



Annual
Report
2016
年報

GDH 粵海制革有限公司
GUANGDONG TANNERY LIMITED

(股份代號 Stock Code: 1058)

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Corporate Information

BOARD OF DIRECTORS

Sun Jun (*Chairman and Managing Director*)
Xiao Zhaoyi#
Kuang Hu#
Ran Bo#
Fung Lak*
Choi Kam Fai, Thomas*
Chan Cheong Tat*

Non-Executive Director

* *Independent Non-Executive Director*

AUDIT COMMITTEE

Fung Lak (*Chairman*)
Choi Kam Fai, Thomas
Chan Cheong Tat

REMUNERATION COMMITTEE

Choi Kam Fai, Thomas (*Chairman*)
Fung Lak
Chan Cheong Tat

NOMINATION COMMITTEE

Sun Jun (*Chairman*)
Fung Lak
Choi Kam Fai, Thomas
Chan Cheong Tat

COMPANY SECRETARY

Lo Sze Sze

AUDITORS

Ernst & Young

REGISTERED OFFICE

29th Floor, Guangdong Investment Tower
148 Connaught Road Central
Hong Kong

Telephone : (852) 2308 1013
Facsimile : (852) 2789 0451
Website : <http://www.gdtann.com.hk>

SHARE REGISTRAR

Tricor Tengis Limited
Level 22, Hopewell Centre
183 Queen's Road East
Hong Kong

SHARE INFORMATION

Place of Listing : Main Board of The Stock Exchange
of Hong Kong Limited
Stock Code : 1058
Board Lot : 2,000 shares
Financial Year End : 31 December

Highlights

	For the year ended 31 December		
	2016	2015	Change
Sales volume of cowhides (in thousand square feet)	23,122	27,278	-15.2%
Revenue (in thousand HK\$)	456,722	652,729	-30.0%
Loss for the year (in thousand HK\$)	(39,994)	(38,349)	-4.3%
Basic loss per share (in HK cent)	(7.43)	(7.13)	-4.2%

Key Indicators	As at 31 December		
	2016	2015	Change
Current Ratio ¹	2.43 times	2.79 times	-12.9%
Quick Ratio ²	1.05 times	1.02 times	+2.9%
Debt to asset ratio ³	59.4%	52.1%	+14.0%
Total assets (in thousand HK\$)	555,623	607,018	-8.5%
Net asset value per share (HK\$)	0.42	0.54	-22.2%

Notes:

1. $\frac{\text{Current assets}}{\text{Current liabilities}}$
2. $\frac{\text{Current assets} - \text{Stock}}{\text{Current liabilities}}$
3. $\frac{\text{Total liabilities}}{\text{Total assets}}$

Chairman's Statement

RESULTS

I would like to present to the shareholders that the consolidated loss attributable to shareholders of Guangdong Tannery Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") for 2016 was HK\$39,994,000 (2015: Consolidated loss attributable to shareholders of HK\$38,349,000), representing an increase in loss of 4.3%. Basic loss per share was HK7.43 cents (2015: Basic loss per share of HK7.13 cents).

DIVIDEND

The board of directors of the Company (the "Board") does not recommend the payment of a final dividend for the year ended 31 December 2016 (2015: Nil).

REVIEW

In 2016, China still faced a relatively high downward economic pressure. The industrial restructuring has led to overcapacity, weakening consumer expectations and decelerating consumption growth. Moreover, the central and local governments put in place more stringent environmental regulations. Environmental protection has become key for survival in the tannery industry. Meanwhile, as consumers have diverse footwear preferences, demand for footwear products made with non-cowhide materials has been increasing significantly. As a result, proportion of leather footwear in the consumption structure dropped. Under the pressures from destocking by footwear manufacturers and their liquidity shortage, the demand in the footwear leather market continued to diminish in general, thus making the business environment more difficult. Due to the above factors, the Group recorded a decline in operating results for the year. During the year, the Group adhered to its prudent operating strategy. By capitalising on the market demand, the Group pressed ahead with product development and made great effort to reduce inventory. The Group also took measures to strengthen its internal control system, enhance its risk management and maintain an environmentally sustainable operation, with aims to ensure a safety production.

In response to the shrinking footwear leather market, at the beginning of the year, the Group implemented budget management to set its production and business targets. During the year, the Group took active steps in resolving environmental issues and capturing market opportunities to maintain its production scale and secure a steady volume of production and sales. In terms of sales, the Group endeavoured to widen the market horizons and gain deep insight in customer demands, in order to strike a balance between production and sales. In addition, the Group adjusted its product mix through research and development to facilitate market access for its products and meet customer demand. In terms of purchasing, the Group conducted forecasts on market trends and based on the rigid demand of production, adjusted its purchasing strategies when appropriate. The Group also strived to lower its inventory level, better control the cost of raw materials and reinforce site management, in an effort to progressively promote quality control and to work seriously for a stronger competitiveness of products.

Chairman's Statement (Continued)

PROSPECTS

In 2017, the leather market is expected to experience another icy period, given the low consumer demand amid China's economic slowdown, as well as the lack of innovation, weak brand influence, continually rising costs, low demand from domestic and overseas markets and other unfavourable conditions in the tannery industry, coupled with the enforcement of stricter environmental policy by the government. In response to the negative impacts from the sluggish market, the Group will aim at "maintaining stability and striving for survival" on the basis of steady and safety operation. The Group will explore paths for its future development. To achieve this, the Group will cater for the product demand from strategic customers to stabilize its sales market; reinforce site management to ensure stable quality of products; and expand channels for purchasing raw materials and auxiliary materials to actively reduce inventory level. Furthermore, the Group will continue to promote clean production and safeguard its assets, while developing stronger technical skills and innovation capability for brand value enhancement. The Group will work hard to achieve all stated business targets and thereby to reduce loss.

Sun Jun
Chairman

Hong Kong, 27 March 2017

Management Discussion and Analysis

RESULTS

The Group's consolidated loss attributable to shareholders for the year ended 31 December 2016 was HK\$39,994,000, representing an increase of loss of HK\$1,645,000, or 4.3% as compared to the consolidated loss attributable to shareholders of HK\$38,349,000 for last year.

The net asset value of the Group as at 31 December 2016 was HK\$225,392,000, representing a decrease of HK\$65,223,000 and HK\$35,517,000 as compared to the net asset value as at 31 December 2015 and 30 June 2016, respectively.

The Board does not recommend the payment of a final dividend for the year ended 31 December 2016.

BUSINESS REVIEW

In 2016, the market demand for footwear leather continued to diminish. In the PRC, as the retail sales of footwear grew slower and the export sales dropped further, the industry experienced overcapacity and fierce competition. Market competition was exacerbated by the increased funding pressure of and the slow destocking by footwear manufacturers. The Group adhered to its prudent operating strategy with "reasonable production curtailment, destocking and risk control" as its principal operating concept. During the year, despite the year-on-year decrease in production cost, the operating results of the Group declined in line with the fall of both sales volume and selling price as well as the decrease in gross profit margin. During the year, on one hand, the Group took active steps in analysing the market trend. By capitalising on the market demand and adjusting product mix, the Group achieved market access for its products and solidified its position in the market. On the other hand, the Group closely monitored the movements of the international cowhides market. In doing so, the Group managed to make purchases in a timely manner and enhance product development and quality control, generating a higher added value to its products. Meanwhile, the Group improved its environmental control and promoted the use of clean production technology, so as to ensure a stable production. To a certain extent, the above measures have mitigated the risks arising from operating business under the weak economic environment.

On environmental protection, in recent years, the central and local governments have been imposing more stringent environmental policies, laws and regulations on the tannery industry, thus, Eco-leather will become the mainstream of the tannery industry in its future development. In April 2015, the State Council launched the policy of "Action Plan for Prevention and Control of Water Pollution" (《水污染防治行動計劃》), which stipulates that by the end of 2016, all tannery and other production projects that cause serious water pollution and do not comply with the national policy will be phased out. Tannery manufacturers are required to realise chromium reduction and technological innovation based on closed loop technology by the end of 2017. Moreover, in August 2015, China Leather Industry Association released the "Roadmap of water saving and emission reduction technology for tannery industry" (《制革行業節水減排技術路線圖》), proposing based on the same production volume of leather in the industry, by 2020, to reduce the annual discharge volume of wastewater and emission volume of ammonia nitrogen, total nitrogen, total chrome, etc., through wider adoption of water saving and emission reduction technology under the "13th Five Year Plan". At present, the Group's existing sludge treatment and disposal facilities will meet the targeted upgrade by the end of 2017. During the year, the Group actively and steadily pushed forward clean production and conducted research and development on new production technologies, in an effort to lower the generation of ammonia nitrogen at source and ensure the compliance of sewage discharge standard. To a certain extent, the implementation of the above measures increased the Group operating costs, posing heavy pressure on the Group's business operation.

Management Discussion and Analysis (Continued)

BUSINESS REVIEW (CONTINUED)

During the year, the total production volume of cowhides was 22,188,000 sq. ft., representing a decrease of 6,476,000 sq. ft. or 22.6% as compared to 28,664,000 sq. ft. for last year. The production volume of grey hides was 7,125 tons, representing a decrease of 5,683 tons or 44.4% as compared to 12,808 tons for last year. During the year, the total sales volume of cowhides was 23,122,000 sq. ft., representing a decrease of 4,156,000 sq. ft. or 15.2% as compared to 27,278,000 sq. ft. for last year. The sales volume of grey hides was 7,149 tons, representing a decrease of 5,621 tons or 44.0% as compared to 12,770 tons for last year.

The consolidated turnover of the Group for 2016 was HK\$456,722,000, representing a decrease of HK\$196,007,000 or 30.0% from HK\$652,729,000 for last year, of which the sales value of cowhides amounted to HK\$431,019,000 (2015: HK\$589,372,000), representing a decrease of 26.9%, and that of grey hides and other products amounted to HK\$25,703,000 (2015: HK\$63,357,000), representing a decrease of 59.4%. During the year, the footwear leather market suffered from the diminishing demand, stricter environmental enforcement and higher customer expectation on products. The grey hides market remained weak and experienced a significantly lesser demand. As a result, both of the Group's total sales volume and selling price dropped. Together with the decrease in gross profit margin, the Group recorded a further downturn in its operating results.

In terms of sales, consumers nowadays look for different, characteristic and fashionable new leather products. To accommodate their needs, downstream enterprises have higher expectations on leather products as to the processing technique, product quality and performance. As a consequence of increasing production cost due to the requirement for more variety of colours and patterns, downstream enterprises are scaling down their purchase orders. The emergence of online sales has triggered large branded footwear manufacturers joining the price war, which heightened the market competition. Thus, there is a rising demand for low-priced finished leather and the composite selling price is going downward. To confront the above difficulties, during the year, the Group actively opened up new marketing channels, refined marketing region management and enhanced end-user services in order to strike a balance between production and sales. Moreover, the Group strengthened the communication with strategic customers. The Group also provided point-to-point research and development services through its customer-oriented research and development centre, aiming at generating a higher added value to its products and achieving sales to key customers.

In terms of purchasing, during the year, the Group closely monitored the movement of both global slaughtering volume and demand in end-user market. The Group implemented the appropriate procurement strategy which is designed to meet the requirement of safety production and rigid demand, to effectively alleviate its funding pressure. Besides, the Group kept dynamic tracking of the information and scientific analysis regarding the cowhides market. The Group also put close eyes on the price indices of bulk commodities. This enabled the Group to reasonably determine the appropriate point of time for bulk purchases of materials. During the year, total purchases amounted to HK\$381,468,000, representing a decrease of 40.6% as compared to the same period last year.

As at 31 December 2016, the Group's consolidated inventory amounted to HK\$258,591,000 (31 December 2015: HK\$310,803,000), representing a decrease of HK\$52,212,000 or 16.8% over that of 31 December 2015. During the year, the Group put great effort in research and development to cater for the demand of its targeted customers, as well as in the inventory management. Meanwhile, the Group kept abreast of the market trend, changes and demand, while speeding up the advancement of technical skills and reasonable group processing, so as to develop immediately top selling products, relieve slow-moving inventory and satisfy customer demand.

Management Discussion and Analysis (Continued)

FINANCIAL REVIEW

LIQUIDITY AND FINANCIAL RESOURCES

As at 31 December 2016, the Group's cash and cash equivalents balance amounted to HK\$48,291,000 (31 December 2015: HK\$42,156,000), representing an increase of HK\$6,135,000 or 14.6% as compared to the same as at 31 December 2015, which was denominated in Hong Kong dollars (8.9%), Renminbi (90.4%) and United States dollars (0.7%). During the year, net cash inflow from operating activities was HK\$17,903,000, which was mainly attributable to the decrease in inventories and the increase in trust receipt loans which generated more net cash inflow. Net cash outflow from investing activities was HK\$8,925,000, which mainly represented the payments for acquisition of machinery and equipment, and attributable to the increase in pledged deposits.

As at 31 December 2016, the Group's interest-bearing borrowings amounted to HK\$173,745,000 (31 December 2015: HK\$141,601,000), of which interest-bearing borrowings in Hong Kong dollars amounted to HK\$65,000,000, interest-bearing borrowings in European dollars amounted to HK\$8,548,000, and interest-bearing borrowings in United States dollars amounted to HK\$100,197,000. The Group's borrowings mainly consisted of: (1) short-term loans provided by banks with the balance of HK\$85,966,000, which were secured by bank deposits of RMB10,385,000; and (2) long-term unsecured intra-group borrowings with the balance of HK\$87,779,000. The above interest-bearing borrowings were charged at floating interest rates.

As at 31 December 2016, the Group's gearing ratio of the interest-bearing borrowings to shareholders' equity plus interest-bearing borrowings was 43.5% (31 December 2015: 32.8%). During the year, the annual interest rates of the borrowings ranged from approximately 2.0% to 3.0%. Among the Group's total borrowings, all were repayable within one year except for the loans from the immediate holding company amounting to HK\$87,779,000. The Group's interest expenses during the year amounted to HK\$5,238,000, representing a decrease of 50.3% from the same period last year, which was mainly attributable to the decrease in bank loans during the year.

As at 31 December 2016, the total banking facilities of the Group was HK\$157,594,000 (31 December 2015: HK\$238,720,000), of which banking facilities of HK\$85,966,000 (31 December 2015: HK\$53,822,000) were utilised and banking facilities of HK\$71,628,000 (31 December 2015: HK\$184,898,000) were unutilised. Taking into account of the existing cash resources and available credit facilities, the Group has adequate financial resources to meet its day-to-day operational requirements.

CAPITAL EXPENDITURE

As at 31 December 2016, the net value of non-current assets including prepaid land lease payments and property, plant and equipment amounted to HK\$99,097,000, representing a decrease of HK\$17,105,000 over the net value as at 31 December 2015 of HK\$116,202,000. The capital expenditure for the year amounted to HK\$5,116,000 (2015: HK\$17,635,000), which mainly represented the payments for acquisition of machinery and equipment to meet the production requirements of the Group.

Management Discussion and Analysis (Continued)

FINANCIAL REVIEW (CONTINUED)

PLEDGE OF ASSETS

As at 31 December 2016, certain of the Group's bank balances with a total of HK\$11,610,000 (31 December 2015: HK\$8,410,000) were pledged to banks to secure general banking facilities granted to the Group.

FOREIGN EXCHANGE EXPOSURE

The assets, liabilities and transactions of the Group are basically denominated in Hong Kong dollars, United States dollars, European dollars or Renminbi. The Group is exposed to foreign currency risk primarily from import purchases from overseas suppliers that are denominated in a currency other than the functional currency of the operations to which they relate. The currency giving rise to this risk is mainly the United States dollars against Renminbi. The Group did not hedge its exposure to risks arising from fluctuations in exchange rates during the year. Should the Group consider that its exposure to foreign currency risk justifies hedging, the Group may use forward or hedging contracts to reduce the risks.

REMUNERATION POLICY FOR EMPLOYEES

As at 31 December 2016, a total of 570 employees (31 December 2015: 627) were employed by the Group. The Group's remuneration policy is based on the Group's operating results and the employees' performance. The Group has adopted a performance-based appraisal scheme for its employees focusing on "accountability and performance". The incentive bonuses to the management, key officers and staff with outstanding performance under the incentive scheme are determined by reference to the Group's operating net cash flow and profit after tax, calculated by various profit rankings and by applying a measure that links bonuses with the operating results of the Group and further taking into account of the individual performance of the staff concerned with an aim to motivate the contribution of its employees. In addition, the Group offered social and medical insurances and pension schemes to all employees in different areas.

Biographical Details of Directors and Senior Management

(A) EXECUTIVE DIRECTOR

Mr. Sun Jun (Age: 43)

Mr. Sun Jun was appointed as an Executive Director and the Managing Director of the Company in February 2010. He was appointed the Chairman of the Company with effect from February 2016 and continued to act as the Managing Director of the Company. He is an economist in the People's Republic of China (the "PRC"). He graduated from 西安公路學院 (Xian Highway College) (now known as 長安大學 (Chang'an University)) and obtained a bachelor's degree in 工程機械與起重運輸 (Mechanical Engineering and Lifting Transportation Program). Mr. Sun worked with certain companies of GDH Limited ("GDH"), the immediate controlling shareholder of the Company, from November 2002 to August 2003. He then worked with the Company and its subsidiaries in September 2003 and was appointed to certain posts, including, inter alia, acting as assistant general manager and deputy general manager of the Company from March 2004 to December 2005 and from July 2007 to February 2010 respectively. Mr. Sun currently holds the following posts of wholly-owned subsidiaries of the Company, including the chairman and the general manager of 徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.), 徐州港威皮革有限公司 (Xuzhou Gangwei Leather Co., Ltd.) and 粵海制革(徐州)有限公司 (Guangdong Tannery (Xuzhou) Limited); and an executive deputy project director of relocation project of 徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.).

(B) NON-EXECUTIVE DIRECTORS

Mr. Xiao Zhaoyi (Age: 53)

Mr. Xiao Zhaoyi was appointed as a Non-Executive Director of the Company in February 2016. He graduated from the Department of Law of Southwest University of Political Science and Law. He obtained a Master's degree in Law from Hainan University and a Master's degree in Business Administration from Murdoch University, Australia. Mr. Xiao had worked as a judge and deputy office director of High People's Court of Guangdong. From December 1996 to October 2005, he acted as the assistant general manager and the general manager of the office of Guangnan (Holdings) Limited ("Guangnan Holdings"), a director of Guangdong Investment Limited ("GDI"), the general manager in Administrative Department and the Company Secretary of GDH and a director and the general manager of China City Water Supply Investment Holding Limited. GDI and Guangnan Holdings are currently the subsidiaries of GDH. Mr. Xiao was then transferred back to the judiciary in October 2005 where he worked at the Guangzhou Intermediate People's Court. He was the division level judge, the third grade senior judge. He also served on a number of leading roles including the division level researcher of the Fourth Civil Court, the division level judge and the presiding judge of the Third Civil Court, the director of Judicial Administration Management Office Equipment, the office director. He was appointed as the general manager of the Legal Department of 廣東粵海控股集團有限公司 (Guangdong Holdings Limited) ("Guangdong Holdings"), the ultimate controlling shareholder of the Company, and GDH for the period from October 2015 to June 2016 and has acted as the chief legal officer of both Guangdong Holdings and GDH since June 2016.

Biographical Details of Directors and Senior Management (Continued)

(B) NON-EXECUTIVE DIRECTORS (CONTINUED)

Mr. Kuang Hu (Age: 39)

Mr. Kuang Hu was appointed as a Non-Executive Director of the Company in February 2016. He graduated from the Department of International Economics and Trading of Beijing Normal University, PRC. He obtained a Master's degree in World Economics and a Doctoral degree in Finance from Sun Yat-sen University, the PRC. In July 2003, Mr. Kuang joined 廣東粵港投資控股有限公司 (Guangdong Yue Gang Investment Holdings Company Limited) (now known as 廣東粵海控股集團有限公司 (Guangdong Holdings Limited) and defined as "Guangdong Holdings" herein) and worked in Strategic Development Department. From November 2012 to June 2015, he was appointed as deputy general manager of Strategic Development Department of both Guangdong Holdings and GDH. He currently acts as the general manager of the Operation Department of Guangdong Holdings and GDH. Mr. Kuang also acts as a director of 徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.) and 粵海制革(徐州)有限公司 (Guangdong Tannery (Xuzhou) Limited), both of which are wholly-owned subsidiaries of the Company.

Mr. Ran Bo (Age: 38)

Mr. Ran Bo was appointed as a Non-Executive Director of the Company in November 2015. He graduated from the Department of Economics of Sun Yat-Sen University, the PRC. He was a Master's degree graduate in International Politics from Jinan University. From 2005 to 2006, Mr. Ran worked as an assistant researcher at 廣東省科技情報研究所 (Guangdong Institute of Scientific & Technical Information). Between 2006 and 2008, he acted as the project director and the secretary of 廣東省產業發展研究院 (Guangdong Institute of Industrial Development). In August 2008, Mr. Ran joined 廣東粵海控股有限公司 (Guangdong Holdings Limited) (now known as 廣東粵海控股集團有限公司 (Guangdong Holdings Limited) and defined as "Guangdong Holdings" herein) and worked in Strategic Development Department. He had acted as general manager of Strategic Development Department of Guangdong Holdings and GDH for the period from October 2015 to December 2016. He was appointed as the chairman of Supertime Development Limited, a wholly-owned subsidiary of GDH, in January 2017. He acts as a director of certain subsidiaries of Guangdong Holdings and GDH. Mr. Ran is also a director of 徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.), 徐州港威皮革有限公司 (Xuzhou Gangwei Leather Co., Ltd.) and 粵海制革(徐州)有限公司 (Guangdong Tannery (Xuzhou) Limited), all of which are wholly-owned subsidiaries of the Company.

Biographical Details of Directors and Senior Management (Continued)

(C) INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Fung Lak (Age: 69)

Mr. Fung Lak was appointed an Independent Non-Executive Director of the Company in November 2002. He holds a bachelor degree in Science (Economics) major in Accounting and Finance from the London School of Economics and Political Science of University of London. He is also a fellow member of Hong Kong Institute of Certified Public Accountants, a fellow member of the Institution of Chartered Accountants in the United Kingdom, a fellow member of the Association of Chartered Certified Accountants and a member of the Taxation Institute of Hong Kong. Mr. Fung was the former president of the Society of Chinese Accountants and Auditors. Mr. Fung has over 30 years' experience in the accounting and finance and is a director of Lak & Associates C.P.A. Limited.

Mr. Choi Kam Fai, Thomas (Age: 71)

Mr. Choi Kam Fai, Thomas was appointed an Independent Non-Executive Director of the Company in October 2004. He is a Chartered Professional Accountant with the Chartered Professional Accountants of British Columbia, Canada. He holds a bachelor degree in Commerce and Business Administration from the University of Alberta, Canada and completed the Executive Development Program organized by J.L. Kellogg Graduate School of Management of the Northwestern University, U.S.A. Mr. Choi is the General Manager of the Internal Audit Department of Henderson Land Development Company Limited. He has worked for the audit departments of various private, public and governmental bodies in Hong Kong and Canada for over 30 years.

Mr. Chan Cheong Tat (Age: 67)

Mr. Chan Cheong Tat was appointed an Independent Non-Executive Director of the Company in March 2006. He is a fellow member of Hong Kong Institute of Certified Public Accountants, Association of Chartered Certified Accountants and CPA Australia. He is also an associate member of The Institute of Chartered Secretaries and Administrators in the United Kingdom and The Hong Kong Institute of Chartered Secretaries. Mr. Chan obtained his master's degree in Financial Management from Central Queensland University. He served in the Inland Revenue Department of the Hong Kong Government for 33 years and retired in early 2005. Mr. Chan is currently a director of a tax consultancy company and an independent non-executive director of Medicskin Holdings Limited. He had acted as an independent non-executive director of Wasion Group Holdings Limited and retired in May 2015. He had also acted as an independent non-executive director of Man Sang International Limited and resigned in December 2016.

(D) SENIOR MANAGEMENT

The senior management of the Group comprises the Executive Director above (namely Mr. Sun Jun) and Ms. Lee Wai Mei, the Chief Financial Officer of the Company.

Ms. Lee Wai Mei (Age: 42)

Ms. Lee Wai Mei was appointed the Chief Financial Officer of the Company in May 2005. She has over 15 years of experience in auditing and accounting. She is an associate member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants.

Report of the Directors

The directors (the “Directors”) of Guangdong Tannery Limited (the “Company”) herein present their report and the audited financial statements of the Company and its subsidiaries (together the “Group”) for the year ended 31 December 2016.

PRINCIPAL ACTIVITIES

The Company acts as an investment holding company and provides corporate management services to its subsidiaries. The Group is principally engaged in the processing and sale of semi-finished and finished leather. The activities of the principal subsidiaries of the Company are set out in note 1 to the financial statements on page 46 of this Annual Report. There were no significant changes in the nature of the Group’s principal activities during the year.

RESULTS AND DIVIDENDS

The results of the Group for the year ended 31 December 2016 and the state of affairs of the Company and the Group at that date are set out in the financial statements on pages 40 to 102 of this Annual Report.

No interim dividend was paid during the year and the Directors do not recommend the payment of a final dividend in respect of the year ended 31 December 2016.

BUSINESS REVIEW

A review of the business of the Group during the year and a discussion on the Group’s future business development are provided in the Chairman’s Statement on pages 4 to 5 and Management Discussion and Analysis on pages 6 to 9 of this Annual Report.

The financial risk management objectives and policies of the Group are shown in note 32 to the financial statements on pages 96 to 100 of this Annual Report.

An analysis of the Group’s performance during the year using financial key performance indicators is provided in the Highlights on page 3 of this Annual Report.

Discussion on the Group’s environmental issues and compliance with the relevant laws and regulations that have a significant impact on the Company are contained in the Management Discussion and Analysis on pages 6 to 9 and in Corporate Governance Report on page 34 of this Annual Report.

The Company’s key relationships with its employees, customers and suppliers and business associates that have a significant impact on the Company and on which the Company’s success depends are shown in the Management Discussion and Analysis under “REMUNERATION POLICY FOR EMPLOYEES” section on page 9 and in the Corporate Governance Report on page 34 of this Annual Report.

Report of the Directors (Continued)

PRINCIPAL RISKS AND UNCERTAINTIES

The following section lists out the key risks and uncertainties faced by the Group. It is a non-exhaustive list and there may be other risks and uncertainties apart from the key areas outlined below. In addition, this Annual Report is not intended to provide any advice or opinion to any person on making investment in the securities of the Company. Investors should exercise their own judgment or consult their investment advisors before investing in the securities of the Company.

MARKET RISK

Market risk is mainly derived from the changes of internal and external environments, such as changes of domestic and international macroeconomic conditions, market demand and supply, market competition and relationships with business partners. In recent years, the leather industry has experienced overcapacity, weak domestic retail sales and higher expectation on product craftsmanship, quality and performance from customers. All these factors will bring additional risks and uncertainties to the production, operation and profitability of the Group. In this regard, the Group capitalises on market demand and strives to improve its customer portfolio, enhance its marketing model and satisfy customer requirements for products through research and development, in an effort to gain higher brand value and stronger competitiveness in the industry.

ENVIRONMENTAL COMPLIANCE RISK

Environmental compliance risk is mainly derived from the prescriptive requirements under the environmental policies, laws and regulation of the PRC. In recent years, the central and local governments have been strengthening their environmental supervision on the tannery industry, which may increase the operating costs and legal risks of the Group. In this regard, the Group steps up in promoting clean production and developing new production technology. Meanwhile, the Group seeks to enhance communication with local governmental departments for establishing a long-term, effective and close communication channels, so as to ensure compliance of the laws and regulations.

COST FLUCTUATION RISK

The cost elements of the Group mainly include the cost of cowhides, chemicals and labours and the expenses relating to production. Price fluctuation, unstable quality and supply of cowhides, rising labour cost and other factors may have adverse impacts on the production, operation and profitability of the Group. In this regard, the Group keeps track of the price trend of raw materials and reasonably determines the purchase volume of cowhides. Besides, the Group endeavours to refine its production process by upgrading its automation level, and to expand the channels for raw material procurement, with an aim to maintain stable supply and generate higher added value of products.

Report of the Directors (Continued)

PRINCIPAL RISKS AND UNCERTAINTIES (CONTINUED)

LIQUIDITY RISK

Insufficient fund availability is a significant constraint on operating activities. When any liability falls due, the contract performance risk may be increased. In recent years, footwear retail sales in the PRC grew slower. It is difficult for the downstream footwear manufacturers to operate, and may affect the recoverability of the receivables. Instability of financial market may lead to an increase in interest and exchange rate risks. In this regard, in managing liquidity risk, the Group timely monitors and analyses interest and exchange rate movements in the market. It conducts dynamic analysis on cash flows, takes better control on receivables and makes reasonable arrangements for the use of funds. In doing so, the working capital required for the operation of the Group can be ensured and the negative effects of unstable cash flows can be reduced.

Report of the Directors (Continued)

FINANCIAL SUMMARY

The following is a summary of the published results and assets and liabilities of the Group for the last five financial years, as extracted from the audited financial statements. The summary does not form part of the audited financial statements.

Results

	Year ended 31 December				
	2016 HK\$'000	2015 HK\$'000	2014 HK\$'000	2013 HK\$'000	2012 HK\$'000
Revenue	456,722	652,729	767,185	594,644	622,869
Profit/(loss) from operating activities	(34,735)	(28,357)	11,967	18,689	12,014
Finance costs	(5,238)	(10,533)	(6,676)	(6,035)	(5,923)
Profit/(loss) before tax	(39,973)	(38,890)	5,291	12,654	6,091
Income tax credit/(expense)	(21)	541	(3,293)	(6,923)	(5,058)
Profit/(loss) for the year	(39,994)	(38,349)	1,998	5,731	1,033

Assets and liabilities

	As at 31 December				
	2016 HK\$'000	2015 HK\$'000	2014 HK\$'000	2013 HK\$'000	2012 HK\$'000
Assets					
Property, plant and equipment, and prepaid land lease payments	99,097	116,202	117,999	121,434	117,812
Current assets	456,526	490,816	641,054	515,890	494,652
Total assets	555,623	607,018	759,053	637,324	612,464
Liabilities					
Current liabilities	188,086	175,714	404,909	283,208	282,582
Non-current liabilities	142,145	140,689	1,591	1,304	309
Total liabilities	330,231	316,403	406,500	284,512	282,891
Net assets	225,392	290,615	352,553	352,812	329,573

Report of the Directors (Continued)

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in note 11 to the financial statements.

INTEREST-BEARING BANK AND OTHER BORROWINGS

Details of the interest-bearing bank and other borrowings of the Group as at 31 December 2016 are set out in notes 17 and 19 to the financial statements.

SHARES ISSUED

Details of the Company's shares issued during the year are set out in note 22 to the financial statements.

EQUITY-LINKED AGREEMENTS

Save as disclosed in the section headed "SHARE OPTIONS OF THE COMPANY" of this report and "SHARE OPTION SCHEME" in note 24 to the financial statements, no equity-linked agreement was entered into by the Company during the year.

PURCHASE, REDEMPTION OR SALE OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the year.

RESERVES

Details of movements in the reserves of the Group during the year are set out in the consolidated statement of changes in equity.

DISTRIBUTABLE RESERVES

At 31 December 2016, no reserves of the Company, calculated in accordance with the provisions of sections 291, 297 and 299 of the Hong Kong Companies Ordinance, is available for cash distribution.

CHARITABLE CONTRIBUTIONS

The Group did not make any charitable contributions during the year (2015: Nil).

Report of the Directors (Continued)

DIRECTORS

The Directors during the year and up to the date of this report were:

Sun Jun (*Chairman and Managing Director*)

Xiao Zhaoyi[#]

(*appointed on 26 February 2016*)

Kuang Hu[#]

(*appointed on 26 February 2016*)

Ran Bo[#]

Fung Lak*

Choi Kam Fai, Thomas*

Chan Cheong Tat*

Chen Hong

(*resigned on 26 February 2016*)

Qiao Jiankang[#]

(*resigned on 26 February 2016*)

[#] *Non-Executive Director*

* *Independent Non-Executive Director*

In accordance with Articles 82 to 84 of the Articles of Association of the Company, Mr. Sun Jun and Mr. Choi Kam Fai, Thomas will retire by rotation at the 2017 AGM and, being eligible, have offered themselves for re-election.

Mr. Sun Jun and Mr. Choi Kam Fai, Thomas, if re-elected, will hold office from the date of re-election to the earlier of (i) the conclusion of the annual general meeting of the Company to be held in 2020, and (ii) 30 June 2020, subject to earlier determination in accordance with the Articles of Association of the Company and/or any applicable laws and regulations.

Mr. Chen Hong resigned as an Executive Director and the Chairman of the Board of Directors on 26 February 2016 as he intended to devote more time for his duties and responsibilities in 廣東粵海控股集團有限公司 (Guangdong Holdings Limited) ("Guangdong Holdings") and GDH Limited ("GDH"), the ultimate and immediate controlling shareholders of the Company, respectively. Mr. Qiao Jiankang resigned as a Non-Executive Director on 26 February 2016 as he focused on his work with Guangdong Holdings and GDH. Both Mr. Chen and Mr. Qiao confirmed that they had no disagreement with the Board and there was no other matter relating to their resignations that needed to be brought to the attention of the shareholders of the Company.

Report of the Directors (Continued)

DIRECTORS OF SUBSIDIARIES

The names of directors who have served on the boards of the subsidiaries of the Company during the year ended 31 December 2016 are set out below (in alphabetical order):

Mr. Chen Hong, Mr. Kuang Hu, Ms. Lee Wai Mei, Mr. Qiao Jiankang, Mr. Ran Bo, Mr. Sun Jun, Mr. Zhuang Xiaobin and Mr. Zhou Hao

DIRECTORS' SERVICE CONTRACT

No Director proposed for re-election at the 2017 AGM has a service contract with the Group which is not determinable within one year without payment of compensation, other than statutory compensation.

DIRECTORS' MATERIAL INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

No transactions, arrangements and contracts of significance in relation to the Group's business to which the Company's subsidiaries, fellow subsidiaries or its parent company was a party and in which a Director or his connected entity had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

PERMITTED INDEMNITY PROVISION

Indemnity provision within the meaning of permitted indemnity provision under the Hong Kong Companies Ordinance for the benefit of the Directors is currently in force and was in force throughout the year ended 31 December 2016. In addition, the Company has taken out and kept in force appropriate directors' and officers' liability insurance coverage for the Directors and officers of the Company.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

As at 31 December 2016, none of the Directors was interested in any business, apart from the Group's business, which competes or is likely to compete, either directly or indirectly, with the business of the Group.

MANAGEMENT CONTRACTS

No contract concerning the management and administration of the whole or any substantial part of the business of the Company was entered into or existed during the year.

Report of the Directors (Continued)

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SECURITIES

As at 31 December 2016, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) which were required to be (i) notified to the Company and The Stock Exchange of Hong Kong Limited (the "Hong Kong Stock Exchange") pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which the Directors and the chief executive were taken or deemed to have under such provisions of the SFO); (ii) entered in the register kept by the Company pursuant to section 352 of the SFO; or (iii) notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 to the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange (the "Listing Rules"), were as follows:

INTERESTS AND SHORT POSITIONS IN THE COMPANY

Interests in ordinary shares

Name of Director	Capacity/ nature of interests	Number of ordinary shares held	Long/short position	Approximate percentage of interests held (Note)
Sun Jun	Personal	40,000	Long position	0.007%
Fung Lak	Personal	1,380,000	Long position	0.256%
Choi Kam Fai, Thomas	Personal	60,000	Long position	0.011%

Note: The approximate percentage of interests held was calculated on the basis of 538,019,000 ordinary shares of the Company in issue as at 31 December 2016.

Save as disclosed above, as at 31 December 2016, to the knowledge of the Company, none of the Directors or the chief executive of the Company had any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which are required to be: (i) notified to the Company and the Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which the Directors and the chief executive are taken or deemed to have under such provisions of the SFO); (ii) entered in the register kept by the Company pursuant to Section 352 of the SFO; or (iii) notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code.

Report of the Directors (Continued)

SUBSTANTIAL SHAREHOLDERS' INTERESTS

As at 31 December 2016, so far as is known to any Director or the chief executive of the Company, the following persons (other than a Director or the chief executive of the Company) had, or were deemed or taken to have interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register kept by the Company pursuant to section 336 of the SFO:

Name of Shareholder	Capacity/nature of interests	Number of ordinary shares held	Long/short position	Approximate percentage of interests held (Note 1)
廣東粵海控股集團有限公司 (Guangdong Holdings Limited) (Note 2)	Interest in controlled corporation	383,820,000	Long position	71.34%
GDH Limited	Beneficial owner	383,820,000	Long position	71.34%

Notes:

1. The approximate percentage of interests held was calculated on the basis of 538,019,000 ordinary shares of the Company in issue as at 31 December 2016.
2. The attributable interest which 廣東粵海控股集團有限公司 (Guangdong Holdings Limited) has in the Company is held through its 100% direct interest in GDH Limited.

Save as disclosed above, as at 31 December 2016, so far as is known to any Director or the chief executive of the Company, there were no other persons (other than a Director or the chief executive of the Company) who had, or were deemed or taken to have interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register kept by the Company pursuant to section 336 of the SFO.

Report of the Directors (Continued)

SHARE OPTIONS OF THE COMPANY

During the year ended 31 December 2016, no share options have been granted, exercised, cancelled or lapsed under the share option scheme adopted by the Company on 24 November 2008 (the “2008 Scheme”). As at 31 December 2016 and 31 December 2015, there were no share options outstanding under the 2008 Scheme. The detailed terms of the 2008 Scheme are set out in note 24 to the financial statements.

SIGNIFICANT CONTRACTS WITH CONTROLLING SHAREHOLDER

Save as disclosed in notes 19 and 28 to the financial statements, the Group and the controlling shareholders of the Company had not entered into any other contracts of significance during the year.

ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the section headed “SHARE OPTIONS OF THE COMPANY” of the report and in note 24 to the financial statements, at no time during the year was the Company, or any of its subsidiaries, its holding companies or its fellow subsidiaries a party to any arrangements to enable the Directors or their spouse or children under 18 years of age to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

RELATED PARTY TRANSACTIONS AND CONNECTED TRANSACTIONS

Details of the related party transactions undertaken in the normal course of business of the Group are provided under note 28 to the financial statements. None of the related party transactions constituted discloseable non-exempted connected transaction or non-exempted continuing connected transaction under the Listing Rules.

MAJOR CUSTOMERS AND SUPPLIERS

For the year ended 31 December 2016, the amount of purchases attributable to the Group’s largest supplier represented 20% of the Group’s total purchases; and the aggregate amount of purchases (excluding the purchases of items of a capital nature) attributable to the Group’s five largest suppliers represented 63% of the Group’s total purchases. In addition, the amount of turnover attributable to the Group’s largest customer represented 12% of the Group’s total turnover; and the aggregate amount of the turnover attributable to the Group’s five largest customers represented 33% of the Group’s total turnover. None of the Directors or their associates, or any shareholders (which, to the best knowledge of the Directors, owns more than 5% of the Company’s issued share capital) had any beneficial interest in the Group’s five largest suppliers or customers.

PUBLIC FLOAT

As at the date of this report, the Company has maintained the prescribed public float under the Listing Rules based on the information that is publicly available to the Company and within the knowledge of the Directors.

Report of the Directors (Continued)

CHANGES IN DIRECTORS' INFORMATION

The changes in information of the Directors of the Company are set out below:

- (1) The salaries, allowances and benefits in kind of Mr. Sun Jun amounted to approximately RMB34,481 per month for the period from 1 January 2016 to 25 February 2016 and was adjusted to approximately RMB35,000 per month with effect from 26 February 2016.
- (2) Mr. Ran Bo ceased to act as the general manager of the Strategic Development Departments of both 廣東粵海控股集團有限公司 (Guangdong Holdings Limited) and GDH Limited with effect from December 2016. He was appointed as the chairman of Supertime Development Limited, a wholly-owned subsidiary of GDH Limited, with effect from January 2017.
- (3) Mr. Chan Cheong Tat resigned as an independent non-executive director of Man Sang International Limited with effect from December 2016.

Save for the above changes in the Directors' information, there is no other information that is required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

AUDITORS

A resolution will be proposed at the 2017 annual general meeting for the reappointment of Messrs. Ernst & Young as the auditors of the Company.

By order of the Board
Sun Jun
Chairman and Managing Director

Hong Kong, 27 March 2017

Corporate Governance Report

CORPORATE GOVERNANCE PRACTICES

The Group recognizes the importance of achieving the highest standard of corporate governance consistent with the needs and requirements of its business and the best interest of all of its stakeholders and is fully committed to doing so. It is also with these objectives in mind that the Group has applied the principles of the Corporate Governance Code (the “CG Code”) contained in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”).

In the opinion of the directors of the Company (the “Directors”), the Company had complied with the code provisions and, where appropriate, the applicable recommended best practices in the CG Code throughout the year ended 31 December 2016 except for the following:

The code provision A.2.1 of the CG Code provides that the roles of chairman and chief executive should be separate and should not be performed by the same individual (the Company regards that the term “chief executive” has the same meaning as the Managing Director of the Company).

Mr. Sun Jun serves as both the Chairman and the Managing Director of the Company with effect from 26 February 2016. The Board believes that vesting the roles of both Chairman and Managing Director in the same person provides the Group with strong and consistent leadership and allows for effective and efficient planning and implementation of business strategies and decisions. It also considers that the current structure of vesting the roles of Chairman and Managing Director in the same person will not impair the balance of power and authority between the Board and the management of the Company. The Board will review the current structure from time to time to ensure appropriate and timely action to meet changing circumstances.

DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) as set out in Appendix 10 to the Listing Rules as its own code of conduct regarding Directors’ securities transactions. All Directors confirmed, upon specific enquiry by the Company, that they had complied with the required standard as set out in the Model Code during the year.

BOARD OF DIRECTORS

As at the date of this Annual Report, the Board of Directors (the “Board”) comprises one Executive Director, being Mr. Sun Jun, three Non-Executive Directors, being Mr. Xiao Zhaoyi, Mr. Kuang Hu and Mr. Ran Bo and three Independent Non-Executive Directors, being Mr. Fung Lak, Mr. Choi Kam Fai, Thomas and Mr. Chan Cheong Tat.

There were couple of changes to the Board during the year. Mr. Sun Jun was appointed the Chairman of the Board with effect from 26 February 2016 and continued to act as the Managing Director. On the same date, Mr. Xiao Zhaoyi and Mr. Kuang Hu were appointed as Non-Executive Directors. Mr. Chen Hong resigned as an Executive Director and the Chairman of the Board and Mr. Qiao Jiankang resigned as a Non-Executive Director, all effective from 26 February 2016.

Corporate Governance Report (Continued)

BOARD OF DIRECTORS (CONTINUED)

The Board is responsible for the leadership and control of the Company and oversees the Group's businesses, strategic decisions and performances. The management is delegated with the authority and responsibility by the Board for the day-to-day management of the Group. Major corporate matters that are specifically delegated by the Board to the management include the preparation of interim and annual reports and announcements for Board approval before publishing, execution of business strategies and initiatives adopted by the Board, implementation of adequate systems of internal controls and risk management procedures, and compliance with relevant statutory and regulatory requirements and rules and regulations.

The Board members do not have any financial, business, family or other material/relevant relationships with each other. Such balanced Board composition ensures that strong independence exists across the Board. The biographies of the Directors are set out in pages 10 to 12 of this Annual Report, which demonstrate a diversity of skills, expertise, experience and qualifications.

The Board meets regularly to discuss the overall strategy as well as the operation and financial performance of the Company, and to review and approve the Company's annual, interim and quarterly results. During the financial year ended 31 December 2016, six Board meetings were held and attendance of each Director at the Board meetings is set out in the section headed "BOARD AND COMMITTEE MEETINGS" of this report.

CHAIRMAN AND MANAGING DIRECTOR

Mr. Sun Jun serves as the Chairman of the Board and also as the Managing Director of the Company. He has executive responsibilities, provides leadership for the Board and ensures a proper and effective functioning of the Board in discharge of its responsibilities. He is also accountable to the Board for the overall implementation of the Company's strategies and the co-ordination of overall business operations. The Board believes that vesting the roles of both Chairman and Managing Director in the same person provides the Group with strong and consistent leadership and allows for effective and efficient planning and implementation of business strategies and decisions.

The Board considers that the current structure of vesting the roles of Chairman and Managing Director in the same person will not impair the balance of power and authority between the Board and the management of the Company. The Board will review this structure from time to time to ensure appropriate and timely action to meet changing circumstances.

Corporate Governance Report (Continued)

NON-EXECUTIVE DIRECTORS

All Directors, including Non-Executive Directors, appointed to fill a causal vacancy or as an addition to the existing Board, shall hold office only until the first general meeting after his appointment and shall then be eligible for re-election. Moreover, all Non-Executive Directors (including Independent Non-Executive Directors) are appointed for a term of not more than approximately three years expiring on the earlier of either (i) the conclusion of the annual general meeting of the Company in the year of the third anniversary of the appointment or re-election of that Director, or (ii) the expiration of the period within which the annual general meeting of the Company is required to be held in the year of the third anniversary of the appointment or re-election of that Director and in any event, subject to earlier determination in accordance with the Articles of Association of the Company and/or applicable laws and regulations.

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

During the year under review and up to the date of this report, the Company has complied with the requirements under Rule 3.10(1), 3.10(2) and 3.10A of the Listing Rules. The Company has received confirmation of independence from the three Independent Non-Executive Directors, namely Mr. Fung Lak, Mr. Choi Kam Fai, Thomas and Mr. Chan Cheong Tat, in accordance with Rule 3.13 of the Listing Rules. The Company has assessed their independence and concluded that all the Independent Non-Executive Directors are independent within the definition of the Listing Rules.

Mr. Fung Lak, Mr. Choi Kam Fai, Thomas and Mr. Chan Cheong Tat served the Board for more than nine years. They have clearly demonstrated their willingness to exercise independent judgment and to provide objective challenges to the management. There is no evidence that length of tenure is having an adverse impact on their independence. The Board therefore considers that Mr. Fung, Mr. Choi and Mr. Chan remain independent, notwithstanding the length of their tenure.

DIRECTORS' INDUCTION AND CONTINUOUS PROFESSIONAL DEVELOPMENT

Upon appointment to the Board, each new Director receives an induction package covering business operations, policy and procedures of the Company as well as the general, statutory and regulatory obligations of being a Director to ensure that he is sufficiently aware of his responsibilities under the Listing Rules and other relevant regulatory requirements.

The Directors are briefed on the amendments to or updates on the relevant laws, rules and regulations. In addition, the Company encourages the Directors to enroll in a wide range of professional development courses and seminars relating to the Listing Rules, Hong Kong ordinances and corporate governance practices so that they can continuously update and further improve their relevant knowledge and skills. Some Directors attended seminars and conferences organized by government authorities, professional bodies and industrial organizations in relation to corporate governance, updates on laws, rules and regulations, accounting, financial, management or other professional skills. The Company organized a seminar in October 2016 to brief the Directors on the topic of "Discussion on Implementation of Overseas Tax Planning" and provided reading materials to the Directors to develop and refresh their professional skill.

Corporate Governance Report (Continued)

DIRECTORS' INDUCTION AND CONTINUOUS PROFESSIONAL DEVELOPMENT (CONTINUED)

According to the records kept by the Company, the Directors attended the following trainings during the year ended 31 December 2016.

Name of Director	Seminar and Conferences	Reading materials
Executive Directors		
Sun Jun	✓	✓
Chen Hong (<i>resigned on 26 February 2016</i>)	N/A	N/A
Non-Executive Directors		
Xiao Zhaoyi (<i>appointed on 26 February 2016</i>)	✓	✓
Kuang Hu (<i>appointed on 26 February 2016</i>)	✓	✓
Ran Bo	✓	✓
Qiao Jiankang (<i>resigned on 26 February 2016</i>)	N/A	N/A
Independent Non-Executive Directors		
Fung Lak	✓	✓
Choi Kam Fai, Thomas	✓	✓
Chan Cheong Tat	✓	✓

BOARD DIVERSITY POLICY

The Board has adopted a board diversity policy (the "Policy") on 23 August 2013 which sets out the approach to achieve diversity on the Board.

The Company recognizes and embraces the benefits of having a diversified Board and sees increasing diversity at Board level as an essential element in supporting the attainment of the Company's strategic objectives and sustainable development.

The Company seeks to achieve Board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and length of service. The Company will also take into consideration its own business model and specific needs from time to time. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard to the benefits of diversity on the Board.

The Nomination Committee of the Board has set the measurable objectives based on five focused areas: gender, age, length of service, professional experience and skills and knowledge for the implementation of Board diversity of the Company. The Nomination Committee reviews the Policy, as appropriate, to ensure its continued effectiveness from time to time.

Corporate Governance Report (Continued)

BOARD DIVERSITY POLICY (CONTINUED)

As at the date of this report, the Board comprises seven directors. Three of them are Independent Non-Executive Directors, thereby promoting critical review and control of the management process. The Board has maintained a balanced composition in terms of age, professional experience, skills and knowledge, and has performed effectively.

Having reviewed the implementation of the Policy and the structure, size and composition of the Board, the Nomination Committee considered that the requirement of the Policy had been met.

CORPORATE GOVERNANCE FUNCTIONS

It is the responsibility of the Board to determine the appropriate corporate governance practices applicable to the Company's circumstances and to ensure processes and procedures are in place to achieve the Company's corporate governance objectives.

The duties of the Board performing corporate governance functions are set out below:

1. to develop and review the Company's policies and practices on corporate governance;
2. to review and monitor the training and continuous professional development of Director and senior management of the Company;
3. to review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
4. to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors of the Company; and
5. to review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

During the year under review, the Board considered the following corporate governance issues:

- (i) compiled the Environmental, Social and Governance Reporting; and
- (ii) reviewed the effectiveness of the internal control and risk management systems of the Company through the Audit Committee.

Corporate Governance Report (Continued)

REMUNERATION COMMITTEE

The Company established the Remuneration Committee in June 2005. Terms of reference of the Remuneration Committee detailing the authorities and duties are available on the Company's website.

The Remuneration Committee comprises three Independent Non-Executive Directors, being Mr. Choi Kam Fai, Thomas, Mr. Fung Lak and Mr. Chan Cheong Tat. Mr. Choi Kam Fai, Thomas is the Chairman of the Remuneration Committee.

During the financial year ended 31 December 2016, the Remuneration Committee held two meetings to approve the annual review of the remuneration package for the Executive Director. The attendance of each member of the Remuneration Committee is set out in the section headed "BOARD AND COMMITTEE MEETINGS" of this report.

Details of the amount of Directors' remuneration for the year 2016 are set out in note 8 to the financial statements.

NOMINATION COMMITTEE

The Company established the Nomination Committee in June 2005. Terms of reference of the Nomination Committee detailing the authority and duties are available on the Company's website.

The Nomination Committee comprises one Executive Director, being Mr. Sun Jun and three Independent Non-Executive Directors, being Mr. Fung Lak, Mr. Choi Kam Fai, Thomas and Mr. Chan Cheong Tat. Mr. Sun Jun is the Chairman of the Nomination Committee.

The Nomination Committee is responsible for reviewing the structure, size and composition of the Board, identifying individuals suitably qualified to become Board members, assessing the independence of its Independent Non-Executive Directors in accordance with the criteria prescribed under the Listing Rules and the CG Code, considering the reappointment of the Directors and succession planning for Directors and making recommendations to the Board in respect of the aforesaid matters.

During the financial year ended 31 December 2016, the Nomination Committee held two meetings (i) to review the structure, size and composition of the Board; (ii) to assess the independence of Independent Non-Executive Directors; (iii) to make recommendations to the Board on the appointment of two Non-Executive Directors and the re-election of Directors. The attendance of each member of the Nomination Committee is set out in the section headed "BOARD AND COMMITTEE MEETINGS" of this report.

Corporate Governance Report (Continued)

AUDIT COMMITTEE

The Audit Committee was established in September 1998. Terms of reference of the Audit Committee detailing the authority and duties are available on the Company's website.

The Audit Committee comprises three Independent Non-Executive Directors, being Mr. Fung Lak, Mr. Choi Kam Fai, Thomas and Mr. Chan Cheong Tat who all possess the required experience and knowledge in the accounting profession. Mr. Fung Lak is the Chairman of the Audit Committee.

During the financial year ended 31 December 2016, the Audit Committee held four meetings. It reviewed the 2015 annual results, the 2016 interim results and the 2016 quarterly results of the Company before their submission to the Board and monitored the integrity of such financial statements/financial information. The Audit Committee oversees matters concerning the external auditors including making recommendations to the Board regarding the appointment of the external auditors, reviewing the scope of their audit and work and approving their fees. In addition to the four meetings as aforesaid, the Audit Committee also had a private meeting with the external auditors without the presence of the management to discuss any area of concern. The Audit Committee further ensures that the management has put in place effective systems of risk management and internal control and maintains an overview of the Group's risk assessment, control and management processes. It reviews the adequacy of resources, qualifications and experience of staff of the Group's accounting, internal audit and financial reporting functions and their training programmes and budget. In addition, it reviews the internal audit schedules of the Group, considers the Group's internal audit reports and monitors the effectiveness of the internal audit function. The attendance of each member of the Audit Committee is set out in the section headed "BOARD AND COMMITTEE MEETINGS" of this report.

AUDITOR'S REMUNERATION

During the year under review, the remuneration paid/payable to the Company's auditors, Messrs. Ernst & Young, is set out as follows:

Services rendered	Fee paid/payable <i>HK\$'000</i>
Audit of Final Results	1,350
Review of Interim Results	330

Corporate Governance Report (Continued)

BOARD AND COMMITTEE MEETINGS

The individual attendance records of each Director at the meetings of the Board, Remuneration Committee, Nomination Committee, Audit Committee and general meeting during the year ended 31 December 2016 are set out below:

Name of Director	Board Meeting	Remuneration Committee Meeting	Nomination Committee Meeting	Audit Committee Meeting	Annual General Meeting
Executive Directors					
Sun Jun	6/6	–	1/1	–	1/1
Chen Hong (<i>resigned on 26 February 2016</i>)	2/2	–	1/1	–	N/A
Non-Executive Directors					
Xiao Zhaoyi (<i>appointed on 26 February 2016</i>)	4/5	–	–	–	1/1
Kuang Hu (<i>appointed on 26 February 2016</i>)	5/5	–	–	–	1/1
Ran Bo	4/6	–	–	–	1/1
Qiao Jiankang (<i>resigned on 26 February 2016</i>)	2/2	–	–	–	N/A
Independent Non-Executive Directors					
Fung Lak	6/6	2/2	2/2	4/4	1/1
Choi Kam Fai, Thomas	6/6	2/2	2/2	4/4	1/1
Chan Cheong Tat	6/6	2/2	2/2	4/4	1/1

ACCOUNTABILITY AND AUDIT

The Board is responsible for overseeing the preparation of financial statements for the year ended 31 December 2016, which give a true and fair view of the state of affairs of the Group and of the results and cash flows for that financial year. In preparing the financial statements for the year ended 31 December 2016, the Board has selected appropriate accounting policies, applied them consistently in accordance with the Hong Kong Financial Reporting Standards and Hong Kong Accounting Standards which are pertinent to its operations and relevant to the financial statements and, made judgements and estimates that are prudent and reasonable, and have prepared the financial statements on the going concern basis.

The Company endeavors to present a balanced, clear and comprehensible assessment of the Group's performance, position and prospects. The annual and interim results of the Company are announced in a timely manner within the limit of three months and two months respectively after the end of the relevant periods in accordance with the Listing Rules. To further enhance the Company's level of corporate governance and transparency, the Company has announced its unaudited quarterly financial information during the financial year ended 31 December 2016, and will continue to publish unaudited financial information quarterly in the future.

The Directors have acknowledged their responsibility for preparing all information and representations contained in the financial statements of the Company for the year ended 31 December 2016.

Corporate Governance Report (Continued)

RISK MANAGEMENT AND INTERNAL CONTROL

The Board is responsible for the Group's system of internal control, risk management and their effectiveness. The internal control system has been designed to mitigate the Group's risk exposure; to facilitate the effectiveness and efficiency of operations; to safeguard the assets against loss and misappropriation; to maintain proper accounting records for producing reliable financial information and ensuring compliance with applicable laws and regulations.

The management under the supervision of the Internal Audit Department and the Board has reviewed, among other things, the profile of the significant risks and identified, evaluated and managed the significant risks faced by the Group including the changes in the nature and extent of significant risks, and the ability to respond to changes in its business and the external environment, the scope and quality of management's ongoing monitoring of the risk management and internal control systems, and updating the systems of risk management and internal control when there are changes to business environment or regulatory guidelines. In addition, the management review the work of internal audit function and other assurance providers, the extent and frequency of communication of monitoring results to the Audit Committee which enables it to assess control of the Group and the effectiveness of risk management, any significant failing or weaknesses in internal control that have been reported, the necessary actions that are being taken promptly to remedy any significant failings or weaknesses, and the effectiveness of the Group's processes for financial reporting and Listing Rules compliance.

The risk management and internal control systems of the Group comprises a well-established organisational structure and comprehensive policies and standards. The Board has clearly defined the authorities and key responsibilities of each operational unit to ensure adequate checks and balances. The management assists the Board in the implementation of the Board's relevant policies and procedures on risk and control by identifying and assessing the risks faced, and involving in the design, operation and monitoring of suitable internal controls to mitigate and control these risks. The key processes that have been established in reviewing the adequacy and integrity of the system of risk management and internal control and assessing the effectiveness of internal control include the following:

A defined management structure is maintained with specified limits of authority and control responsibilities, which is designed to (a) safeguard assets from inappropriate use; (b) maintain proper accounts; (c) ensure compliance with regulations; and (d) identify, manage and mitigate key risks to the Group.

The Audit Committee is established to, inter alia, review the financial controls, risk management and internal control systems of the Group and any significant internal control issues identified by the internal audit department, external auditors, regulatory authorities and management. It also conducts review of the internal audit functions with particular emphasis on the scope and quality of the internal audits and independence of the internal audit department. During its annual review, the Audit Committee also considers the adequacy of resources, qualifications and experience of staff of the Group's accounting, internal audit and financial reporting functions, and their training programmes and budgets.

The internal audit department monitors compliance with policies and procedures and the effectiveness of the risk management and internal control systems, and highlight significant findings in respect of any non compliance. It plays an important role in the Group's internal control framework, and provides objective assurance to the Board that a sound internal control system is maintained and operated in compliance with the established processes and standards by performing periodic checking. Using a risk-based approach, the internal audit department plans its internal audit schedules annually with audit resources being focused on higher risk areas. It carried out an entity-level risk assessment which includes identification, evaluation and prioritization of risk factors that the Company is facing. It completed the risk assessment and has submitted the assessment results (including the annual internal audit plan) to the management of the Company for review and reported to the Audit Committee and the Board for approval. The internal audit department issues reports to the Board and relevant management covering various operational and financial processes of the Group and provides summary reports to the Audit Committee together with the status of implementation of their recommendation in each Audit Committee meeting.

Corporate Governance Report (Continued)

RISK MANAGEMENT AND INTERNAL CONTROL (CONTINUED)

The Board has conducted an annual review of the effectiveness of the Group's system of internal control covering all material controls, including financial, operational and compliance controls and risk management system. The Board is satisfied that the systems of risk management and internal control in place for the year under review and up to the date of issuance of the annual report are reasonably effective and adequate.

There are also procedures including pre-clearance on dealing in the Group's securities by designated Directors, notification of regular blackout period and securities dealing restrictions to Directors and relevant employees, and dissemination of information for specified purpose and on a need-to-know basis have been implemented to guard against possible mishandling of inside information within the Group.

COMPANY SECRETARY

Ms. Lo Sze Sze, the Company Secretary of the Company, is not a full time employee of the Company. She reports to the Chairman of the Company and is responsible for advising the Board on corporate governance matters of the Company. The primary contact person of the Company with Ms. Lo is Ms. Lee Wai Mei, the Chief Financial Officer of the Company. Ms. Lo has confirmed that she has taken no less than 15 hours of relevant professional training during the year under review.

SHAREHOLDERS' RIGHTS

SHAREHOLDERS CONVENING AN EXTRAORDINARY GENERAL MEETING

Pursuant to the new Companies Ordinance (Chapter 622 of the Laws of Hong Kong), shareholders of the Company holding not less than 5% of the total voting rights of all the members having a right to vote at general meeting may request the Directors to call a general meeting of the Company. The request must state the general nature of the business to be dealt with at the meeting and may include the text of a resolution that may properly be moved and is intended to be moved at the meeting. The request may be sent to the Company in hard copy form or in electronic form; and must be authenticated by the person or persons making it. Directors of the Company must call a meeting with 21 days after the date on which they become subject to the requirement. The meeting being called must be held on a date not more than 28 days after the date of the notice convening the meeting. If the Directors fail to call the meeting, the shareholders who requested the meeting, or any of them representing more than one half of the total voting rights of all of them, may themselves call a general meeting. The meeting must be called for a date not more than 3 months after the date on which the Directors become subject to the requirement to call a meeting.

Details of the procedures for shareholders to propose a person for election as a Director of the Company are available on the Company's website.

SHAREHOLDERS' ENQUIRIES AND PROPOSALS

Shareholders may direct their enquiries about their shareholdings to the Company's Share Registrar, Tricor Tengis Limited.

Shareholders may also send written enquiries to the Company, for the attention of the Chief Financial Officer or the Company Secretary of the Company by mail or by fax. The contact details of the Company are set out in the "Contact Us" section of the Company's website at www.gdtann.com.hk. In addition, the Company is committed to maximizing the use of its website as a channel to provide updated information in a timely manner and to strengthen the communications with both the shareholders and the public. The Company has formulated the "Shareholders Communication Policy" which enables Shareholders to exercise their rights in an informed manner.

Corporate Governance Report (Continued)

ENVIRONMENTAL PROTECTION AND LEGAL COMPLIANCE

The Group devotes to protect the environment where it operates. Also, it is committed to ensuring compliance of the environmental standards and the relevant laws and regulations that are applicable to its business operation. During the year, the Group has obtained the requisite permits and environmental approvals for its business and production facilities, and has complied with the relevant laws, rules and regulations. For further information on the work done by the Group in respect to environmental protection and legal compliance, please refer to the Management Discussion and Analysis on pages 6 to 9 of this Annual Report.

RELATIONSHIPS WITH STAKEHOLDERS

The Company recognizes that our employees, customers and suppliers and business associates are key stakeholders to the Company's success. We strive to achieve corporate sustainability through engaging our employees, providing quality services to our customers, collaborating with business partners (including suppliers and contractors) to deliver quality sustainable products and services and supporting our community.

CONSTITUTIONAL DOCUMENTS

During the year under review, there are no changes in the Company's Articles of Association. An up-to-date consolidated version of the Company's Articles of Association is available on the Company's website.

By order of the Board

Sun Jun

Chairman and Managing Director

Hong Kong, 27 March 2017

Independent Auditor's Report



To the members of **Guangdong Tannery Limited**
(Incorporated in Hong Kong with limited liability)

OPINION

We have audited the consolidated financial statements of Guangdong Tannery Limited (the "Company") and its subsidiaries (the "Group") set out on pages 40 to 102, which comprise the consolidated statement of financial position as at 31 December 2016, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2016, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

Independent Auditor's Report (Continued)

KEY AUDIT MATTERS (CONTINUED)

Key audit matter	How our audit addressed the key audit matter
Impairment assessment of plant and equipment	
<p>As at 31 December 2016, the carrying amount of plant and equipment (the "PPE"), net of accumulated impairment and depreciation, amounted to approximately HK\$39.9 million, and represented approximately 40.2% of total non-current assets of the Group. In view of the operating loss for the year ended 31 December 2016, management performed an impairment assessment on the Group's cash-generating unit (the "CGU") to which the PPE belonged at the end of the reporting period. Based on the results of the impairment assessment, the Group recognised an impairment loss of approximately HK\$5.3 million in the consolidated statement of profit or loss for the year ended 31 December 2016.</p> <p>The impairment assessment of the CGU was determined based on a discounted cash flow calculation (value in use approach). This assessment requires the use of significant judgement and assumptions by management to determine the key assumptions including sales growth rate, selling prices and discount rate applied in the discounted cash flows.</p> <p>Relevant disclosures are included in notes 3 and 11 to the consolidated financial statements.</p>	<p>In evaluating management's impairment assessment, our procedures included (i) evaluating the key assumptions used in the discounted cash flow forecast, including sales growth rate, estimated selling prices and operating expenses based on the latest operation performance and historical data; (ii) involving our valuation specialists in evaluating the discounted cash flows calculation methodology and discount rate adopted by management; and (iii) performing sensitivity analyses on key inputs in the discounted cash flows for any significant impact on the recoverable amount of the CGU.</p>
Provision for inventories	
<p>As at 31 December 2016, the Group's inventories amounted to approximately HK\$258.6 million which was net of the provision of HK\$12.9 million, and represented approximately 56.6% of total current assets of the Group as at 31 December 2016.</p> <p>Significant management judgement and estimates are involved in identifying slow-moving problem and in estimating the net realisable value of the Group's inventories with reference to the ageing, post year-end sales, latest selling prices and saleability of the inventories.</p> <p>Relevant disclosures of provision for inventories are included in note 3 to the consolidated financial statements.</p>	<p>Our audit procedures included (i) obtaining an understanding of the procedures taken by management to estimate the net realisable value of inventories and the basis of inventory provision policy adopted by the Group; and (ii) evaluating the basis of inventory provision made by management by reviewing the net realisable value with reference to the latest selling price subsequent to the year end and the estimated cost to be incurred for completion and for sale on a sampling basis. We also evaluated management assessment of slow moving inventories by reviewing the ageing of inventories, sales and usage of inventories during the year and subsequent to the year end, expected demand of inventories with reference to sales orders received by the Group and/or historical sales performance.</p>

Independent Auditor's Report (Continued)

OTHER INFORMATION INCLUDED IN THE ANNUAL REPORT

The directors of the Company are responsible for the other information. The other information comprises the information included in the Annual Report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors of the Company are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

Independent Auditor's Report (Continued)

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Independent Auditor's Report (Continued)

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Fok Lai Ching.

Ernst & Young

Certified Public Accountants

22/F, CITIC Tower
1 Tim Mei Avenue
Central, Hong Kong

27 March 2017

Consolidated Statement of Profit or Loss

Year ended 31 December 2016

	Notes	2016 HK\$'000	2015 HK\$'000
REVENUE	5	456,722	652,729
Cost of sales		(456,114)	(644,356)
Gross profit		608	8,373
Other income and gains	5	2,709	7,139
Selling and distribution expenses		(2,256)	(3,536)
Administrative expenses		(30,534)	(37,329)
Impairment on items of property, plant and equipment		(5,262)	(3,004)
Finance costs	6	(5,238)	(10,533)
LOSS BEFORE TAX	6	(39,973)	(38,890)
Income tax credit/(expense)	7	(21)	541
LOSS FOR THE YEAR		(39,994)	(38,349)
LOSS PER SHARE	10		
– Basic		HK(7.43) cents	HK(7.13) cents
– Diluted		HK(7.43) cents	HK(7.13) cents

Consolidated Statement of Comprehensive Income

Year ended 31 December 2016

	Notes	2016 HK\$'000	2015 HK\$'000
LOSS FOR THE YEAR		(39,994)	(38,349)
OTHER COMPREHENSIVE INCOME/(LOSS)			
Other comprehensive income/(loss) not to be reclassified to the statement of profit or loss in subsequent periods:			
Surplus on revaluation of buildings	11	913	1,265
Income tax effect	21	(228)	(316)
		685	949
Other comprehensive loss to be reclassified to the statement of profit or loss in subsequent periods:			
Exchange differences on translation of foreign operations		(25,914)	(27,569)
OTHER COMPREHENSIVE LOSS FOR THE YEAR, NET OF TAX		(25,229)	(26,620)
TOTAL COMPREHENSIVE LOSS FOR THE YEAR		(65,223)	(64,969)

Consolidated Statement of Financial Position

31 December 2016

	Notes	2016 HK\$'000	2015 HK\$'000
NON-CURRENT ASSETS			
Property, plant and equipment	11	87,308	103,313
Prepaid land lease payments	12	11,789	12,889
Total non-current assets		99,097	116,202
CURRENT ASSETS			
Inventories	13	258,591	310,803
Receivables, prepayments and deposits	14	138,030	129,422
Tax recoverable		4	25
Pledged bank balances	15	11,610	8,410
Cash and bank balances	15	48,291	42,156
Total current assets		456,526	490,816
CURRENT LIABILITIES			
Trade payables	16	61,275	86,579
Other payables and accruals	16	36,149	30,376
Interest-bearing bank borrowings	17	85,966	53,822
Due to a PRC joint venture partner	18	1,131	1,131
Provision	20	3,565	3,806
Total current liabilities		188,086	175,714
NET CURRENT ASSETS		268,440	315,102
TOTAL ASSETS LESS CURRENT LIABILITIES		367,537	431,304
NON-CURRENT LIABILITIES			
Loans from the immediate holding company	17, 19	139,925	138,740
Deferred tax liabilities	21	2,220	1,949
Total non-current liabilities		142,145	140,689
Net assets		225,392	290,615
EQUITY			
Share capital	22	75,032	75,032
Other reserves	23	150,360	215,583
Total equity		225,392	290,615

Sun Jun
Director

Xiao Zhaoyi
Director

Consolidated Statement of Changes in Equity

Year ended 31 December 2016

Notes	Equity component of		General reserve fund HK\$'000 (Note 23(i))	Reserve funds HK\$'000 (Note 23(iii))	Share option reserve HK\$'000	Capital reserve HK\$'000 (Note 23(iv))	Exchange translation reserve HK\$'000	Property revaluation reserve HK\$'000	Special capital reserve HK\$'000 (Note 23(ii))	Accumulated losses HK\$'000	Total HK\$'000
	Share capital HK\$'000	convertible notes HK\$'000									
At 1 January 2015	75,032	5,545	167,746	20,054	608	–	108,750	5,582	3,266	(34,030)	352,553
Loss for the year	–	–	–	–	–	–	–	–	–	(38,349)	(38,349)
Other comprehensive income/(loss) for the year:											
Changes in fair value of buildings, net of tax	–	–	–	–	–	–	–	949	–	–	949
Exchange differences related to foreign operations	–	–	–	–	–	–	(27,569)	–	–	–	(27,569)
Total comprehensive loss for the year	–	–	–	–	–	–	(27,569)	949	–	(38,349)	(64,969)
Equity-settled share option arrangements	24	–	–	–	(608)	–	–	–	–	–	(608)
Transfer to accumulated losses in accordance with the undertaking	23(ii)	–	–	–	–	–	–	–	(2,076)	2,076	–
Capital contribution from the immediate holding company		–	–	–	–	3,639	–	–	–	–	3,639
At 31 December 2015 and 1 January 2016	75,032	5,545*	167,746*	20,054*	–*	3,639*	81,181*	6,531*	1,190*	(70,303)*	290,615
Loss for the year	–	–	–	–	–	–	–	–	–	(39,994)	(39,994)
Other comprehensive income/(loss) for the year:											
Changes in fair value of buildings, net of tax	–	–	–	–	–	–	–	685	–	–	685
Exchange differences on translation of foreign operations	–	–	–	–	–	–	(25,914)	–	–	–	(25,914)
Total comprehensive loss for the year	–	–	–	–	–	–	(25,914)	685	–	(39,994)	(65,223)
Transfer to accumulated losses in accordance with the undertaking	23(ii)	–	–	–	–	–	–	–	(1,190)	1,190	–
At 31 December 2016	75,032	5,545*	167,746*	20,054*	–*	3,639*	55,267*	7,216*	–*	(109,107)*	225,392

* These reserve accounts comprise the consolidated other reserves of HK\$150,360,000 (2015: HK\$215,583,000) in the consolidated statement of financial position.

Consolidated Statement of Cash Flows

Year ended 31 December 2016

	Notes	2016 HK\$'000	2015 HK\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Loss before tax		(39,973)	(38,890)
Adjustments for:			
Finance costs	6	5,238	10,533
Interest income	5	(58)	(120)
Depreciation	6	11,138	10,739
Provision/(reversal of provision) for inventories	6	(2,916)	8,824
Reversal of provision on trade and bills receivables, net	6	–	(179)
Impairment on items of property, plant and equipment		5,262	3,004
Reversal of provision for other receivables	6	–	(56)
Reversal of provision for prepayments	6	–	(5)
Amortisation of prepaid land lease payments	6	295	314
Forfeiture of equity-settled share options	24	–	(608)
Gain on disposal of items of property, plant and equipment	5	(3)	–
		(21,017)	(6,444)
Decrease/(increase) in inventories		36,911	(35,183)
Decrease/(increase) in receivables, prepayments and deposits		(17,589)	140,211
Decrease in trade payables		(20,753)	(5,695)
Increase in other payables and accruals		4,863	5,054
Increase/(decrease) in interest-bearing bank borrowings		37,192	(77,283)
Cash from operations		19,607	20,660
Interest received		58	120
Interest paid		(1,761)	(8,018)
Overseas tax refund/(paid)		(1)	840
Net cash flows from operating activities		17,903	13,602
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of items of property, plant and equipment		(5,116)	(17,635)
Proceeds from disposal of items of property, plant and equipment		96	–
Decrease/(increase) in pledged bank balances		(3,905)	27,848
Net cash flows from/(used in) investing activities		(8,925)	10,213

Consolidated Statement of Cash Flows (Continued)

Year ended 31 December 2016

	Notes	2016 HK\$'000	2015 HK\$'000
NET INCREASE IN CASH AND CASH EQUIVALENTS			
Cash and cash equivalents at beginning of year		42,156	20,421
Effect of foreign exchange rate changes, net		(2,843)	(2,080)
CASH AND CASH EQUIVALENTS AT END OF YEAR			
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS			
Cash and bank balances	15	48,291	42,156

Notes to Financial Statements

31 December 2016

1. CORPORATE AND GROUP INFORMATION

Guangdong Tannery Limited is a limited liability company incorporated in Hong Kong. The registered office of the Company is located at 29/F, Guangdong Investment Tower, 148 Connaught Road Central, Hong Kong.

During the year, the Group was principally engaged in the processing and sale of semi-finished and finished leather.

GDH Limited ("GDH"), a company incorporated in Hong Kong, is the immediate holding company of the Company. In the opinion of the directors, the ultimate holding company of the Company is 廣東粵海控股集團有限公司, which is established in the People's Republic of China (the "PRC" or "Mainland China").

Information about subsidiaries

Particulars of the Company's principal subsidiaries are as follows:

Name	Place of registration and business	Issued ordinary/registered share capital	Percentage of equity attributable to the Company Direct (%)	Principal activities
徐州港威皮革有限公司 (Xuzhou Gangwei Leather Co., Ltd.) ⁺ *	PRC/Mainland China	RMB18,000,000	100	Lease of plant and machinery
徐州南海皮廠有限公司 (Xuzhou Nanhai Leather Factory Co., Ltd.) ⁺ *	PRC/Mainland China	US\$10,450,000	100	Processing of cowhides and leather trading
粵海制革(徐州)有限公司 (Guangdong Tannery (Xuzhou) Limited) ⁺ *	PRC/Mainland China	US\$9,000,000	100	Lease of plant and machinery

⁺ Registered as wholly-foreign-owned enterprises under PRC law.

^{*} Subsidiaries for which the financial statements were not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year and formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

Notes to Financial Statements (Continued)

31 December 2016

2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”), accounting principles generally accepted in Hong Kong and the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for buildings classified as property, plant and equipment which have been measured at fair value as further explained in note 2.4 to the financial statements. These financial statements are presented in Hong Kong dollars (“HK\$”) and all values are rounded to the nearest thousand (HK\$’000) except when otherwise indicated.

Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the “Group”) for the year ended 31 December 2016. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group’s voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

Notes to Financial Statements (Continued)

31 December 2016

2.1 BASIS OF PREPARATION (CONTINUED)

Basis of consolidation (Continued)

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following new and revised HKFRSs for the first time for the current year's financial statements.

Amendments to HKFRS 10, HKFRS 12 and HKAS 28 (2011)	<i>Investment Entities: Applying the Consolidation Exception</i>
Amendments to HKFRS 11 HKFRS 14	<i>Accounting for Acquisitions of Interests in Joint Operations Regulatory Deferral Accounts</i>
Amendments to HKAS 1	<i>Disclosure Initiative</i>
Amendments to HKAS 16 and HKAS 38	<i>Clarification of Acceptable Methods of Depreciation and Amortisation</i>
Amendments to HKAS 16 and HKAS 41	<i>Agriculture: Bearer Plants</i>
Amendments to HKAS 27 (2011) <i>Annual Improvements 2012–2014 Cycle</i>	<i>Equity Method in Separate Financial Statements</i> Amendments to a number of HKFRSs

Except for the amendments to HKFRS 10, HKFRS 12 and HKAS 28 (2011), amendments to HKFRS 11, HKFRS 14, amendments to HKAS 16 and HKAS 41, amendments to HKAS 27 (2011), and certain amendments included in the *Annual Improvements 2012–2014 Cycle*, which are not relevant to the preparation of the Group's financial statements, the nature and the impact of each the amendments are described below:

Notes to Financial Statements (Continued)

31 December 2016

2.2 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONTINUED)

- (a) Amendments to HKAS 1 include narrow-focus improvements in respect of the presentation and disclosure in financial statements. The amendments clarify:
- (i) the materiality requirements in HKAS 1;
 - (ii) that specific line items in the statement of profit or loss and the statement of financial position may be disaggregated;
 - (iii) that entities have flexibility as to the order in which they present the notes to financial statements; and
 - (iv) that the share of other comprehensive income of associates and joint ventures accounted for using the equity method must be presented in aggregate as a single line item, and classified between those items that will or will not be subsequently reclassified to profit or loss.

Furthermore, the amendments clarify the requirements that apply when additional subtotals are presented in the statement of financial position and the statement of profit or loss. The amendments have had no significant impact on the Group's financial statements.

- (b) Amendments to HKAS 16 and HKAS 38 clarify the principle in HKAS 16 and HKAS 38 that revenue reflects a pattern of economic benefits that are generated from operating a business (of which the asset is part) rather than the economic benefits that are consumed through the use of the asset. As a result, a revenue-based method cannot be used to depreciate property, plant and equipment and may only be used in very limited circumstances to amortise intangible assets. The amendments are applied prospectively. The amendments have had no impact on the financial position or performance of the Group as the Group has not used a revenue-based method for the calculation of depreciation of its non-current assets.
- (c) *Annual Improvements to HKFRSs 2012–2014 Cycle* issued in October 2014 sets out amendments to a number of HKFRSs. Details of the amendments are as follows:

HKFRS 5 Non-current Assets Held for Sale and Discontinued Operations: Clarifies that changes to a plan of sale or a plan of distribution to owners should not be considered to be a new plan of disposal, rather it is a continuation of the original plan. Accordingly, there is no change in the application of the requirements in HKFRS 5. The amendments also clarify that changing the disposal method does not change the date of classification of the non-current assets or disposal group held for sale. The amendments are applied prospectively. The amendments have had no impact on the Group as the Group did not have any disposal group held for sale during the year.

Notes to Financial Statements (Continued)

31 December 2016

2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not applied the following new and revised HKFRSs, that have been issued but are not yet effective, in these financial statements.

Amendments to HKFRS 2	<i>Classification and Measurement of Share-based Payment Transactions²</i>
Amendments to HKFRS 4	<i>Applying HKFRS 9 Financial Instruments with HKFRS 4 Insurance Contracts²</i>
HKFRS 9	<i>Financial Instruments²</i>
Amendments to HKFRS 10 and HKAS 28 (2011)	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture⁴</i>
HKFRS 15	<i>Revenue from Contracts with Customers²</i>
Amendments to HKFRS 15	<i>Clarifications to HKFRS 15 Revenue from Contracts with Customers²</i>
HKFRS 16	<i>Leases³</i>
Amendments to HKAS 7	<i>Disclosure Initiative¹</i>
Amendments to HKAS 12	<i>Recognition of Deferred Tax Assets for Unrealised Losses¹</i>

¹ Effective for annual periods beginning on or after 1 January 2017

² Effective for annual periods beginning on or after 1 January 2018

³ Effective for annual periods beginning on or after 1 January 2019

⁴ No mandatory effective date yet determined but available for adoption

The Group is in the process of making an assessment of the impact of these new and revised HKFRSs upon initial application. The Group is not yet in a position to state whether they would have a significant impact on the Group's results of operations and financial position.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories and financial assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the statement of profit or loss in the period in which it arises, unless the asset is carried at revaluated amount, in which case the impairment loss is accounted for in accordance with the relevant accounting policy for that revaluated asset.

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the statement of profit or loss in the period in which it arises, unless the asset is carried at revaluated amount, in which case the reversal of the impairment loss is accounted for in accordance with the relevant accounting policy for that revaluated asset.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fair value measurement

The Group measures its buildings at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly
- Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a);
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Property, plant and equipment and depreciation

Plant and equipment, other than construction in progress and buildings, are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property, plant and equipment and depreciation (Continued)

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the statement of profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Buildings are stated at valuation. Valuations are performed frequently enough to ensure that the fair value of a revalued asset does not differ materially from its carrying amount. Changes in the values of property, plant and equipment are dealt with as movements in the property revaluation reserve. If the total of this reserve is insufficient to cover a deficit, on an individual asset basis, the excess of the deficit is charged to the statement of profit or loss. Any subsequent revaluation surplus is credited to the statement of profit or loss to the extent of the deficit previously charged. An annual transfer from the asset revaluation reserve to retained profits is made for the difference between the depreciation based on the revalued carrying amount of an asset and the depreciation based on the asset's original cost. On disposal of a revalued asset, the relevant portion of the property revaluation reserve realised in respect of previous valuations is transferred to retained profits as a movement in reserves.

Depreciation is calculated on the straight-line basis to write off the cost or valuation of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Buildings	2% to 10%
Leasehold improvements	4% to 20%
Plant and machinery	10% to 12.5%
Electronic equipment	20%
Furniture, fixtures and equipment	15% to 20%
Motor vehicles	15% to 20%

Where parts of an item of property, plant and equipment have different useful lives, the cost or valuation of that item is allocated on a reasonable basis among the parts and each part is depreciated separately.

Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the statement of profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Construction in progress represents machinery and equipment under construction. It is stated at cost less any impairment losses, and is not depreciated. Cost comprises the direct costs of construction during the period of construction. Construction in progress is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Operating leases

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessee, rentals payable under operating leases are charged to the statement of profit or loss on the straight-line basis over the lease terms.

Prepaid land lease payments under operating leases are initially stated at cost and subsequently recognised on the straight-line basis over the lease terms.

Investments and other financial assets

Initial recognition and measurement

Financial assets are classified, at initial recognition, as loans and receivables. When financial assets are recognised initially, they are measured at fair value plus transaction costs that are attributable to the acquisition of the financial assets.

The Group's financial assets include trade and bills receivables, deposits, pledged bank balances, and cash and bank balances.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

Subsequent measurement

The subsequent measurement of loans and receivables is as follows:

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such assets are subsequently measured at amortised cost using the effective interest rate method less any allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and includes fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in other income and gains in the statement of profit or loss. The loss arising from impairment is recognised in the statement of profit or loss in finance costs for loans and in other operating expenses for receivables.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that Group could be required to repay.

Impairment of financial assets

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired. Impairment exists if one or more events that occurred after the initial recognition of the asset have an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that a debtor or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and observable data indicating that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

Financial assets carried at amortised cost

For financial assets carried at amortised cost, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Impairment of financial assets (Continued)

Financial assets carried at amortised cost (Continued)

The amount of any impairment loss identified is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition).

The carrying amount of the asset is reduced through the use of an allowance account and the loss is recognised in the statement of profit or loss. Interest income continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. Loans and receivables together with any associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group.

If, in a subsequent period, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a write-off is later recovered, the recovery is credited to administrative expenses in the statement of profit or loss.

Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as loans and borrowings.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

The Group's financial liabilities include trade and other payables, accruals, an amount due to a PRC joint venture partner, interest-bearing bank borrowings, and loans from the immediate holding company.

Subsequent measurement

The subsequent measurement of loans and borrowings is as follows:

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the statement of profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the statement of profit or loss.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average basis and, in the case of work in progress and finished goods, comprises direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, and assets similar in nature to cash, which are not restricted as to use.

Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the statement of profit or loss.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Provisions (Continued)

Provisions for staff redundancy payments and compensation to a PRC joint venture partner for early termination of a joint venture agreement are determined based on the relevant employment contracts and the terms of the joint venture agreement.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside the profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with interests in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with interests in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income tax (Continued)

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, which it is intended to compensate, are expensed.

Where the grant relates to an asset, the fair value is deducted from the carrying amount of the asset and released to the statement of profit or loss by way of a reduced depreciation charge.

Revenue recognition

Revenue is recognised when it is probable that the economic benefits will flow to the Group and when the revenue can be measured reliably, on the following bases:

- (a) from the sale of goods, when the significant risks and rewards of ownership have been transferred to the buyer, provided that the Group maintains neither managerial involvement to the degree usually associated with ownership, nor effective control over the goods sold; and
- (b) interest income, on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Employee benefits

Share-based payments

The Company operates a share option scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payments, whereby employees render services as consideration for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees for grants after 7 November 2002 is measured by reference to the fair value at the date at which they are granted. The fair value is determined by an external valuer using a binomial model, further details of which are given in note 24 to the financial statements.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Employee benefits (Continued)

Share-based payments (Continued)

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings/loss per share.

Other employee benefits

Pension schemes

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for those employees who are eligible to participate in the MPF Scheme. Contributions are made based on a percentage of the employees' basic salaries and are charged to the statement of profit or loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

The employees of the Group's subsidiaries which operate in Mainland China are required to participate in a central pension scheme (the "PRC Scheme") operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of their payroll costs to the PRC Scheme. The contributions are charged to the statement of profit or loss as they become payable in accordance with the rules of the PRC Scheme.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, i.e., assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised as part of the cost of those assets. The capitalisation of such borrowing costs ceases when the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs capitalised. All other borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

Foreign currencies

These financial statements are presented in Hong Kong dollars, which is the Company's functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in the statement of profit or loss.

Notes to Financial Statements (Continued)

31 December 2016

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Foreign currencies (Continued)

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation difference on the item whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

The functional currencies of certain overseas subsidiaries are currencies other than the Hong Kong dollar. As at the end of each reporting period, the assets and liabilities of these entities are translated into the Hong Kong dollars at the exchange rates prevailing at the end of each reporting period and their statements of profit or loss are translated into Hong Kong dollars at the weighted average exchange rates for the year.

The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange translation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the statement of profit or loss.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

Notes to Financial Statements (Continued)

31 December 2016

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Provision for inventories

Management reviews the condition of inventories of the Group at the end of each reporting period and makes provision for obsolete and slow-moving inventory items. Management also estimates the net realisable value for such inventories based primarily on the latest invoice prices and current market conditions. Management reassesses the estimation at the end of each reporting period. The carrying amount of inventories as at 31 December 2016 was HK\$258,591,000 (2015: HK\$310,803,000).

Impairment of trade and bills receivables

The Group maintains an allowance for the estimated loss arising from the inability of its debtors to make the required payments. The Group makes its estimates based on the ageing of its trade receivable balances, debtors' creditworthiness, and historical write-off experience. If the financial condition of its debtors was to deteriorate so that the actual impairment loss might be higher than expected, the Group would be required to revise the basis of making the allowance and its future results would be affected. The carrying amount of trade and bills receivables as at 31 December 2016 was HK\$130,143,000 (2015: HK\$126,952,000).

Useful lives and residual values of items of property, plant and equipment

In determining the useful lives and residual values of items of property, plant and equipment, the Group periodically reviews the changes in market conditions, expected physical wear and tear, and the maintenance of the assets. The estimation of the useful life of the asset is based on experience of the Group with similar assets that are used in a similar way. Additional depreciation is made if the estimated useful lives and/or the residual values of items of property, plant and equipment are different from previous estimation. Useful lives and residual values are reviewed, at the end of each reporting period, based on changes in circumstances. The carrying amount of property, plant and equipment, excluding construction in progress, as at 31 December 2016 was HK\$86,983,000 (2015: HK\$99,785,000).

Notes to Financial Statements (Continued)

31 December 2016

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

Estimation uncertainty (Continued)

Deferred tax assets

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The amount of unrecognised tax losses at 31 December 2016 was HK\$76,759,000 (2015: HK\$72,038,000). Further details are set out in note 21 to the financial statements.

Impairment of plant and equipment

The Group assesses at the end of each reporting period whether there is an indication that plant and equipment may be impaired. If any indication exists, the Group estimates the recoverable amount of the Group's cash-generating unit ("CGU") to which plant and equipment belong to. The Group measures the recoverable amount of the CGU with reference to their value-in-use. The value-in-use approach requires the Group to estimate the future cash flows expected to arise from plant and equipment and a suitable discount rate in order to calculate the present value. As at 31 December 2016, the carrying amount of plant and equipment was approximately HK\$39,874,000 (2015: HK\$53,013,000). Further details are set out in note 11 to the financial statements.

4. OPERATING SEGMENT INFORMATION

No separate analysis of operating segment information is presented by the Group as over 90% of the Group's revenue, results and assets related to the processing and sale of semi-finished and finished leather in Mainland China during the year.

Information about a major customer

Revenue of approximately HK\$56,450,000 (2015: HK\$127,800,000) was derived from sales to a single customer, which constituted 12.4% (2015: 19.6%) of the total revenue, during the year ended 31 December 2016.

Notes to Financial Statements (Continued)

31 December 2016

5. REVENUE, OTHER INCOME AND GAINS

Revenue, which is also the Group's turnover, represents the net invoiced value of goods sold during the year, after allowances for returns and trade discounts and value-added tax.

An analysis of revenue, other income and gains is as follows:

	2016 HK\$'000	2015 HK\$'000
Revenue		
Processing and sale of leather	456,722	652,729
Other income		
Interest income	58	120
Sale of scrap materials	1,461	1,438
Government grants*	1,089	5,205
Gain on disposal of items of property, plant and equipment	3	-
Others	98	136
	2,709	6,899
Gains		
Write-back of provision for other receivables and prepayments	-	61
Write-back of provision for trade and bills receivables	-	179
	-	240
	2,709	7,139

* During the year ended 31 December 2016, the Group received HK\$1,089,000 (2015: HK\$5,205,000) from the PRC local government to support the Group's PRC operations.

Notes to Financial Statements (Continued)

31 December 2016

6. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging/(crediting):

	Notes	2016 HK\$'000	2015 HK\$'000
Cost of inventories sold		459,030	635,532
Auditor's remuneration		1,350	1,300
Depreciation	11	11,138	10,739
Interest on:			
Bank loans and discounting bills receivable to banks		1,761	7,017
Loans from the immediate holding company		3,477	3,516
		5,238	10,533
Employee benefit expense (excluding directors' remuneration (note 8)):			
Wages and salaries		29,584	37,682
Pension scheme contributions (defined contribution schemes)*		3,724	3,958
Forfeiture of equity-settled share options		–	(227)
		33,308	41,413
Foreign exchange differences, net		3,660	7,507
Provision/(reversal of provision) for inventories**		(2,916)	8,824
Minimum lease payments under operating leases in respect of land and buildings		911	929
Amortisation of prepaid land lease payments	12	295	314
Reversal of provision for trade and bills receivables, net	14	–	(179)
Reversal of provision for other receivables	14	–	(56)
Reversal of provision for prepayments		–	(5)

* At 31 December 2016 and 2015, the Group had no forfeited contributions available to reduce its contributions to the pension schemes in future years.

** This item is included in the "Cost of sales" on the face of the consolidated statement of profit or loss.

Notes to Financial Statements (Continued)

31 December 2016

7. INCOME TAX

No provision for Hong Kong profits tax has been made as the Group did not generate any assessable profits arising in Hong Kong during the year (2015: Nil). Taxes on profits assessable in Mainland China have been calculated at the rate of tax prevailing in Mainland China in which the Group operates.

	2016 HK\$'000	2015 HK\$'000
Current – Mainland China		
Charge for the year	4	–
Underprovision/(overprovision) in prior years	17	(541)
Total tax charge/(credit) for the year	21	(541)

A reconciliation of the tax expense/(credit) applicable to loss before tax at the statutory rates for the jurisdictions in which the Company and the majority of its subsidiaries are domiciled to the tax expense/(credit) at the effective tax rates is as follows:

2016

	Hong Kong HK\$'000	Mainland China HK\$'000	Total HK\$'000
Loss before tax	(9,134)	(30,839)	(39,973)
Tax at the statutory tax rate	(1,507)	(7,710)	(9,217)
Adjustments in respect of current tax of previous periods	–	17	17
Income not subject to tax	(114)	(1,322)	(1,436)
Expenses not deductible for tax	842	1,244	2,086
Tax loss utilised from previous periods	–	(242)	(242)
Tax loss not recognised	779	8,034	8,813
Tax charge at the Group's effective rate	–	21	21

Notes to Financial Statements (Continued)

31 December 2016

7. INCOME TAX (CONTINUED)

2015

	Hong Kong HK\$'000	Mainland China HK\$'000	Total HK\$'000
Loss before tax	(8,421)	(30,469)	(38,890)
Tax at the statutory tax rate	(1,389)	(7,617)	(9,006)
Adjustments in respect of current tax of previous periods	–	(541)	(541)
Income not subject to tax	(103)	(71)	(174)
Expenses not deductible for tax	1,492	2,223	3,715
Tax loss utilised from previous periods	–	(144)	(144)
Tax loss not recognised	–	5,609	5,609
Tax credit at the Group's effective rate	–	(541)	(541)

8. DIRECTORS' REMUNERATION

Directors' remuneration for the year, disclosed pursuant to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"), section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

	2016 HK\$'000	2015 HK\$'000
Fees	450	450
Other emoluments:		
Salaries, allowances and benefits in kind	592	1,050
Performance related bonuses	210	174
Forfeiture of equity-settled share options	–	(381)
Pension scheme contributions	102	256
	904	1,099
	1,354	1,549

Notes to Financial Statements (Continued)

31 December 2016

8. DIRECTORS' REMUNERATION (CONTINUED)

In prior years, certain directors were granted share options, in respect of their services to the Group, under the share option scheme of the Company, further details of which are set out in note 24 to the financial statements. The fair value of such options, which has been recognised in the statement of profit or loss over the vesting period, was determined as at the date of grant and the amount included in the financial statements for the current year was included in the above directors' remuneration disclosure.

(a) Independent non-executive directors

The fees paid to independent non-executive directors during the year were as follows:

	2016 HK\$'000	2015 HK\$'000
Mr. Fung Lak	150	150
Mr. Choi Kam Fai, Thomas	150	150
Mr. Chan Cheong Tat	150	150
	450	450

There were no other emoluments payable to the independent non-executive directors during the year (2015: Nil).

(b) Executive directors and non-executive directors

	Fees HK\$'000	Salaries, allowances and benefits in kind HK\$'000	Performance related bonuses HK\$'000	Pension scheme contributions HK\$'000	Total remuneration HK\$'000
2016					
<i>Executive directors:</i>					
Mr. Chen Hong*	–	75	–	34	109
Mr. Sun Jun	–	517	210	68	795
	–	592	210	102	904
<i>Non-executive directors:</i>					
Mr. Qiao Jiankang [^]	–	–	–	–	–
Mr. Ran Bo [#]	–	–	–	–	–
Mr. Xiao Zhaoyi [#]	–	–	–	–	–
Mr. Kuang Hu [#]	–	–	–	–	–
	–	–	–	–	–
	–	592	210	102	904

Notes to Financial Statements (Continued)

31 December 2016

8. DIRECTORS' REMUNERATION (CONTINUED)

(b) Executive directors and non-executive directors (Continued)

	Fees HK\$'000	Salaries, allowances and benefits in kind HK\$'000	Performance related bonuses HK\$'000	Equity- settled share options forfeited HK\$'000	Pension scheme contributions HK\$'000	Total remuneration HK\$'000
2015						
<i>Executive directors:</i>						
Mr. Chen Hong*	-	524	-	(239)	190	475
Mr. Sun Jun	-	526	174	(59)	66	707
	-	1,050	174	(298)	256	1,182
<i>Non-executive directors:</i>						
Mrs. Ho Lam Lai Ping, Theresa [^]	-	-	-	-	-	-
Mr. Qiao Jiankang [^]	-	-	-	(83)	-	(83)
Mr. Liu Bing [^]	-	-	-	-	-	-
Mr. Ran Bo [#]	-	-	-	-	-	-
	-	-	-	(83)	-	(83)
	-	1,050	174	(381)	256	1,099

There was no arrangement under which a director waived or agreed to waive any remuneration during the year.

* Mr. Chen Hong resigned as executive director of the Company on 26 February 2016.

[^] Mrs. Ho Lam Lai Ping, Theresa, Mr. Liu Bing and Mr. Qiao Jiankang resigned as non-executive directors of the Company on 29 October 2015, 13 November 2015 and 26 February 2016, respectively.

[#] Mr. Ran Bo, Mr. Xiao Zhaoyi and Mr. Kuang Hu were appointed as non-executive directors of the Company on 13 November 2015, 26 February 2016 and 26 February 2016, respectively.

Notes to Financial Statements (Continued)

31 December 2016

9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees of the Group during the year included one (2015: two) director, details of whose remuneration are set out in note 8 above. Details of the remuneration for the year of the remaining four (2015: three) highest paid employees who are not directors of the Company, are as follows:

	2016 HK\$'000	2015 HK\$'000
Salaries and allowances	1,915	1,596
Pension scheme contributions	130	102
	2,045	1,698

The number of non-director highest paid employees whose remuneration fell within the following band is as follows:

	Number of employees	
	2016	2015
Nil to HK\$1,000,000	4	3

Notes to Financial Statements (Continued)

31 December 2016

10. LOSS PER SHARE

The calculation of the basic loss per share amount is based on the loss for the years and the weighted average number of ordinary shares of 538,019,000 (2015: 538,019,000) in issue during the year.

The calculations of basic and diluted loss per share are based on:

	2016 HK\$'000	2015 HK\$'000
Loss		
Loss for the year, used in the basic loss per share calculation	(39,994)	(38,349)

	Number of shares	
	2016	2015
Shares		
Weighted average number of ordinary shares in issue during the year used in the basic loss per share calculation	538,019,000	538,019,000

No adjustment has been made to the basic loss per share amount presented for the year ended 31 December 2016 in the calculation of diluted loss per share as there was no dilutive events during the year ended 31 December 2016.

No adjustment has been made to the basic loss per share amount presented for the year ended 31 December 2015 in respect of a dilution as the impact of the share options outstanding during the year ended 31 December 2015 had an anti-dilutive effect on the basic loss per share amount presented.

Notes to Financial Statements (Continued)

31 December 2016

11. PROPERTY, PLANT AND EQUIPMENT

	Buildings HK\$'000	Leasehold improvements HK\$'000	Plant and machinery HK\$'000	Electronic equipment HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Construction in progress HK\$'000	Total HK\$'000
31 December 2016								
At 1 January 2016:								
Cost or valuation	50,300	23,738	118,761	4,339	497	6,261	3,528	207,424
Accumulated depreciation and impairment	–	(14,541)	(79,071)	(3,851)	(472)	(6,176)	–	(104,111)
Net carrying amount	50,300	9,197	39,690	488	25	85	3,528	103,313
At 1 January 2016, net of accumulated depreciation and impairment	50,300	9,197	39,690	488	25	85	3,528	103,313
Additions	–	1,139	96	107	–	290	3,484	5,116
Surplus on revaluation (note (a))	913	–	–	–	–	–	–	913
Impairment (note (b))	–	(922)	(4,259)	(50)	–	(31)	–	(5,262)
Depreciation provided during the year	(2,230)	(1,768)	(6,932)	(142)	(11)	(55)	–	(11,138)
Transfer	949	–	5,651	–	–	–	(6,600)	–
Disposal	–	–	(71)	–	–	(22)	–	(93)
Exchange realignment	(2,498)	(717)	(2,174)	(28)	–	(37)	(87)	(5,541)
At 31 December 2016, net of accumulated depreciation and impairment	47,434	6,929	32,001	375	14	230	325	87,308
At 31 December 2016:								
Cost or valuation	47,434	23,338	116,947	4,175	497	6,073	325	198,789
Accumulated depreciation and impairment	–	(16,409)	(84,946)	(3,800)	(483)	(5,843)	–	(111,481)
Net carrying amount	47,434	6,929	32,001	375	14	230	325	87,308
Analysis of cost or valuation:								
At cost	–	23,338	116,947	4,175	497	6,073	325	151,355
At 31 December 2016 valuation	47,434	–	–	–	–	–	–	47,434
	47,434	23,338	116,947	4,175	497	6,073	325	198,789

Notes to Financial Statements (Continued)

31 December 2016

11. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

	Buildings HK\$'000	Leasehold improvements HK\$'000	Plant and machinery HK\$'000	Electronic equipment HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Construction in progress HK\$'000	Total HK\$'000
31 December 2015								
At 1 January 2015:								
Cost or valuation	51,019	21,996	112,536	4,560	497	6,405	4,632	201,645
Accumulated depreciation and impairment	-	(13,124)	(74,006)	(3,794)	(460)	(6,270)	-	(97,654)
Net carrying amount	51,019	8,872	38,530	766	37	135	4,632	103,991
At 1 January 2015, net of accumulated depreciation and impairment								
	51,019	8,872	38,530	766	37	135	4,632	103,991
Additions	-	3,157	459	40	-	-	13,979	17,635
Surplus on revaluation (note (a))	1,265	-	-	-	-	-	-	1,265
Impairment (note (b))	-	(559)	(2,410)	(30)	-	(5)	-	(3,004)
Depreciation provided during the year	(2,259)	(1,594)	(6,502)	(253)	(12)	(119)	-	(10,739)
Transfer	2,724	-	12,021	-	-	104	(14,849)	-
Exchange realignment	(2,449)	(679)	(2,408)	(35)	-	(30)	(234)	(5,835)
At 31 December 2015, net of accumulated depreciation and impairment								
	50,300	9,197	39,690	488	25	85	3,528	103,313
At 31 December 2015:								
Cost or valuation	50,300	23,738	118,761	4,339	497	6,261	3,528	207,424
Accumulated depreciation and impairment	-	(14,541)	(79,071)	(3,851)	(472)	(6,176)	-	(104,111)
Net carrying amount	50,300	9,197	39,690	488	25	85	3,528	103,313
Analysis of cost or valuation:								
At cost	-	23,738	118,761	4,339	497	6,261	3,528	157,124
At 31 December 2015 valuation	50,300	-	-	-	-	-	-	50,300
	50,300	23,738	118,761	4,339	497	6,261	3,528	207,424

Notes to Financial Statements (Continued)

31 December 2016

11. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Notes:

- (a) The Group's buildings were revalued individually at 31 December 2016 based on the valuations performed by Vigers Appraisal & Consulting Limited, independent professionally qualified valuers, at an aggregate open market value of HK\$47,434,000 (2015: HK\$50,300,000) based on their existing use, with a revaluation surplus of HK\$913,000 (2015: revaluation surplus of HK\$1,265,000) credited to other comprehensive income.

Had these buildings been carried at historical cost less accumulated depreciation and impairment losses, their carrying amounts as at 31 December 2016 would have been approximately HK\$36,020,000 (2015: HK\$39,798,000).

Each year, the Group appoints an external valuer to be responsible for external valuations of the Group's properties. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. Management has discussion with the valuers on the valuation assumptions and valuation results when the valuation is performed at each interim and annual reporting date.

Fair value hierarchy

The following table illustrates the fair value measurement hierarchy of the Group's buildings:

	Fair value measurement as at 31 December 2016 using		
	Quoted prices in active markets (Level 1) HK\$'000	Significant observable inputs (Level 2) HK\$'000	Significant unobservable inputs (Level 3) HK\$'000
Recurring fair value measurement for properties held for own use	–	–	47,434

	Fair value measurement as at 31 December 2015 using		
	Quoted prices in active markets (Level 1) HK\$'000	Significant observable inputs (Level 2) HK\$'000	Significant unobservable inputs (Level 3) HK\$'000
Recurring fair value measurement for properties held for own use	–	–	50,300

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 (2015: Nil).

Notes to Financial Statements (Continued)

31 December 2016

11. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Notes: (Continued)

(a) Fair value hierarchy (Continued)

Reconciliation of fair value measurements categorised within Level 3 of the fair value hierarchy:

	Properties held for own use <i>HK\$'000</i>
Carrying amount at 1 January 2015	51,019
Additions for the year (transfer from construction in progress)	2,724
Depreciation charge for the year	(2,259)
Gain from fair value measurement recognised in other comprehensive income	1,265
Exchange realignment	(2,449)
Carrying amount at 31 December 2015 and 1 January 2016	50,300
Additions for the year (transfer from construction in progress)	949
Depreciation charge for the year	(2,230)
Gain from fair value measurement recognised in other comprehensive income	913
Exchange realignment	(2,498)
Carrying amount at 31 December 2016	47,434

Below is a summary of the valuation techniques used and the key inputs to the valuation:

	Valuation technique	Significant unobservable inputs	2016 Range	2015 Range
Properties held for own use	Market approach	Market price per square metre	RMB136 per square metre	RMB135 to RMB138 per square metre
	Depreciated replacement cost method	Estimated hard cost of construction per square metre	RMB400 to RMB900 per square metre	RMB400 to RMB900 per square metre
		Estimated construction period	1 year	1 year
		Estimated soft cost of construction	3% to 4.35% on estimated hard cost of construction	3% to 4.35% on estimated hard cost of construction

Notes to Financial Statements (Continued)

31 December 2016

11. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Notes: (Continued)

(a) Fair value hierarchy (Continued)

A combination of the market and depreciated replacement cost approaches was adopted in assessing the land portions of the properties and the buildings and structures standing on the land respectively. The sum of the two results represents the market value of the properties as a whole. In the valuation of the land portions, reference has been made to the sales comparables in the locality. Due to the nature of the buildings and structures cannot be valued on the basis of market value; they have therefore been valued on the basis of their depreciated replacement cost. The depreciated replacement cost approach considers the cost to reproduce or replace in new condition the property appraised in accordance with current construction costs for similar properties in the locality, with allowance for accrued depreciation as evidenced by observed condition or obsolescence percent, whether arising from physical, functional or economic causes. The depreciated replacement cost approach generally furnishes the most reliable indication of value for properties in the absence of a known market based on comparable sales.

A significant increase in market land price per square meter in isolation would result in a significant increase in fair value of the properties, and vice versa. A significant increase in hard and soft costs of construction in isolation would result in a significant increase in the fair value of the properties, and vice versa.

- (b) In light of the business activity and the performance of the manufacture and sale of the leather business, the directors reassessed the recoverable amounts of plant and equipment as at 31 December 2016 and 31 December 2015 by reference to valuations as at 31 December 2016 and 31 December 2015 (the "Valuations"). Based on the Valuations, impairment losses of HK\$5,262,000 and HK\$3,004,000 were recognised in the consolidated statements of profit or loss for the years ended 31 December 2016 and 2015, respectively.

According to the Valuations, the recoverable amounts of HK\$39,874,000 and HK\$53,013,000 as at 31 December 2016 and 2015, respectively, were determined based on discounted cash flow calculations (value in use approach) which were derived from the present value of expected future cash flows to be generated from the sale of semi-finished and finished leather. The discount rate applied to the projected cash flows was 17.4% for 2016 (2015: 16.5%).

Notes to Financial Statements (Continued)

31 December 2016

12. PREPAID LAND LEASE PAYMENTS

	2016 HK\$'000	2015 HK\$'000
Carrying amount at 1 January	13,190	14,328
Recognised during the year (note 6)	(295)	(314)
Exchange realignment	(824)	(824)
Carrying amount at 31 December	12,071	13,190
Current portion included in receivables, prepayments and deposits	(282)	(301)
Non-current portion	11,789	12,889

The Group's leasehold land is held under medium term leases and is situated in Mainland China.

13. INVENTORIES

	2016 HK\$'000	2015 HK\$'000
Raw materials	59,252	34,681
Work in progress	157,380	209,642
Finished goods	41,959	66,480
	258,591	310,803

14. RECEIVABLES, PREPAYMENTS AND DEPOSITS

As at 31 December 2016, included in the Group's receivables, prepayments and deposits were trade and bills receivables with a net balance of HK\$130,143,000 (2015: HK\$126,952,000) due from the Group's customers.

The Group's trading terms with customers are mainly on credit, except for new customers, where payment in advance is normally required. Invoices are normally payable within 60 days of issuance, except for certain well-established customers, where the terms are extended to 150 days. Each customer has a maximum credit limit. The Group seeks to maintain tight control over its outstanding receivables in order to minimise credit risk. Overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest-bearing. The carrying amounts of trade receivables approximate their fair values.

Notes to Financial Statements (Continued)

31 December 2016

14. RECEIVABLES, PREPAYMENTS AND DEPOSITS (CONTINUED)

An aged analysis of the trade and bills receivables as at the end of the reporting period, based on the settlement due date, is as follows:

	2016 <i>HK\$'000</i>	2015 <i>HK\$'000</i>
Current	129,976	125,724
Less than 3 months	167	1,228
	130,143	126,952

Movements in the provision for impairment of trade and bills receivables are as follows:

	2016 <i>HK\$'000</i>	2015 <i>HK\$'000</i>
At 1 January	–	183
Impairment losses reversed	–	(179)
Exchange realignment	–	(4)
At 31 December	–	–

At 1 January 2015, included in the above provision for impairment of trade and bills receivables was a provision for individually impaired trade and bills receivables of HK\$183,000 with a carrying amount before provision of HK\$183,000.

The individually impaired trade and bills receivables relate to debtors that were in default or delinquency payments and only a portion of receivables is expected to be recovered.

The aged analysis of the trade and bills receivables that are not individually nor collectively considered to be impaired is as follows:

	2016 <i>HK\$'000</i>	2015 <i>HK\$'000</i>
Neither past due nor impaired	130,143	126,952

Receivables that were neither past due nor impaired relate to a large number of diversified customers for which there was no recent history of default.

As at 31 December 2016, a provision of HK\$288,000 (2015: HK\$307,000) was recognised for other receivables with a gross carrying amount of HK\$288,000 (2015: HK\$307,000).

Notes to Financial Statements (Continued)

31 December 2016

14. RECEIVABLES, PREPAYMENTS AND DEPOSITS (CONTINUED)

Movements in the provision for impairment of other receivables are as follows:

	2016 HK\$'000	2015 HK\$'000
At 1 January	307	382
Impairment losses reversed	–	(56)
Exchange realignment	(19)	(19)
At 31 December	288	307

Included in the above provision for impairment of other receivables is a provision for individually impaired receivables of HK\$288,000 (2015: HK\$307,000) with a gross carrying amount of HK\$288,000 (2015: HK\$307,000). The individually impaired other receivables relate to the receivables that were not expected to be recovered.

The carrying amounts of other receivables approximate their carrying values.

15. CASH AND BANK BALANCES AND PLEDGED BANK BALANCES

	2016 HK\$'000	2015 HK\$'000
Cash and bank balances	59,901	50,566
Less: Pledged bank balances*	(11,610)	(8,410)
Cash and bank balances	48,291	42,156

* These bank balances were pledged to banks for banking facilities granted to the Group (note 17).

At the end of the reporting period, the cash and bank balances of the Group denominated in Renminbi ("RMB") amounted to HK\$55,238,000 (2015: HK\$47,543,000). The RMB is not freely convertible into other currencies; however, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates. The bank balances and pledged bank balances are deposited with creditworthy banks with no recent history of default. The carrying amounts of cash and bank balances approximate their fair values.

Notes to Financial Statements (Continued)

31 December 2016

16. TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS

An aged analysis of the trade payables as at the end of the reporting period, based on the date of receipt of goods, is as follows:

	2016 HK\$'000	2015 HK\$'000
Within 3 months	43,179	48,779
3 to 6 months	15,243	34,319
Over 6 months	2,853	3,481
	61,275	86,579

The trade payables of the Group are non-interest-bearing and are normally settled on terms of 90 days. Other payables of the Group are non-interest-bearing and have an average term of three months. The carrying amounts of trade payables, other payables and accruals approximate their fair values.

Included in the other payables is accrued interests of HK\$4,806,000 (2015: HK\$2,515,000) due to the immediate holding company which are repayable on demand, and was arisen from loans from the immediate holding company.

Details of the loans from the immediate holding company are included in note 19 to the financial statements.

Notes to Financial Statements (Continued)

31 December 2016

17. INTEREST-BEARING BANK AND OTHER BORROWINGS

	2016			2015		
	Effective interest rate (%)	Maturity	Amount HK\$'000	Effective interest rate (%)	Maturity	Amount HK\$'000
Current						
Trust receipt loans, secured	2.00–2.40	2017	85,966	2.90–3.02	2016	53,822
Non-current						
Loans from the immediate holding company (note 19)	2.59–2.85	2018	139,925	2.33–2.40	2018	138,740
			225,891			192,562

	2016 HK\$'000	2015 HK\$'000
Analysed into:		
Trust receipt loans, repayable within one year	85,966	53,822
Other borrowings repayable		
In the second year	139,925	–
In the third to fifth years, inclusive	–	138,740
	139,925	138,740
	225,891	192,562

The Group's trust receipt loan facilities which are denominated in RMB and amounted to HK\$157,594,000 (2015: HK\$238,720,000) are secured by the pledge of certain of the Group's bank balances and supported by corporate guarantees executed by the Company. HK\$85,966,000 had been utilised at 31 December 2016 (2015: HK\$53,822,000).

Details of the pledge of assets are included in note 29 to the financial statements.

The carrying amounts of the Group's interest-bearing bank borrowings approximate their fair values.

Notes to Financial Statements (Continued)

31 December 2016

18. DUE TO A PRC JOINT VENTURE PARTNER

The amount due to a PRC joint venture partner is unsecured, interest-free and has no fixed terms of repayment. The carrying amount approximates its fair value.

19. LOANS FROM THE IMMEDIATE HOLDING COMPANY

The following table illustrates the loans from GDH, the Company's immediate holding company:

Notes	2016 HK\$'000	2015 HK\$'000
(a)	22,779	22,779
(b)	65,000	65,000
(c)	52,146	50,961
	139,925	138,740

Notes:

- (a) The balance represents an unsecured loan of US\$2,920,000 (2015: US\$2,920,000), which bears interest at 3-month LIBOR + 2% for the year ended 31 December 2016 (2015: 3-month LIBOR + 2.5% for the period from 1 January 2015 to 31 July 2015 and 3-month LIBOR + 2% for period from 1 August 2015 to 31 December 2015) and is repayable on 31 July 2018 (2015: repayable on 31 July 2018).
- (b) The balance represents an unsecured loan of HK\$65,000,000 (2015: HK\$65,000,000), which bears interest at 3-month HIBOR + 2% for the year ended 31 December 2016 (2015: 3-month HIBOR + 2.5% for the period from 1 January 2015 to 9 August 2015 and 3-month HIBOR + 2% for the period from 10 August 2015 to 31 December 2015) and is repayable on 9 August 2018 (2015: repayable on 9 August 2018).
- (c) The balance represents an unsecured loan of US\$7,000,000 (2015: US\$7,000,000), which bears no interest for the year ended 31 December 2016 (2015: 3-month LIBOR + 2.5% from 1 January 2015 to 30 September 2015 and no interest from 1 October 2015 to 31 December 2015) and is repayable on 30 December 2018 (2015: 30 December 2018).

The carrying values of the loans approximate their fair values.

Notes to Financial Statements (Continued)

31 December 2016

20. PROVISION

	Early termination of a joint venture agreement <i>HK\$'000</i>
At 1 January 2016	3,806
Exchange realignment	(241)
At 31 December 2016	3,565

With respect to the Group's decision in August 2001 to curtail the operations of 青島南海皮廠有限公司 (Qingdao Nanhai Tannery Co., Ltd.) ("Qingdao Tannery"), a subsidiary of the Group, due to its continuous losses, provisions of RMB3,000,000 were made for (a) staff redundancy payments of RMB2,000,000; and (b) compensation of RMB1,000,000 to the PRC joint venture partner for early termination of the joint venture agreement with Qingdao Tannery. These provisions were determined based on the relevant employment contracts and the terms of the joint venture agreement.

Qingdao Tannery is a Sino-foreign co-operative joint venture. Pursuant to the joint venture agreement, the registered capital of Qingdao Tannery was solely contributed by the Company. The PRC joint venture partner contributed its plant and equipment for the operations of Qingdao Tannery. The Company is entitled to all its distributable profits after the payment of an agreed annual fee to the PRC joint venture partner.

During the year ended 31 December 2004, the arbitration proceedings undertaken by the Group and the PRC joint venture partner were concluded by the China International Economic and Trade Arbitration Commissions in Shenzhen and Beijing. These proceedings determined that (i) the joint venture agreement of Qingdao Tannery was terminated with effect from 23 August 2001; (ii) Qingdao Tannery should be liquidated in accordance with the joint venture agreement and the relevant laws and regulations in the PRC; and (iii) the PRC joint venture partner's claim against the Company for an economic loss of RMB15 million due to the termination of the joint venture agreement was revoked.

As the liquidation of Qingdao Tannery has not been completed, no payment for the provision, additional provision or reversal of provision was made during the year.

Notes to Financial Statements (Continued)

31 December 2016

21. DEFERRED TAX LIABILITIES

Movements in deferred tax liabilities/(assets) of the Group during the year are as follows:

	Depreciation in excess of related tax depreciation <i>HK\$'000</i>	Revaluation of properties <i>HK\$'000</i>	Total <i>HK\$'000</i>
At 1 January 2015	(714)	2,305	1,591
Deferred tax credited to the property revaluation reserve	–	316	316
Exchange realignment	42	–	42
At 31 December 2015 and 1 January 2016	(672)	2,621	1,949
Deferred tax credited to the property revaluation reserve	–	228	228
Exchange realignment	43	–	43
At 31 December 2016	(629)	2,849	2,220

The Group has tax losses arising in Hong Kong of HK\$76,759,000 (2015: HK\$ 72,038,000) that are available for offsetting against future taxable profits of the companies in which the losses arose. As at 31 December 2016, the Group had tax losses arising in Mainland China of HK\$59,145,000 (2015: HK\$27,976,000) that would expire in one to five years for offsetting against future taxable profits of the companies in which the losses arose. Deferred tax assets have not been recognised in respect of these losses as they have arisen in subsidiaries that have been loss-making for some time and the directors considered it is not probable that taxable profits will be available against which the tax losses can be utilised.

Pursuant to the PRC Corporate Income Tax Law, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in Mainland China. The requirement is effective from 1 January 2008 and applies to earnings after 31 December 2007. A lower withholding tax rate may be applied if there is a tax treaty between Mainland China and the jurisdiction of the foreign investors. For the Group, the applicable rate is 5%. The Group is therefore liable for withholding taxes on dividends distributed by those subsidiaries established in Mainland China in respect of earnings generated from 1 January 2008.

Notes to Financial Statements (Continued)

31 December 2016

21. DEFERRED TAX LIABILITIES (CONTINUED)

At 31 December 2016, no deferred tax has been recognised for withholding taxes that would be payable on the unremitted earnings that are subject to withholding taxes of the Group's subsidiaries established in Mainland China. In the opinion of the directors, it is not probable that these subsidiaries will distribute such earnings in the foreseeable future. The unremitted earnings of the subsidiaries in Mainland China which represented the aggregate amount of the temporary differences that deferred tax liabilities have not been recognised totalled approximately HK\$57,680,000 at 31 December 2016 (2015: HK\$92,961,000).

22. SHARE CAPITAL

Shares

	2016 HK\$'000	2015 HK\$'000
Issued and fully paid: 538,019,000 (2015: 538,019,000) ordinary shares	75,032	75,032

23. RESERVES

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity of the financial statements.

- (i) The general reserve fund of the Group is an undistributable reserve and may not be treated as realised profits.

On 25 November 1996, a court order confirming the reduction of the share premium account by HK\$133,349,000 was registered by the Registrar of Companies in Hong Kong and the credit arising therefrom was transferred to the general reserve fund against which goodwill arising on the acquisition of a subsidiary was eliminated in the consolidated financial statements. In the year ended 31 December 2002, there was a release of goodwill of HK\$133,349,000 in respect of impairment of an investment in a subsidiary relating to the goodwill arising from the acquisition of that subsidiary in 1996.

Pursuant to a special resolution passed in the Group's extraordinary general meeting held on 23 January 1998 and confirmed by the Order of the High Court of the Hong Kong Special Administrative Region of the PRC (the "Court") dated 2 March 1998, the share premium account was reduced by the amount of HK\$34,397,000 and, as undertaken by the Group, a general reserve fund was credited in the books of accounts of the Group in the same amount for the purpose of setting off, in the consolidated financial statements of the Group and its subsidiaries, goodwill arising on consolidation in 1997. In 2000 and 2001, there was a release of goodwill of HK\$12,478,000 and HK\$21,919,000, respectively, in respect of impairment of investments in subsidiaries relating to the goodwill arising from the acquisition of the subsidiaries in 1997.

Notes to Financial Statements (Continued)

31 December 2016

23. RESERVES (CONTINUED)

- (ii) On 1 February 2011, a special resolution was passed by the shareholders of the Company for approving the reduction in share premium of the Company (the "Share Premium Reduction"). The purpose of the Share Premium Reduction is to reduce the credit standing to the share premium account of the Company to the extent of HK\$393,345,845 and to apply the credit arising from such reduction to eliminate the accumulated losses of the Company by the same amount.

On 22 March 2011, the Court made an order (the "Order") confirming the Share Premium Reduction. An office copy of the Order was registered with the Registrar of the Companies on 29 March 2011 (the "Effective Date") in accordance with Section 61 of the Hong Kong Companies Ordinance. Accordingly, the Share Premium Reduction became effective immediately following the registration of the Order of the Court and the accumulated losses of the Company of HK\$393,345,845 were eliminated against the Company's share premium account.

In connection with the application for the Share Premium Reduction (the "Application"), the Company undertakes that in the event of the Company making any future recoveries of the assets identified in the Application for which provision for impairment in value or amortisation was made in the accounts of the Company between 31 December 2000 and 30 June 2010 (the "Assets"), beyond their written down values in the Company's accounts as at 30 June 2010, all such recoveries beyond that written down values up to an amount of HK\$150,345,170 (the "Limit"), will be credited to a special capital reserve in the accounting records of the Company (the "Special Capital Reserve") and that so long as there shall remain outstanding any debt of or claim against the Company which, if the Effective Date was the date of the commencement of the winding up of the Company, would be admissible to proof in such winding up and the persons entitled to the benefit of such debts or claims shall not have agreed otherwise, such reserve shall not be treated as realised profits for the purposes of ss291, 297 and 299 of the new Companies Ordinance (Cap. 622 of the Laws of Hong Kong) and shall (for so long as the Company shall remain a listed company) be treated as an undistributable reserve of the Company for the purposes of ss290 and 298 of the new Companies Ordinance (Cap. 622 of the Laws of Hong Kong), or any statutory re-enactments or modifications thereof provided that:

- (1) the Company shall be at liberty to apply the Special Capital Reserve for the same purposes as a share premium account may be applied;
- (2) the Limit in respect of the Special Capital Reserve may be reduced by the amount of any increase, after the Effective Date, in the amount standing to the credit of the share premium account of the Company as the result of the paying up of shares by the receipt of new consideration or the capitalisation of distributable profits;
- (3) the Limit in respect of the Special Capital Reserve may be reduced upon the disposal or other realisation, after the Effective Date, of the Assets by the amount of the impairment in value and amortisation made in relation to such asset as at 30 June 2010 less such amount (if any) as is credited to the Special Capital Reserve as a result of such disposal or realisation; and

Notes to Financial Statements (Continued)

31 December 2016

23. RESERVES (CONTINUED)

(ii) (Continued)

- (4) in the event that the amount standing to the credit of the Special Capital Reserve exceeds the Limit thereof after any reduction of such Limit pursuant to provisions (2) and/or (3) above, the Company shall be at liberty to transfer the amount of any such excess to the general reserves of the Company and the same shall become available for distribution.

During the year ended 31 December 2016, additional provision for impairment of HK\$1,190,000 (2015: HK\$2,076,000) was made for the Assets. This resulted in a transfer of HK\$1,190,000 (2015: HK\$2,076,000) from the Special Capital Reserve to the accumulated losses.

The Limit as at 31 December 2016 was HK\$150,273,970 (2015: HK\$150,273,970) and the amount standing to the credit of the Group's Special Capital Reserve as at 31 December 2016 was nil (2015: HK\$1,190,000).

- (iii) Pursuant to the relevant PRC laws and regulations, a portion of the profits of the Group's subsidiaries which are established in Mainland China has been transferred to reserve funds which are restricted as to use.
- (iv) Capital reserve represents the capital contribution from the immediate holding company.

24. SHARE OPTION SCHEME

On 24 November 2008, the Company adopted a new share option scheme (the "2008 Scheme").

The purpose of the 2008 Scheme is to provide incentives to selected employees, officers and directors who contribute to the Group and to provide the Company with a flexible means of retaining, incentivising, rewarding, remunerating, compensating and/or providing benefits to such employees, officers and directors or to serve such other purposes as the board of directors of the Company (the "Board") may approve from time to time. Eligible persons of the 2008 Scheme include the employees, officers or directors of the members of the Group. The 2008 Scheme, unless otherwise terminated or amended, will remain in force for 10 years from 24 November 2008.

The total number of ordinary shares which may be issued upon exercise of all share options to be granted under the 2008 Scheme (excluding any which has lapsed) and any other schemes of the Company must not, in aggregate, exceed 10% of the ordinary shares in issue as at the date of the adoption of the 2008 Scheme.

The total number of ordinary shares issued and to be issued upon exercise of the share options granted and to be granted under the 2008 Scheme to each eligible person (including exercised, cancelled and outstanding options) in any 12-month period up to and including the date of grant of share options must not exceed 1% of the ordinary shares in issue at such date. Any further grant of share options under the 2008 Scheme in excess of this limit is subject to shareholders' approval in a general meeting of the Company.

Notes to Financial Statements (Continued)

31 December 2016

24. SHARE OPTION SCHEME (CONTINUED)

Share options granted to a director or chief executive of the Company, or any of their respective associates, under the 2008 Scheme must be approved by the independent non-executive directors of the Company. In addition, for any share options granted to an independent non-executive director of the Company, or any of their respective associates, which would result in the ordinary shares issued and to be issued upon exercise of all share options already granted or to be granted under the 2008 Scheme (including options exercised, cancelled and outstanding) to such person in the 12-month period up to and including the date of such grant (i) representing in aggregate over 0.1% of the ordinary shares in issue; and (ii) having an aggregate value (based on the closing price of the ordinary shares at the date of grant) in excess of HK\$5 million, such grant of options by the Board must be approved by shareholders in a general meeting.

An offer of grant of a share option under the 2008 Scheme may be accepted by the grantee within the period of the time stipulated by the Board, but no later than 14 days from the date of such offer. All share options under the 2008 Scheme will be unvested share options upon grant which will, subject to a grantee continuing to be an eligible person, vest with the grantee in accordance with the vesting schedules specified in their respective offer of grant. Subject to the rules of the 2008 Scheme and the relevant offer of the grant of a share option, a vested share option may be exercised in accordance with the terms of the rules of the 2008 Scheme at any time during the period to be determined and notified by the directors to each grantee, which period may commence on the date which is 2 years from the date of grant of the share option but shall end in any event no later than 10 years from the aforesaid date of grant. The exercise of any share option under the 2008 Scheme may be subject to the achievement of performance targets which may be determined by the Board, at its absolute discretion, on a case by case basis upon the grant of the relevant share option and stated in the offer of grant of such share option.

The exercise price of the share options under the 2008 Scheme is determinable by the Board and shall not be less than the highest of (i) the closing price of the ordinary shares as stated in the daily quotation sheet of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on the date of grant of the share options; (ii) the average closing price of the Company's ordinary shares as stated in the Stock Exchange's daily quotation sheets for the five business days immediately preceding the date of grant of the share options; and (iii) the nominal value of the ordinary shares.

No dividends (including distributions made upon the liquidation of the Company) will be payable and no voting rights will be exercisable in relation to any share option that has not been exercised.

As at 31 December 2016 and 2015, there were no share options outstanding under the 2008 Scheme.

Notes to Financial Statements (Continued)

31 December 2016

24. SHARE OPTION SCHEME (CONTINUED)

The following share options were outstanding during the year:

	2016		2015	
	Weighted average exercise price per share HK\$	Number of options '000	Weighted average exercise price per share* HK\$	Number of options '000
At 1 January	–	–	0.435	2,634
Forfeited during the year	–	–	0.435	(2,634)
At 31 December	–	–	–	–

* The exercise price of the share options is subject to adjustment in case of rights or bonus issues or other similar changes in the Company's share capital. The exercise period was from 14 July 2015 to 13 January 2016.

The fair values of the share options granted in the year 2010 were HK\$4,225,000, of which the Group recognised an income of HK\$608,000 due to forfeiture in respect of equity-settled share option arrangements during the year ended 31 December 2015.

The fair value of equity-settled share options granted under the 2008 Scheme in 2010 was estimated as at the date of grant, using a binomial model, taking into account the terms and conditions upon which the options were granted. The following table lists the inputs to the model used:

	2010
Dividend yield (%)	Nil
Expected volatility (%)	70.261
Risk-free interest rate (%)	1.64
Expected life of options (year)	5.5
Closing share price at date of grant (HK\$)	0.435

The expected life of the options is based on the historical data over the past five years and six months and is not necessarily indicative of the exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

No other feature of the options granted was incorporated into the measurement of fair value.

During the year ended 31 December 2015, 2,634,000 share options under the 2008 Scheme granted in 2010 were forfeited.

Notes to Financial Statements (Continued)

31 December 2016

25. CONTINGENT LIABILITIES

At the end of the reporting period, the Group did not have any contingent liabilities which had not been provided for in the financial statements.

26. OPERATING LEASE ARRANGEMENTS

As lessee

The Group leases certain of its office properties under operating lease arrangements. Leases for properties are negotiated for terms ranging from two to three years.

At 31 December 2016, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	2016 HK\$'000	2015 HK\$'000
Within one year	582	556
In the second to fifth years, inclusive	1,082	113
	1,664	669

27. COMMITMENTS

In addition to the operating lease commitments detailed in note 26 above, the Group had the following capital commitments at the end of the reporting period:

	2016 HK\$'000	2015 HK\$'000
Contracted, but not provided for:		
Land and buildings	19	46
Leasehold improvements	506	469
Plant and machinery	143	3,018
	668	3,533

Notes to Financial Statements (Continued)

31 December 2016

28. RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions detailed elsewhere in these financial statements, the Group had the following material transactions with related parties during the year:

	Notes	2016 HK\$'000	2015 HK\$'000
Office rental paid to a fellow subsidiary	(i)	492	492
Computer system maintenance service fees paid to the immediate holding company	(ii)	–	208
Computer system maintenance service fees paid to a fellow subsidiary	(iii)	113	21
Interest expense to the immediate holding company	(iv)	3,476	3,516

Notes:

- (i) The office rental was charged by a fellow subsidiary at HK\$40,960 per month for the years ended 31 December 2016 and 2015 in accordance with the terms of the rental agreement between the Group and the fellow subsidiary. As at 31 December 2016, the Group had a rental deposit of HK\$150,819 (2015: HK\$138,786) with the fellow subsidiary.
- (ii) The immediate holding company charged maintenance service fees at HK\$20,755 per month during the period from 1 January 2015 to 31 October 2015 for the computer system used by the Group.
- (iii) The fellow subsidiary charged maintenance service fees of HK\$113,289 for the year ended 31 December 2016 (2015: HK\$21,000) for the computer system used by the Group based on contractual terms.
- (iv) The interest expense to the immediate holding company arose from the loans advanced from GDH. Further details of the loans, including the terms, are disclosed in note 19 to the financial statements.
- (b) Commitments with related parties:

On 29 November 2013, the Group entered into a three-year office rental agreement commencing 6 February 2014 and ending 5 February 2017 with Global Head Developments Limited, a fellow subsidiary of the Group with a monthly rent of HK\$40,960. On 28 November 2016, the Group entered into another three-year office rental agreement commencing 6 February 2017 and ending 5 February 2020 with Global Head Developments Limited with a monthly rent of HK\$43,264. The total operating lease commitments due within one year and in the second to fifth years as at 31 December 2016 were approximately HK\$517,000 (2015: HK\$492,000) and HK\$1,082,000 (2015: HK\$48,000), respectively.

- (c) Outstanding balances with related parties:

- (i) Details of the Group's loans from the immediate holding company as at the end of the reporting period are included in note 19 to the financial statements.
- (ii) Details of the Group's accrued interests arising from loans from the immediate holding company as at the end of the reporting period are included in note 16 to the financial statements.

- (d) Compensation of key management personnel of the Group:

The key management personnel are the directors. Details of their remuneration are disclosed in note 8 to the financial statements.

The related party transactions in respect of items in note 28(a)(i), 28(a)(ii), 28(a)(iii) and 28(b) above also constituted continuing connected transactions and those in note 28(a)(iv) and 28(c) above constituted connected transactions as defined in Chapter 14A of the Listing Rules. However, these transactions are exempt from reporting, announcement and shareholders' approval requirements under Chapter 14A of the Listing Rules.

Notes to Financial Statements (Continued)

31 December 2016

29. PLEDGE OF ASSETS

As at 31 December 2016, assets of the Group pledged to banks to secure general banking facilities granted to the Group were as follows:

	Note	2016 HK\$'000	2015 HK\$'000
Bank balances	15	11,610	8,410

30. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the respective reporting period are as follows:

Financial assets

	2016 Loans and receivables HK\$'000	2015 Loans and receivables HK\$'000
Trade and bills receivables	130,143	126,952
Financial assets included in deposits and other receivables	7,221	1,674
Pledged bank balances	11,610	8,410
Cash and bank balances	48,291	42,156

Financial liabilities

	2016 Financial liabilities at amortised cost HK\$'000	2015 Financial liabilities at amortised cost HK\$'000
Trade payables	61,275	86,579
Financial liabilities included in other payables and accruals	22,025	23,994
Interest-bearing bank borrowings	85,966	53,822
Due to a PRC joint venture partner	1,131	1,131
Loans from the immediate holding company	139,925	138,740

Notes to Financial Statements (Continued)

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31. TRANSFERS OF FINANCIAL ASSETS

Transferred financial assets that are not derecognised in their entirety

At 31 December 2016, the Group endorsed certain bills receivable accepted by banks in Mainland China (the "Endorsed Bills") with a carrying amount of RMB6,540,000 (equivalent to HK\$7,311,000) (2015: RMB11,465,000 (equivalent to HK\$13,685,000)) to certain of its suppliers in order to settle the trade payables due to such suppliers (the "Endorsement"). In the opinion of the directors, the Group has retained the substantial risks and rewards, which include default risks relating to such Endorsed Bills, and accordingly, it continued to recognise the full carrying amounts of the Endorsed Bills and the associated trade payables settled. Subsequent to the Endorsement, the Group does not retain any rights on the use of the Endorsed Bills, including the sale, transfer or pledge of the Endorsed Bills to any other third parties. The aggregate carrying amount of the trade payables settled by the Endorsed Bills to which the suppliers have recourse was RMB6,540,000 (equivalent to HK\$7,311,000) (2015: RMB11,465,000 (equivalent to HK\$13,865,000)) as at 31 December 2016.

Transferred financial assets that are derecognised in their entirety

At 31 December 2016, the Group endorsed certain bills receivable accepted by banks in Mainland China (the "Derecognised Bills") to certain of its suppliers in order to settle the trade payables due to such suppliers with a carrying amount of RMB25,796,000 (equivalent to HK\$28,837,000) (2015: RMB13,046,000 (equivalent to HK\$15,572,000)). The Derecognised Bills have a maturity from one to six months at the end of the reporting period. In accordance with the Law of Negotiable Instruments in the PRC, the holders of the Derecognised Bills have a right of recourse against the Group if the banks default (the "Continuing Involvement"). In the opinion of the directors, the Group has transferred substantially all risks and rewards relating to the Derecognised Bills and the associated trade payables. Accordingly, it has derecognised the full carrying amounts of the Derecognised Bills and the associated trade payables. The maximum exposure to loss from the Group's Continuing Involvement in the Derecognised Bills and the undiscounted cash flows to repurchase these Derecognised Bills is equal to their carrying amounts. In the opinion of the directors, the fair values of the Group's Continuing Involvement in the Derecognised Bills are not significant.

During the years ended 31 December 2016, the Group has not recognised any gain or loss on the date of transfer of the Derecognised Bills. No gains or losses were recognised from the Continuing Involvement, both during the year or cumulatively. The endorsement has been made evenly throughout the years ended 31 December 2016 and 2015.

Notes to Financial Statements (Continued)

31 December 2016

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise interest-bearing secured bank borrowings, interest-bearing unsecured other borrowings from the immediate holding company, and cash and bank balances. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as trade and bills receivables and trade payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to certain of the Group's debt obligations with floating interest rates.

The Group's policy is to manage its interest cost using an appropriate mix of fixed and floating rate borrowings. Despite the fact that the Group had its debt obligations at floating interest rates, in the opinion of the directors, the Group had no significant concentration of interest rate risk.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's loss before tax (through the impact on floating rate borrowings).

Notes to Financial Statements (Continued)

31 December 2016

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Interest rate risk (Continued)

	Increase/ (decrease) in basis points	Decrease/ (increase) in loss before tax HK\$'000
2016		
Hong Kong dollar	100	(650)
United States dollar ("US\$")	100	(228)
Hong Kong dollar	(10)	65
US\$	(10)	23

	Increase/ (decrease) in basis points	Decrease/ (increase) in loss before tax HK\$'000
2015		
Hong Kong dollar	100	(650)
US\$	100	(228)
Hong Kong dollar	(10)	65
US\$	(10)	23

Foreign currency risk

The Group has transactional currency exposures. Such exposures arise from purchases by operating units in currencies other than the units' functional currencies. Approximately 62% (2015: 70%) of the Group's purchases was denominated in currencies other than the functional currencies of the operating units making the purchases, whilst all sales are denominated in the units' functional currency.

The following table demonstrates the sensitivity at the end of the reporting period to a reasonably possible change in the US\$-RMB exchange rate, with all other variables held constant, of the Group's loss before tax (due to changes in the fair value of monetary assets and liabilities). There is no impact on the equity of the Group.

Notes to Financial Statements (Continued)

31 December 2016

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Foreign currency risk (Continued)

	Increase/ (decrease) in exchange rate %	Decrease/ (increase) in loss before tax HK\$'000
2016		
If RMB weakens against US\$	(3)	(6,619)
If RMB strengthens against US\$	3	6,619
	Increase/ (decrease) in exchange rate %	Decrease/ (increase) in loss before tax HK\$'000
2015		
If RMB weakens against US\$	(3)	(13,302)
If RMB strengthens against US\$	3	13,302

Credit risk

The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant.

Further details of the credit policy and quantitative data in respect of the Group's exposure to credit risk arising from trade receivables are disclosed in note 14 to the financial statements.

The credit risk of the other financial assets, which comprise cash and bank balances, pledged bank balances and, bills and other receivables, arises from default of the counterparty, with a maximum exposure equal to the carrying amounts of these instruments.

Since the Group trades only with recognised and creditworthy third parties, there is no requirement for collateral. Concentrations of credit risk are managed by customer. As the Group's exposure spreads over a diversified portfolio of customers, there are no significant concentrations of credit risk within the Group.

Liquidity risk

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loans and other interest-bearing loans.

The Group's policy is to regularly monitor its liquidity to ensure it maintains sufficient reserves of cash and cash equivalents and adequate committed lines of funding from major financial institutions and the immediate holding company to meet its liquidity requirements in the short and longer term.

Notes to Financial Statements (Continued)

31 December 2016

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Liquidity risk (Continued)

The maturity profile of the Group's financial liabilities as at the end of the respective reporting period, based on the contractual undiscounted payments, is as follows:

2016	On demand	Less than	3 to less than	1 to 5	Total
	HK\$'000	3 months	12 months	years	
Trade payables	18,096	43,179	–	–	61,275
Other payables and accruals	22,025	–	–	–	22,025
Interest-bearing bank borrowings	–	75,459	11,014	–	86,473
Due to a PRC joint venture partner	1,131	–	–	–	1,131
Loans from the immediate holding company	–	–	–	146,614	146,614
	41,252	118,638	11,014	146,614	317,518

2015	On demand	Less than	3 to less than	1 to 5	Total
	HK\$'000	3 months	12 months	years	
Trade payables	37,800	48,779	–	–	86,579
Other payables and accruals	23,994	–	–	–	23,994
Interest-bearing bank borrowings	–	53,907	–	–	53,907
Due to a PRC joint venture partner	1,131	–	–	–	1,131
Loans from the immediate holding company	–	–	–	147,974	147,974
	62,925	102,686	–	147,974	313,585

Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust return capital to shareholders or issue new shares. The Group is not subject to any externally imposed capital requirements. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2016 and 2015.

Notes to Financial Statements (Continued)

31 December 2016

32. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

Capital management (Continued)

The Group monitors capital using a gearing ratio, which is total debt divided by the equity attributable to equity holders of the Company plus total debt. Total debt includes interest-bearing bank borrowings and loans from the immediate holding company. The gearing ratios as at the end of the respective reporting periods were as follows:

	2016 HK\$'000	2015 HK\$'000
Interest-bearing bank borrowings	85,966	53,822
Loans from the immediate holding company	139,925	138,740
Total debt	225,891	192,562
Equity attributable to equity holders of the Company	225,392	290,615
Total debt and equity	451,283	483,177
Gearing ratio	50%	40%

Notes to Financial Statements (Continued)

31 December 2016

33. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

	2016 HK\$'000	2015 HK\$'000
NON-CURRENT ASSETS		
Property, plant and equipment	14	25
Interests in subsidiaries	272,925	282,532
Total non-current assets	272,939	282,557
CURRENT ASSETS		
Prepayments, deposits and other receivables	214	203
Cash and bank balances	4,476	1,431
Total current assets	4,690	1,634
CURRENT LIABILITIES		
Other payables and accruals	5,648	2,368
Total current liabilities	5,648	2,368
NET CURRENT LIABILITIES	(958)	(734)
TOTAL ASSETS LESS CURRENT LIABILITIES	271,981	281,823
NON-CURRENT LIABILITY		
Loans from the immediate holding company	87,779	87,779
Total non-current liability	87,779	87,779
Net assets	184,202	194,044
EQUITY		
Share capital	75,032	75,032
Other reserves (note)	109,170	119,012
Total equity	184,202	194,044

Sun Jun
Director

Xiao Zhaoyi
Director

Notes to Financial Statements (Continued)

31 December 2016

33. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (CONTINUED)

Note:

A summary of the Company's reserves is as follows:

	Equity component of convertible notes HK\$'000	General reserve fund HK\$'000	Share option reserve HK\$'000	Special capital reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2015	5,545	167,746	608	3,266	(47,910)	129,255
Equity-settled share option arrangements	–	–	(608)	–	–	(608)
Transfer to accumulated losses in accordance with the undertaking	–	–	–	(2,076)	2,076	–
Total comprehensive loss for the year	–	–	–	–	(9,635)	(9,635)
At 31 December 2015 and 1 January 2016	5,545	167,746	–	1,190	(55,469)	119,012
Transfer to accumulated losses in accordance with the undertaking	–	–	–	(1,190)	1,190	–
Total comprehensive loss for the year	–	–	–	–	(9,842)	(9,842)
At 31 December 2016	5,545	167,746	–	–	(64,121)	109,170

The share option reserve comprises the fair value of share options granted which are yet to be exercised, as further explained in the accounting policy for share-based payments in note 2.4 to the financial statements. During the year ended 31 December 2015 the related options were forfeited and the amount was transferred to retained profits.

34. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 27 March 2017.



粤海制革有限公司
GUANGDONG TANNERY LIMITED