

Link Holdings Limited 華星控股有限公司*

(Incorporated in the Cayman Islands with limited liability)
Stock Code: 8237



2017 Annual Report

* For identification purposes only



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CORPORATE INFORMATION

DIRECTORS

Executive Directors

Mr. Ngan Iek (*Chairman*)
Datuk Siew Pek Tho
Mr. Chen Changzheng

Non-executive Directors

Ms. Ngan Iek Peng
Ms. Feng Xiaoying
Mr. Liu Tianlin (resigned on 9 May 2017)
Mr. Chen Guogang (appointed on 9 May 2017)

Independent non-executive Directors

Mr. Thng Bock Cheng John
Mr. Chan So Kuen
Mr. Lai Yang Chau, Eugene
Mr. Lu Nim Joel (resigned on 31 July 2017)

COMPANY SECRETARY

Mr. Lau Tak Shing, HKICPA

COMPLIANCE OFFICER

Datuk Siew Pek Tho

AUDIT COMMITTEE

Mr. Chan So Kuen (*Chairman*)
Mr. Thng Bock Cheng John
Mr. Lai Yang Chau, Eugene

REMUNERATION COMMITTEE

Mr. Lai Yang Chau, Eugene (*Chairman*)
Mr. Ngan Iek
Datuk Siew Pek Tho
Mr. Chan So Kuen
Mr. Thng Bock Cheng John

NOMINATION AND CORPORATE GOVERNANCE COMMITTEE

Mr. Ngan Iek (*Chairman*)
Datuk Siew Pek Tho
Mr. Chan So Kuen
Mr. Lai Yang Chau, Eugene
Mr. Thng Bock Cheng John

REGISTERED OFFICE

Cricket Square
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PO Box 2681
Grand Cayman
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Cayman Islands

HEADQUARTERS AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

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West Tower of
Shun Tak Centre
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Sheung Wan, Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN THE CAYMAN ISLANDS

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
PO Box 2681
Grand Cayman
KY1-1111
Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited
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183 Queen's Road East
Hong Kong

PRINCIPAL BANKER

DBS Bank Limited
12 Marina Boulevard
43-03 DBS Asia Central
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AUDITOR

BDO Limited
Certified Public Accountants
25th Floor, Wing On Centre
111 Connaught Road Central
Hong Kong

STOCK CODE

8237

COMPANY'S WEBSITE

www.linkholdingslimited.com

CHAIRMAN'S STATEMENT

Dear Shareholders,

On behalf of the board of Directors (the "Board") of the Company (together with its subsidiaries, the "Group"), I am pleased to present the results of the Company for the year ended 31 December 2017 (the "Year").

BUSINESS AND FINANCIAL REVIEW

The Group is principally engaged in operation of hotel services and properties investment.

For the Year, the Group recorded a profit of approximately HK\$11.2 million, representing a slight decrease of approximately HK\$0.7 million or 5.9% from the year ended 31 December 2016. Although share of results from an associate and the income from disposal of the distressed debts assets contribute favourable results to our Group, the effect is offset by a lower fair value increase of investment properties during the Year.

The development of the Bintan Assets (as defined in the prospectus of the Company dated 30 June 2014 (the "Prospectus")) has started in late 2016. During the Year, the construction plan has been amended for more fitting to the latest theme of the resort. Thus, it is expected that the construction will be completed in late 2018 due to this improvement change.

Besides, the newly acquired distressed debt assets also contributed favourable results to the Group. The Company will keep working on the distressed debt assets management business and continue seeking potential investments in the future.

PROSPECTS

Looking forward, the Company will further maximise the Group's overall return on assets and its corporate value. The Group adopts an optimistic attitude to cope with any challenges and capture opportunities in a positive way, and is confident in its future growth.

APPRECIATIONS

Finally, on behalf of the Board, I would like to take this opportunity to express my sincere appreciation to the management and staff of the Group for their dedication, commitment and professionalism in striving to achieve our goals. Our sincere gratitude also goes to all of our shareholders, investors, business partners and stakeholders of the Group for their continued and strong support to the Group. I deeply thank for their recognition of our vision and strategies towards future development.

Ngan Iek

Chairman and Executive Director

29 March 2018

MANAGEMENT DISCUSSION AND ANALYSIS

For the Year, the Company continued to stay focus on the operation of Link Hotel in Singapore and devise the master plan of the development of Bintan Assets.

FINANCIAL HIGHLIGHTS

For the Year, the Group recorded a profit of approximately HK\$11.2 million, representing a slight decrease of approximately HK\$0.7 million or 5.9% from the year ended 31 December 2016. Although share of results from an associate and the income from disposal of the distressed debts assets contribute favourable results to our Group, the effect is offset by a lower fair value increase of investment properties during the Year.

Profit attributable to owners of the Company was approximately HK\$11 million (2016: approximately HK\$10.7 million). Basic earnings per share was approximately HK\$0.32 cents (2016: approximately HK\$0.31 cents). The Board does not recommend the payment of any dividend for the Year (2016: Nil).

BUSINESS REVIEW

The Group commenced operations of its hotel business in Singapore with the opening of Link Hotel in 2007. Except for the commencement of distressed debt assets management business, there is no material change in business during the Year. The operation of Link Hotel has been and is expected to continue to be its principal business.

Hotel operation

For the Year, room revenue amounted to approximately HK\$40.7 million (2016: approximately HK\$43.7 million) accounting for approximately 61.7% (2016: approximately 83.6%) of the Group's total revenue. Room revenue represents revenue generated from hotel accommodation in Link Hotel and depends in part on the achieved average room rate and occupancy rate.

The following table sets out the total available room nights, occupancy rate, average room rate and Revenue per Available Room ("RevPAR") for the years indicated:

	2017	2016
Total available room nights	100,010	100,284
Occupancy rate	63.9%	69.6%
Average room rate (HK\$)	587.6	570.1
RevPAR (HK\$)	370.6	436.1

For the Year, food and beverages ("F&B") revenue was approximately HK\$1.4 million (2016: approximately HK\$1.3 million), representing 2.1% (2016: 2.5%) of the total revenue. F&B revenue represents the sale of F&B in the room service and meeting space of Link Hotel.

MANAGEMENT DISCUSSION AND ANALYSIS

The Group leased shop units located at Link Hotel and received rental income from hotel tenants. For the Year, rental income from hotel tenants was approximately HK\$5.6 million (2016: approximately HK\$6.2 million) representing approximately 8.5% (2016: approximately 11.9%) of the total revenue.

For the Year, other income mainly comprised of sundry income from hotel guests amounted to approximately HK\$0.57 million (2016: other income mainly comprised of Singapore government grants of approximately HK\$0.78 million and interest income amounted to approximately HK\$0.79 million).

Bintan Assets

The construction contract for the first stage of the first phase of the Bintan Development Plan was signed in September 2016 (detailed as disclosed in the Company's announcement dated 29 September 2016). During the Year, the construction plan has been amended for more fitting to the latest theme of the resort. Thus, it is expected that the construction will be completed in late 2018 due to this improvement change.

Distressed debt assets management business

On 25 April 2017, 廣西恒和智達資產管理有限公司 (Guangxi Heng He Zhi Da Asset Management Limited#, ("the Assignee")), a wholly-owned subsidiary of the Company, entered into a debt assignment agreement with 珠海市康明德企業管理服務有限公司 (Zhuhai Shi Kang Ming De Corporate Management Services Limited#, the "Assignor"), an associate of the Group, pursuant to which the Assignor conditionally agreed to assign, and the Assignee conditionally agreed to accept, the distressed debt assets and the enforcement right of the collaterals in connection with the non-performing debts, at the cash consideration of RMB108.9 million (equivalent to approximately HK\$125.6 million). The assignment was completed on 29 September 2017.

During the year, the income from distressed debts assets was HK\$17.2 million.

Liquidity, financial resources and capital structure

During the Year, the Group mainly financed its operations with its own working capital and bank loans. As at 31 December 2017, the Group had net current liabilities of approximately HK\$100.3 million (2016: net current assets of approximately HK\$31.9 million), including cash and cash equivalents of approximately HK\$60 million (2016: approximately HK\$187.6 million) and interest-bearing bank borrowing of approximately HK\$84 million (2016: approximately HK\$73.4 million). During the Year, the Group has negotiated with the relevant bank to renew its existing bank borrowings. A written and binding new banking facility letter was subsequently executed with the bank by the Group in January 2018. The new banking facility was renewed and the additional available facility was in Singapore dollar ("S\$") of 25 million (equivalent to approximately HK\$146 million). Please refer to note 3b to the consolidated financial statements for details. The Directors will manage the capital of the Group and are confident that the Group will have sufficient financial resources to finance its working capital requirements.

The gearing ratio calculated based on the Group's total debts (being interest-bearing bank borrowings and convertible bonds) divided by the Group's total equity and multiplied by 100% as at 31 December 2017 was approximately 44.6% (2016: 47.0%).

There is no purchase, cancellation, conversion or redemption of the convertible bonds during the Year. As such, the outstanding principal amount of the convertible bonds remained approximately HK\$25.3 million (2016: approximately HK\$25.3 million) with the maturity date due on 30 November 2020.

MANAGEMENT DISCUSSION AND ANALYSIS

As at 31 December 2017, out of aggregate gross proceeds of the issue of the convertible bonds of approximately HK\$253 million as disclosed in the circular of the Company dated 6 November 2015 (the “Circular”), the Group has utilised approximately HK\$2.8 million for professional and other related expenses incurred in connection with the issue of the convertible bonds, approximately HK\$107.5 million as the prepayments for the Bintan Assets and approximately HK\$134.2 million for settling part of the consideration of the acquisition of an associate, a Japanese hotel and the distressed debt assets. The remaining net proceeds of approximately HK\$8.5 million has not yet been used and is intended to be applied for the development of the Bintan Assets and potential acquisitions as disclosed in the Circular.

Significant investments

The Group did not acquire or hold any significant investment during the Year (2016: Nil).

Material acquisitions and disposals

During the Year, the Group has conducted the following material acquisitions:

- a. On 25 April 2017, the Assignee and the Assignor, entered into a debt assignment agreement, pursuant to which the Assignor has conditionally agreed to assign, and the Assignee has conditionally agreed to accept the 19 non-performing debts bid by the Assignor (the “Debt Receivables”) at an auction meeting dated 9 October 2016 and the enforceable right of the collaterals in connection with the Debt Receivables, at the consideration of RMB108.9 million. Please refer to the announcement of the Company dated 25 April 2017 for details. The transaction has been completed in September 2017.
- b. On 11 October 2017, Star Adventure Investment Limited (“Star Adventure”), an indirect wholly-owned subsidiary of the Company, and Mr. Bi Jingjun (“Mr. Bi”) entered into a non-legally binding memorandum of understanding (“MOU”), pursuant to which Mr. Bi intended to dispose of, and Star Adventure intended to acquire, not more than 40% equity interest in 珠海市康明德企業管理服務有限公司(transliterated as Zhuhai Shi Kang Ming De Corporate Management Services Limited). Please refer to the announcement of the Company dated 11 October 2017 for details. The transaction is under due diligence process.
- c. On 27 December 2017, Mr. Tjiagus Thamrin (“Mr. Thamrin”), a connected person of the Company, and the other eleven vendors, namely, Tri Noviardi Thamrin, Tasmiami, Agus Setiawan, Lely Thamrin, Konry Thamrin, Ira Karmila Thamrin, Verdy Veriady Thamrin, Tarwie Thamrin, Siti Maryam Mucti, Tjiagus Thamrin and PT Bintan Agro Wisata Permai (collectively, “the Vendor Group”) entered into the conditional sale and purchase agreement with a direct wholly-owned subsidiary of the Company, Golden Gate Investments Limited (“Golden Gate”), pursuant to which Golden Gate has conditionally agreed to acquire and the Vendor Group has conditionally agreed to sell the land, buildings and furniture and machineries (collectively, the “Assets”) erected thereon Bintan Agro Beach Resort for an aggregate consideration of S\$29,000,000. Please refer to the announcements of the Company dated 27 December 2017 for details. The transaction is still under due diligence process.

MANAGEMENT DISCUSSION AND ANALYSIS

Contingent liabilities

As at 31 December 2017, the Group did not have any material contingent liabilities (2016: Nil).

Employees and remuneration policies

As at 31 December 2017, the Group engaged a total of 50 employees (2016: a total of 52). Total staff costs excluding Directors' remuneration for the Year amounting to approximately HK\$15.0 million (2016: approximately HK\$13.9 million). The Group's remuneration policies are in line with the prevailing market practices and are determined on the basis of performance and experience of individual employees.

The Group provides retirement benefits in accordance with the relevant laws and regulations in the place where the staff is employed.

The Company has adopted a share option scheme pursuant to which the Directors and employees of the Group are entitled to participate. As at 31 December 2017, no options had been granted under the share option scheme.

Foreign currency exposure

Substantially all the transactions of the Group's subsidiaries in Singapore, Indonesia, Japan and the People's Republic of China ("PRC") are carried out in Singapore dollar, Indonesia Rupiah, Japanese Yen and Renminbi ("RMB") respectively, which are the functional currencies of the subsidiaries. Therefore, foreign currency risk for the respective currencies above are minimal. However, the translation of functional currencies for respective subsidiaries above to presentation currency in Hong Kong dollar might be exposed to foreign currency risk. For the analysis of the Group's foreign currency risk, please refer to note 40(b) of the Notes to the Consolidated Financial Statement.

Charges on group assets

As at 31 December 2017, certain properties of the Group located in Singapore with an aggregate net carrying amount of approximately HK\$187.5 million (2016: approximately HK\$180.1 million) were used to secure the banking facilities.

Segment information

During the Year, the Group had four reportable segments on the basis of the geographical locations at Singapore, Indonesia, Japan and the PRC.

Dividends

The Directors do not recommend payment of any dividend in the respect of the Year (2016: Nil).

Use of proceeds in the Placing

Upon listing of the Company's shares on GEM on 7 July 2014, the Group raised net proceeds of approximately HK\$97.1 million from the Placing (as defined in the Prospectus).

MANAGEMENT DISCUSSION AND ANALYSIS

Pursuant to the announcements of the Company dated 16 June 2015 and 30 June 2015 in relation to the reallocation and change in use of proceeds, the Board has resolved to reallocate and change the use of proceeds from the Placing to pay for the implementation cost of the Bintan Development Plan (as defined in the Prospectus) and for working capital and general corporate purpose of the Group.

The following is a summary of the use of proceeds for the amount of approximately HK\$97.1 million after the Placing:

	Intended amount <i>HK\$</i> <i>(million)</i>	Intended usage up to 31 December 2016 <i>HK\$</i> <i>(million)</i>	Actual approximate amount utilised up to 31 December 2017 <i>HK\$</i> <i>(million)</i>
Enhancing the performance and upgrading the quality of Link Hotel by undergoing overall renovation	22.8	22.8	22.8
Devising a master plan for the future development of the Bintan Assets and the construction of the beachfront resort according to the preliminary first phase of the master development plan	51.3	51.3	8.4
Identifying and pursuing business diversification opportunities in hotel management and franchising business in Southeast Asian countries	6.0	6.0	6.0
	80.1	80.1	37.2

The Directors plan to use the remaining net proceeds of approximately HK\$17.0 million for working capital and other general corporate purpose. As at 31 December 2017, approximately HK\$10.8 million have already been utilised for working capital and other general corporate purpose.

The Directors will constantly evaluate the Group's business objectives and may change or modify plans against the changing market condition to attain sustainable business growth of the Group.

All the unutilised balances have been placed in licensed banks in Singapore and Hong Kong.

MANAGEMENT DISCUSSION AND ANALYSIS

ENVIRONMENTAL POLICY

Our Group is committed to maintaining an environmental-friendly corporation by minimising environmental impact with electricity saving and resources recycling. Our main operation, Link Hotel and the development of the Bintan Assets adheres strictly to the local environmental policy and raises its highest awareness on environmental protection.

During the Year, to the best of the Directors' knowledge, the Group had not received any complaint from its customers or any other parties in respect of any environmental protection issues, and had not experienced any material environmental incidents arising from its operation and construction activities. During the Year, no material administrative sanctions or penalties were imposed upon the Group operation and construction for the violation of environmental laws or regulations which had an adverse impact on its operations.

For details, please refer to the Environmental, Social and Governance Report in this annual report.

COMPLIANCE WITH LAWS AND REGULATIONS

The Group's operations are mainly carried out by the Company's subsidiaries in Singapore, Indonesia, Japan and the PRC while the shares of the Company is listed on GEM in Hong Kong. Our establishment and operations accordingly shall comply with relevant laws and regulations in the respective countries above and Hong Kong. During the Year and up to the date of this report, we have complied with all the relevant laws and regulations in the respective countries above and Hong Kong.

RELATIONSHIPS WITH STAKEHOLDERS

Human resources are one of the greatest assets of a successful hotel business. Therefore, our Group strives to motivate our employees with a clear career path and promotion opportunity. Our Group reviews regularly the remuneration package of employees and make necessary adjustments on our remuneration package and incentive to conform to the market standard.

Moreover, our Group understands that it is important to sustain good relationships with our suppliers, customers and bank enterprises. The management team keeps good communication and shares business updates with these business stakeholders.

During the Year, there was no material and significant dispute between our Group and its stakeholders.

MANAGEMENT DISCUSSION AND ANALYSIS

KEY RISKS AND UNCERTAINTIES

The Group has imposed certain risk management practices to mitigate the risks that present in our operations and financial position.

Risk Name	Description	Control Measures
Strategic and business Risk		
Competitor <i>Unchanged</i>	Newly opened hotel, competitors' renovation/facilities upgrade or promotional campaign of competitor might decrease the attractiveness of the Group's hotel business.	<ol style="list-style-type: none"> 1. Continuously monitor pricing, renovation or promotional campaign of the Group's competitors and take necessary actions to reduce the impact to the Group's performance; 2. Collect guest satisfaction rating to understand need of our guest; and 3. Reinvestments into the Group's hotel to ensure competitiveness.
Macroeconomic <i>Unchanged</i>	Economic downturn decrease in number of tourist, corporate travelling budget and their sentiment of consuming could impact the Group's occupancy rate, it results in more competitive among the hotel industry and decrease in the Group's profitability.	<ol style="list-style-type: none"> 1. On-going monitoring of the macroeconomic, adjust business activities promptly to adapt change; and 2. Close monitoring of operating costs and budget.
Brand Name <i>Unchanged</i>	Any negative impact to the Company's brand name might affect our market share, ability to maintain profitable room rate and occupancy rate.	<ol style="list-style-type: none"> 1. Provide clear procedure guidelines to staff to ensure standard level of service is maintained; 2. Revenue team closely monitor responses from hotel guests on social media; and 3. Provide Code of Conduct and training to all staff to increase their awareness of Company's requirements.
Political and Regulatory <i>Unchanged</i>	Adverse changes in government policy or regulatory requirement to hotel industry might affect our business model, incur extra operating cost or reduce the advantage to the Group's competitors.	<ol style="list-style-type: none"> 1. Continuous monitoring of the macroeconomic, political and regulatory landscape in all our key markets to anticipate issues for possible adjustment of any business activities promptly; and 2. Close monitoring of operating costs and savings measures when required.

MANAGEMENT DISCUSSION AND ANALYSIS

Risk Name	Description	Control Measures
Operational risk		
Service Quality <i>Unchanged</i>	Poor service and disappointing experience delivered to guests increase complaint and lead to bad rating, bring damage to the Company's brand name, image and market share.	<ol style="list-style-type: none"> 1. Provide clear procedure guidelines to staff to ensure standard level of service is maintained; 2. Provide sufficient level of training to staff to ensure high quality service; and 3. Local knowledge and case sharing to increase staff skill level to ensure guest satisfaction.
Human Resource <i>Increased</i>	Hotel industry is a people-intensive business, insufficient number of competence staff could affect the Group's ability to deliver quality service to the Group's guests and achieve the Group's strategies.	<ol style="list-style-type: none"> 1. Compare and maintain a competitive remuneration package to the market to attract sufficient number of employees; 2. Provide comprehensive training to staff, especially new staff, to maintain their knowledge and skill; and 3. Local knowledge and case sharing to increase staff skill level to ensure guest satisfaction.
Natural Disaster/ Terrorist Attacks <i>Unchanged</i>	Continued terrorist incidents around the globe bring tragic damage to people and negative impact on travellers. Terrorist attacks could appear in the Group's business location that could bring fatal and injury to the Group's guests and employees, as well as damage to the Group's properties. Major disaster, such as fire, extreme weather conditions, contagious diseases, etc., could bring damage to the Group's assets, impact the Group's business operations, reduce the Group's earnings and affect the health and safety of the Group's guests and employees.	<ol style="list-style-type: none"> 1. Ongoing risk surveys by external risk engineering consultant on selected properties focusing on insurable risks; 2. Security threat awareness training sessions, bespoke to the hotels and the locations in which the Group operate; and 3. Establish emergency plan.

Financial Risk

An analysis of the Group's financial risk management (including foreign currency risk, credit risk, interest rate risk and liquidity risk) are set out in note 40 of the Notes to the consolidated financial statements.

MANAGEMENT DISCUSSION AND ANALYSIS

COMPARISON OF BUSINESS STRATEGIES WITH ACTUAL BUSINESS PROGRESS

Enhancing the performance and upgrading the quality of Link Hotel by undergoing overall renovation

The renovation has been completed in 2016 and the total cost of the renovation amounted to HK\$65.0 million.

Devising a master plan for the future development of the Bintan Assets

The development of the Bintan Land has started after entering into of the construction contract in 2016.

Identifying and pursuing business diversification opportunities in hotel management and franchising business in Southeast Asian countries

The Group is seeking opportunities in hotel management and franchising business in Southeast Asian countries.

Further strengthening the Group's sales and marketing force

Link Hotel has set up a sales and marketing team to promote its brand to potential new guests. For example, Link Hotel has sold its room on the internet by joining some famous travel agencies' online platform. Travellers could easily spot out Link Hotel by typing keywords. It helps to promote the reputation and room sale for Link Hotel.

Continuing to identify sites and/or seek acquisition opportunities to expand our hotel business in Southeast Asian countries

On 30 December 2015, PT Hang Huo International, (the "JV Company") as purchaser, and Tjiagus Thamrin, Siti Maryam Mucti, Verdy Veriady Thamrin, Ira Karmila Tharmin, Yeo Bing Hong, Pretty Ariestawati, Novita, Tri Noviardi Thamrin and Agus Setiawan as vendors entered into an acquisition agreement, pursuant to which the JV Company conditionally agreed to purchase from the vendors 10 parcels of land situated at Gunung Kijang Village, Gunung Kijang District in Bintan, Indonesia at the consideration of S\$2 million. The Group had paid the refundable earnest money in the sum of S\$2 million (equivalent to approximately HK\$11 million), funded by the internal resources of the Group, to the independent representatives nominated by the vendors in cash. The acquisition was fully completed in 2017.

During 2016, the Group entered into the sale and purchase agreement at the consideration of approximately IDR9.9 billion (equivalent to approximately HK\$5.8 million) for the acquisition of lands located in Bintan, Indonesia. The acquisition was expected to be completed in 2018.

On 27 December 2017, the Vendor Group entered into the conditional sale and purchase agreement with Golden Gate, pursuant to which Golden Gate has conditionally agreed to acquire and the Vendor Group has conditionally agreed to sell the land, buildings and furniture and machineries erected thereon Bintan Agro Beach Resort for an aggregate consideration of S\$29 million (equivalent to approximately HK\$168.4 million). The acquisition is still under due diligence process.

Other than disclosed above, the Group continues in seeking acquisition opportunities to expand our hotel business in Southeast Asian countries.

MANAGEMENT DISCUSSION AND ANALYSIS

OUTLOOKS

The Group adopts an optimistic attitude and is confident in its future growth on its existing business and newly acquired business. Apart from attracting new valuable guests to Link Hotel in Singapore, the Group will continue to focus on the development of the Bintan Land to contribute income to the Group and increase return of the assets and enterprise value, with an aim to be a leader of vacation and resort industry in Asia with international competitiveness. To broaden the Group's income stream, the Group will take the opportunity of "One Belt, One Road" and continuously seek potential acquisition opportunities in the PRC.

Apart from the existing investment in an associate and the distressed debt assets, the Group will continue to explore potential projects for expanding its business horizon to the Greater China region and other Asian countries in order to capture the rapid economic growth from the recent growth in the tourism industry in the PRC and other area in Asia, The Group will further seek potential acquisition opportunities to maximise shareholder's value.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

ABOUT THIS REPORT

This is the second Environmental, Social and Governance (“ESG”) Report (the “Report”) of the Company with an aim to elaborate on our approaches, strategies and practices in relation to the sustainability development.

The reporting covers our sustainability performance for the period from 1 January 2017 to 31 December 2017 (the “Reporting Period”). Unless otherwise stated, this Report mainly focuses on our hotel business in Singapore.

This report has been prepared in accordance with disclosure requirements of the ESG Reporting Guide set out in Appendix 20 to the GEM Listing Rules. The Report is published in both Chinese and English, available to the public in printed and electronic version. Should there be any discrepancy between the two languages versions, the English version shall prevail.

We sincerely welcome your comments and suggestions with regard to this Report and our sustainability performance. Please send your feedback to us via email at general@linkholdingslimited.com.

STAKEHOLDER ENGAGEMENT

We pay special attention to the expectations of the stakeholders. We adopt a responsible attitude when dealing with matters regarding stakeholders’ interests by proactively communicating with them, so as to boost the growth of relationship between the Group and stakeholders.

We believe understanding the view and opinion of our stakeholders are of paramount importance to the long-term success and growth of an environmentally conscious enterprise. Sustainable development embraces not only our own ESG performance but also our relationship with stakeholders. As such, we are devoted to maintaining close and harmonious relationships with our stakeholders. Continuous engagement with our stakeholders, both formally and informally, enables us to recognize our own strengths and weaknesses. It will help better sharpen our business strategies, respond to stakeholders’ needs and expectations, anticipate risks and strengthen key relationships. We have identified our key stakeholder groups as those who are affected by, or have the ability to influence our business, including hotel guests, employees, governments, suppliers, shareholders, local community and non-governmental organizations. The information collected throughout the stakeholder engagement process serves as an underlying basis for the structure of this report. We will seek ways to step up our effort on stakeholder engagement and review the effectiveness constantly.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

LINK THE CULTURAL HERITAGE AND CONSERVATION

Historical Public Housing Building

Before the time of Link Hotel, our two blocks were two conservative public housing buildings built in the 1950s and 1960s. Since pre-war times, the Singapore Improvement Trust (SIT, predecessor of Housing & Development Board) had started developing Tiong Bahru, which is the oldest public housing estate of Singapore.

The estates were built to resolve the overcrowding and sanitation problem in central region of Singapore. Meanwhile, the estates have also exemplified the unique planning and architectural style typical of British public housing of the same period, just as the existing structure and reddish style were preserved.

These historical buildings have, and will continuous to, reminded our young adults of the way of living in the time of our parent and the parent of theirs.



The public housing building before turning into Link Hotel



Constructing the Link Bridge



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Lotus and Orchid

In 2007, an overhead bridge was built to link up the two blocks, namely Lotus Block and Orchid Block, straddling across Tiong Bahru Road. The establishment of the Link Bridge has contributed to the name of our Hotel and also emblems the friendship between Singapore and China.

From Relic to Hotel

Our two pre-war buildings are the first SIT flats converted into hotel. As a part of conservation project of heritage places for communities and tourism, Link Hotel was born in 2007 after the construction of the Link Bridge. It has been transformed from two conserved public housings into a four storeys hotel boasting 274 rooms with 7 different art deco style.

Link hotel represents a concept of heritage tourism. We see ourselves as a starting point where our guest can explore the history, culture, memories, and stories of Singapore.

Our Mission

“At Link hotel, we strive to create a memorable journey for our guests.”

Link Hotel is located in Tiong Bahru estate. Lined with row after row of quaint art deco shophouses, the Link Hotel is jam-packed with some of the city’s hottest restaurants and gift shops. This heritage-rich place has offered a slice of traditional Singapore. Our guests can explore the colourful past of Tiong Bahru estate by embarking on a 1-hour walking of the Tiong Bahru Heritage Trail. Featuring 10 heritage markets, this 2.5km trail has been designed to bring people through Tiong Bahru’s old architectural buildings, as well as other significant sites that residents of Tiong Bahru hold close to their hearts, such as Tiong Bahru Market, Monkey God Temple, Bird Corner and Former Hu Lu Temple.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Hotel and Bird

Birds have a long history in Chinese traditional culture. Bird lovers bring their beloved birds gathering in the bird corner located next to our hotel. The famed bird corner is one of the oldest bird corners in Singapore, dating back to the 1960s. It was a favorite gathering place for bird lovers from all around the country and even from overseas. Many bird lovers come to showcase their beloved pets, attracting lots of local residents to visit the arena.

We have continued the legacy and preserved the old charms of this tradition and included the theme of bird in the hotel's decorations. We seek to preserve the tradition of the bird arena that is of significance, places that local residents have grown accustomed to gather around, and connect them to a sense of local inheritance.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

We have held the Tiong Bahru Bird Singing Competition at the bird corner outside our hotel since 2008. Bird lovers bring their birds to participate in and share their love and passions. We hope to gather all the bird lovers and local residents, to preserve our tradition and love to birds.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

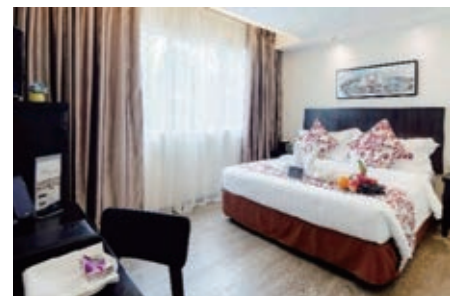
LINK OUR GUEST AND STAFF

Guest Experience

We strive to bring memorable journey to our guest and our guest starts their journey with our hotel. Our hotel itself is a living museum and tourist's guide, telling Singapore's old stories and culture: the façade and structure of our building maintained as how it looked 50 years ago; photo galleries in the long corridor on each floor, room and elevator decoration, introducing different living styles in the old Singapore.

Home Away from Home

"Home Away From Home" represents the service quality that we aim to provide to our guests. Whenever our guests need, we are there to resolve their problems.



Guest Feedback - Very Professional & Caring Staffs



I would like to express my thankful heart to all the staff at Link Hotel who looked after me after my leg injury last week, particularly James Wong and Carol, who provided lots of care and welfare during my stay in the hotel. I really appreciate all the help and support from all the staff and I had an enjoyable and happy occasion during my time in Singapore. I would be very happy to stay here again.



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Privacy Protection

We place the highest importance on protecting the privacy of our guest in collecting, processing and use of their personal data. We adhere to all relevant personal data protection laws and ensure appropriate technical measures are in place to protect personal data against unauthorized use or access. We have in place guidelines and procedures to ensure personal data of our guest are securely kept and processed only for the purpose for which it has been collected. Our staff is regularly trained and briefed to make sure they are aware of the importance of safeguarding our guest's personal data.

Handy

In order to provide unprecedented convenience and useful tourist information for our guests to understand Singapore's culture. We have worked with Handy to provide our guest a free-to-use "Handy Smartphone". It allows our guests to make unlimited local and international calls, with free internet access, and enjoy destination-specific content and on-the-go hotel concierge services.



Guest Safety

We keep our eye on potential threaten to the safety of our guest. We check, maintain and repair our equipment regularly to ensure their conditions; we keep ourselves alert to any symptom of the outbreak of diseases and take necessary action to protect our guests and staff; we forbid smoking in our hotel to reduce the risk of fire; we install smoke detectors, automatic sprinkler system and fire extinguishers to minimize the risk of accident; and we also conduct the fire evacuation drill regularly to ensure our staff is prepared for the emergency procedure.

Supply Chain Management

We recognize that our operations have significant impacts throughout our value chain, and that we are in a position to influence our suppliers to adopt better environmental and social practices. Our Supplier Code of Conduct requires all suppliers to provide safe and healthy working conditions, adopt fair hiring practices, treat employees with dignity and respect, and adhere to local environmental laws and practices.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Sincere and Professional Team

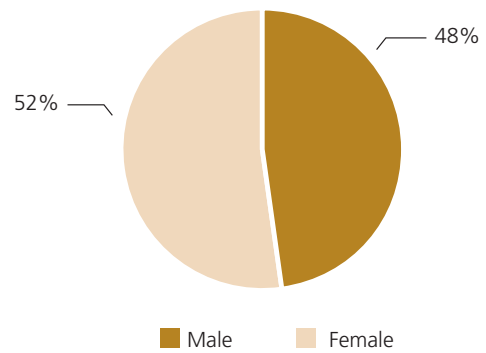
People are the key driver of quality service. We believe that a sincere and professional team is equally, or even more important than the hardware. We train our team continuously, equip them with local knowledge so that they know how to provide professional service to our guest. To maintain such a sincere and professional team, our secret is to treat them as our family members.

We always remind our staff of keeping a warm smile on their face and show the best hospitality to make our guests' stay comfortable and memorable.

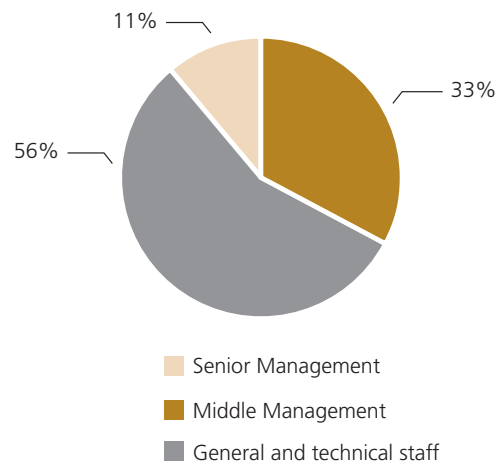
Fair Employer

We promote equal opportunity in our workplace and maintain a work environment that is free from discrimination, regardless of sex, sexual orientation, race, color, religion, national origin, age, or disability. As per our human resources policies, we encourage fair and consistent employment practices for recruitment, training, compensation, benefits and promotion.

Analysis by gender



Analysis by employment type

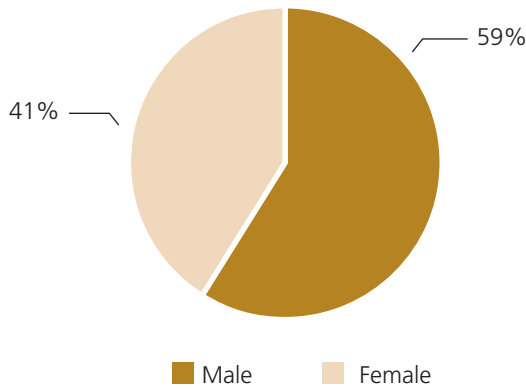


ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

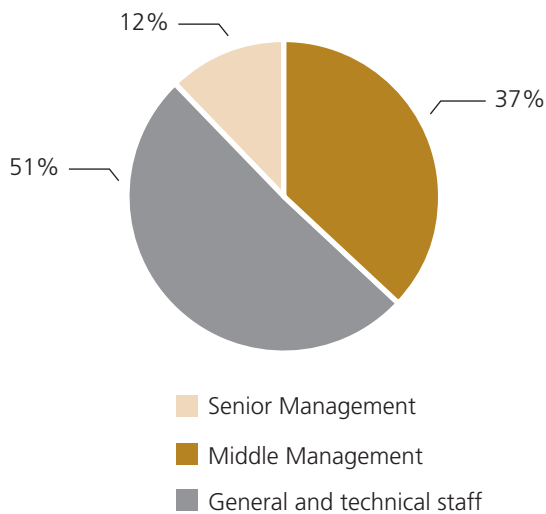
304 hours

Total training hours

Analysis by gender



Analysis by employment type



Training and Development

Talent training is indispensable to the long-term development of a hotel. The Group attaches importance to the development of individual capacity of employees, establishing a sound training system, and providing targeted training for employees at all levels actively.

The Group would organize all new staff to participate in an orientation training before work. We arrange regular on-the-job trainings for our staff during employment. Supervisors, managers and department managers are responsible for providing trainings on service attitude, teamwork, operational-related skills, food hygiene, grooming and etiquette, telephone skills and supervisory skills.

At the same time, in order to train our staff to develop comprehensively, we also send them to other branches or departments for cross-training, so that they can learn new skills and knowledge which are different from their own jobs. The management also dispatches some staff to participate in external trainings such as Singapore Workforce Skills Qualifications (WSQ), to enhance their capabilities, productivity, and growth.

As global terrorism is on the rise, we are seriously aware of terrorist attack. To prevent and deal with a terrorist attack, we have sent our staffs to participate SGSecure training and equipped them with counter-assault skills so that they can respond quickly to the attackers and minimize casualties.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Avoid Child and Forced Labour

We strictly prohibit the use of child labour and forced labour. Our human resources team verifies identity documents during the recruitment process and conduct regular inspection to ensure no forced or child labour. We also require all of our suppliers not to use child and forced labour. During the Reporting Period, no child or forced labour is identified and we fully comply with all relevant rules and regulations on child or forced labour.

Occupational Health & Safety

We care for the wellbeing of our employee and are committed to maintain a work environment that is free from any health and safety hazards. We are confident that our employees are well advised of potential risks and measures to prevent injuries. Employees are required to wear personal protective equipment such as safety shoes and gloves provided when they are handling tasks with risk.

Employees are required to follow the workplace safety and health guidelines and conduct risk management. Risk management is a cornerstone of the workplace safety and health framework to foster an accident-prevention culture and risk assessment is a key part of risk management. Employees are required to conduct risk assessment of all routine and non-routine operations. For routine operation, it includes preparatory and troubleshooting work. For non-routine operations, it includes commissioning, repair and maintenance of machineries.

First aid boxes are placed in all departments throughout the hotel. Employees are required to be aware of the hotel fire safety and emergency procedures. Trainings are provided to employee in order to raise their emergency preparedness and awareness. During the Reporting Period, there were no fatalities or work injury among our employee.

Work Life Balance

We invest in creating a workplace where wellbeing is promoted, by holding specialist-run health talks, providing comfortable work spaces and relaxing places for employees to take breaks, as well as organizing some special festival activities for them to join.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

LINK THE ENVIRONMENT AND OUR BUSINESS

Care about our Children's Future

We are committed to sustainability in the hope of meeting our present needs without undermining our future generations. As a responsible corporation, we care about the future of our next generations and unceasingly strive to minimize our environmental impact by awareness and innovation. Our environmental policy covers a wide range of employee environmental responsibilities, including energy conservation, waste reduction and environmental preservation.

Reduce Emissions

Our hotel business in Singapore involves relatively small environmental impact and does not generate any material level of greenhouse gas and hazardous waste. However, our management still closely monitors and aims to minimize the environmental impact. We have carried out a thorough check in the process of hotel operations and controlled its emissions to a level that is in line with relevant laws and regulations.

We do not produce hazardous waste during our operation. Waste are mainly paper and other daily garbage generated by our hotel guest and office. To handle those solid waste disposal, we appointed a qualified recycling agency to handle recyclable wastes. We comply with the Environmental Public Health Act by keeping the hygiene. All the refuse is disposed within the bin with lid fully covered at all time.

Emissions (kg)

PM Emissions	0.07
NOx Emissions	1.04
SOx Emissions	0.02

To reduce paper consumption, we maximize the use of electronic communications and file storage systems for general office work, guest logs and daily reports and whenever possible we use e-confirmations for guest reservations.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

2,595,034

kWh

of energy was consumed.

16,474 m³

of water was consumed.

1,105 Tonnes of CO₂e

Greenhouse gas was emitted.

(Scope 1 and Scope 2)

Promote Energy and Water Conservation

The Group's approach aims at rationalizing the use of raw materials, including water and energy, reducing the volume of wastes and improving waste management, adopting a more ecological purchasing policy and improving logistics. At the same time, we are committed to the principle and practice of recycling and waste reduction.

To help conserve the environment, we implement different green office practices:

- Encourage the use of recycled paper for printing and copying
- Switch off all air-conditioning, lights and electrical appliances in any unoccupied rooms during non-office hour
- Purchase the electrical appliances that carry energy efficiency label

For hotel operation, air conditioning and lighting are the main contributors to the Group's carbon footprint. Hence, the Group has stepped up its effort in environmental initiatives to optimal energy conservation. For example:

- Set air-conditioning temperatures at between 25°C and 27°C in summer
- Employ remote energy-saving tuning service to reduce energy spending on air-conditioner
- Place green cards in our guestrooms, informing guests that the hotel will change towels and bedsheets upon request
- Install motion sensor LED stair lights which can detect movement to reduce energy use

We also educate our staff and raise their awareness in promoting a "green" environment. We will strive to minimize consumption and emissions through implementing environmental management systems and continuous improvement.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

CORPORATE GOVERNANCE

Sound internal control, risk management and corporate governance are foundation to our sustainability. We are committed to integrity, honesty, ethics and transparency in our operations. For more details of our corporate governance practices, please refer to our Corporate Governance Report.

Anti-corruption

Practicing integrity and respectable business ethics is paramount to the Group's continued success. In order to build up an ethical corporate culture, the Group has established policies and procedures (including whistle-blowing policy) for preventing corruption and bribery. The policies and procedures are reviewed and updated periodically to ensure appropriateness and compliance with the law.

During the Reporting Period, we are not aware any concluded legal cases regarding corrupt practices brought against our Group or our employees.

Environmental KPI Summary

Air Emissions	
Nitrogen Oxides (NOx)	1.04 kg
Sulphur Oxides (SOx)	0.02 kg
Particulate Matter (PM)	0.08 kg
Greenhouse Gas	
Total greenhouse gas emission (Scope 1 & Scope 2)	1,105 tonnes of CO ₂ e
Greenhouse gas emission (Scope 1 & Scope 2) per floor area	0.11 tonnes of CO ₂ e per m ²
Greenhouse gas emissions (Scope 1 Direct Emissions)	4 tonnes of CO ₂ e
Greenhouse gas emissions (Scope 2 Indirect Emissions)	1,101 tonnes of CO ₂ e
Energy	
Total energy consumption	2,595,034 kWh
Energy consumption per floor area	253 kWh per m ²
Water	
Total water consumption	16,474 m ³
Water consumption per floor area	1.61 m ³ per m ²
Waste	
Total non-hazardous waste produced	151 tonnes
Total waste disposed to landfill per floor area	15 kg/m ²
Total hazardous waste produced	Nil ¹
Total packaging materials	Nil ²

¹ Due to our business nature, we were not aware of any significant generation of hazardous waste.

² Due to our business nature, we were not aware of any significant generation of packaging material.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

SEHK ESG GUIDE CONTENT INDEX

A. Environmental		Chapter/Disclosure	Page
Aspect A1: Emissions			
<p>General Disclosure</p> <p>Information on:</p> <p>(a) the policies; and</p> <p>(b) compliance with relevant laws and regulations that have a significant impact on the issuer</p> <p>relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.</p>		Link the Environment and our Business	24-25
KPI A1.1	The types of emissions and respective emissions data.	Environment KPI Summary	26
KPI A1.2	Greenhouse gas emissions in total and where appropriate, intensity.	Environment KPI Summary	26
KPI A1.3	Total hazardous waste produced and where appropriate, intensity.	Environment KPI Summary	26
KPI A1.4	Total non-hazardous waste produced and where appropriate, intensity.	Environment KPI Summary	26
KPI A1.5	Description of measures to mitigate emissions and results achieved.	Link the Environment and our Business	24-25
KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, reduction initiatives and results achieved.	Reduce Emissions	24
Aspect A2: Use of Resources			
<p>General Disclosure</p> <p>Policies on the efficient use of resources, including energy, water and other raw materials.</p> <p>Note: Resources may be used in production, in storage, transportation, in buildings, electronic equipment, etc.</p>		Link the Environment and our Business	24-25
KPI A2.1	Direct and/or indirect energy consumption by type in total and intensity.	Environment KPI Summary	26
KPI A2.2	Water consumption in total and intensity.	Environment KPI Summary	26
KPI A2.3	Description of energy use efficiency initiatives and results achieved.	Promote Energy and Water Conservation	25
KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency initiatives and results achieved.	Promote Energy and Water Conservation	25
KPI A2.5	Total packaging material used for finished products, and if applicable, with reference to per unit produced.	Environment KPI Summary	26

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Aspect A3: The Environment and Natural Resources			
General Disclosure		Promote Energy and Water Conservation	25
Policies on minimising the issuer's significant impact on the environment and natural resources.			
KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	Promote Energy and Water Conservation	25
B. Social			
<i>Employment and Labour Practices</i>			
Aspect B1: Employment			
General Disclosure			
Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer		Link Our Guest and Staff	19-23
relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare.			
KPI B1.1	Total workforce by gender, employment type, age group and geographical region.	Link Our Guest and Staff (Partially disclosed)	19-23
KPI B1.2	Employee turnover rate by gender, age group and geographical region.	Recommended disclosure item, not disclosed this year	N/A
Aspect B2: Health and Safety			
General Disclosure			
Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer.		Occupational Health & Safety	23
relating to providing a safe working environment and protecting employees from occupational hazards.			
KPI B2.1	Number and rate of work-related fatalities.	Occupational Health & Safety	23
KPI B2.2	Lost days due to work injury.	Recommended disclosure item, not disclosed this year	N/A
KPI B2.3	Description of occupational health and safety measures adopted, how they are implemented and monitored.	Occupational Health & Safety	23

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Aspect B3: Development and Training			
General Disclosure		Training and Development	22
Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.			
KPI B3.1	The percentage of employees trained by gender and employee category.	Training and Development	22
KPI B3.2	The average training hours completed per employee by gender and employee category.	Recommended disclosure item, not disclosed this year	N/A
Aspect B4: Labour Standards			
General Disclosure		Avoid Child and Forced Labour	23
Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.			
KPI B4.1	Description of measures to review employment practices to avoid child and forced labour.	Recommended disclosure item, not disclosed this year	N/A
KPI B4.2	Description of steps taken to eliminate such practices when discovered.	Recommended disclosure item, not disclosed this year	N/A
<u>Operating Practices</u>			
Aspect B5: Supply Chain Management			
General Disclosure		Supply Chain Management	20
Policies on managing environmental and social risks of the supply chain.			
KPI B5.1	Number of suppliers by geographical region.	Recommended disclosure item, not disclosed this year	N/A
KPI B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, how they are implemented and monitored.	Recommended disclosure item, not disclosed this year	N/A

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

Aspect B6: Product Responsibility			
General Disclosure			
Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.		Link Our Guest and Staff	19-23
KPI B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons.	No product	N/A
KPI B6.2	Number of products and service related complaints received and how they are dealt with.	No product	N/A
KPI B6.3	Description of practices relating to observing and protecting intellectual property rights.	No product	N/A
KPI B6.4	Description of quality assurance process and recall procedures.	No product	N/A
KPI B6.5	Description of consumer data protection and privacy policies, how they are implemented and monitored.	Privacy Protection	20
Aspect B7: Anti-corruption			
General Disclosure			
Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.		Anti-corruption	26
KPI B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	Anti-corruption	26
KPI B7.2	Description of preventive measures and whistle-blowing procedures, how they are implemented and monitored.	Anti-corruption	26

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

<i>Community</i>			
Aspect B8: Community Investment			
General Disclosure		Link the Cultural Heritage and Conservation	15-18
Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.			
KPI B8.1	Focus areas of contribution.	Recommended disclosure item, not disclosed this year	N/A
KPI B8.2	Resources contributed to the focus area.	Recommended disclosure item, not disclosed this year	N/A

CORPORATE GOVERNANCE REPORT

The Group is committed to high standards of corporate governance in the interest of its shareholders. It has continued and will continue to identify and adopt the best corporate governance practices appropriate to the Company.

CORPORATE GOVERNANCE CODE

During the Year, the Company has complied with the code provisions set out in the Corporate Governance Code (the "CG Code") contained in the Appendix 15 to the GEM Listing Rules.

SECURITIES TRANSACTIONS BY DIRECTORS

The Company adopted the required standard of dealings as set out in Rules 5.48 to 5.67 of the GEM Listing Rules as the code of conduct regarding securities transactions in securities of the Company by the Directors. Having made specified enquiry with the Directors, all the Directors confirmed that they had complied with the required standard of dealings during the Year.

BOARD OF DIRECTORS

The Board is responsible for the formulation of strategies and policies, including an oversight of the management. The management of the Company is responsible for the day-to-day operations of the Company. As at 31 December 2017, the Board comprised nine Directors, including three executive Directors, three non-executive Directors ("NEDs") and three independent non-executive Directors ("INEDs").

During the period from 1 January 2017 up to the date of this report, there have been changes in the composition of the Board. As at the date of this report, the Board comprised nine Directors, including three executive Directors, three NEDs and three INEDs. The list of all Directors and the aforesaid changes are set out below:

Executive Directors

Mr. Ngan Iek (*Chairman*)
Datuk Siew Pek Tho
Mr. Chen Changzheng

Non-executive Directors

Ms. Ngan Iek Peng
Ms. Feng Xiaoying
Mr. Liu Tianlin (resigned on 9 May 2017)
Mr. Chen Guogang (appointed on 9 May 2017)

Independent non-executive Directors

Mr. Thng Bock Cheng John
Mr. Chan So Kuen
Mr. Lai Yang Chau, Eugene
Mr. Lu Nim Joel (resigned on 31 July 2017)

CORPORATE GOVERNANCE REPORT

Each of the INEDs, namely Mr. Chan So Kuen, Mr. Lai Yang Chau, Eugene and Mr. Thng Bock Cheng John has appropriate professional qualifications, or accounting or legal or related financial management expertise.

In determining the independence of INEDs, the Board has followed the requirements set out in the GEM Listing Rules. The Company has received from each of the INEDs an annual confirmation of independence pursuant to Rule 5.09 of the GEM Listing Rules. Based on such confirmation, the Company is of the view that all the INEDs have met the independence guidelines set out in Rule 5.09 of the GEM Listing Rules and considers that they are independent.

The Company continuously seeks to enhance the effectiveness of the Board and to maintain the highest standards of corporate governance and recognises and embraces the benefits of diversity in the boardroom. The Board has therefore adopted a board diversity policy setting out the approach to achieve diversity on the Board. The Company considered diversity of board members can be achieved through consideration of a number of aspects, including but not limited to gender, age, cultural and educational background, professional experience, skills and knowledge. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board.

Pursuant to the articles of association of the Company, at each annual general meeting, one-third of the Directors for the time being, or, if their number is not three or a multiple of three, then the number nearest to but not less than one-third, shall retire from office by rotation provided that every Director, including those appointed for a specific term, shall be subject to retirement by rotation at least once every three years. A retiring Director shall be eligible for re-election. A circular which includes the biographical details of the retiring Directors who stand for re-election together with the notice of annual general meeting of the Company will be despatched to the shareholders of the Company in due course.

The Board meets regularly, and at least four times a year of approximately quarterly internals. Between scheduled meetings, senior management of the Company from time to time meets with Directors to discuss the businesses of the Company. In addition, Directors have full access to information on the Group and independent professional advice whenever deemed necessary by the Directors.

CORPORATE GOVERNANCE REPORT

During the Year, the Board held four regular board meetings and one general meeting, and the attendance records of these meetings are set out below:

	Attendance (for Board meetings)	Attendance (for general meetings)
Executive Directors		
Mr. Ngan Iek	4/4	1/1
Datuk Siew Pek Tho	4/4	1/1
Mr. Chen Changzheng	4/4	1/1
Non-executive Directors		
Ms. Ngan Iek Peng	4/4	1/1
Ms. Feng Xiaoying	4/4	1/1
Mr. Liu Tianlin (resigned on 9 May 2017)	1/4	N/A
Mr. Chen Guogang (appointed on 9 May 2017)	3/4	1/1
Independent non-executive Directors		
Mr. Chan So Kuen	4/4	1/1
Mr. Lai Yang Chau, Eugene	4/4	1/1
Mr. Thng Bock Cheng John	4/4	1/1
Mr. Lu Nim Joel (resigned on 31 July 2017)	2/4	1/1

Biographical details of the Directors are set out in the section of “Biographical Details of Directors” on pages 41 to 43. Mr. Ngan Iek, the chairman and executive Director of the Company, is the elder brother of Ms. Ngan Iek Peng, a NED. Datuk Siew Pek Tho, an executive Director, is the brother-in-law of Mr. Ngan Iek and Ms. Ngan Iek Peng. Save as disclosed above, there are no family or other material relationships among members of the Board.

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Under code provision A.2.1 of the CG Code, the role of the chairman and chief executive officer should be separated and should not be performed by the same individual. The posts of chairman and chief executive officer are separated to ensure a clear division between the chairman’s responsibility to manage the Board and the chief executive officer’s responsibility to manage the company’s business. The separation ensures a balance of power and authority so that power is not concentrated.

Mr. Ngan Iek as a chairman of the Group, plays a leading role and is responsible for formulating development strategies and overseeing the overall business of the Group. During the year ended 31 December 2017, the Company did not have an officer with the title of chief executive officer (“CEO”). The CEO’s duties have been undertaken by the members of the Board. The Board considers that this structure will not impair the balance of power and authority of the Board. It currently comprises three executive Directors, three NEDs and three INEDs.

The Company has complied with the code provisions as set out in the CG Code contained in Appendix 15 of the GEM Listing Rules throughout the Year.

CORPORATE GOVERNANCE REPORT

DIRECTORS' CONTINUOUS TRAINING AND PROFESSIONAL DEVELOPMENT

Pursuant to the code provision A.6.5 of the CG Code, all Directors should participate in continuous professional development to develop and refresh their knowledge and skills so as to ensure their contribution to the Board remains informed and relevant.

The Company should be responsible for arranging and funding suitable training, placing an appropriate emphasis on the roles, functions and duties of the Director.

During the Year, the Company has arranged an in-house seminar for the Directors on the topic relating to Directors' duties.

AUDIT COMMITTEE

The Company has established an audit committee (the "Audit Committee") on 20 June 2014 with written terms of reference in compliance with the requirements as set out in Rule 5.28 of the GEM Listing Rules. The primary duties of the Audit Committee are to review and supervise the financial reporting, risk management and internal control systems of the Company, nominate and monitor external auditors and provide advice and comments to the Directors.

The Audit Committee comprises three INEDs, namely, Mr. Chan So Kuen, Mr. Lai Yang Chau, Eugene and Mr. Thng Bock Cheng John. Mr. Chan So Kuen is the chairman of the Audit Committee. The Audit Committee has met the external auditor of the Group to review the accounting principles and practices adopted by the Group and discussed auditing, internal control, risk management and financial reporting matters including the review of this report and financial statements of the Group for the Year. During the Year, the Audit Committee held four meetings. The attendance record of the Audit Committee meetings during the year ended 31 December 2017 are set out below:

	Attendance
Mr. Chan So Kuen (<i>Chairman</i>)	4/4
Mr. Thng Bock Cheng John	4/4
Mr. Lai Yang Chau, Eugene	4/4

During the Year, the Audit Committee reviewed with the management or the auditors of the Company their audit findings, the accounting principles and practices adopted by the Company, legal and regulatory compliance, and financial reporting matters (including quarterly, half-yearly and annual results). The audited consolidated results of the Group for the Year have been reviewed by the Audit Committee.

REMUNERATION COMMITTEE

The Company established a remuneration committee (the "Remuneration Committee") on 20 June 2014 in compliance with Rule 5.34 of the GEM Listing Rules. The primary duties of the Remuneration Committee are to make recommendations to the Board on the overall remuneration policy and structure relating to all Directors and senior management of the Group and ensure that none of the Directors determine their own remuneration. At present, the Remuneration Committee consists of five members, namely, Mr. Ngan Iek, Datuk Siew Pek Tho, Mr. Lai Yang Chau, Eugene, Mr. Chan So Kuen and Mr. Thng Bock Cheng John. Mr. Lai Yang Chau, Eugene is the chairman of the Remuneration Committee and majority of the members are independent non-executive Directors.

CORPORATE GOVERNANCE REPORT

During the Year, the Remuneration Committee held one meeting. Details of the attendance of the Remuneration Committee meeting during the Year are set out below:

	Attendance
Mr. Lai Yang Chau, Eugene (<i>Chairman</i>)	1/1
Mr. Ngan Iek	1/1
Datuk Siew Pek Tho	1/1
Mr. Thng Bock Cheng John	1/1
Mr. Chan So Kuen	1/1

During the Year, the Remuneration Committee has considered and reviewed the existing terms of appointment of the Directors. The Remuneration Committee considers that the existing terms of appointment of the Directors are fair and reasonable.

NOMINATION AND CORPORATE GOVERNANCE COMMITTEE

The Company established a nomination and corporate governance committee (the "Nomination and Corporate Governance Committee") on 20 June 2014. The primary duties of the Nomination Committee are to review the structure, size and composition of the Board annually; identify individuals suitably qualified to become Board members; assess the independence of the INEDs; and make recommendations to the Board on relevant matters relating to appointment or re-appointment of Directors. Selection of Board members will be based on a range of diversity perspectives, which would include but not limited to gender, age, cultural and education background, professional experience, skills, knowledge and length of service for board diversity. The Nomination Committee will monitor the implementation of the diversity policy from time to time to ensure the effectiveness of the diversity policy. At present, the Nomination and Corporate Governance Committee consists of five members, namely, Mr. Ngan Iek, Datuk Siew Pek Tho, Mr. Chan So Kuen, Mr. Lai Yang Chau, Eugene and Mr. Thng Bock Cheng John. Mr. Ngan Iek is the chairman of the Nomination and Corporate Governance Committee. During the Year, the Nomination and Corporate Governance Committee held one meeting. Details of the attendance of the Nomination Committee meeting are set out below:

	Attendance
Mr. Ngan Iek (<i>Chairman</i>)	1/1
Datuk Siew Pek Tho	1/1
Mr. Chan So Kuen	1/1
Mr. Lai Yang Chau, Eugene	1/1
Mr. Thng Bock Cheng John	1/1

During the Year, the Nomination and Corporate Governance Committee has considered and reviewed the policy for the nomination of Directors, the process and criteria to select and recommend candidates for directorship. The Nomination and Corporate Governance Committee recommended the Board to approve the proposed sequence for re-election of retiring Directors in 2017 annual general meeting. The Nomination and Corporate Governance Committee has also considered and reviewed the Company's policies and practices on corporate governance. The Nomination and Corporate Governance Committee considers that the existing policy for nomination, selection and recommendation for directorship and the existing policies and practices of corporate governance of the Company are suitable.

CORPORATE GOVERNANCE REPORT

DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Directors ensure the financial statements of the Group are prepared in accordance with the statutory requirement and applicable accounting standards. The Directors' responsibilities in the preparation of the financial statements and the auditor's responsibilities are set out in the section headed "Independent auditor's report" of this report.

INTERNAL CONTROLS AND RISK MANAGEMENT

The Board is responsible to maintain a sound and effective risk management and internal control system, in order to protect the interest of the Company and its shareholders. The risk management and internal control systems are designed to manage rather than eliminate the risks of failure to achieve the Company's business objectives, and can only provide reasonable, but not absolute assurance against material misstatements or losses.

The Company has established an Enterprise Risk Management Framework (the "ERM Framework") in order to implement risk management effectively. Our ERM Framework comprises two key elements: risk management structure and risk management process.

Risk Management Structure

Board of directors

The Board has a duty to ensure the effectiveness of the risk management and internal control systems of the Group (the "ERM system"). The Board oversees the ERM system, assesses and evaluates the Group's business strategies and risk tolerance. The Board, with assistance from the Audit Committee, reviews at least annually the effectiveness of the ERM system, the Board also monitors the ERM system in an on-going manner.

Audit Committee

Audit Committee has the second highest responsibility to risk management and internal control. Audit Committee assists the Board in overseeing the Group's ERM system by providing support and advice, including on-going monitoring of the execution of risk management processes, reviewing the Group's risk register, reviewing and approving the internal control review plan and results.

Management

The management, comprising the Board and senior managers, (the "Management") is responsible for identifying and monitoring the risks relevant to daily operations of the Group. The Management reports to the Board and Audit Committee on the risks identified including strategic, operational, financial, reporting and compliance risks and its changes during the Year. The Management is also responsible to develop appropriate internal control measures to mitigate the risk, identify and resolve material internal control defects.

CORPORATE GOVERNANCE REPORT

Independent internal control consultant and auditors

To ensure the independence of the internal control review, the Group has outsourced the internal audit function to an independent internal control consultant (the "IC consultant"), the scope of work includes reviewing the effectiveness of the Group's risk management and internal control systems. The scope of the internal control review is risk-based and is reviewed by the Audit Committee, the IC consultant is able to communicate with the Audit Committee directly regarding the results of their review. The Auditor is also able to communicate the internal control issues they noticed during their audit to Audit Committee directly.

Risk Management Process

Our ERM Framework defined the procedures for identifying, assessing, responding and monitoring risks and their changes. Through regular discussion with each operating functions, the Group strengthen the understanding of risk management such that all employees will understand and report various risks identified to the Management in a timely manner. It enhanced the Group's ability to identify and management risk.



To identify and prioritize material risks throughout the Group, Management communicate with each operating functions, collect significant risk factors that affect the Group from bottom to top, including strategic, operational, financial, reporting and compliance risks. After identified all relevant risks, Management assess the potential impact and possibilities of the risks and prioritize the risks, appropriate internal control measures are then developed to mitigate the risks identified and the changes of risks in an on-going manner.

Main features of our risk management and internal control systems

Maintain an effective internal control system (operational level)

- Establish clear internal control policies and procedures, clearly define the responsibilities, authorities and accountabilities of each key positions;
- Establish code of conduct, explain the Group's requirements on integrity and ethical value to all staffs;
- Establish whistle blowing mechanism, encourage employees to report incidents of misconduct or fraud;
- Establish appropriate level of information technology access rights, avoid leakage of price sensitive information;
- Establish insider information disclosure policy, including reporting channel and responsible person of disclosure, unified response to external enquiries and obtain advice from professionals or the Stock Exchange, if necessary.

During the Year, the Board has reviewed the effectiveness of internal control policies and procedures, including those related to financial reporting and Listing Rule compliance. The Board has considered the adequacy of resources, staff qualifications and experience, training programmes and budget of the accounting, internal audit and financial reporting functions during the evaluation of the effectiveness of risk management and internal control systems.

CORPORATE GOVERNANCE REPORT

On-going risk monitoring (risk management level)

Based on the ERM Framework and risk management policies established by the Board, the Management communicates with each operating functions, collects significant risk factors that affect the Group from bottle to top. The Group has established a risk register to record the risks identified, the Management assesses the potential impact and possibilities of the risks and develop appropriate internal control measures to mitigate the risks identified.

During the Year, the Management conducted evaluation of risk management structure and procedures and submitted a risk assessment report to the Board and Audit Committee, including a 3-year internal control review plan, to enable the Board and Audit Committee effectively monitor and mitigate the major risks of the Group.

Independent review

The Group has appointed the IC consultant to conduct an internal control review¹ for the Year, the scope of review has covered the period from 1 January 2017 to 31 December 2017. An internal control review report has been provided to Audit Committee.

The Management has established remediation and improvement plan for internal control weaknesses identified. Nothing has come to the Audit Committee's or Board's attention to believe that risk management and internal control systems of the Group are inadequate or ineffective.

EXTERNAL AUDITOR'S REMUNERATION

The statement of the external auditor of the Company on their reporting responsibilities and opinion on the Group's financial statements for the Year is set out in the section headed "Independent Auditor's Report" in this annual report. The Audit Committee is responsible for considering the appointment of the external auditor and reviewing any non-audit functions performed by the external auditor, including whether such non-audit functions could lead to any potential material adverse effect on the Company.

The fees charged by the external auditor of the Company in respect of audit services and non-auditing services for the Year amounted to approximately HK\$0.98 million (2016: approximately HK\$0.87 million) and approximately HK\$0.44 million (2016: approximately HK\$0.49 million) respectively. The non-audit services included interim review and due diligence service.

COMPANY SECRETARY

All Directors have access to the advice and services of the company secretary. The company secretary reports to the chairman on board governance matters, and is responsible for ensuring that Board and Board committees procedures are followed, and for facilitating communications among Directors, senior management as well as with shareholders of the Company.

Our company secretary, Mr. Lau undertook over 15 hours of professional training to update his skills and knowledge for the Year.

¹ The internal control review performed by the IC consultant do not constitute an assurance engagement made in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagements issued by the Hong Kong Institute of Certified Public Accountants

CORPORATE GOVERNANCE REPORT

SHAREHOLDERS' RIGHTS

Pursuant to article 58 of the articles of association of the Company, any one or more shareholders of the Company holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the company secretary, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two (2) months after the deposit of such requisition. If within twenty-one (21) days of such deposit the Board fails to proceed to convene such meeting the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company. In the event that any shareholders of the Company holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company would like to call for an extraordinary general meeting, please make a written requisition to the principal office of the Company in Hong Kong from time to time, making attention to "The Board of Directors and the company secretary".

There are no provisions allowing shareholders to put forward proposals at the general meetings under the memorandum and articles of association. If shareholders wish to do so, they may request to convene an extraordinary general meeting as stipulated above and specify the proposals in such written requisition. For any enquiries, shareholders are welcome to contact the Company by post to the principal office of the Company in Hong Kong, by phone at (852) 3521 1706 or by fax at (852) 2180 7460.

INVESTOR RELATIONS

All corporate communication materials published on the GEM website (<http://www.hkgem.com>) are posted on the Company's corporate website (<http://www.linkholdingslimited.com>) as soon as practicable after their release. The Company's constitutional documents are also available on both websites. During the Year, there were no significant changes to the Company's constitutional documents.

BIOGRAPHICAL DETAILS OF DIRECTORS

EXECUTIVE DIRECTORS

Mr. Ngan Iek (顏奕先生) (“Mr. Ngan”), aged 45, was appointed as our Director on 15 May 2012. He was subsequently redesignated as a non-executive Director and was appointed as the chairman of our Company on 24 February 2014. Further on 2 March 2016, he was redesignated as an executive Director. He is one of the founders of our Group. He is responsible for formulating development strategies and overseeing the overall business of our Group. He is also a member of the remuneration committee and the chairman of the nomination and corporate governance committee. He obtained a Bachelor of Business degree from University of New England in Australia in March 1997.

Mr. Ngan obtained a Master of Business in Accounting and Finance from the University of Technology, Sydney in Australia in May 1998 and a Doctor of Business Administration from the Macau University of Science and Technology in October 2010. Mr. Ngan obtained a registered accountant licence from the Financial Services of the Government of Macau in June 2000. He became a member of the ninth session of the committee of All-China Youth Federation (中華全國青年聯合會) in January 2004. Mr. Ngan is also a member of the eleventh Fujian Province Committee of the Chinese People’s Political Consultative Conference (中國人民政治協商會議第十一屆福建省委員會會員). Mr. Ngan is (i) the elder brother of Ms. Ngan Iek Peng, our non-executive Director, and Ms. Ngan Iek Chan, the spouse of Datuk Siew Pek Tho, our executive Director; and (ii) the brother-in-law of Datuk Siew Pek Tho.

Datuk Siew Pek Tho (拿督蕭柏濤) (“Datuk Siew”), aged 45, was appointed as our executive Director on 24 February 2014. Datuk Siew is also the compliance officer and one of the authorised representatives of our Company. He is responsible for overseeing financial management and managing investment projects of our Group. Datuk Siew obtained a Bachelor of Business and a Master of Business in Accounting from the University of Technology, Sydney in Australia in September 1995 and May 1998 respectively. He obtained the certificate of membership from The Institute of Chartered Accountants in Australia in January 1998. Datuk Siew is the brother-in-law of Mr. Ngan Iek, the chairman and executive Director and Ms. Ngan Iek Peng, the non-executive Director.

Mr. Chen Changzheng (陳長征先生) (“Mr. Chen”), aged 49, was appointed as our executive Director on 24 February 2014. He is responsible for overseeing overall administration, strategic planning and business development of our Group and supervising in the day-to-day management of our Group’s business operations. He has been fully in charge of the operation of Link Hotel since 2006. Mr. Chen graduated from Tourism Faculty of Beijing Union University (北京聯合大學), with major in culinary and dining management in July 1991. He won the Promising SME 500 Award in 2013 and the award of the Top 3 HAPA General Manager of the Year (Singapore Series) issued by Hospitality Asia Platinum Awards for the years 2009 to 2011. Mr. Chen is the spouse of Ms. Dong Han Kun, one of our senior management.

NON-EXECUTIVE DIRECTORS

Ms. Ngan Iek Peng (顏奕萍女士), aged 40, was appointed as our non-executive Director on 24 February 2014. She is one of the founders of our Group. She is responsible for providing consultation to our Group in respect of our management and business development. Ms. Ngan Iek Peng obtained a Bachelor of Business from University of Technology, Sydney in Australia in September 2001. She then obtained a Master of Business Administration from the Macau University of Science and Technology in August 2009. She is a member of Shanghai Chinese People’s Political Consultative Conference Committee (中國人民政治協商會議上海市委員會). Ms. Ngan Iek Peng is (i) the younger sister of Mr. Ngan Iek, our executive Director, and Ms. Ngan Iek Chan, the spouse of Datuk Siew Pek Tho, our executive Director; and (ii) the sister-in-law of Datuk Siew Pek Tho.

BIOGRAPHICAL DETAILS OF DIRECTORS

Ms. Feng Xiaoying (封曉瑛女士) (“Ms. Feng”), aged 38, was appointed as our non-executive Director on 30 November 2015. She obtained her Bachelor degree in Management from the School of Economics and Management of the Tsinghua University in 2001. She is a Chartered Professional Accountant of Canada and also a Certified Public Accountant of China. She is currently the head of strategic investments of CMI Capital Company Limited (“CMI Capital”). Prior to her current position, she worked at China Minsheng Bank, Deloitte and PricewaterhouseCoopers.

Mr. Chen Guogang (陳國鋼先生) (“Mr. Chen”), aged 58, was appointed as our non-executive Director on 9 May 2017. He obtained his Doctorate degree in Economics from Xiamen University in PRC in 1988, a senior accountant granted by the Ministry of Foreign Trade and Economic Cooperation in the PRC and a certified public accountant granted by China Certified Public Accountant Association. Mr. Chen is currently the first vice chairman and executive director of China Minsheng Financial Holding Corporation Limited (Stock code: 0245). He is also the vice-president of China Minsheng Investment Group (CMIG) and the chairman of CMIG Capital Company Limited. He is a non-executive director of Far East Horizon Limited, the shares of which are listed on the main board of the Stock Exchange (stock code: 3360). He is also an independent non-executive director of each of Guotai Junan Securities Co. Ltd., the shares of which are listed on the Shanghai Stock Exchange (stock code: 601211), China Dongxiang (Group) Co., Ltd., the shares of which are listed on the main board of the Stock Exchange (stock code: 3818) and YTO Express Group Co., Ltd., the shares of which are listed on the Shanghai Stock Exchange (stock code: 600233), respectively. Prior to his current position, Mr. Chen worked at New China Life Insurance Company Ltd (stock code: 1336), Sinofer Holdings Limited (stock code: 297), Sinochem International Corporation (stock code:600500).

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Thng Bock Cheng John (湯木清先生) (“Mr. Thng”), aged 66, was appointed as our independent non-executive Director on 20 June 2014. Mr. Thng worked for Hotel New Otani in Singapore from March 1984 to September 2004. His last position with Hotel New Otani was a general manager where he was responsible for (i) formulating, communicating and administering effective standards of internal control procedures to ensure best practices within the hotel; (ii) implementing policies for an effective operational overview of the hotel; and (iii) implementing divisional performance measurements as an effective management tool in the allocation of the resources of the hotel. From October 2004 to November 2010, he was employed by Rendezvous Hospitality Group Pte. Ltd., a subsidiary of Straits Trading Company in Singapore as the director development Southeast Asia. From August 2011 to present, Mr. Thng was employed by Singa Hospitality Pte. Ltd. as a hotel opening consultant.

Mr. Lai Yang Chau, Eugene (黎瀛洲先生) (“Mr. Lai”), aged 48, was appointed as our independent non-executive Director on 16 October 2014. He obtained his bachelor of laws degree from University of Hong Kong in 1992, a master of laws degree on Chinese laws from Renmin University of China in 1998, and an EMBA Global Asia degree conferred jointly by Columbia Business School, London Business School and University of Hong Kong in 2012. He has also completed class 2011 of the Senior Executive Program for China, jointly organized by Harvard Business School, Tsinghua University and China Europe International Business School. Mr. Lai is currently a practicing solicitor in Hong Kong. He has experience in international corporate finance, cross border merger and acquisition, and securities laws in Hong Kong.

BIOGRAPHICAL DETAILS OF DIRECTORS

Mr. Chan So Kuen (陳素權先生) ("Mr. Chan"), aged 38, was appointed as our independent non-executive Director on 16 October 2014. He obtained his Bachelor of Arts degree in Accountancy from the Hong Kong Polytechnic University in 2001. He is a member of the Hong Kong Institute of Certified Public Accountants. Mr. Chan has over 12 years of experience in accounting, auditing, corporate governance and capital market in Hong Kong and the People's Republic of China. Since February 2014, Mr. Chan has been the chief financial officer and company secretary of Huazhang Technology Holding Limited (Stock Code: 1673), a company listed on the main board of the Stock Exchange.

COMPANY SECRETARY

Mr. Lau Tak Shing (劉德成先生) ("Mr. Lau"), aged 36, was appointed as our company secretary on 25 January 2016. Mr. Lau obtained his Bachelor's degree of Business Administration with honours in Accountancy from City University of Hong Kong in November 2004. He was admitted as a member of Hong Kong Institute of Certified Public Accountants in March 2009. Mr. Lau has over 10 years' working experience in various sizable certified public accountants firms from May 2004 to January 2016. From January 2012 to January 2016, Mr. Lau worked in the audit department in Deloitte Touche Tohmatsu and his last position was a manager.

REPORT OF THE DIRECTORS

The Directors are pleased to present its report together with the audited consolidated financial statements of the Group for the Year.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. Details of the principal activities of its subsidiaries are set out in note 38 to the consolidated financial statements.

RESULTS AND APPROPRIATIONS

The results of the Group for the Year and the state of affairs of the Company and of the Group at 31 December 2017 are set out in the consolidated financial statements on pages 60 to 62.

The Board does not recommend the payment of a final dividend for the Year.

BUSINESS REVIEW

The business review of the Group for the Year is set out in the sections headed "Chairman's Statement" and "Management Discussion & Analysis" on page 3 and pages 4 to 13 of this annual report respectively.

USE OF NET PROCEEDS FROM THE COMPANY'S PLACING

As at 31 December 2017, the Company has utilised approximately HK\$48 million out of the net proceeds of approximately HK\$97.1 million raised from the Placing in accordance with the intended use of proceeds set out in the Prospectus. Details of the intended use and the amount utilised are set out on page 8 of this report.

RESERVES

Movements in the reserves for the year are set out in the consolidated statement of changes in equity on pages 63 to 64 of this report.

DISTRIBUTABLE RESERVES

Distributable reserves of the Company as at 31 December 2017 calculated under the Company Law, Cap 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands, amounted to approximately HK\$470.5 million (2016: HK\$446.0 million).

SHARE CAPITAL

Details of the movement in share capital of the Company during the Year is set out in note 31 to the consolidated financial statements.

CONVERTIBLE BONDS

Details of the movement in convertible bonds of the Company during the Year is set out in note 30 to the consolidated financial statements.

PROPERTY, PLANT AND EQUIPMENT AND PREPAID LEASE PAYMENTS

Details of the movements in property, plant and equipment and prepaid lease payments during the Year are set out in notes 15 and 17 to the consolidated financial statements respectively.

REPORT OF THE DIRECTORS

INVESTMENT PROPERTIES

The Group has revalued its investment properties as at 31 December 2017. Details of movements during the Year are set out in note 16 to the consolidated financial statements.

INTEREST-BEARING BANK BORROWINGS

Details of the borrowings as at 31 December 2017 are set out in note 28 to the consolidated financial statements.

CHARITABLE CONTRIBUTIONS

During the Year, the Group did not make any charitable contributions.

FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 140 of this report.

MAJOR CUSTOMERS AND SUPPLIERS

For the Year, the Group's sales to the largest customers and the five largest customers accounted for 8% and 24% of the Group's turnover respectively. The Group's purchases from the largest suppliers and the five largest suppliers purchases accounted for 20% and 57% of the Group's purchases respectively.

None of the Directors or any of their associates or any shareholders of the Company (the "Shareholders") (which, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest customers and suppliers.

DIRECTORS

The Directors during the Year and up to the date of this report were:

Executive Directors

Mr. Ngan Iek (*Chairman*)
Datuk Siew Pek Tho
Mr. Chen Changzheng

Non-executive Directors

Ms. Ngan Iek Peng
Ms. Feng Xiaoying
Mr. Liu Tianlin (resigned on 9 May 2017)
Mr. Chen Guogang (appointed on 9 May 2017)

Independent Non-executive Directors

Mr. Thng bock Cheng John
Mr. Chan So Kuen
Mr. Lai Yang Chau, Eugene
Mr. Lu Nim Joel (resigned on 31 July 2017)

REPORT OF THE DIRECTORS

DIRECTORS' SERVICE CONTRACTS

Each of the executive Directors has entered into a service contract with the Company with a term of three years which shall be terminated by either party by serving no less than three months' notice in writing subject to the terms and conditions of such service contract.

Each of the non-executive Directors, including the INEDs, has signed an appointment letter with a fixed appointment term of three years.

The emoluments of the Directors are determined with reference to their duties, responsibilities and the prevailing market conditions.

DIRECTORS' INTERESTS IN CONTRACTS

No Director had a material interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the Year.

Save as disclosed above, no Director proposed for re-election at 2017 annual general meeting ("AGM") whose contract is not determinable by the Company within three years without payment of compensation, other than statutory compensation.

BIOGRAPHICAL DETAILS OF DIRECTORS

Biographical details of Directors are set out on pages 41 to 43 of this report.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the articles of association or the laws of the Cayman Island, being the jurisdiction in which the Company was incorporated, which would oblige the Company to offer new shares on a pro rata basis to existing Shareholders unless otherwise required by the Stock Exchange.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company, nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the Year.

SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float as at the date of this report.

MANAGEMENT CONTRACTS

No contracts, other than employment contracts, concerning the management and administration of the whole and any part of the Company's business were entered into or existed during the Year.

REPORT OF THE DIRECTORS

DIRECTORS' INTERESTS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2017, the interests or short positions of the Directors in the shares, underlying shares or debentures of the Company and associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Charter 571 of the Laws of Hong Kong) ("SFO")) as recorded in the register to be kept under which have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO) or which is required, pursuant to section 352 of the SFO, to be recorded in the register referred to therein or which is required to notify the Company and the Stock Exchange pursuant to Rule 5.46 to 5.67 of the GEM Listing Rules, is as follows:

Long positions in shares of the Company

Name	Capacity	Total number of shares held	Percentage of shareholding
Mr. Ngan Iek	Interest in controlled corporation (Note)	1,900,000,000	54.44%

Note:

These shares are registered in the name of Vertic Holdings Limited ("Vertic"), a company beneficially owned as to 50% by Mr. Ngan Iek, 25% by Ms. Ngan Iek Chan and 25% by Ms. Ngan Iek Peng. Mr. Ngan Iek is the elder brother of Ms. Ngan Iek Chan and Ms. Ngan Iek Peng. Mr. Ngan Iek is deemed to be interested in the shares of the Company held by Vertic under Part XV of the SFO. Mr. Ngan Iek is a director of Vertic.

Long positions in Vertic, an associated corporation of the Company

Name of Directors	Nature of interest	Number of shares held in the associated corporation	Position	Approximate percentage of shareholding in the associated corporation
Mr. Ngan Iek	Beneficial owner	500	Long	50%
Ms. Ngan Iek Peng	Beneficial owner	250	Long	25%
Datuk Siew Pek Tho	Interest of spouse (Note)	250	Long	25%

Note: Datuk Siew Pek Tho is the spouse of Ms. Ngan Iek Chan who is the beneficial owner of 25% shareholdings in Vertic. Datuk Siew Pek Tho is deemed to be interested in the 25% shareholdings in Vertic held by Ms. Ngan Iek Chan under Part XV of the SFO.

Save as those disclosed above, as at 31 December 2017, none of the Directors had any interests or short positions in the shares, underlying shares, or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to Rule 5.45 to 5.67 of the GEM Listing Rules.

REPORT OF THE DIRECTORS

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2017, so far as any Directors are aware, the following persons (other than the interests disclosed above in respect of certain Directors of the Company) had interests or short positions in the shares, underlying shares or debentures of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were required to be recorded in the register of the Company required to be kept under section 336 of the SFO:

Long position in Shares

<u>Name of Shareholder</u>	<u>Capacity</u>	<u>Number of Shares</u>	<u>Approximate Percentage</u>
Vertic	Beneficial owner	1,900,000,000 <i>(Note 1)</i>	54.44%
Ms. Cheng Wing Shan	Interest of spouse	1,900,000,000 <i>(Note 2)</i>	54.44%
CMI Financial Holding Company Limited ("CMI Hong Kong")	Beneficial owner	690,000,000 <i>(Note 3)</i>	19.77%
CMI Asia Assets Management Company Limited (Formerly known as Minsheng (Shanghai) Assets Management Company Limited# 中民投亞洲資產管理有限公司 (前稱 (民生 (上海) 資產管理有限公司) ("CMI Asia")	Interest of controlled corporation	690,000,000 <i>(Note 3)</i>	19.77%
China Minsheng Investment Corporation Limited# (中國民生投資股份有限公司) ("China Minsheng Investment")	Interest of controlled corporation	690,000,000 <i>(Note 3)</i>	19.77%

Notes:

1. Vertic is a company beneficially owned as to 50% by Mr. Ngan Iek, 25% by Ms. Ngan Iek Chan and 25% by Ms. Ngan Iek Peng. Mr. Ngan Iek is the elder brother of Ms. Ngan Iek Chan and Ms. Ngan Iek Peng.
2. Ms. Cheng Wing Shan is the spouse of Mr. Ngan Iek. Ms. Cheng Wing Shan is deemed to be interested in all the Shares in which Mr. Ngan Iek is interested in under Part XV of the SFO.
3. Such Shares are held by CMI Hong Kong, which is wholly-owned by CMI Asia, which is in turn wholly-owned by China Minsheng Investment. Both CMI Asia and China Minsheng Investment are deemed to be interested in all the Shares held by CMI Hong Kong under Part XV of the SFO.

REPORT OF THE DIRECTORS

Long position in and the underlying shares of the convertible bonds of the Company:

Name of the holder of the convertible bonds	Capacity	Principal amount of the convertible bonds	Number of the total underlying shares	Approximate percentage of the total issued share capital of the Company
CMI Hong Kong	Beneficial owner	HK\$25,278,000	76,600,000	2.19%
CMI Asia	Interest of controlled corporation	HK\$25,278,000	76,600,000	2.19%
China Minsheng Investment	Interest of controlled corporation	HK\$25,278,000	76,600,000	2.19%

Note: Such underlying shares are held by CMI Hong Kong, which is wholly-owned by CMI Asia, which is in turn wholly-owned by China Minsheng Investment. Both CMI Asia and China Minsheng Investment are deemed to be interested in all the underlying shares held by CMI Hong Kong under Part XV of the SFO.

Save as disclosed above, as at 31 December 2017, the Directors were not aware of any other person who had, or deemed to have, interests or short positions in the shares, underlying shares or debentures of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or who were directly or indirectly interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of any member of the Group.

REPORT OF THE DIRECTORS

INTERESTS AND SHORT POSITIONS OF OTHER PERSONS WHO ARE REQUIRED TO DISCLOSE THEIR INTERESTS

Save as disclosed above, as at 31 December 2017, so far as the Directors are aware, no person or company (not being a director or chief executive of the Company) had any interests and/or short positions in the shares or underlying shares of the Company which are required to be notified to the Company and the Stock Exchange under Divisions 2 and 3 of Part XV of the SFO and recorded in the register required to be kept under section 336 of the SFO.

COMPETING INTEREST

None of the Directors is or was interested in any business apart from the Group's business that competes or competed or is or was likely to compete, either directly or indirectly, with the Group's business at any time during the Year and up to and including the date of this report.

SHARE OPTION SCHEME

The principal terms of the share option scheme adopted by the Company on 20 June 2014 (the "Share Option Scheme") are set out as follows:

Purpose

The purpose of the Share Option Scheme is to provide an incentive or a reward to eligible persons for their contribution to our Group and/or to enable our Group to recruit and retain high-calibre employees and attract human resources that are valuable to our Group or any entity in which our Group holds any equity interest ("Invested Entity").

Participants

Subject to the provisions in the Share Option Scheme, the Board shall be entitled at any time and from time to time within the period of 10 years after the date of adoption of the Share Option Scheme to make an offer to any of the following classes of persons:

- (1) any employee (whether full-time or part-time) of our Company, any of our subsidiaries and any Invested Entity;
- (2) any director (including executive, non-executive and independent non-executive directors) of our Company, any of our subsidiaries or any Invested Entity;
- (3) any supplier of goods or services to any member of our Group or any Invested Entity;
- (4) any customer of our Group or any Invested Entity; and
- (5) any consultant, adviser, manager, officer or entity that provides research, development or other technological support to our Group or any Invested Entity.

REPORT OF THE DIRECTORS

Total number of Shares available for issue

- (1) The maximum number of shares of the Company (the "Shares") which may be issued upon the exercise of all outstanding options granted and yet to be exercised under the Share Option Scheme and any other share option schemes of our Company must not, in aggregate, exceed 30% of the total number of Shares in issue from time to time.
- (2) The total number of Shares in respect of which options may be granted under the Share Option Scheme and any other share option schemes of our Company shall not exceed 10% of the total number of Shares in issue, without prior approval from the Company's shareholders (the "Shareholders").

As at 31 December 2017, the outstanding number of options available for grant under the Share Option Scheme is 349,000,000 options to subscribe for Shares, representing 10% of the number of Shares in issue.

Maximum entitlement of each participants

The total number of Shares issued and to be issued upon exercise of the options granted and may be granted to any participants in any 12-month period must not exceed 1% of the Shares in issue (as for connected persons, not exceed 0.1% of the Shares in issue or the value of HK\$5 million), unless prior approval is obtained from the Shareholders.

Time of acceptance and exercise of an option

Any offer made to a participant for an option must be taken up within 21 days from the date (the "Offer Date") as specified in the offer letter issued by our Company, upon payment of HK\$1. Option may be exercised in whole or in part at any time before the expiry of the period to be determined and notified by the Board, which shall not be longer than 10 years from the Offer Date.

Unless otherwise determined by the Board and specified in the offer letter at the time of the offer, there is neither any performance target that needs to be achieved by the grantee before an option can be exercised nor any minimum period for which an option must be held before an option can be exercised.

The subscription price

The subscription price for any Share under the Share Option Scheme is determined by the Board, and shall be at least the highest of: (i) the closing price of a Share on the Offer Date; (ii) the average closing price of a Share for the five business days immediately preceding the Offer Date; and (iii) the nominal value of a Share on the Offer Date.

Life of the Share Option Scheme

The Share Option Scheme shall be valid and effective for a period of 10 years commencing on the date of adoption of the Share Option Scheme on 20 June 2014.

During the Year, no option has been granted and there has been no movement of any options granted (if any) under the Share Option Scheme.

REPORT OF THE DIRECTORS

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Neither the Company nor any of its subsidiaries was a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate at any time during the Year or at the end of the Year.

MATERIAL RELATED PARTY TRANSACTIONS

Details of the related party transactions are disclosed in note 33 to the consolidated financial statements. None of these related party transactions constitute a discloseable connected transaction as defined under the GEM Listing Rules.

CONTRACTS OF SIGNIFICANCE

No contracts of significance in relation to the Group's business to which the Company or its subsidiaries was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at any time during the Year or at the end of the Year.

As at 31 December 2017, no contract of significance had been entered into between the Company, or any of its subsidiaries, and the controlling shareholders of the Company or any of its subsidiaries.

DEED OF NON-COMPETITION

The controlling shareholders of the Company entered into a deed of non-competition in favour of the Company dated 20 June 2014 ("Deed of Non-Competition") as set out in the section of Connected Transactions and Relationship with the Controlling Shareholders under the Prospectus. The controlling shareholders confirmed their compliance of all the undertakings provided under the Deed of Non-competition.

TAX RELIEF AND EXEMPTION

The Directors are not aware of any tax relief and exemption available to the Shareholders by reason of their holding of the Company's securities.

CORPORATE GOVERNANCE

In the opinion of the Directors, the Company has complied with the Code on Corporate Governance Practices as set out in Appendix 15 to the GEM Listing Rules for the Year. The Corporate Governance Report is set out on pages 32 to 40 of this report.

REPORT OF THE DIRECTORS

AUDITOR

The financial statements for the Year have been audited by BDO Limited which retires, and being eligible, offers itself for re-appointment at 2018 AGM. A resolution to re-appoint BDO Limited and to authorise the Directors to fix its remuneration will be proposed at 2018 AGM.

On behalf of the Board

Ngan Iek

Chairman and Executive Director

Hong Kong, 29 March 2018

- # In this report, translated English names of Chinese entities for which no official English translation exist are unofficial translations for identification purposes only, and in the event of any inconsistency between the Chinese names and their English translation, the Chinese names shall prevail.

INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF LINK HOLDINGS LIMITED

(Incorporated in Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of Link Holdings Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 60 to 138, which comprise the consolidated statement of financial position as at 31 December 2017, and the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements presents fairly, in all material respects, of the consolidated financial position of the Group as at 31 December 2017, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRSs") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's "Code of Ethics for Professional Accountants" (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

INDEPENDENT AUDITOR'S REPORT

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Valuation of hotel buildings and investment properties

Refer to notes 15 & 16 to the consolidated financial statements.

We identified the valuation of the Group's hotel buildings, which are classified as property, plant and equipment and investment properties are significant to our audit because the determination of fair value of hotel buildings and investment properties is based on several key inputs that require significant management judgments, assumptions, estimations and other inputs. The key inputs of fair value of hotel buildings are room rate, occupancy rate and discount rate. The key inputs of fair value of investment properties are size, time and accessibility.

Our response:

Our principal audit procedures in relation to the valuation of hotel buildings and investment properties included:

- Assessing the objectivity and competency of the valuer and evaluating their scope of work;
- Assessing the methodologies used and the appropriateness of the key assumptions based on our knowledge of the business and industry; and
- Reconciling input data to supporting evidence, such as historical financial information, approved budgets and considering the reasonableness of these budgets.

INDEPENDENT AUDITOR'S REPORT

KEY AUDIT MATTERS (cont'd)

Carrying value of purchased distressed debt assets classified as receivables

Refer to note 22 to the consolidated financial statements.

The carrying value of purchased distressed debt assets classified as receivables is mainly dependent on the forecast collections and the rate of return that determines the net realisable value of the distressed assets. We focussed on this area as a key audit matter due to amount involved being material; the inherent subjectivity of the key assumptions and the difficulties in reliably measuring these assumptions included the estimated rate of return and forecast cash collections.

Our response:

Our principal audit procedures in relation to the carrying value of purchased distressed debt assets included:

- Testing the mathematical accuracy of the model used to calculate the carrying value of purchased distressed debt assets;
- Checking and validating the determined rate of return remains unchanged over the life of the distressed debt assets; and
- Assessing and challenging the key forward looking assumptions including forecast cash collections.

INDEPENDENT AUDITOR'S REPORT

OTHER INFORMATION IN THE ANNUAL REPORT

The directors are responsible for the other information. The other information comprises the information included in the Company's annual reports but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation and fair presentation of these consolidated financial statements in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are also responsible for overseeing the Group's financial reporting process. The Audit Committee assists the directors in discharging their responsibility in this regard.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with the terms of our engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

INDEPENDENT AUDITOR'S REPORT

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (cont'd)

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITOR'S REPORT

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (cont'd)

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

BDO Limited

Certified Public Accountants

Lee Ka Leung, Daniel

Practising Certificate Number P01220

Hong Kong, 29 March 2018

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 December 2017

	Notes	Year ended 31 December	
		2017 HK\$	2016 HK\$
Revenue	7	66,017,970	52,336,912
Cost of sales		(17,420,382)	(18,945,416)
Gross profit		48,597,588	33,391,496
Other income	8	769,277	1,787,551
Selling expenses		(1,629,216)	(1,990,321)
Administrative expenses		(35,096,206)	(33,410,151)
Finance costs	9	(6,467,893)	(9,353,084)
Gain on changes in fair value of investment properties	16	2,137,386	20,649,800
Fair value gain on derivative financial instruments		–	25,045
Share of results of an associate	18	11,193,631	6,554,223
Profit before income tax expense	10	19,504,567	17,654,559
Income tax expense	12	(8,346,065)	(5,715,950)
Profit for the year		11,158,502	11,938,609
Other comprehensive income that will not be reclassified to profit or loss:			
Gain on revaluation of properties		4,625	1,861,599
Tax expense related to gain on revaluation of properties		(786)	(316,472)
Share of other comprehensive income of an associate		767,921	595,145
Other comprehensive income that may be reclassified subsequently to profit or loss:			
Exchange difference on translating foreign operations		12,718,921	(4,513,162)
Other comprehensive income for the year, net of tax		13,490,681	(2,372,890)
Total comprehensive income for the year		24,649,183	9,565,719
Profit attributable to:			
Owners of the Company		11,047,089	10,675,733
Non-controlling interests		111,413	1,262,876
		11,158,502	11,938,609
Total comprehensive income attributable to:			
Owners of the Company		24,525,718	7,720,166
Non-controlling interests		123,465	1,845,553
		24,649,183	9,565,719
Earnings per share	13		
– Basic (HK cents per share)		0.317	0.306
– Diluted (HK cents per share)		0.310	0.306

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2017

		At 31 December	
	Notes	2017	2016
		HK\$	HK\$
Non-current assets			
Property, plant and equipment	15	270,592,920	194,697,115
Investment properties	16	171,116,397	168,596,836
Prepaid lease payments	17	79,587,028	74,843,367
Interest in an associate	18	48,102,571	33,125,020
Prepayments for construction	19	75,157,291	98,293,536
Deposits for acquisition of lands	20	5,839,482	5,825,446
Distressed debt assets classified as receivables	22	75,762,165	–
Total non-current assets		726,157,854	575,381,320
Current assets			
Hotel inventories	21	140,863	95,653
Distressed debt assets classified as receivables	22	52,495,298	–
Trade and other receivables	23	5,489,845	4,046,785
Amount due from an associate	18	22,458,524	–
Cash and cash equivalents	24	60,018,281	187,600,277
Total current assets		140,602,811	191,742,715
Current liabilities			
Trade and other payables	25	23,399,473	19,043,712
Obligations under finance lease	26	201,514	175,524
Amount due to a non-controlling shareholder of subsidiaries	27	8,485,210	8,464,814
Amount due to a related company	27	–	50,000,000
Amount due to a director	27	119,154,366	7,707,457
Interest-bearing bank borrowings	28	83,983,124	73,425,196
Provision for taxation		5,720,586	1,040,461
Total current liabilities		240,944,273	159,857,164
Net current (liabilities)/assets		(100,341,462)	31,885,551
Total assets less current liabilities		625,816,392	607,266,871

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2017

		At 31 December	
	Notes	2017	2016
		HK\$	HK\$
Non-current liabilities			
Obligations under finance lease	26	86,913	264,319
Interest-bearing bank borrowings	28	110,653,438	123,273,608
Deferred tax liabilities	29	21,358,875	16,728,619
Convertible bonds	30	17,546,020	15,478,362
Total non-current liabilities		149,645,246	155,744,908
Net assets			
		476,171,146	451,521,963
Equity			
Share capital	31	3,490,000	3,490,000
Reserves		467,034,396	442,508,678
		470,524,396	445,998,678
Non-controlling interests			
		5,646,750	5,523,285
Total equity			
		476,171,146	451,521,963

On behalf of the Board

Ngan Iek

Datuk Siew Pek Tho

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2017

	Attributable to owners of the Company									
	Share capital	Share premium	Hotel	Other reserve	Translation reserve	Convertible	Retained earnings	Total	Non-controlling interests	Total equity
			properties			bonds				
			revaluation reserve			reserves				
HK\$	HK\$	HK\$	HK\$	HK\$	HK\$	HK\$	HK\$	HK\$	HK\$	
	(Note a)	(Note b)	(Note c)	(Note d)	(Note e)					
At 1 January 2016	3,490,000	333,122,249	63,759,124	15	(25,714,718)	10,698,249	50,909,357	436,264,276	8,270,769	444,535,045
Profit for the year	-	-	-	-	-	-	10,675,733	10,675,733	1,262,876	11,938,609
Other comprehensive income										
- Gain on revaluation of properties	-	-	1,861,599	-	-	-	-	1,861,599	-	1,861,599
- Tax expense related to gain on revaluation of properties	-	-	(316,472)	-	-	-	-	(316,472)	-	(316,472)
- Share of other comprehensive income of an associate	-	-	595,145	-	-	-	-	595,145	-	595,145
- Exchange differences arising on translation of foreign operations	-	-	-	-	(4,596,547)	-	-	(4,596,547)	1,220,528	(3,376,019)
- Effect of change in functional currency	-	-	-	-	260,862	-	(760,154)	(499,292)	(637,851)	(1,137,143)
Total comprehensive income for the year	-	-	2,140,272	-	(4,335,685)	-	9,915,579	7,720,166	1,845,553	9,565,719
Acquisition of additional interest in a subsidiary	-	-	-	2,014,236	-	-	-	2,014,236	(4,593,037)	(2,578,801)
At 31 December 2016 and 1 January 2017	3,490,000	333,122,249	65,899,396	2,014,251	(30,050,403)	10,698,249	60,824,936	445,998,678	5,523,285	451,521,963
Profit for the year	-	-	-	-	-	-	11,047,089	11,047,089	111,413	11,158,502
Other comprehensive income										
- Gain on revaluation of properties	-	-	4,625	-	-	-	-	4,625	-	4,625
- Tax expense related to gain on revaluation of properties	-	-	(786)	-	-	-	-	(786)	-	(786)
- Share of other comprehensive income of an associate	-	-	767,921	-	-	-	-	767,921	-	767,921
- Exchange differences arising on translation of foreign operations	-	-	-	-	12,706,869	-	-	12,706,869	12,052	12,718,921
Total comprehensive income for the year	-	-	771,760	-	12,706,869	-	11,047,089	24,525,718	123,465	24,649,183
At 31 December 2017	3,490,000	333,122,249	66,671,156	2,014,251	(17,343,534)	10,698,249	71,872,025	470,524,396	5,646,750	476,171,146

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2017

Notes:

- a. The share premium account of the Group represents the premium arising from the issuance of shares at premium.
- b. The hotel properties revaluation reserve represents the gains arising on the revaluation of hotel buildings of the Group and the associate (other than investment properties).
- c. The other reserve of the Group represents the difference between the nominal value of the shares issued by the Company and the aggregate nominal value of the issued share capital of subsidiaries acquired pursuant to a group reorganisation which became effective on 20 June 2014. The other reserve also resulted from the acquisition of additional interest in a subsidiary which represents the difference between the fair value of the consideration and the carrying amount of the net assets attributable to the additional interest in the subsidiary acquired.
- d. The translation reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.
- e. The convertible bonds reserve represents the amount of proceeds on issue of convertible bonds, net of issue expenses, relating to the equity component (i.e. option to convert the debt into share capital).

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2017

	Notes	2017 HK\$	2016 HK\$
Cash flows from operating activities			
Profit before income tax expense		19,504,567	17,654,559
Adjustments for:			
Finance cost	9	6,467,893	9,353,084
Interest income	8	(39,436)	(793,998)
Depreciation of property, plant and equipment	10	11,127,667	11,269,435
Gain on changes in fair value of investment properties	16	(2,137,386)	(20,649,800)
Fair value gain on derivative financial instruments		–	(25,045)
Bad debt written off	10	11,638	27,029
Amortisation of prepaid lease payments	10	1,554,880	1,436,369
Share of results of an associate	18	(11,193,631)	(6,554,223)
Interest income arising from distressed debt assets	7	(17,170,802)	–
		8,125,390	11,717,410
(Increase)/decrease in hotel inventories		(35,257)	5,683
Cash receipts from distressed debt assets		2,305,879	–
(Increase)/decrease in trade and other receivables		(1,193,844)	3,843,651
Increase/(decrease) in trade and other payables		4,362,704	(5,523,520)
Cash generated from operations		13,564,872	10,043,224
Income taxes (paid)/refund		(284,144)	95,558
Net cash flows generated from operating activities		13,280,728	10,138,782
Cash flows from investing activities			
Interest received		39,436	793,998
Payments for purchases of property, plant and equipment		(39,692,931)	(24,454,047)
Investment in an associate		–	(24,664,299)
Prepayments for construction		(4,643,020)	(96,665,268)
Deposits paid for acquisition of lands		–	(5,719,888)
Acquisition of distressed debt assets		(125,555,116)	–
Increase in amount due from an associate		(4,266,113)	–
Settlement of derivative financial instruments		–	(174,392)
Net cash used in investing activities		(174,117,744)	(150,883,896)

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2017

	Notes	2017 HK\$	2016 HK\$
Cash flows from financing activities			
Acquisition of additional interest in a subsidiary		–	(2,578,801)
Increase/(decrease) in amount due to a director		109,023,006	(21,796,620)
Repayment of finance lease obligation		(185,086)	(103,484)
Proceeds from borrowings		9,073,032	13,717,237
Repayment of borrowings		(31,201,290)	(28,207,798)
(Decrease)/increase in amount due to a related company		(50,000,000)	50,000,000
Decrease in amount due to a non-controlling shareholder of subsidiaries		–	(12,841,428)
Interest paid		(6,776,803)	(8,153,125)
Net cash generated from/(used in) financing activities		29,932,859	(9,964,019)
Net decrease in cash and cash equivalents		(130,904,157)	(150,709,133)
Cash and cash equivalents at beginning of year		174,437,460	325,996,570
Effect of exchange rate changes on cash and cash equivalents		(773,308)	(849,977)
Cash and cash equivalents at end of year		42,759,995	174,437,460
Analysis of the balance of cash and cash equivalents:			
Cash on hand and bank balances	24	60,018,281	187,600,277
Bank overdraft	28	(17,258,286)	(13,162,817)
		42,759,995	174,437,460

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. CORPORATE INFORMATION

Link Holdings Limited (the “Company”) was incorporated as an exempted company with limited liability in the Cayman Islands on 15 May 2012 under the Companies Law, Cap 22 of the Cayman Islands. The Company’s registered office is located at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111, Cayman Islands and its principal place of business in Hong Kong is located at Unit No. 3503, 35/F. of West Tower, Shun Tak Centre, Nos. 168-200 Connaught Road Central, Sheung Wan, Hong Kong.

The ordinary shares of the Company (the “Shares”) are listed on the Growth Enterprise Market (the “GEM”) of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

The immediate and ultimate holding company is Vertic Holdings Limited, a company incorporated in the British Virgin Islands.

The principal activity of the Company is investment holding. Details of the principal activities of the Company’s subsidiaries are set out in note 38 to the consolidated financial statements.

The consolidated financial statements were approved and authorised for issue by the board of directors of the Company on 29 March 2018.

2. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSS”)

(a) Adoption of new/revised IFRSs – effective 1 January 2017

Amendments to IAS 7	Disclosure Initiative
Amendments to IAS 12	Recognition of Deferred Tax Assets for Unrealised Losses
Annual Improvements to IFRSs 2014-2016 Cycle	Amendments to IFRS 12, Disclosure of Interests in Other Entities

Amendments to IAS 7 – Disclosure Initiative

The amendments introduce an additional disclosure that will enable users of financial statements to evaluate changes in liabilities arising from financing activities.

The adoption of the amendments has led to the additional disclosure presented in the notes to the cash flow statement, note 37.

Amendments to IAS 12 – Recognition of Deferred Tax Assets for Unrealised Losses

The amendments relate to the recognition of deferred tax assets and clarify some of the necessary considerations, including how to account for deferred tax assets related to debt instruments measured of fair value.

The adoption of the amendments has no impact on these financial statements as the clarified treatment is consistent with the manner in which the Group has previously recognised deferred tax assets.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

2. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSS”) (cont’d)

(a) Adoption of new/revised IFRSs – effective 1 January 2017 (cont’d)

Annual Improvements to IFRSs 2014-2016 Cycle – Amendments to IFRS 12, Disclosure of Interests in Other Entities

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to IFRS 12, Disclosure of Interests in Other Entities, to clarify that the disclosure requirements of IFRS 12, other than the requirements to disclose summarised financial information, also apply to an entity’s interests in other entities classified as held for sale or discontinued operations in accordance with IFRS 5, Non-Current Assets Held for Sale and Discontinued Operations.

The adoption of the amendments to IFRS 12 has no impact on these financial statements as the latter treatment is consistent with the manner in which the Group has previously dealt with disclosures relating to its interests in other entities classified as held for sale or discontinued operations in accordance with IFRS 5.

(b) New/revised IFRSs that have been issued but are not yet effective

The following new/revised IFRSs, potentially relevant to the Group’s financial statements, have been issued, but are not yet effective and have not been early adopted by the Group. The Group’s current intention is to apply these changes on the date they become effective.

Annual Improvements to IFRSs 2014-2016 Cycle	Amendments to IFRS 1, First-time adoption of Hong Kong Financial Reporting Standards ¹
Annual Improvements to 2014-2016 Cycle	Amendments to IAS 28, Investments in Associates and Joint Ventures ¹
Amendments to IFRS 2	Classification and Measurement of Share-Based Payment Transaction ¹
IFRS 9	Financial Instruments ¹
IFRS 15	Revenue from Contracts with Customers ¹
Amendments to IFRS 15	Revenue from Contracts with Customers (Clarifications to IFRS 15) ¹
Amendments to IAS 40	Transfers of Investment Property ¹
IFRIC-Int 22	Foreign Currency Transactions and Advance Consideration ¹
Amendments to IFRS 9	Payment Features with Negative Compensation ²
IFRS 16	Leases ²
IFRIC-Int 23	Uncertainty over Income Tax Treatments ²
Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ³

¹ Effective for annual periods beginning on or after 1 January 2018

² Effective for annual periods beginning on or after 1 January 2019

³ The amendments were originally intended to be effective for periods beginning on or after 1 January 2016. The effective date has now been deferred/removed. Early application of the amendments of the amendments continue to be permitted.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

2. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSS”) (cont’d)

(b) New/revised IFRSs that have been issued but are not yet effective (cont’d)

Annual Improvements to IFRSs 2014-2016 Cycle – Amendments to IFRS 1, First-time Adoption of International Financial Reporting Standards

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to IFRS 1, First-time Adoption of International Financial Reporting Standards, removing transition provision exemptions relating to accounting periods that had already passed and were therefore no longer applicable.

Annual Improvements to IFRSs 2014-2016 Cycle – Amendments to IAS 28, Investments in Associates and Joint Ventures

The amendments issued under the annual improvements process make small, non-urgent changes to standards where they are currently unclear. They include amendments to IAS 28, Investments in Associates and Joint Ventures, clarifying that a Venture Capital organisation’s permissible election to measure its associates or joint ventures at fair value is made separately for each associate or joint venture.

Amendments to IFRS 2 – Classification and Measurement of Share-Based Payment Transactions

The amendments provide requirements on the accounting for the effects of vesting and non-vesting conditions on the measurement of cash-settled share-based payments; share-based payment transactions with a net settlement feature for withholding tax obligations; and a modification to the terms and conditions of a share-based payment that changes the classification of the transaction from cash-settled to equity-settled.

IFRS 9 – Financial Instruments

IFRS 9 introduces new requirements for the classification and measurement of financial assets. Debt instruments that are held within a business model whose objective is to hold assets in order to collect contractual cash flows (the business model test) and that have contractual terms that give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding (the contractual cash flow characteristics test) are generally measured at amortised cost. Debt instruments that meet the contractual cash flow characteristics test are measured at fair value through other comprehensive income (“FVTOCI”) if the objective of the entity’s business model is both to hold and collect the contractual cash flows and to sell the financial assets. Entities may make an irrevocable election at initial recognition to measure equity instruments that are not held for trading at FVTOCI. All other debt and equity instruments are measured at fair value through profit or loss (“FVTPL”).

IFRS 9 includes a new expected loss impairment model for all financial assets not measured at FVTPL replacing the incurred loss model in IAS 39 and new general hedge accounting requirements to allow entities to better reflect their risk management activities in financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

2. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSS”) (cont’d)

(b) New/revised IFRSs that have been issued but are not yet effective (cont’d)

IFRS 9 – Financial Instruments (cont’d)

IFRS 9 carries forward the recognition, classification and measurement requirements for financial liabilities from IAS 39, except for financial liabilities designated at FVTPL, where the amount of change in fair value attributable to change in credit risk of the liability is recognised in other comprehensive income unless that would create or enlarge an accounting mismatch. In addition, IFRS 9 retains the requirements in IAS 39 for derecognition of financial assets and financial liabilities.

The Directors anticipate that the application of IFRS 9 in the future may have an impact on amounts reported in respect of the Group’s financial assets in relation to the impairment assessment on receivables, with the potential early recognition of credit losses based on the expected loss model in relation to the Group’s financial assets measured at amortised costs. However, it is not practicable to provide a reasonable estimate of the effect until the Directors have performed a detailed review. Except for above mentioned, the Directors do not anticipate that the adoption of IFRS 9 in the future will have any other significant impact on amounts reported in respect of the Group’s financial assets and financial liabilities based on an analysis of the Group’s financial instruments as at 31 December 2017.

IFRS 15 – Revenue from Contracts with Customers

The new standard establishes a single revenue recognition framework. The core principle of the framework is that an entity should recognise revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods and services. IFRS 15 supersedes existing revenue recognition guidance including IAS 18 Revenue, IAS 11 Construction Contracts and related interpretations.

IFRS 15 requires the application of a 5 steps approach to revenue recognition:

- Step 1: Identify the contract(s) with a customer
- Step 2: Identify the performance obligations in the contract
- Step 3: Determine the transaction price
- Step 4: Allocate the transaction price to each performance obligation
- Step 5: Recognise revenue when each performance obligation is satisfied

IFRS 15 includes specific guidance on particular revenue related topics that may change the current approach taken under IFRS. The standard also significantly enhances the qualitative and quantitative disclosures related to revenue.

Based on the current business model, the Directors do not expect the adoption of IFRS 15 would result in any significant impact on the amounts reported on the Group’s financial statements in the future. However, there will be additional qualitative and quantitative disclosures upon the adoption of IFRS 15.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

2. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSS”) (cont’d)

(b) New/revised IFRSs that have been issued but are not yet effective (cont’d)

Amendments to IFRS 15 – Revenue from Contracts with Customers

The amendments to IFRS 15 included clarifications on identification of performance obligations; application of principal versus agent; licenses of intellectual property; and transition requirements.

Amendments to IAS 40, Investment Property – Transfers of Investment Property

The amendments clarify that to transfer to or from investment properties there must be a change in use and provides guidance on making this determination. The clarification states that a change of use will occur when a property meets, or ceases to meet, the definition of investment property and there is supporting evidence that a change has occurred.

The amendments also re-characterise the list of evidence in the standard as a non-exhaustive list, thereby allowing for other forms of evidence to support a transfer.

IFRIC–Int 22 – Foreign Currency Transactions and Advance Consideration

The Interpretation provides guidance on determining the date of the transaction for determining an exchange rate to use for transactions that involve advance consideration paid or received in a foreign currency and the recognition of a non-monetary asset or non-monetary liability. The Interpretations specifies that the date of the transaction for the purpose of determining the exchange rate to use on initial recognition of the related asset, expense or income (or part thereof) is the date on which the entity initially recognises the non-monetary asset or non-monetary liability arising from the payment or receipt of advance consideration.

Amendments to IFRS 9 – Prepayment Features with Negative Compensation

The amendments clarify that prepayable financial assets with negative compensation can be measured at amortised cost or at fair value through other comprehensive income if specified conditions are met – instead of at fair value through profit or loss.

IFRS 16 – Leases

IFRS 16, which upon the effective date will supersede IAS 17 “Leases” and related interpretations, introduces a single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more 12 months, unless the underlying asset is of low value. Specifically, under IFRS 16, a lessee is required to recognise a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligation to make lease payments. Accordingly, a lessee should recognise depreciation of the right-of use asset and interest on the lease liability, and also classifies cash repayments of the lease liability into a principal portion and an interest portion and presents them in the statement of cash flows. Also, the right-of-use asset and the lease liability are initially measured on a present value basis. The measurement includes non-cancellable lease payments and also includes payments to be made in optional periods if the lessee is reasonably certain to exercise an option to extend the lease, or to exercise an option to terminate the lease. This accounting treatment is significantly different from the lessee accounting for leases that are classified as operating leases under the predecessor standard, IAS 17.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

2. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSS”) (cont’d)

(b) New/revised IFRSs that have been issued but are not yet effective (cont’d)

IFRS 16 – Leases (cont’d)

Under IAS 17, the Group has already recognised an asset and a related finance lease liability for finance lease arrangement where the Group is a lessee. The application of IFRS 16 may result in potential changes in classification of these assets depending on whether the Group presents right-of-use assets separately or within the same line item at which the corresponding underlying assets would be presented if they were owned.

In respect of the lessor accounting, IFRS 16 substantially carries forward the lessor accounting requirements in IAS 17. Accordingly, a lessor continues to classify its leases as operating leases or finance leases, and to account for those two types of leases differently. Furthermore, extensive disclosures are required by IFRS 16.

As set out in note 34, total operating lease commitment of the Group in respect of leased premises as at 31 December 2017 is amounted to HK\$1,570,657. Upon the adoption of IFRS 16, the Directors expect that the commitments in the future in respect of leased premises with the terms more than twelve months will be required to be recognised in the financial statements of the Group in the future as right-of-use assets and lease liabilities and the Directors do not expect the adoption of IFRS 16 as compared with the current accounting policy would result in significant impact on the Group’s results. In addition, the Group currently considers refundable rental deposits paid as at 31 December 2017 as rights and obligations under leases to which IAS 17 applies. Based on the definition of lease payments under IFRS 16, such deposits are not payments relating to the right to use the underlying assets, accordingly, the carrying amounts of such deposits may be adjusted to amortised cost and such adjustments are considered as additional lease payments. Adjustments to refundable rental deposits paid would be included in the carrying amount of right-of-use assets. Adjustments to refundable rental deposits received would be considered as advance lease payments. Furthermore, the application of new requirements may result in changes in measurement, presentation and disclosure as indicated above.

IFRIC-Int 23 – Uncertainty over Income Tax Treatments

The Interpretation supports the requirements of IAS 12, Income Taxes, by providing guidance over how to reflect the effects of uncertainty in accounting for income taxes.

Under the Interpretation, the entity shall determine whether to consider each uncertain tax treatment separately or together based on which approach better predicts the resolution of the uncertainty. The entity shall also assume the tax authority will examine amounts that it has a right to examine and have full knowledge of all related information when making those examinations. If the entity determines it is probable that the tax authority will accept an uncertain tax treatment, then the entity should measure current and deferred tax in line with its tax filings. If the entity determines it is not probable, then the uncertainty in the determination of tax is reflected using either the “most likely amount” or the “expected value” approach, whichever better predicts the resolution of the uncertainty.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

2. ADOPTION OF INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSS”) (cont’d)

(b) New/revised IFRSs that have been issued but are not yet effective (cont’d)

Amendments to IFRS 10 and IAS 28 – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The amendments clarify the extent of gains or losses to be recognised when an entity sells or contributes assets to its associate or joint venture. When the transaction involves a business the gain or loss is recognised in full, conversely when the transaction involves assets that do not constitute a business the gain or loss is recognised only to the extent of the unrelated investors’ interests in the joint venture or associate.

The Group is not yet in a position to state whether these new pronouncements will result in substantial changes to the Group’s accounting policies and financial statements.

The Directors anticipated that the application of these new pronouncements will have no material impact on the Group’s financial statements.

3. BASIS OF PREPARATION

(a) Statement of compliance

The consolidated financial statements have been prepared in accordance with all applicable IFRSs, International Accounting Standards (“IASs”) and Interpretations (hereinafter collectively referred to as “IFRSs”). In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the GEM of the Stock Exchange of Hong Kong Limited.

(b) Basis of measurement and going concern assumption

The consolidated financial statements have been prepared under the historical cost basis except for investment properties, hotel buildings and financial instruments, which are measured at fair values as explained in the accounting policies set out below. The significant accounting policies that have been used in the preparation of these financial statements are disclosed in note 4. Items included in the financial statements of each of the Company’s subsidiaries are measured using the currency of the primary economic environment in which the entity operates.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

3. BASIS OF PREPARATION (cont'd)

(b) Basis of measurement and going concern assumption (cont'd)

At the end of reporting period, its current liabilities exceeded its current assets by HK\$100,341,462. The consolidated financial statements have been prepared on a going concern basis as the Directors are confident that the Group will be able to meet its financial obligations as they fall due for twelve months from 31 December 2017, on the basis that (a) the Group has confidence that the application for the extension of the existing loan of approximately HK\$52.3 million will be approved and extended for more than twelve months. The Directors do not consider it probable that the bank will exercise its discretion to demand repayment of the loans within the next twelve months from 31 December 2017 as the Group continues to fulfil the covenants relating to drawn down facilities; (b) The Director and the non-controlling shareholder of subsidiaries will not request the Group to repay the outstanding amount approximately HK\$119.2 million and HK\$8.5 million respectively until the Group is in a position to repay; (c) the Group's operations can generate sufficient cash flows for twelve months from 31 December 2017; and (d) the Group has available facilities up to approximately HK\$63.4 million as at 31 December 2017.

The Group has started to negotiate with the relevant bank to renew its existing bank borrowings before year end. A written and binding new banking facility letter was subsequently executed with the bank by the Group before the date of approval of these consolidated financial statement. The new banking facility was renewed and the available facility was increased by SG\$25 million (equivalent to approximately HK\$146 million).

Accordingly the Directors are of the opinion that, in the absence of unforeseen circumstances, the Group will have sufficient financial resources to finance its working capital requirements for the next twelve months from the reporting date and it is appropriate to prepare the consolidated financial statements for the year ended 31 December 2017 on a going concern basis notwithstanding the net current liabilities position of the Group.

(c) Functional and presentation currency

The consolidated financial statements are presented in Hong Kong dollars ("HK\$"), which is the same as the functional currency of the Company.

(d) Change in functional currency of subsidiaries

The subsidiaries in Indonesia changed their functional currency from Singapore dollar ("SG\$") to Indonesian Rupiah ("IDR") with effect from 1 January 2016 to reflect the current and prospective economic substance of the underlying transactions and circumstances of those subsidiaries. As a result of the expiry of rental income contract, there was increasing influence of IDR over those subsidiaries in terms of operating activities and this triggered the change in functional currency. In prior years, the subsidiaries' transactions with their customers were denominated in SG\$.

The effect of the change in the functional currency to IDR was applied prospectively in the condensed consolidated financial statements. The Group translated all items into the new functional currency using the exchange rate as at 1 January 2016.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES

(a) Business combination and basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries ("the Group"). Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the dates of acquisition or up to the dates of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

Acquisition of subsidiaries or businesses is accounted for using the acquisition method. The cost of an acquisition is measured at the aggregate of the acquisition-date fair value of assets transferred, liabilities incurred and equity interests issued by the Group, as the acquirer. The identifiable assets acquired and liabilities assumed are principally measured at acquisition-date fair value. The Group's previously held equity interest in the acquiree is re-measured at acquisition-date fair value and the resulting gains or losses are recognised in profit or loss. The Group may elect, on a transaction-by-transaction basis, to measure the non-controlling interests that represent present ownership interests in the subsidiary either at fair value or at the proportionate share of the acquiree's identifiable net assets. All other non-controlling interests are measured at fair value unless another measurement basis is required by IFRSs. Acquisition-related costs incurred are expensed unless they are incurred in issuing equity instruments in which case the costs are deducted from equity.

Any contingent consideration to be transferred by the acquirer is recognised at acquisition-date fair value. Subsequent adjustments to consideration are recognised against goodwill only to the extent that they arise from new information obtained within the measurement period (a maximum of 12 months from the acquisition date) about the fair value at the acquisition date. All other subsequent adjustments to contingent consideration classified as an asset or a liability are recognised in profit or loss.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interest. Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of.

Subsequent to acquisition, the carrying amount of non-controlling interests that represent present ownership interests in the subsidiary is the amount of those interests at initial recognition plus such non-controlling interest's share of subsequent changes in equity. Total comprehensive income is attributed to such non-controlling interests even if this results in those non-controlling interests having a deficit balance.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(b) Subsidiaries

A subsidiary is an investee over which the Company is able to exercise control. The Company controls an investee if all three of the following elements are present: power over the investee, exposure, or rights, to variable returns from the investee, and the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

In the Company's statement of financial position, investments in subsidiaries are stated at cost less impairment loss, if any. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

(c) Associates

An associate is an entity over which the Group has significant influence and that is neither a subsidiary nor a joint arrangement. Significant influence is the power to participate in the financial and operating policy decisions of the investee but not control or joint control over those policies.

Associates are accounted for using the equity method whereby they are initially recognised at cost and thereafter, their carrying amount are adjusted for the Group's share of the post-acquisition change in the associates' net assets except that losses in excess of the Group's interest in the associate are not recognised unless there is an obligation to make good those losses.

Profits and losses arising on transactions between the Group and its associates are recognised only to the extent of unrelated investors' interests in the associate. The investor's share in the associate's profits and losses resulting from these transactions is eliminated against the carrying value of the associate. Where unrealised losses provide evidence of impairment of the asset transferred they are recognised immediately in profit or loss.

Any premium paid for an associate above the fair value of the Group's share of the identifiable assets, liabilities and contingent liabilities acquired is capitalised and included in the carrying amount of the associate. Where there is objective evidence that the investment in an associate has been impaired, the carrying amount of the investment is tested for impairment in the same way as other non-financial assets.

In the Company's statement of financial position, investments in associates are carried at cost less impairment losses, if any. The results of associates are accounted for by the Company on the basis of dividends received and receivable during the year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(d) Property, plant and equipment

Property, plant and equipment are stated at cost or revaluation less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the consolidated statement of comprehensive income in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation.

The cost of property, plant and equipment includes its purchase price and the costs directly attributable to acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as an expense in profit or loss during the financial period in which they are incurred.

No depreciation is provided on freehold land. Other property, plant and equipment are depreciated so as to write off their cost or valuation net of expected residual value over their estimated useful lives on a straight-line basis. The useful lives, residual value and depreciation method are reviewed, and adjusted if appropriate, at the end of each reporting period. The useful lives are as follows:

Buildings	60 years
Leasehold improvements	10 – 20 years
Computer equipment	5 years
Furniture, fixtures and equipment	5 – 10 years
Motor vehicles	6 years

Construction in progress is stated at cost less impairment losses. Cost comprises direct costs of construction as well as borrowing costs capitalised during the periods of construction and installation. Capitalisation of these costs ceases and the construction in progress is transferred to the appropriate class of property, plant and equipment when substantially all the activities necessary to prepare the assets for their intended use are completed. No depreciation is provided for in respect of construction in progress until it is completed and ready for its intended use.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(d) Property, plant and equipment (cont'd)

An asset is written down immediately to its recoverable amount if its carrying amount is higher than the asset's estimated recoverable amount.

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets, or where shorter, the term of the relevant lease.

The gain or loss on disposal of an item of property, plant and equipment is the difference between the net sale proceeds and its carrying amount, and is recognised in profit or loss on disposal.

Increase in value arising on revaluation are recognised in other comprehensive income and accumulated in equity under the heading of properties revaluation reserve. Decreases in value arising on revaluation are first offset against increases on earlier valuations in respect of the same property and thereafter recognised in profit or loss. Any subsequent increases are recognised in profit or loss up to the amount previously charged and thereafter to the properties revaluation reserve.

Upon disposal, the relevant portion of the revaluation reserve realised in respect of previous valuation is released from the properties revaluation reserve to retained profits.

(e) Investment property

Investment property is property held either to earn rentals or for capital appreciation or for both, but not held for sale in the ordinary course of business, use in production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequently at fair value with any change therein recognised in profit or loss. Fair value is determined by external professional valuers with sufficient experience with respect to both the location and the nature of the investment properties. The carrying amounts recognised in the consolidated statement of financial position reflect the prevailing market conditions at the reporting date.

(f) Prepaid land lease payments

Prepaid land lease payments represent up-front payments to acquire long-term interests in lessee-occupied properties. These payments are stated at cost and are amortised over the period of the lease on a straight-line basis as an expense.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(g) Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to lessee. All other leases are classified as operating leases.

The Group as lessor

Amounts due from lessees under finance leases are recorded as receivables at the amount of the Group's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on the straight-line basis over the lease term.

The Group as lessee

Assets held under finance leases are initially recognised as assets at their fair value or, if lower, the present value of the minimum lease payments. The corresponding lease commitment is shown as a liability. Lease payments are analysed between capital and interest. The interest element is charged to profit or loss over the period of the lease and is calculated so that it represents a constant proportion of the lease liability. The capital element reduces the balance owed to the lessor.

The total rentals payable under the operating leases are recognised in profit or loss on a straight-line basis over the lease term. Lease incentives received are recognised as an integrated part of the total rental expense, over the term of the lease.

(h) Impairment of assets (other than financial assets)

At the end of each reporting period, the Group reviews the carrying amounts of the following assets to determine whether there is any indication that those assets have suffered an impairment loss or an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment (other than hotel buildings);
- interests in leasehold land held for own use under operating leases;
- investments in subsidiaries;
- interest in an associate;
- prepayments for construction; and
- hotel inventories.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(h) Impairment of assets (other than financial assets) (cont'd)

If the recoverable amount (i.e. the greater of the fair value less costs to disposal and value in use) of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately.

Value in use is based on the estimated future cash flows expected to be derived from the asset, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

(i) Financial Instruments

(i) *Financial assets*

The Group classifies its financial assets at initial recognition, depending on the purpose for which the asset was acquired. Financial assets at fair value through profit or loss are initially measured at fair value and all other financial assets are initially measured at fair value plus transaction costs that are directly attributable to the acquisition of the financial assets. Regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. A regular way purchase or sale is a purchase or sale of a financial asset under a contract whose terms require delivery of the asset within the time frame established generally by regulation or convention in the marketplace concerned.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise principally through the provision of goods and services to customers (trade debtors), and also incorporate other types of contractual monetary asset. Subsequent to initial recognition, they are carried at amortised cost using the effective interest method, less any identified impairment losses.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(i) Financial Instruments (cont'd)

(ii) *Impairment loss on financial assets*

The Group assesses, at the end of each reporting period, whether there is any objective evidence that financial asset is impaired. Financial asset is impaired if there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset and that event has an impact on the estimated future cash flows of the financial asset that can be reliably estimated. Evidence of impairment may include:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- granting concession to a debtor because of debtor's financial difficulty;
- it becoming probable that the debtor will enter bankruptcy or other financial reorganisation.

Loans and receivables

An impairment loss is recognised in profit or loss when there is objective evidence that the asset is impaired, and is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate. The carrying amount of financial asset is reduced through the use of an allowance account. When any part of financial asset is determined as uncollectible, it is written off against the allowance account for the relevant financial asset.

(iii) *Financial liabilities*

The Group classifies its financial liabilities, depending on the purpose for which the liabilities were incurred. Financial liabilities at fair value through profit or loss are initially measured at fair value and financial liabilities at amortised costs are initially measured at fair value, net of directly attributable costs incurred.

Financial liabilities at amortised cost including trade payables, accruals, other payables, interest-bearing bank borrowings and finance lease payables, are subsequently measured at amortised costs, using the effective interest method. The related interest expense is recognised in profit or loss.

Gains or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(i) Financial Instruments (cont'd)

(iv) *Effective interest method*

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expenses over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

(v) *Equity instruments*

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

The Hong Kong Companies Ordinance, Cap. 622, came into operation on 3 March 2014. Under the Ordinance, shares of the Company do not have a nominal value. Consideration received or receivable for the issue of shares on or after 3 March 2014 is credited to share capital. Commissions and expenses are allowed to be deducted from share capital under s. 148 and s. 149 of the Ordinance.

(vi) *Derecognition*

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with IAS 39.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

(j) Inventories

Inventories are initially recognised at cost, and subsequently at the lower of cost and net realisable value. Cost comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Cost is calculated using the weighted average method. Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(k) Revenue recognition

Revenue is recognised when it is probable that the economic benefits will flow to the Group and the revenue can be measured reliably, on the following bases:

Hotel room income and food and beverage income are recognised upon the provision of the services and the utilisation by guests of the hotel facilities.

Income from distressed debt assets included interest income and disposal income arising on distressed debt assets classified as receivables. Interest income is recognised in profit or loss using the effective interest method.

Rental income under operating leases is recognised on a straight-line basis over the term of the relevant lease.

Interest income is accrued on time basis on the principal outstanding at the applicable interest rate.

(l) Income tax expense

Income taxes for the year comprise current tax and deferred tax.

Current tax is based on the profit or loss from ordinary activities adjusted for items that are non-assessable or disallowable for income tax purposes and is calculated using tax rates that have been enacted or substantively enacted at the end of reporting period.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for tax purposes. Except for goodwill and recognised assets and liabilities that affect neither accounting nor taxable profits, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Deferred tax is measured at the tax rates appropriate to the expected manner in which the carrying amount of the asset or liability is realised or settled and that have been enacted or substantively enacted at the end of reporting period.

An exception to the general requirement on determining the appropriate tax rate used in measuring deferred tax amount is when an investment property is carried at fair value under IAS 40 "Investment Property". Unless the presumption is rebutted, the deferred tax amounts on these investment properties are measured using the tax rates that would apply on sale of these investment properties at their carrying amounts at the reporting date. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all the economic benefits embodied in the property over time, rather than through sale.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(l) Income tax expense (cont'd)

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Income taxes are recognised in profit or loss except when they relate to items recognised in other comprehensive income in which case the taxes are also recognised in other comprehensive income or when they relate to items recognised directly in equity in which case the taxes are also recognised directly in equity.

(m) Foreign currencies

Transactions entered into by group entities in currencies other than the currency of the primary economic environment in which they operate (the "functional currency") are recorded at the rates ruling when the transactions occur. Foreign currency monetary assets and liabilities are translated at the rates ruling at the end of each reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income, in which case, the exchange differences are also recognised in other comprehensive income.

On consolidation, income and expense items of foreign operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the rates approximating to those ruling when the transactions took place are used. All assets and liabilities of foreign operations are translated at the rate ruling at the end of each reporting period. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity as foreign exchange reserve (attributed to minority interests as appropriate). Exchange differences recognised in profit or loss of group entities' separate financial statements on the translation of long-term monetary items forming part of the Group's net investment in the foreign operation concerned are reclassified to other comprehensive income and accumulated in equity as foreign exchange reserve.

On disposal of a foreign operation, the cumulative exchange differences recognised in the foreign exchange reserve relating to that operation up to the date of disposal are reclassified to profit or loss as part of the profit or loss on disposal.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(m) Foreign currencies (cont'd)

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

(n) Cash and cash equivalents

Cash comprises cash at bank and on hand. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash which are subject to an insignificant risk of changes in value. For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including assets similar in nature to cash, which are not restricted as to use.

(o) Capitalisation of borrowing costs

Borrowing costs attributable directly to the acquisition, construction or production of qualifying assets which require a substantial period of time to be ready for their intended use or sale, are capitalised as part of the cost of those assets. Income earned on temporary investments of specific borrowings pending their expenditure on those assets is deducted from borrowing costs capitalised. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

(p) Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of a past event, which will probably result in an outflow of economic benefits that can be reasonably estimated.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, the existence of which will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

(q) Government grants

Government grants are recognised when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them. Grants that compensate the Group for expenses incurred are recognised as revenue in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate the Group for the cost of an asset are deducted from the carrying amount of the asset and consequently are effectively recognised in profit or loss over the useful life of the asset by way of reduced depreciation.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(r) Defined contribution plans

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due. In particular the Group makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are made based on a percentage of the employee's basic salaries and are recognised as an expense in the period in which the related service is performed. The Group's employer contributions vest fully with the employees when contributed into the Central Provident Fund scheme.

The Group operates a defined contribution Mandatory Provident Fund retirement benefits scheme (the "MPF Scheme") under the Mandatory Provident Fund Ordinance for all of its employees in Hong Kong. Contributions are made based on a percentage of the employees' basic salaries and are charged to profit and loss as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independent administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

(s) Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. Accrual is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of reporting period.

(t) Related parties

- (a) A person or a close member of that person's family is related to the Group if that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of key management personnel of the Group or the Company's parent.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(t) Related parties (cont'd)

- (b) An entity is related to the Group if any of the following conditions apply:
- (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group.
 - (vi) The entity is controlled or jointly controlled by a person identified in (a).
 - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Company's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(u) Convertible bonds

Convertible bonds contain liability and equity components

Convertible bonds issued by the Company that contain both the liability and conversion option components are classified separately into their respective items on initial recognition. Conversion option that will be settled by the exchange of a fixed amount of cash or another financial asset for a fixed number of the Company's own equity instruments is classified as an equity instrument.

On initial recognition, the fair value of the liability component is determined using the prevailing market interest of similar non-convertible debts. The difference between the fair value of the convertible bonds and the fair value assigned to the liability component, representing the conversion option for the holder to convert the loan notes into equity, is included in equity (convertible bonds equity reserve).

In subsequent periods, the liability component of the convertible bonds is carried at amortised cost using the effective interest method. The equity component, represented by the option to convert the liability component into ordinary shares of the Company, will remain in convertible bonds equity reserve until the embedded option is exercised (in which case the balance stated in convertible bonds equity reserve will be transferred to share capital and share premium. Where the option remains unexercised at the expiry dates, the balance stated in convertible bonds equity reserve will be released to the retained earnings. No gain or loss is recognised upon conversion or expiration of the option.

Transaction costs that relate to the issue of the convertible bonds are allocated to the liability and equity components in proportion to the allocation of the proceeds. Transaction costs relating to the equity component are charged directly to equity. Transaction costs relating to the liability component are included in the carrying amount of the liability portion and amortised over the period of the convertible bonds using the effective interest method.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

5. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

In the application of the Group's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is reversed if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

(a) Useful lives of property, plant and equipment

The Group's management determines the estimated useful lives for the property, plant and equipment of the Group. The estimate is based on the historical experience of the actual useful lives of the relevant assets of similar nature and functions. The estimated useful lives could be different as a result of technical innovations which would affect the related amortisation and depreciation charges included in the consolidated statement of comprehensive income.

(b) Estimate of income and deferred tax provisions

Significant judgement is required in determining the amount of provision for taxation and the timing of payment of the related taxation. Where the final tax outcome is different from the amounts that were initially recorded, such differences would impact the income and deferred tax provisions in the period in which such determination were made.

(c) Provision for impairment of trade receivables

The policy for the provision for impairment of trade receivables of the Group is based on the evaluation of collectability and ageing analysis of accounts and on management's judgment. A considerable amount of judgment is required in assessing the ultimate realisation of these receivables, including the current creditworthiness and the past collection history of each customer. If the financial conditions of customers of the Group were to deteriorate, resulting in an impairment of their ability to make payments, additional provision for impairment may be required.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

5. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES (cont'd)

(d) Measurement of distressed debt assets classified as receivables

Distressed debt assets classified as receivables are recognised at fair value (generally the consideration paid) and subsequently measured at amortised cost using the effective interest rate method. The interest rate method is applied at the level of individual distressed debt by using an actuarially determined three-year cash collections forecast to determine an effective interest rate or implicit cash flow. This effective interest rate is used over the collection life cycle to apportion cash collections between the principal and interest components.

As a minimum, cash collections over the three-year collection life cycle are actuarially reforecasted each accounting period and any consequent adjustment to the carrying value is recognised in profit or loss on a net basis across all distressed debt assets tranches.

The appropriateness of the carrying value of distressed debt assets classified as receivables is assessed by management and Director by reviewing realised cash collections against ongoing forecasts and assessing cash flow generation more broadly.

(e) Fair value measurement

A number of assets and liability included in the Group's financial statements require measurement at, and/or disclosure of, fair value.

The fair value measurement of the Group's non-financial assets utilises market observable inputs and data as far as possible. Inputs used in determining fair value measurements are categorised into different levels based on how observable the inputs used in the valuation technique utilised are (the "fair value hierarchy"):

- Level 1: Quoted prices in active markets for identical items (unadjusted);
- Level 2: Observable direct or indirect inputs other than Level 1 inputs;
- Level 3: Unobservable inputs (i.e. not derived from market data).

The classification of an item into the above levels is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item. Transfers of items between levels are recognised in the period they occur.

The Group measures a number of items at fair value:

- Hotel buildings (note 15); and
- Investment properties (note 16)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

5. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES (cont'd)

(f) Impairment of non-financial assets

The Group assesses whether there are any indicators of impairment for all non-financial assets at each reporting date. Non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. When value in use calculations are undertaken, management estimates the expected future cash flows from the asset or cash-generating unit and determines a suitable discount rate in order to calculate the present value of those cash flows.

(g) Going concern and liquidity

The assessment of the going concern assumptions involves making judgements by the Directors of Group, at a particular point of time, about the future outcome of events or conditions which are inherently uncertain. The Directors of Group consider that Group has ability to continue as a going concern and the major conditions that may cast doubt about the going concern assumptions are set out in note 3(b) above.

6. OPERATING SEGMENT INFORMATION

Management determines its operating segments based on the reports reviewed by the chief operating decision-maker that are used to make strategic decisions. The chief operating decision-maker considers the business primarily on the basis of the geographical locations. The operations in the People's Republic of China (the "PRC") and Japan have been included as the Group acquired a hotel building in Japan and purchased the distressed debt assets in PRC. The Group is currently organised into four reportable segments. The following summary describes the operations in each of the Group's reportable and operating segments:

- Operation of hotel business in Singapore, Indonesia and Japan
- Distressed debt asset management in PRC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

6. OPERATING SEGMENT INFORMATION (cont'd)

(a) Reportable segments

Management assesses the performance of the operating segments based on the measure of segment results which represents the net of revenues, incomes and gains, costs and expenditures directly attributable to each operating segment. Central administrative cost are not allocated to the operating segments as they are not included in the measure of the segment results that are used by the chief operating decision-maker for assessment of segment performance.

The following is an analysis of the Group's revenue and results by reportable segment for the year:

Segment revenue and results

	Operation of hotel business			Distressed debt asset management	Total HK\$
	Singapore HK\$	Indonesia HK\$	Japan HK\$	The PRC HK\$	
For the year ended 31 December 2017					
External Revenue	48,847,168	–	–	17,170,802	66,017,970
Segment profit	2,271,235	1,814,181	(2,840,502)	15,958,959	17,203,873
Corporate income – Others					685
Central administrative cost					(8,823,622)
Corporate finance cost					(70,000)
Share of results of an associate					11,193,631
Profit before income tax expense					19,504,567

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

6. OPERATING SEGMENT INFORMATION (cont'd)

(a) Reportable segments (cont'd)

Segment revenue and results (cont'd)

	Operation of hotel business			Distressed debt asset management	Total HK\$
	Singapore HK\$	Indonesia HK\$	Japan HK\$	The PRC HK\$	
For the year ended 31 December 2016					
External Revenue	52,336,912	–	–	–	52,336,912
Segment profit	848,304	20,461,099	–	–	21,309,403
Corporate income – Others					845,180
Central administrative cost					(11,079,292)
Fair value gain on derivative financial instruments					25,045
Share of results of an associate					6,554,223
Profit before income tax expense					17,654,559

Segment results represents the profit/(loss) earned/(charged) by each segment without allocation of corporate income, which includes other income, corporate finance cost, fair value gain on derivative financial instruments, share of results of an associate and central administrative cost. Central administrative cost mainly included legal and professional fees, corporate staff costs and rental expenses. This is the information reported to the chief operating decision-maker for the purpose of resource allocation and performance assessment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

6. OPERATING SEGMENT INFORMATION (cont'd)

(a) Reportable segments (cont'd)

Segment assets

All assets are allocated to reportable segments other than investment in an associate, prepayment of legal and professional fees, corporate's property, plant and equipment and cash and cash equivalents.

	2017	2016
	HK\$	HK\$
Operation of hotel business		
Singapore	273,772,128	263,287,482
Indonesia	291,616,753	281,972,355
Japan	40,207,191	–
Distressed debt asset management		
The PRC	150,756,580	–
Total segment assets	756,352,652	545,259,837
Unallocated	110,408,013	221,864,198
Consolidated assets	866,760,665	767,124,035

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

6. OPERATING SEGMENT INFORMATION (cont'd)

(a) Reportable segments (cont'd)

Segment liabilities

All liabilities are allocated to reportable segments other than accruals of corporate expenses, amount due to a related company, amount due to a director and convertible bonds.

	2017 <i>HK\$</i>	2016 <i>HK\$</i>
Operation of hotel business		
Singapore	224,187,195	222,471,701
Indonesia	16,273,567	15,707,388
Japan	2,032,635	–
Distressed debt asset management		
The PRC	8,047,411	–
Total segment liabilities	250,540,808	238,179,089
Unallocated	140,048,711	77,422,983
Consolidated liabilities	390,589,519	315,602,072

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

6. OPERATING SEGMENT INFORMATION (cont'd)

(a) Reportable segments (cont'd)

Other segment information

Amounts included in the measure of segment profit or segment assets:

	Operation of hotel business			Distressed debt asset management	Unallocated HK\$	Total HK\$
	Singapore HK\$	Indonesia HK\$	Japan HK\$	The PRC HK\$		
For the year ended 31 December 2017						
Additions to property, plant and equipment	377,255	30,658,724	39,289,875	18,446	-	70,344,300
Depreciation of property, plant and equipment	(11,025,058)	-	-	(1,384)	(101,225)	(11,127,667)
Amortisation of prepaid lease payments	(1,439,424)	(115,456)	-	-	-	(1,554,880)
Gain on changes in fair value of investment properties	-	2,137,386	-	-	-	2,137,386
Interest income	6,370	33,052	12	-	2	39,436
Interest expenses	(6,397,893)	-	-	-	(70,000)	(6,467,893)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

6. OPERATING SEGMENT INFORMATION (cont'd)

(a) Reportable segments (cont'd)

Other segment information (cont'd)

Amounts included in the measure of segment profit or segment assets:

	Operation of hotel business			Distressed debt asset management	Unallocated HK\$	Total HK\$
	Singapore HK\$	Indonesia HK\$	Japan HK\$	The PRC HK\$		
For the year ended 31 December 2016						
Additions to property, plant and equipment	12,474,375	3,856,657	-	-	-	16,331,032
Additions of investment properties	-	11,037,554	-	-	-	11,037,554
Additions to prepaid lease payments	-	5,481,732	-	-	-	5,481,732
Depreciation of property, plant and equipment	(11,168,210)	-	-	-	(101,225)	(11,269,435)
Amortisation of prepaid lease payments	(1,436,369)	-	-	-	-	(1,436,369)
Gain on changes in fair value of investment properties	-	20,649,800	-	-	-	20,649,800
Interest income	-	1,092	-	-	792,906	793,998
Interest expenses	(7,868,125)	-	-	-	(1,484,959)	(9,353,084)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

6. OPERATING SEGMENT INFORMATION (cont'd)

(b) Geographical information

The Group's revenue is derived from activities located in Singapore and The PRC. The following table provides an analysis of the Group's non-current assets.

	Non-current assets	
	As at 31 December	
	2017	2016
	<i>HK\$</i>	<i>HK\$</i>
Operation of hotel business		
Singapore	271,140,218	259,933,673
Indonesia	291,616,753	281,972,353
Japan	39,269,324	–
Distressed debt asset management		
The PRC	75,779,939	–
Unallocated	48,351,620	33,475,294
	726,157,854	575,381,320

(c) Information about major customers

The Group did not have any single customer that contributed more than 10% of the Group's revenue during the year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

7. REVENUE

An analysis of the Group's revenue mainly represents the aggregate amount of income from hotel operations and distressed debt assets. An analysis of revenue is as follows:

	Year ended 31 December	
	2017	2016
	HK\$	HK\$
Hotel room	40,711,072	43,729,287
Food and beverage	1,387,712	1,297,629
Rental income from hotel properties	5,645,916	6,228,176
Income from distressed debt assets classified as receivables	17,170,802	–
Others (<i>note</i>)	1,102,468	1,081,820
	66,017,970	52,336,912

Note: The amount mainly represents laundry and car park services from hotel operations.

8. OTHER INCOME

Other income is analysed as follows:

	Year ended 31 December	
	2017	2016
	HK\$	HK\$
Government grants (<i>note</i>)	155,477	779,235
Interest income from bank deposits	39,436	793,998
Others	574,364	214,318
	769,277	1,787,551

Note: The government grants represent Special Employment Credit and Productivity and Innovation Credit received from Singapore Government and Inland Revenue Authority of Singapore respectively during the year. There are no unfulfilled conditions or contingencies attached to these grants.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

9. FINANCE COSTS

	Year ended 31 December	
	2017	2016
	HK\$	HK\$
Interest on bank borrowings (<i>note a</i>)	5,719,330	7,108,931
Bank overdraft interest	965,616	743,687
Interest on loan from related parties	70,000	285,000
Finance lease interest	19,329	15,507
Convertible bonds (<i>note 30</i>)	2,070,186	1,827,092
Total interest expense on financial liabilities not at fair value through profit or loss	8,844,461	9,980,217
Less: amount capitalised (<i>note b</i>)	(2,376,568)	(627,133)
	6,467,893	9,353,084

Notes:

- a. This analysis shows the finance costs of bank borrowings, including term loans which contain scheduled repayment date and repayment on demand clause.
- b. Borrowing costs capitalised during the year arose on the general borrowing pool and are calculated by applying a capitalisation rate of 3.49% to expenditure on qualifying assets.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

10. PROFIT BEFORE INCOME TAX EXPENSE

The Group's profit before income tax expense is arrived at after charging:

	Year ended 31 December	
	2017	2016
	HK\$	HK\$
Staff costs (excluding directors' remuneration (<i>note 11(a)</i>))		
Wages and salaries	12,032,016	11,237,535
Short-term non-monetary benefits	1,133,596	944,523
Contributions to defined contribution plans	1,829,635	1,743,598
	14,995,247	13,925,656
Depreciation of property, plant and equipment (included in administrative expenses)		
– Owned	10,932,313	11,181,228
– Held under finance leases	195,354	88,207
	11,127,667	11,269,435
Amortisation of prepaid lease payments (included in administrative expenses)	1,554,880	1,436,369
Auditor's remuneration	980,000	870,000
Bad debt written off	11,638	27,029
Legal and professional fees	5,226,897	5,827,306
Singapore property taxes	2,360,963	2,461,558

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

11. DIRECTORS' REMUNERATION AND FIVE HIGHEST PAID INDIVIDUALS

(a) Directors' remuneration

	Year ended 31 December 2017											Total HK\$
	Siew Pek Tho HK\$	Chen Changzheng HK\$	Chen Guogang HK\$ (Note a)	Ngan Iek HK\$	Ngan Iek Peng HK\$	Thng Bock		Lai Yang			Liu Tianlin HK\$ (Note b)	
						Cheng John HK\$	Chan So Kuen HK\$	Chau, Eugene HK\$	Feng Xiaoying HK\$	Lu Nim Joel HK\$ (Note c)		
Fees	-	-	-	-	-	180,000	180,000	180,000	-	105,000	-	645,000
Salaries, allowances and benefits in kind	-	1,017,000	-	-	-	-	-	-	-	-	-	1,017,000
Contributions to defined contribution plans	-	81,360	-	-	-	-	-	-	-	-	-	81,360
Total	-	1,098,360	-	-	-	180,000	180,000	180,000	-	105,000	-	1,743,360

	Year ended 31 December 2016											Total HK\$
	Siew Pek Tho HK\$	Chen Changzheng HK\$	Wong Ip HK\$ (Note d)	Ngan Iek HK\$	Ngan Iek Peng HK\$	Thng Bock		Lai Yang			Liu Tianlin HK\$	
						Cheng John HK\$	Chan So Kuen HK\$	Chau, Eugene HK\$	Feng Xiaoying HK\$	Lu Nim Joel HK\$		
Fees	-	-	-	-	-	180,000	180,000	180,000	-	180,000	-	720,000
Salaries, allowances and benefits in kind	-	1,099,410	-	-	-	-	-	-	-	-	-	1,099,410
Contributions to defined contribution plans	-	98,101	-	-	-	-	-	-	-	-	-	98,101
Total	-	1,197,511	-	-	-	180,000	180,000	180,000	-	180,000	-	1,917,511

Notes:

- Mr. Chen Guogang was appointed on 9 May 2017.
- Mr. Liu Tianlin resigned on 9 May 2017.
- Mr. Lu Nim Joel resigned on 31 July 2017.
- Mr. Wong Ip resigned on 2 March 2016.

Salaries, allowance and benefits in kind paid to or for the executive directors are generally emoluments paid or payable in respect of those persons' other services in connection with the management of the affairs of the Company and its subsidiaries.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

11. DIRECTORS' REMUNERATION AND FIVE HIGHEST PAID INDIVIDUALS (cont'd)

(b) Five highest paid employees

The five highest paid individuals whose emoluments were the highest in the Group for the year ended 31 December 2017 included 1 director (2016: 1 director) and their emoluments are reflected in note 11(a). The emoluments of the remaining 4 highest paid individuals (2016: 4) for the year ended 31 December 2017 are as follows:

	Year ended 31 December	
	2017	2016
	HK\$	HK\$
Salaries, allowances and benefits in kind	2,129,410	1,930,486
Contributions to defined contribution plans	135,360	97,977
	2,264,770	2,028,463

The number of non-directors, highest paid employees whose remuneration fell within the bands is as follows:

	Year ended 31 December	
	2017	2016
Nil to HK\$1,000,000	4	4

During the year ended 31 December 2017, no remuneration was paid by the Group to the directors or any of the five highest paid employees of the Group as an inducement to join or upon joining the Group or as compensation for loss of office (2016: Nil). None of the directors, nor the five highest paid employees has waived or agreed to waive any emoluments during the year (2016: Nil).

The remuneration paid or payable to members of senior management was within the following bands:

	Year ended 31 December	
	2017	2016
Nil to HK\$1,000,000	2	3

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

12. INCOME TAX EXPENSE

No provision for Hong Kong profits tax has been made as the Group did not generate any assessable profits arising in Hong Kong during the year (2016: Nil).

Singapore corporate income tax has been provided on the estimated assessable profit arising in Singapore at the rate of 17% (2016: 17%).

The subsidiaries in Indonesia are subject to 25% on their assessable profit as determined in accordance with the relevant Indonesia income tax rules and regulations (2016: 25%).

The PRC Enterprise Income Tax is calculated at 25% on the estimated assessable profits of a subsidiary operating in the PRC.

Subsidiary operating in Japan is subject to national corporate income tax, inhabitant tax, and enterprise tax (hereinafter collectively referred to as "Japan Profits Tax") in Japan, which, in aggregate, resulted in effective statutory income tax rates of approximately 23% for the year based on the existing legislation, interpretations and practices in respect thereof. No provision for Japan Profits Tax has been provided as the Group has no estimate assessable profit arising in Japan for the year ended 31 December 2017.

Taxes on profits assessable in elsewhere have been calculated at the prevailing tax rates, based on existing legislation, interpretations and practices in respect thereof.

The amount of taxation in the consolidated statement of comprehensive income represents:

	Year ended 31 December	
	2017	2016
	HK\$	HK\$
Current – Singapore Corporate Income Tax		
– Tax for the year	(2,314,983)	(575,822)
– (Under)/over provision in respect of prior years	(619,382)	22,322
Current – The PRC Enterprise Income Tax		
– Tax for the year	(1,810,989)	–
	(4,745,354)	(553,500)
Deferred tax (<i>note 29</i>)		
– Current year	(3,600,711)	(5,162,450)
Total income tax expense	(8,346,065)	(5,715,950)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

12. INCOME TAX EXPENSE (cont'd)

The income tax expense for the year can be reconciled to the profit before income tax expense per the consolidated statement of comprehensive income as follows:

	Year ended 31 December	
	2017	2016
	HK\$	HK\$
Profit before income tax expense	19,504,567	17,654,559
Tax at Singapore Corporate Income Tax rate of 17%	(3,315,776)	(3,001,275)
Effect of different tax rate of subsidiaries operating in other jurisdictions	(1,245,390)	(1,670,319)
Tax effect of expense not deductible for tax purpose	(5,399,097)	(2,449,361)
Tax effect of income not taxable for tax purpose	113	179,147
Tax effect of share of profit of an associate	1,846,949	1,114,218
Effect of tax exemptions	250,963	609,357
Tax effect of deductible temporary differences not recognised	851,977	1,421,195
Tax effect of tax loss not recognised	(716,423)	(1,941,234)
(Under)/over provision in prior years	(619,381)	22,322
Income tax expense	(8,346,065)	(5,715,950)

No deferred tax has been recognised in respect of unused tax losses of HK\$2,833,500 (2016: HK\$11,119,495) due to the predictability of future profit streams. The unused tax loss can be carried forward indefinitely.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

13. EARNINGS PER SHARE

The calculation of the basic earnings per share attributable to the owners of the Company is based on the following data:

	2017 <i>HK\$</i>	2016 <i>HK\$</i>
Earnings		
Earnings for the purposes of basic earnings per share	11,047,089	10,675,733
Interest expenses on convertible bonds	–	N/A
Earnings for the purposes of diluted earnings per share	11,047,089	10,675,733
Number of shares		
Weighted average number of ordinary shares for the purposes of basic earnings per share	3,490,000,000	3,490,000,000
Effect of dilutive potential ordinary shares on convertible bonds	76,600,000	N/A
Weighted average number of ordinary shares for the purposes of diluted earnings per share	3,566,600,000	3,490,000,000

Ordinary shares are derived from 3,490,000,000 ordinary shares, being the number of shares in issue during the year ended 31 December 2017 (2016: 3,490,000,000 ordinary shares).

For the year ended 31 December 2017, diluted earnings per share assumed the conversion of the Company's outstanding convertible bonds since its conversion would result in a decrease in earnings per share (2016: diluted earnings per share are the same as basic earnings per share as the computation of diluted earnings per share does not assume the conversion of the Company's outstanding convertible bonds since their exercise would result in an increase in earnings per share).

14. DIVIDEND

The Directors do not recommend payment of final dividend for the year ended 31 December 2017 (2016: Nil).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

15. PROPERTY, PLANT AND EQUIPMENT

	Freehold lands HK\$	Hotel buildings HK\$	Leasehold improvements HK\$	Computer equipment HK\$	Furniture, fixtures and equipment HK\$	Motor vehicles HK\$	Construction in progress HK\$	Total HK\$
Cost								
At 1 January 2016	-	125,726,985	73,433,572	3,503,725	13,034,985	1,084,786	532,491	217,316,544
Additions	-	-	5,449,383	205,754	5,699,832	1,058,515	3,917,548	16,331,032
Transfer	-	-	608,906	-	-	-	(608,906)	-
Adjustment arising on revaluation	-	(659,648)	-	-	-	-	-	(659,648)
Exchange differences	-	(2,725,840)	(1,902,605)	(179,535)	(625,079)	(76,355)	15,524	(5,493,890)
At 31 December 2016 and 1 January 2017	-	122,341,497	77,589,256	3,529,944	18,109,738	2,066,946	3,856,657	227,494,038
Additions	9,837,169	-	-	263,026	58,423	74,252	60,111,430	70,344,300
Adjustment arising on revaluation	-	(2,648,621)	-	-	-	-	-	(2,648,621)
Exchange differences	(1,432)	11,159,537	7,038,357	331,151	1,646,944	191,126	(329,649)	20,036,034
At 31 December 2017	9,835,737	130,852,413	84,627,613	4,124,121	19,815,105	2,332,324	63,638,438	315,225,751
Accumulated depreciation								
At 1 January 2016	-	-	13,622,600	2,563,683	8,194,494	798,770	-	25,179,547
Depreciation charge for the year	-	2,521,247	6,516,995	279,076	1,800,937	151,180	-	11,269,435
Write back on revaluation	-	(2,396,073)	-	-	-	-	-	(2,396,073)
Exchange differences	-	(125,174)	(617,777)	(162,550)	(325,979)	(24,506)	-	(1,255,986)
At 31 December 2016 and 1 January 2017	-	-	19,521,818	2,680,209	9,669,452	925,444	-	32,796,923
Depreciation charge for the year	-	2,563,920	6,300,540	285,272	1,719,475	258,460	-	11,127,667
Write back on revaluation	-	(2,653,246)	-	-	-	-	-	(2,653,246)
Exchange differences	-	89,326	1,985,514	254,410	938,820	93,417	-	3,361,487
At 31 December 2017	-	-	27,807,872	3,219,891	12,327,747	1,277,321	-	44,632,831
Net book value								
At 31 December 2016	-	122,341,497	58,067,438	849,735	8,440,286	1,141,502	3,856,657	194,697,115
At 31 December 2017	9,835,737	130,852,413	56,819,741	904,230	7,487,358	1,055,003	63,638,438	270,592,920

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

15. PROPERTY, PLANT AND EQUIPMENT (cont'd)

As at 31 December 2017 and 31 December 2016, construction in progress includes all costs related to the construction of the resorts and amenities. The accumulated costs will be transferred to the appropriate property and equipment upon completion.

The Group's hotel buildings was valued on 31 December 2017 by AVISTA Valuation Advisory Limited, a qualified professional valuer not connected to the Group, who holds a recognised and relevant professional qualification and has recent experience in the location and category of property, plant and equipment being valued. The revaluation surplus of HK\$4,625 (2016: HK\$1,861,599) net of applicable deferred income taxes of HK\$786 (2016: HK\$316,472) was credited to hotel properties revaluation reserve in the amount of approximately HK\$3,839 (2016: HK\$1,545,127). If the buildings had not been revalued, it would have been included in the consolidated financial statements at historical cost of HK\$52,474,488 (2016: HK\$49,053,770) as at 31 December 2017.

In estimating the fair value of the Group's hotel buildings, the highest and best use of the hotel buildings is their current use. The following table gives information about how the fair values of these hotel buildings are determined (in particular, the valuation techniques and key inputs used), as well as the fair value hierarchy into which the fair value measurements are categorised level 3 based on the degree to which the key inputs to the fair value measurements is observable.

Element	Fair value hierarchy	Valuation techniques and key inputs	Significant unobservable inputs	Relationship of unobservable inputs to fair value
Buildings	Level 3	Discounted cash flow method (<i>note</i>) Key inputs: – Room rate; – Occupancy rate – Discount rate; and – Annual growth	Room rate Occupancy rate Discount rate	The higher the occupancy rate and room rate, the higher the fair value The higher the discount rate, the lower the fair value

Note: The estimated fair values of the hotel properties (including the land, hotel buildings, leasehold improvements, furniture, fixtures and equipment) were determined using the discount cash flow method with the key inputs described in the table above. The estimated fair values of the land were then determined using market comparison method and leasehold improvements and furniture, fixtures and equipment components using depreciated replacement cost method respectively, and such fair values were then deducted from the estimated fair value of the hotel properties to arrive at the estimated fair value of the Group's hotel buildings.

The Group's hotel buildings are located in the Republic of Singapore under long term lease and the freehold lands are located in Japan.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

15. PROPERTY, PLANT AND EQUIPMENT (cont'd)

As at 31 December 2017, certain property, plant and equipment with net carrying amount of approximately HK\$187,458,114 (2016: HK\$180,109,280) were pledged to the bank for banking facilities granted to the Group (note 28).

The carrying amount of the Group's motor vehicle at the amount of HK\$880,925 (2016: HK\$922,133) is in respect of asset acquired under finance lease (note 26).

16. INVESTMENT PROPERTIES

	2017 HK\$	2016 HK\$
At 1 January (level 3 recurring fair value)	168,596,836	142,642,525
Transferred from deposits for acquisition of lands	–	11,037,554
Transferred to prepaid lease payments (note 17)	–	(5,481,732)
Change in fair value	2,137,386	20,649,800
Exchange differences	382,175	(251,311)
	<hr/> 171,116,397	<hr/> 168,596,836
At 31 December (level 3 recurring fair value)	171,116,397	168,596,836

During the years ended 31 December 2017 and 2016, there was no direct operating expenses arising from investment properties. As at 31 December 2017 and 2016, the Group had no unprovided contractual obligations for future repairs and maintenance.

The fair value of the Group's investment properties as at 31 December 2017 and 2016 has been arrived at on the basis of a valuation carried out by AVISTA Valuation Advisory Limited, independent qualified professional valuers not connected to the Group. They have relevant professional qualifications and recent experience in the location and category of the investment properties being valued. Change in fair value of investment properties is recognised in line item "Gain on changes in fair value of investment properties" on the face of the consolidated statements of comprehensive income.

As a result of the completion of acquisition of lands during the year ended 31 December 2016, certain parcels of land were transferred to investment properties. The valuations of the vacant parcels of land are determined based on direct comparison approach.

In relation to direct comparison approach, the valuation is based on the market comparable approach that reflects recent transaction prices for similar properties. Prices of comparable properties in close proximity are adjusted for differences in key attributes regarding property location, size, time, accessibility, surrounding environment and other relevant factors.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

16. INVESTMENT PROPERTIES (cont'd)

<i>Significant unobservable inputs</i>	2017	2016
Direct comparison approach (Level 3):		
Market unit rate with adjustment for property location, size, time, accessibility, surrounding environment and other relevant factors	Range	Range
– per square meter	HK\$248 – HK\$374	HK\$240 – HK\$365

In estimating the fair value of the properties, the highest and best use of the properties is their current use. During the year ended 31 December 2017, there were no transfers amongst Level 1, Level 2 and Level 3 in the fair value hierarchy (2016: Nil). The directors estimated that the effect on the fair value of investment properties in response to reasonably possible changes in key inputs would be insignificant for the year ended 31 December 2017 and 2016.

The investment properties comprising lands only are located in Bintan Islands, Indonesia which are held under medium-term lease and currently at undetermined future use.

17. PREPAID LEASE PAYMENTS

The Group's interests in land use rights represented prepaid operating lease payments and the movements in their net carrying amounts are analysed as follows:

	At 31 December	
	2017	2016
	HK\$	HK\$
At 1 January	74,843,367	72,397,016
Transfer from investment properties (<i>note 16</i>)	–	5,481,732
Amortisation (<i>note 10</i>)	(1,554,880)	(1,436,369)
Exchange differences	6,298,541	(1,599,012)
At 31 December	79,587,028	74,843,367

The prepaid lease payments represent (i) up-front payments to Singapore Tourism Board for acquiring rights to develop and operate a budget hotel located in the Republic of Singapore; (ii) up-front payments to Singapore Tourism Board for the lease of an airspace occupied by a bridge of the Group's buildings. Both of the rights are subject to the expiry of the government lease on 31 December 2066; and (iii) the lands located in Bintan Islands, Indonesia. The right is subject to the expiry of the government lease in June 2044 and the Group has the option to extend for another 20 years.

Pursuant to a business development plan approved by management on 1 September 2016, the Group had determined the intended use of lands to develop hotels for its own operations. The lands were re-measured at their respective fair values upon transfer.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

18. INTEREST IN AN ASSOCIATE

	At 31 December	
	2017	2016
	HK\$	HK\$
Share of net assets of an associate	43,214,726	28,579,386
Goodwill	4,887,845	4,545,634
	48,102,571	33,125,020
Amount due from an associate (<i>note</i>)	22,458,524	–

Note: Amount due from an associate is unsecured, interest-free and repayable on demand.

Details of the major group companies in the associate as at 31 December 2017 are as follows:

Company names	Place of incorporation	Percentage of ownership interest held by the Group		Place of operation and principal activities
		Direct %	Indirect %	
Zhuhai Shi Kang Ming De Enterprise Management Service Limited (“Kang Ming De”)	The PRC	42.3	–	Investment holding and provision of hotel management services in the PRC
Guangxi Detian Travel Development Group Limited	The PRC	–	40.02	Tourist scenic spots waterfall sightseeing and hospitality and catering services in the PRC
Daxin Mingshi Travel Development Company Limited	The PRC	–	39.75	Tourist scenic spots bamboo raft adventure and hospitality and catering services in the PRC
Nanning Mingshi Travel Consulting Limited	The PRC	–	40.02	Inactive in the PRC
Daxin County Detian Travel Agency Limited	The PRC	–	40.02	Travel agency in the PRC
Daxin Minsu Hotel Management Limited	The PRC	–	40.02	Hotel operation in the PRC
Guangxi Zhenniu Electronic and Technology Limited	The PRC	–	40.02	Provision of travel services in the PRC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

18. INTEREST IN AN ASSOCIATE (cont'd)

Summarised financial information in respect of the associate, adjusted for any differences in accounting policies, are disclosed below:

	At 31 December	
	2017	2016
	HK\$	HK\$
Non-current assets	119,898,809	123,367,380
Current assets	86,491,561	55,580,480
Current liabilities	91,280,966	99,688,415
Non-current liabilities	8,697,545	8,041,515
Net assets	106,411,859	71,217,930
Non-controlling interests	4,249,387	2,184,615
Other reconciliation items	–	1,469,755
Group's share of the net assets of an associate (excluding non-controlling interests and other reconciliation items)	43,214,726	28,579,386
Included in above accounts are:		
– Cash and cash equivalents	14,477,410	4,785,168
– Current financial liabilities (excluding trade and other payables)	48,717,942	38,274,365
– Non-current liabilities (excluding other payables and provisions)	8,340,926	8,041,515

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

18. INTEREST IN AN ASSOCIATE (cont'd)

	For the year ended 31 December 2017 HK\$	Period from 14 July 2016 (acquisition date) to 31 December 2016 HK\$
Revenue	100,550,167	74,968,141
Profit for the year/period	28,532,480	16,717,733
Share of profit to non-controlling interests	2,069,996	1,223,116
Included in above accounts are:		
– Depreciation and amortisation	12,290,623	5,404,524
– Interest income	737,675	369,162
– Interest expenses	314,866	434,348
– Income tax expense	5,725,163	5,302,075
Group's share of results of the associate for the year/period (excluding non-controlling interests)	11,193,631	6,554,223

19. PREPAYMENTS FOR CONSTRUCTION

As at 31 December 2017 and 31 December 2016, the prepayments for construction is related to advances made under the construction contract related to development in Bintan Islands, Indonesia.

20. DEPOSITS FOR ACQUISITION OF LANDS

The amount represented the consideration to the independent third parties, pursuant to the sale and purchase agreements for the acquisition of lands located in Bintan Islands, Indonesia.

21. HOTEL INVENTORIES

Hotel inventories comprise food and beverage and other consumables.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

22. DISTRESSED DEBT ASSETS CLASSIFIED AS RECEIVABLES

	At 31 December	
	2017	2016
	HK\$	HK\$
Current	52,495,298	–
Non-current	75,762,165	–
	128,257,463	–

On 25 April 2017, a wholly-owned subsidiary of the Company, entered into a debt assignment agreement with Kang Ming De, an associate of the Group, pursuant to which Kang Ming De conditionally agreed to assign, and the wholly-owned subsidiary agreed to accept, the distressed debt assets and the enforcement right of the collaterals in connection with the non-performing debts, at the cash consideration of RMB108.9 million (equivalent to HK\$125,555,116). The transaction was completed on 29 September 2017.

Distressed debt assets classified as receivables are measured at amortised cost using the effect interest method in accordance with IFRS 9 Financial Instruments. The effective interest rate is the rate that exactly discounts estimated future cash receipts over the expected life of the distressed debt assets.

23. TRADE AND OTHER RECEIVABLES

	At 31 December	
	2017	2016
	HK\$	HK\$
Trade receivables (<i>note</i>)	1,489,490	1,988,722
Prepayments	2,850,539	866,552
Deposits	950,893	877,283
Other receivables	198,923	314,228
	5,489,845	4,046,785

Note: Trade receivables, which generally have credit terms of 30 days, are recognised and carried at their original invoiced amounts less impairment which is made when collection of the full amounts is no longer probable. Bad debts are written off as incurred.

The Group seeks to maintain strict control over its outstanding receivables and overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. The Group does not hold any collateral or other credit enhancements over its trade receivable balances. Trade receivables are non-interest bearing.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

23. TRADE AND OTHER RECEIVABLES (cont'd)

The aged analysis as at the end of reporting period, based on the invoice date, is as follows:

	At 31 December	
	2017	2016
	HK\$	HK\$
Current to 30 days	968,277	1,438,468
31 to 60 days	419,901	414,600
61 to 90 days	22,179	47,698
Over 90 days	79,133	87,956
	1,489,490	1,988,722

The aged analysis of trade receivables that are net of impairment loss, at the end of reporting period, is as follows:

	At 31 December	
	2017	2016
	HK\$	HK\$
Neither past due nor impaired	968,277	1,438,468
Within 1 month past due	419,901	414,600
1 to 3 months past due	66,595	84,488
3 to 12 months past due	34,717	40,516
More than 1 year past due	–	10,650
	1,489,490	1,988,722

Trade receivables that were neither past due nor impaired relate to a large number of diversified independent customers for whom there was no recent history of default.

Trade receivables that were neither past due nor impaired relate to a number of diversified independent customers that have a good track record within the Group. Based on past experience, the directors of the Group are of the opinion that no provision for impairment is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral over these balances.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

24. CASH AND CASH EQUIVALENTS

	At 31 December	
	2017	2016
	HK\$	HK\$
Cash at bank and on hand	60,018,281	187,600,277

Cash at bank and on hand are denominated in SG\$, IDR, Renminbi ("RMB"), Japanese Yen ("JPY") and HK\$.

Cash at bank earns interest at floating rates based on daily bank deposit rates. The bank balances are deposited with creditworthy banks with no recent history of default.

25. TRADE AND OTHER PAYABLES

	At 31 December	
	2017	2016
	HK\$	HK\$
Trade payables (<i>note</i>)	1,393,580	1,029,509
Receipt in advance	6,223,815	59,583
Accruals and other payables	8,382,900	5,754,033
Construction payables	7,399,178	12,200,587
	23,399,473	19,043,712

Note: The Group normally obtains credit terms of up to 30 days from its suppliers. Trade payables are interest-free.

The aged analysis of trade payables as at the end of reporting period, based on the invoice dates, is as follows:

	At 31 December	
	2017	2016
	HK\$	HK\$
Current to 30 days	1,088,749	834,359
31 to 60 days	38,170	4,931
Over 90 days	266,661	190,219
	1,393,580	1,029,509

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

26. OBLIGATIONS UNDER FINANCE LEASE

The Group leases a motor vehicle. Such asset is classified as finance lease as the rental period amounts to the estimated useful economic life of the asset concerned and often the Group has the right to purchase the assets outright at the end of the minimum lease term by paying a nominal amount. The lease term is 3 years.

The future lease payments under the finance leases are due as follows:

	Minimum lease payments <i>HK\$</i>	Interest <i>HK\$</i>	Present value <i>HK\$</i>
As at 31 December 2017			
Not later than one year	211,539	10,025	201,514
Later than one year but not later than five years	88,023	1,110	86,913
	299,562	11,135	288,427
As at 31 December 2016			
Not later than one year	193,856	18,332	175,524
Later than one year but not later than five years	274,521	10,202	264,319
	468,377	28,534	439,843

The present value of future lease payments are analysed as:

	2017 <i>HK\$</i>	2016 <i>HK\$</i>
Current liabilities	201,514	175,524
Non-current liabilities	86,913	264,319
	288,427	439,843

The effective interest rates of the Group's obligations under finance lease liabilities as at 31 December 2017 is 5.21% per annum (2016: 5.21% per annum).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

27. AMOUNTS DUE TO A NON-CONTROLLING SHAREHOLDER OF SUBSIDIARIES, A RELATED COMPANY AND A DIRECTOR

	At 31 December	
	2017	2016
	HK\$	HK\$
Amount due to a non-controlling shareholder of subsidiaries (note a)	<u>8,485,210</u>	<u>8,464,814</u>
Amount due to a related company (note b)	<u>–</u>	<u>50,000,000</u>
Amount due to a director (note c)	<u>119,154,366</u>	<u>7,707,457</u>

Notes:

- a. Amount due to a non-controlling shareholder of subsidiaries is unsecured, interest-free and repayable on demand.
- b. Amount due to a related company is unsecured, interest bearing at 7.3% per annum and repayable on demand. The related company is a subsidiary of CMI Financial Holding Company Limited ("CMI Hong Kong") which has shareholding in the Company with significant influence.
- c. Amount due to a director – Mr. Ngan Iek is unsecured, interest-free and repayable on demand. Mr. Ngan Iek has shareholding in the Company with significant influence.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

28. INTEREST-BEARING BANK BORROWINGS

	At 31 December	
	2017	2016
	HK\$	HK\$
Current		
Secured		
– bank overdraft	17,258,286	13,162,817
– bank borrowings due for repayment within one year	31,643,758	28,113,779
– bank borrowings which contain a repayment on demand clause	35,081,080	32,148,600
	83,983,124	73,425,196
Non-current		
Secured		
– bank borrowings due for repayment after one year	110,653,438	123,273,608
	194,636,562	196,698,804

Bank borrowings bear interest from 1.25% to 2.00% (2016: 1.25% to 2.00%) per annum above the bank's Singapore swap offer rate. The effective interest rate ranged from 1.92% to 4.35% (2016: from 2.38% to 4.16%).

The Group's banking facilities and its interest-bearing bank borrowings are secured by:

- the pledge of certain property, plant and equipment of the Group with net carrying amount of approximately HK\$187,458,114 (2016: HK\$180,109,280) as at 31 December 2017 (*note 15*);
- a fixed and floating charge on all of the Group's assets and undertakings;
- corporate guarantees from the Company and the Company's subsidiary; and
- a charge over an operating bank account of the Company's subsidiary.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

28. INTEREST-BEARING BANK BORROWINGS (cont'd)

At 31 December 2017, total current and non-current bank borrowings were scheduled to repay as follows:

	At 31 December	
	2017	2016
	HK\$	HK\$
On demand or within one year	83,983,124	73,425,196
More than one year, but not exceeding two years	31,522,668	26,682,104
More than two years, but not exceeding five years	70,289,851	71,533,809
After five years	8,840,919	25,057,695
	194,636,562	196,698,804

Note: The amounts due are based on the scheduled repayment dates in the loan agreements and ignore the effect of repayment on demand clause.

Certain of the banking facilities are subject to the fulfilment of covenants relating to the aggregate market value of the Group's properties, which are to maintain not less than a specific ratio to the outstanding balances of interest-bearing bank borrowings at the end of the reporting period. If the Group breaches the covenants, the drawn down facilities shall become repayable on demand.

The Group regularly monitors its compliance with these covenants and does not consider it probable that the bank will exercise its discretion to demand repayment so long as the Group continues to meet these requirements. Further details of the Group's management of liquidity risk are set out in note 40. As at 31 December 2017, none of the covenants relating to drawn down facilities had been breached (2016: Nil).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

29. DEFERRED TAX LIABILITIES

Details of the deferred tax assets and deferred tax liabilities recognised, and movements during the year are as follows:

	Hotel properties revaluation HK\$	Revaluation of investment properties HK\$	Accelerated tax depreciation HK\$	Tax losses HK\$	Total HK\$
At 1 January 2016	12,679,520	1,647,505	205,517	(2,973,176)	11,559,366
Charge to profit or loss for the year	–	5,162,450	–	–	5,162,450
Charge to other comprehensive income	316,472	–	–	–	316,472
Exchange differences	(293,917)	(76,479)	(4,508)	65,235	(309,669)
At 31 December 2016 and 1 January 2017	12,702,075	6,733,476	201,009	(2,907,941)	16,728,619
Charge to profit or loss for the year	–	534,347	–	3,066,364	3,600,711
Charge to other comprehensive income	786	–	–	–	786
Exchange differences	1,158,638	10,210	18,334	(158,423)	1,028,759
At 31 December 2017	13,861,499	7,278,033	219,343	–	21,358,875

30. CONVERTIBLE BONDS

On 8 October 2015, the Group entered into a subscription agreement with CMI Hong Kong to issue the 5-year Convertible Bonds with an aggregate principal amount of HK\$25,278,000 (the “Convertible Bonds”). The subscription was completed on 30 November 2015 and the Group issued the Convertible Bonds.

The Convertible Bonds are denominated in Hong Kong dollars and are convertible at the option of the bondholder at any time after the date of issuance up to the date falling seven days prior to the maturity date of 30 November 2020 into new share of the Company at a price of HK\$0.33 per share, subject to anti-dilutive adjustments.

The Convertible Bonds contain liability and equity components. The equity component is included in the equity headed “convertible bonds reserve”.

The fair value of the liability component of the Convertible Bonds at the issue date was valued by an independent valuer determined based on the present value of the estimated future cash outflows discounted at the prevailing market rate. The effective interest rate of the liability component is approximately 13.37% per annum. The convertible bonds are bearing interest at fixed rate of 0.01% per annum and are payable annually in arrears.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

30. CONVERTIBLE BONDS (cont'd)

Based on the terms of the subscription agreement, the Convertible Bonds contain two components, the liability components and the equity conversion components. At 31 December 2017 and 2016, none of the Convertible Bonds has been converted into ordinary shares of the Group. The movements of the components of Convertible Bonds of during the year are set out below:

	Liability component <i>HK\$</i>	Equity conversion component <i>HK\$</i>	Total <i>HK\$</i>
At 1 January 2016	13,653,792	10,698,249	24,352,041
Effective interest expense for the year (note 9)	1,827,092	–	1,827,092
Accrual of interest expense on Convertible Bonds	(2,522)	–	(2,522)
At 31 December 2016 and 1 January 2017	15,478,362	10,698,249	26,176,611
Effective interest expense for the year (note 9)	2,070,186	–	2,070,186
Accrual of interest expense on Convertible Bonds	(2,528)	–	(2,528)
At 31 December 2017	17,546,020	10,698,249	28,244,269

The interest expense of Convertible Bonds for the year ended 31 December 2017 is calculated using the effective interest method by applying an effective interest rate of approximately 13.37% to the liability component (2016: 13.37%).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

31. SHARE CAPITAL

	At 31 December	
	2017	2016
	HK\$	HK\$
Authorised:		
50,000,000,000 (2016: 50,000,000,000) ordinary shares of HK\$0.001 (2016: HK\$0.001) each	<u>50,000,000</u>	<u>50,000,000</u>
Issued and fully paid:		
3,490,000,000 (2016: 3,490,000,000) ordinary shares of HK\$0.001 (2016: HK\$0.001) each	<u>3,490,000</u>	<u>3,490,000</u>

The movements in issued share capital were as follows:

	2017		2016	
	Number of shares in issue	Issued share capital HK\$	Number of shares in issue	Issued share capital HK\$
At 1 January and 31 December	<u>3,490,000,000</u>	<u>3,490,000</u>	<u>3,490,000,000</u>	<u>3,490,000</u>

32. RESERVES

Details of the movements in the reserves of the Company during the year are as follows:

	Share premium HK\$	Convertible bonds reserve HK\$	Accumulated losses HK\$	Total HK\$
At 1 January 2016	333,122,249	10,698,249	(40,069,364)	303,751,134
Loss for the year and total comprehensive income for the year	–	–	(14,251,467)	(14,251,467)
At 31 December 2016 and 1 January 2017	<u>333,122,249</u>	<u>10,698,249</u>	<u>(54,320,831)</u>	<u>289,499,667</u>
Loss for the year and total comprehensive income for the year	–	–	(6,896,069)	(6,896,069)
At 31 December 2017	<u>333,122,249</u>	<u>10,698,249</u>	<u>(61,216,900)</u>	<u>282,603,598</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

33. RELATED PARTY TRANSACTIONS

- (i) In addition to the transactions detailed elsewhere in these financial statements, the Group had the following material transactions with related parties during the year:

Names of related party and relationship	Natures of transaction	Year ended 31 December	
		2017	2016
		HK\$	HK\$
Kang Ming De, Associate	Acquisition of distressed debt assets	125,555,116	–
Kang Ming De, Associate	Disposal of a distressed debt asset	19,599,972	–
China Minsheng Financial Holding Corporation Limited, Related company	Interest expenses (note)	70,000	190,000
CM Wealth Holdings Limited, Related company	Interest expenses (note)	–	95,000

Note: The related party transactions were carried on terms mutually agreed between the Group and related companies, and conducted in the ordinary and usual course of the Group's business. The related companies are the subsidiaries of CMI Hong Kong which has shareholding in the Company with significant influence.

- (ii) Compensation of key management personnel of the Group, including directors' remuneration as disclosed in note 11 to the consolidated financial statements is as follows:

	Year ended 31 December	
	2017	2016
	HK\$	HK\$
Salaries, allowances and benefits in kind	2,300,840	3,070,646
Contributions to defined contribution plans	180,720	171,647
	2,481,560	3,242,293

- (iii) Details of the balances with related parties are disclosed in note 27 to the consolidated financial statements.

The Group has not made any provision on impairment for bad or doubtful debts in respect of related parties debtors, nor has any guarantee been given or received during the year ended 31 December 2017 regarding related party balances (2016: Nil).

- (iv) During the year ended 31 December 2016, the Group acquired additional 12% paid-up capital of the subsidiary, PT Hang Huo Investment, and the loan owned by the subsidiary to the non-controlling interests at a consideration of SG\$2,820,000.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

34. OPERATING LEASE ARRANGEMENTS

As lessee

At 31 December 2017, the Group had total future minimum lease payments under non-cancellable operating leases of office rental which are payable as follows:

	At 31 December	
	2017	2016
	HK\$	HK\$
Within one year	1,075,759	469,739
In the second to fifth years inclusive	494,898	–
	1,570,657	469,739

For the year ended 31 December 2017, the minimum leases payments recognised by the Group are HK\$1,087,767 (2016: HK\$1,211,502).

As lessor

The Group leases certain retail space and areas of its hotel properties under operating lease arrangements, with leases negotiated for terms ranging from 1 to 2 years. The terms of leases generally also require the tenants to pay security deposits and, in certain cases, provide for periodic rent adjustments according to the terms under the leases.

At 31 December 2017, the Group had total future minimum lease receivables under non-cancellable operating leases with its tenants falling due as follows:

	At 31 December	
	2017	2016
	HK\$	HK\$
Within one year	4,219,065	3,293,701
In the second to fifth years inclusive	1,750,321	345,576
	5,969,386	3,639,277

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

35. CAPITAL COMMITMENTS

At 31 December 2017, the Group had the following capital commitments:

	At 31 December	
	2017	2016
	HK\$	HK\$
Contracted, but not provided for, in respect of		
Property, plant and equipment (<i>note a</i>)	61,440,832	33,322,594
Investment in a subsidiary (<i>note b</i>)	–	39,000,000

Notes:

- a. As at 31 December 2017, the Group had commitment, which is contracted to pay for SG\$2,900,000 (equivalent to HK\$16,849,000) as earnest and advance refundable deposit pursuant to the acquisition of assets in Indonesia. Details of the acquisition were disclosed in the Company's announcement dated 27 December 2017.
- b. On 22 December 2016, Silver Stone Investments Limited (the "Purchaser"), a wholly-owned subsidiary of the Company, and Mr. Kwok Wai Leng (the "Vendor") entered into a sale and purchase agreement, pursuant to which the Purchaser conditionally agreed to purchase and the Vendor conditionally agreed to sell the paid-up capital of AK Enterprise Incorporation Limited and the loan owned by the AK Enterprise Incorporation Limited to the shareholders at a total consideration of HK\$39,000,000.

36. CONTINGENT LIABILITIES

The Group did not have any contingent liabilities as at 31 December 2017 (2016: Nil).

37. NOTES SUPPORTING CASH FLOW STATEMENT

(a) Cash and cash equivalents comprise:

	At 31 December	
	2017	2016
	HK\$	HK\$
Cash available on demand	60,018,281	187,600,277
Overdrafts	(17,258,286)	(13,162,817)
Cash and cash equivalents in the consolidated cash flow statement	42,759,995	174,437,460
Significant non-cash transactions are as follows:		
<i>Investment activities</i>		
Recorded construction payables for additions of property, plant and equipment	–	12,200,587

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

37. NOTES SUPPORTING CASH FLOW STATEMENT (cont'd)

(b) Reconciliation of liabilities arising from financing activities:

	Obligations under finance lease (note 26)	Amount due to a non-controlling shareholder of subsidiaries	Amount due to a related company	Amount due to a director	Interest- bearing bank borrowings, exclude bank overdrafts (note 28)	Convertible bonds (note 30)	Total
	HK\$	HK\$	HK\$	HK\$	HK\$	HK\$	HK\$
At 1 January 2017	439,843	8,464,814	50,000,000	7,707,457	183,535,987	15,478,362	265,626,463
Changes from cash flows:							
Proceeds from new bank loans	-	-	-	-	9,073,032	-	9,073,032
Repayment of bank loans	-	-	-	-	(31,201,290)	-	(31,201,290)
Advance from/(repayment of)	-	-	(50,000,000)	109,023,006	-	-	59,023,006
Capital element of finance lease rentals paid	(185,086)	-	-	-	-	-	(185,086)
Interest element of finance lease rentals paid	(19,329)	-	-	-	-	-	(19,329)
Interest paid	-	-	(70,000)	-	(6,684,946)	(2,528)	(6,757,474)
Total changes from financing cash flows:	(204,415)	-	(50,070,000)	109,023,006	(28,813,204)	(2,528)	29,932,859
Exchange adjustments:	33,670	20,396	-	2,423,903	15,970,547	-	18,448,516
Other changes:							
Interest expenses	-	-	70,000	-	6,378,564	-	6,448,564
Capitalised borrowing costs	-	-	-	-	306,382	2,070,186	2,376,568
Finance charges on obligations under finance lease	19,329	-	-	-	-	-	19,329
Total other changes	19,329	-	70,000	-	6,684,946	2,070,186	8,844,461
At 31 December 2017	288,427	8,485,210	-	119,154,366	177,378,276	17,546,020	322,852,299

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

38. INTERESTS IN SUBSIDIARIES

Details of the principal subsidiaries are as follows:

Company name	Place, date of incorporation/ establishment and kind of legal entity	Particulars of issued and fully paid share capital/ registered capital	Percentage of equity attributable to the Company		Principal activities and place of operation
			Direct %	Indirect %	
Subsidiaries					
Hang Huo Investment Pte. Ltd.	Republic of Singapore, 4 May 2004, limited liability company	3,000,000 shares of SG\$1 per share	–	100	Hotel ownership, Republic of Singapore
Link Hotels International Pte. Ltd.	Republic of Singapore, 21 May 2007, limited liability company	1,000,000 shares of SG\$1 per share	–	100	Operation of hotel services, Republic of Singapore
PT Hang Huo Investment	Republic of Indonesia, 27 July 2013, limited liability company	3,000,000 shares of United States dollar ("USD") 1 per share	–	92	Accommodation (hotel and cottage) and real estate, Indonesia
PT Hang Huo International	Republic of Indonesia, 29 May 2015, limited liability company	225,000 shares of USD1 per share	–	90	Property investment, Indonesia
Star Adventure Investment Limited	Hong Kong, 9 October 2015, limited liability company	Ordinary share of HK\$1	–	100	Investment holding, Hong Kong
Link Kaga Company Limited	Japan, 30 March 2016, limited liability company	40 shares of JPY 50,000 each	–	100	Operation of hotel services, Japan
Guangxi Heng He Zhi Da Asset Management Limited	The PRC, 15 December 2016, limited liability company	USD50,000,000	–	100	Provision of distressed debt assets management services, The PRC

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

39. NON-CONTROLLING INTERESTS

The total non-controlling interests as at 31 December 2017 is HK\$5,646,750, among which HK\$4,896,052 is attributable to PT Hang Huo Investment (2016: HK\$4,793,525) and HK\$750,698 is for PT Hang Huo International (2016: HK\$729,760).

Set out below are the summarised financial information for the subsidiaries including PT Hang Huo Investment and PT Hang Huo International that have non-controlling interests that are material to the Group, and the information below is the amount before inter-company elimination:

	PT Hang Huo Investment		PT Hang Huo International	
	2017 HK\$	2016 HK\$	2017 HK\$	2016 HK\$
For the year ended 31 December				
Revenue	-	-	-	-
Profit for the year	1,150,178	9,528,466	193,992	5,792,263
Total comprehensive income	1,281,606	5,400,894	209,392	5,677,030
Profit allocated to non-controlling interests	92,014	683,650	19,399	579,226
For the year ended 31 December				
Cash flows used in operating activities	(88,433)	(6,249)	(54,982)	(160,691)
Cash flows used in investing activities	(4,647,299)	(108,971,452)	-	(11,148,837)
Cash flows generated from/(used in) financing activities	4,054,063	103,136,632	(1,558,667)	11,154,674
Net cash outflows	(681,669)	(5,841,069)	(1,613,649)	(154,854)
As at 31 December				
Current assets	251,500	2,454,574	1,785,614	3,357,680
Non-current assets	269,460,640	262,562,062	19,152,414	18,778,938
Current liabilities	(203,477,177)	(200,520,582)	(11,389,700)	(12,884,449)
Non-current liabilities	(5,034,307)	(4,577,004)	(2,041,350)	(1,954,583)
Net assets	61,200,656	59,919,050	7,506,978	7,297,586
Accumulated non-controlling interests	4,896,052	4,793,525	750,698	729,760

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

40. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments at the end of the reporting period are as follows:

(a) Categories of financial instruments

	At 31 December	
	2017	2016
	HK\$	HK\$
Financial assets		
Loan and receivables:		
Distressed debt assets classified as receivables	128,257,463	–
Trade receivables	1,489,490	1,988,722
Deposits and other receivable	1,149,816	1,191,511
Amount due from an associate	22,458,524	–
Cash and cash equivalents	60,018,281	187,600,277
	213,373,574	190,780,510
Financial liabilities		
Financial liabilities measured at amortised cost:		
Trade payables	1,393,580	1,029,509
Accruals and other payables	15,782,078	17,954,620
Obligations under finance lease	288,427	439,843
Amount due to a non-controlling shareholder of subsidiaries	8,485,210	8,464,814
Amount due to a related company	–	50,000,000
Amount due to a director	119,154,366	7,707,457
Interest-bearing bank borrowings, secured	194,636,562	196,698,804
Convertible bonds	17,546,020	15,478,362
	357,286,243	297,773,409

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

40. FINANCIAL INSTRUMENTS BY CATEGORY (cont'd)

(b) Financial risk management

The Group's principal financial instruments comprise distressed debt assets classified as receivables, amount due from an associate, cash and cash equivalents, trade and other payables, amount due to a director, amount due to a related company, interest-bearing bank borrowings and convertible bonds. The Group has various other financial assets and liabilities such as trade and other receivables, obligations under finance lease and balance with a non-controlling shareholder of subsidiaries.

The main risks arising from the Group's financial instruments are foreign currency risk, credit risk, interest rate risk and liquidity risk. The board of directors regularly review relevant policies for managing each of these risks and they are summarised below.

Foreign currency risk

The Group is exposed to foreign currency risk primarily through transactions that are denominated in currencies other than the functional currency of the group entities.

Substantially all the transactions of the Company's major subsidiaries are carried out in SG\$, IDR, JPY and RMB, which are the functional currencies of the major subsidiaries. Therefore, the risks on foreign currency risk are minimal.

The currencies giving rise to this risk are primarily SG\$, IDR, JPY and RMB at company level as the Company has amounts due from subsidiaries denominated in SG\$, IDR, JPY and RMB.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

40. FINANCIAL INSTRUMENTS BY CATEGORY (cont'd)

(b) Financial risk management (cont'd)

Foreign currency risk (cont'd)

The following table indicates the sensitivity to a reasonably possible change in the exchange rate of currencies, with all other variables held constant, of the Group's other component of equity:

	Year ended 31 December	
	2017	2016
	Effect on other component of equity	Effect on other component of equity
	HK\$	HK\$
SG\$ to HK\$:		
Appreciates by 5% (2016: 5%)	4,067,502	2,317,732
Depreciates by 5% (2016: 5%)	(4,067,502)	(2,317,732)
IDR to HK\$:		
Appreciates by 1%	1,022,966	1,136,036
Depreciates by 1%	(1,022,966)	(1,136,036)
JPY to HK\$:		
Appreciates by 1%	165,894	–
Depreciates by 1%	(165,894)	–
RMB to HK\$:		
Appreciates by 1%	845,196	–
Depreciates by 1%	(845,196)	–

Credit risk

The Group's credit risk is primarily attributable to its trade receivables, other receivables and cash and cash equivalents. There was no history of default for other receivables. The bank deposits are placed in the banks with high credit-ratings.

In respect of trade receivables, the Group trades only with recognised and credit worthy customers and the receivable balances are monitored on an ongoing basis and on an individual basis. The Group did not have a significant degree of concentration of credit risk on trade receivables. As at 31 December 2017, the trade receivables from the five largest debtors represented 19% (2016: 11%) of the total trade receivables respectively, while the largest debtor represented 5% (2016: 7%) of the total trade receivables respectively. Given the credit worthiness and reputation of the major debtors, management believes the risk arising from concentration is manageable and not significant.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

40. FINANCIAL INSTRUMENTS BY CATEGORY (cont'd)

(b) Financial risk management (cont'd)

Credit risk (cont'd)

The Group has investments in distressed debt assets classified as receivables which contain certain elements of credit risk. Depending on the status of the obligor of distressed debt asset, the Group decide to pursue cash collections from disposing of the obligor's pledged assets, credit risk arises in such situation. To minimize the credit risk of distressed debt assets, the Group assesses the value of collateral which can fully covers the credit exposure before purchasing the distressed debt assets.

Interest rate risk

The Group's exposure to interest rate risk arises from interest-bearing bank borrowings from financial institutions, Convertible Bonds and amount due to a related company. The Group's policy is to maintain an efficient and optimum cost structure using a combination of fixed and variable rate debts and short and long term borrowings. The Group's results are affected by changes in interest rates due to the impact of such changes on interest expenses from bank borrowings which are at floating interest rates.

The following table demonstrates the sensitivity analysis of the interest-bearing bank borrowings at the end of reporting period if there was 1% change in interest rates, with all other variables held constant, of the Group's profit after income tax:

	Year ended 31 December			
	2017		2016	
	HK\$	HK\$	HK\$	HK\$
	+1%	-1%	+1%	-1%
(Decrease)/increase in profit after tax for the year	(350,811)	350,811	(321,486)	321,486

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

40. FINANCIAL INSTRUMENTS BY CATEGORY (cont'd)

(b) Financial risk management (cont'd)

Liquidity risk

The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

The following tables show the remaining contractual maturities at the end of the reporting period of the Group's financial liabilities, based on undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the reporting date) and the earliest date the Company can be required to pay.

	Carrying amount	Total contractual undiscounted cash flow	Within 1 year or on demand	More than 1 year but less than 5 years	More than 5 years
2017	HK\$	HK\$	HK\$	HK\$	HK\$
Trade payables	1,393,580	1,393,580	1,393,580	-	-
Accruals and other payables	15,782,078	15,782,078	15,782,078	-	-
Obligations under finance lease	288,427	299,562	211,539	88,023	-
Amount due to a non-controlling shareholder of subsidiaries	8,485,210	8,485,210	8,485,210	-	-
Amount due to a director	119,154,366	119,154,366	119,154,366	-	-
Interest-bearing bank borrowings subject to a repayment on demand clause	52,339,366	53,219,524	53,219,524	-	-
Other interest-bearing bank borrowings	142,297,196	155,504,043	36,639,779	109,859,775	9,004,489
Convertible bonds	17,546,020	25,285,350	2,518	25,282,832	-
Total	357,286,243	379,123,713	234,888,594	135,230,630	9,004,489

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

40. FINANCIAL INSTRUMENTS BY CATEGORY (cont'd)

(b) Financial risk management (cont'd)

Liquidity risk (cont'd)

	Carrying amount HK\$	Total contractual undiscounted cash flow HK\$	Within 1 year or on demand HK\$	More than 1 year but less than 5 years HK\$	More than 5 years HK\$
2016					
Trade payables	1,029,509	1,029,509	1,029,509	–	–
Accruals and other payables	17,954,620	17,954,620	17,954,620	–	–
Obligations under finance lease	439,843	468,377	193,856	274,521	–
Amount due to a non-controlling shareholder of subsidiaries	8,464,814	8,464,814	8,464,814	–	–
Amount due to a related company	50,000,000	50,900,000	50,900,000	–	–
Amount due to a director	7,707,457	7,707,457	7,707,457	–	–
Interest-bearing bank borrowings subject to a repayment on demand clause	45,311,417	45,862,642	45,862,642	–	–
Other interest-bearing bank borrowings	151,387,387	167,945,167	33,237,814	108,900,318	25,807,035
Convertible bonds	15,478,362	25,287,868	2,518	25,285,350	–
Total	297,773,409	325,620,454	165,353,230	134,460,189	25,807,035

Specifically, for bank borrowings which contain a repayment on demand clause which can be exercised at the bank's sole discretion, the above analysis shows the cash outflow based on the earliest period in which the Group can be required to pay, that is if the lenders were to invoke their unconditional rights to call the loans with immediate effect.

The table below summarises the maturity analysis of interest-bearing bank borrowings with a repayment on demand clause based on agreed scheduled repayments set out in the loan agreements. The amounts include interest payments computed using contractual rates.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

40. FINANCIAL INSTRUMENTS BY CATEGORY (cont'd)

(b) Financial risk management (cont'd)

Liquidity risk (cont'd)

Taking into account the Group's financial position, the directors do not consider that it is probable that the bank will exercise its discretion to demand immediate repayment. The directors believe that such interest-bearing bank borrowings will be repaid in accordance with the scheduled repayment dates set out in the loan agreements.

	Carrying amount <i>HK\$</i>	Total contractual undiscounted cash flow <i>HK\$</i>	Within 1 year or on demand <i>HK\$</i>
31 December 2017	<u>52,339,366</u>	<u>53,219,524</u>	<u>53,219,524</u>
31 December 2016	<u>45,311,417</u>	<u>45,862,642</u>	<u>45,862,642</u>

Capital management

The Group's capital management objectives are to ensure the Group's ability to continue as a going concern and to provide an adequate return to shareholders by pricing services commensurately with the level of risk.

The Group actively and regularly reviews its capital structure and makes adjustments in light of changes in economic conditions. The Group monitors its capital structure on the basis of the net debt to equity ratio. For this purpose net debt is defined as obligations under finance lease, balances with related parties, borrowings and convertible bonds less cash and cash equivalents. In order to maintain or adjust the ratio, the Group may adjust the amount of dividends paid to shareholders, issue new shares, return capital to shareholders, raise new debt financing or sell assets to reduce debt.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

40. FINANCIAL INSTRUMENTS BY CATEGORY (cont'd)

(b) Financial risk management (cont'd)

Capital management (cont'd)

The Group's net debt to equity ratio at the end of reporting period was:

	At 31 December	
	2017	2016
	HK\$	HK\$
Obligations under finance lease	288,427	439,843
Amount due to a non-controlling shareholder of subsidiaries	8,485,210	8,464,814
Amount due to a related company	–	50,000,000
Amount due to a director	119,154,366	7,707,457
Interest-bearing bank borrowings	194,636,562	196,698,804
Convertible bonds	17,546,020	15,478,362
Less: Cash and cash equivalents	(60,018,281)	(187,600,277)
Net debts	280,092,304	91,189,003
Total equity	476,171,146	451,521,963
Net debt to equity ratio	59%	20%

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

41. HOLDING COMPANY STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2017

	<i>Note</i>	2017 HK\$	2016 <i>HK\$</i>
Non-current assets			
Property, plant and equipment		249,049	350,274
Interests in subsidiaries		39,000,080	80
Total non-current assets		39,249,129	350,354
Current assets			
Deposits, prepayments and other receivable		2,032,106	509,621
Amounts due from subsidiaries		270,312,587	187,103,390
Cash and cash equivalents		56,217,983	178,098,315
Total current assets		328,562,676	365,711,326
Current liabilities			
Amount due to a subsidiary		44,443	–
Accruals and other payables		3,348,325	2,243,651
Amount due to a related company		–	50,000,000
Amount due to a director		60,779,419	5,350,000
Total current liabilities		64,172,187	57,593,651
Net current assets		264,390,489	308,117,675
Total assets less current liabilities		303,639,618	308,468,029
Non-current liability			
Convertible bonds		17,546,020	15,478,362
Net assets		286,093,598	292,989,667
Equity			
Share capital		3,490,000	3,490,000
Reserves	32	282,603,598	289,499,667
Total equity		286,093,598	292,989,667

On behalf of the Board

Ngan Iek

Datuk Siew Pek Tho

PARTICULARS OF PROPERTIES

INVESTMENT PROPERTIES IN INDONESIA

Location	Use	Lease expiry	Approximate site area sq.m.	Group's interest %
Land located at Malang Rapat, Gunung Kijang, Bintan, Riau Island, Indonesia	Commercial	2044	410,633	92
Land located at Gunung Kijang Village, Gunung Kijang, Bintan, Riau Island, Indonesia	Commercial	2046	78,257	90

FINANCIAL SUMMARY

A summary of the results and of the financial position of Link Holdings Limited (the "Company", together with its subsidiaries, the "Group") for the last five financial years, are extracted from the published audited financial statements, is set out below:

	Year ended 31 December				
	2017	2016	2015	2014	2013
	HK\$	HK\$	HK\$	HK\$	HK\$
Revenue	66,017,970	52,336,912	41,961,139	67,828,429	78,433,094
Profit before income tax expense	19,504,567	17,654,559	273,810	1,867,531	28,019,297
Profit/(loss) for the year	11,158,502	11,938,609	1,296,995	(1,483,416)	23,378,648
Total comprehensive income for the year	24,649,183	9,565,719	53,618,906	(17,066,963)	19,737,062

	As at 31 December				
	2017	2016	2015	2014	2013
	HK\$	HK\$	HK\$	HK\$	HK\$
Total assets	866,760,665	767,124,035	753,977,949	407,204,053	389,265,839
Total liabilities	(390,589,519)	(315,602,072)	(309,442,904)	(253,325,151)	(270,138,730)
Non-controlling interests	(5,646,750)	(5,523,285)	(8,270,769)	(4,655,739)	(4,707,164)
	470,524,396	445,998,678	436,264,276	149,223,163	114,419,945

Note:

The summary of the consolidated results of the Group for the year ended 31 December 2013 and of the assets and liabilities as at 31 December 2013 have been extracted from the prospectus of the Company dated 30 June 2014. Such summary was prepared as if the current structure of the Group had been in existence throughout these financial years.

The consolidated results of the Group for each of the two years ended 31 December 2016 and 2017 and the consolidated assets and liabilities of the Group as at 31 December 2016 and 2017 are those set out on pages 60 to 62 of this annual report.

The summary above does not form part of the audited financial statements.