

The background is a textured, artistic composition. The upper portion is a light, off-white or cream color, featuring several stylized leaves in shades of purple and blue, some with fine line details. On the right side, there are vertical, textured elements in yellow and gold, resembling woven reeds or bamboo. The lower two-thirds of the image is dominated by a dense pattern of concentric, hand-drawn spirals in various shades of blue, teal, and white. Interspersed among these spirals are several bright orange, brush-stroke-like shapes that resemble fish or abstract forms. The overall style is painterly and organic.

ANNUAL REPORT  
2008

**CROSBY**  
CAPITAL LIMITED

Stock Code: 8088

## CHARACTERISTICS OF THE GROWTH ENTERPRISE MARKET (“GEM”) OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE “EXCHANGE”)

GEM has been established as a market designed to accommodate companies to which a high investment risk may be attached. In particular, companies may list on GEM with neither a track record of profitability nor any obligation to forecast future profitability. Furthermore, there may be risks arising out of the emerging nature of companies listed on GEM and the business sectors or countries in which the companies operate. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration. The greater risk profile and other characteristics of GEM mean that it is a market more suited to professional and other sophisticated investors.

Given the emerging nature of companies listed on GEM, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board and no assurance is given that there will be a liquid market in the securities traded on GEM.

The principal means of information dissemination on GEM is publication on the Internet website operated by the Exchange. Listed companies are not generally required to issue paid announcements in gazetted newspapers. Accordingly, prospective investors should note that they need to have access to the GEM website in order to obtain up-to-date information on GEM-listed issuers.

*This report, for which the directors of Crosby Capital Limited collectively and individually accept responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on the Growth Enterprise Market of the Stock Exchange for the purpose of giving information with regard to Crosby Capital Limited. The directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief:– (1) the information contained in this report is accurate and complete in all material respects and not misleading; (2) there are no other matters the omission of which would make any statement in this report misleading; and (3) all opinions expressed in this report have been arrived at after due and careful consideration and are founded on bases and assumptions that are fair and reasonable.*



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Expressed in United States dollars (“US\$”)

The Chinese version of this annual report is provided for reference only.  
In the event of any inconsistency between the Chinese and English versions,  
the English version shall prevail.

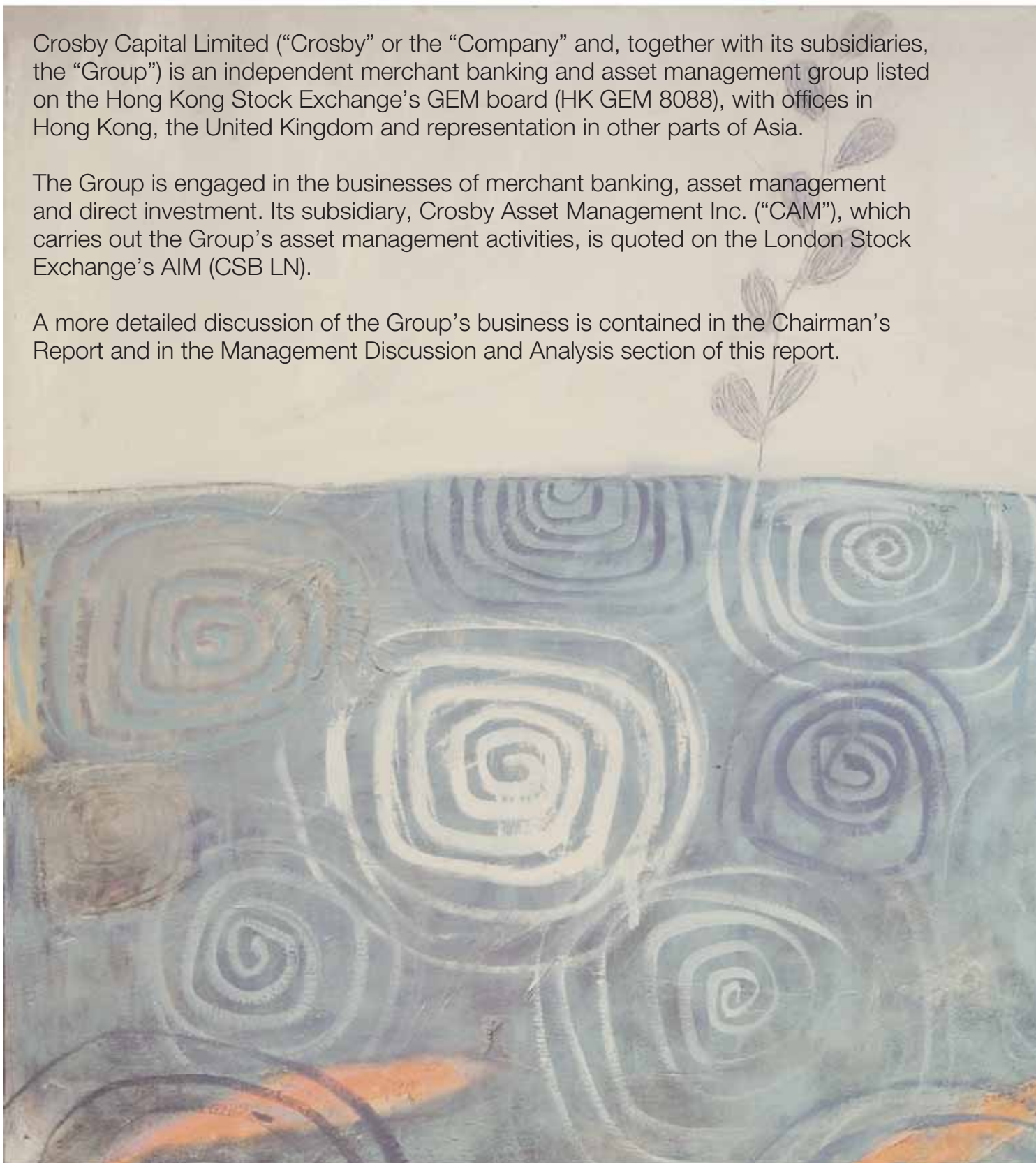
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## About Crosby Capital Limited

Crosby Capital Limited (“Crosby” or the “Company” and, together with its subsidiaries, the “Group”) is an independent merchant banking and asset management group listed on the Hong Kong Stock Exchange’s GEM board (HK GEM 8088), with offices in Hong Kong, the United Kingdom and representation in other parts of Asia.

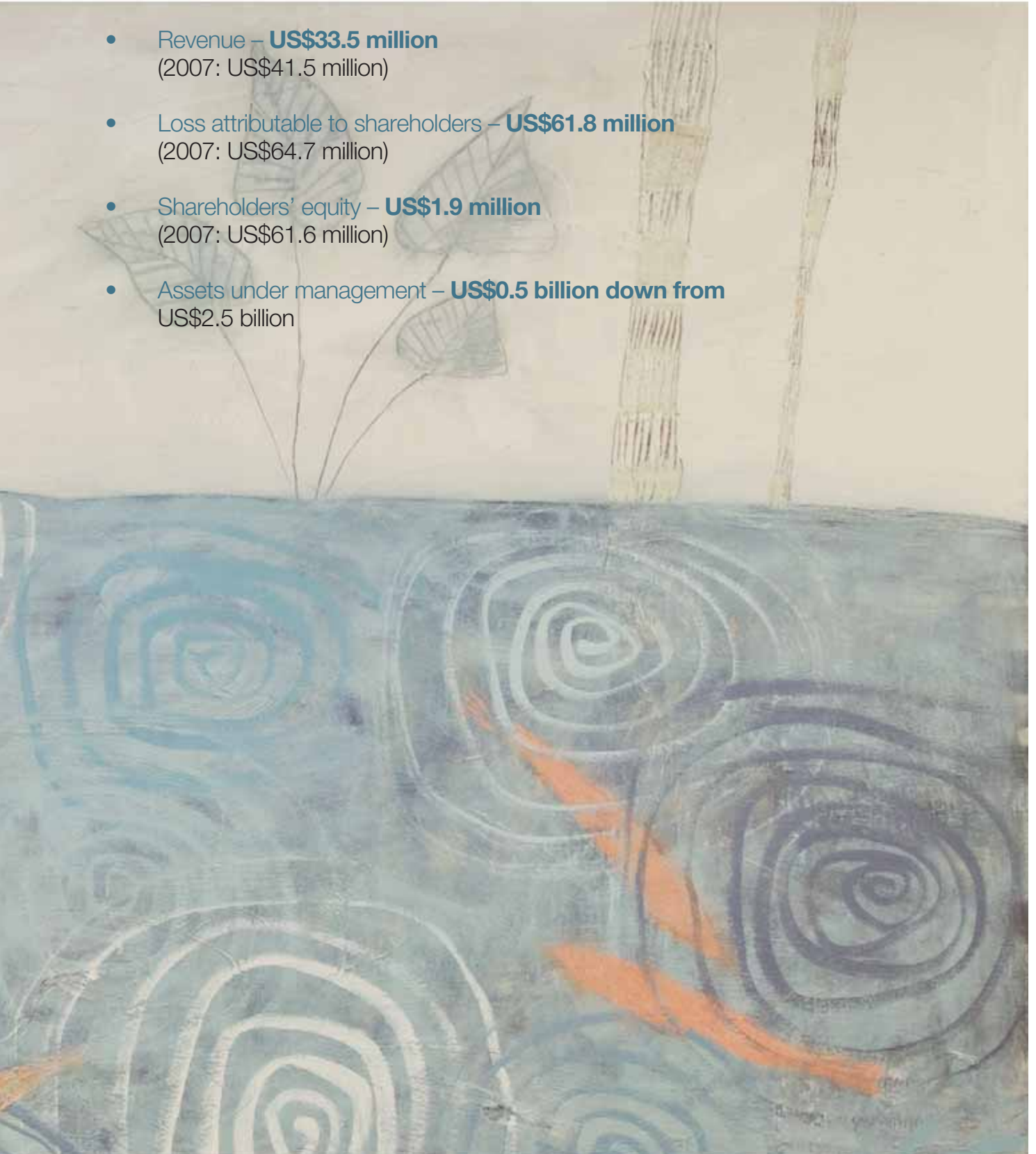
The Group is engaged in the businesses of merchant banking, asset management and direct investment. Its subsidiary, Crosby Asset Management Inc. (“CAM”), which carries out the Group’s asset management activities, is quoted on the London Stock Exchange’s AIM (CSB LN).

A more detailed discussion of the Group’s business is contained in the Chairman’s Report and in the Management Discussion and Analysis section of this report.



## Highlights

- Revenue – **US\$33.5 million**  
(2007: US\$41.5 million)
- Loss attributable to shareholders – **US\$61.8 million**  
(2007: US\$64.7 million)
- Shareholders' equity – **US\$1.9 million**  
(2007: US\$61.6 million)
- Assets under management – **US\$0.5 billion down from**  
US\$2.5 billion





# Chairman's Report



By the time this report is published, we will have lived through some of the most incredible times witnessed in financial markets. The destruction of shareholder value, the unmitigated volume of governmental support to banks and financial institutions across the world, and the unmasking of a number of breathtaking scandals are just some of the more obvious headlines.

The effects of these headlines have yet to be fully appreciated, but one thing is for certain, and that is that hundreds of small independent financial firms, particularly those in the asset management sector, have ceased to exist. These words may appear somewhat emotive, but I am afraid they connote and convey the harsh reality.

Seen against this context, Crosby Capital Limited ("Crosby") has had to run very hard just to survive. As you will see from the accompanying financial statements, as a result of a combination of business failures and reductions in assets under management at Crosby Asset Management Inc. ("CAM") and write downs of the value of investments on our own balance sheet, our shareholder equity has been hit hard, and many of our operations have been curtailed. Indeed, assets under management at CAM declined significantly during the year from US\$2.5 billion to barely US\$0.5 billion at 31 December 2008, and our ambitions in the asset management business now need to be reviewed. As a consolidated subsidiary, the losses that CAM has suffered have had a major impact on Crosby, and as you will see from the consolidated financial statements, the vast majority of our losses are attributable to those operations.

# Chairman's Report

The details of our financial and operational status are contained in the section "Management Discussion and Analysis", but in summary the key points that should be noted are:

## Forsyth

As the markets continued to deteriorate during 2008, CAM's focus shifted from trying to grow the Forsyth business to limiting the operating losses through closing those funds which became uneconomical due to investor redemptions. Furthermore, in early 2009, CAM decided not to pursue plans for the consolidation and remarketing of the remaining Forsyth hedge fund of fund offerings and has commenced their closure. As a result of this reduction in activities staff numbers directly involved in this business has reduced significantly from 66 when we took on the investment management contracts in September 2007 to 3 at the date of this report.

## Crosby Wealth Management

Crosby Wealth Management ("CWM"), in which CAM has a 56.14% interest, suffered a significant decline in assets under management during the latter part of 2008. However, assets under management appear to have now stabilised at approximately US\$200 million, which was the level last reported in November 2008. Margins remain low at present mainly due to low trading volumes, and this will continue to impact revenues and profitability for the medium term.

CWM is progressing with its defence against legal proceedings brought by a client in Hong Kong concerning a trade execution error. The consolidated financial statements have made adequate provision in respect of the claim and an appropriate amount of cash has been lodged with the Hong Kong court system. I will update you on the results of these proceedings in due course.

## Apollo

Apollo Multi-Asset Management LLP ("Apollo"), in which CAM has a 51% stake, launched its two flag ship funds successfully in November 2008 but has not yet reached critical mass. The environment is clearly very different from that in which Apollo was planned, and CAM will continue to actively monitor its position.

## Crosby Active Opportunities Fund

CAM's Crosby Active Opportunities Fund ("CAOF"), had a net return for 2008 of approximately -43% and from inception of approximately -32%. The assets under management of CAOF declined to approximately US\$38 million at 31 December 2008 due to a combination of redemptions and the negative performance. CAOF had a positive net return of approximately +0.9% for the two months ended 28 February 2009. Operational costs directly associated with these activities have been reduced significantly as a result.

## SW1 Capital

In August 2008, CAM discontinued its sponsorship of the development of the fund platform business, SW1 Capital, and resigned from the partnership.

# Chairman's Report

## Orchard Petroleum

At December 2008 Orchard Petroleum was producing from approximately 41 wells. However, the value of CAM's stake in Orchard Petroleum has clearly been affected by the significant fall in the price of oil and gas. Orchard Petroleum funded its drilling operations by taking on debt (provided by its major shareholder) and through the issue of preference shares, and as of the date of this report there can be no certainty that the enterprise value of the business is higher than the debt and preference shares that it has outstanding.

On a consolidated basis, CAM's shareholding in ESK (the corporate entity that made the original acquisition of Orchard Petroleum) is 5%. However, after the repayment of capital to preference shareholders, this will rise to an effective interest between 9% and 10%.

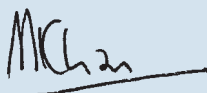
## Merchant Banking

The merchant banking business, which is 100% owned by Crosby, performed admirably and completed a number of fee income earning deals during 2008. However, in 2009 although good progress has been made in a variety of transactions, where we have negotiated a carried interest in the underlying assets, capital raising and visibility of realizations are being affected by market conditions. I look forward to updating you as these transactions develop over the coming months, but I would note that we have chosen to focus on oil and gas, and metals and mining as the core areas for new deals and we have aligned ourselves with a small number of strategic and corporate investors in these sectors.

## ADM Loan

In June 2008, Coniston International Capital Limited ("Coniston"), a 100% subsidiary of Crosby, participated in the amount of US\$9,815,000 in a loan to Asia Special Situations GJP1 Limited, a wholly owned subsidiary of IB Daiwa Corporation ("IBD"), from ADM Galleus Fund Limited ("ADM"), an investment fund managed by Asia Debt Management Hong Kong Limited (the "ADM Loan"). At 31 December 2008, the Group has written down the book value of the ADM Loan to the discounted value of the fair value of the security and the guarantee provided by IB Daiwa. The principal security is AIM listed Leed Petroleum which traded most recently at a price of 14.75p compared to 59p as at 30 June 2008. In February 2009, subsequent to the year under review, US\$1,679,000 of the ADM Loan was prepaid to Coniston.

After the close of the year, the Group has continued to reduce its costs which will mean that our ability to survive this downturn should be enhanced. I would like to thank my colleagues and my staff for their continued dedication. I would like to record my personal and heartfelt gratitude to our shareholders for their patience.



Ilyas Khan  
Chairman & Chief Executive Officer  
19 March 2009



# Management Discussion and Analysis

## FINANCIAL RESULTS

The consolidated financial results are summarised below:

	<b>2008</b> <b>US\$'000</b>	2007 US\$'000
Revenue	<b>33,506</b>	41,534
Loss from operations	<b>(71,316)</b>	(54,418)
Loss after taxation	<b>(72,808)</b>	(57,808)
Loss attributable to equity holders of the Company	<b>(61,791)</b>	(64,651)
	<b>US cents</b>	(Restated) US cents
Loss per share – basic	<b>(18.49)</b>	(19.24)

### Revenue

A breakdown of revenue between advisory fees from corporate finance activities, fee income from fund management activities and service fees from wealth management activities is provided in Note 6 to the financial statements. The decrease in turnover to US\$33.5 million from US\$41.5 million in 2007 is mainly due to the decrease in the service fees from wealth management activities to US\$7.1 million in 2008 from US\$28.9 million in 2007, offset by the increase in the fund management fees to US\$13.2 million in 2008 from US\$10.6 million in 2007 due to the contribution of Forsyth Partners funds for the full year and the increase in financial advisory fee income to US\$10.6 million in 2008 from US\$2.0 million in 2007.

The Group incurred a net loss on financial assets and liabilities at fair value through profit or loss totaling US\$33.1 million during the year ended 31 December 2008. This loss is mainly attributable to: (i) a fall during 2008 in the share price of IB Daiwa Corporation from ¥41 to ¥6, which resulted in a loss of US\$18.0 million in the income statement; (ii) the sale of the Group's interest in Sunov Petroleum (Pakistan) Limited resulting in a loss of US\$4.4 million; (iii) a fall during 2008 in the share price of White Energy from A\$2.96 to A\$2.00 which resulted in an unrealised mark-to-market loss of US\$3.2 million; (iv) a fall during 2008 in the share price of Fermiscan from A\$1.00 to A\$0.135 which resulted in an unrealised mark-to-market loss of US\$3.1 million.

A breakdown of other income of US\$6.1 million is provided in Note 7 to the financial statements.

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# Management Discussion and Analysis

## Administrative Expenses

Details of the restructuring expenses of US\$7.0 million are provided in Note 8 to the financial statements relating to the restructuring of Forsyth partners asset management business.

Details of the impairment of intangible assets of US\$9.8 million are provided in Note 22 of the consolidated financial statements.

Other administrative expenses decreased to US\$36.1 million for 2008 from US\$48.0 million for 2007. The majority of these expenses is made up of Directors' remuneration and employee emoluments, further details of which are provided in Note 14(c) of the financial statements, which decreased to US\$27.1 million for 2008 from US\$43.3 million for 2007. The decrease in Directors' remuneration and employee emoluments was due to the following factors:

- Increase of salaries and pensions expense of US\$3.7 million to US\$18.3 million for 2008 from US\$14.6 million for 2007 mainly due to the full year expense of Forsyth Partners asset management business which was taken on in September 2007;
- Decrease in commissions paid and payable by US\$8.5 million to US\$2.5 million from US\$11.0 million mainly due to the decrease in turnover of the Group's wealth management business to which the commissions directly correlate; and
- Decrease in the bonus paid and payable which decreased by US\$11.7 million to US\$0.5 million for 2008 from US\$12.2 million for 2007;

## Other Operating Expenses

Other operating expenses of US\$11.8 million for 2008 increased from US\$6.3 million in 2007. The increase largely represents a provision made for a legal claim. Further details of which are provided in Note 36 of the consolidated financial statements.

## Segmental Results

An analysis of the results by business segment is provided in Note 5 to the financial statements. Commentary on the results by business segment provided in the Chairman's Report.

## Finance Costs

An analysis of the finance costs is provided in Note 9 to the financial statements. The finance costs in 2008 represent US\$1.3 million of notional effective interest on the convertible bond issued during 2006.

## Minority Interests

The credit to minority interests in the consolidated income statement for 2008 of US\$11.0 million mainly consists of 15.28% minority shareholders of CAM share of its losses.

# Management Discussion and Analysis

## FINANCIAL POSITION AND RESOURCES

The consolidated balance sheet is summarised below:

	<b>2008</b> <b>US\$'000</b>	2007 US\$'000	Decrease %
Total assets	<u>41,771</u>	<u>124,902</u>	<u>(66.56)</u>
Net current assets	<u>22,127</u>	<u>67,628</u>	<u>(67.28)</u>
Equity attributable to equity holders	<u>1,943</u>	<u>61,616</u>	<u>(96.85)</u>
Total equity	<u>4,841</u>	<u>81,279</u>	<u>(94.04)</u>

### Significant Investments

At 31 December 2008, the Group had available-for-sale investments of US\$1.9 million, loan receivable of US\$7.8 million and financial assets at fair value through profit or loss of US\$9.8 million. Details of these investments and loan receivable are set out in Notes 19, 24 and 25 to the financial statements respectively. Details of the Group's risk management policy and exposure to market risk are set out in Note 41 to the financial statements.

Commentary on the performance during the year of significant investments and the loan receivable held provided in the Chairman's Report.

The Group has no existing plans to make new material investments during the coming year other than those arising from the ordinary course of its merchant banking business.

### Liquidity

At the end of 2008, the Group had cash and cash equivalents balances of US\$17.0 million decreased from US\$25.1 million and net current assets of US\$22.1 million decreased from US\$67.6 million. Further details of the current assets are set out in Notes 23, 24, 25, 26 and 34(c) to the financial statements. Details of the Group's risk management policy and exposure to liquidity risk are set out in Note 41 to the financial statements.

### Gearing

On 8 March 2006, Crosby sold a US\$75 million zero coupon convertible bond to Goldman Sachs International, raising net proceeds of US\$72.8 million for the Group after expenses. The convertible bond has a five-year term and provides bondholders with a premium on redemption in March 2011 at 116.1% of its principal, or the ability, at their choice to either convert into newly issued shares of Crosby at HK\$0.7665 per share or exchange for existing shares of CAM owned by Crosby at £0.9975 per share. As of 31 December 2008, US\$55 million of the convertible bond had been converted into 556,666,011 new shares of Crosby. No further Crosby shares can be issued under the terms of the convertible bond. The maximum amount by which the Group's stake in CAM could now be reduced if all remaining bondholders elect to exchange for CAM shares is 4.70%, or 11,453,287 shares, leaving the Group with a majority stake of at least 80.02% at 31 December 2008.



# Management Discussion and Analysis

At 31 December 2008, the Group had no other significant debt.

Details of the Group's financial risk management objective and policies and exposure to capital risk are set out in Note 41 to the financial statements.

## Charges

There are no charges on Group's investments and assets other than those detailed in the above section.

## Commitments and Contingent liabilities

At 31 December 2008, the Group had no significant commitments, other than under operating leases for the rental of its office premises as set out in Note 35 to the financial statements, and no contingent liabilities, including pension obligations, other than those set out in Note 36 to the financial statements.

## Equity Structure

An analysis of the movements in equity during the year is provided in the consolidated statement of changes in equity on page 37 of the financial statements.

During the year ended 31 December 2008, the Company purchased through the Stock Exchange 10,132,541 ordinary shares at prices between HK\$0.104 and HK\$1.078 which were cancelled on 16 April 2008, 14 July 2008, 12 September 2008, 30 September 2008 and 1 December 2008 respectively. On 28 April 2008, the Company effected a share consolidation by consolidating every ten Ordinary Shares of US\$0.001 into one Ordinary Share of US\$0.01 each. At 31 December 2008, the issued ordinary share capital of the Company was 301,347,984 shares.

At 31 December 2008, the number of non-voting convertible deferred shares issued by the Company was 29,250,000 shares which remained unchanged during the year. The non-voting convertible deferred shares have the following rights and restrictions:

- (i) The holder is not entitled to vote at any general meetings of the Company;
- (ii) The deferred shares rank *pari passu* with ordinary shares in respect of all distributions;
- (iii) Each deferred share can be converted into one ordinary share upon 14 days prior written notice to the Company and there is no expiration date for the right of conversion; and
- (iv) The deferred shares have no redemption rights.

## Minority Interests

Minority interests in the balance sheet decreased to US\$2.9 million at 31 December 2008 from US\$19.7 million at the end of 2007. The balance at the end of 2008 is made up of US\$1.3 million relating to the minority shareholders of CAM representing 15.28% of its issued share capital and, within CAM, US\$1.6 million consisting of the 43.86% minority shareholders interest in the Group's wealth management operating subsidiary.

# Management Discussion and Analysis

## EMPLOYEE INFORMATION

As at 31 December 2008, the Group had 70 full-time employees (2007: 138). Details of the Directors' remuneration and employees' emoluments during the year are provided in Note 14 to the financial statements.

The remuneration packages of the Group's Directors and employees are kept at a competitive level to attract, retain and motivate Directors and employees of the quality required to run the Group successfully. In general, remuneration consists of a combination of a fixed salary paid in cash and a performance linked bonus paid in cash and options. A portion of the bonus may be deferred subject to the achievement of certain pre-determined targets and conditions. Options are either struck at or out-of-the money. The Group's remuneration policies and practices are reviewed annually and benchmarked against a peer group of international financial institutions.

## RETIREMENT BENEFIT SCHEMES

Details of the Group's retirement benefit schemes is set out in Note 3(o)(ii) to the financial statements.

## FOREIGN CURRENCY EXPOSURE

Details of the Group's financial risk management objectives and policies and exposure to foreign currency risk are set out in Note 41 to the financial statements.

## MATERIAL ACQUISITIONS AND DISPOSALS

There were no material acquisitions and disposals during the year ended 31 December 2008. Details of the acquisitions and disposals during the year are provided in Notes 39 and 40 to the financial statements.

# Profiles of Directors and Senior Management

## Profiles of Directors



**Ilyas Tariq Khan**, Chairman and Chief Executive Officer

Ilyas, aged 46, founded Crosby in December 1998 and is also responsible for the Merchant Banking activities of the Crosby Group. Prior to December 1998, Ilyas was a senior member of the management team and a managing director of Nomura, responsible for a regional (non-Japan Asia) investment banking and fixed income business, where he worked closely with Simon Fry.

Ilyas has worked at financial institutions such as Citicorp, UBS, Nomura and Schroders. At Citicorp and UBS, Ilyas initiated, built, and then managed regional corporate finance and capital market businesses in Asia and was responsible for a number of landmark transactions and “deals of the year” across Asia.

Ilyas is an independent non-executive director of London listed Speymill Group PLC, a non-executive director of Australian listed White Energy Company Limited and a non-executive director of Conister Trust, a licensed bank in the Isle of Man.

**Johnny Chan Kok Chung**

Johnny, aged 49, co-founded Crosby with Ilyas and sits on the Board of Crosby Capital Limited. He is Chairman of Crosby Asset Management (Hong Kong) Limited and Crosby Wealth Management (Hong Kong) Limited, both respectively regulated entities by the HKSF. He oversees the development of Crosby’s asset and wealth management businesses in Asia.

He is the Chief Investment Officer of Softech, the manager of the Hong Kong Government Applied Research Fund and acts in the same capacity in Crosby Asset Management (Hong Kong) Limited, the manager of the Crosby China Chips Fund and the JAIC Crosby Fund.

He acts as the Chairman of the Hong Kong Venture Capital and Private Equity Association since June 2007. He served as a panel member on the HKSAR Government Small Entrepreneur Research Assistance Programme (SERAP) between 2001-2006. Since April 2008, he serves as a member of the Hong Kong Trade Development Council’s Financial Services Advisory Committee.

Johnny has over 25 years of experience in investment management and investment banking.



**Simon Jeremy Fry**

Simon, aged 49, has over 20 years experience in the investment banking industry prior to joining CAM as CEO in 2003, most recently with the Nomura Group where he was a managing director and European Board member, as well as a member of Nomura’s Risk Committee and Credit Committee.

Simon joined Nomura in 1994 where he initiated and built Nomura’s successful Asset Investment Group (AIG). The focus of AIG was to create specific product and strategy groups to invest in miss-priced and undervalued credit and equity exposures. This was done through a variety of both private and public equity, debt and derivative instruments. During this period, Simon was also the Chief Executive Officer of Nomura’s highly regarded International Markets Division. This division was responsible for all capital market activity in equity, fixed income and derivatives as well as the fixed income primary origination.

From 1980, Simon worked at Credit Suisse First Boston (“CFSB”) for 14 years trading a variety of securities encompassing both fixed income and equities. Having spent two years in New York at the First Boston Corporation, Simon returned to London and developed CFSB’s Asset Trading Group. As a managing director he built a team to focus primarily on arbitrage strategies within the public markets and generated significant returns over a number of years.



## Profiles of Directors and Senior Management



### **Ahmad S. Al-Khaled**

Ahmad, aged 42, is the Chief Operating Officer of TBV Holdings Limited, a global Venture Capital firm that invests in private and publicly held companies in high growth sectors. Ahmad is also the Assistant Deputy Director and Head of Investment Funds Division at the Kuwait Fund for Arab Economic Development which he joined in 1995. His responsibility is to lead a team of investment professionals in strategizing, analysing, investing and monitoring a portfolio of investment funds that include hedge funds, long only equity, fixed income, private equity and real estate funds.

### **Daniel Yen Tzu Chen**

Daniel, aged 53, joined the Board in December 2002. He currently serves on the board of Hudson Holding Pte Ltd., a property and investment holding company based in Singapore. He is also a managing director and Founder of P.T. Universal Sejati, an Indonesian trading company that deals in commodity metals, chemicals, machinery and mining products.

Daniel has an accounting and business background and has over 20 years experience throughout the Southeast Asian region particularly in Indonesia and Singapore.



### **Peter McIntyre Koenig**

Peter, aged 64, joined the Board in May 2004 with a financial and business background having over 30 years experience in journalism, including senior editorial positions for respected financial publications including the Institutional Investor, Euromoney, the Independent on Sunday, Bloomberg News and the Sunday Times. Peter is a director of the Food Commission, a non-profit group concerned with food and health issues.

### **Joseph Tong Tze Kay**

Joseph, aged 46, joined the Board in August 2004 with a financial and business background including senior positions with Universal Music Limited, Softbank China Venture Investments Limited and Nomura China Investments Limited. Joseph is a member of the American Institute of Certified Public Accountants and the Hong Kong Institute of Certified Public Accountants and has degree in Accounting and Statistics from the University of Southampton, England. Joseph has been an independent non-executive director of Netease, Inc., listed on NASDAQ, since March 2003.



# Directors' Report

The Directors present their report and the audited financial statements of the Company and the Group for the year ended 31 December 2008. The Company changed its name from Techpacifc Capital Limited to Crosby Capital Limited on 25 April 2008.

## PRINCIPAL ACTIVITIES

The principal activity of the Company is to act as the holding company of the Group. The principal activities of the Company's principal subsidiaries and associates as at 31 December 2008 are set out in Notes 42 and 17 to the financial statements respectively.

## RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 December 2008 and the state of affairs of the Group and the Company at that date are set out in the financial statements on pages 33 to 122.

The Directors do not recommend the payment of a dividend for the year.

## SHARE CAPITAL

Details of movements in the share capital of the Company during the year are set out in Note 31 to the financial statements.

## RESERVES

Details of movements in the reserves of the Group and the Company during the year are set out in the financial statements on pages 36 to 37 and 91 respectively.

## DISTRIBUTABLE RESERVE

Distributable reserve of the Company at 31 December 2008 amounted to US\$34,040,000 (2007: US\$91,451,000).

## PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in Note 15 to the financial statements.

## FIVE YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 123.

## PURCHASE, SALE OR REDEMPTION OF SECURITIES

Details of the Company's purchase of its securities during the year are set out in Note 31(e) to the financial statements. Save as disclosed therein, neither the Company nor any of its subsidiaries has purchased or sold any of the Company's securities during the year.

# Directors' Report

## SHARE OPTION SCHEMES

Details of the Share Option Schemes are set out in Note 33 to the financial statements.

## DONATIONS

The Group made charitable and other donations during the year amounting to approximately US\$15,000 (2007: US\$74,000).

## DIRECTORS

The Directors of the Company during the year were as follows:

### Executive Director:

Ilyas Tariq Khan (Note 1) (Chairman and Chief Executive Officer)

### Non-executive Directors:

Johnny Chan Kok Chung (Note 2)

Ahmad S. Al-Khaled

Simon Jeremy Fry (appointed on 1 June 2008)

### Independent non-executive Directors:

Daniel Yen Tzu Chen

Peter McIntyre Koenig

Joseph Tong Tze Kay

Note 1: Ilyas Tariq Khan was redesignated as Executive Director and took up the role of Chief Executive Officer on 1 April 2008.

Note 2: Johnny Chan Kok Chung relinquished the role as Chief Executive Officer and was redesignated as Non-Executive Director on 1 April 2008

In accordance with article 87 of the Company's Articles of Association, Messrs. Ilyas Tariq Khan and Johnny Chan Kok Chung retire by rotation and, being eligible, offer themselves for re-election at the forthcoming annual general meeting.

## DIRECTORS' SERVICE CONTRACTS

None of the Directors offering themselves for re-election at the forthcoming annual general meeting has a service contract with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

## DIRECTORS' REMUNERATION

Details of the Company's Directors' remuneration are set out in Note 14(a) to the financial statements.

## DIRECTORS' INTERESTS IN CONTRACTS

No contract of significance to which the Company or any of its subsidiaries was a party and in which a Director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.



# Directors' Report

## DIRECTORS' INTERESTS IN SECURITIES

As at 31 December 2008, the interests or short positions of the Directors and chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO), which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept under section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to Rule 5.46 to Rule 5.67 of the GEM Listing Rules relating to securities transactions by Directors, were as follows:

### (i) Interests in the ordinary shares of the Company

Name of Directors	Personal Interest	Family interest	Corporate interest	Aggregate long position in ordinary shares of the Company	Percentage which the aggregate long position in ordinary shares represents to the total ordinary shares of the Company in issue %
Ilyas Tariq Khan (Notes 1 & 2)	8,249,407	–	41,828,278	50,077,685	16.56
Johnny Chan Kok Chung (Note 3)	15,155,320	1,609,738	–	16,765,058	5.54
Simon Jeremy Fry	11,018,658	–	–	11,018,658	3.64
Joseph Tong Tze Kay	500,000	–	–	500,000	0.17
Daniel Yen Tzu Chen	200,000	–	–	200,000	0.07
Peter McIntyre Koenig	350,000	–	–	350,000	0.12

Note 1: TW Indus Limited held 19,339,914 ordinary shares. TW Indus Limited was beneficially wholly-owned by Ilyas Tariq Khan.

Note 2: ECK & Partners Limited held 22,488,364 ordinary shares. ECK & Partners Limited was beneficially owned as 88.86% by Ilyas Tariq Khan. Since Ilyas Tariq Khan is entitled to exercise more than one third of the voting power at general meetings of ECK & Partners Limited, he is deemed to be interested in 22,488,364 ordinary shares owned by ECK & Partners Limited.

Note 3: Yuda Udomritthiruj held 1,609,738 ordinary shares. Yuda Udomritthiruj, an employee of a subsidiary of the Company, is the wife of Johnny Chan Kok Chung and, accordingly, he is deemed to have interests in her shares.

### (ii) Interests in the non-voting convertible deferred shares of the Company

Name	Number or approximate attributable number of non-voting convertible deferred shares	Percentage which the aggregate long position in non-voting convertible deferred shares represents to the total non-voting convertible deferred shares currently in issue
Simon Jeremy Fry	29,250,000	100%

# Directors' Report

## DIRECTORS' INTERESTS IN SECURITIES (continued)

### (iii) Interests in the underlying shares of the Company

The interests in the underlying shares of the Company arise from unlisted share options (physically settled equity derivatives) granted to the Directors of the Company under the Company's Share Option Scheme, details of which are provided below:

Name of Directors	Date of grant	Subscription price	Aggregate long position in underlying shares of the Company	Percentage which the aggregate long position in underlying shares of the Company represents to the total ordinary share capital of the Company in issue %
Ilyas Tariq Khan	26 April 2006	HK\$7.70	6,000,000	
	11 February 2008	HK\$1.80	2,500,000	
			8,500,000	2.81
Johnny Chan Kok Chung	26 April 2006	HK\$7.70	6,000,000	
	11 February 2008	HK\$1.80	3,000,000	
			9,000,000	2.98
Simon Jeremy Fry	26 April 2006	HK\$7.70	6,000,000	
	11 February 2008	HK\$1.80	3,000,000	
			9,000,000	2.98
Ahmad S. Al-Khaled	24 March 2006	HK\$7.70	500,000	
	29 January 2007	HK\$3.65	250,000	
	11 February 2008	HK\$1.80	500,000	
	29 December 2008	HK\$0.18	500,000	
			1,750,000	0.58
Daniel Yen Tzu Chen	24 March 2006	HK\$7.70	500,000	
	29 January 2007	HK\$3.65	250,000	
	11 February 2008	HK\$1.80	500,000	
	29 December 2008	HK\$0.18	500,000	
			1,750,000	0.58
Peter McIntyre Koenig	24 March 2006	HK\$7.70	500,000	
	29 January 2007	HK\$3.65	250,000	
	11 February 2008	HK\$1.80	500,000	
	29 December 2008	HK\$0.18	500,000	
			1,750,000	0.58
Joseph Tong Tze Kay	24 March 2006	HK\$7.70	500,000	
	29 January 2007	HK\$3.65	250,000	
	11 February 2008	HK\$1.80	500,000	
	29 December 2008	HK\$0.18	500,000	
			1,750,000	0.58

# Directors' Report

## DIRECTORS' INTERESTS IN SECURITIES (continued)

### (iv) Short positions

None of the Directors held short positions in the shares and underlying shares of the Company or any Associated Corporation.

### (v) Interests in the shares of the Associated Corporation

Name of Directors	Associated Corporation	Personal interest	Corporate interest	Aggregate long position in shares of the Associated Corporation	Percentage which the aggregate long position in shares of the Associated Corporation represents to the issued share capital of the Associated Corporation
					%
Ilyas Tariq Khan (Note 1 & 2)	Crosby (Hong Kong) Limited	1	110,001	110,002	0.04
	Crosby Asset Management Inc.	100,000	–	100,000	0.04
Johnny Chan Kok Chung	Crosby (Hong Kong) Limited	30,000	–	30,000	0.01
	Crosby Asset Management Inc.	40,000	–	40,000	0.02
Simon Jeremy Fry	Crosby Asset Management Inc.	100,000	–	100,000	0.04

Note 1: TW Indus Limited held 40,001 shares in Crosby (Hong Kong) Limited. TW Indus Limited was beneficially wholly-owned by Ilyas Tariq Khan.

Note 2: ECK & Partners Limited held 70,000 shares in Crosby (Hong Kong) Limited. ECK & Partners Limited was beneficially owned as 88.86% by Ilyas Tariq Khan. Since Ilyas Tariq Khan is entitled to exercise more than one third of the voting power at general meetings of ECK & Partners Limited, he is deemed to be interested in 70,000 shares owned by ECK & Partners Limited.

# Directors' Report

## DIRECTORS' INTERESTS IN SECURITIES (continued)

### (vi) Interests in the underlying shares of the Associated Corporation

The interests in the underlying shares of Crosby Asset Management Inc. ("CAM") arise from unlisted share options (physically settled equity derivatives) granted to the Directors of the Company under the CAM's Share Option Scheme, details of which are provided below:

Name of Directors	Date of grant	Subscription price	Aggregate long position in underlying shares of the Associate Corporation	Percentage which the aggregate long position in underlying shares of the Associate Corporation represents to the issued share capital of the Associate Corporation %
Ilyas Tariq Khan	11 January 2008	22.25 pence	1,200,000	0.49
Johnny Chan Kok Chung	11 January 2008	22.25 pence	2,400,000	0.98
Simon Jeremy Fry	11 January 2008	22.25 pence	1,200,000	0.49

Save as disclosed above, as at 31 December 2008, none of the Directors or chief executive of the Company had any interests and short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO), which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provision of the SFO), or which were recorded in the register required to be kept under section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to Rule 5.46 to Rule 5.67 of the GEM Listing Rules relating to securities transactions by Directors.

# Directors' Report

## SUBSTANTIAL SHAREHOLDERS AND OTHER PERSONS

As at 31 December 2008, the following persons, other than the Directors or chief executive of the Company, had interests and short positions in the shares and underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or is expected, directly or indirectly, to be interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of any other member of the Group.

### (i) Interests in the ordinary shares and underlying shares of the Company

Name	Number or approximate attributable number of ordinary shares	Aggregate long position in underlying shares of the Company	Approximate percentage or approximate attributable percentage holding of ordinary shares currently in issue and/or percentage which the aggregate long position in underlying shares of the Company represents to the total ordinary share capital of the Company in issue
PMA Capital Management Limited (Note 1)	38,892,600	–	12.91%
Deutsche Bank Aktiengesellschaft	–	38,758,600	12.86%
TBV Holdings Limited (Note 2)	30,205,500	–	10.02%
ECK & Partners Limited (Note 3)	22,488,364	–	7.46%
PMA Prospect Fund (Note 1)	20,241,400	–	6.72%
TW Indus Limited (Note 4)	19,339,914	–	6.42%
Diversified Asian Strategies Fund (Note 1)	18,651,200	–	6.19%



# Directors' Report

## SUBSTANTIAL SHAREHOLDERS AND OTHER PERSONS (continued)

### (i) Interests in the ordinary shares and underlying shares of the Company (continued)

Note 1: PMA Capital Management Limited is the investment advisor of PMA Prospect Fund and Diversified Asian Strategies Fund, which are independent third parties. The interest of PMA Prospect Fund and Diversified Asian Strategies Fund in 20,241,400 ordinary shares and 18,651,200 ordinary shares respectively are included in the interest of PMA Capital Management Limited in 38,892,600 ordinary shares.

Note 2: TBV Holdings Limited is a company wholly-owned by the Kuwait Fund for Arab Economic Development, a development finance agency owned by the government of Kuwait.

Note 3: Since Ilyas Tariq Khan is entitled to exercise more than one third of the voting power at general meetings of ECK & Partners Limited, the interest of ECK & Partners Limited in 22,488,364 ordinary shares is duplicated in the 50,077,685 ordinary shares in which Ilyas Tariq Khan is interested as a Director.

Note 4: TW Indus Limited held a direct interest in 19,339,914 ordinary shares. Ilyas Tariq Khan was beneficially interested in 100% of the share capital of TW Indus Limited and, therefore, Ilyas Tariq Khan was also interested in these 19,339,914 ordinary shares which are duplicated within the 50,077,685 ordinary shares in which Ilyas Tariq Khan was interested as a Director.

### (ii) Short positions

No person held short positions in the Shares and Underlying Shares of the Company as recorded in the register required to be kept under section 336 of the SFO.

Save as disclosed above, as at 31 December 2008, the Directors of the Company were not aware of any other person who had an interest or short position in the Shares and Underlying Shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO.

Save as disclosed above, as at 31 December 2008, no other person had interests which were recorded in the register required to be kept under section 336 of the SFO.

## MAJOR CLIENTS AND SUPPLIERS

The Group is mainly engaged in the business of investment banking and asset management and its income is primarily derived from the return on investments and the disclosure of information regarding customers and suppliers would not be meaningful.

## CONNECTED TRANSACTIONS

The Group had no connected transactions during the year that require disclosure under the GEM Listing Rules.

# Directors' Report

## FINANCIAL ASSISTANCE AND GUARANTEES TO AFFILIATED COMPANIES

As at 31 December 2008, the Group had no advances outstanding which were non-trading in nature and exceeded 8% of the total assets of the Group as at 31 December 2008 which was required to be disclosed under Rule 17.22 of the GEM Listing Rules.

## COMPETING INTERESTS

The Directors are not aware of any business or interest, as at 31 December 2008, of the Directors, initial management shareholders of the Company or their respective associates which was required to be disclosed under Rule 11.04 of the GEM Listing Rules.

## FULL NAME AND QUALIFICATIONS OF COMPANY SECRETARY, QUALIFIED ACCOUNTANT AND THE COMPLIANCE OFFICER

The Company Secretary and Qualified Accountant of the Company is Martin Angus. He is a member of the Institute of Chartered Accountants in England and Wales and is also a member of the Hong Kong Institute of Certified Public Accountants.

The Compliance Officer of the Company is Johnny Chan Kok Chung. He holds a post-graduate diploma from the Securities Institute of Australia and is an Associate of the Securities Institute of Australia. He also has an MBA in International Business and a BA degree in Economics.

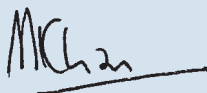
## DIRECTORS' RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

The Directors are responsible for the preparation of these financial statements.

## AUDITORS

The financial statements have been audited by Messrs. Grant Thornton who will retire from office and, being eligible, offer themselves for re-appointment at the forthcoming annual general meeting.

For and on behalf of the Board



**Ilyas Tariq Khan**  
Chairman

19 March 2009

# Corporate Governance Report

## (a) Corporate Governance Practices

During the financial year ended 31 December 2008, the Company has complied with the code provisions (“Code Provisions”) as set out in the Code on Corporate Governance Practices contained in Appendix 15 of the GEM Listing Rules, except for the following deviations:–

### 1. Code Provision A.2.1

Code Provision A.2.1 provides that the roles of the Chairman and Chief Executive Officer (“CEO”) should be separate and should not be performed by the same individual.

The positions of Chairman and CEO of the Company are both currently carried on by the same person. The Board of Directors of the Company (the “Board”) considers that this structure does not undermine the balance of power and authority between the Board and the management. The Board members have considerable experience and qualities which they bring to the Company and there is a balanced composition of Executive Directors and Non-executive Directors (including Independent Non-executive Directors). Given the composition of the Board, the Board believes that it is able to ensure that the balance of power between the Board and the management is not impaired. The Board believes that having the same person performing the roles of both Chairman and CEO does provide the Group with strong and consistent leadership and that, operating in this manner allows for more effective and efficient overall strategic planning of the Group.

### 2. Code Provision E.1.2

Code Provision E.1.2 provides that the Chairman of the Board should attend the annual general meeting to answer questions at the annual general meeting. The Chairman of the Company, Mr Ilyas Khan, had not attended the Company’s annual general meeting on 25 April 2008 due to an important family matter requiring him to be overseas. However, Mr. Khan had, by prior arrangement, deputized Mr. Johnny Chan to Chair the Annual General Meeting and answer any questions from shareholders.

# Corporate Governance Report

## (b) Directors' Securities Transactions

- (i) The Company has adopted a code of conduct regarding Directors' securities transactions on terms no less exacting than the required standard of dealings set out in rules 5.48 to 5.67 of the GEM Listing Rules.
- (ii) Having made specific enquiries of all Directors of the Company, the Company is satisfied that the Directors of the Company have complied with the required standard of dealings set out in rules 5.48 to 5.67 of the GEM Listing Rules, and with the Company's code of conduct regarding Directors' securities transactions.

## (c) Board of Directors

- (i) The Board is comprised of seven Directors, of which three are Independent Non-Executive Directors, as follows:

Chairman and Chief Executive Officer:	Ilyas Tariq Khan
Non-Executive Director:	Johnny Chan Kok Chung
Non-Executive Director:	Simon Jeremy Fry
Non-Executive Director:	Ahmad S. Al-Khaled
Independent Non-Executive Director:	Daniel Yen Tzu Chen
Independent Non-Executive Director:	Peter McIntyre Koenig
Independent Non-Executive Director:	Joseph Tong Tze Kay

The biographies of the Directors are set out under the "Profiles of Directors and Senior Management" on pages 12 and 13, and are posted on the Company's website ([www.crosby.com](http://www.crosby.com)).

- (ii) There have been seven meetings of the Board during the financial year.
- (iii) Attendance of individual Directors at meetings of the Board held during the year was as follows:

<b>Name of Director</b>	<b>No. of Board Meetings Attended</b>
Ilyas Tariq Khan	7
Johnny Chan Kok Chung	7
Simon Jeremy Fry (appointed on 1 June 2008)	3
Ahmad S. Al-Khaled	6
Daniel Yen Tzu Chen	6
Peter McIntyre Koenig	6
Joseph Tong Tze Kay	5

# Corporate Governance Report

## (c) Board of Directors (continued)

- (iv) The principal role of the Board is to provide strategic leadership to the Group within a framework of prudent and effective controls, which enables risk to be assessed and managed. The Board sets the Group's strategic aims, oversees the allocation of financial and human resources and reviews management performance. The Board sets the Group's values and standards and ensures that its obligations to shareholders and others are met and understood. The Board meets at least quarterly to review and discuss the Group's performance, strategy and business opportunities available. The Board also reviews and approves the Quarterly, Interim and Annual Reports of the Company. The Board has delegated the day-to-day running of the Group to the Chief Executive Officer and the Group's management team. However, the Board retains responsibility for:
- Approving annual operating and capital expenditure budgets and any material changes to them;
  - Approving the remuneration of the Directors (based on the recommendations of the Remuneration Committee);
  - Approving the appointment of Directors (based on recommendations of the Nomination Committee);
  - Approving the Interim and Annual Reports (based on recommendations of the Audit Committee);
  - Approving any decision to cease to operate all or any material part of the business;
  - Approving any changes relating to the Group's capital structure, including the reduction of capital, share issues and share buy backs; and
  - Approval of dividend policy and declaration of interim and final dividends.
- (v) The Company has complied with Rules 5.05(1) and (2) relating to the appointment of sufficient number of Independent Non-Executive Directors. An Independent Non-Executive Director has appropriate professional qualifications, or accounting or related financial management expertise.
- (vi) The Company considers that each of its Independent Non-Executive Directors are independent in accordance with the guidelines for assessing independence set out in Rule 5.09 of the Listing Rules.
- (vii) The Company considers that there is no relationship (including financial, business, family or other material/relevant relationship) among the members of the Board.
- (viii) During the year, the Company has complied with the Board Practices and Procedures as set out in Rules 5.34 to 5.45 of the GEM Listing Rules.



# Corporate Governance Report

## (d) Chairman and Chief Executive Officer

- (i) The Chairman and Chief Executive Officer of the Board is Ilyas Tariq Khan.
- (ii) The Board believes that having the same person performing the roles of both Chairman and CEO does provide the Group with strong and consistent leadership and that, operating in this manner allows for more effective and efficient overall strategic planning of the Group. The Board members have considerable experience and qualities which they bring to the Company and there is a balanced composition of Executive Directors and Non-executive Directors (including Independent Non-executive Directors). Given the composition of the Board, the Board believes that it is able to ensure that the balance of power between the Board and the management is not impaired.

## (e) Non-Executive Directors

The Non-Executive Directors were appointed for fixed terms of one year and thereafter are terminable on three month's written notice from either party. Every Director is subject to retirement by rotation at least once every three years. All Directors appointed to fill a casual vacancy are subject to election by shareholders at the first general meeting after their appointment.

## (f) Remuneration of Directors

- (i) The Company established a Remuneration Committee on 11 August 2005. The Committee meets at least once a year. The terms of reference of the Remuneration Committee are posted on the Company's website ([www.crosby.com](http://www.crosby.com)). The principal functions of the Remuneration Committee include: recommending to the Board the policy and structure for the remuneration of the Chairman, Executive Director and senior management (as determined by the Board), determining the specific remuneration packages of the Chairman, Executive Directors and senior management, reviewing and approving performance-based remuneration and compensation for loss or termination of office payable to Chairman, Executive Directors and senior management, ensuring no Director is involved in deciding his or her own remuneration, and approving the service contracts of Directors. The Remuneration Committee also fulfils the role of an Options Committee for the Employee Share Option Scheme and its main duty in this context is to approve the grant of options to relevant employees.
- (ii) The Remuneration Committee, comprised of a majority of Independent Non-Executive Directors, is chaired by Peter McIntyre Koenig, an Independent Non-Executive Director, and its membership includes Johnny Chan Kok Chung and Daniel Yen Tzu Chen. However, Johnny Chan Kok Chung takes no part in setting his own remuneration and is not present when the Remuneration Committee discusses his remuneration.
- (iii) There were two Remuneration Committee meetings during the year.
- (iv) The Remuneration Committee determined the specific remuneration packages of all the Executive Directors and senior management.

# Corporate Governance Report

## (g) Nomination of Directors

- (i) The Company established a Nomination Committee on 11 August 2005. The terms of reference of the Nomination Committee are posted on the Company's website ([www.crosby.com](http://www.crosby.com)). The principal function of the Nomination Committee is the consideration and nomination of candidates to fill casual vacancies to the Board.
- (ii) The Nomination Committee comprised a majority of Independent Non-Executive Directors, is chaired by Daniel Yen Tzu Chen, and its membership includes Ilyas Tariq Khan and Joseph Tong Tze Kay.
- (iii) There was one Nomination Committee meeting during the year.

## (h) Auditors' Remuneration

Auditors' remuneration for the year ended 31 December 2008 was US\$295,000 (2007: US\$207,000). During the year, the Group has paid in aggregate to its external auditors fees of US\$123,000 (2007: US\$28,000) for non-audit related activities in respect of the review of the Quarterly and Interim Reports for 2008 of the Company and its 84.72% subsidiary, Crosby Asset Management Inc., for taxation services of certain subsidiaries of the Group.

## (i) Audit Committee

- (i) The Company established an Audit Committee on 31 March 2000 with the written terms of reference. The terms of reference are available on the Company's website ([www.crosby.com](http://www.crosby.com)). The Audit Committee comprises three Independent Non-Executive Directors, Joseph Tong Tze Kay (Chairman), Daniel Yen Tzu Chen and Peter McIntyre Koenig. The duties of the Audit Committee include: managing the relationship with the Group's external auditors, reviewing the financial information of the Company, and overseeing the Company's financial reporting process and internal control systems. The Audit Committee reports its work, findings and recommendations to the Board after each meeting.
- (ii) The Audit Committee met four times during the year ended 31 December 2008.
- (iii) The Audit Committee has met with the Auditors and the Chief Financial Officer during the year to review the 2007 Annual Report and the Quarterly Report for the quarters ended 31 March 2008 and 30 September 2008, and the Interim Report for the six months ended 30 June 2008. The Audit Committee has also met to review these annual figures and was satisfied with the outcome of its review.
- (iv) The composition of the Audit Committee meets the requirements of Rule 5.28 of the Listing Rules.

# Corporate Governance Report

## (j) Internal Control

The Board is responsible for maintaining a strong system of internal control and risk management to safeguard shareholders' investments and the Group's assets. The definition of internal control applied by the Board is that, stated in "Internal Control – Integrated Framework", issued by the Committee of Sponsoring Organisations of the Treadway Commission ("COSO") in the United States in 1992 as recommended by the Hong Kong Institute of Certified Public Accountants, of a process designed to provide reasonable assurance regarding the achievement of objectives in relation to the following:

- (i) Effectiveness and efficiency of operations;
- (ii) Reliability of financial reporting; and
- (iii) Compliance with applicable laws and regulations.

The Group's system of internal control is designed to manage, rather than eliminate the risk of failure to achieve business objectives, and can only provide a reasonable, but not an absolute, assurance in this respect. In addition, it cannot guarantee against material misstatement or loss.

Through the Group's risk management framework, there is an on-going process for identifying, evaluating and managing the significant risks faced by the Group, including business, financial, compliance, legal and operating risks. As part of this process, the Company conducted a review of the effectiveness of its system of internal control during the year ended 31 December 2008. The Board, based on recommendations of the Audit Committee, has concluded that the internal control systems are effective and adequate, and that there are no significant areas of concern which may affect shareholders. The review covered all material controls including financial, operational and compliance controls, and risk management. The criteria the Board use to assess the effectiveness of the system of internal control included:

- (i) The nature and extent of the risks facing the Group;
- (ii) The extent and categories of risk that the Board regards as acceptable for the Group to bear;
- (iii) The likelihood of the risks materialising and the financial impact of the risks;
- (iv) The Group's ability to reduce the incidence and impact on the business of risks that do materialise; and
- (v) The costs of operating particular controls relative to the benefit thereby obtained.

The Board will review the risk management framework and the effectiveness of internal control on at least an annual basis.

The Board, based on the recommendations of the Audit Committee, has considered the need for an Internal Audit function during the year and has decided, after taking into account of the size of the Group, the scale, diversity and complexity of its activities, the number of employees, the level of external oversight that companies within the Group receive from regulatory bodies, as well as cost/benefit considerations, that an Internal Audit function is not yet justified. This decision will be reviewed annually.

# Corporate Governance Report

## (j) Internal Control (continued)

### Price-Sensitive Information

With regard to procedures and internal controls for the handling and dissemination of price sensitive information, the Company:

- (i) is aware of its obligations under the GEM Listing Rules and the overriding principle that information which is expected to be price-sensitive should be announced immediately;
- (ii) conducts its affairs with close regard to the “Guide on Disclosure of Price-sensitive Information” issued by the Hong Kong Stock Exchange;
- (iii) has implemented its own share dealing procedures that imposes a strict prohibition on the unauthorised use of confidential or insider information; and
- (iv) has established and implemented procedures for responding to external enquiries about the Group’s affairs.

## (k) Share interests of senior management

The number of shares held by senior management are set out in the Directors’ Report on pages 14 to 22.

## (l) Shareholders

The Board recognises its responsibility to represent the interest of all shareholders and to maximise shareholder value and this section of the Corporate Governance Report details the Group’s policies and actions in this respect.

Pursuant to Article 58 of the Articles of Association of the Company, any one or more shareholders holding not less than one-tenth of the paid up share capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the Company Secretary, to require an Extraordinary General Meeting (EGM) to be convened, stating the objects of the meeting, and deposited with our Company Secretary at 2701 Citibank Tower, 3 Garden Road, Central, Hong Kong. The meeting shall be held within two months after the deposit of such requisition.

The procedures for shareholders to put forward proposals at an Annual General Meeting (AGM) or EGM require that a written notice of those proposals be submitted by the shareholders to the Company Secretary at 2701 Citibank Tower, 3 Garden Road, Hong Kong. The detailed procedures vary according to whether the proposal constitutes an ordinary resolution or a special resolution.

Enquiries to be put to the Board should be made in writing and directed to the Company Secretary at 2701 Citibank Tower, 3 Garden Road, Central, Hong Kong.

# Corporate Governance Report

## (I) Shareholders (continued)

The most recent shareholders meetings were as follows:–

AGM held at 10:00 a.m. on 25 April 2008 at 2701, Citibank Tower, 3 Garden Road, Central, Hong Kong. The major items discussed were:

- (i) Consider and adoption of the audited financial statements for the year ended 31 December 2007.
- (ii) Re-election of Ahmad S. Al-Khaled and Joseph Tong Tze Kay as Directors, and authorise the Directors to fix the Directors' remuneration.
- (iii) Re-appointment of Grant Thornton as the Auditors of the Company, and authorise the Directors to fix their remuneration.
- (iv) Approval of the change of name of the Company from "Techpacific Capital Limited to "Crosby Capital Limited" and to adopt the Chinese name "高誠資本有限公司" in place of "亞科資本有限公司" for identification purposes.
- (v) Approval of the share consolidation of the Company.
- (vi) Approval of the existing scheme mandate limit be refreshed and renewed, and authorise the grant of options under the Share Option Scheme up to the Renewed Scheme Mandate
- (vii) Approval of the existing scheme mandate limit of the Crosby Asset Management Inc. Share Option Scheme be refreshed and renewed.

All the above resolutions received sufficient votes to be duly carried.

The dates and prospective dates that are important to shareholders in the coming financial year are summarised as follows:–

7 May 2009	2008 Annual General Meeting
14 May 2009	1st Quarterly Result Announcement
13 August 2009	Interim Result Announcement
12 November 2009	3rd Quarterly Result Announcement

Details of dates that are important to shareholders can be found on the Company's website [www.crosby.com](http://www.crosby.com).

As at 31 December 2008, the public float capitalisation was approximately US\$1,427,000 and the number of issued shares on the public float, represents 47.35% of the outstanding issued share capital of the Company.



# Independent Auditors' Report



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## **To the members of Crosby Capital Limited (Formerly known as Techpacific Capital Limited)**

*(Incorporated in the Cayman Islands with limited liability)*

We have audited the consolidated financial statements of Crosby Capital Limited (the "Company") set out on pages 33 to 122, which comprise the consolidated and Company balance sheets as at 31 December 2008, and the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

### **Directors' responsibility for the financial statements**

The Directors of the Company are responsible for the preparation and the true and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the disclosure requirements of the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and the true and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### **Auditors' responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit and to report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.


# Independent Auditors' Report

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and true and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2008 and of the Group's loss and cash flows for the year then ended in accordance with International Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.



**Grant Thornton**

Certified Public Accountants

Hong Kong

19 March 2009

# Consolidated Income Statement

For the year ended 31 December 2008

	Notes	2008 US\$'000	2007 US\$'000
<b>Revenue</b>	6	<b>33,506</b>	41,534
Cost of sales		<b>(12,274)</b>	(2,608)
<b>Gross profit</b>		<b>21,232</b>	38,926
Loss on financial assets at fair value through profit or loss	24(b)	<b>(33,493)</b>	(15,100)
Gain on financial liabilities at fair value through profit or loss	29(i)	<b>398</b>	1,377
Impairment of interest in oil and gas exploration prospects	20	<b>-</b>	(27,500)
Other income	7	<b>6,057</b>	2,550
Administrative expenses			
Restructuring expenses	8	<b>(6,968)</b>	-
Amortisation of intangible assets	22	<b>(314)</b>	(123)
Impairment of intangible assets	22	<b>(9,788)</b>	-
Write off of intangible assets	22	<b>(468)</b>	-
Other administrative expenses		<b>(36,077)</b>	(48,024)
Distribution expenses		<b>(47)</b>	(260)
Other operating expenses		<b>(11,848)</b>	(6,264)
<b>Loss from operations</b>		<b>(71,316)</b>	(54,418)
Finance costs	9	<b>(1,633)</b>	(1,241)
Excess over the cost of acquisition of a subsidiary	39	<b>-</b>	409
Share of profits/(losses) of associates	17	<b>24</b>	(119)
Share of losses of jointly controlled entities	18	<b>(10)</b>	-
<b>Loss before taxation</b>	10	<b>(72,935)</b>	(55,369)
Taxation	11(a)	<b>127</b>	(2,439)
<b>Loss for the year</b>		<b>(72,808)</b>	(57,808)
<b>Attributable to:</b>			
Equity holders of the Company	12	<b>(61,791)</b>	(64,651)
Minority interests		<b>(11,017)</b>	6,843
<b>Loss for the year</b>		<b>(72,808)</b>	(57,808)
<b>Loss per share attributable to equity holders of the Company</b>	13	<b>US cents</b>	(Restated) US cents
- Basic		<b>(18.49)</b>	(19.24)
- Diluted		<b>N/A</b>	N/A

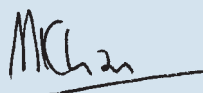
# Consolidated Balance Sheet

As at 31 December 2008

	Notes	2008 US\$'000	2007 US\$'000
<b>ASSETS AND LIABILITIES</b>			
<b>Non-current assets</b>			
Property, plant and equipment	15	458	1,025
Interests in associates	17	153	314
Interests in jointly controlled entities	18	307	81
Available-for-sale investments	19	1,854	5,845
Interest in oil and gas exploration prospects	20	–	15,000
Note receivable	21	485	463
Intangible assets	22	21	9,567
		<b>3,278</b>	<b>32,295</b>
<b>Current assets</b>			
Loans to and amounts due from investee and related companies	34(c)	–	4,550
Trade and other receivables	23	3,805	8,778
Tax recoverable		82	75
Financial assets at fair value through profit or loss	24	9,771	54,108
Loan receivable	25	7,844	–
Cash and cash equivalents	26	16,991	25,096
		<b>38,493</b>	<b>92,607</b>
<b>Current liabilities</b>			
Trade and other payables	27	13,379	22,154
Deferred income		408	–
Provision for taxation		2,261	2,425
Current portion of obligations under finance leases	28	316	–
Financial liabilities at fair value through profit or loss	29	2	400
		<b>16,366</b>	<b>24,979</b>
<b>Net current assets</b>		<b>22,127</b>	<b>67,628</b>
<b>Total assets less current liabilities</b>		<b>25,405</b>	<b>99,923</b>
<b>Non-current liabilities</b>			
Loan payable	39(b)	52	–
Obligations under finance leases	28	532	–
Convertible bond	30	19,980	18,644
<b>Net assets</b>		<b>4,841</b>	<b>81,279</b>
<b>EQUITY</b>			
Share capital	31	3,306	3,363
Reserves	32	(1,363)	58,253
<b>Equity attributable to equity holders of the Company</b>		<b>1,943</b>	<b>61,616</b>
<b>Minority interests</b>		<b>2,898</b>	<b>19,663</b>
<b>Total equity</b>		<b>4,841</b>	<b>81,279</b>



Johnny Chan Kok Chung  
Director



Ilyas Tariq Khan  
Director

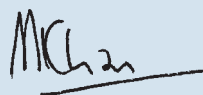
# Balance Sheet

As at 31 December 2008

	Notes	2008 US\$'000	(Restated) 2007 US\$'000
<b>ASSETS AND LIABILITIES</b>			
<b>Non-current assets</b>			
Property, plant and equipment		1	2
Interests in subsidiaries	16	24,327	173,162
		<u>24,328</u>	<u>173,164</u>
<b>Current assets</b>			
Other receivables		18	280
Cash and cash equivalents		644	3,872
		<u>662</u>	<u>4,152</u>
<b>Current liabilities</b>			
Other payables		106	113
Financial liabilities at fair value through profit or loss	29	2	400
		<u>108</u>	<u>513</u>
<b>Net current assets</b>		<u>554</u>	<u>3,639</u>
<b>Total assets less current liabilities</b>		<u>24,882</u>	<u>176,803</u>
<b>Non-current liabilities</b>			
Convertible bond	30	19,980	18,644
<b>Net assets</b>		<u>4,902</u>	<u>158,159</u>
<b>EQUITY</b>			
Share capital	31	3,306	3,363
Reserves	32	1,596	154,796
<b>Equity attributable to equity holders of the Company</b>		<u>4,902</u>	<u>158,159</u>



Johnny Chan Kok Chung  
Director



Ilyas Tariq Khan  
Director



# Consolidated Statement of Changes in Equity

For the year ended 31 December 2008

	Equity attributable to equity holders of the Company									Minority interests	Total equity
	Share capital	Share premium	Capital reserve	Employee		Investment revaluation reserve	Foreign exchange reserve	Retained profits/ losses	Total		
				Capital redemption reserve	share-based compensation reserve						
US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	
At 1 January 2007	3,359	106,875	4,872	20	5,075	173	30	1,420	121,824	46,298	168,122
Surplus on revaluation	-	-	-	-	-	139	-	-	139	29	168
Exchange differences on consolidation	-	-	-	-	-	-	70	-	70	21	91
Net income recognised directly in equity	-	-	-	-	-	139	70	-	209	50	259
(Loss)/Profit for the year	-	-	-	-	-	-	-	(64,651)	(64,651)	6,843	(57,808)
Total recognised income and expenses for the year	-	-	-	-	-	139	70	(64,651)	(64,442)	6,893	(57,549)
Issue of new shares upon exercise of share options	4	20	-	-	(5)	-	-	-	19	-	19
Effect on exercising share options of a subsidiary	-	-	-	-	(62)	-	-	-	(62)	(14)	(76)
Employee share-based compensation	-	-	-	-	4,277	-	-	-	4,277	205	4,482
Additional investments in subsidiaries	-	-	-	-	-	-	-	-	-	(2,003)	(2,003)
Deemed disposal of subsidiaries	-	-	-	-	-	-	-	-	-	(12,360)	(12,360)
Dividend paid to minority shareholders	-	-	-	-	-	-	-	-	-	(19,356)	(19,356)
<b>At 31 December 2007</b>	<b>3,363</b>	<b>106,895</b>	<b>4,872</b>	<b>20</b>	<b>9,285</b>	<b>312</b>	<b>100</b>	<b>(63,231)</b>	<b>61,616</b>	<b>19,663</b>	<b>81,279</b>

# Consolidated Statement of Changes in Equity

For the year ended 31 December 2008

	Equity attributable to equity holders of the Company									Minority interests	Total equity
	Share capital	Share premium	Capital reserve	Employee			Foreign exchange reserve	Accumulated losses	Total		
				Capital redemption reserve	share-based compensation reserve	Investment revaluation reserve					
				US\$'000	US\$'000	US\$'000					
At 1 January 2008	3,363	106,895	4,872	20	9,285	312	100	(63,231)	61,616	19,663	81,279
Deficit on revaluation	-	-	-	-	-	(1,135)	-	-	(1,135)	(201)	(1,336)
Exchange differences on consolidation	-	-	-	-	-	-	(119)	-	(119)	(25)	(144)
Net expense recognised directly in equity	-	-	-	-	-	(1,135)	(119)	-	(1,254)	(226)	(1,480)
Loss for the year	-	-	-	-	-	-	-	(61,791)	(61,791)	(11,017)	(72,808)
Total recognised income and expenses for the year	-	-	-	-	-	(1,135)	(119)	(61,791)	(63,045)	(11,243)	(74,288)
Repurchase of own shares for cancellation	(57)	(451)	-	57	-	-	-	(57)	(508)	-	(508)
Deemed disposal of a subsidiary	-	-	-	-	-	-	-	-	-	45	45
Effect on exercising share options of a subsidiary	-	-	-	-	(21)	-	-	-	(21)	(5)	(26)
Employee share-based compensation	-	-	-	-	4,081	-	-	-	4,081	146	4,227
Lapse of share options	-	-	-	-	(1,422)	-	-	1,242	(180)	180	-
Additional investments in subsidiaries	-	-	-	-	-	-	-	-	-	(230)	(230)
Dividend paid to minority shareholders	-	-	-	-	-	-	-	-	-	(5,658)	(5,658)
<b>At 31 December 2008</b>	<b>3,306</b>	<b>106,444</b>	<b>4,872</b>	<b>77</b>	<b>11,923</b>	<b>(823)</b>	<b>(19)</b>	<b>(123,837)</b>	<b>1,943</b>	<b>2,898</b>	<b>4,841</b>

# Consolidated Cash Flow Statement

For the year ended 31 December 2008

	Notes	2008 US\$'000	2007 US\$'000
<b>Cash flows from operating activities</b>			
Cash (used in)/generated from operations	37	(14,648)	40,905
Tax paid		(46)	(264)
Tax refund		3	76
Interest paid		(226)	–
<i>Net cash (outflow)/inflow from operating activities</i>		<b>(14,917)</b>	40,717
<b>Cash flows from investing activities</b>			
Acquisition of available-for-sale investments		–	(5,175)
Acquisition of additional interests in subsidiaries	39	(928)	(2,023)
Acquisition of the Forsyth Business	39	(355)	(7,320)
Acquisition of a jointly controlled entity		(4)	–
Acquisition of trademark		–	(1)
Cash at date of deemed disposal of a subsidiary	40	–	(12,250)
Interest received		895	1,080
Loan repayment from investee and related companies		772	6,765
Loans to investee and related companies, net		(2,609)	(8,313)
Net (advance to)/repayment from other receivables		(194)	91
Proceeds from interest in oil and gas exploration prospects	20	15,000	–
Proceeds from disposal of an associate		500	–
Proceeds from disposals of available-for-sale investments		2,500	43
Proceeds from disposals of partial interests in subsidiaries		–	275
Proceeds from disposals of property, plant and equipment		1,768	2
Purchase of property, plant and equipment		(5,239)	(821)
<i>Net cash inflow/(outflow) from investing activities</i>		<b>12,106</b>	(27,647)
<b>Cash flows from financing activities</b>			
Dividend paid to minority shareholders		(5,658)	(13,832)
Drawdowns of loan receivable		16,410	–
Inception of finance lease obligations		1,367	–
Issue of new shares upon exercise of share options		–	19
Proceeds from exercise of share options of a subsidiary		84	250
Repayment of finance lease obligations		(588)	(5)
Repayment of loan receivable		(16,410)	–
Repurchase of own shares		(508)	–
<i>Net cash outflow from financing activities</i>		<b>(5,303)</b>	(13,568)
<b>Net decrease in cash and cash equivalents</b>			
Effect of exchange rate fluctuations, net		9	(17)
Cash and cash equivalents as at 1 January		25,096	25,611
<b>Cash and cash equivalents as at 31 December</b>		<b>16,991</b>	25,096

# Notes to the Financial Statements

For the year ended 31 December 2008

## 1. GENERAL INFORMATION

The Company changed its name from Techpacific Capital Limited to Crosby Capital Limited on 25 April 2008.

The Company was incorporated in the Cayman Islands on 21 February 2000 as an exempted company with limited liability under the Companies Law, Cap 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of the Company's registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111, Cayman Islands and, its principal place of business is 2701, Citibank Tower, 3 Garden Road, Central, Hong Kong. The Company's shares have been listed on The Growth Enterprise Market ("GEM") of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") since 17 April 2000.

The Company acts as the holding company of the Group. The Group is principally engaged in the businesses of merchant banking, asset management and direct investment. Details of principal activities of its principal subsidiaries are set out in Note 42 to the financial statements.

The consolidated financial statements on pages 33 to 122 have been prepared in accordance with International Financial Reporting Standards ("IFRSs") which collective term includes all applicable individual International Financial Reporting Standards and Interpretations approved by the International Accounting Standards Board. The financial statements comply with the applicable disclosure requirements of the Hong Kong Companies Ordinance and the Rules Governing the Listing of Securities on the GEM of the Stock Exchange ("GEM Listing Rules").

The financial statements for the year ended 31 December 2008 were approved by the Board of Directors on 19 March 2009.

## 2. ADOPTION OF NEW OR AMENDED IFRSs

In the current year, the Group has applied, for the first time the following new standards, amendments and interpretations (the "new IFRSs"), which are relevant to and effective for the consolidated financial statements for the annual period beginning on 1 January 2008 :

IFRIC-Int 11	IFRS 2: Group and Treasury Share Transactions
IAS 39 (Amendments)	Reclassification of Financial Assets

The new IFRSs had no material impact on how the Group's results and financial position for the current and prior periods have been prepared and presented.

The adoption of IFRIC-Int 11 by the Company results in a reclassification of the share based expenses from other receivables to the investment in subsidiaries as capital contribution in the Company's balance sheet. This adoption requires retrospective application to prior year comparatives.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 2. ADOPTION OF NEW OR AMENDED IFRSs (continued)

At the date of authorisation of these financial statements, the following new and amended IFRSs have been published but are not yet effective, and have not been adopted early by the Group.

IAS 1 (Revised)	Presentation of Financial Statements <sup>1</sup>
IAS 23 (Revised)	Borrowing Costs <sup>1</sup>
IAS 27 (Revised)	Consolidated and Separate Financial Statements <sup>2</sup>
IAS 32, IAS 39 and IFRS 7 (Amendments)	Puttable Financial instruments and Obligations Arising on Liquidation <sup>1</sup>
IAS 39 (Amendment)	Eligible Hedged Items <sup>2</sup>
IAS 39 and IFRIC 9 (Amendments)	Embedded Derivative <sup>3</sup>
IFRS 1 (Revised)	First-time Adoption of International Financial Reporting Standards <sup>2</sup>
IFRS 1 and IAS 27 (Amendments)	Cost of an Investment in a Subsidiary, Jointly Controlled Entity or an Associate <sup>1</sup>
IFRS 2 (Amendment)	Share-based Payment – Vesting conditions and Cancellations <sup>1</sup>
IFRS 3 (Revised)	Business Combinations <sup>2</sup>
IFRS 7 (Amendments)	Improving Disclosures about Financial Instruments <sup>1</sup>
IFRS 8	Operating Segments <sup>1</sup>
IFRIC-Int 13	Customer Loyalty Programmes <sup>4</sup>
IFRIC-Int 15	Agreements for the Construction of Real Estate <sup>1</sup>
IFRIC-Int 16	Hedges of a Net Investment in a Foreign Operation <sup>5</sup>
IFRIC-Int 17	Distribution of Non-cash Assets to Owners <sup>2</sup>
IFRIC-Int 18	Transfer of Assets from Customers <sup>2</sup>
Various	Annual Improvements to IFRS 2008 <sup>6</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2009

<sup>2</sup> Effective for annual periods beginning on or after 1 July 2009

<sup>3</sup> Effective for annual periods beginning on or after 30 June 2009

<sup>4</sup> Effective for annual periods beginning on or after 1 July 2008

<sup>5</sup> Effective for annual periods beginning on or after 1 October 2008

<sup>6</sup> Generally effective for annual periods beginning on or after 1 January 2009 unless otherwise stated in the specific IFRS

The Directors anticipate that all of the pronouncements will be adopted in the Group's accounting policies for the first period beginning after the effective date of the pronouncement.

Among these new standards and interpretations, IAS 1(Revised) *Presentation of Financial Statements* is expected to materially change the presentation of the Group's financial statements. The amendments affect the presentation of owner changes in equity and introduce a statement of comprehensive income. The Group will have the option of presenting items of income and expenses and components of other comprehensive income either in a single statement of comprehensive income with subtotals, or in two separate statements (a separate income statement followed by a statement of comprehensive income). The amendment does not affect the financial position or results of the Group but will give rise to additional disclosures.

In addition, IFRS 8 *Operating Segments* may result in new or amended disclosures. The Directors are in the process of identifying whether IFRS 8 will change the current reportable operating segments as defined.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 2. ADOPTION OF NEW OR AMENDED IFRSs (continued)

The Directors are currently assessing the impact of other new and amended IFRSs upon initial application. So far, the Directors have preliminarily concluded that the initial application of these IFRSs is unlikely to have a significant impact on the Group's results and financial position.

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### (a) Basis of preparation

The significant accounting policies that have been used in the preparation of these financial statements are summarised below.

The financial statements have been prepared under historical cost basis except for certain financial instruments, which are measured at fair value. The measurement bases are fully described in the accounting policies below. These policies have been consistently applied to all the years presented unless otherwise stated.

It should be noted that accounting estimates and assumptions are used in preparation of the financial statements. Although these estimates are based on management's best knowledge and judgement of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are set out in Note 4 to the financial statements.

### (b) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries (together referred to as "the Group") made up to 31 December each year. Material intra-group balances and transactions, and any unrealised gains arising from intra-group transactions, are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Minority interests at the balance sheet date, being the portion of the net assets of subsidiaries attributable to equity interests that are not owned by the Company, whether directly or indirectly through subsidiaries, are presented in the consolidated balance sheet and consolidated statement of changes in equity within equity, separately from equity attributable to the equity holders of the Company. Minority interests in the results of the Group are presented on the face of the consolidated income statement as an allocation of the total profit or loss for the year between minority interests and the equity holders of the Company.

### (c) Subsidiaries

Subsidiaries are entities over which the Company has the power to control, directly or indirectly, the financial and operating policies so as to obtain benefits from their activities. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Company controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Company. They are excluded from consolidation from the date that control ceases.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (c) Subsidiaries (continued)

Business combinations (other than for combining entities under common control) are subject to application of the purchase method. This involves the revaluation at fair value of all identifiable assets and liabilities, including contingent liabilities of the subsidiary, at the acquisition date, regardless of whether or not they were recorded in the financial statements of the subsidiary prior to acquisition. On initial recognition, the assets and liabilities of the subsidiary are included in the consolidated balance sheet at their fair values, which are also used as the bases for subsequent measurement in accordance with the Group's accounting policies. Goodwill represents the excess of acquisition cost over the fair value of the Group's share of net identifiable assets of the acquired subsidiary at the date of acquisition. Goodwill on acquisition of subsidiaries is included in intangible assets in the consolidated balance sheet. If the cost of acquisition is less than the fair value of the net assets and contingent liabilities of the subsidiary acquired, the difference is recognised directly in the consolidated income statement.

In the Company's balance sheet, investments in subsidiaries are classified as available-for-sale investments under IAS 39 "Financial Instruments: Recognition and Measurement" and are stated at fair value. For investments in subsidiaries that do not have a quoted market price in an active market and whose fair value cannot be reliably measured, they are stated at cost less any identified impairment losses at each balance sheet date subsequent to initial recognition. Details of the accounting policies in subsequent measurement of available-for-sale investments are set out in Note 3(h)(i) to the financial statements.

### (d) Associates and jointly controlled entities

An associate is an entity over which the Group is able to exert significant influence, generally accompanying a shareholding of between 20% and 50% of voting rights but which is neither a subsidiary nor jointly controlled entity. Where the Group has a shareholding of between 20% and 50% but the holding is in an entity which arises from a merchant banking transaction, the Group takes advantage of the exemption in IAS 28 'Investments in Associates' available for venture capital or similar organizations and accounts for the holdings in accordance with IAS 39 'Financial Instruments: Recognition and Measurement' as detailed in Note 3(h)(i) to the financial statements below. Except for the above, all the other associates are recognised on the basis as described in this note below.

A jointly controlled entity is an entity which operates under a contractual arrangement whereby the Group and other parties undertake an economic activity that is subject to joint control and exists only when the strategic financial and operating decision relating to the activity require the unanimous consent of the venturers.

In the consolidated financial statements, the Group's interests in associates or jointly controlled entities are initially recognised at cost and adjusted thereafter for the post-acquisition changes in the Group's share of the results and movements of reserves of the associates or jointly controlled entities. The consolidated financial statements include the Group's share of the post-acquisition, post-tax results for the year, including any impairment loss on goodwill relating to the interests in associates or jointly controlled entities and movements of reserves of the associates or jointly controlled entities on an equity accounting basis. Any goodwill or fair value adjustment attributable to the share in the associates or jointly controlled entities is included in the amount recognised as interests in associates or jointly controlled entities.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (d) Associates and jointly controlled entities (continued)

The goodwill is included within the carrying amount of the investment and is assessed for impairment as part of the interests. After the application of equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's interests in its associates or jointly controlled entities. At each balance sheet date, the Group determines whether there is any objective evidence that the interests in associates or jointly controlled entities are impaired. If such indications are identified, the Group calculates the amount of impairment as being the difference between the recoverable amount of the associates or jointly controlled entities and its carrying amount.

Unrealised gains arising from transactions with associates or jointly controlled entities are eliminated to the extent of the Group's interests in the associates or jointly controlled entities. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

When the Group's share of losses in the associates or jointly controlled entities equals or exceeds its interests in the associates or jointly controlled entities, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associates or jointly controlled entities. For this purpose, the Group's interests in associates or jointly controlled entities are the carrying amounts of the investments under the equity method together with the Group's long-term interests that in substance form part of the Group's net investments in the associates or jointly controlled entities.

In the Company's balance sheet, the investments in associates or jointly controlled entities are stated at cost less any impairment losses. The results of associates or jointly controlled entities are accounted for by the Company on the basis of dividends received and receivable.

### (e) Property, plant and equipment

#### (i) Measurement bases

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to the working condition and location for its intended use. Subsequent expenditure relating to property, plant and equipment is added to the carrying amount of the assets only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other costs, such as repairs and maintenance are charged to the income statement during the period in which they are incurred.

When assets are sold, any gain or loss resulting from their disposal, being the difference between the net disposal proceeds and the carrying amount of the assets, is included in the income statement.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (e) Property, plant and equipment (continued)

#### (ii) Depreciation

Depreciation is provided to write off the cost of property, plant and equipment less their residual values over their estimated useful lives, using the straight-line method, at the following rates per annum:

Computer hardware and software	33 <sup>1</sup> / <sub>3</sub> %
Furniture and fixtures	20% – 33 <sup>1</sup> / <sub>3</sub> %
Leasehold improvements	20% or over the terms of the lease, whichever is shorter
Motor vehicles	25%
Office equipment	33 <sup>1</sup> / <sub>3</sub> %

The assets' residual values, depreciation method and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

Assets held under finance leases are depreciated over their estimated useful lives or where shorter the term of the lease using the same method as owned assets in the same category.

### (f) Leases

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

#### (i) Classification of assets leased to the Group

Assets that are held by the Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases.

#### (ii) Assets acquired under finance leases

Where the Group acquires the use of assets under finance leases, the amounts representing the fair value of the leased asset, or, if lower, the present value of the minimum lease payments, of such assets are included in fixed assets and the corresponding liabilities, net of finance charges, are recorded as obligation under finance leases.

Subsequent accounting for assets held under finance lease agreements is detailed in Note 3(e)(ii) to the financial statements above. The corresponding finance lease liability is reduced by lease payments less finance charges.

Finance charges implicit in the lease payments are charged to income statement over the period of the leases so as to produce an approximately constant periodic rate of charge on the remaining balance of the obligations for each accounting period. Contingent rentals are charged to the income statement in the accounting period in which they are incurred.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (f) Leases (continued)

#### (iii) Operating lease charges as the lessee

Where the Group has the rights to use of assets held under operating leases, payments made under the leases are charged to the income statement on a straight line basis over the lease terms except where an alternative basis is more representative of the pattern of benefits to be derived from the leased assets. Lease incentives received are recognised in the income statement as an integral part of the aggregate net lease payments made. Contingent rentals are charged to the income statement in the accounting period in which they are incurred.

### (g) Foreign currencies

The financial statements are presented in United States Dollars, which is also the functional currency of the Company.

In the individual financial statements of the consolidated entities, foreign currency transactions are translated into the functional currency of the individual entity using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year-end exchange rates are recognised in the income statement.

Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined and are reported as part of the fair value gain or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

In the consolidated financial statements, all individual financial statements of subsidiaries, associates and jointly controlled entities, originally presented in a currency different from the Group's presentation currency, have been converted into United States Dollars. Assets and liabilities have been translated into United States dollars at the closing rates at the balance sheet date. Income and expenses have been converted into the United States dollars at the exchange rates ruling at the transaction dates, or at the average rates over the reporting period provided that the exchange rates do not fluctuate significantly. Any differences arising from this procedure have been dealt with in foreign exchange reserve in equity. Goodwill and fair value adjustments arising on the acquisition of a foreign entity have been treated as assets and liabilities of the foreign entity and translated into United States dollars at the closing rates.

Other exchange differences arising from the translation of the net investment in foreign entities, and of borrowings and other currency instruments designated as hedges of such investments, are taken to shareholders' equity. When a foreign operation is sold, such exchange differences are recognised in the income statement as part of the gain or loss on sale.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (h) Financial instruments

Financial assets and financial liabilities are recognised when and only when, the Group becomes a party to the contractual provisions of the instrument. Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in the income statement.

### (i) Financial assets

The Group classifies its financial assets other than hedging instruments into one of the following categories: financial assets at fair value through profit or loss, available-for-sale investments and loans and receivables. Regular purchase of financial assets are recognised on trade date. Management determines the classification of its financial assets at initial recognition depending on the purpose for which the financial assets were acquired and where allowed and appropriate, re-evaluates this designation at every reporting date. The accounting policies adopted for each category are set out below.

#### *Financial assets at fair value through profit or loss*

Financial assets at fair value through profit or loss include financial assets held for trading and financial assets designated upon initial recognition at fair value through profit or loss. Financial assets are classified as held for trading if they are acquired for the purpose of selling in the near term, or it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent pattern of short-term profit-taking. Derivatives, including separated embedded derivatives are also classified as held for trading unless they are designated as effective hedging instruments or financial guarantee contracts.

Where a contract contains one or more embedded derivatives, the entire hybrid contract may be designated as a financial asset at fair value through profit or loss, except where the embedded derivative does not significantly modify the cash flows or it is clear that separation of the embedded derivative is prohibited.

Financial assets may be designated at initial recognition as at fair value through profit or loss if the following criteria are met:

- the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or recognising gains or losses on them on a different basis; or
- the assets are part of a group of financial assets which are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management strategy and information about the Group of financial assets is provided internally on that basis to the key management personnel; or
- the financial asset contains an embedded derivative that would need to be separately recorded.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (h) Financial instruments (continued)

#### (i) Financial assets (continued)

##### *Financial assets at fair value through profit or loss (continued)*

Subsequent to initial recognition, the financial assets included in this category are measured at fair value with changes in fair value recognised in the income statement. Financial assets originally designated as financial assets at fair value through profit or loss may not subsequently be reclassified. Fair value is determined by reference to active market transactions or using a valuation technique where an active market exists. Fair value gain or loss does not include any dividend or interest earned on these financial assets. Dividend and interest income is recognised in accordance with the Group's policies in Note 3(n) to the financial statements.

##### *Available-for-sale investments*

Available-for-sale investments include non-derivative financial assets that are either designated to this category or do not qualify for inclusion in any of the other categories of financial assets. All financial assets within this category are subsequently measured at fair value. The gain or loss arising from a change in fair value excluding any dividend and interest income is recognised directly in equity, except for impairment losses and foreign exchange gains and losses on monetary assets, until the financial asset is derecognised, at which time the cumulative gain or loss previously recognised in equity would be recycled in the income statement. Interest calculated using the effective interest rate method is recognised in the income statement.

The fair value of available-for-sale monetary assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the reporting date. The change in fair value attributable to translation differences that result from a change in amortised cost of the asset is recognised in the income statement, and other changes are recognised in equity.

When a decline in the fair value of an available-for-sale investment has been recognised directly in equity and there is objective evidence that the asset is impaired, the cumulative loss that had been recognised directly in equity is removed from equity and recognised in the income statement even though the financial asset has not been derecognised. Impairment losses previously recognised on equity instruments will not be reversed to the income statement in subsequent periods. Impairment losses previously recognised in the income statement on debt securities are subsequently reversed if an increase in the fair value of the investment can be objectively related to an event occurring after the recognition of the impairment loss.

For available-for-sale equity investments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured and derivatives that are linked to and must be settled by delivery of such unquoted equity instruments, they are measured at cost less any identified impairment losses at each balance sheet date subsequent to initial recognition. An impairment loss is recognised in income statement when there is objective evidence that the asset is impaired. The amount of the impairment loss is measured as the difference between the carrying amount of the asset and the present value of the estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment loss will not reverse in subsequent periods.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (h) Financial instruments (continued)

#### (i) Financial assets (continued)

##### *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are subsequently measured at amortised cost using the effective interest method, less any impairment losses. Any changes in their value are recognised in income statement.

Impairment losses on loans and receivables are provided for when objective evidence is received that the Group will not be able to collect all amounts due to it in accordance with the original terms of the receivables. The amount of the write-down is determined as the difference between the asset's carrying amount and the present value of estimated future cash flows.

If, in subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that it does not result in a carrying amount of the financial asset exceeding what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in the income statement in the period in which the reversal occurs.

#### (ii) Financial liabilities and equity

Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. The accounting policies adopted in respect of financial liabilities and equity instruments are set out below.

##### *Finance lease liabilities*

Finance lease liabilities are measured at initial value less the capital element of lease repayments (see Note 3(f)).

##### *Financial liabilities at fair value through profit or loss*

Financial liabilities at fair value through profit or loss include embedded derivatives which have been separated from their host contracts and financial liabilities that are designated by the Group to be carried at fair value through profit or loss upon initial recognition.

Where a contract contains one or more embedded derivatives, the entire hybrid contract may be designated as a financial liability at fair value through profit or loss, except where the embedded derivative does not significantly modify the cash flows or it is clear that separation of the embedded derivative is prohibited.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (h) Financial instruments (continued)

#### (ii) Financial liabilities and equity (continued)

*Financial liabilities at fair value through profit or loss (continued)*

Financial liabilities may be designated at initial recognition as at fair value through profit or loss if the following criteria are met:

- the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the liabilities or recognising gains or losses on them on a different basis; or
- the liabilities are part of a group of financial liabilities which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management strategy; or
- the financial liability contains an embedded derivative that would need to be separately recorded.

Subsequent to initial recognition, the financial liabilities included in this category are measured at fair value with changes in fair value recognised in the income statement. Financial liabilities originally designated as financial liabilities at fair value through profit or loss may not subsequently be reclassified.

#### *Convertible bond*

Convertible bond is regarded as a compound instrument, consisting of a liability component and an equity component, or in the case that the conversion options are not settled by the exchange of a fixed amount for a fixed number of equity instrument of the issuer (i.e. the Company), the issuer recognises the compound financial instrument in the form of a financial liability with an embedded derivative. Derivatives embedded in a financial instrument are treated as separated derivatives when their economic risks and characteristics are not closely related to those of the host contract (the liability component) and the host contract is not carried at fair value through profit or loss. At the date of issue, both the conversion option derivative and liability component are recognised at fair value and the difference between the proceeds of the bond issue and the total fair value assigned to the financial liability with embedded derivatives, representing the embedded call option for the bond holder to convert the bond into equity, is included in convertible bond reserve in equity.

In subsequent periods, the liability component is carried at amortised cost using the effective interest method. Any notional non-cash interest charged on the liability component, calculated by applying the original effective interest rate, is added to the carrying amount of the liability component. The conversion option derivative is subsequently measured at fair value at each balance sheet date. The equity component will remain in convertible bond reserve until the embedded call option is exercised (in which case the balance stated in convertible bond reserve will be transferred to other reserves). Where the option remains unexercised at the expiry date, the balance stated in convertible bond reserve will be released to accumulated losses or retained profits. No gain or loss is recognised in the income statement upon conversion or expiration of the option.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (h) Financial instruments (continued)

#### (ii) Financial liabilities and equity (continued)

##### *Convertible bond (continued)*

Transaction costs that relate to the issue of the bond are allocated amongst the liability and equity components and the conversion option derivative in proportion to the allocation of the proceeds. Transaction costs relating to the liability component are included in the carrying amount of the liability portion and amortised over the period of the bond using the effective interest method. Transaction costs relating to the equity component are charged directly to equity. Transaction costs relating to the conversion option derivative are expensed as incurred.

##### *Other financial liabilities*

Other financial liabilities include other payables and are recognised initially at fair value and subsequently measured at amortised cost, using the effective interest method.

##### *Equity instruments*

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

#### (iii) Derecognition

Financial assets are derecognised when the rights to receive cash flows from the assets expire or, the financial assets are transferred and the Group has transferred substantially all the risks and rewards of ownership of the financial assets. On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and the cumulative gain or loss that had been recognised directly in equity is recognised in the income statement.

For financial liabilities, they are removed from the balance sheet when the obligation specified in the relevant contract is discharged, cancelled or expires. The difference between the carrying amount of the financial liability derecognised and the consideration paid is recognised in the income statement.

#### (i) Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and amounts repayable on demand with banks and short-term highly liquid investments which are readily convertible into known amounts of cash without notice and are subject to an insignificant risk of changes in value and which were within three months of maturity when acquired, less advances from banks repayable within three months from the date of the advance if the advances form part of the Group's cash management.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (j) Intangible assets

#### (i) Goodwill

##### *Goodwill arising on acquisition prior to 31 March 2004*

Goodwill arising on acquisition of a subsidiary for which the agreement date is before 31 March 2004 represents the excess of the cost of acquisition over the Group's interest in fair value of the identifiable assets and liabilities of the relevant subsidiary at the date of acquisition.

Such goodwill is stated after any accumulated amortisation and impairment and is amortised using the straight-line method over a period of three years. Under the transitional provisions in IFRS 3 "Business Combinations", the goodwill can only be amortised up to 31 December 2004 and the accumulated amortisation and impairment as at 1 January 2005 has been eliminated with a corresponding decrease in the cost of respective goodwill and, since then, any carrying amount of the goodwill is tested at each balance sheet date for impairment as well as when there are indications of impairment.

##### *Goodwill arising on acquisition on or after 31 March 2004*

Goodwill arising on acquisition of a subsidiary for which the agreement date is on or after 31 March 2004 represents the excess of the cost of acquisition over the Group's interest in the fair value of the identifiable assets and liabilities and contingent liabilities of the acquired subsidiary at the date of acquisition. Such goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Goodwill is allocated to cash-generating units for the purpose of impairment testing.

On subsequent disposal of the subsidiary, the attributable amount of goodwill capitalised is included in the determination of the amount of gain or loss on disposal.

##### *Excess of an acquirer's interest in the net fair value of acquiree's identifiable assets, liabilities and contingent liabilities over cost (previously known as "negative goodwill")*

In accordance with IFRS 3, any excess of an acquirer's interest in the net fair value of acquiree's identifiable assets, liabilities and contingent liabilities over the cost of acquisition is recognised immediately in income statement in the period in which the acquisition takes place.

#### (ii) Assets acquired as part of a business combination

In accordance with IFRS 3 Business Combinations, an intangible asset acquired in a business combination is deemed to have a cost to the Group of its fair value at the acquisition date. The fair value of the intangible asset reflects market expectations about the probability that the future economic benefits embodied in the asset will flow to the Group. An independent valuation is undertaken in order to assess the fair value of intangible assets acquired in a business combination. The fair value is then amortised over the economic life of the asset. Where an intangible asset might be separable, but only together with a related tangible or intangible asset, the group of assets is recognised as a single asset separately from goodwill where the individual fair values of the assets in the group are not reliably measurable. Where the individual fair values of the complimentary assets are reliably measurable, the Group recognises them as a single asset provided the individual assets have similar useful lives.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (j) Intangible assets (continued)

#### (iii) Customer base

The fair value of acquired customer base is capitalised and, subject to impairment reviews, amortised over the useful life of the customer base acquired. The amortisation is calculated so as to write off the fair value of the customer base less its estimated residual value, over its estimated useful life of 15 years. An impairment review of customer base is undertaken when events or circumstances indicate the carrying amount may not be recoverable.

#### (iv) Trademarks

Expenditure on acquired trademarks, which is principally over the Crosby name, is capitalised and is not amortised over the useful life, which is indefinite for the following reasons:

- it is capable of being renewed indefinitely at insignificant cost; and
- there is no foreseeable limit to the period over which the asset is expected to generate net cashflows, based on an analysis of all of the relevant factors.

An impairment review of trademarks is undertaken annually or when events or circumstances indicate that the carrying amount may not be recoverable.

### (k) Impairment of non-financial assets

Property, plant and equipment, interests in subsidiaries, interests in associates and jointly controlled entities, interest in oil and gas exploration prospects, goodwill and other intangible assets are subject to impairment testing.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows (cash-generating units). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit level. Goodwill in particular is allocated to those cash-generating units that are expected to benefit from synergies of the related business combination and represent the lowest level within the Group at which the goodwill is monitored for internal management purpose.

Individual assets or cash-generating units that include goodwill and other intangible assets with an indefinite useful life are tested for impairment at least annually, irrespective of whether there is any indication that they are impaired. All other individual assets or cash-generating units are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognised as an expense immediately for the amount by which the asset's or cash-generating unit's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of fair value, reflecting market conditions less costs to sell and value in use, based on an internal discounted cash flow evaluation. Impairment losses recognised for cash-generating units, to which goodwill has been allocated, are credited initially to the carrying amount of goodwill. Any remaining impairment loss is charged pro rata to the other assets in the cash generating unit except that the carrying value of an asset will not be reduced below its individual fair value less cost to sell, or value in use, if determinable.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (k) Impairment of non-financial assets (continued)

An impairment loss on goodwill is not reversed in subsequent periods. In respect of other assets, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the asset's recoverable amount and only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation, if no impairment loss had been recognised.

### (l) Interest in oil and gas exploration prospects

The interest in oil and gas exploration prospects is measured at cost less impairment.

### (m) Taxation

Income tax comprises current tax and deferred tax.

Current income tax assets and/or liabilities comprise those obligations to, or claims from, fiscal authorities relating to the current or prior reporting period, that are unpaid at the balance sheet date. They are calculated according to the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognised as a component of tax expense in the income statement.

Deferred tax is calculated using the liability method on temporary differences at the balance sheet date between the carrying amounts of assets and liabilities in the financial statements and their respective tax bases. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences, tax losses available to be carried forward as well as other unused tax credits, to the extent that it is probable that taxable profits, including existing taxable temporary differences, will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

Deferred tax assets and liabilities are not recognised if the temporary difference arises from goodwill or from initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither taxable nor accounting profit or loss.

Deferred tax liabilities are recognised for taxable temporary differences arising on interests in subsidiaries, associates and jointly controlled entities, except where the Group is able to control the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax is calculated, without discounting, at tax rates that are expected to apply in the period the liability is settled or the asset realised, provided they are enacted or substantively enacted at the balance sheet date.

Changes in deferred tax assets or liabilities are recognised in the income statement, or in equity if they relate to items that are charged or credited directly to equity.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (n) Revenue recognition

Revenue, which is the fair value of consideration received or receivable, is recognised when it is probable that economic benefits will flow to the Group, when the revenue can be measured reliably, and the stage of completion of the transaction and the costs incurred for the transaction as well as the costs to complete the transaction can be measured reliably, and on the following bases:

- Fees from corporate finance and other advisory services are recognised when the services have been rendered, which is either on completion of the transactions for contingent arrangements or as the services are provided for other services.
- Fund management fee income is recognised in accordance with the substance of the relevant agreements.
- Wealth management services fee income is recognised when the wealth management services have been rendered, which is normally as the services are provided.
- Management fee income, included in other income, is recognised as the services are provided.
- Interest income is recognised as it accrues, taking into account the effective yield on the asset.

The policies on financial assets at fair value through profit or loss are dealt with in Note 3(h)(i) to the financial statements.

### (o) Employee benefits

#### (i) Employee leave entitlements

Employee entitlements to long service payment and annual leave are recognised when they accrue to employees. Provision is made for the estimated liabilities for long service payment and annual leave as a result of services rendered by employees up to the balance sheet date.

Non-accumulating compensated absences are not recognised until the time of leave.

#### (ii) Retirement benefit schemes

The Group participates in the following retirement benefit schemes and pays contributions to independently administered funds on a mandatory or contractual basis. The assets of these schemes are held separately from those of the Group in independently administered funds. The retirement benefit schemes are generally funded by payments from employees and by the relevant group companies. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefit expense on accruals basis.

##### *Hong Kong*

All eligible employees have participated in the Mandatory Provident Fund Scheme ("MPF Scheme"). Under the MPF Scheme, the eligible employees are required to contribute 5% of their monthly basic salaries with a maximum monthly contribution of HK\$1,000 whereas the Group's contribution will be 5% of the relevant income with a maximum monthly contribution of HK\$1,000. There is no voluntary contribution from the Group nor the employees and there are no other legal or constructive obligations to the Group.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (o) Employee benefits (continued)

#### (ii) Retirement benefit schemes (continued)

##### *Singapore*

All employees based in Singapore have to participate in the Central Provident Fund Scheme in Singapore if they meet certain defined residency criteria. Both the employer and employee must make contributions at the applicable rates.

##### *United Kingdom*

The Group contributes 7% of basic salaries to the pension schemes of certain employees based in United Kingdom.

#### (iii) Share-based employee compensation

All share-based payment arrangements granted after 7 November 2002 that had not vested on 1 January 2005 are recognised in the financial statements. The Group operates equity-settled share-based compensation plans to remunerate its employees and directors.

All employee services received in exchange for the grant of any share-based compensation are measured at their fair values. These are indirectly determined by reference to the fair value of the share options awarded. Their value is appraised at the grant date and excludes the impact of any non-market vesting conditions.

All share-based compensation is ultimately recognised as an expense in the income statement unless it qualifies for recognition as asset, with a corresponding credit to employee share-based compensation reserve in equity. If vesting periods or other vesting conditions apply, the expense is allocated over the vesting period, based on the best available estimate of the number of share options expected to vest. Non-market vesting conditions are included in assumptions about the number of options that are expected to become exercisable. Estimates are subsequently revised, if there is any indication that the number of share options expected to vest differs from previous estimates. No adjustment to expense recognised in prior periods is made if fewer share options ultimately are exercised than vested.

Upon exercise of share options, the proceeds received net of any directly attributable transaction costs up to the nominal value of the shares issued are allocated to share capital and the amount previously recognised in employee share-based compensation reserve will be transferred out with any excess being recorded as share premium.

When the share options have vested and then lapsed, the amount previously recognised in the employee share-based compensation reserve is transferred to the retained profits or accumulated losses.

#### (iv) Bonus plans

The Group recognises a liability and an expense for bonuses where contractually obliged or where there is a past practice that has created a constructive obligation.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

### (p) Provisions and contingent liabilities

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate of the amount of the obligation can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

All provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future uncertain events not wholly within control of the Group are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

### (q) Related parties

Parties are considered to be related to the Group if:

- (i) the party has the ability, directly, or indirectly through one or more intermediaries, to control the Group or exercise significant influence over the Group in making financial and operating policy decisions, or has joint control over the Group;
- (ii) the Group and the party are subject to common control;
- (iii) the party is an associate of the Group or a joint venture in which the Group is a venturer;
- (iv) the party is a member of the key management personnel of the Group or its parent, or a close family member of such an individual, or is an entity under the control, joint control or significant influence of such individuals;
- (v) the party is a close family member of such a party referred to in (i) or is an entity under the control, joint control or significant influence of such individuals; or
- (vi) the party is a post-employment benefit plan for the benefit of employees of the Group, or of any entity that is a related party of the Group.

Close family members of an individual are those family members who may be expected to influence, or be influenced by, that individual in their dealings with the entity.

### (r) Segmental reporting

A segment is a distinguishable component of the Group that is engaged either in a particular business (business segment), or conducting business in a particular economic environment (geographical segment), which is subject to risks and returns that are different from those of other economic environments.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### (i) Critical accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next accounting year are discussed below:

#### Fair values of financial instruments

Financial instruments such as available-for-sale investments, financial assets and liabilities at fair value through profit or loss and convertible bond are initially measured at fair value. Certain financial instruments as described in Note 3(h) to the financial statements are remeasured at fair value at subsequent reporting dates. The best evidence of fair value is quoted prices in an active market. Where quoted prices are not available for a particular financial instrument, the Group uses the values determined by the internal or external valuation techniques to estimate the fair value. The use of methodologies, models and assumptions in pricing and valuing these financial assets and liabilities requires varying degrees of judgement by management, which may result in different fair values and results. The assumptions with regard to the fair value of available-for-sale investments, financial assets and liabilities at fair value through profit or loss and convertible bond, detailed in Notes 19, 24, 29 and 30 to the financial statements respectively, a risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next accounting year.

The only significant financial assets at fair value through profit or loss not valued at quoted market prices are as follows:

- Options to subscribe for shares in White Energy Company Limited (totaling US\$365,000), which were valued based on Binomial Model; and
- Preference shares of ESK Limited (US\$1,875,000) based on a valuation of the underlying oil and gas reserves of that business and after deducting its liabilities.

#### Valuations of share options granted

The fair value of share options granted was calculated using the Binomial option pricing model which requires the input of highly subjective assumptions, including the volatility of the share price. Because changes in subjective input assumptions can materially affect the fair value estimate, in the opinion of the Directors of the Company, the existing model will not always necessarily provide a reliable single measure of the fair value of the share options. Details of the inputs are set out in Note 33 to the financial statements.

#### Impairment of assets

The Group conducts impairment reviews of assets when events of changes in circumstances indicate that their carrying amounts may not be recoverable annually in accordance with relevant accounting standards. An impairment loss is recognised when the carrying amount of an asset is lower than the greater of its net selling price or the value in use. In determining the value in use, management assesses the present value of the estimated future cash flows expected to arise from the continuing use of the asset and from its disposal at the end of its useful life. Estimates and judgements are applied in determining these future cash flows and the discount rate. Details of the key assumptions in respect of the impairment review of intangible assets are disclosed in Note 22 to the financial statements.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (continued)

### (i) Critical accounting estimates and assumptions (continued)

#### **Impairment allowances on loan receivables**

The Group reviews the loan receivables to assess whether impairment allowances exist. In determining whether impairment allowances should be recorded in the income statement, the Group makes judgements as to whether there is any observable data indicating that there is a measurable decrease in the estimated future cash flows. This evidence may include observable data indicating that there has been an adverse change in the realisable value of collateral and guarantees, or the viability of the borrower's business. Management uses estimates based on the objective evidence of impairment when scheduling its future cash flows.

#### **Impairment of trade and other receivables**

Management determines impairment of trade and other receivables on a regular basis. A considerable amount of judgement is required in assessing the ultimate realisation of these receivables, including the current creditworthiness and the past collection history of each debtor. If the financial conditions of debtors of the Group were to deteriorate, resulting in an impairment of their ability to make payments, additional impairment may be required. Further information on the impairment of trade and other receivables is included in Note 23 to the financial statement.

#### **Provision for onerous contract**

Management estimates the provision for the onerous property contract to reflect the unavoidable costs of meeting the obligations under the contract. The Group uses a number of assumptions in assessing the present value of the estimated future cash flows expected to meet the obligations under the contract and from the possible sub-letting or assignment of contract. Estimates and judgements are applied in determining these future cash flows and the discount rate. Details of the key assumptions in respect of the provision for the onerous contract are disclosed in Note 8 to the financial statements.

#### **Provision for claims**

Management estimates, based on all available evidence and advice from their solicitors, the likelihood of settling claims made against the Group and the potential cost of those claims. The Group fully provides the estimated cost where settlement is likely.

#### **Current taxation and deferred taxation**

The Group is subject to income taxes in various jurisdictions. Significant judgement is required in determining the amount of the provision for taxation and the timing of payment of the related taxation. Where the final tax outcome is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the periods in which the final tax outcome is determined.

Deferred tax assets relating to certain tax losses will be recognised when management considers it is probable that future taxable profit will be available against which the temporary differences or tax losses can be utilised. Where the expectation is different from the original estimate, such difference will impact, where applicable and appropriate, the recognition of deferred tax assets and taxation in the periods in which such estimate is changed.

### (ii) Critical judgements in applying the Group's accounting policies

Management in applying the accounting policies, which are described in Note 3 to the financial statements, considers that the most significant judgement they have had to make, on an ongoing basis, is the designation of financial assets at fair value through profit or loss which affect the amount recognised in the financial statements. However, the judgement that had the most significant impact on the current year's loss is related to the recognition of the impairment losses on the intangible assets acquired on a business combination as detailed in Note 22 to the financial statements.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 5. SEGMENTAL INFORMATION

### (a) Primary reporting format – business segment:

	Merchant Banking		Asset Management		Direct Investment		Unallocated		Consolidated	
	2008	2007	2008	2007	2008	2007	2008	2007	2008	2007
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
<b>Revenue</b>	<b>13,196</b>	2,046	<b>20,310</b>	39,488	-	-	-	-	<b>33,506</b>	41,534
<b>Segment results</b>	<b>(26,903)</b>	(26,291)	<b>(6,875)</b>	14,479	<b>(1,789)</b>	(29,119)	<b>(14,826)</b>	(13,364)	<b>(50,393)</b>	(54,295)
Restructuring expenses	-	-	(5,449)	-	-	-	(1,519)	-	(6,968)	-
Impairment of loan receivable	-	-	-	-	(2,496)	-	-	-	(2,496)	-
Impairment of trade and other receivables	-	-	(2)	-	(107)	-	(780)	-	(889)	-
Amortisation of intangible assets	-	-	(314)	(123)	-	-	-	-	(314)	(123)
Impairment of intangible assets	-	-	(8,378)	-	-	-	(1,410)	-	(9,788)	-
Write off of intangible assets	-	-	-	-	-	-	(468)	-	(468)	-
<b>(Loss)/Profit from operations</b>	<b>(26,903)</b>	(26,291)	<b>(21,018)</b>	14,356	<b>(4,392)</b>	(29,119)	<b>(19,003)</b>	(13,364)	<b>(71,316)</b>	(54,418)
Finance costs	-	-	-	-	-	-	-	-	(1,633)	(1,241)
Excess over the cost of acquisition of a subsidiary	-	-	-	-	-	-	-	-	-	409
Share of profits/(losses) of associates	-	-	-	-	-	-	-	-	24	(119)
Share of losses of jointly controlled entities	-	-	-	-	-	-	-	-	(10)	-
Loss before taxation	-	-	-	-	-	-	-	-	<b>(72,935)</b>	(55,369)
Taxation	-	-	-	-	-	-	-	-	<b>127</b>	(2,439)
<b>Loss for the year</b>	-	-	-	-	-	-	-	-	<b>(72,808)</b>	(57,808)
Segment assets	<b>11,758</b>	51,923	<b>17,279</b>	29,845	<b>9,262</b>	33,499	-	-	<b>38,299</b>	115,267
Unallocated assets	-	-	-	-	-	-	<b>3,472</b>	9,635	<b>3,472</b>	9,635
<b>Total assets</b>	<b>11,758</b>	51,923	<b>17,279</b>	29,845	<b>9,262</b>	33,499	<b>3,472</b>	9,635	<b>41,771</b>	124,902
Segment liabilities	<b>2,565</b>	4,589	<b>10,888</b>	8,185	<b>382</b>	19,200	-	-	<b>13,835</b>	31,974
Unallocated liabilities	-	-	-	-	-	-	<b>23,095</b>	11,649	<b>23,095</b>	11,649
<b>Total liabilities</b>	<b>2,565</b>	4,589	<b>10,888</b>	8,185	<b>382</b>	19,200	<b>23,095</b>	11,649	<b>36,930</b>	43,623
<b>Other information</b>										
Capital expenditure	<b>93</b>	39	<b>3,322</b>	265	-	3	<b>1,824</b>	514	<b>5,239</b>	821
Acquisition of the Forsyth Business (Note 39)	-	-	-	8,491	-	-	-	-	-	8,491
Depreciation	<b>21</b>	73	<b>278</b>	70	-	-	<b>541</b>	312	<b>840</b>	455
Share-based compensation expense	<b>134</b>	422	<b>565</b>	305	-	2,230	<b>3,528</b>	1,525	<b>4,227</b>	4,482

# Notes to the Financial Statements

For the year ended 31 December 2008

## 5. SEGMENTAL INFORMATION (continued)

### (a) Primary reporting format – business segment: (continued)

Notes:

- Merchant Banking – provision of corporate finance and other advisory services and the changes in fair value of financial assets and liabilities through profit or loss arising from the Group's Merchant Banking activities.
- Asset Management – provision of asset management and wealth management services.
- Direct Investment – holding of investments in the oil and gas exploration prospects, available-for-sale investments (excluding investments in funds managed by the Group), loans to investee and related companies and financial assets at fair value through profit or loss (excluding those arising from the Group's Merchant Banking activities).
- Unallocated – primarily items related to corporate offices.

### (b) Secondary reporting format – geographical segment:

The asset management business during the years ended 31 December 2008 and 2007 was mainly operated through the Group's key operating subsidiary in the United Kingdom but the Group defines geographical segment with reference to those revenue producing assets and transactions that arise from customers domiciled worldwide. Due to the nature of the business, precise segregation of geographical activities would be arbitrary and therefore considered not appropriate.

## 6. REVENUE

	2008 US\$'000	2007 US\$'000
Corporate finance and other advisory fees	10,623	2,046
Fund management fee income	13,190	10,584
Wealth management services fee	7,120	28,904
Others	2,573	–
	<u>33,506</u>	<u>41,534</u>

## 7. OTHER INCOME

	2008 US\$'000	2007 US\$'000
Bad debts recovery	2	67
Bank interest income	412	973
Fee on redemption and arrangement of loans	1,096	525
Gain on deemed disposal of a subsidiary	65	101
Gain on disposal of an associate	550	236
Gain on disposal of available-for-sale investments	11	30
Gain on disposal of property, plant and equipment	17	–
Management fee income	389	180
Effective interest income on loan receivable	2,710	–
Other interest income	498	346
Others	307	92
	<u>6,057</u>	<u>2,550</u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 8. RESTRUCTURING EXPENSES

	2008 US\$'000	2007 US\$'000
Write off of property, plant and equipment	<b>3,153</b>	–
Provision for onerous contract in respect of operating lease	<b>973</b>	–
Others	<b>2,842</b>	–
	<hr/> <b>6,968</b> <hr/>	<hr/> – <hr/>

The Group has reduced staff numbers as part of the restructuring of its Forsyth fund-of-funds business and relocated the remaining staff to its head office, leaving office premises rented under operating leases vacant and available to sub-let. At 31 December 2008, the Group has provided in full against the net carrying value of the property, plant and equipment in those office premises amounting to US\$3,153,000. The Group has also made provision for the discounted net present value of the future property operating lease rental payments under the operating lease, in so far as they are expected to exceed future anticipated rentals if the premises is sub-let, in the amount of US\$973,000 as this represents an onerous contract.

## 9. FINANCE COSTS

	2008 US\$'000	2007 US\$'000
Effective interest expense on convertible bond – wholly repayable within five years (Note 30)	<b>1,336</b>	1,241
Other interest expense - wholly repayable within five years	<b>297</b>	–
	<hr/> <b>1,633</b> <hr/>	<hr/> 1,241 <hr/>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 10. LOSS BEFORE TAXATION

	2008 US\$'000	2007 US\$'000
Loss before taxation is arrived at after charging:		
Auditors' remuneration:		
– audit services	295	207
– other services	123	28
Amortisation of intangible assets (Note 22)	314	123
Depreciation:		
– owned assets	685	455
– assets held under finance leases	155	–
Employee benefit expense (including directors' remuneration) (Note 14(c))	27,103	43,298
Foreign exchange losses, net	976	115
Impairment of intangible assets (Note 22)	9,788	–
Impairment of trade and other receivables (Note 23)	889	–
Impairment of loan receivable (Note 25)	2,496	–
Loss on deemed disposal of a subsidiary (Note 40)	–	449
Loss on disposal of available-for-sale investments	155	1
Operating leases charges in respect of rented land and buildings	1,825	1,152
Write off of intangible assets (Note 22)	468	–
after crediting:		
Effective interest income on loan receivable (Note 25)	<u>2,710</u>	<u>–</u>

## 11(a). TAXATION

	2008 US\$'000	2007 US\$'000
Current tax		
– Hong Kong	10	2,267
– Overseas	<u>(137)</u>	<u>172</u>
	<u>(127)</u>	<u>2,439</u>

Hong Kong profits tax has been provided at the rate of 16.5% (2007: 17.5%) on the estimated assessable profits arising in Hong Kong for the year ended 31 December 2008. Taxes on profits assessable elsewhere have been calculated at the rates prevailing in the relevant jurisdictions during the year.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 11(a). TAXATION (continued)

Reconciliation between tax expense and accounting loss at applicable rates:

	2008		2007	
	US\$'000	%	US\$'000	%
Loss before taxation	(72,935)		(55,369)	
Less: Adjustments:				
– Share of (profits)/losses of associates	(24)		119	
– Share of losses of jointly controlled entities	10		–	
<b>Adjusted loss before taxation</b>	<b>(72,949)</b>		<b>(55,250)</b>	
Tax at the domestic income tax rates	(12,036)	16.50	(9,669)	17.50
Effect of overseas tax rate differences	–	–	(129)	0.24
Tax effect of non-taxable income	(2,614)	3.58	(1)	–
Tax effect of non-deductible expenses	10,003	(13.71)	11,228	(20.32)
Tax effect of temporary differences	1,234	(1.69)	12	(0.02)
Tax effect of unrecognised tax losses	3,673	(5.04)	1,486	(2.69)
Utilisation of previously unrecognised tax losses	(260)	0.36	(488)	0.88
Over provision in prior year	(127)	0.17	–	–
<b>Tax (credit)/charge at the Group's effective tax rate</b>	<b>(127)</b>	<b>0.17</b>	<b>2,439</b>	<b>(4.41)</b>

The Hong Kong SAR Government enacted a reduction in the Profits Tax Rate from 17.5% to 16.5% with effect from the year of assessment 2008/ 2009. Accordingly, the relevant current and deferred tax liabilities have been calculated using the new tax rate of 16.5%.

## 11(b). DEFERRED TAXATION Group

The major deferred tax assets not recognised in the consolidated balance sheet are as follows:

	Decelerated tax depreciation US\$'000	Unutilised tax losses* US\$'000	Convertible bond US\$'000	Total US\$'000
<b>At 31 December 2008</b>	<b>220</b>	<b>6,916</b>	<b>(534)</b>	<b>6,602</b>
At 31 December 2007	110	4,192	(167)	4,135

\* The tax losses can be carried forward indefinitely if certain criteria can be met under the respective tax jurisdictions.

No recognition of potential deferred tax assets of the Group has been made as the recoverability of the potential assets is uncertain.

### Company

No deferred tax has been provided in the financial statements of the Company as there are no temporary differences.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 12. LOSS ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

Of the consolidated loss attributable to the equity holders of the Company, a loss of US\$98,393,000 (2007: a profit of US\$10,289,000) has been dealt with in the financial statements of the Company.

## 13. LOSS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

### (a) Basic

Basic loss per share is calculated by dividing consolidated loss attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the year.

	2008	(Restated) 2007
<i>(US\$'000)</i>		
Consolidated loss attributable to equity holders of the Company	<u>(61,791)</u>	<u>(64,651)</u>
<i>(Number)</i>		
Weighted average number of ordinary shares for the purpose of calculating basic loss per share *	<u>334,222,315</u>	<u>336,019,632</u>
Basic loss per share (US cents per share)	<u>(18.49)</u>	<u>(19.24)</u>

The basic loss per share for 2007 has been restated as adjusted for the share consolidation on the basis that every ten issue and unissued shares of US\$0.001 each consolidated into one consolidated share of US\$0.01 each.

\* The calculation of weighted average number of ordinary shares in issue includes the non-voting convertible deferred shares as it ranks pari passu with ordinary shares in respect of all distributions.

### (b) Diluted

No diluted loss per share is shown for 2008 and 2007 as the outstanding share options were anti-dilutive.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 14. DIRECTORS' REMUNERATION AND EMPLOYEES' EMOLUMENTS

### (a) Directors' remuneration

	Fees US\$'000	Salaries and allowances US\$'000	Discretionary bonuses US\$'000	Retirement fund contributions US\$'000	Social security costs US\$'000	Benefits in kind US\$'000	Share-based compensation expense * US\$'000	Total US\$'000
<b>2008</b>								
<i>Executive Director:</i>								
Ilyas Tariq Khan	-	1,150	-	2	-	17	731	1,900
<i>Non-executive Directors:</i>								
Simon Jeremy Fry	-	700	-	-	14	3	403	1,120
Johnny Chan Kok Chung	-	1,004	-	2	-	21	875	1,902
Ahmad S. Al-Khaled	40	-	-	-	-	-	86	126
<i>Independent Non-executive Directors:</i>								
Daniel Yen Tzu Chen	40	-	-	-	-	-	86	126
Peter McIntyre Koenig	40	-	-	-	-	-	86	126
Joseph Tong Tze Kay	40	-	-	-	-	-	86	126
	<u>160</u>	<u>2,854</u>	<u>-</u>	<u>4</u>	<u>14</u>	<u>41</u>	<u>2,353</u>	<u>5,426</u>
<b>2007</b>								
<i>Executive Director:</i>								
Johnny Chan Kok Chung	-	1,004	1,200	3	-	21	906	3,134
<i>Non-executive Directors:</i>								
Ilyas Tariq Khan	-	1,150	1,800	3	-	17	906	3,876
Ahmad S. Al-Khaled	40	-	-	-	-	-	105	145
<i>Independent Non-executive Directors:</i>								
Daniel Yen Tzu Chen	40	-	-	-	-	-	104	144
Peter McIntyre Koenig	40	-	-	-	-	-	104	144
Joseph Tong Tze Kay	40	-	-	-	-	-	104	144
	<u>160</u>	<u>2,154</u>	<u>3,000</u>	<u>6</u>	<u>-</u>	<u>38</u>	<u>2,229</u>	<u>7,587</u>

\* The amount of equity-settled share-based compensation expenses is measured according to the Group's accounting policies for share-based employee compensation transactions as set out in Note 3(o)(iii) to the financial statements. Particulars of share options granted to the Directors under the Company's share option scheme are set out in Note 33 to the financial statements.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 14. DIRECTORS' REMUNERATION AND EMPLOYEES' EMOLUMENTS (continued)

### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year included three (2007: two) Directors whose emoluments are reflected in the analysis presented above. The emoluments payable to the remaining two (2007: three) individuals during the year and to the one individual, who was appointed as Director on 1 June 2008, during the period before his date of appointment are as follows:

	2008 US\$'000	2007 US\$'000
Salaries, allowances and benefits in kind	1,131	1,809
Commission paid and payable	1,739	8,030
Bonus paid and payable	–	2,659
Retirement fund contributions	3	3
Share-based compensation expense	585	1,054
Social security costs	10	19
	<u>3,468</u>	<u>13,574</u>

The emoluments fell within the following bands:

	Number of individuals	
	2008	2007
<i>Emolument bands</i>		
US\$577,001 to US\$641,000	1	–
US\$833,001 to US\$897,000	1	–
US\$1,473,001 to US\$1,537,000	–	1
US\$1,921,001 to US\$1,985,000	1	–
US\$3,905,001 to US\$3,969,000	–	1
US\$8,129,001 to US\$8,193,000	–	1
	<u>–</u>	<u>1</u>

During the year ended 31 December 2008, no emoluments were paid by the Group to the Directors of the Company or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office. None of the Directors has waived or agreed to waive any emoluments during each of the two years ended 31 December 2008 and 2007.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 14. DIRECTORS' REMUNERATION AND EMPLOYEES' EMOLUMENTS (continued)

### (c) Employee benefit expense (including directors' remuneration)

	2008 US\$'000	2007 US\$'000
Fees	<b>160</b>	160
Salaries, allowances and benefits in kind	<b>18,298</b>	14,551
Commission paid and payable	<b>2,462</b>	11,006
Bonus paid and payable	<b>478</b>	12,170
Retirement fund contributions *	<b>705</b>	517
Share-based compensation expense	<b>4,227</b>	4,482
Social security costs	<b>773</b>	412
	<b>27,103</b>	43,298

\* There was no significant amount of forfeited contributions available to reduce future contributions payable by the Group as at 31 December 2008 and 2007.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 15. PROPERTY, PLANT AND EQUIPMENT Group

	Computer hardware and software US\$'000	Furniture and fixtures US\$'000	Leasehold improvements US\$'000	Motor vehicles US\$'000	Office equipment US\$'000	Total US\$'000
<b>At 1 January 2007</b>						
Cost	472	246	732	55	210	1,715
Accumulated depreciation	(285)	(153)	(538)	(30)	(189)	(1,195)
Net book amount	187	93	194	25	21	520
<b>Year ended 31 December 2007</b>						
Opening net book amount	187	93	194	25	21	520
Additions	204	82	498	–	37	821
Acquisition of the Forsyth Business (Note 39)	96	–	29	–	14	139
Disposals	(2)	–	–	–	–	(2)
Exchange differences	–	1	–	–	1	2
Depreciation	(146)	(51)	(219)	(14)	(25)	(455)
Closing net book amount	339	125	502	11	48	1,025
<b>At 31 December 2007</b>						
Cost	767	334	1,263	54	244	2,662
Accumulated depreciation	(428)	(209)	(761)	(43)	(196)	(1,637)
Net book amount	339	125	502	11	48	1,025
<b>Year ended 31 December 2008</b>						
Opening net book amount	339	125	502	11	48	1,025
Additions	3,019	929	1,210	54	27	5,239
Disposals	(2,796)	(906)	(1,227)	(4)	(35)	(4,968)
Exchange differences	1	–	–	–	1	2
Depreciation	(300)	(69)	(433)	(16)	(22)	(840)
Closing net book amount	263	79	52	45	19	458
<b>At 31 December 2008</b>						
<b>Cost</b>	<b>648</b>	<b>227</b>	<b>593</b>	<b>54</b>	<b>168</b>	<b>1,690</b>
<b>Accumulated depreciation</b>	<b>(385)</b>	<b>(148)</b>	<b>(541)</b>	<b>(9)</b>	<b>(149)</b>	<b>(1,232)</b>
<b>Net book amount</b>	<b>263</b>	<b>79</b>	<b>52</b>	<b>45</b>	<b>19</b>	<b>458</b>

Property, plant and equipment includes assets held under finance leases of a net book value of US\$45,000 (2007: US\$Nil) as at 31 December 2008.

Depreciation charged on assets held under finance leases during the year amounted to US\$155,000 (2007: US\$Nil).

# Notes to the Financial Statements

For the year ended 31 December 2008

## 16. INTERESTS IN SUBSIDIARIES Company

	Notes	2008 US\$'000	(Restated) 2007 US\$'000
Investments at fair value			
– Listed shares, outside Hong Kong		<b>2,270</b>	100,013
Investments at cost			
– Unlisted shares, outside Hong Kong		<b>112,559</b>	112,526
Less: Impairment losses		<b>(91,020)</b>	(49,261)
	(iii)	<b>21,539</b>	63,265
Amounts due from subsidiaries	(i)	<b>21,759</b>	12,946
Less: Impairment losses		<b>(10,598)</b>	–
		<b>11,161</b>	12,946
Amounts due to subsidiaries	(i)	<b>(10,643)</b>	(3,062)
		<b>24,327</b>	173,162

Notes:

- (i) Amounts due from/(to) subsidiaries are interest-free, unsecured and have no fixed repayment terms.
- (ii) Details of principal subsidiaries are set out in Note 42 to the financial statements.
- (iii) The investments in subsidiaries are stated at cost less impairment. The Directors are of the opinion that due to the investment does not have a quoted market price in an active market, its fair value cannot be measured reliably accordingly. The Group plans to hold this investment for the foreseeable future.

## 17. INTERESTS IN ASSOCIATES Group

	2008 US\$'000	2007 US\$'000
Share of net assets other than goodwill	<b>125</b>	288
Goodwill	<b>68</b>	68
	<b>193</b>	356
Less: Impairment losses	<b>(54)</b>	(54)
	<b>139</b>	302
Amount due from an associate	<b>14</b>	12
	<b>153</b>	314

Amount due from an associate is interest-free, unsecured and has no fixed repayment terms.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 17. INTERESTS IN ASSOCIATES (continued)

Particulars of principal associates as at 31 December 2008 are as follows:

Name	Place of incorporation	Issued/ Paid-up share capital	Percentage of interest held by the Company indirectly		Principal activities and places of operation	Notes
			2008	2007		
Crosby Asset Management South Asia Limited ("CAMSAL")	British Virgin Islands	1 ordinary share at US\$1 each	100%	100%	Investment holding in British Virgin Islands	(i)
Crosby Asset Management (Pakistan) Limited ("CAMPL")	Pakistan	10,419,770 ordinary shares at Rupee 10 each	100%	100%	Provision of investment advisory and asset management services in Pakistan	(ii)
Crosby Securities Pakistan (Private) Limited ("CSPL")	Pakistan	16,579,716 ordinary shares at Rupee 10 each	100%	100%	Securities dealing in Pakistan	(ii)

All of the above associates are limited liability companies.

Notes:

- (i) CAMSAL is considered as an associate of the Group because under an investment agreement signed on 20 March 2003, a third party agreed to invest US\$456,000 into CAMSAL by way of a convertible loan note which gives the holder an option to convert the loan note into ordinary shares of CAMSAL at any time and the right to participate in any dividend or other distributions made by CAMSAL on the basis that the loan has been converted into shares immediately prior to the distribution. As at 31 December 2008, the third party is considered to hold an effective 80% equity interest in CAMSAL.
- (ii) CAMPL and CSPL are wholly owned subsidiaries of CAMSAL. As a result of the above investment arrangement, CAMPL and CSPL are considered as associates of the Group and that third party is also considered to hold effective 80% equity interests in CAMPL and CSPL as at 31 December 2008.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 17. INTERESTS IN ASSOCIATES (continued)

Summarised financial information in respect of the Group's associates is set out below:

	Assets US\$'000	Liabilities US\$'000	Equity US\$'000	Revenue US\$'000	Profit/(Loss) US\$'000
<b>2008</b>					
100 per cent	<b>1,706</b>	<b>(1,081)</b>	<b>625</b>	<b>1,717</b>	<b>121</b>
Group's effective interest	<u>341</u>	<u>(216)</u>	<u>125</u>	<u>343</u>	<u>24</u>
<b>2007</b>					
100 per cent	3,621	(2,178)	1,443	1,441	556
Group's effective interest	<u>724</u>	<u>(436)</u>	<u>288</u>	<u>288</u>	<u>(119)</u>

The financial information above is based on the unaudited management accounts for each of the two years ended 31 December 2008 and 2007.

## 18. INTERESTS IN JOINTLY CONTROLLED ENTITIES

Group

	2008 US\$'000	2007 US\$'000
Share of net liabilities	<b>(3)</b>	–
Amounts due from jointly controlled entities	<u>310</u>	<u>81</u>
	<u>307</u>	<u>81</u>

Amounts due from jointly controlled entities are interest-free, unsecured and have no fixed repayment terms.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 18. INTERESTS IN JOINTLY CONTROLLED ENTITIES (continued)

Particulars of the jointly controlled entities as at 31 December 2008 are as follows:

Name	Place of incorporation	Issued/ Paid-up share capital	Percentage of interest held by the Company indirectly		Principal activities and place of operation
			2008	2007	
JAIC-CROSBY Investment Management Company Limited	Cayman Islands	100 ordinary shares at US\$1 each	<b>50%</b>	50%	Provision of fund management services in Cayman Islands
Apollo Multi Asset Management LLP ("Apollo")	United Kingdom	N/A	<b>51% Note (i)</b>	–	Provision of fund management services in United Kingdom

Note (i) Apollo is not considered to be a subsidiary of the Group as the Group does not have management control but does hold joint control. The management control of Apollo is deadlocked between the Group and the other members of the limited liability partnership.

Summarised financial information in respect of the Group's jointly controlled entities are set out below:

	Assets US\$'000	Liabilities US\$'000	Equity US\$'000	Revenue US\$'000	Loss US\$'000
<b>2008</b>					
<b>100 per cent</b>	<b>502</b>	<b>(508)</b>	<b>(6)</b>	<b>301</b>	<b>(20)</b>
<b>Group's effective interest</b>	<b>253</b>	<b>(256)</b>	<b>(3)</b>	<b>151</b>	<b>(10)</b>
<b>2007</b>					
100 per cent	157	(157)	–	173	–
Group's effective interest	79	(79)	–	87	–

The financial information above is based on the unaudited management accounts for each of the two years ended 31 December 2008 and 2007.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 19. AVAILABLE-FOR-SALE INVESTMENTS

### Group

	Notes	2008 US\$'000	2007 US\$'000
<i>Unlisted investments, at cost or fair value</i>			
Equity securities		2,672	6,570
Less: Impairment losses		(1,047)	(1,047)
	(ii)	1,625	5,523
<i>Listed investments, at fair value</i>			
Equity securities, listed in Hong Kong		6	32
Equity securities, listed outside Hong Kong		223	290
		229	322
<b>Total</b>	(i)	<b>1,854</b>	<b>5,845</b>

The movements in available-for-sale investments during the year are as follows:

	2008 US\$'000	2007 US\$'000
At 1 January	5,845	516
Additions	–	5,175
Disposals	(2,655)	(14)
Change in fair value recognised directly in equity	(1,336)	168
<b>At 31 December</b>	<b>1,854</b>	<b>5,845</b>

Notes:

- (i) The investments included above represent investments that offer the Group the opportunities for return through dividend income and fair value gains.
- (ii) The fair values of the investments are based on Group's share of the underlying net asset of the fund which are valued at fair value. The investments stated at cost were fully impaired.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 20. INTEREST IN OIL AND GAS EXPLORATION PROSPECTS

### Group

	2008 US\$'000	2007 US\$'000
Carrying amount at 1 January	15,000	42,500
Repayment	(15,000)	–
Impairment	–	(27,500)
Carrying amount at 31 December	–	15,000

On 9 March 2006, Coniston International Capital Limited (“Coniston”, a wholly-owned subsidiary of the Company) entered into the Exploration Funding Agreement with Lodore Delaware Petroleum LLC (“Lodore”) to acquire a 35% working interest in three oil and gas prospects, namely Big Mouth Bayou, Endeavor and North West Kaplan, located in Cameron Parish and Vermilion Parish in Louisiana in the United States (the “Exploration Prospects”), for total cash consideration of US\$42,500,000.

Lodore has a 75% working interest in the Exploration Prospects pursuant to agreements with Pel-Tex Oil Company L.L.C. (“Pel-Tex”), the operator of the Exploration Prospects. Lodore bears 100% of the drilling costs in relation to the Exploration Prospects up to the proposed total depth of the respective wells drilled on the Exploration Prospects and 75% of the costs in respect of the activities associated with completing a drilled well in order to establish the flow of hydrocarbons and the construction of any surface facilities that may be required to enable any such hydrocarbons to be sold. Pel-Tex is responsible for all operational functions relating to the Exploration Prospects. Lodore is responsible for obtaining financing and providing technical expertise in relation to the exploration of the Exploration Prospects.

The Big Mouth Bayou well was completed as a discovery but failed to flow at commercial rates. As a consequence of these events and circumstances, the Group has provided for impairment in full in the amount of US\$15,000,000 against the proportion of its funding related to the exploration costs of this well during the year ended 31 December 2007. During the year ended 31 December 2008, the progress remains unchanged and therefore no release of impairment is considered.

At the Endeavor prospect, drilling encountered challenging conditions with progress being delayed on three separate occasions due to well control events caused by high pressure kicks which necessitated the drilling of sidetracks. By the end of November 2007, the well had reached a true vertical depth of 19,003 feet. Analysis of the data obtained down to that depth led the joint venture to decide to deepen the well to a true vertical depth of 20,000 feet. However, the joint venture was unable to deepen the well due to the unexpected withdrawal of insurance coverage by the joint venture’s insurers at that time. The joint venture was unable to negotiate with the existing insurers to continue to provide coverage under the existing policy with respect to deepening the well. As a consequence of these events and circumstances, the Group has provided for impairment in full in the amount of US\$12,500,000 against the proportion of its funding related to the exploration costs of this well during the year ended 31 December 2007.

During the year ended 31 December 2008, as drilling at the North West Kaplan prospect proceeded without the participation of Lodore, Coniston demanded and received the return of the proportion of funding allocated to this prospect in the amount of US\$15,000,000 under the terms of an indemnity agreement.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 21. NOTE RECEIVABLE

The note receivable represents the proceeds from the disposal of the entire interests in an associate, SBI CROSBY (Holdings) Limited ("SBICHL"), in August 2007 for a consideration of US\$455,000. The promissory note, disclosed as note receivable, is unsecured, interest bearing at 5% per annum and repayable after a fixed term of 5 years or earlier based on certain conditions. At 31 December 2008, it has increased to US\$485,000 (2007: US\$463,000) due to the accrued interest receivable.

## 22. INTANGIBLE ASSETS

### Group

	Customer base US\$'000	Trademark US\$'000	Goodwill US\$'000	Total US\$'000
Carrying amount at 1 January 2007	–	488	–	488
Acquisition of trademark in 2007	–	1	–	1
Additional investment in a subsidiary (Note 39)	–	–	849	849
Acquisition of the Forsyth Business (Note 39)	8,352	–	–	8,352
Amortisation	(123)	–	–	(123)
Carrying amount at 31 December 2007 and 1 January 2008	8,229	489	849	9,567
Additional investment in a subsidiary (Note 39)	–	–	561	561
Acquisition of the Forsyth Business (Note 39)	463	–	–	463
Amortisation	(314)	–	–	(314)
Impairment	(8,378)	–	(1,410)	(9,788)
Write off	–	(468)	–	(468)
<b>Carrying amount at 31 December 2008</b>	<b>–</b>	<b>21</b>	<b>–</b>	<b>21</b>

The customer base arising on acquisition of the Forsyth Business in September 2007, as detailed in Note 39 to the financial statements, has been valued using a multi period excess earnings approach using the following key assumptions:

- Return on equity of 10.25% calculated using the weighted average cost;
- Customers which have established business relationships with the Forsyth Business at the time of the acquisition are lost on a straight line basis over 15 years;
- Fair value of the assembled workforce is assumed to be 25% of the salary and bonus for the year;
- Tax rate 28% which gives rise to an amortisation benefit; and
- Fixed assets and working capital to support the Forsyth Business are negligible.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 22. INTANGIBLE ASSETS (continued)

The customer base was being amortised over its expected useful life of 15 years.

During the year ended 31 December 2008 further costs of US\$463,000 were incurred in respect of this acquisition and have been added to the customer base intangible asset.

During the year ended 31 December 2008 the assets under management in the Forsyth business reduced significantly. As a consequence, although the business was restructured to reduce costs, it remains and is forecast to be loss making. The Directors consider the value of the customer base to be fully impaired on a value in use basis.

The trademarks related mainly to the "Crosby" brand name in Europe and due to the poor performance of the Group in that market during the year ended 31 December 2008 the Directors have fully written off that asset, which had a net carrying value of US\$468,000.

During the year ended 31 December 2008 goodwill of US\$552,000 arising on the acquisition of 20% of Crosby Capital Management L.P., was fully impaired following the cessation of its business activities.

## 23. TRADE AND OTHER RECEIVABLES

Group

	Notes	2008 US\$'000	2007 US\$'000
Trade receivables – gross		<b>816</b>	3,575
Less: Impairment losses	(iii)	<u>–</u>	<u>(166)</u>
Trade receivables – net	(i)	<b>816</b>	3,409
Other receivables – gross		<b>2,595</b>	1,264
Less: Impairment losses	(iii)	<u>(1,481)</u>	<u>(594)</u>
Other receivables – net	(ii)	<b>1,114</b>	670
Deposits and prepayments		<u><b>1,875</b></u>	<u>4,699</u>
<b>Total</b>		<u><b>3,805</b></u>	<u>8,778</u>

The fair value of trade and other receivables is considered by the Directors not to be materially different from carrying amounts.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 23. TRADE AND OTHER RECEIVABLES (continued)

### Group (continued)

Notes:

- (i) At 31 December 2008, the ageing analysis of trade receivables based on invoice date and net of impairment losses, is as follows:

	2008 US\$'000	2007 US\$'000
0 – 30 days	178	3,064
31 – 60 days	127	345
61 – 90 days	454	–
Over 90 days	57	–
	<u>816</u>	<u>3,409</u>

The Group allows a credit period ranging from 15 to 45 days (2007: 15 to 45 days) to its asset management clients. The credit period for asset management contracts can be extended in special circumstances.

None of the above trade receivables net of impairment losses is past due as at 31 December 2008 and 2007. These related to a large number of customers for whom there was no recent history of default.

- (ii) Included in other receivables are staff loans and advances of US\$Nil (2007: US\$66,000). Such loans and advances were granted at the discretion of the management.
- (iii) The movement in the impairment of trade and other receivables is as follows:

	2008 US\$'000	2007 US\$'000
At 1 January	760	815
Impairment losses	889	–
Reversal due to debt recovery	(2)	(67)
Write off	(166)	–
Exchange difference	–	12
<b>At 31 December</b>	<u>1,481</u>	<u>760</u>

The Group has provided impairment on material trade and other receivables as at 31 December 2008 and 2007, which have been past due.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 24. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

(a) Group

	2008 US\$'000	2007 US\$'000
<b>Held for trading</b>		
<i>Listed securities:</i>		
– Equity securities – Australia	3,473	10,811
– Equity securities – Canada	7	–
– Equity securities – Japan	801	31,672
– Equity securities – United Kingdom	1,074	3,509
– Equity securities – United States	449	–
Fair value of listed securities	<u>5,804</u>	<u>45,992</u>
<i>Unlisted securities:</i>		
– Equity securities – Australia	365	1,134
– Equity securities – British Virgin Islands	1,875	6,982
Fair value of unlisted securities	<u>2,240</u>	<u>8,116</u>
Embedded derivatives	1,418	–
Others	<u>309</u>	<u>–</u>
<b>Total</b>	<u><b>9,771</b></u>	<u><b>54,108</b></u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 24. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (continued)

### (a) Group (continued)

Particulars and valuation basis of principal financial assets held at fair value through profit or loss are as follows:—

Name	No. of shares / Percentage of interest held by the Company indirectly				Fair value		Valuation basis
	2008		2007		2008	2007	
	Holding	%	Holding	%	US\$'000	US\$'000	
White Energy Company Limited – Ordinary shares	2,019,824	1.31	2,659,824	1.08	2,790	6,902	Quoted market price at 31 December 2008 of AUD2.00 (2007: AUD2.96) per share, listed on Australian Stock Exchange
Fermiscan Holdings Limited – Ordinary shares	3,079,977	2.15	3,996,836	2.79	287	3,504	Quoted market price at 31 December 2008 of AUD0.135 (2007: AUD1.00) per share, listed on Australian Stock Exchange
IB Daiwa Corporation – Ordinary shares	12,054,000	2.82	86,700,000	20.33	801	31,672	Quoted market price at 31 December 2008 of ¥6 (2007: ¥41) per share, listed on JASDAQ Japan
Indago Petroleum Limited – Ordinary shares	–	–	1,218,118	2.28	–	1,679	Quoted market price at 31 December 2007 of £0.69 per share, listed on AIM of London Stock Exchange
Upstream Marketing and Communications Inc. – Ordinary shares	20,276,384	14.80	20,276,384	14.85	220	810	Quoted market price at 31 December 2008 of £0.0075 (2007: £0.02) per share, listed on AIM of London Stock Exchange
Central Rand Gold Limited – Ordinary shares	900,900	0.37	–	–	450	–	Quoted market price at 31 December 2008 of £0.345 per share, listed on AIM of London Stock Exchange



# Notes to the Financial Statements

For the year ended 31 December 2008

## 24. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (continued)

### (a) Group (continued)

Name	No. of shares / Percentage of interest held by the Company indirectly				Fair value		Valuation basis
	2008		2007		2008	2007	
	Holding	%	Holding	%	US\$'000	US\$'000	
White Energy Company Limited – Options	<b>1,250,000</b>	<b>0.75*</b>	1,250,000	0.70*	<b>356</b>	998	Valuation at 31 December 2008 and 2007 provided by the independent valuer using the Binomial Model
Sunov Petroleum (Pakistan) Limited – Ordinary shares	-	-	444	38.98	-	5,107	Valuation at 31 December 2007 by reference to the conversion value of convertible note which was converted into equity at its option that was based on a pre-money valuation supported by an independent valuation of the expected discounted cashflow
ESK Limited							Valuation at 31 December
– Ordinary shares	<b>19,028,031</b>	<b>5.00</b>	19,028,031	12.50	-	-	2008 and 2007 by
– Preference shares	<b>2,973,130</b>	<b>N/A</b>	2,973,130	N/A	<b>1,875</b>	1,875	reference to the value and stage of development of the major underlying oil and gas properties relative to the amount of debt and preference shares outstanding
Derivatives embedded in loan receivable (Note 25)	<b>N/A</b>	<b>N/A</b>	-	-	<b>1,418</b>	-	Valuation at 31 December 2008 provided by the independent valuer using the Binomial Model

\* The percentage of shareholding is based on the enlarged share capital of White Energy Company Limited.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 24. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (continued)

(b) The movements in financial assets at fair value through profit or loss during the year are as follows:

	Notes	2008 US\$'000	2007 US\$'000
At 1 January		<b>54,108</b>	131,245
Additions	(1)	<b>8,379</b>	15,933
Transfer from disposal of a subsidiary (Note 40)		–	320
Disposal of a subsidiary (Note 40)		–	(15,540)
Other disposals	(2)	<b>(19,220)</b>	(20,596)
Dividend received (Note 37)		<b>(3)</b>	(42,154)
Loss on financial assets at fair value through profit or loss		<b>(33,493)</b>	(15,100)
<b>At 31 December</b>		<b>9,771</b>	54,108

Notes:

(1) The additions to financial assets at fair value through profit or loss are analysed as follows:

	2008 US\$'000	2007 US\$'000
Acquisition by cash (Note 37)	<b>8,379</b>	14,979
Received in settlement of corporate finance fee (Note 37)	–	954
	<b>8,379</b>	15,933

(2) The disposals of financial assets at fair value through profit or loss are analysed as follows:

	2008 US\$'000	2007 US\$'000
Disposals for cash	<b>19,059</b>	14,846
Disposals included in receivables	<b>161</b>	226
Dividend paid to minority shareholders by means of distribution of shares	–	5,524
	<b>19,220</b>	20,596

# Notes to the Financial Statements

For the year ended 31 December 2008

## 24. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (continued)

(b) The movements in financial assets at fair value through profit or loss during the year are as follows: (continued)

Notes: (continued)

(3) The proceeds from sale of financial assets at fair value through profit or loss in cash flow (Note 37) are analysed as follows:

	2008 US\$'000	2007 US\$'000
Disposals for cash, as above	19,059	14,846
Receipt from receivables	226	2,145
	<b>19,285</b>	16,991

## 25. LOAN RECEIVABLE

On 23 June 2008, Asia Special Situation GJP1 Limited ("ASSGJP1"), a wholly owned subsidiary of IB Daiwa Corporation ("IB Daiwa"), entered into a loan agreement with ADM Galleus Fund Limited ("ADM"), an investment fund managed by Asia Debt Management Hong Kong Limited, on 19 June 2008 pursuant to which ADM made a loan of US\$44,000,000 to ASSGJP1 for discharging its inter-company obligations owing to IB Daiwa (the "ADM Loan"). IB Daiwa in turn, used the proceeds from the ADM Loan received from ASSGJP1 to repay and discharge all its liabilities owed to Coniston, a wholly owned subsidiary of the Company, under the Indemnity Agreement dated 22 June 2007 (amounting to US\$15,000,000) and the Exchangeable Loan Agreement dated 4 March 2008 (amounting to US\$9,815,000) as well as liabilities owed to other financiers. Simultaneously, with the settlement of IB Daiwa's liabilities to Coniston, Coniston participated in the ADM Loan in a sum of US\$9,815,000 pursuant to a participation agreement that Coniston entered into with ADM.

The Directors consider the participation in the ADM Loan to be a new financial asset and not a modification of the terms of the loan receivable under the Exchangeable Loan Agreement dated 4 March 2008. Accordingly, the accounting treatment adopted has been to de-recognise the loan receivable under the Exchangeable Loan Agreement dated 4 March 2008 and recognise the ADM Loan initially at its fair value.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 25. LOAN RECEIVABLE (continued)

On 7 November 2008, certain terms of the ADM Loan were amended in order to rectify the security coverage ratio, which has fallen below the required level under a covenant of the ADM Loan. Following the amendments and at 31 December 2008, the principal terms of the ADM Loan relevant to Coniston's participation are as follows:

- Secured by 104,615,384 shares of Leed Petroleum PLC ("Leed", Stock Code: LDP LN); 21,333,333 shares of Adavale Resources Limited (Stock Code: ADD AU); all the shares of Lodore US Holdings Inc. and its subsidiaries owned by IB Daiwa and US\$7,500,000 of cash (which was used to repay part of the ADM Loan on 13 February 2009);
- Guaranteed by IB Daiwa to the extent of US\$3,550,000, which may be reduced by an amount as determined by ADM and paid by IB Daiwa to participate in any new equity issuance by IB Daiwa;
- Bears interest per annum at a premium of 5% to 12-month LIBOR;
- Includes fees attributable to Coniston and payable on maturity of US\$796,000;
- Includes a profit share constituent the economic effect of which is that the Group benefits from 65% of the profit from the sale of the Leed shares, net of applicable brokerage fees and taxes, on per share basis, in excess of profit sharing threshold price, which was set at 32 pence per share but can be reset downward on a monthly basis (once the ADM Loan has been fully repaid the profit sharing obligations of the borrower cease); and
- Repayable from an orderly sale of IB Daiwa's shares in Leed, or from the cash collateral or by way of exchanging the loan into shares of Leed at the profit sharing price, with a final maturity date 20 June 2009.

The ADM Loan receivable, after allowance for impairment, as at 31 December 2008 is as follows:

	US\$'000
Loan principal advanced on 23 June 2008	9,815
Fee receivable upon maturity and capitalised upfront	796
Less: Embedded derivative recognised on initial recognition	(2,981)
	<hr/>
Gross loan receivable at 23 June 2008	7,630
Add: Effective interest income for the period (Note 10)	2,710
	<hr/>
Amortised carrying amount of loan receivable at 31 December 2008	10,340
Less: Allowance for impairment (Note 10)	(2,496)
	<hr/>
<b>Net impaired loan receivable at 31 December 2008</b>	<b>7,844</b>

The interest income on the loan receivable for the period ended 31 December 2008 is calculated by applying an effective interest rate of 66.64% which takes into consideration the value of the embedded derivatives recognised on initial recognition of the loan and the fees and interest receivable on the loan.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 25. LOAN RECEIVABLE (continued)

The embedded derivatives have been valued by an independent professional valuer using a Binomial Model at US\$2,981,000 and US\$1,418,000 on initial recognition and at 31 December 2008 respectively (Note 24(a)).

The allowance for impairment has been calculated by reference to the fair value of the collateral held against the ADM Loan at 31 December 2008. Accordingly, the net impaired loan receivable balance at 31 December 2008 of US\$7,844,000 is equivalent to the fair value of the collateral held.

## 26. CASH AND CASH EQUIVALENTS

	2008 US\$'000	2007 US\$'000
Bank and cash balances	15,041	20,956
Short-term bank deposits	1,950	4,140
	<u>16,991</u>	<u>25,096</u>
Average effective interest rates of short-term bank deposits	<u>0.01% – 6.30%</u>	<u>3.70% – 6.15%</u>

The short-term bank deposits have maturity periods ranging from 1 to 31 days (2007: 1 to 31 days) and are eligible for immediate cancellation without receiving any interest for the last deposit period.

## 27. TRADE AND OTHER PAYABLES

	2008 US\$'000	2007 US\$'000
Trade payables	630	–
Other payables	1,919	915
Accrued charges	10,830	21,239
	<u>13,379</u>	<u>22,154</u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 27. TRADE AND OTHER PAYABLES (continued)

At 31 December 2008, the ageing analysis of trade payables is as follows:

	2008 US\$'000	2007 US\$'000
0 – 30 days	<u>630</u>	<u>–</u>

Included in the Group's trade and other payables are provision for bonuses of US\$3,413,000 (2007: US\$14,214,000) to directors and staff, including provision for bonus deferred from prior year of US\$3,343,000.

## 28. OBLIGATIONS UNDER FINANCE LEASES

Group

(a) Finance lease liabilities – minimum lease payments:

	2008 US\$'000	2007 US\$'000
Due within one year	422	–
Due in the second to fifth years	<u>601</u>	<u>–</u>
	1,023	–
Future finance charges on finance leases	<u>(175)</u>	<u>–</u>
Present value of finance lease liabilities	<u>848</u>	<u>–</u>

(b) The present value of finance lease liabilities are as follows:

	2008 US\$'000	2007 US\$'000
Due within one year	316	–
Due in the second to fifth years	<u>532</u>	<u>–</u>
	848	–
Less: Portion due within one year included under current liabilities	<u>(316)</u>	<u>–</u>
Non-current portion included under non-current liabilities	<u>532</u>	<u>–</u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 29. FINANCIAL LIABILITIES AT FAIR VALUE THROUGH PROFIT OR LOSS

	Group		Company	
	2008 US\$'000	2007 US\$'000	2008 US\$'000	2007 US\$'000
<i>Derivative embedded in the convertible bond issued in 2006:</i>				
Balance at 1 January	400	2,220	400	2,220
Gain on financial liabilities at fair value through profit or loss (Note (i))	(398)	(1,820)	(398)	(1,820)
Balance at 31 December (Note (ii))	2	400	2	400
<i>Share of a loan by the Group:</i>				
Balance at 1 January	-	9,186	-	-
Loss on financial liabilities at fair value through profit or loss (Note (i))	-	443	-	-
Repayment (Note 37)	-	(9,629)	-	-
Balance at 31 December	-	-	-	-
<b>Total</b>	<b>2</b>	<b>400</b>	<b>2</b>	<b>400</b>

Notes:

- (i) Net gain on financial liabilities at fair value through profit or loss recognised in the 2008 consolidated income statement was US\$398,000 (2007: US\$1,377,000).
- (ii) The fair value was calculated using the Binomial Model. The inputs into the model were as follows:

	2008	2007
Share price	<b>US\$0.55 million</b>	US\$5.15 million
Exercise price	<b>US\$20 million</b>	US\$20 million
Expected volatility	<b>81%</b>	60%
Expected life	<b>2.44 years</b>	3.19 years
Risk-free rate	<b>4.04%</b>	4.38%
Expected dividend yield	<b>5%</b>	5%

Because the Binomial Model requires the input of highly subjective assumptions, including the volatility of share price, changes in subjective input assumptions can materially affect the fair value estimate.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 30. CONVERTIBLE BOND

### Group and Company

In March 2006, the Company issued US\$75,000,000 Zero Coupon 5 year Convertible Bond (the "Convertible Bond"). The cash proceeds from the issue were received on 8 March 2006 and the net proceeds of approximately US\$72,750,000 are used by the Group for general working capital and investment purposes. In particular, US\$42,500,000 of the proceeds were invested by the Group in the oil and gas exploration prospects, which are further described in Note 20 to the financial statements.

The Convertible Bond is unlisted and was convertible at the option of the bondholder(s), at any time on or after 13 March 2006 and up to and including 4 February 2011, into either new shares of the Company at a price of HK\$0.7665 per share or exchangeable into existing shares of Crosby Asset Management Inc. ("CAM"), a 84.72% subsidiary of the Company at 31 December 2008, owned by the Company at a price of £0.9975 per share. The bondholder(s) were not able to exercise their conversion rights in respect of new shares of the Company once 556,666,011 new shares of the Company had been issued. The Convertible Bond that remains outstanding on 4 February 2011 is redeemable at 116.1% of its principal amount.

The Company has provided a negative pledge to the bondholder(s), that so long as any of the Convertible Bond remains outstanding and except in certain limited circumstances, that the Group will not secure any of its assets or future revenues against any indebtedness of the Group unless the outstanding Convertible Bond is also secured.

The Company has also undertaken, that so long as any of the Convertible Bond remains outstanding, that it will not sell any shares of CAM, any substantial line of its business or the interests in the oil and gas exploration prospects without the approval of the bondholder(s). However, the Company may dispose of shares of CAM and the equity interests in the oil and gas exploration prospects, provided that: the Company shall, immediately after such disposal, set aside such money equal to the aggregate principal amount of the Convertible Bond then outstanding, multiplied by 116.1% and as long as the Company's shareholding in CAM shall not fall below 50% after such disposal.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 30. CONVERTIBLE BOND (continued)

The Convertible Bond recognised in the balance sheet is calculated as follows:

	US\$'000
Face value of Convertible Bond issued*	75,000
Discount	(2,250)
Financial liabilities at fair value through profit or loss	(6,320)
Equity component	(4,793)
	<hr/>
Liability component on initial recognition upon issuance of Convertible Bond on 8 March 2006	<u>61,637</u>

	2008 US\$'000	2007 US\$'000
Liability component at 1 January	<b>18,644</b>	17,403
Effective interest expense (Note 9)	<b>1,336</b>	1,241
	<hr/>	<hr/>
<b>Liability component at 31 December</b>	<b><u>19,980</u></b>	<u>18,644</u>

\* US\$55,000,000 of the Convertible Bond was converted into 556,666,011 new shares of the Company in 2006, representing 16.55% of the Company's enlarged issued share capital of 3,362,743,256 shares (including 292,500,000 non-voting convertible deferred shares) at that time. The balance of the Convertible Bond of US\$20,000,000 is therefore only exchangeable into a maximum of 11,453,287 existing shares of CAM owned by the Company, but no exchange had occurred up to 31 December 2008. On the basis that the balance of the Convertible Bond of US\$20,000,000 is fully exchanged into existing shares of CAM, the holding of the Company in CAM would be reduced from 84.72% to 80.02% as at 31 December 2008.

The interest expense of Convertible Bond for the year ended 31 December 2008 is calculated by applying an effective interest rate of 7.15% (2007: 7.15%) to the liability component.

The Directors of the Company estimate the fair value of the liability component of the Convertible Bond at US\$19,980,000 (2007: US\$18,644,000). The fair value has been calculated by discounting the future cash flows at the prevailing market rate of 6.5%, increased to 7.15% to adjust for the amortisation of the discount of US\$2,250,000. The aforementioned discount rate of 6.5% has been determined by reference to the yield on non-callable bonds issued in US dollars by a corporate with a credit rating of BB, with maturity of 5 years.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 31. SHARE CAPITAL

	Number of ordinary shares	Number of convertible redeemable preference shares	Number of non-voting convertible deferred shares	Value US\$'000
<b>Authorised</b>				
At 1 January 2007, 31 December 2007 and 1 January 2008 (par value of US\$0.001 each)	20,000,000,000	1,000,000	– (Note (a))	20,001
Effect of increase in nominal value of shares from US\$0.001 each to US\$0.01 each (Note (c))	(18,000,000,000)	(900,000)	–	–
<b>At 31 December 2008 (par value of US\$0.01 each)</b>	<b>2,000,000,000</b>	<b>100,000</b>	<b>–</b>	<b>20,001</b>
<b>Issued and fully paid</b>				
At 1 January 2007 (par value of US\$0.001 each)	3,066,381,256	–	292,500,000 (Note (b))	3,359
Issue of new shares upon exercise of share options (Note (d))	4,000,000	–	–	4
At 31 December 2007 and 1 January 2008 (par value of US\$0.001 each)	3,070,381,256	–	292,500,000	3,363
Effect of increase in nominal value of shares from US\$0.001 each to US\$0.01 each (Note (c))	(2,758,900,731)	–	(263,250,000)	–
Repurchase of shares (Note (e))	(10,132,541)	–	–	(57)
<b>At 31 December 2008 (par value of US\$0.01 each)</b>	<b>301,347,984</b>	<b>–</b>	<b>29,250,000</b>	<b>3,306</b>

Notes:

- (a) No authorised share capital with respect to these non-voting convertible deferred shares is required.
- (b) The non-voting convertible deferred shares have the following rights and restrictions:
- (i) The holder is not entitled to vote at any general meetings of the Company;
  - (ii) The deferred shares rank *pari passu* with ordinary shares in respect of all distributions; and
  - (iii) Each deferred share can be converted into one ordinary share commencing three months from the date of issue (i.e. 24 May 2004) and can be converted upon 14 days prior written notice to the Company. There is no expiration date for the right of conversion. The deferred shares have no redemption rights.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 31. SHARE CAPITAL (continued)

Notes: (continued)

- (c) Pursuant to an ordinary resolution passed at the Annual General Meeting of the Company held on 25 April 2008, every ten issued and unissued shares of US\$0.001 each were consolidated into one new share of US\$0.01 each with effect from 28 April 2008. The shares after the share consolidation rank pari passu in all respects with each other.
- (d) The increase in share capital in 2007 represented the ordinary shares issued on exercise of share options, granted under the Company's Share Option Scheme. Further details are set out in Note 33(a) to the financial statements.
- (e) During the year ended 31 December 2008, the Company repurchased on the Stock Exchange a total of 10,132,541 of its own ordinary shares at a price range of HK\$0.104 to HK\$1.078 per share for a total consideration, before expenses, of HK\$3,924,000 (equivalent to approximately US\$503,000). The repurchased shares were duly cancelled and the issued share capital of the Company was reduced by the nominal value of these shares accordingly. The premium payable on repurchase was charged against the share premium account. An amount equivalent to the nominal value of the shares cancelled was transferred from retained profits to capital redemption reserve. Details of which are set out below:

Month of purchase	Number of ordinary shares repurchased	Price per share		Aggregate consideration paid (before expenses) HK\$'000
		Highest HK\$	Lowest HK\$	
March 2008	3,620,000	0.131	0.104	420
April 2008	1,316,000	0.129	0.116	159
July 2008	1,725,341	1.078	1.078	1,860
September 2008	2,383,200	0.700	0.450	1,322
November 2008	1,088,000	0.150	0.150	163
	<u>10,132,541</u>			<u>3,924</u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 32. RESERVES Group

	2008 US\$'000	2007 US\$'000
Share premium	106,444	106,895
Capital reserve	4,872	4,872
Capital redemption reserve	77	20
Employee share-based compensation reserve	11,923	9,285
Investment revaluation reserve	(823)	312
Foreign exchange reserve	(19)	100
Accumulated losses	(123,837)	(63,231)
	<b>(1,363)</b>	<b>58,253</b>

Details of the movements in the above reserves during the year are set out in the consolidated statement of changes in equity on pages 36 and 37.

### Company

	Share premium US\$'000	Capital reserve US\$'000	Capital redemption reserve US\$'000	Employee share-based compensation reserve US\$'000	Investment revaluation reserve US\$'000	Accumulated losses US\$'000	Total US\$'000
At 1 January 2007	106,876	271	20	3,449	126,177	(26,004)	210,789
Issue of new shares upon exercise of share options	19	-	-	(5)	-	-	14
Deficit on revaluation	-	-	-	-	(69,736)	-	(69,736)
Employee share-based compensation	-	-	-	3,440	-	-	3,440
Profit for the year	-	-	-	-	-	10,289	10,289
At 31 December 2007 and at 1 January 2008	106,895	271	20	6,884	56,441	(15,715)	154,796
Repurchase of own shares for cancellation	(451)	-	57	-	-	(57)	(451)
Lapse of share options granted to employees of a subsidiary	-	-	-	(412)	-	-	(412)
Deficit on revaluation	-	-	-	-	(97,931)	-	(97,931)
Recycled to income statement	-	-	-	-	41,490	-	41,490
Employee share-based compensation	-	-	-	2,497	-	-	2,497
Loss for the year	-	-	-	-	-	(98,393)	(98,393)
<b>At 31 December 2008</b>	<b>106,444</b>	<b>271</b>	<b>77</b>	<b>8,969</b>	<b>-</b>	<b>(114,165)</b>	<b>1,596</b>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES

### (a) Share Option Scheme of the Company

The Company adopted an employee share option scheme on 27 March 2002 (the “Company’s Share Option Scheme”) in order to incentivise key management and staff.

Pursuant to the Company’s Share Option Scheme, a duly authorised committee of the board of directors of the Company may, at its discretion, grant options to eligible employees, including directors, of the Company or any of its subsidiaries to subscribe for shares in the Company at a price not less than the higher of (i) the closing price of the shares of the Company on the Stock Exchange on the date of grant of the particular option or (ii) the average of the closing prices of the shares of the Company for the five trading days immediately preceding the date of the grant of the options or (iii) the nominal value of the shares. On each grant of options HK\$10 is payable by the grantee.

The total number of shares available for issue under options granted pursuant to the Company’s Share Option Scheme must not in aggregate exceed 10% of the total number of shares in issue as at the date of the approval of the Company’s Share Option Scheme (the “Scheme Mandate Limit”), unless shareholders’ approval of the Company has been obtained. Options lapsed in accordance with the terms of the Company’s Share Option Scheme shall not be counted for the purpose of calculating the Scheme Mandate Limit.

The total number of the shares issued and to be issued upon exercise of options granted (whether or not cancelled) and to be granted under the Company’s Share Option Scheme to any eligible person (including both exercised and outstanding options) in any 12 month period immediately preceding the date of grant to such eligible person shall not exceed 1% of the issued shares of the Company, unless approval of shareholders of the Company has been obtained. Where any option is proposed to be granted to a substantial shareholder (as defined in the GEM Listing Rules) or an independent non-executive director of the Company or any of their associates (as defined in the GEM Listing Rules) in excess of 0.1% of the issued shares of the Company and having an aggregate value in excess of HK\$5,000,000 then the proposed grant must be subject to the approval of shareholders of the Company.

Share options granted under the Company’s Share Option Scheme are exercisable as follows:

- (i) the first 30% of the options between the first and tenth anniversary of the date of grant;
- (ii) the next 30% of the options between the second and tenth anniversary of the date of grant; and
- (iii) the remaining options between the third and tenth anniversary of the date of grant.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (a) Share Option Scheme of the Company (continued)

Details of the share options granted under the Company's Share Option Scheme are as follows:

Share option type	Date of grant	Options granted	Options exercise price per share	Options lapsed since grant	Options exercisable as at 31 December 2008	Contractual life
2002	27 March 2002	24,824,470	HK\$0.704	(24,794,470)	30,000	10 years
2003(a)	18 March 2003	5,400,000	HK\$0.350	(5,400,000)	-	10 years
2003(b)	14 May 2003	1,500,000	HK\$0.350	(1,000,000)	-	10 years
2003(c)	18 June 2003	2,606,400	HK\$0.350	(2,606,400)	-	10 years
2003(d)	11 July 2003	31,200,000	HK\$0.350	(31,200,000)	-	10 years
2003(e)	1 December 2003	2,100,000	HK\$0.350	(2,100,000)	-	10 years
2004	20 August 2004	1,500,000	HK\$0.350	-	-	10 years
2006(a)	24 March 2006	4,000,000	HK\$7.700	(1,000,000)	1,800,000	10 years
2006(b)	26 April 2006	18,000,000	HK\$7.700	-	10,800,000	10 years
2007	29 January 2007	1,000,000	HK\$3.650	-	300,000	10 years
2008(a)	11 February 2008	11,750,000	HK\$1.800	-	-	10 years
2008(b)	29 December 2008	2,000,000	HK\$0.180	-	-	10 years
		<u>105,880,870</u>		<u>(68,100,870)</u>	<u>12,930,000</u>	

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (a) Share Option Scheme of the Company (continued)

The following table discloses movements in the outstanding options granted under the Company's Share Option Scheme during the year:

Year	Grantees	Share option type	Number of share options				Outstanding at 31 December	Weighted average exercise price	Notes
			Outstanding at 1 January	Granted during the year	Transfer/lapsed during the year	Exercised during the year			
2008	Directors	2006(a)	2,000,000	-	-	-	2,000,000	HK\$7.700	
		2006(b)	12,000,000	-	6,000,000	-	18,000,000	HK\$7.700	
		2007	1,000,000	-	-	-	1,000,000	HK\$3.650	
		2008(a)	-	10,500,000	-	-	10,500,000	HK\$1.800	1
		2008(b)	-	2,000,000	-	-	2,000,000	HK\$0.180	2
			<u>15,000,000</u>	<u>12,500,000</u>	<u>6,000,000</u>	<u>-</u>	<u>33,500,000</u>	HK\$5.281	
	Employees	2002	30,000	-	-	-	30,000	HK\$0.704	
		2006(a)	2,000,000	-	(1,000,000)	-	1,000,000	HK\$7.700	
		2006(b)	6,000,000	-	(6,000,000)	-	-	HK\$7.700	
		2008(a)	-	1,250,000	-	-	1,250,000	HK\$1.800	1
		<u>8,030,000</u>	<u>1,250,000</u>	<u>(7,000,000)</u>	<u>-</u>	<u>2,280,000</u>	HK\$4.373		
	<b>Total</b>	<b><u>23,030,000</u></b>	<b><u>13,750,000</u></b>	<b><u>(1,000,000)</u></b>	<b><u>-</u></b>	<b><u>35,780,000</u></b>	<b>HK\$5.223</b>		
2007	Directors	2004	400,000	-	-	(400,000)	-	HK\$0.350	3
		2006(a)	2,000,000	-	-	-	2,000,000	HK\$7.700	
		2006(b)	12,000,000	-	-	-	12,000,000	HK\$7.700	
		2007	-	1,000,000	-	-	1,000,000	HK\$3.650	4
		<u>14,400,000</u>	<u>1,000,000</u>	<u>-</u>	<u>(400,000)</u>	<u>15,000,000</u>	HK\$7.430		
	Employees	2002	30,000	-	-	-	30,000	HK\$0.704	
		2006(a)	2,000,000	-	-	-	2,000,000	HK\$7.700	
		2006(b)	6,000,000	-	-	-	6,000,000	HK\$7.700	
		<u>8,030,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,030,000</u>	HK\$7.674		
		<b>Total</b>	<b><u>22,430,000</u></b>	<b><u>1,000,000</u></b>	<b><u>-</u></b>	<b><u>(400,000)</u></b>	<b><u>23,030,000</u></b>	<b>HK\$7.515</b>	

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (a) Share Option Scheme of the Company (continued)

Notes:

1. The closing price of the shares of the Company quoted on the Stock Exchange on 6 February 2008, being the business date immediately before the date on which share options were granted, was HK\$1.77.
2. The closing price of the shares of the Company quoted on the Stock Exchange on 24 December 2008, being the business date immediately before the date on which share options were granted, was HK\$0.18.
3. The closing price of the shares of the Company quoted on the Stock Exchange on 31 August 2007 and 7 September 2007, being the business date immediately before the date on which share options were exercised, was HK\$0.25 and HK\$0.23 respectively.
4. The closing price of the shares of the Company quoted on the Stock Exchange on 26 January 2007, being the business date immediately before the date on which share options were granted, was HK\$0.355.

The fair value of the options granted during the year ended 31 December 2008, measured at the dates of grant, totalled approximately US\$1,433,000 (2007: US\$219,000).

US\$2,434,000 (2007: US\$3,440,000) of employee share-based compensation expense is included in the consolidated income statement for the year ended 31 December 2008 and US\$711,000 (2007: US\$112,000) of which was in respect of the options granted during the year ended 31 December 2008.

There are 30,654,452 ordinary shares, which represent 10% of the total number of shares in issue as at the date of the approval of the renewal of the Scheme Mandate Limit and 10.17% of the total issued share capital of the Company, available for issue under the Company's Share Option Scheme at the date of this annual report.

The following significant assumptions were used for each of the two years ended 31 December 2008 and 2007 to derive the fair value, using the Binomial option pricing model:

- (i) an expected volatility, between 68% to 90.53% throughout the option life (2007: 60%);
- (ii) nil dividend yield;
- (iii) the estimated expected life of the options granted is 10 years; and
- (iv) the risk free rates are based on the yields on Hong Kong Exchange Fund Bills and Notes.

In the determination of volatility, the historical volatility of the Company prior to the issuance of share options has been considered. The volatility is measured based on the weekly price change and the volatility measured on weekly basis provided a reasonable estimation for the expected volatility is considered.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (b) Share Option Scheme of the Subsidiary

#### (i) Crosby Asset Management Inc. ("CAM")

CAM, a 84.72% subsidiary of the Company at 31 December 2008, adopted an employee share option scheme on 4 March 2005 ("CAM Share Option Scheme") in order to incentivise key management and staff of CAM. Pursuant to the CAM Share Option Scheme, a duly authorised committee of the board of directors of CAM may, at its discretion, grant options to eligible employees, including directors, of CAM or any of its subsidiaries to subscribe for shares in CAM at a price not less than the higher of (i) the closing price of the shares of CAM quoted on AIM on the date of grant of the particular option or (ii) the average of the closing prices of the shares of CAM quoted on AIM for the five trading days immediately preceding the date of the grant of the options or (iii) the nominal value of the shares. On each grant of options £1 is payable by the grantee.

The total number of shares available for issue under options granted pursuant to the CAM Share Option Scheme must not in aggregate exceed 10% of the total number of CAM's shares in issue at the date of last approval on 4 March 2005 (the "Scheme Mandate Limit"), unless approval of shareholders of the Company has been obtained. However, the overall limit must not in aggregate exceed 25% of CAM's issued share capital (i.e. 60,868,750 options as of 31 December 2008). Options lapsed in accordance with the terms of the CAM Share Option Scheme, prior to their exercise dates, are available for re-use.

The total number of CAM's shares issued and to be issued upon exercise of options granted (whether or not cancelled) and to be granted under the CAM Share Option Scheme to any eligible person (including both exercised and outstanding options) in any 12 month period immediately preceding the date of grant to such eligible person shall not exceed 1% of CAM's shares in issue, unless approval of shareholders of the Company has been obtained. Where any option is proposed to be granted to a substantial shareholder (as defined in the GEM Listing Rules) or an independent non-executive director of the Company or any of their associates (as defined in the GEM Listing Rules) in excess of 0.1% of the shares of CAM and having an aggregate value in excess of HK\$5,000,000 then the proposed grant must be subject to the approval of shareholders of the Company.

Share options granted under the CAM Share Option Scheme are exercisable as follows:

- (i) the first 30% of the options between the first and tenth anniversary of the date of grant;
- (ii) the next 30% of the options between the second and tenth anniversary of the date of grant;  
and
- (iii) the remaining options between the third and tenth anniversary of the date of grant.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (b) Share Option Scheme of the Subsidiary (continued)

#### (i) Crosby Asset Management Inc. ("CAM") (continued)

Details of the share options granted under the CAM Share Option Scheme are as follows:

Share option type	Date of grant	Options granted	Options exercise price per share (pence)	Options lapsed since grant	Options exercisable as at 31 December 2008	Contractual life
2005(a)	11 January 2005	14,150,000	21.15	(3,225,000)	6,800,000	10 years
2005(b)	15 September 2005	150,000	84.50	-	150,000	10 years
2005(c)	21 November 2005	1,117,318	89.50	(1,117,318)	-	10 years
2005(d)	30 December 2005	1,000,000	82.65	(1,000,000)	-	10 years
2006(a)	23 March 2006	3,650,000	95.20	(1,700,000)	1,170,000	10 years
2006(b)	19 May 2006	1,500,000	91.50	(1,500,000)	-	10 years
2007(a)	23 March 2007	300,000	32.65	-	90,000	10 years
2007(b)	21 June 2007	1,400,000	43.50	-	420,000	10 years
2007(c)	4 December 2007	2,000,000	16.75	(1,000,000)	300,000	10 years
2008(a)	11 January 2008	15,870,000	22.25	(5,340,000)	-	10 years
2008(b)	26 June 2008	4,850,000	9.00	(3,600,000)	-	10 years
		<u>45,987,318</u>		<u>(18,482,318)</u>	<u>8,930,000</u>	

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (b) Share Option Scheme of the Subsidiary (continued)

#### (i) Crosby Asset Management Inc. ("CAM") (continued)

The following table discloses movements in the outstanding options granted under the CAM Share Option Scheme during the year:

Year	Grantees	Share option type	Number of share options				Outstanding at 31 December	Weighted average exercise price (pence)	Notes
			Outstanding at 1 January	Granted during the year	Lapsed during the year	Exercised during the year			
2008	Directors of CAM	2005(a)	1,000,000	-	-	-	1,000,000	21.15	
		2006(a)	150,000	-	-	-	150,000	95.20	
		2007(a)	300,000	-	-	-	300,000	32.65	
		2008(a)	-	5,300,000	-	-	5,300,000	22.25	
			1,450,000	5,300,000	-	-	6,750,000	24.17	
	Employees of CAM	2005(a)	8,600,000	-	(2,600,000)	(200,000)	5,800,000	21.15	
		2005(b)	150,000	-	-	-	150,000	84.50	
		2005(d)	1,000,000	-	(1,000,000)	-	-	82.65	
		2006(a)	2,500,000	-	(700,000)	-	1,800,000	95.20	
		2007(b)	1,400,000	-	-	-	1,400,000	43.50	
		2007(d)	2,000,000	-	(1,000,000)	-	1,000,000	16.75	
		2008(a)	-	10,570,000	(5,340,000)	-	5,230,000	22.25	
		2008(b)	-	4,850,000	(3,600,000)	-	1,250,000	9.00	
			15,650,000	15,420,000	(14,240,000)	(200,000)	16,630,000	30.79	
	<b>Total</b>		<b>17,100,000</b>	<b>20,720,000</b>	<b>(14,240,000)</b>	<b>(200,000)</b>	<b>23,380,000</b>	<b>28.88</b>	
2007	Directors of CAM	2005(a)	1,000,000	-	-	-	1,000,000	21.15	
		2006(a)	150,000	-	-	-	150,000	95.20	
		2007(a)	-	300,000	-	-	300,000	32.65	
			1,150,000	300,000	-	-	1,450,000	31.19	
	Employees of CAM	2005(a)	9,825,000	-	(625,000)	(600,000)	8,600,000	21.15	
		2005(b)	150,000	-	-	-	150,000	84.50	
		2005(d)	1,000,000	-	-	-	1,000,000	82.65	
		2006(a)	2,500,000	-	-	-	2,500,000	95.20	
		2007(b)	-	1,400,000	-	-	1,400,000	43.50	
		2007(c)	-	2,000,000	-	-	2,000,000	16.75	
			13,475,000	3,400,000	(625,000)	(600,000)	15,650,000	38.95	
	<b>Total</b>		<b>14,625,000</b>	<b>3,700,000</b>	<b>(625,000)</b>	<b>(600,000)</b>	<b>17,100,000</b>	<b>38.29</b>	

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (b) Share Option Scheme of the Subsidiary (continued)

#### (i) Crosby Asset Management Inc. ("CAM") (continued)

Notes:

1. The closing price of the shares of CAM quoted on AIM on 10 January 2008 and 25 June 2008 being the business date immediately before the date on which share options were granted, were £0.225 and £0.09 respectively.
2. The closing price of the shares of CAM quoted on AIM on 1 February 2008, being the business date immediately before the date on which share options were exercised, was £0.2225.
3. The closing price of the shares of CAM quoted on AIM on 24 January 2007, being the business date immediately before the date on which share options were exercised, was £0.3775.
4. The closing price of the shares of CAM quoted on AIM on 22 March 2007, 20 June 2007 and 3 December 2007, being the business date immediately before the date on which share options were granted, were £0.3225, £0.435 and £0.1625, respectively.

The fair value of the options granted by CAM during the year ended 31 December 2008, measured at the dates of grant, totalled approximately US\$3,111,000 (2007: US\$875,000).

US\$1,737,000 (2007: US\$1,018,000) of employee share-based compensation expense is included in the consolidated income statement of the Group for the year ended 31 December 2008 and US\$1,121,000 (2007: US\$216,000) of which was in respect of the options granted during the year ended 31 December 2008.

The following significant assumptions were used for the year ended 31 December 2008 and 2007 to derive the fair value, using the Binomial option pricing model:

- (i) an expected volatility, between 64% to 73% throughout the option life (2007: between 60% to 65% throughout the option life);
- (ii) 5% dividend yield;
- (iii) the estimated expected life of the options granted is 10 years; and
- (iv) the risk free rates are based on the yields on United Kingdom Government Bonds.

In the determination of volatility, the historical volatility of the CAM prior to the issuance of share options has been considered. The volatility is measured based on the weekly price change and the volatility measured on weekly basis provided a reasonable estimation for the expected volatility is considered.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (b) Share Option Scheme of the Subsidiary (continued)

#### (ii) Crosby Wealth Management (Asia) Limited ("CWMA")

CWMA, a 56.14% subsidiary of CAM at 31 December 2008, adopted an employee share option scheme on 27 April 2007 ("CWMA Share Option Scheme") in order to incentivise key management and staff of CWMA. Pursuant to the CWMA Share Option Scheme, a duly authorised committee of the board of directors of CWMA may, at its discretion, grant options to eligible employees, including directors, of CWMA or any of its subsidiaries to subscribe for shares in CWMA at a price at least the highest of : (a) the nominal value of a CWMA share on the date of grant; (b) the fair value of a CWMA share as determined by the CWMA director from time to time, initially fixed at US\$500, on the date of grant; and (c) where applicable, in relation to the options granted after the parent company has resolved to seek a separate listing of CWMA on any stock exchange and up to the listing date of CWMA, the new issue price. On each grant of options US\$1 is payable by the grantee.

The total number of shares available for issue under options granted pursuant to the CWMA Share Option Scheme must not in aggregate exceed 10% of the total number of CWMA's shares in issue at the date of last approval on 27 April 2007 (the "Scheme Mandate Limit"), unless approval of shareholders of the Company has been obtained. However, the overall limit must not in aggregate exceed 25% of CWMA's issued share capital (i.e. 4,500 options as of 31 December 2008). Options lapsed in accordance with the terms of the CWMA Share Option Scheme, prior to their exercise dates, are available for re-use.

The total number of CWMA's shares issued and to be issued upon exercise of options granted (whether or not cancelled) and to be granted under the CWMA Share Option Scheme to any eligible person (including both exercised and outstanding options) in any 12 month period immediately preceding the date of grant to such eligible person shall not exceed 1% of CWMA's shares in issue, unless approval of shareholders of the Company has been obtained. Where any option is proposed to be granted to a substantial shareholder (as defined in the GEM Listing Rules) or an independent non-executive director of the Company or any of their associates (as defined in the GEM Listing Rules) in excess of 0.1% of the shares of CWMA and having an aggregate value in excess of HK\$5,000,000 then the proposed grant must be subject to the approval of shareholders of the Company.

Share options granted under CWMA Share Option Scheme are exercisable between the third and tenth anniversary of the date grant.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (b) Share Option Scheme of the Subsidiary (continued)

#### (ii) Crosby Wealth Management (Asia) Limited ("CWMA") (continued)

Details of the share options granted under the CWMA Share Option Scheme are as follows:

Share option type	Date of grant	Options granted	Options exercise price per share (US\$)	Options lapsed since grant	Options exercisable as at 31 December 2008	Contractual life
2007(a)	1 June 2007	180	500	-	-	10 years
2007(b)	12 June 2007	180	500	-	-	10 years
2008	1 June 2008	180	500	-	-	10 years
		<u>540</u>		<u>-</u>	<u>-</u>	

The following table discloses movements in the outstanding options granted under the CWMA Share Option Scheme during the year:

Year	Grantees	Share option type	Number of share options				Outstanding at 31 December	Weighted average exercise price (US\$)
			Outstanding at 1 January	Granted during the year	Lapsed during the year	Exercised during the year		
2008	Directors of CWMA	2007(a)	180	-	-	-	180	500
		2008	-	180	-	-	180	500
	Employees of CWMA	2007(b)	180	-	-	-	180	500
	Total		<u>360</u>	<u>180</u>	<u>-</u>	<u>-</u>	<u>540</u>	<u>500</u>
2007	Directors of CWMA	2007(a)	-	180	-	-	180	500
		Employees of CWMA	-	180	-	-	180	500
	Total		<u>-</u>	<u>360</u>	<u>-</u>	<u>-</u>	<u>360</u>	<u>500</u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 33. SHARE OPTION SCHEMES (continued)

### (b) Share Option Scheme of the Subsidiary (continued)

#### (ii) Crosby Wealth Management (Asia) Limited ("CWMA") (continued)

The fair value of the options granted by CWMA during the year ended 31 December 2008, measured at the dates of grant was US\$70,000 (2007: US\$128,000) which was derived with reference to the net asset value per share at CWMA and its subsidiary.

US\$56,000 (2007: US\$24,000) of employee share-based compensation expense is included in the consolidated income statement of the Group for the year ended 31 December 2008 and US\$14,000 (2007: 24,000) of which was in respect of the options granted during the year ended 31 December 2008.

## 34. MATERIAL RELATED PARTY TRANSACTIONS

Transactions between the Company and its subsidiaries, which are related parties of the Company, have been eliminated on consolidation and are not disclosed in this note. Details of the other significant transactions between the Group and other related parties during the year ended 31 December 2008 are as follows:

- (a) Remuneration for key management personnel of the Group, including amounts paid to the Company's directors and certain of the highest paid employees as disclosed in Note 14 to the financial statements is as follows:

	2008 US\$'000	2007 US\$'000
Fees	160	160
Salaries, allowances and benefits in kind	3,397	3,397
Bonus paid and payable	–	4,800
Retirement fund contributions	4	6
Share-based compensation expense	2,711	3,135
Social security costs	24	19
	<u>6,296</u>	<u>11,517</u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 34. MATERIAL RELATED PARTY TRANSACTIONS (continued)

- (b) During the year, the Group had the following material related party transactions with certain investee companies:

	Notes	2008 US\$'000	2007 US\$'000
Corporate finance and other advisory fees from investee companies		<b>208</b>	1,905
Loan interest income received from an investee company, IB Daiwa Corporation ("IB Daiwa")	(ii)	<b>42</b>	306
Loan arrangement fee received from an investee company, IB Daiwa	(ii)	<b>658</b>	415
Management services fee received from a subsidiary of IB Daiwa, Lodore Delaware Petroleum LLC ("Lodore")	(i)	<b>180</b>	180
Loan arrangement fee received from Lodore	(i)	<b>16</b>	110

Notes:

- (i) Lodore is a subsidiary of IB Daiwa and in which the Group can exercise significant influence in accordance with Note 3(d) to the financial statements, the Group accounts for the investment in IB Daiwa in accordance with IAS 39.

These transactions are based on the terms mutually agreed by the Group and the contracting parties in the ordinary course of the business.

- (ii) At 31 December 2008, the Group held 2.82% (2007: 20.33%) of its issued share capital (Note 24(a)) through its subsidiaries.

Details of the loans and the loan interest income received or receivable are described in Note 34(c) to the financial statements.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 34. MATERIAL RELATED PARTY TRANSACTIONS (continued)

- (c) As at 31 December 2008, details of the loans to and amounts due from investee companies are set out below:

	Notes	2008 US\$'000	2007 US\$'000
Loans to an investee company	(i)	-	4,273
Loan to a subsidiary of investee company	(ii)	-	126
Amounts due from investee companies	(iii)	-	151
		-	4,550

Notes:

- (i) The loans as at 31 December 2007 were made by the Group to an investee company, IB Daiwa with interest bearing at 5.4% per annum. These loans are secured by the net revenues and equity interest of IB Daiwa's subsidiaries. They were refinanced by the Exchangeable Loan in March 2008 with a yield to maturity of 15% per annum (taking into account of all interest and fees). The Exchangeable Loan was subsequently refinanced by the ADM Loan in June 2008 as detailed in Note 25 to the financial statements.
- (ii) The loan to a subsidiary of investee company, Lodore, was unsecured and with interest bearing at 10% per annum. It was repaid in February 2008.
- (iii) Amounts due from investee companies are unsecured, interest-free and repayable on demand. They were repaid in full during the year.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 35. COMMITMENTS

### (a) Operating leases

#### Group

As at 31 December 2008, the total future minimum lease payments of the Group under non-cancellable operating are payable as follows:

	2008 Land and buildings US\$'000	2007 Land and buildings US\$'000	2008 Motor vehicles US\$'000	2007 Motor vehicles US\$'000	2008 Total US\$'000	2007 Total US\$'000
Within one year	656	1,520	29	–	685	1,520
In the second to fifth years	1,215	2,468	–	–	1,215	2,468
After fifth year	1,200	–	–	–	1,200	–
	<u>3,071</u>	<u>3,988</u>	<u>29</u>	<u>–</u>	<u>3,100</u>	<u>3,988</u>

The Group leases a number of properties under operating leases in Hong Kong and overseas. The leases run for an initial period from 3 to 10 years, with an option to renew the lease and renegotiate the terms at the expiry date or at dates as mutually agreed between the Group and respective landlords/lessors. None of the leases include contingent rentals.

#### Company

As at 31 December 2008, the Company had no commitments under non-cancellable operating leases (2007: Nil).

### (b) Capital commitments

#### Group

At 31 December 2008, details of the Group's capital commitments are as follows:

	2008 US\$'000	2007 US\$'000
Contracted but not provided for	<u>–</u>	<u>1,554</u>

#### Company

As at 31 December 2008, the Company had no capital commitments (2007: Nil).

## 36. CONTINGENCIES

Crosby Wealth Management (Hong Kong) Limited, a 56.14% subsidiary of Crosby Asset Management Inc., is defending against legal proceedings brought by a client in Hong Kong concerning a trade execution error. The consolidated financial statements have made adequate provision in respect of the claim.

As at 31 December 2008, the Group and the Company had no material contingent liabilities (2007: Nil).

# Notes to the Financial Statements

For the year ended 31 December 2008

## 37. RECONCILIATION OF LOSS BEFORE TAXATION TO CASH (USED IN)/GENERATED FROM OPERATIONS

	Notes	2008 US\$'000	2007 US\$'000
<b>Cash flows from operating activities</b>			
Loss before taxation		(72,935)	(55,369)
Adjustments for:			
Amortisation of intangible assets		314	123
Bad debts recovery		(2)	(67)
Corporate finance advisory fee received in kind	24(b)(1)	–	(954)
Depreciation of property, plant and equipment		840	455
Excess over the cost of acquisition of a subsidiary	39(c)	–	(409)
Fee on arrangement of loans		(1,080)	–
Finance costs		1,633	1,241
Foreign exchange losses, net		976	115
Employee share-based compensation expense	14(c)	4,227	4,482
Gain on disposal of property, plant and equipment		(17)	–
Gain on disposal of an associate		(550)	(236)
Gain on deemed disposal of a subsidiary	40	(65)	(101)
Gain on financial liabilities at fair value through profit or loss		(398)	(1,377)
Impairment of intangible assets	22	9,788	–
Impairment of interest in oil and gas exploration prospects		–	27,500
Impairment of loan receivable		2,496	–
Impairment of trade and other receivables		889	–
Interest income		(3,620)	(1,319)
Loss/(Gain) on disposal of available-for-sale investments		155	(29)
Loss on deemed disposal of a subsidiary	40	–	449
Loss on financial assets at fair value through profit or loss		33,493	15,100
Provision for claims		3,246	–
Restructuring expenses		3,153	–
Share of (profits)/losses of associates		(24)	119
Share of losses of jointly controlled entities		10	–
Write off of property, plant and equipment		83	–
Write off of intangible assets		468	–
Operating loss before working capital changes		(16,920)	(10,277)
Acquisition of financial assets at fair value through profit or loss	24(b)(1)	(8,379)	(14,979)
Proceeds from disposal of financial assets at fair value through profit or loss	24(b)(3)	19,285	16,991
Dividend received from financial assets at fair value through profit or loss	24(b)	3	42,154
Repayment of financial liabilities at fair value through profit or loss	29	–	(9,629)
Increase in amounts due from associates		(2)	(2)
(Increase)/Decrease in amount due from jointly controlled entities		(237)	54
(Increase)/Decrease in amounts due from investee companies		(709)	5,764
Decrease/(Increase) in trade and other receivables		3,943	(6,131)
Decrease in amounts due to associates		–	(2)
(Decrease)/Increase in other payables and accrued charges		(11,632)	16,962
<b>Cash (used in)/generated from operations</b>		<b>(14,648)</b>	<b>40,905</b>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 38. MAJOR NON-CASH TRANSACTIONS

The major non-cash transaction during the year ended 31 December 2008 was in respect of the Group's participation in the ADM Loan which, as more fully described in Note 25 to the financial statements, was not settled in cash but was offset on the repayment of balances due to the Group in respect of an exchangeable loan and an indemnity.

The major non-cash transactions during the year ended 31 December 2007 are as follows:–

- (a) During the year ended 31 December 2007, two indirect wholly owned subsidiaries of the Company, Crosby Corporate Finance (Hong Kong) Limited and Crosby (Singapore) Pte Limited (formerly known as Crosby Capital Partners (Singapore) Pte Limited), were granted 131,873 shares of Music Copyright Solutions Limited ("MCS"), 10,000,000 share options of Pocketmail Group Limited ("Pocketmail", currently known as Adavale Resources Limited) and 1,250,000 share options of White Energy, on 29 September 2007, 9 October 2007 and 15 October 2007 respectively, in consideration for providing advisory services to MCS and Pocketmail, and arranging a convertible bond placement of White Energy, at a total valuation of approximately US\$954,000 on initial recognition and were classified under financial assets at fair value through profit or loss in the consolidated balance sheet (Note 24 (b)(1)).
- (b) On 28 June 2007, an indirect 56.6% subsidiary of the Company, Silk Route Petroleum Limited ("Silk Route") declared a dividend of approximately US\$5,524,000 to minority shareholders, the settlement of which was made by distribution of 2,694,292 shares in Indago Petroleum Limited owned by Silk Route (Note 24(b)(2)).

## 39. ACQUISITION OF BUSINESSES

The acquisition of subsidiary undertakings during the year ended 31 December 2008 is mainly the buyback of 20% equity interest in a subsidiary undertaking, Crosby Capital Management L.P., ("CCMLP") from a minority shareholder and further costs incurred in respect of the acquisition of Forsyth Business.

The Group acquired the remaining 20% equity interest in CCMLP for a consideration of US\$552,000 through a 84.72% subsidiary of the Group. The fair value of the net assets of CCMLP at the date of acquisition was US\$Nil resulting in a goodwill of US\$552,000. Of the purchase price US\$320,000 was settled in cash during the year ended 31 December 2008.

The only significant acquisition during the year ended 31 December 2007 was in respect of the Forsyth Business.

On 27 September 2007, the Group entered into an agreement with the Administrators of Forsyth Partners Limited and Forsyth Partners (Europe) Limited (together the "Forsyth Business") which resulted in the Group being appointed as the manager of the Forsyth funds with assets under management of approximately US\$1 billion and hiring the Forsyth Business's investment management, research and distribution team.

The acquisition has been accounted for using the purchase method of accounting. From the date of acquisition to 31 December 2007, the acquisition contributed revenue of US\$6,054,000 and a loss for the period of US\$678,000 to the Group. Due to the difficulties in obtaining data prior to the acquisition of the Forsyth Business from the Administrators, a proforma profit or loss for the combined entity for the complete 2007 reporting period cannot be determined reliably.

No goodwill arising on the acquisition during the year ended 31 December 2007 is attributable to the anticipated future profitability of the Forsyth Business.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 39. ACQUISITION OF BUSINESSES (continued)

Details of the net assets acquired and goodwill arising from the acquisition of Forsyth Business are as follows:

	2008 US\$'000	2007 US\$'000
Purchase consideration:		
Cash paid, including accrued costs	<u>(463)</u>	<u>(8,491)</u>
Total purchase consideration	<b>(463)</b>	(8,491)
Fair value of net assets acquired	<u>463</u>	<u>8,491</u>
Goodwill arising	<u>-</u>	<u>-</u>

The acquirees' fair value of assets and liabilities arising from the acquisition are as follows:

	2008 US\$'000	2007 US\$'000
Fair value of net assets acquired:		
Property, plant and equipment (Note 15)	-	139
Intangible assets (Note 22)	<u>463</u>	<u>8,352</u>
Fair value of net assets acquired	<u><b>463</b></u>	<u>8,491</u>

The Directors of the Company consider the fair values of the net assets of the Forsyth Business acquired are not materially different from the carrying amounts.

An analysis of net outflow of cash and cash equivalents in respect of the acquisition of the Forsyth Business is as follows:

	2008 US\$'000	2007 US\$'000
Purchase consideration settled in cash	<b>(355)</b>	(7,320)
Purchase consideration included in other payables	<u>(108)</u>	<u>(1,171)</u>
	<u><b>(463)</b></u>	<u>(8,491)</u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 39. ACQUISITION OF BUSINESSES (continued)

Apart from the buyback of 20% equity interest in CCMLP and the acquisition of the Forsyth Business, the Group acquired additional interests in the following subsidiary undertakings during the year:

- (a) The Group acquired a further 2.45% (2007: 1.29%) equity interest in Crosby Asset Management Inc. in stages for a total consideration of US\$188,000 (2007: US\$1,602,000), which exceeded the net assets of Crosby Asset Management Inc. at the respective dates of acquisition resulting in total goodwill of US\$9,000 (2007: US\$849,000) arising from the acquisition.
- (b) The Group acquired a further 50% equity interest in Softech Investment Management Company Limited for a consideration of US\$49,000 from a minority shareholder. The fair value of the net assets of Softech Investment Management Company Limited at the date of acquisition was US\$49,000 and therefore no goodwill arose from the acquisition. The purchase price of US\$49,000 was financed by a loan, disclosed as loan payable, which is unsecured, interest bearing at 5% per annum and repayable after a fixed term of 5 years or earlier based on certain conditions. At 31 December 2008, it has increased to US\$52,000 (2007: US\$Nil) due to the accrued interest payable.
- (c) The Group acquired a further 11.70% equity interest in Crosby Wealth Management (Asia) Limited for a consideration of US\$841,000 through a subsidiary of Crosby Asset Management Inc. during the year ended 31 December 2007. The fair value of the net assets of Crosby Wealth Management (Asia) Limited at the date of acquisition were US\$1,250,000 resulting in excess of the fair value of the net assets over the cost of acquired subsidiary of US\$409,000 being released to the consolidated income statement. Of the purchase price US\$420,000 (2007: US\$421,000) was settled in cash during the year ended at 31 December 2008.

## 40. DISPOSAL OF SUBSIDIARY UNDERTAKINGS

During the year 2008, 0.06% (2007: 0.20%) equity interest in Crosby Asset Management Inc., of which the Group holds 82.33% (2007: 81.24%) at the beginning of the year, was deemed disposed upon the exercise of share options, resulting in a gain on deemed disposal of US\$65,000 (2007: US\$101,000). Coupled with the 2.45% (2007: 1.29%) piecemeal acquisition as detailed in Note 39(a), the percentage holding increases to 84.72% as at 31 December 2008 (82.33% as at 31 December 2007).

The only significant deemed disposal of a subsidiary during the year ended 31 December 2007 was in respect of ESK Limited and its subsidiaries ("ESK group").

The disposal was a consequence of the Group no longer controlling the ESK group together with a reduction in the Group's shareholding, through a subsidiary of Crosby Asset Management Inc., from 30% to 12.5%. As the underlying investment of ESK group was treated at 31 December 2006 as a financial asset at fair value through profit or loss, this deemed disposal only results in a redesignation of the equity interest in ESK group to that same category of assets at 31 December 2007.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 40. DISPOSAL OF SUBSIDIARY UNDERTAKINGS (continued)

	2007 US\$'000
Net assets disposed of:	
Trade and other receivables	50,000
Financial assets at fair value through profit or loss (Note 24(b))	15,540
Cash and cash equivalents	12,250
Amounts due to parent and related companies	(743)
Trade and other payables	(13,692)
Other loans	(50,000)
	<u>13,355</u>
Less: Minority interests	(12,586)
Transfer to financial assets at fair value through profit or loss (Note 24(b))	(320)
	<u>449</u>
Total consideration	<u>–</u>
Loss on deemed disposal (Note 10)	<u>(449)</u>

An analysis of net outflow of cash and cash equivalents in respect of the deemed disposal of a subsidiary, which is included under net cash outflow from investing activities is as follows:

	2007 US\$'000
Cash consideration	–
Cash and cash balances disposed of	(12,250)
	<u>(12,250)</u>
Net cash outflow on deemed disposal	<u>(12,250)</u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group is exposed to a variety of financial risks, as detailed below, which are managed through its Executive and Operations Committees in close cooperation with the Board of Directors:

### (a) Credit risk

Generally, the Group's maximum exposure to credit risk, other than liquid funds, is limited to the carrying amounts of the following financial assets recognised at the balance sheet date, as summarised below:

	2008 US\$'000	2007 US\$'000
<b>Classes of financial assets – carrying amounts :</b>		
Note receivable	485	463
Loan receivable	7,844	–
Loans to and amounts due from investee and related companies	–	4,550
Trade and other receivables	3,805	8,778
	<u>12,134</u>	<u>13,791</u>
Available-for-sale investments	1,854	5,845
Financial assets at fair value through profit or loss	9,771	54,108
Cash and cash equivalents	16,991	25,096
	<u>40,750</u>	<u>98,840</u>

Credit risk is only disclosed in circumstances where the maximum potential loss differs significantly from the carrying amounts of the above financial assets.

As at 31 December 2008, the Group's maximum exposure to credit risk of the above financial assets other than liquid funds, which may cause a financial loss to the Group due to the failure to have the loan receivable being repaid or the outstanding amount due or to recover the investments, is limited as the management of the Group closely monitors the credit worthiness of the counterparties so as to ensure full recovery, including scrutinising their financial position. In this regard, the Directors consider that the Group's credit risk is significantly reduced.

The credit risk on liquid funds is limited because the Group only places deposits with leading financial institutions in Hong Kong, Singapore and the United Kingdom.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

### (b) Market risk

The Group's activities expose it primarily to the financial risks of changes in foreign currency exchange rates, interest rates and equity prices.

#### (i) Foreign currency risk management

The Group's exposure to foreign currencies is limited to its investments in foreign subsidiaries and to financial assets and liabilities at fair value through profit or loss where the foreign currency risk is managed as an integral part of the investment return.

Several subsidiaries of the Group have foreign currency revenue and costs, which expose the Group to foreign currency risk. The Group manages this risk by reserving sufficient revenue to settle the costs in the relevant foreign currency, subject to other operating requirements.

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities, which are subject to foreign exchange risk, at 31 December 2008 and 2007 are summarised as follows:

	2008					Total US\$'000
	USD denominated	YEN denominated equivalent	AUD denominated equivalent	GBP denominated equivalent	Other currency equivalent	
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	
<b>ASSETS</b>						
Available-for-sale investments	1,835	-	-	-	19	1,854
Trade and other receivables*	1,735	151	10	870	359	3,125
Financial assets at fair value through profit or loss	3,742	801	3,838	1,074	316	9,771
Cash and cash equivalents	13,886	96	48	860	2,101	16,991
	<u>21,198</u>	<u>1,048</u>	<u>3,896</u>	<u>2,804</u>	<u>2,795</u>	<u>31,741</u>
<b>LIABILITIES</b>						
Trade and other payables	(10,202)	-	-	(2,441)	(736)	(13,379)
Obligations under finance leases	(811)	-	-	-	(37)	(848)
	<u>10,185</u>	<u>1,048</u>	<u>3,896</u>	<u>363</u>	<u>2,022</u>	<u>17,514</u>
<b>NET TOTAL</b>						

# Notes to the Financial Statements

For the year ended 31 December 2008

## 41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

### (b) Market risk (continued)

#### (i) Foreign currency risk management (continued)

	2007					Total US\$'000
	USD	YEN	AUD	GBP	Other	
	denominated US\$'000	denominated equivalent US\$'000	denominated equivalent US\$'000	denominated equivalent US\$'000	currency equivalent US\$'000	
<b>ASSETS</b>						
Available-for-sale investments	5,721	-	-	-	124	5,845
Trade and other receivables*	4,493	-	51	905	2,412	7,861
Financial assets at fair value through profit or loss	6,982	31,672	11,945	3,509	-	54,108
Cash and cash equivalents	23,008	-	-	888	1,200	25,096
	<u>40,204</u>	<u>31,672</u>	<u>11,996</u>	<u>5,302</u>	<u>3,736</u>	<u>92,910</u>
<b>LIABILITIES</b>						
Trade and other payables	(19,163)	-	-	(2,602)	(389)	(22,154)
<b>NET TOTAL</b>	<u>21,041</u>	<u>31,672</u>	<u>11,996</u>	<u>2,700</u>	<u>3,347</u>	<u>70,756</u>

\* Excluded from the trade and other receivables of US\$3,125,000 (2007: US\$7,861,000) is an amount of US\$680,000 (2007: US\$917,000) representing prepayments which are not subject to foreign exchange risk.

#### *Sensitivity analysis*

The Group is mainly exposed to the effects of fluctuation in YEN, AUD and GBP. The following table details the Group's sensitivity to a 20% (2007: 10%) increase and decrease in the US dollars against the relevant foreign currencies. 20% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes outstanding foreign currency denominated monetary items, and adjusts their translation at the period end for a 20% change in foreign currency rates. A positive number below indicates an increase in profit and other equity where the US dollars strengthen 20% against the relevant currency. For a 20% weakening of the US dollars against the relevant currency, there would be an equal and opposite impact on the profit and other equity, and the balances below would be negative.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

### (b) Market risk (continued)

#### (i) Foreign currency risk management (continued)

Foreign Currency	As at 31 December 2008 US\$'000	Increase in exchange rate	2008	
			Effect on loss for the year and total equity US\$'000	Effect on loss for the year and total equity US\$'000
YEN	1,048	20%	209	(209)
AUD	3,896	20%	779	(779)
GBP	363	20%	73	(73)
<b>TOTAL</b>	<b>5,307</b>		<b>1,061</b>	<b>(1,061)</b>

Foreign Currency	As at 31 December 2007 US\$'000	Increase in exchange rate	2007	
			Effect on loss for the year and total equity US\$'000	Effect on loss for the year and total equity US\$'000
YEN	31,672	10%	3,167	(3,167)
AUD	11,996	10%	1,200	(1,200)
GBP	2,700	10%	270	(270)
<b>TOTAL</b>	<b>46,368</b>		<b>4,637</b>	<b>(4,637)</b>

#### (ii) Interest rate risk management

Interest rate risk primarily results from timing differences in the re-pricing of interest bearing assets and liabilities. The Group's interest rate risk exposure arises mainly from loan receivable. Assuming that the market interest rates had been 100 basis points higher/lower and all other variables held constant at the balance sheet date, the Group's loss before tax would have an estimated increase or decrease of approximately US\$61,000 (2007: US\$Nil).

# Notes to the Financial Statements

For the year ended 31 December 2008

## 41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

### (b) Market risk (continued)

#### (iii) Equity price risk management

The Group is exposed to equity price risk through its holdings of listed equity securities. The majority of these listed equity securities have been generated, or made, as a consequence of the Group's merchant banking activities where the investment return is an integral part of those activities.

The carrying amounts of the listed equity securities recognised at 31 December 2008 and 2007, are summarised below:

	2008 US\$'000	2007 US\$'000
<b>Carrying amount of listed equity securities included in the following classes of financial assets:</b>		
Available-for-sale investments (Note 19)	229	322
Financial assets at fair value through profit or loss (Note 24)	5,804	45,992
	<u>6,033</u>	<u>46,314</u>

As at 31 December 2008, the Group's equity risk was mainly concentrated on its holdings of White Energy Company Limited ("White Energy"), which is quoted on the Australian Stock Exchange, the carrying amount as at 31 December 2008 is US\$2,790,000.

As at 31 December 2007, the Group's equity risk was mainly concentrated on its holdings of IB Daiwa Corporation, which is quoted on the Japan Securities Dealers Association Quotation System ("JASDAQ"), the carrying amount as at 31 December 2007 is US\$31,672,000.

#### Sensitivity Analysis

The sensitivity analysis and the table below have been determined based on the exposure to equity price risk at 31 December 2008 and 2007.

Financial assets at fair value through profit or loss	Market Value as at 31 December 2008 US\$'000	Increase in market price of listed share	2008		
			Effect on loss for the year and total equity US\$'000	Decrease in market price of listed share	Effect on loss for the year and total equity US\$'000
White Energy	2,790	20%	558	(20%)	(558)
IB Daiwa	801	20%	160	(20%)	(160)
Others	2,213	20%	443	(20%)	(443)
<b>TOTAL</b>	<u>5,804</u>		<u>1,161</u>		<u>(1,161)</u>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

### (b) Market risk (continued)

#### (iii) Equity price risk management (continued)

Financial assets at fair value through profit or loss	Market Value as at 31 December 2007 US\$'000	Increase in market price of listed share	2007		Effect on loss for the year and total equity US\$'000
			Effect on loss for the year and total equity US\$'000	Decrease in market price of listed share	
IB Daiwa	31,672	10%	3,167	(10%)	(3,167)
Others	14,320	10%	1,432	(10%)	(1,432)
<b>TOTAL</b>	<b>45,992</b>		<b>4,599</b>		<b>(4,599)</b>

As at 31 December 2008, had the market price of available-for-sale investments increased or decreased by 20% (2007: 10%) with all other variables held constant, the Group's total equity would have increased or decreased by approximately US\$23,000 (2007: US\$32,000) respectively, with no effect on loss for the year.

The Group's sensitivity to equity prices has decreased during the current period mainly due to the reduction of the overall value of the holding of the portfolios.

#### (iv) Fair values

The Directors of the Company consider the fair values of the Group's current financial assets and liabilities are not materially different from their carrying amounts because of the immediate or short-term maturity of these financial instruments. The Directors of the Company consider the fair values of non-current assets are not materially different from their carrying values and accordingly have not been separately disclosed in the notes to the financial statements.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

### (c) Liquidity risk

Ultimate responsibility for liquidity risk management rests with the Board of Directors, which has built an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities. As at 31 December 2008, the Group had no loan facilities.

The following table details the Group's remaining contractual maturity for its financial liabilities as well as financial assets which are included in the maturity analysis provided internally to the key management personnel for the purpose of managing liquidity risk.

	2008					Total carrying amount as at 31 December 2008 US\$'000
	Less than 1 month US\$'000	1-3months US\$'000	3 months – 1 year US\$'000	1-5 years US\$'000	More than 5 years US\$'000	
<b>Financial assets:</b>						
Note receivable	-	-	-	485	-	485
Loan receivable	-	7,844	-	-	-	7,844
Trade and other receivables*	693	383	1,540	5	504	3,125
Financial assets at fair value through profit or loss	-	6,113	3,658	-	-	9,771
Cash and cash equivalents	16,991	-	-	-	-	16,991
<b>TOTAL</b>	<b>17,684</b>	<b>14,340</b>	<b>5,198</b>	<b>490</b>	<b>504</b>	<b>38,216</b>
<b>Financial liabilities:</b>						
Trade and other payables**	(1,131)	(2,066)	(5,728)	(602)	-	(9,527)
Obligations under finance leases	(18)	(73)	(225)	(532)	-	(848)
Financial liabilities at fair value through profit or loss	-	-	-	(2)	-	(2)
Loan payable	-	-	-	(52)	-	(52)
Convertible bond	-	-	-	(19,980)	-	(19,980)
<b>TOTAL</b>	<b>(1,149)</b>	<b>(2,139)</b>	<b>(5,953)</b>	<b>(21,168)</b>	<b>-</b>	<b>(30,409)</b>

# Notes to the Financial Statements

For the year ended 31 December 2008

## 41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

### (c) Liquidity risk (continued)

	2007					Total carrying amount as at 31 December 2007 US\$'000
	Less than 1 month US\$'000	1-3months US\$'000	3 months – 1 year US\$'000	1-5 years US\$'000	More than 5 years US\$'000	
	<b>Financial Assets:</b>					
Note receivable	-	-	-	463	-	463
Loans to and amounts due from investee and related companies	4,550	-	-	-	-	4,550
Trade and other receivables*	5,917	807	199	434	504	7,861
Financial assets at fair value through profit or loss	-	54,108	-	-	-	54,108
Cash and cash equivalents	25,096	-	-	-	-	25,096
<b>TOTAL</b>	<b>35,563</b>	<b>54,915</b>	<b>199</b>	<b>897</b>	<b>504</b>	<b>92,078</b>
<b>Financial liabilities:</b>						
Trade and other payables**	(4,615)	(5,904)	-	(51)	-	(10,570)
Financial liabilities at fair value through profit or loss	-	-	-	(400)	-	(400)
Convertible bond	-	-	-	(18,644)	-	(18,644)
<b>TOTAL</b>	<b>(4,615)</b>	<b>(5,904)</b>	<b>-</b>	<b>(19,095)</b>	<b>-</b>	<b>(29,614)</b>

\* Excluded from the trade and other receivables of US\$3,125,000 (2007: US\$7,861,000) is an amount of US\$680,000 (2007: US\$917,000) representing prepayments which are not subject to liquidity risk.

\*\* Excluded from the trade and other payables of US\$9,527,000 (2007: US\$10,570,000) are amounts of US\$509,000 (2007: US\$548,000) and US\$3,343,000 (2007: US\$11,036,000) representing provision for payments for long service and unconsumed leave, and provision for bonuses deferred from prior year respectively, the settlement which will depend upon either the termination of services of the relevant staff and management discretion respectively, and therefore the liquidity terms cannot be reasonably ascertained.

# Notes to the Financial Statements

For the year ended 31 December 2008

## 41. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

### (d) Capital risk management

The Group's objectives when managing capital are:

- (a) To safeguard the Group's ability to continue as a going concern, so that it continues to provide returns and benefits for stakeholders;
- (b) To support the Group's stability and growth;
- (c) To provide capital for the purpose of strengthening the Group's risk management capability; and
- (d) To provide capital for the purpose of potential mergers and acquisitions.

The Group actively and regularly reviews and manages its capital structure to ensure optimal capital structure and equity holder returns, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditures and projected strategic investment opportunities. The Group currently does not adopt any formal dividend policy. Management regards total equity as capital and its reserves, for capital management purpose.

The Group is not subject to externally imposed capital requirements, except for six of its subsidiaries, namely Crosby Asset Management (Hong Kong) Limited, Crosby (Hong Kong) Limited (formerly known as Crosby Capital Partners (Hong Kong) Limited), Crosby Wealth Management (Hong Kong) Limited, Crosby Capital Partners Limited, Crosby (Singapore) Pte Limited (formerly known as Crosby Capital Partners (Singapore) Pte Limited) and Softech Investment Management Company Limited. These subsidiaries met their relevant paid up share capital and liquid capital requirements as stipulated by respective regulators throughout the year.



# Notes to the Financial Statements

For the year ended 31 December 2008

## 42. PARTICULARS OF PRINCIPAL SUBSIDIARIES

Particulars of principal subsidiaries as at 31 December 2008 are as follows:

Name	Place of incorporation	Principal place of operation	Issued/Paid-up share capital	Percentage of issued/paid-up share capital held by the Company		Principal activities
				2008	2007	
Coniston International Capital Limited	British Virgin Islands	N/A	1 ordinary share at US\$1 each	<b>100%</b>	100%	Investment holding
Dragon Fund Inc.	Cayman Islands	N/A	2 ordinary share at US\$1 each	<b>100%</b>	100%	Investment holding
Crosby Active Opportunities Investment Management Limited	Cayman Islands	N/A	1 ordinary share at US\$0.01 each	<b>84.72%</b>	82.33%	Provision of investment advisory and fund administration services
Crosby Asset Management (Asia) Limited (formerly known as Crosby Asset Management Limited)	Cayman Islands	N/A	100,000 ordinary share at US\$0.001 each	<b>84.72%</b>	82.33%	Investment holding
Crosby Asset Management (Europe) Limited	Cayman Islands	N/A	1 ordinary share at US\$1 each	<b>84.72%</b>	82.33%	Investment holding
Crosby Asset Management (Holdings) Limited	Cayman Islands	N/A	1 ordinary share at US\$1 each	<b>84.72%</b>	82.33%	Investment holding
Crosby Asset Management (Hong Kong) Limited	Hong Kong	Hong Kong	9,994 ordinary shares at HK\$1 each	<b>84.72%</b>	82.33%	Provision of investment advisory and fund administration services
Crosby Asset Management (Singapore) Pte Limited	Singapore	Singapore	100,000 ordinary shares at no par value	<b>84.72%</b>	82.33%	Provision of investment advisory and fund administration services
Crosby Asset Management Inc. (formerly known as Crosby Capital Partners Inc.)	Cayman Islands	United Kingdom	243,475,000 ordinary shares at US\$0.01 each	<b>84.72%</b>	82.33%	Investment holding

# Notes to the Financial Statements

For the year ended 31 December 2008

## 42. PARTICULARS OF PRINCIPAL SUBSIDIARIES (Continued)

Name	Place of incorporation	Principal place of operation	Issued/Paid-up share capital	Percentage of issued/paid-up share capital held by the Company	2008	2007	Principal activities
Crosby Asset Management (UK) Limited	United Kingdom	United Kingdom	1 ordinary share at £1 each	<b>100%</b>	–		Provision of corporate services
Crosby Capital (Hong Kong) Limited (formerly known as Techpacific Capital (Hong Kong) Limited)	Hong Kong	Hong Kong	1,001 ordinary shares at HK\$1 each	<b>100%</b>	100%		Provision of financial advisory and corporate services
Crosby Capital (UK) Limited	United Kingdom	United Kingdom	1 ordinary share at £1 each	<b>100%</b>	–		Provision of financial advisory services
Crosby Capital Partners Limited	British Virgin Islands	N/A	1 ordinary share at US\$0.01 each	<b>84.72%</b>	82.33%		Investment holding
Crosby Capital Partners Limited	United Kingdom	United Kingdom	10,793,642 ordinary shares at £1 each	<b>84.72%</b>	82.33%		Provision of financial advisory services
Crosby (Hong Kong) Limited (formerly known as Crosby Capital Partners (Hong Kong) Limited)	Hong Kong	Hong Kong	299,288,547 ordinary shares at US\$0.01 each	<b>84.64%</b>	82.25%		Provision of financial advisory and corporate services
Crosby (Singapore) Pte Limited (formerly known as Crosby Capital Partners (Singapore) Pte Limited)	Singapore	Singapore	12,560,002 ordinary shares at no par value	<b>84.72%</b>	82.33%		Provision of financial advisory services
Crosby Special Situations Fund Limited (formerly known as Crosby Investment Holdings Limited)	Cayman Islands	N/A	1 ordinary share at US\$1 each	<b>84.72%</b>	82.33%		Investment holding
Crosby Wealth Management (Asia) Limited	Cayman Islands	N/A	18,000 ordinary shares at US\$1 each	<b>47.56%</b>	46.22%		Investment holding

# Notes to the Financial Statements

For the year ended 31 December 2008

## 42. PARTICULARS OF PRINCIPAL SUBSIDIARIES (Continued)

Name	Place of incorporation	Principal place of operation	Issued/Paid-up share capital	Percentage of issued/paid-up share capital held by the Company		Principal activities
				2008	2007	
Crosby Wealth Management (Hong Kong) Limited	Hong Kong	Hong Kong	7,702 ordinary shares at HK\$1 each	<b>47.56%</b>	46.22%	Provision of wealth management services
Softech Investment Management Company Limited	Hong Kong	Hong Kong	502 ordinary shares at HK\$10 each	<b>84.72%</b>	50%	Provision of fund management services
Sunov Crosby (Holdings) Limited	British Virgin Islands	N/A	100 ordinary shares at US\$1 each	<b>84.72%</b>	82.33%	Investment holding
techpacific.com (BVI) Investments Limited	British Virgin Islands	N/A	1 ordinary share at US\$1 each	<b>100%</b>	100%	Investment holding
techpacific.com Digital Limited	Cayman Islands	N/A	1 ordinary share at US\$1 each	<b>100%</b>	100%	Investment holding
techpacific.com Investments Limited	Cayman Islands	N/A	2 ordinary shares at US\$1 each	<b>100%</b>	100%	Investment holding

All of the above principal subsidiaries are limited liability companies and are indirectly held by the Company except for Crosby Asset Management Inc. and Coniston International Capital Limited.

The Directors of the Company are of the opinion that a complete list of the particulars of all subsidiaries would be of excessive length and therefore the above list contains only the particulars of the principal subsidiaries which materially affect the results or the assets of the Group.

None of the subsidiaries had any debt securities subsisting at the end of the year or at any time during the year.

## APPENDIX I

### FIVE YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years, as extracted from the published audited financial statements, is set out below:

	2008 US\$'000	2007 US\$'000	2006 US\$'000	2005 US\$'000	2004 US\$'000
<b>Financial results</b>					
(Loss)/Profit attributable to equity holders of the Company	<u>(61,791)</u>	<u>(64,651)</u>	<u>(60,700)</u>	<u>83,956</u>	<u>33,561</u>
<b>Assets and liabilities</b>					
Total assets	<b>41,771</b>	124,902	214,245	196,012	59,148
Total liabilities	<b>(36,930)</b>	<u>(43,623)</u>	<u>(46,123)</u>	<u>(21,854)</u>	<u>(2,347)</u>
Total equity	<b>4,841</b>	<u>81,279</u>	<u>168,122</u>	<u>174,158</u>	<u>56,801</u>

# APPENDIX II

## CORPORATE INFORMATION

### Board of Directors

Ilyas Tariq Khan  
*Chairman and Chief Executive Officer*

Johnny Chan Kok Chung  
*Non-Executive Director*

Ahmad S. Al-Khaled  
*Non-Executive Director*

Simon Jeremy Fry  
*Non-Executive Director*

Daniel Yen Tzu Chen  
*Independent Non-Executive Director*

Peter McIntyre Koenig  
*Independent Non-Executive Director*

Joseph Tong Tze Kay  
*Independent Non-Executive Director*

### Audit Committee

Joseph Tong Tze Kay      *Chairman*

Daniel Yen Tzu Chen

Peter McIntyre Koenig

### Remuneration Committee

Peter McIntyre Koenig      *Chairman*

Johnny Chan Kok Chung

Daniel Yen Tzu Chen

### Nomination Committee

Daniel Yen Tzu Chen      *Chairman*

Ilyas Tariq Khan

Joseph Tong Tze Kay

### Company Secretary

Martin Angus

### Compliance Officer

Johnny Chan Kok Chung

### Principal Bankers

The HongKong and Shanghai Banking Corporation Limited

Hang Seng Bank Limited

Dah Sing Bank Limited

DBS Bank (Hong Kong) Limited

### Auditors

Grant Thornton

### Solicitors

Stephenson Harwood & Lo

### Registered Office

Cricket Square,  
Hutchins Drive,  
P.O. Box 2681,  
Grand Cayman KY1-1111,  
Cayman Islands

### Share Registrars and Transfer Office

Computershare Hong Kong Investor Services Limited  
46th Floor, Hopewell Centre  
183 Queen's Road East, Wanchai  
Hong Kong

### Stock Code

GEM 8088