than 1 year and no later than 2 years	18,304	3,753
Later than 2 years and no later than 5 years	6,990	249
Later than 5 years	2,100	2
	<b>51,562</b>	<b>20,404</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 35. Transactions with non-controlling interests

### (a) Acquisition of additional interest in a subsidiary

- (i) In August 2015, the Group committed to inject RMB1,190,203,000 in Sinotruk Finance Co., Ltd., which increased its equity interest to 89.69%. The Group had completed the injection in March 2016 for a consideration of RMB1,190,203,000. The effect of changes in the ownership interest of Sinotruk Finance Co., Ltd. on the equity attributable to owners of the Company during the period is summarised as follows:

	2016
The dilution effect to non-controlling interests resulting from the injection	8,106

- (ii) In May 2016 and June 2016, the Company acquired an additional 1.4256% and 0.1870% of the issued equity of Sinotruk Finance Co., Ltd. for a purchase consideration of RMB35,113,000 and RMB4,607,000 respectively and paid in May 2016 and July 2016 respectively. The effect of changes in the ownership interest of Sinotruk Finance Co., Ltd. on the equity attributable to owners of the Company during the period is summarised as follows:

	2016
Carrying amount of non-controlling interests acquired	40,643
Consideration to non-controlling interests	(39,720)
Gains on a bargain purchase recognised within equity	923

### (b) Effects of changes in ownership interests in subsidiaries without change of control on the equity

	2016
Changes in equity attributable to owners of the Company arising from:	
– Dilution effect on capital injection in a subsidiary	8,106
– Acquisition of additional interests in a subsidiary	923
	9,029



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### 36. Related party transactions

The immediate holding company of the Group is Sinotruk (BVI) Limited, a company incorporated in the British Virgin Islands. The ultimate holding company of the Group is CNHTC which is a state-owned company established in the PRC and is controlled by the PRC Government.

The Group is an associated company of MAN Finance and Holding S.A., a wholly-owned subsidiary of MAN SE, which has become a non-wholly owned subsidiary of Ferdinand Porsche Familien – Privatstiftung in 2015. Ferdinand Porsche Familien – Privatstiftung and its subsidiaries are referred as Ferdinand Porsche Group.

Hongye is a jointly controlled entity of the Group. Prinx Cayman and its subsidiaries (referred as “Prinx Cayman Group”), Baotou Xinhongchang and Panzhihua Mining Truck are associated companies of the Group.

The Directors consider that the major related parties are CNHTC Group, Ferdinand Porsche Group, Hongye, Prinx Cayman Group, Baotou Xinhongchang, Panzhihua Mining Truck, key management personnel of the Company and CNHTC as well as their close family members, and other PRC government-related entities (“Other State-owned Enterprises”).

#### (a) Significant related party transactions

	2016	2015
<b>Transactions with related parties</b>		
<b>(i) CNHTC Group</b>		
Sales of trucks	533,262	651,736
Purchases of trucks	1,347,909	1,249,087
Sales of spare parts	325,506	397,769
Purchases of spare parts	719,175	538,417
Supply of auxilliary production services	3,248	4,070
Purchases of general services	87,310	95,636
Rental income	11,938	7,945
Rental expenses	23,460	23,092
Purchases of construction and project management services	22,800	2,228
Provision for technology support and services	9,054	7,354
Purchase of technology development services	19,202	17,141
Interest expenses for deposits taking services	3,814	4,513
Interest and fee income for bank bills discounting and entrustment loans	—	6,043
Sales of fixed assets	—	221
Purchases of fixed assets	1,131	4
Interest expenses for accepting loan service	1,566	1,835
Aggregate of interest income for loan service	9,402	1,363
Commission income	339	—
	<b>3,119,116</b>	<b>3,008,454</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



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## 36. Related party transactions (Continued)

### (a) Significant related party transactions (Continued)

	2016	2015
<b>Transactions with related parties (Continued)</b>		
<b>(ii) Ferdinand Porsche Group</b>		
Purchases of spare parts	90	1,350
Sales of spare parts	33,462	15,391
	<b>33,552</b>	<b>16,741</b>
<b>(iii) Prinx Cayman Group</b>		
Purchases of spare parts	151,870	—
Sales of raw materials	91,812	—
	<b>243,682</b>	<b>—</b>
<b>(iv) Hongye</b>		
Sales of trucks	487,139	48,141
Aggregate of interest expenses for deposits taking services	95	—
Sales of spare parts	—	1,664
Purchases of spare parts	—	1,753
	<b>487,234</b>	<b>51,558</b>
<b>(v) Key management</b>		
Salaries and other short-term benefits	6,907	6,625
Post-employment benefits	267	361
	<b>7,174</b>	<b>6,986</b>

### (vi) Other State-owned Enterprises

The Group has transactions with Other State-owned Enterprises including but not limited to sales of products, purchase of raw material and services, deposits placement and borrowings. The Directors are of the opinion that these transactions are conducted in the ordinary business of the Group and no disclosure is presented.



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### 36. Related party transactions (Continued)

#### (b) Balances with related parties

	2016	2015
<b>Amounts due from related parties</b>		
(i) <b>CNHTC Group</b>		
Trade receivables	891	2,836
Prepayments	—	74,509
Other receivables	300,000	400,000
	<b>300,891</b>	<b>477,345</b>
(ii) <b>Ferdinand Porsche Group</b>		
Prepayments	194	10
(iii) <b>Prinx Cayman Group</b>		
Trade receivables	6,099	—
(iv) <b>Hongye</b>		
Trade receivables	107,910	—
Other receivables	207	13,309
	<b>108,117</b>	<b>13,309</b>
	<b>415,301</b>	<b>490,664</b>

The carrying amounts due from related parties excluding prepayments are denominated in the following currencies:

	2016	2015
RMB	408,986	416,145
USD	6,099	—
HKD	22	—
	<b>415,107</b>	<b>416,145</b>

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## 36. Related party transactions (Continued)

### (b) Balances with related parties (Continued)

The ageing analysis of trade receivables from related parties based on invoice date at respective dates of statement of financial position are as follows:

	2016	2015
Less than 3 months	89,254	13,852
3 months to 6 months	24,866	—
6 months to 12 months	140	—
1 year to 2 years	—	2,294
2 years to 3 years	640	—
	<b>114,900</b>	<b>16,146</b>

### Amounts due to related parties

	2016	2015
<b>Current</b>		
(i) <b>CNHTC Group</b>		
Trade payables	7,877	4,991
Other payables	5,760	6,619
Advances from customers	15,270	10,984
Deposits taking	446,830	560,540
Borrowings	36,000	36,000
	<b>511,737</b>	<b>619,134</b>
(ii) <b>Prinx Cayman Group</b>		
Trade payables	18,028	—
(iii) <b>Panzhuhua Mining Truck</b>		
Advances from customers	150	—
(iv) <b>Hongye</b>		
Trade payable	—	1,740
Other payables	145,758	130,986
Deposits taking	51,673	—
	<b>197,431</b>	<b>132,726</b>
	<b>727,346</b>	<b>751,860</b>



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### 36. Related party transactions (Continued)

#### (b) Balances with related parties (Continued)

The carrying amounts due to related parties excluding advances from customers are denominated in the following currencies:

	2016	2015
RMB	566,168	740,876
USD	85,908	—
HKD	59,850	—
	<b>711,926</b>	<b>740,876</b>

The ageing analysis of trade payables to related parties at respective dates of statement of financial position are as follows:

	2016	2015
Less than 3 months	25,566	6,359
3 months to 6 months	339	—
6 months to 12 months	—	332
1 year to 2 years	—	40
	<b>25,905</b>	<b>6,731</b>

As at 31 December 2016 and 2015, except for deposits taking and borrowings, amounts due from/to related parties were all unsecured, interest free and due within one year. As at 31 December 2016 and 2015, deposits taking and borrowings from related parties were unsecured and due within one year, and bearing with interest at rate of 3.63% (2015: 4.35%) for borrowings.

As at 31 December 2016 and 2015, trade receivables due from related parties were not past due or impaired.

#### Balances with Other State-owned Enterprises

As at 31 December 2016 and 2015, majority of the Group's bank balances and borrowings are with state-owned banks.

### 37. Events after the reporting period

On 29 March 2017, Sinotruk Ji'nan Power Co., Ltd. and Sinotruk (Hong Kong) International Investment Limited ("the Sellers") which are direct wholly-owned subsidiaries of the Company, and CNHTC entered into the equity transfer agreement pursuant to which the Sellers agreed to dispose of, and CNHTC agreed to acquire, the Sellers' respective equity interest in Sinotruk Ji'nan HOWO Bus Co., Ltd. for a total consideration of RMB2,303,500. Upon completion of the Disposal, the Group will cease to have any equity interest in Sinotruk Ji'nan HOWO Bus Co., Ltd. and CNHTC will become the sole shareholder of Sinotruk Ji'nan HOWO Bus Co., Ltd.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 38. Statement of financial position and reserve movements of the Company

#### Statement of financial position of the Company

	Note	31 December 2016	31 December 2015
<b>ASSETS</b>			
<b>Non-current assets</b>			
Land use rights		16,290	16,308
Property, plant and equipment		440	486
Deferred income tax assets		687	1,620
Investments in subsidiaries		17,039,019	16,629,837
Amounts due from subsidiaries		1,660,000	2,160,000
		<b>18,716,436</b>	<b>18,808,251</b>
<b>Current assets</b>			
Amounts due from subsidiaries		42,111	68,508
Dividends receivable		123,874	591,131
Trade receivables, other receivables and other current assets		43,817	23,608
Cash and bank balances		382,498	61,652
		<b>592,300</b>	<b>744,899</b>
<b>Total assets</b>		<b>19,308,736</b>	<b>19,553,150</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity attributable to the owners of the Company</b>			
Share capital		16,717,024	16,717,024
Retained earnings	(a)	994,186	818,847
<b>Total equity</b>		<b>17,711,210</b>	<b>17,535,871</b>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 38. Statement of financial position and reserve movements of the Company (Continued)

#### Statement of financial position of the Company (Continued)

	Note	31 December 2016	31 December 2015
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Borrowings		—	1,591,276
<b>Current liabilities</b>			
Amounts due to subsidiaries		124,298	103,057
Trade and other payables		26,441	43,149
Borrowings		1,446,787	279,797
		<b>1,597,526</b>	<b>426,003</b>
<b>Total liabilities</b>		<b>1,597,526</b>	<b>2,017,279</b>
<b>Total equity and liabilities</b>		<b>19,308,736</b>	<b>19,553,150</b>

The statement of financial position of the Company was approved by the Board of Directors on 29 March 2017 and was signed on its behalf by:

**Ma Chunji**  
Director

**Kong Xiangquan**  
Director

(a) Reserve movements of the Company

	<b>Retained earnings</b>
At 1 January 2015	748,776
Profit for the year	200,852
Dividends relating to 2014	(130,781)
At 31 December 2015	818,847
Profit for the year	<b>245,570</b>
Dividends relating to 2015	<b>(70,231)</b>
<b>At 31 December 2016</b>	<b>994,186</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 39. Benefits and interests of directors

#### (a) Directors' and chief executive's emoluments

The Company does not have a chief executive who is not also the Director. The remuneration of each director for the year ended 31 December 2016 is set out below:

Name of Director	Fees	Salaries	Discretionary bonus	Social security costs	Employer's contribution to a retirement benefit scheme	Total
Mr. Ma Chunji	—	600	—	48	30	678
Mr. Cai Dong	—	580	—	48	30	658
Mr. Tong Jingen	—	480	—	48	30	558
Mr. Wang Shanpo	—	480	—	48	30	558
Mr. Kong Xiangquan	—	480	—	48	30	558
Mr. Liu Wei	—	480	—	48	30	558
Mr. Liu Peimin	—	480	—	51	30	561
Mr. Franz Neundlinger	—	551	—	—	—	551
Mr. Andreas Hermann Renschler	180	—	—	—	—	180
Mr. Joachim Gerhard Drees	180	—	—	—	—	180
Mr. Matthias Gründler (a)	—	—	—	—	—	—
Dr. Lin Zhijun	180	—	—	—	—	180
Mr. Chen Zheng	180	—	—	—	—	180
Mr. Yang Weicheng	180	—	—	—	—	180
Dr. Wang Dengfeng (b)	146	—	—	—	—	146
Mr. Zhao Hang (c)	130	—	—	—	—	130
Mr. Liang Qing (d)	60	—	—	—	—	60
Mr. Anders Olof Nielsen (e)	69	—	—	—	—	69

(a) Mr. Matthias Gründler was appointed as Director on 1 July 2016. During the year, Mr. Matthias Gründler waived emoluments of RMB90,000.

(b) Mr. Wang Dengfeng was appointed as Director on 9 March 2016.

(c) Mr. Zhao Hang was appointed as Director on 11 April 2016.

(d) Mr. Liang Qing was appointed as Director on 1 September 2016.

(e) Mr. Anders Olof Nielsen resigned as Director with effect from 19 May 2016.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

### 39. Benefits and interests of directors (Continued)

#### (a) Directors' and chief executive's emoluments (Continued)

The remuneration of each Director for the year ended 31 December 2015 is set out below:

Name of Director	Fees	Salaries	Discretionary bonus	Social security costs	Employer's contribution to a retirement benefit scheme	Total
Mr. Ma Chunji	—	550	—	42	27	619
Mr. Cai Dong	—	530	—	42	27	599
Mr. Tong Jingen	—	440	—	42	27	509
Mr. Wang Shanpo	—	440	—	42	27	509
Mr. Kong Xiangquan	—	440	—	42	27	509
Mr. Liu Wei	—	440	—	42	27	509
Mr. Liu Peimin	—	440	—	45	26	511
Mr. Franz Neundlinger	—	551	—	—	—	551
Mr. Andreas Hermann Renschler	45	—	—	—	—	45
Mr. Joachim Gerhard Drees	45	—	—	—	—	45
Dr. Lin Zhijun	180	—	—	—	—	180
Mr. Chen Zheng	180	—	—	—	—	180
Mr. Yang Weicheng	180	—	—	—	—	180
Dr. Georg Pachta-Reyhofen	135	—	—	—	—	135
Mr. Anders Olof Nielsen	180	—	—	—	—	180
Mr. Jörg Astalosch	105	—	—	—	—	105
Dr. Ouyang Minggao	170	—	—	—	—	170
Dr. Lu Bingheng	170	—	—	—	—	170
Dr. Huang Shaoan	170	—	—	—	—	170



For the year ended 31 December 2016  
(All amounts in RMB thousands unless otherwise stated)

## 39. Benefits and interests of directors (Continued)

### (b) Consideration provided to third parties for making available directors' services

The Group did not pay consideration to any third parties for making available directors' services during the year.

### (c) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

No loans, quasi-loans and other dealings were made available in favour of Directors, controlled bodies corporate by and connected entities with such directors subsisted at the end of the year or at any time during the year.

### (d) Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Group's business to which the Company was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.



## FIVE YEARS FINANCIAL SUMMARY

### OPERATING RESULTS

	For the year ended 31 December				2016 RMB'000
	2012 RMB'000	2013 RMB'000	2014 RMB'000	2015 RMB'000	
Revenue	27,888,431	30,409,787	32,809,402	28,304,893	32,958,901
Profit before income tax	320,438	592,293	804,228	426,135	921,582
Income tax expense	(148,957)	(152,738)	(209,269)	(102,694)	(258,750)
Profit for the year	171,481	439,555	594,959	323,441	662,832
Attributed to:					
Owners of the Company	122,969	271,387	408,032	205,946	532,105
Non-controlling interests	48,512	168,168	186,927	117,495	130,727
Profit for the year	171,481	439,555	594,959	323,441	662,832

### ASSETS, LIABILITIES AND EQUITY

	As at 31 December				2016 RMB'000
	2012 RMB'000	2013 RMB'000	2014 RMB'000	2015 RMB'000	
Total assets	43,749,563	45,697,247	44,292,792	42,335,438	49,485,343
Total liabilities	23,294,451	24,884,875	23,046,413	20,619,768	27,146,246
Total equity:					
Owners of the Company	18,649,102	18,864,136	19,170,878	19,338,120	19,911,809
Non-controlling interests	1,806,010	1,948,236	2,075,501	2,377,550	2,427,288
	20,455,112	20,812,372	21,246,379	21,715,670	22,339,097





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