

# StarGlory Holdings Company Limited


(formerly known as New Wisdom Holding Company Limited 新智控股有限公司)

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 8213



**ANNUAL REPORT**  
**2018/19**



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*This report, for which the directors (the “Directors”) of StarGlory Holdings Company Limited (the “Company”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “GEM Listing Rules”) for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.*

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# Corporate Information

## EXECUTIVE DIRECTORS

Mr. Huang Chao (*Chairman*,  
appointed on 10 October 2018)  
Mr. Chan Kin Chun Victor (*Chairman*,  
resigned on 10 October 2018)  
Mr. Wu Xiaowen (appointed on 21 May 2019)  
Mr. Zheng Hua (resigned on 21 May 2019)

## INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Chan Yee Ping Michael  
Mr. Deng Guozhen  
Mr. Zeng Shiquan

## COMPANY SECRETARY

Ms. Lam Kit Yan *FCPA*

## COMPLIANCE OFFICER

Mr. Huang Chao

## AUDIT COMMITTEE

Mr. Chan Yee Ping Michael (*Chairman*)  
Mr. Deng Guozhen  
Mr. Zeng Shiquan

## REMUNERATION COMMITTEE

Mr. Deng Guozhen (*Chairman*)  
Mr. Huang Chao  
Mr. Chan Yee Ping Michael

## NOMINATION COMMITTEE

Mr. Huang Chao (*Chairman*)  
Mr. Chan Yee Ping Michael  
Mr. Zeng Shiquan

## CORPORATE GOVERNANCE COMMITTEE

Mr. Chan Yee Ping Michael (*Chairman*)  
Mr. Huang Chao  
Mr. Zeng Shiquan

## AUTHORIZED REPRESENTATIVES

Mr. Huang Chao  
Ms. Lam Kit Yan *FCPA*

## PRINCIPAL BANKER

The Bank of East Asia Limited

## AUDITOR

PKF Hong Kong Limited  
Certified Public Accountants  
26th Floor, Citicorp Centre  
18 Whitfield Road  
Causeway Bay, Hong Kong

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

SMP Partners (Cayman) Limited  
Royal Bank House – 3rd Floor  
24 Shedden Road, P.O. Box 1586  
Grand Cayman, KY1-1110, Cayman Islands

## HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited  
Shops 1712-1716, 17th Floor, Hopewell Centre  
183 Queen's Road East, Wanchai  
Hong Kong

## REGISTERED OFFICE

PO Box 309  
Ugland House  
Grand Cayman KY1-1104  
Cayman Islands

## HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

6th Floor  
Southland Building  
48 Connaught Road Central  
Central,  
Hong Kong

## COMPANY'S WEBSITE ADDRESS

[www.stargloryhcl.com](http://www.stargloryhcl.com)

## GEM STOCK CODE

8213

*Note: Information in this section is as at the date of this report*

# Chairman's Statement

Dear shareholders,

On behalf of the board (the "Board") of directors (the "Director(s)") of StarGlory Holdings Company Limited (the "Company"), I am pleased to present the audited annual results of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 March 2019 (the "Reporting Period").

During the Reporting Period, the escalating US-China trade war and the returning interest rate hike cycle, as well as the political turmoil across the globe, such as the stagnation in the denuclearization process of North Korea and the Brexit deadlock, undermined the global economy and continued to cloud the outlook with heightened downside risks. Not only do these affected local investment, but also influenced the domestic consumption sentiment, with uncertainties weighing on the food and beverage industry.

As to the local market, despite of a stable domestic demand and a decent employment situation, Hong Kong's economy has been buffeted by China's slowing economy, along with cooling property prices and volatile stock markets, leading Hong Kong's Gross Domestic Product ("GDP") grew by a mere 3% year-on-year in 2018. Furthermore, a 0.6% growth in the city's GDP in the first quarter of 2019 was the weakest increase since the third quarter of 2009, compared with a revised 1.2% pace of growth in the final quarter of 2018, signaling a slowdown. Although the recently constructed transportation infrastructures increased the number of visitors to Hong Kong, which brought along tourists' spending, the food and beverage sector continued to be subject to rising expenditure on food ingredients, rent and labor cost, as well as facing mounting pressure from intensified competition.

While the food and beverage industry remained challenging during the Reporting Period, the Group showed dedication to staying current with consumer preferences and adapting to the fast-changing market environment, and stepped up our efforts to provide customers with great dining experiences. With a view to preserving our competitiveness, the Group remained focused on developing our Japanese brands, including Italian Tomato, Ginza Bairin ("銀座梅林"), Shirokuma Curry ("白熊咖喱") and Enmaru ("炎丸"); whilst strategically restructuring operations in the Mainland and Hong Kong to extend our business footprints.

During the Reporting Period, the Group reassessed our overall performance of different brands and strived to accommodate customers' demand to boost competitiveness of our food and beverage business. In order to provide more high-quality food and create a pleasant dining experience for customers, the Group continued to refine the menu combination. With an aim to improve profit margins and operational efficiency, the Group implemented reform measures such as streamlining workforce to control operating costs. The Group successfully enhanced our attractiveness to both new and existing customers in this financial year.

Looking ahead, the Group will remain steadfast prudential initiatives to match our cost structure and operating environment, whilst enhancing our interactivity with consumers to keep abreast of the market needs. Setting sights on reinforcing our successful brand identity and elevating brand awareness, the Group will continue to build its success on key strategies to gain a favorable position in the food and beverage industry.



## Chairman's Statement

In addition, the Group invested in e-cigarette business. With the growth momentum of the e-cigarette market, the Group is confident with its development potential, and is optimistic about achieving a profit in the business down the road. The Group will make good use of the newly established e-cigarette office in Huizhou, China and expand the business in the future. The Group intends to build a new e-cigarette brand through developing e-cigarette liquid and e-cigarette cartridge with new ingredients, possibly acquiring suitable e-cigarette production lines and setting up an extensive sales network. The Group will also actively participate in trade exhibitions to propel sales of e-cigarette and seek more business cooperation opportunities.

Last but not least, on behalf of the Board, I would like to express my sincere gratitude to all of our employees for their hard work and dedication in the past year; and all shareholders and customers for their strong support. The Group will continue to strengthen its core competitiveness and explore new business growth impetuses, thereby broadening its revenue stream and achieving better returns for its shareholders.

**Huang Chao**

*Chairman*

Hong Kong, 25 June 2019

# Corporate Governance Report

The Company is firmly committed to maintaining and ensuring a high level of corporate governance standards and will review and improve the corporate governance practices and standards constantly. The Board has reviewed the Group's corporate governance practices and is satisfied that the Company has complied with the Code Provisions under the Corporate Governance Code set out in Appendix 15 to the GEM Listing Rules (the "CG Code") throughout the financial year ended 31 March 2019 save as the deviation from Code Provision A.6.7 of the Corporate Governance Code. Details of the deviation and the considered reasons are set out in the relevant section below.

## DIRECTORS' SECURITIES TRANSACTIONS

Throughout the financial year ended 31 March 2019, the Company adopted a code of conduct regarding Directors' securities transactions on terms no less exacting than the required standard of dealings set out in Rules 5.48 to 5.67 of the GEM Listing Rules. Having made specific enquiries of all Directors, the Company confirms that all of the Company's Directors have complied with such required standard of dealings and its code of conduct regarding Directors' securities transactions.

## THE BOARD

### Board of Directors

The Board currently consists of five members including two executive Directors, namely Mr. Huang Chao and Mr. Wu Xiaowen, and three independent non-executive Directors, namely Mr. Chan Yee Ping Michael, Mr. Deng Guozhen and Mr. Zeng Shiquan. Save as disclosed in the section headed "Directors and Senior Management" on pages 41 to 45 of this annual report, there is no other relationship between the Board members.

The Company complied at all times during the financial year ended 31 March 2019 with the requirements of the GEM Listing Rules relating to the appointment of at least three independent non-executive Directors and has arranged appropriate insurance cover for the Directors.

Mr. Chan Yee Ping Michael, being the independent non-executive Director, possesses the appropriate professional qualifications or accounting or related financial management expertise as required under Rule 5.05(2) of the GEM Listing Rules. All independent non-executive Directors bring their wealth of experience to the Board and serve the important function of advising the management on strategy development to ensure that the Board maintains high standards in financial and other mandatory reporting as well as providing adequate checks for safeguarding the interests of the shareholders and the Company as a whole. None of the independent non-executive Directors has any business or financial interests with the Group and all independent non-executive Directors confirmed their independence to the Group as at 31 March 2019 in accordance with Rule 5.09 of the GEM Listing Rules.

# Corporate Governance Report

## THE BOARD (cont'd)

### Board of Directors (cont'd)

Despite that, pursuant to the articles of association of the Company, at every annual general meeting of the Company, one-third of the Directors (for the time being, or, if their number is not a multiple of three, the number nearest to but not exceeding one-third) shall retire from office by rotation, provided that the chairman of the Board and/or the managing director of the Company shall not, while holding such office, be subject to retirement by rotation or be taken into account in determining the number of Directors to retire in each year.

### Executive Directors

The executive Directors are responsible for running the Group and executing the strategies adopted by the Board. They lead the Group's management team in accordance with the directions set by the Board and are responsible for ensuring that a proper internal control system is in place and that the Group's business conforms with the applicable laws and regulations.

### Independent non-executive Directors

Independent non-executive Directors serve an important function of advising the management on strategy development and ensure that the Board maintains high standards in financial and other mandatory reporting as well as providing adequate checks and balances for safeguarding the interests of the shareholders and the Company as a whole.

Mr. Chan Yee Ping Michael and Mr. Deng Guozhen, being the independent non-executive Directors who were appointed on 8 November 2016 have signed a letter for renewal of appointment for a term of one year ending on 7 November 2019 with the Company, unless terminated earlier by either side by giving the other not less than one month's prior written notice and subject to retirement by rotation and re-election at the Company's annual general meetings in accordance with the articles of association of the Company.

Mr. Zeng Shiquan, being the independent non-executive Director of the Company who was appointed on 28 March 2018 has signed a letter for renewal of appointment for a term of one year ending on 27 March 2020 with the Company, unless terminated earlier by either side by giving the other not less than one month's prior written notice and subject to retirement by rotation and re-election at the Company's annual general meetings in accordance with the articles of association of the Company.



# Corporate Governance Report

## THE BOARD (cont'd)

### Independent non-executive Directors (cont'd)

The commencement dates of the appointment for each of the independent non-executive Directors are as follows:

| <b>Independent non-executive Directors</b> | <b>Commencement Date</b>               |
|--|--|
| Mr. Chan Yee Ping Michael                  | Initially appointed on 8 November 2016 |
| Mr. Deng Guozhen                           | Initially appointed on 8 November 2016 |
| Mr. Zeng Shiquan                           | Initially appointed on 28 March 2018   |

## CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Code Provision A.2.1 stipulates that the roles of chairman and chief executive officer should be separated and should not be performed by the same individual. The responsibilities between the chairman and the chief executive officer should be clearly established and set out in writing. The chairman's responsibility is to manage the Board while the chief executive officer's is to manage the business of the Group.

During the period from 1 April 2018 to 10 October 2018 and from 10 October 2018 to 31 March 2019, Mr. Chan Kin Chun Victor and Mr. Huang Chao, respectively, was the chairman of the Board (the "Chairman") responsible for managing the Board, providing leadership for the Board and ensuring good corporate governance practices and procedures are established, while during the year ended 31 March 2019, Mr. Zheng Hua focused on daily management of the businesses of the Group, and implemented such objectives, policies, strategies and business plans as approved and instructed by the Board. The roles of the Chairman and chief executive were segregated and are not exercised by the same individual during the Reporting Period. As such, the Board considers that sufficient measures have been taken to serve the purpose of Provision A.2.1 under the Code.

## AUDIT COMMITTEE

The Company had established an Audit Committee with written terms of reference in compliance with Rules 5.28 and 5.29 of the GEM Listing Rules. The Audit Committee comprised of three independent non-executive Directors, namely Mr. Chan Yee Ping Michael, Mr. Deng Guozhen and Mr. Zeng Shiquan. Mr. Chan Yee Ping Michael currently serves as the chairman of the Audit Committee and he possess the appropriate professional qualifications or accounting or related financial management expertise as required under Rule 5.05(2) of the GEM Listing Rules.

# Corporate Governance Report

## AUDIT COMMITTEE (cont'd)

A total of four Audit Committee meetings were held during the financial year ended 31 March 2019 to review and discuss the annual, quarterly and interim results and financial statements of the Group respectively. The adequacy of the Company's policies and procedures regarding financial reporting, risk management and internal control systems were also discussed. Additional meetings may also be held by the Audit Committee from time to time to discuss special projects or other issues that the Audit Committee considers necessary. The external auditor of the Group may request a meeting with the Audit Committee if they consider necessary.

The authorities of the Audit Committee include (1) investigation of any activity within its terms of reference; (2) seeking any information it requires from any employee; and (3) obtaining outside legal or other independent professional advice if it considers necessary.

The main duties of the Audit Committee include but not limited to the followings:

- To consider the selection and appointment of the external auditor, the audit fee, and any question concerning the resignation or dismissal of the external auditor;
- To discuss with the external auditor the nature and scope of the audit;
- To review and monitor the external auditor's independence and the objectivity and the effectiveness of the audit process in accordance with applicable standards;
- To develop and implement policy on the engagement of external auditor to supply non-audit services;
- To review the Group's quarterly, interim and annual financial statements and results respectively before submitting to the Board;
- To discuss any problems and reservations arising from the final audits and any matters that the external auditor may wish to discuss;
- To review the Group's statement on risk management and internal control systems prior to its endorsement by the Board;
- To consider the major findings of any internal investigation and the management's response;
- To consider other topics, as determined by the Board; and
- To review arrangements that employees of the Company and its subsidiaries can use, in confidence, to raise concerns about possible improprieties in financial reporting, risk management, internal control or other matters.

# Corporate Governance Report

## AUDIT COMMITTEE (cont'd)

Throughout the year under review, the Audit Committee discharged its responsibilities, reviewed and discussed the financial results, risk management and the internal control systems of the Group. As regards external auditor's remuneration, audit service was provided by the Group's external auditor during the year under review.

## CORPORATE GOVERNANCE FUNCTION

The Company has established the Corporate Governance Committee on 13 February 2012 with written terms of reference in compliance with Code Provision D.3.1 under Appendix 15 of the GEM Listing Rules. Mr. Chan Yee Ping Michael currently serves as the chairman of the Corporate Governance Committee of the Company and Mr. Chan Kin Chun Victor and Mr. Zeng Shiquan have been appointed as members of the Corporate Governance Committee. Following Mr. Chan Kin Chun Victor's resignation with effect from 10 October 2018, Mr. Huang Chao has been appointed a member of the Corporate Governance Committee in his place.

The main duties of the Corporate Governance Committee are as follows:

- To develop and review the Company's policies and practices on corporate governance;
- To review and monitor the training and continuous professional development of the Directors and the senior management;
- To review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- To develop, review and monitor the code of conduct applicable to the Directors and the employees of the Group;
- To review the Company's compliance with the Corporate Governance Code and disclosure in the Corporate Governance Report as required under the GEM Listing Rules;
- To direct and supervise the investigation into any matter brought to the Committee's attention within the scope of its duties;
- To review annually and recommend to the Board changes as necessary to the terms of reference of the Board and its committees; and
- To make any other recommendations to the Board as it deems appropriate on any area within its scope of duties where action or improvement is needed.

During the Reporting Period, the Corporate Governance Committee held a meeting to discuss the above.

# Corporate Governance Report

## DIRECTORS' ATTENDANCE AT BOARD MEETINGS, COMMITTEE MEETINGS AND GENERAL MEETINGS

Set out below are the attendance records of all the Directors at the Company's board meetings, board committee meetings and general meetings held during the year ended 31 March 2019:

|   | No. of meetings attended/No. of meetings held |                          |                               |                                 |   |                  |
|---|---|--------------------------|-------------------------------|---------------------------------|---|------------------|
|   | Board Meetings                                | Audit Committee Meetings | Nomination Committee Meetings | Remuneration Committee Meetings | Corporate Governance Committee Meetings | General Meetings |
| <b>Executive Directors</b>  |   |                          |                               |                                 |   |                  |
| Mr. Huang Chao ( <i>Chairman</i> , appointed on 10 October 2018)          | 6/6   | N/A                      | 0/0                           | 0/0                             | 0/0                                     | 1/1              |
| Mr. Chan Kin Chun Victor ( <i>Chairman</i> , resigned on 10 October 2018) | 3/3   | N/A                      | 1/1                           | 1/1                             | 1/1                                     | 1/1              |
| Mr. Zheng Hua   | 12/12   | N/A                      | N/A                           | N/A                             | N/A                                     | 1/2              |
| <b>Independent non-executive Directors</b>                                |   |                          |                               |                                 |   |                  |
| Mr. Chan Yee Ping Michael   | 13/13   | 4/4                      | 2/2                           | 2/2                             | 1/1                                     | 2/2              |
| Mr. Deng Guozhen  | 13/13   | 4/4                      | N/A                           | 2/2                             | N/A                                     | 1/2              |
| Mr. Zeng Shiquan  | 13/13   | 4/4                      | 2/2                           | N/A                             | 1/1                                     | 1/2              |

Code Provision A.6.7 stipulates that independent non-executive directors should attend general meetings. Mr. Deng Guozhen and Mr. Zeng Shiquan, the independent non-executive Directors, were absent from the extraordinary general meeting of the Company held on 11 March 2019 due to other prior or unexpected important engagements. The independent non-executive Directors will endeavor to attend all future general meetings of the Company unless unexpected or special circumstances preventing them from doing so. The Board will continuously review and improve the corporate governance practices and standards of the Company to ensure that business activities and decision-making processes are properly regulated.

## CONTINUING PROFESSIONAL DEVELOPMENT

Pursuant to the Code Provision A.6.5 under Appendix 15 of the GEM Listing Rules, all Directors should participate in continuous professional development to develop and refresh their knowledge and skills. This is to ensure that their contribution to the Board remains informed and relevant.

Reading materials on relevant topics will be issued to Directors where appropriate. All Directors are encouraged to attend relevant training courses. The Company has provided reading materials on regulatory updates to the Directors for their reference and studies.

During the Reporting Period, all Directors have participated in continuing professional development by watching training broadcasts arranged by the Company with emphasis on the roles, functions and duties of a director of a listed company and reading relevant materials on topics related to corporate governance and regulatory matters.

# Corporate Governance Report

## CONTINUING PROFESSIONAL DEVELOPMENT (cont'd)

A summary of training received by the Directors since 1 April 2018 up to 31 March 2019 is as follow:

| Board members  | Type of training |
|--|------------------|
| <b>Executive Directors</b>                             |                  |
| Mr. Huang Chao (appointed on 10 October 2018)          | A, B             |
| Mr. Chan Kin Chun Victor (resigned on 10 October 2018) | A, B             |
| Mr. Zheng Hua  | A, B             |
| <b>Independent non-executive Directors</b>             |                  |
| Mr. Chan Yee Ping Michael                              | A, B             |
| Mr. Deng Guozhen                                       | A, B             |
| Mr. Zeng Shiquan                                       | A, B             |

A: watching training broadcasts

B: reading materials relating to the economy, general business, corporate governance and directors' duties and responsibilities

## REMUNERATION COMMITTEE

The Company has established the Remuneration Committee on 23 April 2010 with written terms of reference in compliance with Code Provision B.1.2 under Appendix 15 of the GEM Listing Rules. With effect from 8 November 2016, Mr. Deng Guozhen has been appointed as the chairman of the Remuneration Committee of the Company and Mr. Chan Kin Chun Victor and Mr. Chan Yee Ping Michael have been appointed as members of the Remuneration Committee. Following Mr. Chan Kin Chun Victor's resignation with effect from 10 October 2018, Mr. Huang Chao has been appointed as a member of the Remuneration Committee in his place.

Pursuant to Code Provision B.1.2(c) under Appendix 15 of the GEM Listing Rules, the Company has adopted the model in which the Remuneration Committee will make recommendations to the Board on the remuneration packages of individual executive Director and senior management. The principal responsibilities of the Remuneration Committee include but not limited to the followings:

- To make recommendations to the Board on the remuneration packages of individual executive Director(s) and senior management;
- To evaluate the performance of all Directors and senior management and make recommendations to the Board on the Company's policy and structure for all Directors' and senior management remuneration and on the establishment of a formal and transparent procedure for developing remuneration policy;
- To review and approve the management's remuneration proposals with reference to the Board's corporate goals and objectives;

# Corporate Governance Report

## REMUNERATION COMMITTEE (cont'd)

- To review annually the appropriateness and relevance of the remuneration policy;
- To administer the Company's share option schemes as they apply to Directors and/or senior management; and
- To make recommendations to the Board as it deems appropriate on any area within its scope of duties where action or improvement is needed.

The emoluments of the executive Directors and senior management are decided by the Remuneration Committee, having regard to the Group's operating results, individual performance and comparable market statistics. No Director is involved in deciding his own remuneration. Details of the Directors' emoluments are set out in note 7 to the consolidated financial statements.

## Remuneration of Directors and Senior Management

Details of the remuneration by band of the members of the Board and senior management of the Company, whose biographical details are set out in the section headed "Directors and Senior Management" on pages 41 to 45 of this annual report, for the year ended 31 March 2019 are set out below:

| Remuneration band(s)          | Number of individuals |
|-------------------------------|-----------------------|
| Nil – HK\$1,000,000           | 5                     |
| HK\$1,000,001 – HK\$1,500,000 | 2                     |

Meetings of the Remuneration Committee shall be held at least once a year. During the financial year ended 31 March 2019, two meetings were held to review and discuss the remuneration and appointment of the Directors and senior management.

# Corporate Governance Report

## NOMINATION COMMITTEE

The Company has established the Nomination Committee on 23 April 2010 with written terms of reference in compliance with Code Provision A.5.2 under Appendix 15 of the GEM Listing Rules. Following Mr. Chan Kin Chun Victor's resignation with effect from 10 October 2018, Mr. Huang Chao has been appointed as the chairman of the Nomination Committee in his place. The members of the Nomination Committee comprise of two non-executive Directors, namely Mr. Chan Yee Ping Michael and Mr. Zeng Shiquan.

The principal responsibilities of the Nomination Committee include but not limited to the followings:

- To review the structure, size and composition (including but not limited to skills, knowledge, gender, age, culture, educational background, professional experience and diversity of perspectives) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
- To identify individuals suitably qualified to become Directors and select or make recommendations to the Board in this regard;
- To assess the independence of independent non-executive Directors;
- To ensure that no Director or any of his/her associates is involved in approving his/her or any of his associates' nomination;
- To make recommendations to the Board on the appointment or re-appointment of the Directors and succession planning for Directors, in particular the chairman and chief executive of the Company; and
- To make recommendations to the Board as it deems appropriate on any area within its scope of duties where action or improvement is needed.

# Corporate Governance Report

## NOMINATION COMMITTEE (cont'd)

### Board Diversity Policy

Pursuant to the Code, the Board has adopted a board diversity policy since August 2013. The Company recognizes and embraces the benefits of having a diverse Board, and regards increasing diversity at Board level as an essential element in maintaining a competitive advantage. All Board appointments are made on merit and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board.

The Nomination Committee will discuss annually to achieve diversity from a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service. The Nomination Committee will review the board diversity policy, as appropriate, to ensure its effectiveness. The Nomination Committee will discuss any revisions that may be required, and recommend any such revisions to the Board for consideration and approval.

During the Reporting Period, the Nomination Committee held two meetings to review the structure, size, composition, diversity of the Board and nomination of director. It also reviewed the re-election of the Directors by rotation, as well as the independency of the independent non-executive Directors.

## AUDITOR'S REMUNERATION

The analysis of the auditor's remuneration for the Reporting Period is presented as follows:

|                    | <b>Fee amount</b><br>HK\$'000 |
|--------------------|-------------------------------|
| Audit services     | 854                           |
| Non-audit services | 100                           |
|                    | 954                           |



# Corporate Governance Report

## FINANCIAL REPORTING

The Board is responsible for presenting a balanced, clear and understandable assessment of annual, quarterly and interim reports and other disclosures required under the GEM Listing Rules and other regulatory requirements. The Directors acknowledge their responsibilities for preparing the financial statements of the Company for the year ended 31 March 2019. Statements of Directors' responsibilities for preparing the financial statements and the external auditor's reporting responsibilities are set out in the Independent Auditor's Report as contained in this annual report.

The Company's external auditor, without qualifying their opinion, draw the users' attention to note 2(e) to the consolidated financial statements indicating the existence of a material uncertainty that may cast significant doubt on the Group's ability to continue as a going concern. Please refer to the paragraph headed "Material Uncertainty Related to Going Concern" in the section headed "Independent Auditor's Report" on page 56 of this annual report. The Directors, taking into account of the factors setting out in note 2(e) to the consolidated financial statements, are satisfied that the Group will have sufficient financial resources to meet its financial obligations as they fall due in the foreseeable future and consider that it is appropriate for the consolidated financial statements to be prepared on a going concern basis.

## COMPANY SECRETARY

Ms. Lam Kit Yan was appointed as the company secretary of the Company and one of its authorized representatives on 8 November 2016. She has duly complied with the relevant professional training requirements of the GEM Listing Rules during the year under review. The biographical details of Ms. Lam Kit Yan are set out on page 45 of this annual report.

## RISK MANAGEMENT AND INTERNAL CONTROL

The Board has the overall responsibility of maintaining and ensuring effective implementation of the risk management and internal control systems of the Group and reviewing their effectiveness through the Audit Committee to safeguard the shareholders' interest and the Company's assets. However, these systems are designed to manage rather than to eliminate risk of failure in operational system, and can only provide reasonable but not absolute assurance against material misstatement or loss.

The Group has implemented an effective internal control system which includes a defined management structure with clear lines of responsibility and limits of authority, proper procedures for income and expenditure, and periodic review of the Group's financial results by the Board. Appropriate controls have been designed and established to ensure that assets are safeguarded against improper use or disposal, relevant rules and regulations are adhered to and complied with, reliable financial and accounting records are maintained in accordance with relevant accounting standards and regulatory reporting requirements, and key risks that may impact on the Group's performance are appropriately identified and managed.

# Corporate Governance Report

## **RISK MANAGEMENT AND INTERNAL CONTROL** (cont'd)

The Board, through the Audit Committee, reviews regularly the effectiveness and adequacy of the Group's internal control system which includes financial, operational and compliance mechanisms and risk management functions in order to identify, evaluate and manage risks and take appropriate measures to avoid or mitigate those risks that could adversely impact the Group's business activities. The review also includes the adequacy of resources, qualifications and experiences of staff members of the Company's accounting and financial reporting function, and their training programmes and budget. The review process consists of, amongst other matters, assessment and implementation of material control issues identified by an independent external auditor during statutory audit.

During the Reporting Period, the Company has engaged an independent consultant to perform an internal audit review for the Group. The review included making enquiries with appropriate management and key process owners and performing walkthrough tests to identify the major risks and significant deficiencies, and making recommendations for improving and strengthening the internal control system to the Audit Committee for approval. No material issues on the Group's internal control system have been identified in the reviewed areas and reported to the Audit Committee. The Board considered that the risk management and internal control system was adequate and effective.

## **PROCEDURE AND INTERNAL CONTROLS FOR THE HANDLING AND DISSEMINATION OF INSIDE INFORMATION**

The Group complies with requirements of Securities & Futures Ordinance (Chapter 571 of the Laws of Hong Kong) ("SFO") and the GEM Listing Rules. The Group discloses inside information to the public as soon as reasonably practicable unless the information falls within any of the Safe Harbours as provided in the SFO. Before the information is fully disclosed to the public, the Group ensures that the information is kept strictly confidential. If the Group believes that the necessary degree of confidentiality cannot be maintained or that confidentiality may have been breached, the Group would immediately disclose the information to the public. The Group is committed to ensuring that information contained in announcements is not false or misleading as to a material fact, or false or misleading through the omission of a material fact in view of presenting information in a clear and balanced way, which requires equal disclosure of both positive and negative facts.

## **DIRECTORS INSURANCE**

The Company has arranged appropriate insurance cover in respect of the legal action against the Directors.

# Corporate Governance Report

## SHAREHOLDERS' RIGHTS

### Convening an extraordinary general meeting

Pursuant to Article 58 of the articles of association of the Company, any one or more shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition and send to the Company's head office and principal place of business in Hong Kong (details of which are set out in the section headed "Corporate Information" on page 3 of this annual report) to the Board or the secretary of the Company, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two months after the deposit of such requisition. If within twenty-one days of such deposit the Board fails to proceed to convene such meeting, the requested shareholder(s) ("Requested Shareholders") himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the Requested Shareholders as a result of the failure of the Board shall be reimbursed to the Requested Shareholders by the Company.

### Enquiries to the Board

Shareholders may at any time make a request in writing with his/her/its detailed contact information and send to the Company's head office and principal place of business in Hong Kong (details of which are set out in the section headed "Corporate Information" on page 3 of this annual report) for the Company's information, to the extent such information is publicly available to the company secretary of the Company who is responsible for forwarding communications relating to matters within the Board and ordinary business matters, such as suggestions, inquiries and customer complaints, to the Board.

### Putting forward proposals at a general meeting

Shareholders are welcomed to put forward proposals relating to the operations and management of the Group to be discussed at shareholders' meetings. The proposals shall be sent to the company secretary of the Company by a written requisition with his/her/its detailed contact information to the Company's head office and principal place of business in Hong Kong (details of which are set out in the section headed "Corporate Information" on page 3 of this annual report). Shareholders who wish to put forward a proposal should convene an extraordinary general meeting by following the procedures set out in "Convening an extraordinary general meeting" above.

## INVESTOR RELATIONS

During the Reporting Period, there had been no significant change in the Company's constitutional documents.

## LOOKING FORWARD

The Group will keep reviewing its corporate governance standards on a timely basis and the Board endeavors to take the necessary actions to ensure compliance with the required practices and standards including the provisions of the Code.

# Environmental, Social and Governance Report

## ABOUT THIS REPORT

This report is to outline the performances on environmental, social and governance aspects of the Group (“ESG Report”). This ESG Report is prepared in accordance with the Environmental, Social and Governance Reporting Guide (the “ESG Guide”) under Appendix 20 to the GEM Listing Rules and the provisions of “comply or explain” set out therein.

This ESG report covers the Group’s overall performance, risks, strategies, measures and commitment in terms of quality of workplace environment, environmental protection, operating practice and community involvement for the business operations of the Group during the Reporting Period.

During the Reporting Period, the Group was principally engaged in provision of food and beverage services in the Greater China Region, including the restaurants, café and cake shops under the Japanese brand of Italian Tomato, the Japanese Tonkatsu under the brand of Ginza Bairin (“銀座梅林”), the Japanese curry specialty stores under the brand of Shirokuma Curry (“白熊咖喱”) and the Japanese izakaya under the brand of Enmaru (“炎丸”). As at 31 March 2019, we have 29 shops in Hong Kong and 7 shops in the People’s Republic of China (the “PRC”). Therefore, unless otherwise stated, this ESG report mainly covers the above operations. All information comes from the official documents or statistic reports of the Group.

The Board is responsible for evaluating and determining the Group’s ESG-related risks, and ensuring that appropriate and effective ESG risk management and internal control systems are in place.

For information about corporate governance structure of the Group and other relevant disclosure, please refer to section for headed “Corporate Governance Report” on pages 6 to 18 of this annual report.

## MATERIALITY ASSESSMENT

Management and employees of the Group participated in preparing this ESG Report and assessing and reviewing its operating practices with regards to environment, social and governance aspects, as well as how these operating practices are material to our business operations and stakeholders.

## CORPORATE SOCIAL RESPONSIBILITY

As the owner of multiple restaurant brands, we aim to provide customers with supreme tastes, impressive quality service and pleasant dining experiences. Corporate social responsibility (“CSR”) is an integral part of our business strategy and the Board of Directors supports our CSR commitment. We are devoted to running our business in a manner that is economically, socially and environmentally sustainable while balancing the interests of various internal or external stakeholders and providing reliable and valuable services to society.

# Environmental, Social and Governance Report

## STAKEHOLDER ENGAGEMENT

The Group's stakeholders are entities or individuals that can reasonably be expected to be significantly affected by the Group's activities, or whose actions can reasonably be expected to affect the ability of the Group to implement its strategies or achieve its objectives.

The Group's principal stakeholders include its shareholders, loan and debt holders, customers, employees and suppliers. The Group's other stakeholders include government agencies, regulatory bodies, trade associations, public media and local communities etc.

When making decisions about the content of this ESG report, as well as our approach to a topic with material environmental and social impacts, the Group's management considered the reasonable expectations and interests of the Group's stakeholders, an understanding of which was obtained through engaging our stakeholders.

We understand that stakeholder engagement plays a pivotal role to our continuous effort in improving our ESG standard. Therefore, we have built and maintained various communication channels for our shareholders, customers, employees, suppliers, other stakeholders and all interested parties. We also endeavour to provide our stakeholders with clear information about our approaches to business operation and ESG issues. These include, but without limitation to, statutory announcements, circulars, financial reports, shareholders' meetings, corporate websites and electronic correspondences, meetings with our loans and debts providers, on-going customer satisfaction surveys, standing customer feedback and complaint channels, employee interviews and job satisfaction surveys, and meetings and communications with our suppliers.

## STAKEHOLDER OPINION

We welcome opinions on the Group's approaches on the environmental, social, and governance aspects upon reading the ESG Report. Please share with us in writing and send them to the Company's head office and principal place of business in Hong Kong (details of which are set out in the section headed "Corporate Information" on page 3 of this annual report) to the Board or the secretary of the Company.

# Environmental, Social and Governance Report

## ENVIRONMENTAL ASPECT

We are mindful of the environmental impact of our business operations. We are committed to complying with relevant environmental laws, including the Air Pollution Control Ordinance (《空氣污染管制條例》), Water Pollution Control Ordinance (《水污染管制條例》), Waste Disposal Ordinance (《廢物處置條例》), Public Health and Municipal Services Ordinance (《公眾衛生及市政條例》) and so on.

We enhance our environmental control through inclusion of environmental considerations in our daily operation and raising the environmental awareness amongst our employees. The Group has formulated series of environmental rules and requires its employees to strictly comply with them. The Group's internal environmental policies and measures align with industry standards. We will also keep abreast of any changes in relevant laws and make necessary revision to our internal guidelines.

During the Reporting Period, there was no incident of non-compliance with local relevant environmental laws and regulations relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous wastes that have a significant impact on the Group.

## Emissions

### 1. Air Pollution – Greenhouse Gas

The Group's principal business operations do not involve activities that directly emit greenhouse gas ("GHG") or other air pollutants. However, insignificant as it may be, indirect emission of GHG is generated from our daily operations through fuel consumption of vehicles, electricity and heat consumptions during our business processes to produce and deliver products to customers and in the Group's general administration.

To reduce our carbon footprint, we endeavour to lower energy consumption by keeping monthly record of consumption level for each business entities and closely monitoring emission level. Meanwhile, we encourage employees to switch off idling lights, kitchen appliances and other electronic appliances, and improve efficiency of consumption of resources.

Meanwhile, the Group constantly repairs and replaces its kitchen appliances and other electronic appliances, as well as vehicles, so as to prevent excess emission of exhaust gas caused by malfunction of machines, and reduces fuel and electricity consumption. All of the Group's operations comply with the relevant laws and regulations that have a significant impact on the Group relating to air and greenhouse gas emissions.

# Environmental, Social and Governance Report

## ENVIRONMENTAL ASPECT (cont'd)

### Emissions (cont'd)

#### 2. *Waste Management*

Wastes are considered hazardous if they may pose a substantial harm to human health or the environment when being improperly treated, stored, or transported. They are usually toxic, corrosive or persistent in the environment. Examples include wastes with a high content of chemicals or heavy metals, such as discarded vehicle batteries, plating wastes, pesticides, paints, solvents, fluorescent bulbs, lubricant oil, lead, mercury or zinc etc.; biological waste such as microbiological, animal, human blood and blood products; and radioactive wastes.

Handling processes for all wastes generated from production and daily operations are in strict compliance with internal guidelines. While the Group does not discharge hazardous wastes, papers, packaging, food waste and other non-hazardous wastes are the major waste from our restaurant operations and the Group's general administration. In general, recycling and reuse of waste are encouraged under feasible circumstances, while food waste is collected and handled by professional service providers. Internal guidelines are in place to promote efficiency in consuming resources and reducing waste.

#### Use of Resources

The Company and its various subsidiaries strictly comply with relevant local laws and regulations on environmental protection, set internal guidelines and measures for this purpose, and work in line with the rules of the office buildings, in order to achieve energy saving and consumption reduction, minimizing negative environmental impact of our business operation. There is no issue in sourcing water that is fit for purpose as the Group considers its water consumption level reasonable. And, as the Group is principally engaged in provision of food and beverage services, data of packaging material used for finished products with reference to per unit produced is not quite applicable to the Group. During the Reporting Period, we have taken various measures, including:

- Using natural sunlight, adjusting the indoor lighting and switching off all idling lights, kitchen appliances and other electronic devices;
- Installing LED lighting system to reduce power consumption;
- Maintaining a suitable indoor air temperature;
- Promoting use of telephone and video conference system to reduce the need of business travel;
- Reducing use of plastic products, disposable utensils and cutlery, foamed polystyrene containers, aluminium foil containers, paper tray liner, cups and lids; and
- Recycling and reusing paper, encouraging double-sided printing.

# Environmental, Social and Governance Report

## ENVIRONMENTAL ASPECT (cont'd)

### Environment and Natural Resources

Natural resources are considered renewable as if they are replenished by the environment over relatively short periods of time or are almost of unlimited supply. Examples include solar, wind, forests, biomass and most plants and animals. Natural resources are considered as non-renewable resources if cannot be easily replenished by the environment or are of limited supply. Examples include most minerals, metal ores, fossil fuels, natural gas and groundwater.

Despite the fact that the Group's major operations have no significant impact on the environment and natural resources, we, as a responsible corporate, are committed to minimizing such negative impact, and assessing environmental risks induced by our operations, in order to formulate relevant measures.

#### 1. Raising Awareness

Besides reinforcing environmental measures, the Group also strives to raise employees' awareness of protecting the environment, including issuing internal guidance from time to time and sharing of information about green office initiatives.

#### 2. Protecting Biodiversity

We understand the significance of protecting the biodiversity as it boosts ecosystem productivity where each species, no matter how small, plays an important role. Hence, it is our goal that our food ingredients are sustainable. For example, certain seafood is purchased from sustainable fishery labelled by MSC (Marine Stewardship Council).

Set out below is the environmental data highlights :

|                          |                                |                | Financial year<br>2018/2019 | Financial year<br>2017/2018 |
|--------------------------|--------------------------------|----------------|-----------------------------|-----------------------------|
| Indirect GHG emission    | Electricity consumption (CO2e) | kg             | 1,939,817                   | 1,587,543                   |
|                          | Gas consumption (CO2e)         | kg             | 553,485                     | 784,430                     |
| Consumption of resources | Electricity                    | kWh            | 2,880,916                   | 3,112,830                   |
|                          | Recycled oil                   | litre          | 16,474                      | 18,078                      |
|                          | Water                          | m <sup>3</sup> | 31,925                      | 32,290                      |
|                          | Gas                            | MJ             | 922,475                     | 1,325,051                   |

\* The environmental data above covers only the Group's operations in Hong Kong as we were unable to collect relevant statistics from the operations in the PRC and Taiwan in a complete manner during the Reporting Period



# Environmental, Social and Governance Report

## SOCIAL ASPECT

### Employment and Labour Practices

#### *Employment*

As at 31 March 2019, we had 174 employees (2018: 218 employees) in Hong Kong and 130 (2018: 241 employees) employees outside Hong Kong. They are critical to maintaining our competitiveness. We strive to provide them with the work environment where they are respected with satisfaction. Our employees are allowed to learn, grow and succeed at work. Such philosophy has been included in our human resources policies.

Employment contracts set out all the conditions of work including compensation, working time, rest periods, holidays, disciplinary and dismissal practices, maternity and paternity protection, equal opportunity, diversity, anti-discrimination, the workplace environment, occupational health and safety and other benefits and welfare etc, with a view to mitigate the Group's exposure to labour issues and protect employees' rights.

The Employment Ordinance (《僱傭條例》) of Hong Kong, the Labour Law of the PRC (《中華人民共和國勞動法》), Employment Contracts of the PRC (《中華人民共和國勞動合同法》), the Labor Standards Act (《勞動基準法》) of Taiwan and other relevant laws and regulations should be upheld.

To cope with the increasing turnover rate of employees arising from intensified market competition, we regularly review our staff remuneration level and improve staff welfare. Such increasing turnover rate has also contributed to a higher proportion of part-time employees in our workforce.

During the Reporting Period, there was no incident of non-compliance with the relevant laws and regulations that pose a significant impact on the Group relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination and other benefits and welfare.

#### **1. Equal Opportunities and Diversity**

As the employees of the Group are one of the key stakeholders, diversity and equal opportunity form part of our people strategy. We do not enforce any restrictive guidelines on a particular gender of staff employment.

Our employment practices support the building of an inclusive work environment free from discrimination such as gender, age, nationality, sexual orientation, family status, race or religion. Each employee has an equal job opportunity.

# Environmental, Social and Governance Report

## **SOCIAL ASPECT** (cont'd)

### **Employment and Labour Practices** (cont'd)

#### **Employment** (cont'd)

#### **2. Employee Communication**

We value opinions from our staff. We ensure that discontent and grievances from work are heard and handled in a fair and appropriate manner. Employees are also encouraged to share their views and aspirations concerning their career and the Group's development.

#### **3. Dismissal**

For situations in which an employee has violated the Group's regulations or performed consistently below an acceptable level, a range of procedures to terminate his/her employment contract have been established. Terms and conditions for dismissal are outlined in employment contracts.

#### **Health and Safety**

Employees' rights to a healthy and safe workplace are widely recognized and various laws and regulations administered by government agencies and voluntary standards advocated by non-government organizations are in place to protect employees' health and safety. Employees' health and safety issues can be resulted from the use of unsafe equipment, machinery, processes, and practices. They can also be resulted from the use of dangerous substances, such as chemical, physical and biological agents.

To prevent employees' health and safety impacts, it is the Group's policy to require staff at all levels (i) to always be alert to health and safety concerns in the workplace; (ii) to report and communicate all health and safety concerns in the workplace on a timely basis; and (iii) to adhere to all applicable safety laws, regulations and standards.

#### **1. Work Safety**

It is a priority that we ensure the health and safety of customers and employees at our restaurants. The Group fully complies with the Occupational Safety and Health Ordinance (《職業安全及健康條例》). Along with internal policies and procedures, the Group has implemented various measures to ensure employees' safety at work. These measures include regular inspections of restaurant and kitchen areas, reviewing of internal safety control systems to identify any risks.

To enhance employees' awareness of occupational health and safety, the Group provides internal and external training and safety meetings for employees. We also participate in fire drills held by different departments or organizations regularly.

Throughout our operations, we encourage our employees, through constant communication, to escalate any risks promptly so that they can be addressed as they arise.

# Environmental, Social and Governance Report

## **SOCIAL ASPECT** (cont'd)

### **Employment and Labour Practices** (cont'd)

#### **Health and Safety** (cont'd)

#### **2. Employee Care**

We have been encouraging our employees to achieve work-life balance. We aspire that our employees are able to value physical and mental health as we strive to create a harmonious working environment to help relieve their stress. Meanwhile, we provide our employees with information about health and safety to improve their health consciousness.

During the Reporting Period, the Group did not have any non-compliance with laws and regulations in respect of employees' health and safety that have a significant impact on the Group.

#### **Development and Training**

We consider the growth of our employees as the key to sustainable business growth. We provide employees with a nurturing environment and career development opportunities, including skills development and job training. To promote employees' satisfaction, it is the Group's policy to provide employees with sufficient in-house training courses; whilst encouraging staff members to attend relevant external training programs to support career development.

Training on obligations, duties and responsibilities of directors and senior management of publicly listed companies are also in place. This training is in line with the Securities and Futures Ordinance and the GEM Listing Rules.

We encourage promotion within the Group. All employees enjoy equal opportunities of promotion as their work performance are appraised regularly.

#### **Labour Standard**

The Group's internal rules and labour system are made in strict adherence to the Employment Ordinance (《僱傭條例》) and the Regulation on Labour Security Supervision (《勞動保障監察條例》), the Labour Standards Law (《勞動基準法》) and other applicable laws and regulations. All recruitment processes and promotion activities are closely monitored under the Group's human resources management scheme to prevent child labour, forced labour, or any discrimination by race, religion, age or disability. The Group will conduct investigations, punishment or dismissal of relevant employees immediately when any non-compliance is discovered. If necessary, the Group will further improve the labour mechanism against illegal behaviors.

During the Reporting Period, there was no child or forced labour in the Group's operations.

# Environmental, Social and Governance Report

## OPERATING PRACTICES

### Supply Chain Management

The suppliers of the Group mainly supplied us with food ingredients, such as meat, seafood, dried food and vegetables. We did not witness any significant change in geographical locations of suppliers. Our suppliers are mainly from Hong Kong, the PRC and Taiwan.

The Group might be indirectly involved with environmental or social impacts as a result of its business relationships with its suppliers. To prevent negative environmental and social impacts in the Group's supply chain, it is the Group's policy to select suppliers which have considerations on the social and environment protections as well as comply with the laws, rules and regulations stipulated in the Group's operating regions.

The Group has developed procurement and payables related policies to implement strict standards and procedures in supplier selection. In choosing the to choose, we take several standards into considerations, including quality and safety of food products and materials, delivery time, stable supply, track record, hygiene of food producing facilities, and so on.

We promote fair and open competition, aiming to develop long-term relationship based on mutual trust. We keep a close eye on procurement made by our staff and forbid any practices that are against business ethics. Business relationship with suppliers and business partners are handled and monitored carefully in avoidance of transfer of interests or exploitation of suppliers.

### Product Responsibility

Maintaining food safety and quality are integral parts of building strong brands and reputation which contribute significantly to the success of the Group's operations. As such, with strengthened internal guidelines to regulate hygiene and sanitary level, our food safety standards focus illness prevention, restaurant food safety and regulation adherence in day-to-day restaurant operations.

Operating great restaurants that meet the highest food safety standards is the core of our commitment. From food procurement, to food preparation and serving our customers, we are dedicated to offering high-quality dining experience to our customers.

With the Group's sustainable approach to implement its values through food safety, customer care and supply chain management, the Group believes our brands will have bright and promising future.

# Environmental, Social and Governance Report

## OPERATING PRACTICES (cont'd)

### Product Responsibility (cont'd)

#### 1. *Customers' Satisfaction*

To improve customers' satisfaction, it is our policy to respond and handle customer's complaints in a timely manner. Customers' feedbacks on food quality, dining experience and customer service are valuable driving forces to motivate us to work better. To facilitate communication with customers, there are customer feedback forms in our restaurants which encompass food quality, service standard, hygiene condition and the customers' overall dining experience.

#### 2. *Advertising and Labelling*

We carry out marketing and promotional works in an appropriate manner to attract customers. We have been in compliance with all applicable laws and standards enacted by the government and industry associations. We ensure that consumers are provided with sufficient and accurate information on our services to make informed choices.

During the Reporting Period, the Group complied with all relevant laws and regulations that have a significant impact on the Group relating to health and safety, advertising, labelling and privacy matters.

### Anti-corruption

Corruption refers to practices such as bribery, facilitation payments, fraud, extortion, collusion, and money laundering; the offer or receipt of gifts, loans, fees, rewards, or other advantages as an inducement to do something that is dishonest, illegal, or represents a breach of trust. Corruption is broadly linked to negative environmental and social impacts, such as damage to the environment, abuse of democracy, misallocation of government investments, and undermining the rule of law.

The Group is expected by the marketplace, international norms, and stakeholders to demonstrate its adherence to integrity, governance, and responsible business practices. The Group's resistance to corruption involves using effective strategies to detect and deter corruption and contributes to our honest business culture. The Group complies with all relevant anti-corruption laws and regulations, such as the Prevention of Bribery Ordinance (《防止賄賂條例》) of Hong Kong, the Criminal Law of the PRC (《中華人民共和國刑法》) and the Anti-Money Laundering Law of the PRC (《中華人民共和國反洗錢法》). We have formulated, and strictly implemented our anti-corruption control system.

# Environmental, Social and Governance Report

## OPERATING PRACTICES (cont'd)

### Whistle-blowing policy

The Group encourages its employees, suppliers, customers and other stakeholders to report any misconduct. We will promptly carry out inspection and take necessary measures to protect the identity of the whistleblower.

During the Reporting Period, we had not identified any non-compliance in relation to corruption, bribery, extortion, fraud and money laundering, which had a significant impact on the Group. The Group will regularly review its internal anti-corruption system and improve it when necessary.

## COMMUNITY

### Community Investment

Based in Hong Kong, the Group has strived to “reward the community” in different ways. The Group values its corporate social responsibility by dedicating to improve its staff awareness in community care.

The Group proactively seeks to promote the spirit of corporate social responsibility within the Group by organizing or participating in appropriate community activities. Through these events, we encourage our employees to contribute to the community so as to help the persons in need and improve the relationship among staff members, enterprise and the community.

# Management Discussion and Analysis

The Group's audited revenue for the year ended 31 March 2019 amounted to approximately HK\$251.8 million (2018: approximately HK\$305.5 million), representing a decrease of approximately 17.6% compared with the last financial year. Net loss attributable to owners of the Company increased by approximately HK\$38.2 million to approximately HK\$75.9 million compared with the last financial year. The increase in net loss was mainly attributable to recognition of impairment loss on goodwill amounted to approximately HK\$55.1 million for the Reporting Period. Excluding the recognition of impairment loss on goodwill, the Group recorded a decrease in net loss attributable to owners of the Company for the Reporting Period as compared with last financial year.

## INDUSTRY OVERVIEW

During the Reporting Period, uncertainties regarding the trade dispute between China and the United States ("U.S.") continued to undermine the performance of the global economy. The stalemate in trade dialogue between the two economic powerhouses together with the concerns over rising geopolitical tensions in areas such as North Korea and Iran, continued to restrain global economic growth. The ongoing political and economic instability inevitably damaged the confidence of consumers, which also compromised the performance of the food and beverage sector.

On the national level, thanks to the government's efforts in stimulating domestic economy and the breakthroughs in economic reform, China experienced a 6.4% growth in GDP for the first quarter of 2019, beating market expectation. China's economy has been weathering the storm. Government's policies, including tax and fees reduction, encouraged and incentivized domestic consumption. Personal income increased stably, supply-side structural reform was further advanced, whilst the economic transformation and upgrading continued. Therefore, the food and beverage sector continued its growth momentum, making a record-high income of over RMB4 trillion in 2018; making China the second largest food and beverage market in the world. In addition, amid a consumption upgrade, the food and beverage sector is to devote more efforts in enhancing food quality, which arguably improved the sector's ability to generate more income.

On the other hand, Hong Kong economy witnessed severe challenges during the year ended 31 March 2019. As an open and trade-reliant economy, Hong Kong's economic performance was negatively impacted by the ongoing trade war between China and the U.S.; as a result, the city's GDP grew marginally by 0.5% in the first quarter of 2019. While the market was more conservative towards economic outlook, coupled with the ever-increasing prices of food ingredients and rents, the food and beverage industry has been put under operating pressure. As the Group generated most of its income from providing food and beverage services in Hong Kong, the challenging business condition undoubtedly affected the Group's overall performance.

# Management Discussion and Analysis

## BUSINESS REVIEW

The endless U.S.-China trade negotiation and Brexit both affected the global economy with substantial uncertainty in the financial year under review, local investment and consumption sentiments were therefore sluggish with the rising risks of downturn economy. However the shop rental adjustment to the Group did not response downward correspondingly to the sluggish economy, because the Group's shops are mainly located in those shopping malls operated by large property developers. The food and beverage industry remained competitive and challenging in the year ended 31 March 2019. There has been intense market competition because customers are price sensitive to sales discount and market promotions, and their preferences and consumption patterns are changing rapidly. Enduring challenges result from four tremendous pressures arising from high costs of rental, labour, food and utilities; solving the problem of labour shortage is another daily difficulty. Amid this unfavorable business environment in recent years, we continue to strive for survival and growth, through strengthening our attractiveness to new and old customers and hence retaining loyal customers, by frequent menu revamping and consistent provision of quality food and services.

The Group's food and beverage businesses are a collection of Japanese related concepts in the Greater China region, including the restaurants, café and cake shops under the Japanese brand of Italian Tomato, the Japanese tonkatsu under the brand of Ginza Bairin, the Japanese curry specialty stores under the brand of Shirokuma Curry and the Japanese izakaya under the brand of Enmaru.

Italian Tomato, our major brand of restaurants, café and cake shops, is still a big contributor to the Group's revenue. Through years of effort on product innovation, menu re-engineering and customer relationships, Italian Tomato has already been a well-recognized brand in Hong Kong. The Reporting Period was not a fruitful year to Italian Tomato because 7 cafés and shops were closed due to the expiry of tenancies. Although the result for the Reporting Period in Hong Kong was unsatisfactory, the management still believes that Italian Tomato has a promising future. The last shop in the PRC was closed during the third quarter of the year ended 31 March 2019 because the market environment of food and beverage industry in the PRC was quite vibrant. After a careful consideration on the economy outlook and political stability in Taiwan, the management decided not to renew all the tenancies and closed all 5 shops accordingly in the last quarter of the year ended 31 March 2019. As at 31 March 2019, Italian Tomato has 27 cafés and shops in Hong Kong. The management believes that after years of establishment and presence in Hong Kong, the mainland China and Taiwan, lessons and experience have been accumulated while weaknesses and strengths have been identified, Italian Tomato has reached a breakpoint to conduct a thorough brand repositioning.

There was no material change to Ginza Bairin, the Japanese tonkatsu, during the Reporting Period. 1 shop in Hong Kong was closed upon the expiry of tenancy in the fourth quarter of the Reporting Period. There is 1 shop in Hong Kong and 1 shop in the PRC as at 31 March 2019. Regarding franchise operation, Ginza Bairin has 1 franchise shop operated in the PRC as at the year-end date. On the other side of Taiwan Strait, considering the economy outlook of Taiwan and Ginza Bairin currently has no presence in this region, at the request of the franchisor of Ginza Bairin, the management has returned the franchising right of Taiwan to the franchisor after the year-end date.



# Management Discussion and Analysis

## **BUSINESS REVIEW** (cont'd)

Shirokuma Curry has been serving its unique taste of curry for a period of time, the management is now collecting feedback from customers and considering the ways to advance the taste, and in the meantime achieving the balance between quality and cost. Due to the expiry of tenancies, Shirokuma Curry closed 2 shops in Hong Kong and 1 shop in the PRC during the Reporting Period, and still maintains 6 shops in the PRC as at the year-end date. Other than the self-operated shops, its franchise network has 4 licensed shops as at 31 March 2019, the management needs more concentration on its quality control as it will be a huge challenge to advance the franchise system. The history of Shirokuma Curry franchise operation is still short and needs times for growth.

Enmaru, the Japanese izakaya, aims to bring the most authentic Tokyo Enmaru experience to food lovers in Hong Kong and the PRC, however, shortage of Japanese staff is a long-term crucial problem to the growth of Enmaru. Due to the expiry of tenancy, Enmaru closed its last shop in the PRC during the Reporting Period and has 1 shop in Hong Kong as at 31 March 2019. The management is reviewing the continuance of shop in Hong Kong as its performance is unsatisfactory. Enmaru could regain its growth if an innovative dining ambiance is created to this brand and the shortage of Japanese staff is solved.

## **FUTURE PROSPECTS**

With the persistence of trade confrontation between China and U.S. a full recovery of the global economy is unlikely to come by in the foreseeable future. Given the economic uncertainties, consumers tend to be more reluctant to spend more, thus worsening the business outlook. As it is still unclear when will China and the U.S. governments put an end to the trade war by eventually settling in a comprehensive trade agreement, it is difficult to fully assess the its possible impacts to the economies of China and Hong Kong.

In China, despite the total income of the food and beverage sector reached new high in 2018, the business environment remains challenging. The low entry barrier to the industry contributed to fiercer competition in this segmented market without any dominant industry players. In Hong Kong, the latest raise in minimum wage will inevitably prompts the labor cost of the food and beverage sector to increase, thus building up unrelenting pressure on operating costs. Fortunately, with more advanced transportation infrastructure projects completed such as the express rail link and Hong Kong-Zhuhai-Macao Bridge, more tourists are expected to visit Hong Kong in the future, thus providing a significant income source to the industry.

# Management Discussion and Analysis

## **FUTURE PROSPECTS** (cont'd)

In view of the challenging environment of the food and beverage sector, the Group strives to diversify its risks by actively exploring potential business opportunities in the e-cigarette market of China. With around 350 million smokers in China, the market penetration rate of e-cigarette however remains less than 1%, not to mention the current consumption of e-cigarette in China only makes up to roughly RMB4 billion, which shows the huge potential of e-cigarette business in China. To tap the e-cigarette market and grasp these immense opportunities, the Group will develop e-cigarette liquid and e-cigarette cartridge with new ingredients, acquire suitable e-cigarette production lines and set up an extensive sales network, and ultimately build a unique e-cigarette brand. The Group is determined to propel sales of e-cigarette and forge more business cooperation, and will actively participate in trade exhibitions. Aspiring to enhance its competitiveness and emerge in the e-cigarette market, the Group has recently set up a new office in Huizhou, China, which will commence operation in the coming months. The newly established office is expected to increase the Group's operation efficiency and capacity in e-cigarette business, thus bringing additional income source to the Group.

Looking ahead, the Group will continue to assess its existing operations and financial position to identify the right direction and plan for future development, expand income sources, and ultimately improve the Group's long-term competitiveness, thus creating further value for shareholders and investors.

## **FINANCIAL REVIEW**

### **Consolidated results of operations**

For the Reporting Period, the Group recorded a total revenue of approximately HK\$251.8 million (2018: approximately HK\$305.5 million), representing a decrease of approximately 17.6% compared with the previous year.

Net loss attributable to owners of the Company was approximately HK\$75.9 million (2018: approximately HK\$37.7 million).

### **Gross profit**

The gross profit margin from the operations of the Group was approximately 65% (2018: approximately 66%).

### **Expenses**

Total operating expenses for the operations decreased by approximately 19.5% to approximately HK\$183.2 million (2018: approximately HK\$227.6 million). The decrease was in line with the decrease in revenue, which mainly resulted from the closure of certain shops when leases expired during the year ended 31 March 2019.

# Management Discussion and Analysis

## FINANCIAL REVIEW (cont'd)

### Financial resources and liquidity

During the Reporting Period, the Group generally relied on internal funds; loans from the sole beneficial owner of the convertible bonds issued by the Company (who is also a former executive Director of the Company); fund raised from rights issue to finance its operation and loan from the ultimate holding company.

As at 31 March 2019, the Group's current assets amounted to approximately HK\$149.8 million (2018: approximately HK\$145.0 million) of which approximately HK\$122.2 million (2018: approximately HK\$108.1 million) was cash and bank deposits, approximately HK\$24.7 million (2018: approximately HK\$32.2 million) was debtors, deposits and prepayments. The Group's current liabilities amounted to approximately HK\$163.3 million (2018: approximately HK\$216.0 million), including creditors, accruals and deposits received in the amount of approximately HK\$161.2 million (2018: approximately HK\$170.4 million).

As at 31 March 2019, convertible bonds issued by the Company amounted to approximately HK\$39.0 million (2018: approximately HK\$39.8 million). On 15 August 2018, the Company entered into the supplemental deed with the bondholder pursuant to which the Company and bondholder agreed to extend the maturity date of the convertible bonds for 36 months from the date falling on the sixth anniversary to the ninth anniversary of the date of issue of the convertible bonds. Save and except the amendment to the maturity date pursuant to the supplemental deed, all the terms and conditions of the convertible bonds remain unchanged, valid and in full force. More details regarding the extension of the maturity date of the convertible bond are set out in the announcement of the Company dated 15 August 2018. As a result, it was treated as non-current liabilities in this financial year whereas it was included in current liabilities in last financial year. On 25 April 2018, the Company entered into a loan agreement with its ultimate holding company, Oceanic Fortress Holdings Limited, in respect of the provision of an unsecured two-year term loan to the Company in the amount of HK\$30,000,000 for the purpose of working capital. The loan was classified as non-current liabilities as at 31 March 2019.

The current ratio and quick assets ratio of the Group as at 31 March 2019 were 0.92 and 0.90 respectively (2018: 0.67 and 0.65 respectively). As the Group incurred net liabilities as at 31 March 2019, there is no debt-to-equity ratio, which is expressed as a ratio of total debts less cash and bank balances to total equity, to be calculated. As at 31 March 2018, the debt-to-equity ratio was 10.21. The gearing ratio of the Group, is calculated as total liabilities (being non-current liabilities and current liabilities) over total assets (being non-current assets and current assets) as at the end of the year and multiplied by 100% was 139% (2018: 95%).

# Management Discussion and Analysis

## FINANCIAL REVIEW (cont'd)

### Foreign exchange

During the years ended 31 March 2019 and 31 March 2018, the Group conducted commercial transactions in the PRC and Taiwan denominated in Renminbi and New Taiwan Dollar respectively. Fluctuations in exchange rates of Renminbi and New Taiwan Dollar against Hong Kong Dollar could affect the Group's results of operations.

During the year ended 31 March 2019, no hedging transactions or other exchange rate arrangements were made (2018: Nil).

### Charges on the Group's assets

No Group's assets which had been pledged or charged as at 31 March 2019 (2018: Nil).

### Acquisition, disposal and significant investment held

During the Reporting Period, the Group did not make any material acquisition, disposal nor significant investment (2018: Nil).

### Capital commitments

As at 31 March 2019, the Group's outstanding capital commitments were approximately HK\$4,280,000 (2018: Nil). Details of capital commitments of the Group are set out in the note 30 to the consolidated financial statements.

### Contingent liabilities

As at 31 March 2019, the Group did not have material contingent liabilities (2018: Nil).

### Employees and remuneration policies

As at 31 March 2019, the Group had 304 employees in Hong Kong and the PRC (2018: 459 employees in Hong Kong, the PRC and Taiwan). The remuneration of employees of the Group is determined by reference to market terms and in accordance with the performance, qualification and experience of each individual employee. Discretionary bonuses, based on each individual's performance, are paid to employees as recognition and in reward of their contributions. Other fringe benefits such as medical subsidies, medical insurance, education/training subsidies and pension fund plans are offered to most employees. In prior years, share options were granted at the discretion of the Board under the terms and conditions of the new share option scheme adopted on 20 July 2012 as well as the previous share option scheme adopted on 26 February 2003. No share option was granted during two years ended 31 March 2019 and 31 March 2018 and as at that dates, there was no outstanding share option.

# Management Discussion and Analysis

## MANDATORY UNCONDITIONAL CASH OFFERS

References are made to the joint announcements issued by the Company and Oceanic Fortress Holdings Limited (the “Offeror” or “Oceanic Fortress”) on 25 April 2018, 16 May 2018, 25 June 2018, 26 June 2018, 25 July 2018, 9 August 2018 and 31 August 2018 and the composite offer and response document dated 19 September 2018 jointly issued by the Company and the Offeror (the “Composite Document”) in relation to, among other things, the Share Offer.

On 23 April 2018, the Company was informed by Win Union Investment Limited (the then ultimate holding company of the Company) (the “Vendor” or “Win Union”) that, on 23 April 2018, the Offeror entered into the Sale and Purchase Agreement (as defined in the Composite Document) with the Vendor and the Vendor Guarantor (as defined in the Composite Document), pursuant to which the Offeror conditionally agreed to purchase, and the Vendor conditionally agreed to sell an aggregate of 2,172,417,439 shares of the Company (the “Shares”), representing approximately 52.14% of the entire issued share capital of the Company at the Latest Practicable Date (as defined in the Composite Document) (the “Acquisition”). The completion of the Acquisition (the “Completion”) took place on 25 April 2018 in accordance with the terms of the Sale and Purchase Agreement (as defined in the Composite Document). The Offeror is an investment holding company incorporated in the British Virgin Islands with limited liability and is wholly owned by Ms. Huang Li, who is also the sole director of the Offeror.

Following the Completion, the Offeror and the parties acting in concert with it were interested in, held, and/or controlled 2,172,417,439 Shares, representing approximately 52.14% of the then total issued Share capital of the Company. Accordingly, pursuant to Rule 26.1 and Rule 13 of the Codes on Takeovers and Mergers and Share Buy-backs of Hong Kong (the “Takeovers Code”), the Offeror was required to make a mandatory unconditional cash offer to acquire all of the issued shares of the Company (other than those already owned or agreed to be acquired by the Offeror and parties acting in concert with it).

The Share Offer was closed at 4:00 p.m. on 10 October 2018. Immediately after the close of the Share Offer, the Offeror and parties acting in concert with it were interested in an aggregate of 2,335,586,529 Shares, representing approximately 56.06% of the entire issued share capital of the Company as at 10 October 2018. Details of the results of the Share Offer are set out in the announcement of the Company dated 10 October 2018.

# Management Discussion and Analysis

## USE OF PROCEEDS FROM THE RIGHTS ISSUE

On 27 April 2017, the Company announced that it proposed to raise approximately HK\$100 million, before expenses, by way of allotting and issuing 1,388,725,000 rights shares (the “Rights Shares”) by way of rights issue (the “Rights Issue”) at the subscription price of HK\$0.072 per Rights Shares, on the basis of one (1) Rights Shares for every two (2) existing Shares held on 19 May 2017.

Completion of the Rights Issue took place on 14 June 2017, where an aggregate of 1,388,725,000 Rights Shares, representing approximately 33.33% of the issued share capital of the Company (as enlarged by the allotment and issue of the Rights Shares), have been issued. The aggregate nominal amount of the Rights Shares is HK\$13,887,250. A premium of HK\$0.062 per Rights Share for cash, the excess of the subscription price over the par value of the shares issued upon the Rights Issue, totalling approximately HK\$86,101,000 was credited to the share premium account of the Company.

For more details of the Rights Issue, please refer to the prospectus of the Company dated 22 May 2017 (the “Rights Issue Prospectus”) and the announcement of the Company dated 13 June 2017 in relation to the results of the Rights Issue.

Among the net proceeds of the Rights Issue approximately HK\$99 million, as at 31 March 2019, approximately HK\$5.0 million, HK\$13.4 million and HK\$1.7 million have been used as operation and expansion of the existing food and beverage business, the Company’s corporate expenses and investment in e-cigarette business in the PRC, respectively.

# Management Discussion and Analysis

## USE OF PROCEEDS FROM THE RIGHTS ISSUE (cont'd)

### Summary of use of net proceeds

|   | <b>Original<br/>allocation of<br/>net proceeds</b><br>HK\$ million | <b>Allocation of<br/>the unutilized<br/>amount</b><br>HK\$ million | <b>Actual amount<br/>utilized up to<br/>31 March 2019</b><br>HK\$ million | <b>Unutilized<br/>balance as at<br/>31 March 2019</b><br>HK\$' million |
|---|--|--|---|--|
| Operation and expansion of the existing food and beverage business  | 29.0   | –  | (5.0)   | 24.0   |
| Company's corporate expenses  | 20.0   | –  | (13.4)  | 6.6  |
| Repayment of bank loans   | 15.0   | (15.0)   | –   | –  |
| Potential investment opportunities by acquiring a Chinese restaurant chain; or the use of patent licenses regarding nano electricity generator technology | 35.0   | –  | –   | 35.0   |
| Investment in, research and development, sales and marketing of e-cigarette in the PRC and overseas countries   | –  | 15.0   | (1.7)   | 13.3   |
|   | 99.0   | –  | (20.1)  | 78.9   |

As disclosed in the Company's announcement dated 6 November 2018, the Company aims to extend its presence in the PRC market. As e-cigarette has become a global trend over the past few years and given the massive population in the PRC, the Company is optimistic about the continuous growth of the e-cigarette market in the PRC and the business opportunities arising therefrom to the Company. Accordingly, the Company has changed the original allocation of the net proceeds by reallocating HK\$15.0 million of the net proceeds originally planned to be applied for the repayment of bank loans to the intended investment in research and development, sales and marketing of e-cigarette in the PRC and overseas countries as described above. In this connection, the Company plans to conduct research on the use of new ingredients for producing e-cigarette liquid and e-cigarette cartridge, purchase production lines for manufacturing e-cigarette, and market and sell such products through exploring and developing a sales network, building a new e-cigarette brand, participating into trade fairs and seeking cooperation with external parties.

# Management Discussion and Analysis

## USE OF PROCEEDS FROM THE RIGHTS ISSUE (cont'd)

### Summary of use of net proceeds (cont'd)

During the Reporting Period, the Group pursued a prudent yet efficient network expansion strategy and net proceeds amounting to approximately HK\$5.0 million had been utilized for operating and expanding existing food and beverage business.

To capture the flourishing opportunities in China's e-cigarette market, the Group strives to strengthen its core competence by establishing its own production line. After thorough consideration, the Group utilized HK\$1.7 million of the net proceeds from the Rights Issue to invest in the e-cigarette business in the PRC, including set up Huizhou office and purchase new equipment. With the newly added facilities, the Group is better equipped for future development of the e-cigarette business.

As at 31 March 2019, the Group was still under negotiations for acquiring a Chinese restaurant chain and the use of patent licenses regarding nano electricity generator technology. While we had not entered into any agreements nor memorandum of understanding for any acquisitions, the net proceeds from the Rights Issue for potential investment opportunities purpose were still reserved.

As a result, approximately HK\$78.9 million of the net proceeds from the Rights Issue remained unutilized as at 31 March 2019. This remaining balance is kept in the Group's bank accounts.

The Directors will constantly evaluate the Group's business objectives and may change or modify the plans against the changing market condition to suit the business growth of the Group. Further announcement(s), in respect of redeploying the allocation and use of Rights Issue proceeds, if any, will be made in accordance with the requirements of the GEM Listing Rules as and when appropriate to update its shareholders and potential investors.

## CHANGE OF COMPANY NAME

Pursuant to the special resolution passed at the extraordinary general meeting of the Company held on 11 March 2019, and approval granted by the Registry of Companies in the Cayman Islands, with effect from 15 March 2019, the English and Chinese names of the Company have been changed from "New Wisdom Holding Company Limited" and "新智控股有限公司" to "StarGlory Holdings Company Limited" and "榮暉控股有限公司" respectively. The Certificate of Registration of Alteration of Name of Registered Non-Hong Kong Company was issued by the Registrar of Companies in Hong Kong on 15 April 2019 confirming the registration of the new name of the Company in Hong Kong under Part 16 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) ("Companies Ordinance").

The Board is of the view that a change of company name will help establish a fresh corporate image identity to better reflect the Group's future direction and development.



# Management Discussion and Analysis

## EVENTS AFTER THE REPORTING PERIOD

### Resignation and appointment of executive director

As disclosed in the Company's announcement dated 21 May 2019, with effect from 21 May 2019, Mr. Zheng Hua has resigned as an executive Director and Mr. Wu Xiaowen has been appointed as an executive Director.

### Repayment of the loan from the ultimate holding company

The loan from the ultimate holding company of HK\$30,000,000 was fully and early settled on 12 June 2019.

### Memorandum of loans

On 19 June 2019, the lender of other loans signed a memorandum of loans with a subsidiary of the Company (the "Borrower"), pursuant to which the outstanding other loans balance of approximately HK\$124,059,000 as at 19 June 2019 will be repayable by the Borrower on 22 June 2020.

# Directors and Senior Management

## EXECUTIVE DIRECTORS

### Mr. Huang Chao

Mr. Huang Chao, (formerly known as Zhou Zhe (周喆), aged 31, joined the Group in October 2018, obtained a degree of bachelor of commerce – professional accounting from the Macquarie University in April 2012. Mr. Huang is also the compliance officer of the Company. He joined Shenzhen Oceania Printing Company Limited (“Shenzhen Oceania”) as a consultant in international market in July 2012 for a term of four years until July 2016, and started to gain access to and possessed knowledge and experience in the paper packaging industry when he joined Shenzhen Oceania. Mr. Huang was a non-executive Director of Beijing Enterprises Clean Energy Group Limited (北控清潔能源集團有限公司) (formerly known as Jin Cai Holdings Company Limited (金彩控股有限公司)) (stock code: 1250), the issued shares of which are listed on the Main Board of the Stock Exchange, from June 2013 to May 2015.

Mr. Huang is the son of Ms. Huang Li and the nephew of Mr. Zheng Hua.

### Mr. Wu Xiaowen

Mr. Wu Xiaowen, aged 51, joined the Group in May 2019, has been the founding partner of Shenzhen Jiafa Equity Investment Fund Management Co. Ltd.\* (深圳市加法股權投資基金管理有限公司) since October 2016, which is carrying on business of equity investment and investment management. Mr. Wu had worked for Shenzhen Gaoxintou Group Co. Ltd.\* (深圳市高新投集團有限公司), a company carrying on guarantee business in China, from February 2002 until July 2014, and had been appointed as the deputy general manager during the employment period. Mr. Wu had been appointed as a member of Shenzhen Financial Standardization Expert Database\* (深圳市金融標準專家庫) and Chief Commissioner of Internet Financial Professional Committee of Guangdong Internet Society\* (廣東省互聯網協會互聯網金融專業委員會) in 2015, respectively.

Mr. Wu graduated from East China Chemical Engineering College\* (華東化工學院) (now known as East China University of Science and Technology (華東理工大學)) in July 1989 with a bachelor’s degree in Chemical Engineering. He was awarded the diploma in Business and Administration in Finance in May 1999 and obtained a master’s degree of Business Studies in Finance in May 2000 from Massey University, New Zealand.

## Directors and Senior Management

### Mr. Zheng Hua

Mr. Zheng Hua, aged 59, joined the Group in November 2016 and resigned in May 2019. He graduated from the Department of Geology of Northwest University (西北大學) with a major in petroleum and natural gas geology in January 1982. Mr. Zheng was qualified as a geologist by 青海石油管理局 (Qinghai Petroleum Management Bureau\*) in April 1991. He was also qualified as a senior engineer by the Personnel and Labour Protection Office of Hainan Province (海南省人事勞動廳) in March 1995. He acted as the chief executive officer from June 2013 to May 2015 of Beijing Enterprises Clean Energy Group Limited (北控清潔能源集團有限公司) (formerly known as Jin Cai Holdings Company Limited) (金彩控股有限公司) (Stock Code: 1250), the issued shares of which are listed on the Main Board of the Stock Exchange, in which Mr. Zheng was responsible for the general management and daily operation. Mr. Zheng has more than 16 years of experience in the paper packaging industry in the PRC. He was a director of a cigarette packaging company named Shenzhen Oceania Printing Company Limited ("Shenzhen Oceania") in the PRC from November 2001 to August 2012 and has been the general manager of Shenzhen Oceania from August 2012 to November 2016, responsible for implementing the policy of the board of Shenzhen Oceania and the general management of Shenzhen Oceania.

Before joining Shenzhen Oceania in 2001, Mr. Zheng assumed various positions from 1982 to 1989, including being the assistant engineer of 石油部青海石油管理局鑽井公司辦公室 (Qinghai Petroleum Management Bureau Well-drilling Company Office, Ministry of Petroleum\*) and the head of 青海省重工業廳辦公室 (Ministry of Heavy Industry Office, Qinghai Province\*). From 1990 to 1995, Mr. Zheng was the project manager of 中國石油開發公司海南公司 (China Petroleum Exploration Company Hainan Company\*) and 海南省燃化總公司 (Hainan Province Combustion Headquarter\*). Mr. Zheng was the senior engineer and the manager of 南方石油勘探開發有限責任公司 (South Oil Exploration and Development Co., Ltd.\*) from 1996 to 2001.

Mr. Zheng is the brother-in-law of Ms. Huang Li and the uncle of Mr. Huang Chao.

# Directors and Senior Management

## INDEPENDENT NON-EXECUTIVE DIRECTORS

### Mr. Chan Yee Ping Michael

Mr. Chan Yee Ping Michael, aged 42, joined the Group in November 2016. Mr. Michael Chan has more than 11 years of experience in the areas of audit, financial management, corporate secretarial management and corporate governance. He graduated from The Hong Kong Polytechnic University with an honour bachelor's degree in accountancy. He is currently a director of MCI CPA Limited, a certified public accountant firm in Hong Kong. He is currently serving as independent non-executive directors for three companies whose shares are listed on the Main Board of the Stock Exchange, namely China Sandi Holdings Limited (Stock Code: 910) since July 2014, China Wah Yan Healthcare Limited (中國華仁醫療有限公司) (formerly known as China Renji Medical Group Limited (中國仁濟醫療集團)) (Stock Code: 648) since July 2014 and Champion Alliance International Holdings Limited (冠均國際控股有限公司) (formerly known as Mengke Holdings Limited (盟科控股)) (stock code: 01629) since November 2018. He also acts as a company secretary of two companies whose shares are listed on the Main Board of the Stock Exchange, namely China Sunshine Paper Holdings Company Limited (中國陽光紙業控股有限公司) (Stock Code: 2002) since 2013 and Northeast Electric Development Company Limited (東北電氣發展股份有限公司) (Stock Code: 42) since 2012.

He served as an independent non-executive director of Prosper One International Holdings Company Limited (富一國際控股有限公司) (formerly known as Tic Tac International Holdings Company Limited (滴達國際控股有限公司)) (stock code: 01470) from September 2017 to December 2018 whose shares are listed on the Main Board of the Stock Exchange. He also acted as a company secretary of Birmingham Sports Holdings Limited (伯明翰體育控股有限公司) (formerly known as Birmingham International Holdings Limited (伯明翰環球控股有限公司)) Limited (Stock Code: 2309) whose shares are listed on the Main Board of the Stock Exchange from June 2015 to October 2016.

\* for identification purpose only

# Directors and Senior Management

## INDEPENDENT NON-EXECUTIVE DIRECTORS (cont'd)

### Mr. Deng Guozhen

Mr. Deng Guozhen, aged 64, joined the Group in November 2016. Mr. Deng graduated from 湖北廣播電視大學 (HuBei Radio and TV University\*) in the PRC specializing in industrial and commercial enterprises management. Since April 2003, Mr. Deng has served as a director of a PRC tax services company in the PRC. Mr. Deng did not hold any other directorships in the last three years in public companies, the securities of which are listed on any securities market in Hong Kong or overseas.

### Mr. Zeng Shiquan

Mr. Zeng Shiquan, aged 72, joined the Group in March 2018. Mr. Zeng graduated from the department of economics of Wuhan University (武漢大學) in July 1970. He graduated from Sun Yat-sen University (中山大學) as a postgraduate in political economy in December 1981. He was accredited as a senior economist by 深圳市職稱改革領導小組 (Shenzhen City Job Title Reform Leadership Unit\*) in February 1993. Mr. Zeng passed the Training Course for Independent Directors of Listed Companies (上市公司獨立董事培訓班) jointly held by The Securities Association of China (中國證券業協會) and the School of Management, Fudan University (復旦大學管理學院) in July 2003.

From November 2013 to July 2017, Mr. Zeng has been appointed as an independent director of Shenzhen Kedali Industry Co., Ltd. (深圳市科達利實業股份有限公司), whose shares are listed on the Shenzhen Stock Exchange (Shenzhen Exchange stock code: 002850). From June 2013 to May 2015, Mr. Zeng was appointed as an independent non-executive director of Beijing Enterprises Clean Energy Group Limited (北控清潔能源集團有限公司) (formerly known as Jin Cai Holdings Company Limited (金彩控股有限公司)), whose shares are listed on the Main Board of The Stock Exchange (Stock code: 01250). From January 2016 to February 2016, Mr. Zeng was appointed as an independent non-executive director of Aurum Pacific (China) Group Limited (奧栢中國集團有限公司), whose shares are listed on GEM of the Stock Exchange (Stock code: 08148). Mr. Zeng has been appointed as an independent non-executive director of Tourism International Holdings Limited (旅業國際控股有限公司) (formerly known as Jia Yao Holdings Limited (嘉耀控股有限公司)), shares of which are listed on the Main Board of the Stock Exchange (stock code: 01626).

# Directors and Senior Management

## SENIOR MANAGEMENT

### Ms. Lam Kit Yan

Ms. Lam Kit Yan, aged 44, joined the Group in 2016. She is the company secretary and chief financial officer of the Company, responsible for compliance of the Company and financial management of the Group. She is a fellow member of the Hong Kong Institute of Certified Public Accountants, a certified tax adviser and is a fellow member of The Taxation Institute of Hong Kong. She obtained a degree of bachelor of business administration from The Chinese University of Hong Kong and has worked for international audit firms and various companies with extensive experience in financial reporting, auditing, mergers and acquisitions, compliance and initial public offerings. She was appointed as an independent non-executive director of Lapco Holdings Limited (立高控股有限公司), shares of which are listed on GEM Board of the Stock Exchange (stock code: 08472) on 18 July 2017. She had been the company secretary, chief financial officer and the authorized representative of Beijing Enterprises Clean Energy Group Limited (北控清潔能源集團有限公司) (formerly known as Jin Cai Holdings Company Limited (金彩控股有限公司)) (stock code: 1250) the issued shares of which are listed on the Main Board of the Stock Exchange from June 2013 to May 2015. From January 2016 to February 2016, Ms. Lam has been appointed as an executive director and company secretary of Aurum Pacific (China) Group Limited (奧栢中國集團有限公司) (Stock code: 08148), whose shares are listed on GEM of the Stock Exchange.

### Mr. Lam Yiu Chung Billy

Mr. Lam Yiu Chung Billy, aged 50, joined the Group in 2010. He is responsible for the operation of overseas business and development as well as the operation and development of Japanese cuisines of the Group. Prior to joining the Group, he has acquired substantial experience in the operation and management of hospitality industry especially in franchise operations and development. Mr. Lam holds a Higher Diploma in Hotel and Catering Management from The Hong Kong Polytechnic.

# Directors' Report

The Directors are pleased to present to the shareholders their annual report together with the audited consolidated financial statements for the year ended 31 March 2019.

## CHANGE OF COMPANY NAME

Pursuant to the special resolution passed at the extraordinary general meeting of the Company held on 11 March 2019, and approval granted by the Registry of Companies in the Cayman Islands, with effect from 15 March 2019, the English and Chinese names of the Company have been changed from “New Wisdom Holding Company Limited” and “新智控股有限公司” to “StarGlory Holdings Company Limited” and “榮暉控股有限公司” respectively. The Certificate of Registration of Alteration of Name of Registered Non-Hong Kong Company was issued by the Registrar of Companies in Hong Kong on 15 April 2019 confirming the registration of the new name of the Company in Hong Kong under Part 16 of the Companies Ordinance.

## PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the Company during the year ended 31 March 2019 was investment holding and those of the subsidiaries are set out in note 12 to the consolidated financial statements. The principal activities of the Group are provision of food and beverage services.

Further discussion and analysis of these activities as required by Schedule 5 to the Companies Ordinance, including a description of the principal risks and uncertainties faced by the Group and an indication of likely future development in the Group's business, can be found in the section headed “Management Discussion and Analysis” on pages 30 to 40 of this annual report. A description of the Group's corporate governance and the Group's risk management and internal control systems is provided in the section headed “Corporate Governance Report” on pages 6 to 18 of this annual report. A discussion on the Group's environmental policies, relationships with its key stakeholders and the relevant laws and regulations that have a significant impact on the Group are provided in the section headed “Environmental, Social and Governance Report” on pages 19 to 29 of this annual report. This discussion forms part of this Directors' report.

## RESULTS AND DIVIDEND

The results of the Group for the year ended 31 March 2019 and the financial position of the Group as at that date are set out in the consolidated financial statements on pages 60 to 134.

The Directors do not recommend the payment of any dividend in respect of the Reporting Period.

## DIVIDEND POLICY

The Company has adopted a dividend policy (“Dividend Policy”), pursuant to which the Company may declare and distribute dividends to the shareholders of the Company (the “Shareholders”) to allow Shareholders to share the Company’s profits and for the Company to retain adequate reserves for future growth.

The recommendation of the payment of any dividend is subject to the absolute discretion of the Board, and any declaration of final dividend will be subject to the approval of the Shareholders. In proposing any dividend payout, the Board shall also take into account, inter alia, the Group’s financial results, the general financial condition of the Group, the Group’s current and future operations, the level of the Group’s debts to equity ratio, return on equity and the relevant financial covenants, liquidity position and capital requirement of the Group, surplus received from the Company’s subsidiaries and any other factors that the Board deem appropriate. The Company’s ability to pay dividends is also subject to any restrictions under the Cayman Islands laws, any applicable laws, rules and regulations and the Company’s articles of association. The Board will continually review the Dividend Policy and reserves the right in its sole and absolute discretion to update, amend and/or modify the Dividend Policy at any time, and the Dividend Policy shall in no way constitute a legally binding commitment by the Company that dividends will be paid in any particular amount and/or in no way obligate the Company to declare a dividend at any time or from time to time.

## FINANCIAL SUMMARY

The summary of the results of the Group for each of the five years ended 31 March 2019 and the assets and liabilities of the Group as at 31 March 2015, 2016, 2017, 2018 and 2019 are set out on pages 135 and 136. This summary does not form part of the audited financial statements.

## PLANT AND EQUIPMENT

The Group purchased and disposed of plant and equipment in the amount of approximately HK\$3,923,000 and approximately HK\$47,851,000, respectively, during the Reporting Period. Detailed movements in plant and equipment of the Group are set out in note 11 to the consolidated financial statements.

## SHARE CAPITAL

Details of movements in the share capital of the Company during the year are set out in note 21(a) to the consolidated financial statements.

## CONVERTIBLE BONDS

Details of the convertible bonds are set out in note 25 to the consolidated financial statements.



# Directors' Report

## RESERVES

Details of movements in reserves of the Group and the Company during the year are set out in the consolidated statement of changes in equity on page 64 and note 22 to the consolidated financial statements respectively.

## DISTRIBUTABLE RESERVES

As at 31 March 2019, the Company's reserves that are available for distribution, calculated in accordance with the Companies Law of the Cayman Islands, amounted to HK\$Nil (2018: approximately HK\$25.1 million).

## DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

No transactions, arrangements or contracts of significance to which the Company or any of its subsidiaries was a party and in which a Director of the Company had a material interest subsisted at the end of the year or at any time during the year.

## CONNECTED TRANSACTIONS

During the Reporting Period, the Group conducted its connected transactions in strict compliance with the GEM Listing Rules. On 25 April 2018, the Company entered into a loan agreement with its ultimate holding company, Oceanic Fortress Holdings Limited, in respect of the provision of an unsecured two-year term loan to the Company in the amount of HK\$30,000,000 for the purpose of working capital. The loan was received by the Company on 26 April 2018. The loan is interest-bearing at the best lending rate as published by the Hongkong and Shanghai Banking Corporation Limited from time to time.

The details of connected transactions during the year under the GEM Listing Rules are set out in note 31 to the consolidated financial statements. These connected transactions fall under the definition of "connected transaction" in Chapter 20 of the GEM Listing Rules and the Company confirmed that it had complied with the disclosure requirements in accordance with Chapter 20 of the GEM Listing Rules.

## DIRECTORS AND DIRECTORS' SERVICE CONTRACTS

The Directors of the Company who held office during the year under review and up to the date of this report were:

### Executive Directors

Mr. Huang Chao (*Chairman*, appointment on 10 October 2018)

Mr. Chan Kin Chun Victor (resigned on 10 October 2018)

Mr. Wu Xiaowen (appointed on 21 May 2019)

Mr. Zheng Hua (resigned on 21 May 2019)

### Independent non-executive Directors

Mr. Chan Yee Ping Michael

Mr. Deng Guozhen

Mr. Zeng Shiquan

In accordance with the articles of association of the Company, any Director appointed to fill a casual vacancy on the Board or as an addition to the existing Board shall hold office only until the next following annual general meeting of the Company. And in accordance with the articles and association of the Company and the GEM Listing Rules, at each annual general meeting one-third of the Directors for the time being (or, if their number is not a multiple of three, the number nearest to but not greater than one-third) shall retire from office by rotation and every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years. As such, Mr. Huang Chao, Mr. Wu Xiaowen and Mr. Chan Yee Ping Michael shall all be subject to retirement by rotation and, being eligible, shall offer themselves for re-election at the annual general meeting of the Company.

The term of independent non-executive directorships of Mr. Chan Yee Ping Michael and Mr. Deng Guozhen under each of their respective letter of re-appointment is one year from 8 November 2018 to 7 November 2019 and Mr. Zeng Shiquan is one year from 28 March 2019 to 27 March 2020 unless terminated by either party giving to the other not less than one month's notice in writing.

The executive Directors, Mr. Huang Chao and Mr. Wu Xiaowen, had entered into a service contract for one year commencing from 10 October 2018 and 21 May 2019 respectively and renewable thereafter subject to compliance with relevant laws and regulations including the GEM Listing Rules. The said service contract may be terminated by either party at any time by giving to the other not less than one month written notice.

Apart from the foregoing, no Director proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company within one year without payment other than statutory compensation.

Each of the independent non-executive Directors has confirmed his independence to the Company pursuant to Rule 5.09 of the GEM Listing Rules as at 31 March 2019 and the Company considers the independent non-executive Directors to be independent.

# Directors' Report

## DIRECTORS' AND SENIOR MANAGEMENT'S BIOGRAPHIES

Biographical details of the Directors and the senior management of the Group are set out in the section headed "Directors and Senior Management" on pages 41 to 45 of this annual report.

## SHARE OPTIONS

The Company has adopted a share option scheme on 26 February 2003 ("Old Share Option Scheme") and a share option scheme on 20 July 2012 ("New Share Option Scheme") (collectively referred to as "the Share Option Schemes"). The Old Share Option Scheme was terminated on the date when the New Share Option Scheme came into effect, while the provisions of the Old Share Option Scheme shall remain in force and all existing options granted under the Old Share Option Scheme prior to such termination shall continue to be valid and exercisable in accordance therewith. The details of the Share Option Schemes are as follows:

### Share Option Schemes

The purpose of the Share Option Schemes is to provide the participants with an opportunity to acquire equity interests in the Company, thus providing them with an incentive to continue contributing to the success of the Company.

Subject to the terms of the Share Option Schemes, the committee (the "Committee") which was authorized and charged by the Board with the administration of the Share Option Schemes may, at any time, offer to grant to any employee, agent, consultant or representative of the Company or any of its subsidiaries, including any executive or non-executive Director of the Company or any subsidiary of the Company who, the Committee may determine in its absolute discretion, has made valuable contribution to the business of the Group based on his or her performance and/or years of service, or is regarded as valuable human resources of the Group based on his or her work experience, knowledge in the industry and other relevant factors, options (the "Share Options") to subscribe for such number of shares as the Committee may determine at the exercise price.

The maximum number of shares to be issued in respect of which options may be granted (together with shares in respect of which options are then outstanding under the Share Option Schemes or any other schemes of the Company) under the Share Option Schemes shall not exceed such number of shares as shall represent 30% of the issued share capital of the Company from time to time.

The maximum entitlement for any one participant (including exercised, cancelled and outstanding options) granted or to be granted in any twelve months period shall not exceed 1% of the total number of shares in issue, provided that options may be issued in excess of such limit if the new grant exceeding 1% of the total number of shares in issue shall have been approved by shareholders of the Company in a general meeting at which the proposed grantee and his associates shall have abstained from voting.

Options may be exercised in whole or in part in the manner provided in the Share Option Schemes by a grantee (or, as the case may be, by his or her legal personal representative) giving notice in writing to the Company after it has vested at any time during the period (the "Option Period"), which shall not be more than ten years from the date an option is offered (the "Offer Date"). No performance target is required to be reached by the participant before any option can be exercised.

## SHARE OPTIONS (cont'd)

### Share Option Schemes (cont'd)

A sum of HK\$1 is payable by the participant on acceptance of the option offer.

The exercise price for the shares (the "Exercise Price") in relation to options to be granted under the Share Option Schemes shall be determined by the Committee and notified to a participant and shall be at least the higher of:

- (i) the closing price of the shares as stated in the daily quotation sheets of the Stock Exchange on the Offer Date; and
- (ii) the average closing price of the shares as stated in the Stock Exchange's daily quotation sheets for the five business days immediately preceding the Offer Date,

provided that the Exercise Price shall not be lower than the nominal value of the shares.

No share option was granted during two years ended 31 March 2019 and 31 March 2018. And as at that dates, there was no outstanding share option.

## DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY

As at 31 March 2019, so far as the Directors were aware, none of the directors and the chief executives of the Company had any interest or short position in any Shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) (i) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO); or (ii) which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein; or (iii) which were required, pursuant to Rule 5.46 to 5.67 of the GEM Listing Rules, to be notified to the Company and the Stock Exchange.

## SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 March 2019, according to the register kept by the Company pursuant to section 336 of the SFO, so far as the Directors were aware, the following persons (other than the Directors whose interests are disclosed above) had, or was deemed or taken to have, an interest or a short position in the shares and underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO:

## Directors' Report

### SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY (cont'd)

#### Long positions in Shares

| Name of shareholders                | Capacity in which interests were held              | Number of Shares held | Number of underlying shares held | Total number of Shares and underlying shares | Approximate percentage of interest in issued capital |
|-------------------------------------|--|-----------------------|----------------------------------|--|--|
| Oceanic Fortress (Note 1)           | Beneficial owner                                   | 2,335,586,529         | –                                | 2,335,586,529                                | 56.06  |
| Ms. Huang Li (Note 1)               | Interest of corporation controlled by Ms. Huang Li | 2,335,586,529         | –                                | 2,335,586,529                                | 56.06  |
| Mr. Tang Sing Ming Sherman (Note 2) | Beneficial owner                                   | –                     | 571,428,571                      | 571,428,571                                  | 13.72  |
| Ms. Ho Ming Yee (Note 3)            | Interest of a substantial shareholder's spouse     | –                     | 571,428,571                      | 571,428,571                                  | 13.72  |

#### Notes:

- (1) The ordinary Shares are held by Oceanic Fortress, the entire issued shares of which is owned by Ms. Huang Li.
- (2) Mr. Tang Sing Ming Sherman holds the convertible bonds in respect of the outstanding principal amount of HK\$40,000,000, under which a total of 571,428,571 ordinary Shares would be issued upon full exercise of the conversion rights attaching thereto. Upon full conversion of the convertible bonds, Mr. Tang Sing Ming Sherman would hold 571,428,571 ordinary Shares, representing approximately 13.72% of the issued share capital of the Company as at 31 March 2019.
- (3) Ms. Ho Ming Yee is the spouse of Mr. Tang Sing Ming Sherman, and is therefore deemed to be interested in the same number of Shares held by Mr. Tang Sing Ming Sherman.
- (4) Based on 4,166,175,000 ordinary Shares of the Company in issue as at 31 March 2019.

Save as disclosed above, as at 31 March 2019, so far as the Directors were aware, the Directors were not aware of any person (other than the Directors whose interests are disclosed above) who had an interest or a short position in the shares and underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or who was, directly or indirectly, interested in 10% or more of the issued voting shares of any other member of the Group or had any options in respect of such capital.

## **SUFFICIENCY OF PUBLIC FLOAT**

Based on the information that is publicly available to the Company and within the knowledge of the Directors of the Company as at the latest practicable date prior to the issue of this report, the Company has maintained sufficient public float under the GEM Listing Rules.

## **PERMITTED INDEMNITY PROVISION**

Article 167(1) of the articles of association of the Company provides that every Director shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them, their or any of their heirs, executors or administrators, shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty, or supposed duty, in their respective offices or trusts. A Directors' Liability Insurance is in place to protect the Directors against potential costs and liabilities arising from claims brought against the Directors.

## **COMPETING INTERESTS**

As at 31 March 2019, none of the Directors, the controlling shareholders or their respective close associates (as defined in the GEM Listing Rules) had any interests in any business which competed with or might compete with the business of the Group or had any other conflicts of interests with the Group.

## **MAJOR CUSTOMERS AND SUPPLIERS**

For the Reporting Period, the aggregate amounts of revenue and purchases attributable to the Group's five largest customers and suppliers were less than 30% (2018: less than 30%) of the Group's total revenue and purchases respectively.

None of the Directors, their close associates or any shareholder of the Company (which to the knowledge of the Directors owns more than 5% of the number of issued shares of the Company) has any interest in the Group's five largest suppliers or customers during the Reporting Period.

## **MANAGEMENT CONTRACTS**

No contracts concerning the management and administration of the whole or any substantial part of any business of the Group were entered into or existed during the year.

## **PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES**

During the year, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

# Directors' Report

## PRE-EMPTIVE RIGHTS

There are no provisions for the pre-emptive rights under the Company's articles of association, or the laws of the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

## EVENTS AFTER THE REPORTING PERIOD

Details of the significant events of the Group after the Reporting Period are set out in note 36 to the consolidated financial statements and section headed "Management Discussion and Analysis" on pages 30 to 40 of this annual report.

## AUDITOR

A resolution to re-appoint the retiring auditor. PKF Hong Kong Limited, is to be proposed at the forthcoming annual general meeting.

On behalf of the Board

**Huang Chao**

*Chairman*

Hong Kong, 25 June 2019

# Independent Auditor's Report

大信梁學濂(香港)會計師事務所有限公司

**PKF**

Accountants &  
business advisers

26/F, Citicorp Centre  
18 Whitfield Road  
Causeway Bay  
Hong Kong

**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF  
STARGLORY HOLDINGS COMPANY LIMITED  
(FORMERLY KNOWN AS NEW WISDOM HOLDING COMPANY LIMITED)**

*(incorporated in the Cayman Islands with limited liability)*

## OPINION

We have audited the consolidated financial statements of StarGlory Holdings Company Limited (formerly known as New Wisdom Holding Company Limited) (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 60 to 134, which comprise the consolidated statement of financial position as at 31 March 2019, and the consolidated statement of profit or loss, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the Group's financial position as at 31 March 2019, and of its financial performance and its cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

## BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements" section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



# Independent Auditor's Report

## MATERIAL UNCERTAINTY RELATED TO GOING CONCERN

We draw attention to note 2(e) to the consolidated financial statements which indicates that the Group incurred a net loss of HK\$76,725,000 for the year ended 31 March 2019 and as of that date, the Group had net current liabilities and net liabilities of HK\$13,534,000 and HK\$65,389,000 respectively. As stated in note 2(e), these conditions, along with other matters as set forth in note 2(e) to the consolidated financial statements, indicate the existence of a material uncertainty that may cast significant doubt about the Group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

## KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined to communicate in our report the following key audit matters for the year ended 31 March 2019.

### Impairment assessment of goodwill, plant and equipment and other intangible assets

The Group's impairment assessment of goodwill, plant and equipment and other intangible assets disclosed in notes 3(c), 3(e), 3(f), 3(i), 3(w)(ii), 11, 13 and 14 to the consolidated financial statements were determined to be key audit matters due to the management's assessment of the value in use of the Group's cash-generating units ("CGUs") involved significant judgements and estimates about the future results and key assumptions.

Our procedures performed to address the matter included, amongst others:

- Obtain an understanding of the Group's procedures and method of estimation, including any control activities applied, significant assumptions made and management's assessment of estimation uncertainty;
- Evaluate the competence, independence and works performed by experts engaged by the management to assess their estimation;
- Challenge the composition of the Group's future cash flows forecasts in the CGUs;
- Challenge the key assumptions used by the management for the estimation;
- Evaluate whether the method of estimation and assumptions made are appropriate;
- Test the data used by the management in the estimation;
- Re-calculate the estimation made by the management;

# Independent Auditor's Report

## KEY AUDIT MATTERS (cont'd)

### Impairment assessment of goodwill, plant and equipment and other intangible assets (cont'd)

- Review outcome of estimation made in prior period;
- Challenge the adequacy of the sensitivity calculations over the CGUs;
- Review subsequent events relevant to the estimation;
- Determine whether indication of possible management bias exist; and
- Evaluate the recognition and measurement criteria used and disclosure made by management.

## OTHER INFORMATION

The Directors are responsible for the other information which comprises the information included in the Group's annual report for the year ended 31 March 2019 ("Annual Report"), other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## DIRECTORS' RESPONSIBILITIES FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and are in compliance with the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

# Independent Auditor's Report

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:-

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

# Independent Auditor's Report

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (cont'd)

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicate with Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulations preclude public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement director on the audit resulting in this independent auditor's report is Chung Wai Chuen Alfred (Practising Certificate Number: P05444).

**PKF Hong Kong Limited**  
*Certified Public Accountants*  
Hong Kong, 25 June 2019

# Consolidated Statement of Profit or Loss

For the year ended 31 March 2019

|  | Note | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------|------------------|------------------|
| Revenue                                    | 4    | 251,792          | 305,543          |
| Cost of sales                              |      | (87,249)         | (103,075)        |
| Gross profit                               |      | 164,543          | 202,468          |
| Other income                               | 5    | 3,788            | 2,349            |
| Impairment loss on goodwill                | 13   | (55,095)         | –                |
| Impairment loss on other intangible assets | 14   | –                | (995)            |
| Impairment loss on plant and equipment     | 11   | (79)             | (5,888)          |
| Gain on modification of convertible bonds  | 25   | 1,390            | –                |
| Operating expenses                         |      | (183,220)        | (227,558)        |
| Operating loss                             |      | (68,673)         | (29,624)         |
| Finance costs                              | 6(a) | (6,689)          | (4,638)          |
| Loss before income tax                     | 6    | (75,362)         | (34,262)         |
| Income tax expense                         | 8(a) | (1,363)          | (4,521)          |
| Loss for the year                          |      | (76,725)         | (38,783)         |
| <b>Loss for the year attributable to:-</b> |      |                  |                  |
| Owners of the Company                      |      | (75,916)         | (37,687)         |
| Non-controlling interests                  |      | (809)            | (1,096)          |
|  |      | (76,725)         | (38,783)         |
| <b>Loss per share (HK cents)</b>           | 10   |                  |                  |
| – Basic                                    |      | (1.82)           | (0.94)           |
| – Diluted                                  |      | N/A              | N/A              |

The notes on pages 67 to 134 form part of these consolidated financial statements.

# Consolidated Statement of Comprehensive Income

For the year ended 31 March 2019

| Note  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|---|------------------|------------------|
| Loss for the year   | <b>(76,725)</b>  | (38,783)         |
| <b>Other comprehensive income/(loss):-</b>  |                  |                  |
| Item that may be subsequently reclassified to profit or loss:-                              |                  |                  |
| Exchange gain/(loss) arising from translation of financial statements of foreign operations | <b>591</b>       | (617)            |
| Other comprehensive income/(loss) for the year, net of tax                                  | <b>591</b>       | (617)            |
| <b>Total comprehensive loss for the year</b>  | <b>(76,134)</b>  | (39,400)         |
| <b>Total comprehensive loss for the year attributable to:-</b>                              |                  |                  |
| Owners of the Company   | <b>(75,281)</b>  | (38,348)         |
| Non-controlling interests   | <b>(853)</b>     | (1,052)          |
|   | <b>(76,134)</b>  | (39,400)         |

The notes on pages 67 to 134 form part of these consolidated financial statements.

# Consolidated Statement of Financial Position

As at 31 March 2019

|   | Note    | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|---|---------|------------------|------------------|
| <b>NON-CURRENT ASSETS</b>                 |         |                  |                  |
| Plant and equipment                       | 11      | 6,273            | 13,699           |
| Goodwill on consolidation                 | 13      | –                | 55,095           |
| Other intangible assets                   | 14      | 11,905           | 12,873           |
| Deposits paid for plant and equipment     |         | 628              | –                |
| Deferred tax assets                       | 15      | 915              | 1,828            |
|   |         | <b>19,721</b>    | 83,495           |
| <b>CURRENT ASSETS</b>                     |         |                  |                  |
| Inventories                               | 16      | 2,693            | 4,602            |
| Debtors, deposits and prepayments         | 17      | 24,744           | 32,236           |
| Income tax recoverable                    |         | 76               | 132              |
| Cash and cash equivalents                 | 18      | 122,249          | 108,059          |
|   |         | <b>149,762</b>   | 145,029          |
| <b>DEDUCT:-</b>                           |         |                  |                  |
| <b>CURRENT LIABILITIES</b>                |         |                  |                  |
| Convertible bonds                         | 25      | –                | 39,805           |
| Bank loans, secured                       | 23 & 27 | –                | 5,140            |
| Creditors, accruals and deposits received | 19      | 161,246          | 170,375          |
| Contract liabilities                      | 20      | 823              | –                |
| Income tax payable                        |         | 1,227            | 718              |
|   |         | <b>163,296</b>   | 216,038          |
| <b>NET CURRENT LIABILITIES</b>            |         | <b>(13,534)</b>  | (71,009)         |

# Consolidated Statement of Financial Position

As at 31 March 2019

|  | Note | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------|------------------|------------------|
| TOTAL ASSETS LESS CURRENT LIABILITIES        |      | <b>6,187</b>     | 12,486           |
| NON-CURRENT LIABILITIES                      |      |                  |                  |
| Loan from the ultimate holding company       | 24   | <b>30,000</b>    | –                |
| Convertible bonds                            | 25   | <b>38,959</b>    | –                |
| Deferred tax liabilities                     | 15   | –                | 249              |
| Creditors, accruals and deposits received    | 19   | <b>2,617</b>     | 1,492            |
|  |      | <b>71,576</b>    | 1,741            |
| NET (LIABILITIES)/ASSETS                     |      | <b>(65,389)</b>  | 10,745           |
| REPRESENTING:–                               |      |                  |                  |
| EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY |      |                  |                  |
| Share capital                                | 21   | <b>41,662</b>    | 41,662           |
| Reserves                                     | 22   | <b>(103,780)</b> | (28,499)         |
|  |      | <b>(62,118)</b>  | 13,163           |
| NON-CONTROLLING INTERESTS                    |      | <b>(3,271)</b>   | (2,418)          |
| TOTAL EQUITY                                 |      | <b>(65,389)</b>  | 10,745           |

The notes on pages 67 to 134 form part of these consolidated financial statements.

Approved and authorized for issue by  
the Board of Directors on 25 June 2019

**Huang Chao**  
Director

**Wu Xiaowen**  
Director



# Consolidated Statement of Changes in Equity

For the year ended 31 March 2019

|   | Attributable to owners of the Company |                                |                           |                             |                              |  |                           |                   |                                       |                   |
|---|---------------------------------------|--------------------------------|---------------------------|-----------------------------|------------------------------|--|---------------------------|-------------------|---------------------------------------|-------------------|
|   | Share capital<br>HK\$'000             | Accumulated losses<br>HK\$'000 | Share premium<br>HK\$'000 | Special reserve<br>HK\$'000 | Exchange reserve<br>HK\$'000 | Convertible bonds equity reserve<br>HK\$'000 | Other reserve<br>HK\$'000 | Total<br>HK\$'000 | Non-controlling interests<br>HK\$'000 | Total<br>HK\$'000 |
| At 1.4.2017   | 27,775                                | (253,346)                      | 173,887                   | 3,801                       | (742)                        | 1,390  | (143)                     | (47,378)          | (1,366)                               | (48,744)          |
| Rights Issue – Note 21(a)(i)  | 13,887                                | -                              | 86,101                    | -                           | -                            | -  | -                         | 99,988            | -                                     | 99,988            |
| Share issuing expenses  | -                                     | -                              | (1,099)                   | -                           | -                            | -  | -                         | (1,099)           | -                                     | (1,099)           |
| <b>Comprehensive loss</b>   |                                       |                                |                           |                             |                              |  |                           |                   |                                       |                   |
| Loss for the year   | -                                     | (37,687)                       | -                         | -                           | -                            | -  | -                         | (37,687)          | (1,096)                               | (38,783)          |
| Other comprehensive loss:-  |                                       |                                |                           |                             |                              |  |                           |                   |                                       |                   |
| Exchange (loss)/gain arising from translation of financial statements of foreign operations | -                                     | -                              | -                         | -                           | (661)                        | -  | -                         | (661)             | 44                                    | (617)             |
| Total comprehensive loss for the year   | -                                     | (37,687)                       | -                         | -                           | (661)                        | -  | -                         | (38,348)          | (1,052)                               | (39,400)          |
| At 31.3.2018 and 1.4.2018   | 41,662                                | (291,033)                      | 258,889                   | 3,801                       | (1,403)                      | 1,390  | (143)                     | 13,163            | (2,418)                               | 10,745            |
| <b>Comprehensive loss</b>   |                                       |                                |                           |                             |                              |  |                           |                   |                                       |                   |
| Loss for the year   | -                                     | (75,916)                       | -                         | -                           | -                            | -  | -                         | (75,916)          | (809)                                 | (76,725)          |
| Other comprehensive loss:-  |                                       |                                |                           |                             |                              |  |                           |                   |                                       |                   |
| Exchange gain/(loss) arising from translation of financial statements of foreign operations | -                                     | -                              | -                         | -                           | 635                          | -  | -                         | 635               | (44)                                  | 591               |
| Total comprehensive loss for the year   | -                                     | (75,916)                       | -                         | -                           | 635                          | -  | -                         | (75,281)          | (853)                                 | (76,134)          |
| <b>At 31.3.2019</b>   | <b>41,662</b>                         | <b>(366,949)</b>               | <b>258,889</b>            | <b>3,801</b>                | <b>(768)</b>                 | <b>1,390</b>                                 | <b>(143)</b>              | <b>(62,118)</b>   | <b>(3,271)</b>                        | <b>(65,389)</b>   |

The notes on pages 67 to 134 form part of these consolidated financial statements.

# Consolidated Statement of Cash Flows

For the year ended 31 March 2019

| Note  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|---|------------------|------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                 |                  |                  |
| Loss before income tax                                      | <b>(75,362)</b>  | (34,262)         |
| Adjustments for:–   |                  |                  |
| Exchange (gain)/loss  | <b>(205)</b>     | 185              |
| Gain on modification of convertible bonds                   | <b>(1,390)</b>   | –                |
| Interest income   | <b>(1,411)</b>   | (11)             |
| Provision/(reversal on provision) of reinstatement costs    | <b>62</b>        | (85)             |
| Interest on secured bank loans, repayable within five years | <b>91</b>        | 469              |
| Interest expenses on other loans                            | <b>1,398</b>     | 338              |
| Interest expenses on loan from the ultimate holding company | <b>1,416</b>     | –                |
| Interest expense on convertible bonds                       | <b>799</b>       | 800              |
| Imputed interest expense on convertible bonds               | <b>544</b>       | 480              |
| Finance charges on obligations under finance lease          | <b>–</b>         | 2                |
| Depreciation of plant and equipment                         | <b>8,560</b>     | 16,406           |
| Loss on disposal of plant and equipment                     | <b>1,122</b>     | 1,470            |
| Amortization of other intangible assets                     | <b>1,004</b>     | 1,067            |
| Impairment loss on goodwill                                 | <b>55,095</b>    | –                |
| Impairment loss on plant and equipment                      | <b>79</b>        | 5,888            |
| Impairment loss on other intangible assets                  | <b>–</b>         | 995              |
| Operating loss before working capital changes               | <b>(8,198)</b>   | (6,258)          |
| Decrease in inventories                                     | <b>1,841</b>     | 333              |
| Decrease in debtors, deposits and prepayments               | <b>6,865</b>     | 1,855            |
| Decrease in creditors, accruals and deposits received       | <b>(14,428)</b>  | (1,189)          |
| Cash used in operations                                     | <b>(13,920)</b>  | (5,259)          |
| Income tax (paid)/refunded                                  | <b>(67)</b>      | 698              |
| Interest received   | <b>1,411</b>     | 11               |
| Interests paid on bank loans, repayable within five years   | <b>(91)</b>      | (469)            |
| Finance charges on obligations under finance lease          | <b>–</b>         | (2)              |
| <b>NET CASH USED IN OPERATING ACTIVITIES</b>                | <b>(12,667)</b>  | (5,021)          |

# Consolidated Statement of Cash Flows

For the year ended 31 March 2019

|  | Note | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------|------------------|------------------|
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                          |      |                  |                  |
| Payment for purchase of plant and equipment                          |      | <b>(3,923)</b>   | (5,538)          |
| Sales proceeds from disposal of plant and equipment                  |      | <b>597</b>       | 65               |
| Payment for acquisition of other intangible assets                   |      | <b>(36)</b>      | (460)            |
| <b>NET CASH USED IN INVESTING ACTIVITIES</b>                         |      | <b>(3,362)</b>   | (5,933)          |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                          |      |                  |                  |
| Proceeds from issuing of shares                                      |      | –                | 99,988           |
| Share issuing expenses   |      | –                | (1,099)          |
| Decrease in loans from a director                                    |      | –                | (2,644)          |
| Increase in loan from the ultimate holding company                   |      | <b>30,000</b>    | –                |
| Increase in other loans  |      | <b>5,480</b>     | 9,287            |
| Capital element of finance lease rentals paid                        |      | –                | (179)            |
| Repayments of secured bank loans                                     |      | <b>(9,313)</b>   | (28,824)         |
| Proceeds from new secured bank loans                                 |      | <b>4,173</b>     | 19,973           |
| <b>NET CASH FROM FINANCING ACTIVITIES</b>                            |      | <b>30,340</b>    | 96,502           |
| <b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>                     |      | <b>14,311</b>    | 85,548           |
| <b>CASH AND CASH EQUIVALENTS<br/>AS AT THE BEGINNING OF THE YEAR</b> |      | <b>108,059</b>   | 22,228           |
| <b>EFFECT OF EXCHANGE RATES CHANGES</b>                              |      | <b>(121)</b>     | 283              |
| <b>CASH AND CASH EQUIVALENTS<br/>AS AT THE END OF THE YEAR</b>       | 18   | <b>122,249</b>   | 108,059          |

The notes on pages 67 to 134 form part of these consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 1. GENERAL INFORMATION

StarGlory Holdings Company Limited (formerly known as New Wisdom Holding Company Limited) (the “Company”) was incorporated in the Cayman Islands on 13 November 2001 as an exempted company with limited liability under the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. The principal place of its business is 6/F., Southland Building, 48 Connaught Road Central, Central, Hong Kong. The Company and its subsidiaries (collectively referred to as the “Group”) is engaged in the provision of food and beverage services. The ultimate controlling party of the Group was Ms. Huang Li (“Ms. Huang” or the “Controlling Shareholder”) as at 31 March 2019.

Pursuant to the special resolution passed at the extraordinary general meeting held on 11 March 2019 and the approval was granted by the Registry of Companies in the Cayman Islands, with effect from 15 March 2019, the English and Chinese names of the Company have been changed from “New Wisdom Holding Company Limited” and “新智控股有限公司” to “StarGlory Holdings Company Limited” and “榮暉控股有限公司” respectively. The Certificate of Registration of Alteration of Name of Registered Non-Hong Kong Company was issued by the Registrar of Companies in Hong Kong on 15 April 2019 confirming the registration of the new name of the Company in Hong Kong under Part 16 of the Hong Kong Companies Ordinance (Chapter 622 of the Laws of Hong Kong).

The Company is listed on GEM of the Stock Exchange of Hong Kong Limited (the “Stock Exchange”).

## 2. BASIS OF PREPARATION

### (a) Compliance with Hong Kong Financial Reporting Standards

These consolidated financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRSs”), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKAS”) and Interpretations (“HK(IFRIC) – Int”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. These consolidated financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on GEM of The Stock Exchange of Hong Kong Limited (the “GEM Listing Rules”).

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 2. BASIS OF PREPARATION (cont'd)

### (b) Initial application of HKFRSs

In the current year, the Group initially applied the following new and revised HKFRSs:-

|   |   |
|---|---|
| HKFRS 9                                   | Financial Instruments   |
| HKFRS 15                                  | Revenue from Contracts with Customers                                   |
| HK(IFRIC)-Int 22                          | Foreign Currency Transactions and Advance Consideration                 |
| Amendments to HKFRS 2                     | Classification and Measurement of Share-based Payment Transactions      |
| Amendments to HKFRS 4                     | Applying HKFRS 9 Financial Instruments with HKFRS 4 Insurance Contracts |
| Amendments to HKFRS 15                    | Clarifications to HKFRS 15 Revenue from Contracts with Customers        |
| Amendments to HKAS 40                     | Transfers of Investment Property  |
| Annual Improvements to HKFRSs (2014-2016) | Amendments to HKFRS 1 and HKAS 28                                       |

The Group had to change its accounting policies following the adoption of HKFRS 9 and HKFRS 15. For details, please refer to note 2(d). The other amendments listed above did not have material impact on the Group's consolidated financial statements for the current or prior years.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 2. BASIS OF PREPARATION (cont'd)

### (c) HKFRSs in issue but not yet effective

The following HKFRSs in issue at 31 March 2019 have not been applied in the preparation of the Group's consolidated financial statements for the year then ended since they were not yet effective for the annual period beginning on 1 April 2018:–

|  |  |
|--|--|
| HKFRS 16                                     | Leases <sup>1</sup>  |
| HKFRS 17                                     | Insurance Contracts <sup>2</sup>   |
| HK(IFRIC)-Int 23                             | Uncertainty over Income Tax Treatments <sup>1</sup>  |
| Amendments to HKFRS 3                        | Definition of a Business <sup>2</sup>  |
| Amendments to HKFRS 9                        | Prepayment Features with Negative Compensation <sup>1</sup>  |
| Amendments to HKFRS 10 and<br>HKAS 28        | Sales or Contribution of Assets between an Investor and its<br>Associate or Joint Venture <sup>3</sup> |
| Amendments to HKAS 1 and<br>HKAS 8           | Definition of Material <sup>2</sup>  |
| Amendments to HKAS 19                        | Plan Amendments, Curtailment or Settlement <sup>1</sup>  |
| Amendments to HKAS 28                        | Long-term Interests in Associates and Joint Ventures <sup>1</sup>                                      |
| Annual Improvements to HKFRSs<br>(2015–2017) | Amendments to HKFRS 3, HKFRS 11, HKAS 12 and<br>HKAS 23 <sup>1</sup>                                   |

<sup>1</sup> Effective for annual periods beginning on or after 1 April 2019

<sup>2</sup> Effective for annual periods beginning on or after 1 April 2021

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined

Except for HKFRS 16, all other new and revised standards in issue but not yet effective are not likely to have material impact on the Group's consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 2. BASIS OF PREPARATION (cont'd)

### (c) HKFRSs in issue but not yet effective (cont'd)

The Group's assessment of the impact of HKFRS 16 is set out below:-

#### ***HKFRS 16 "Leases"***

HKFRS 16 is effective for annual periods beginning on or after 1 April 2019, with early adoption permitted for entities that adopt HKFRS 15 at or before the date of the initial adoption of HKFRS 16. The Group currently plans to adopt HKFRS 16 initially on 1 April 2019.

HKFRS 16 introduces a single, on-balance sheet lease accounting model for lessees. A lessee recognizes a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligation to make lease payments. There are optional exemptions for short-term leases (i.e. where the lease term is 12 months or less) and leases of low-value assets. Lessor accounting remains similar to the current standard. So far, the most significant impact identified is that the Group will recognize new assets and liabilities for its operating leases. In addition, the nature of expenses related to those leases will change as HKFRS 16 replaces the straight-line operating lease expense with a depreciation charge for right-of-use assets and interest expense on lease liabilities.

As allowed by HKFRS 16, the Group plans to use the practical expedient to grandfather the previous assessment of which existing arrangements are, or contain, leases. The Group will therefore apply the new definition of a lease in HKFRS 16 only to contracts that are entered into on or after the date of initial application.

The Group plans to elect to use the modified retrospective approach for the adoption of HKFRS 16. Therefore, the cumulative effect (if any) of initial application will be recognized as an adjustment to the opening balance of equity at 1 April 2019, with no restatement of comparative information. As disclosed in note 30, at 31 March 2019, the Group's future minimum lease payments under non-cancellable operating leases amounted to approximately HK\$38,012,000, mainly for properties, the majority of which is payable either within 1 year or after 1 year but within 5 years as at the end of reporting period. Upon the initial adoption of HKFRS 16, the opening balances of lease liabilities and the corresponding right-of-use assets will be all adjusted, after taking account the effects of discounting, at 1 April 2019.

Other than the recognition of lease liabilities and right-of-use assets for its operating leases, the Group expects that the transition adjustments to be made upon the initial adoption of HKFRS 16 will not be material. However, the expected changes in accounting policies as described above could have an impact on the Group's consolidated financial statements from 1 April 2019 onwards.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 2. BASIS OF PREPARATION (cont'd)

### (d) Changes in accounting policies

This note explains the impact of the adoption of HKFRS 9 and HKFRS 15 on the Group's consolidated financial statements and also discloses the new accounting policies that have been applied from 1 April 2018, where they are different to those applied in prior periods.

#### ***HKFRS 9 "Financial Instruments"***

HKFRS 9 replaces the provisions of HKAS 39 that relate to the recognition, classification and measurement of financial assets and financial liabilities, derecognition of financial instruments, impairment of financial assets and hedge accounting.

The adoption of HKFRS 9 from 1 April 2018 resulted in changes in accounting policies and adjustments to the amounts recognized in the consolidated financial statements. In accordance with the transitional provisions in HKFRS 9, comparative figures have not been restated. The adoption of HKFRS 9 has no material impact on the Group's accounting policies related to financial liabilities.

#### **Classification and measurement**

On 1 April 2018 (the date of initial application of HKFRS 9), the Group's management has assessed which business models apply to the financial assets held by the Group and has classified its financial instruments into the appropriate HKFRS 9 categories. The adoption of HKFRS 9 did not have material impact on the classification and measurement of the Group's financial assets and liabilities.

#### **Impairment of financial assets**

The Group has two main types of financial assets that are subject to HKFRS 9's new expected credit loss ("ECL") model:–

- Trade debtors; and
- Other financial assets measured at amortised costs (including cash and cash equivalents, and other debtors).

The Group was required to revise its impairment methodology under HKFRS 9 for each of these classes of assets. The impact of the change in impairment methodology is as follows:



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 2. BASIS OF PREPARATION (cont'd)

### (d) Changes in accounting policies (cont'd)

#### *HKFRS 9 "Financial Instruments" (cont'd)*

##### **Trade debtors**

The Group applies HKFRS 9 simplified approach to measuring ECLs which uses a lifetime ECL allowance for all trade debtors.

To measure the ECLs, trade debtors have been grouped based on shared credit risk characteristics and the days past due.

The Group has assessed the ECL model applied to the trade debtors at 1 April 2018 and the change in impairment methodologies did not have any material impact on the Group's consolidated financial statements and the opening loss allowance is not restated in this respect.

The adoption of ECL model under HKFRS 9 did not have material impact on allowance for impairment of trade debtors calculated under HKAS 39.

##### **Other financial assets measured at amortised cost**

Other financial assets at amortised cost include other debtors. The Group has applied the ECL model to other debtors at 1 April 2018 and the change in impairment methodologies did not have any material impact on the Group's consolidated financial statements and the opening loss allowance is not restated in this respect.

While cash and cash equivalents are also subject to the impairment requirements of HKFRS 9, there was no identified impairment loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 2. BASIS OF PREPARATION (cont'd)

### (d) Changes in accounting policies (cont'd)

#### *HKFRS 15 “Revenue from contracts with customers”*

HKFRS 15 establishes a comprehensive framework for recognizing revenue and some costs from contracts with customers. HKFRS 15 replaces HKAS 18, Revenue, which covered revenue arising from sale of goods and rendering of services, and HKAS 11, Construction contracts, which specified the accounting for construction contracts. HKFRS 15 also introduces additional qualitative and quantitative disclosure requirements which aim to enable users of the financial statements to understand the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers.

There is no significant impact on the Group's financial position and financial results upon initial application at 1 April 2018. Comparative information continues to be reported under HKASs 11 and 18.

#### **Timing of revenue recognition**

Previously, revenue from sale of goods was generally recognized at a point in time when the risks and rewards of ownership of the goods had passed to the customers. Under HKFRS 15, revenue is recognized when the customer obtains control of the promised good or service in the contract. This may be at a single point in time or over time. HKFRS 15 identifies the following three situations in which control of the promised good or service is regarded as being transferred over time:–

- When the customer simultaneously receives and consumes the benefits provided by the Group's performance, as the Group performs;
- When the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- When the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If the contract terms and the Group's activities do not fall into any of these 3 situations, then under HKFRS 15 the Group recognizes revenue for the sale of that goods or services at a single point in time, being when control has passed. Transfer of risks and rewards of ownership is only one of the indicators that is considered in determining when the transfer of control occurs. The adoption of HKFRS 15 does not have a significant impact on the Group's financial position and results of operation for the period. There is also no material impact to the Group's accumulated losses at 1 April 2018.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 2. BASIS OF PREPARATION (cont'd)

### (d) Changes in accounting policies (cont'd)

#### *HKFRS 15 "Revenue from contracts with customers" (cont'd)*

##### **Presentation of contract assets and liabilities**

Under HKFRS 15, a receivable is recognized only if the Group has an unconditional right to consideration. If the Group recognizes the related revenue before being unconditionally entitled to the consideration for the promised goods and services in the contract, then the entitlement to consideration is classified as a contract asset.

Similarly, a contract liability, rather than a payable, is recognized when a customer pays consideration, or is contractually required to pay consideration and the amount is already due, before the Group recognizes the related revenue. For a single contract with the customer, either a net contract asset or a net contract liability is presented. For multiple contracts, contract assets and contract liabilities of unrelated contracts are not presented on a net basis. To reflect this change in presentation, contract liabilities, including receipts in advance from customers, with amount of approximately HK\$823,000 (at 1 April 2018: approximately HK\$911,000 included in other creditors) are now separately presented in the consolidated statement of financial position at 31 March 2019, as a result of the adoption of HKFRS 15.

### (e) Adoption of the going concern basis

When preparing the consolidated financial statements, the Group's ability to continue as a going concern has been assessed. These consolidated financial statements have been prepared by the Directors on going concern basis notwithstanding that the Group incurred a loss of HK\$76,725,000 for the year ended 31 March 2019 and as of that date, the Group had net current liabilities and net liabilities of HK\$13,534,000 and HK\$65,389,000 respectively as the Directors considered that:-

- (1) Ms. Huang, being the sole beneficial owner and director of the ultimate holding company, will provide continuing financial support to the Group; and
- (2) On 19 June 2019, the lender of other loans signed a memorandum of loans with a subsidiary of the Company (the "Borrower"), pursuant to which the repayment date of the outstanding other loans balance of approximately HK\$124,059,000 as at 19 June 2019 was extended from 22 June 2019 to 22 June 2020.

After taking into consideration of above factors and funds expected to be generated internally based on the Directors' estimation on the future cash flow of the Group, the Directors are satisfied that the Group will have sufficient financial resources to meet its financial obligations as they fall due in the foreseeable future and consider that it is appropriate for the consolidated financial statements to be prepared on a going concern basis since there are no material uncertainties related to events or conditions that may cast significant doubt upon the Group's ability to continue as a going concern.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES

### (a) Measurement basis

The consolidated financial statements are prepared under the historical cost basis.

### (b) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries controlled by the Company.

Subsidiaries are all entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealized profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealized losses resulting from intra-group transactions are eliminated in the same way as unrealized gains but only to the extent that there is no evidence of impairment.

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognized.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognized in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognized at fair value and this amount is regarded as the fair value on initial recognition of a financial asset or, when appropriate, the cost on initial recognition of an investment in an associate or joint venture.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with those used by other members of the Group.

All intra-group transactions, balances, income and expenses are eliminated on consolidation.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (b) Basis of consolidation (cont'd)

Non-controlling interests represent the equity in a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. For each business combination, the Group can elect to measure any non-controlling interests either at fair value or at the non-controlling interests' proportionate share of the subsidiary's net identifiable assets.

Non-controlling interests are presented in the consolidated statement of financial position within equity, separately from equity attributable to the owners of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated statement of profit or loss and the consolidated statement of comprehensive income as an allocation of the total profit or loss and total comprehensive income for the period between non-controlling interests and the owners of the Company. Loans from holders of non-controlling interests and other contractual obligations towards these holders are presented as financial liabilities in the consolidated statement of financial position depending on the nature of the liability.

### (c) Business combination and goodwill

Business combination is accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group from the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value as at the acquisition date through profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (c) Business combination and goodwill (cont'd)

Any contingent consideration to be transferred by the acquirer is recognized at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability is recognized in accordance with HKFRS 13 either in profit or loss or as a change to other comprehensive income. If the contingent consideration is classified as equity, it shall not be remeasured until it is finally settled within equity.

Goodwill is initially measured at cost being the excess of the aggregate of the consideration transferred, the amount recognized for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable assets acquired and liabilities assumed. If the sum of this consideration and other items are lower than the fair value of the net assets of the subsidiary acquired, the difference is, after reassessment, recognized in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 March. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or group of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognized. An impairment loss recognized for goodwill is not reversed in a subsequent period.

Where goodwill forms part of a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (d) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Provided it is probable that the economic benefits will flow to the Group and when the revenue and costs, if applicable, can be measured reliably, revenue is recognized in profit or loss as follows:-

- Revenue from provision of food and beverage services including services charges is recognized at a point in time when catering services are provided.
- Interest income is recognized as it accrues using the effective interest method. For financial assets measured at amortized cost that are not credit-impaired, the effective interest rate is applied to the gross carrying amount of the asset. For credit-impaired financial assets, the effective interest rate is applied to the amortised cost (i.e. gross carrying amount net of loss allowance) of the asset (Note 3(h)).
- Service fee income is recognized over time when services have been rendered.
- Franchise fee income is recognized over the franchise periods on a straight-line basis.

### (e) Plant and equipment

Plant and equipment are stated at cost less accumulated depreciation and impairment losses. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to its present working condition and location for its intended use. Expenditure incurred after the plant and equipment have been put into operation, such as repairs and maintenance, are charged to the profit or loss in the year in which they are incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of the plant and equipment, the expenditure is capitalized as an additional cost of the asset.

Depreciation is calculated to write down the cost of plant and equipment to their estimated residual values on a straight-line basis over their estimated useful lives at following annual rates and bases:-

|                                   |   |
|-----------------------------------|---|
| Furniture, fixtures and equipment | 10% to 50% or over the lease term whichever is shorter    |
| Leasehold improvement             | 10% to 33.33% or over the lease term whichever is shorter |
| Motor vehicles                    | 20% to 33.33%   |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (e) Plant and equipment (cont'd)

Gain or loss arising from the retirement or disposal of an asset is determined as the difference between the estimated net disposal proceeds and the carrying amount of the asset and is recognized in the profit or loss on the date of retirement or disposal.

Construction in progress represents plant and equipment under construction or pending installation, and is stated at cost less impairment losses. The cost of self-constructed items of plant and equipment includes the cost of materials, direct labour, the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located, and an appropriate proportion of production overheads and borrowing costs. Capitalization of these costs ceases and the construction in progress is transferred to plant and equipment when the asset is substantially completed and ready for its intended use.

No depreciation is provided in respect of construction in progress until it is substantially completed and ready for its intended use.

### (f) Intangible assets (Other than goodwill)

Intangible assets are stated at cost less accumulated amortization and impairment losses.

Development costs are capitalized only when it can be demonstrated that completing the development is technically and financially feasible, the product under development will generate probable future economic benefits through sale or use, and the development expenditure can be measured reliably. Development costs which do not meet these criteria are expensed when incurred.

Amortization is calculated to write off the costs of intangible assets over their estimated useful lives on a straight line basis as follows:-

|                           |               |
|---------------------------|---------------|
| Trade mark acquired       | 5 to 20 years |
| Franchise rights acquired | 5 to 20 years |



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (g) Interests in subsidiaries

Interests in subsidiaries are stated in the Company's statement of financial position at cost less any identified impairment loss. Income from subsidiaries is recognized in the Company's financial statements on the basis of dividends declared by the subsidiaries.

### (h) Financial assets

#### *Policy applicable from 1 April 2018*

#### **Classification**

From 1 April 2018, the Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income or through profit or loss), and
- those to be measured at amortized cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows. For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investments at fair value through other comprehensive income.

#### **Recognition and derecognition**

Regular way purchases and sales of financial assets are recognized on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

A receivable is recognized when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due. If revenue has been recognized before the Group has an unconditional right to receive consideration, the amount is presented as a contract asset.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (h) Financial assets (cont'd)

#### *Policy applicable from 1 April 2018 (cont'd)*

##### **Measurement**

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Receivables are stated at amortized cost using the effective interest method less allowance for credit losses.

##### **Impairment**

The Group applies the new ECL model to financial assets measured at amortized cost, including cash and cash equivalent, trade debtors and other debtors. Financial assets measured at fair value are not subject to the ECL assessment.

##### **Measurement of ECLs**

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

The expected cash shortfalls are discounted using the following discount rates where the effect of discounting is material:

- fixed-rate financial assets, trade debtors and other debtors: effective interest rate determined at initial recognition or an approximation thereof;
- variable-rate financial assets: current effective interest rate;

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (h) Financial assets (cont'd)

#### *Policy applicable from 1 April 2018 (cont'd)*

#### **Measurement of ECLs (cont'd)**

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

ECLs are measured on either of the following bases:-

- 12-month ECLs: these are losses that are expected to result from possible default events within the 12 months after the end of reporting; and
- lifetime ECLs: these are losses that are expected to result from all possible default events over the expected lives of the items to which the ECL model applies.

Loss allowances for trade debtors are always measured at an amount equal to lifetime ECLs. ECLs on trade debtors are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, and an assessment of both the current and forecast general economic conditions at the end of reporting period.

For all other financial instruments (including cash and cash equivalents, and other debtors), the Group recognizes a loss allowance equal to 12-month ECLs unless there has been a significant increase in credit risk of the financial instrument since initial recognition, in which case the loss allowance is measured at an amount equal to lifetime ECLs.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (h) Financial assets (cont'd)

#### *Policy applicable from 1 April 2018 (cont'd)*

##### **Significant increases in credit risk**

In assessing whether the credit risk of a financial asset has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial asset assessed at the end of reporting period with that assessed at the date of initial recognition. In making this reassessment, the Group considers that a default event occurs when (i) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realizing security (if any is held); or (ii) the financial asset is 90 days past due. The Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:–

- failure to make payments of principal or interest on their contractually due dates;
- an actual or expected significant deterioration in a financial instrument's external or internal credit rating (if available);
- an actual or expected significant deterioration in the operating results of the debtor; and
- existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

Depending on the nature of the financial assets, the assessment of a significant increase in credit risk is performed on either an individual basis or a collective basis. When the assessment is performed on a collective basis, the financial assets are grouped based on shared credit risk characteristics, such as past due status and credit risk ratings.

ECLs are remeasured at the end of each reporting period to reflect changes in the financial assets' credit risk since initial recognition. Any change in the ECL amount is recognized as an impairment gain or loss in profit or loss. The Group recognizes an impairment gain or loss for all financial assets with a corresponding adjustment to their carrying amount through a loss allowance account.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (h) Financial assets (cont'd)

#### *Policy applicable from 1 April 2018 (cont'd)*

##### **Basis of calculation of interest income**

Interest income recognized (Note 3(d)) is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on the amortized cost (i.e. the gross carrying amount less loss allowance) of the financial asset.

At the end of each reporting period, the Group assesses whether a financial asset is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable events:–

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- it becoming probable that the debtor will enter into bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; and
- the disappearance of an active market for a security because of financial difficulties of the issuer.

##### **Write-off policy**

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognized as a reversal of impairment in profit or loss in the period in which the recovery occurs.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (h) Financial assets (cont'd)

#### *Policy applicable prior to 1 April 2018*

The Group classifies its investments in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets.

The classification depends on the purposed for which the investments were acquired. Management determines the classification of its investments at initial recognition and re-evaluates this designation at every reporting date.

#### (i) Financial assets at fair value through profit or loss

This category has two sub-categories: financial assets held for trading, and those designated at fair value through profit or loss at inception. A financial asset is classified in this category if acquired principally for the purpose of selling in the short-term or if so designated by management. Derivatives are also categorized as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if they are either held for trading or are expected to be realized within 12 months at the end of reporting period.

#### (ii) Loans and receivables

Loan and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the Group provides money, goods or services directly to a debtor without intention of trading the receivable. They are included in current assets, except for maturities greater than 12 months after the end of reporting period. These are classified as non-current assets.

#### (iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group's management has the positive intention and ability to hold to maturity. During the year, the Group did not hold any investments in this category.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (h) Financial assets (cont'd)

#### *Policy applicable prior to 1 April 2018 (cont'd)*

#### (iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months at the end of reporting period.

Purchases and sales of investments are recognized on trade-date – the date on which the Group commits to purchase or sell the asset. Investments are initially recognized at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Investments are derecognized when the rights to receive cash flows from the investments have been expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value.

Loans and receivables and held-to-maturity investments are carried at amortized cost using the effective interest method. Realized and unrealized gains and losses arising from changes in the fair value of the “financial assets at fair value through profit or loss” category are included in the profit or loss in the period in which they arise. Unrealized gains and losses arising from changes in the fair value of non-monetary securities classified as available-for-sale are recognized in equity. When securities classified as available-for-sale are sold or impaired, the accumulated fair value adjustments are included in the profit or loss as gains or losses from investment securities.

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets are impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost is considered in determining whether the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative losses – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognized in the profit or loss – is removed from equity and recognized in the profit or loss. Impairment losses recognized in the profit or loss on equity instruments are not reversed through the profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (i) Impairment of non-financial assets

Assets that have indefinite useful lives are not subject to amortization, which are at least tested annually for impairment and are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Assets that are subject to amortization are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest level for which there are separately identifiable cash flows (cash-generating units).

### (j) Financial guarantees issued, provisions and contingent liabilities

#### (i) *Financial guarantees issued*

Financial guarantees are contracts that require the issuer (i.e. the guarantor) to make specified payments to reimburse the beneficiary of the guarantee (the "holder") for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Where the Group issues a financial guarantee, the fair value of the guarantee (being the transaction price, unless the fair value can otherwise be reliably estimated) is initially recognized as deferred income within trade and other payables. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognized in accordance with the Group's policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognized in profit or loss on initial recognition of any deferred income.

The amount of the guarantee initially recognized as deferred income is amortized in profit or loss over the term of the guarantee as income from financial guarantees issued. In addition, provisions are recognized in accordance with note 3(j)(iii) if and when (i) it becomes probable that the holder of the guarantee will call upon the Group under the guarantee, and (ii) the amount of that claim on the Group is expected to exceed the amount currently carried in trade and other payables in respect of that guarantee i.e. the amount initially recognized, less accumulated amortization.



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (j) Financial guarantees issued, provisions and contingent liabilities (cont'd)

#### (ii) *Contingent liabilities assumed in business combinations*

Contingent liabilities assumed in a business combination which are present obligations at the date of acquisition are initially recognized at fair value, provided the fair value can be reliably measured. After their initial recognition at fair value, such contingent liabilities are recognized at the higher of the amount initially recognized, less accumulated amortization where appropriate, and the amount that would be determined in accordance with note 3(j)(iii). Contingent liabilities assumed in a business combination that cannot be reliably fair valued or were not present obligations at the date of acquisition are disclosed in accordance with note 3(j)(iii).

#### (iii) *Other provisions and contingent liabilities*

Provisions are recognized for other liabilities of uncertain timing or amount when the Group or the Company has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

### (k) Borrowings and payables

Borrowings and payables are initially recognized at fair value and subsequently stated at amortized cost using the effective interest method.

### (l) Contract liabilities

A contract liability is recognized when the customer pays non-refundable consideration before the Group recognizes the related revenue (note 3(d)). A contract liability would also be recognized if the Group has an unconditional right to receive consideration before the Group recognizes the related revenue. In such cases, a corresponding receivable would also be recognized (Note 3(h)).

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (m) Convertible bonds that contain an equity component

Convertible bonds that can be converted to equity share capital at the option of the holder, where the number of shares that would be issued on conversion and the value of the consideration that would be received at that time do not vary, are accounted for as compound financial instruments which contain both liability component and equity component.

At initial recognition the liability component of the convertible bonds is measured as the present value of the future interest and principal payments, discounted at the market rate of interest applicable at the time of initial recognition to similar liabilities that do not have a conversion option. Any excess of proceeds over the amount initially recognized as the liability component is recognized as the equity component. Transaction costs that relate to the issue of a compound financial instrument are allocated to the liability and equity components in proportion to the allocation of proceeds.

The liability component is subsequently carried at amortized cost. The interest expense recognized in profit or loss on the liability component is calculated using the effective interest method. The equity component is recognized in the convertible bonds equity reserve until either the note is converted or redeemed. Where the option remains unexercised at the expiry date, the balance stated in convertible bonds equity reserve will be released to accumulated profit or loss. No gain or loss is recognized in profit or loss upon conversion or expiration of the option.

If the note is converted, the convertible bonds equity reserve, together with the carrying amount of the liability component at the time of conversion, is transferred to share capital and share premium as consideration for the shares issued. If the note is redeemed, the convertible bonds equity reserve is released directly to accumulated profit or loss.

The liability component (or part of the liability component) of the convertible bonds is derecognized when, and only when, it is extinguished – i.e. when the obligation specified in the contract is discharged or cancelled or expired.

A significant modification of the terms of the convertible bonds is accounted for as recognition of a new compound instrument and an extinguishment of the original compound instrument before maturity. The difference between the carrying amount of the original liability component extinguished and its fair value at the date of modification is recognized in profit or loss. The difference between the fair value at the date of modification of the original liability component extinguished and the fair value of the newly recognized liability component is recognized in the convertible bonds equity reserve. The carrying amount of the equity component of the original compound instrument extinguished is released from convertible bonds equity reserve to accumulated profit or loss.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (n) Employee benefits

Salaries, annual bonuses and annual leave entitlements are accrued in the year in which the associated services are rendered by employees of the Group.

Obligations for contributions to defined contribution retirement plans are recognized as an expense in profit or loss as incurred.

Termination benefits are recognized when, and only when, the Group demonstrably commits itself to terminate employment or provide benefits as a result of voluntary redundancy by having a detailed formal plan which is without realistic possibility of withdrawal.

The fair value of share options granted to employees measured at the grant date and is adjusted for the estimated number of shares that will eventually be vested is recognized as an employee cost on a straight-line basis over the vesting period, with a corresponding increase in an employee share-based compensation reserve.

For the purposes of diluted earnings per share, the exercise price of the options is adjusted for the cost of employee services to render in the remaining vesting period.

### (o) Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of that asset. Other borrowing costs are expensed in the period in which they are incurred.

The capitalization of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred. Borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalization of borrowing costs is suspended or ceased when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or complete.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (p) Inventories

Inventories are stated at the lower of cost and net realizable value. Cost is calculated on first-in-first-out basis. Net realisable value is the estimated selling price in the ordinary course of business, less estimates costs of completion and selling expenses.

When inventories are sold, the carrying amount of those inventories is recognized as an expense in the period in which the related revenue is recognized. The amount of any write-down of inventories to net realizable value and all losses of inventories are recognized as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognized as a reduction in the amount of inventories recognized as an expense in the period in which the reversal occurs.

### (q) Income tax

Income tax expense represents the sum of the tax currently payable and deferred tax. The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit or loss because it excludes items of income and expense that are taxable or deductible in other years, and it further excludes profit or loss items that are never taxable and deductible.

Deferred tax is the tax expected to be payable or recoverable when the Group recovers or settles the carrying amounts of assets or liabilities recognized in the consolidated financial statements.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or asset is realized.

Deferred tax is charged or credited to the profit or loss, except when it relates to items recognized in other comprehensive income or directly to equity, in which case the deferred tax is also recognized in other comprehensive income or directly in equity respectively.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (r) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purposes of the consolidated statement of cash flows.

Cash equivalents are short-term, highly liquid investments which are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

### (s) Leases

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

#### (i) *Classification of assets leased to the Group*

Assets that are held by Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases.

#### (ii) *Assets acquired under finance leases*

Where the Group acquires the use of assets under finance leases, the amounts representing the fair value of the leased asset, or, if lower, the present value of the minimum lease payments, of such assets are included in fixed assets and the corresponding liabilities, net of finance charges, are recorded as obligations under finance lease. Depreciation is provided at rates which write off the cost of the assets over the term of the relevant lease or, where it is likely the Group will obtain ownership of the asset, the life of the asset, as set out in note 3(e). Impairment losses are accounted for in accordance with the accounting policy as set out in note 3(i). Finance charges implicit in the lease payments are charged to the profit or loss over the period of the leases so as to produce an approximately constant periodic rate of charge on the remaining balance of the obligations for each accounting period. Contingent rentals are charged to the profit or loss in the accounting period in which they are incurred.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (s) Leases (cont'd)

#### (iii) Operating lease charges

Where the Group has the use of assets held under operating leases, payments made under the leases are charged to the profit or loss in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognized in the profit or loss as an integral part of the aggregate net lease payments made. Contingent rentals are charged to the profit or loss in the accounting period in which they are incurred.

### (t) Related parties

(a) A person, or a close member of that person's family, is related to the Group if that person:-

- (i) has control or joint control over the Group;
- (ii) has significant influence over the Group; or
- (iii) is a member of the key management personnel of the Group or the Group's parent.

(b) An entity is related to the Group if any of the following conditions applies:-

- (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
- (iii) Both entities are joint ventures of the same third party;
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (t) Related parties (cont'd)

(b) (cont'd)

- (vi) The entity is controlled or jointly controlled by a person identified in (a);
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

### (u) Foreign currency translation

The consolidated financial statements are presented in Hong Kong dollar, which is also the Company's functional currency. The functional currency of the Company or its subsidiaries is the currency of the primary economic environment in which the Company or its subsidiaries operate.

Foreign currency transactions of the Company or its subsidiaries are initially recorded in the functional currency using the exchange rates prevailing at the dates of the transactions. At the end of reporting period, monetary items denominated in foreign currencies are translated at the rates prevailing at the end of reporting period and the exchange differences arising are recognized in the profit or loss. Non-monetary items carried at fair value denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined and the exchange differences arising are recognized in the profit or loss, except for the exchange component of a gain or loss that is recognized directly in equity.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Company's foreign operations are translated into the presentation currency of the Company at the rate of exchange prevailing at the end of reporting period, and their income and expenses are translated at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the exchange rates prevailing at the dates of transactions are used. Exchange differences arising are recognized as a separate component of equity. Such translation differences are recognized in the profit or loss for the year in which the foreign operation is disposed of.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (v) Segment reporting

Operating segments, and the amounts of each segment item reported in the consolidated financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individual material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not material individually may be aggregated if they share a majority of these criteria.

A segment is a distinguishable component of the Group that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

The Group has only one business segment for current year.

### (w) Critical accounting estimate and judgements

#### *Key sources of estimation uncertainty*

In the process of applying the Group's accounting policies, management makes various estimates based on past experiences, expectations of the future and other information. The key sources of estimation uncertainty that may significantly affect the amounts recognized in the financial statements are disclosed below:-

#### (i) **Estimated useful lives of tangible and intangible assets**

The Group estimates the useful lives of tangible and intangible assets based on the periods over which the assets are expected to be available for use. The Group reviews annually their estimated useful lives, based on factors that include asset utilization and anticipated use of the assets tempered by related industry benchmark information. It is possible that future results of operation could be materially affected by changes in these estimates brought about by changes in factors mentioned. A reduction in the estimated useful lives of tangible and intangible assets would increase depreciation charges and decrease non-current assets.



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

### (w) Critical accounting estimate and judgements (cont'd)

#### *Key sources of estimation uncertainty (cont'd)*

#### (ii) Impairment of plant and equipment, goodwill and other non-current assets

Determining whether fixed assets, goodwill and other non-current assets are impaired requiring an estimation of the value in use of the cash-generating units to which the plant and equipment, goodwill and other non-current assets have been allocated. The calculation of value in use requires the Group to estimate the future cash flows expected to arise from the cash-generating units and a suitable discount rate in order to calculate the present value.

#### (iii) Loss allowance for trade and other debtors

The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward-looking estimates at the end of each reporting period. Details of the key assumptions and inputs used are disclosed in note 33(a).

#### (iv) Deferred tax assets

The Group reviews the carrying amounts of deferred taxes at the end of each reporting period and reduces the amount of deferred tax assets to the extent that it is no longer probable that sufficient taxable income will be available to allow all or part of the deferred tax assets to be utilized. However, there is no assurance that the Group will generate sufficient taxable income to allow all or part of its deferred tax assets to be utilized.

#### (v) Fair value of identifiable assets and liabilities acquired through business combination

The Group applies the acquisition method to account for business combination, which requires the Group to record assets acquired and liabilities assumed at their fair values on the date of acquisition. Significant judgement is used to estimate the fair values of the assets and liabilities acquired.

#### (vi) Going concern

Management makes an assessment of the Group's ability to continue as a going concern when preparing the consolidated financial statements. As disclosed in note 2(e), the validity of the going concern assumptions depends upon (i) the continuing financial support from Ms. Huang, who is the sole beneficial owner and director of the ultimate holding company; and (ii) other loans, of which the repayment date was subsequently extended from 22 June 2019 to 22 June 2020.

Should the Group be unable to continue in business as a going concern, adjustments would have to be made to restate the value of assets to their recoverable amounts, to reclassify non-current assets and non-current liabilities as current assets and current liabilities respectively and to provide for any further liabilities which might arise.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 4. REVENUE

Revenue represents invoiced value recognized in respect of provision of food and beverage services, net of discounts and value-added tax, during the year. An analysis of the revenue recorded for the year is set out below:–

|  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------------------|------------------|
| Revenue from customers and recognized at a point in time |                  |                  |
| – Provision of food and beverage services and others     | <b>251,792</b>   | 305,543          |

## 5. OTHER INCOME

|  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------------------|------------------|
| Interest income                              | <b>1,411</b>     | 11               |
| Service fee income                           | <b>1,282</b>     | 1,310            |
| Franchise fee income                         | <b>1,020</b>     | 631              |
| Reversal on provision of reinstatement costs | –                | 85               |
| Miscellaneous items                          | <b>75</b>        | 312              |
|  | <b>3,788</b>     | 2,349            |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 6. LOSS BEFORE INCOME TAX

|  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------------------|------------------|
| <b>Loss before income tax is arrived at after charging/(crediting):-</b> |                  |                  |
| <b>(a) Finance costs:-</b>   |                  |                  |
| Interest expenses on secured bank loans, repayable within five years     | 91               | 469              |
| Interest expense on other loans  | 1,398            | 338              |
| Interest expense on convertible bonds                                    | 799              | 800              |
| Interest expense on loan from the ultimate holding company               | 1,416            | –                |
| Imputed interest expense on convertible bonds – Note 25                  | 544              | 480              |
| Finance charge on obligations under finance lease                        | –                | 2                |
| Other bank charges   | 2,441            | 2,549            |
|  | <b>6,689</b>     | 4,638            |
| <b>(b) Other items:-</b>   |                  |                  |
| Amortization of other intangible assets                                  | 1,004            | 1,067            |
| Depreciation   | 8,560            | 16,406           |
| Auditor's remuneration   | 854              | 896              |
| Exchange (gain)/loss   | (205)            | 185              |
| Operating lease rentals for properties                                   | 59,339           | 70,130           |
| Directors' remuneration – Note 7(a)                                      | 1,020            | 1,020            |
| Other staff salaries and benefits  | 73,559           | 89,116           |
| Retirement scheme contributions  | 2,977            | 3,965            |
| Other staff costs  | 76,536           | 93,081           |
| Cost of inventories sold   | 87,249           | 103,075          |
| Loss on disposal of plant and equipment                                  | 1,122            | 1,470            |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 7. DIRECTORS' REMUNERATION AND EMPLOYEES' EMOLUMENTS

- (a) Pursuant to the GEM Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, details of emoluments paid by the Group to the Directors during the year were as follows:–

|   | Fees<br>HK\$'000 | Basic salaries,<br>allowances<br>and other<br>benefits<br>HK\$'000 | Retirement<br>scheme<br>contributions<br>HK\$'000 | Equity-<br>settled<br>share-based<br>payment<br>expenses<br>HK\$'000 | Total<br>HK\$'000 |
|---|------------------|--|---|--|-------------------|
| 2018  |                  |  |   |  |                   |
| <i>Executive Directors:–</i>                        |                  |  |   |  |                   |
| Mr. Chan Kim Chun Victor                            | 240              | –  | –   | –  | 240               |
| Mr. Zheng Hua                                       | 240              | –  | –   | –  | 240               |
|   | 480              | –  | –   | –  | 480               |
| <i>Independent non-executive<br/>Directors:–</i>    |                  |  |   |  |                   |
| Mr. Yip Tai Him (resigned<br>on 28 March 2018)      | 178              | –  | –   | –  | 178               |
| Mr. Chan Yee Ping<br>Michael                        | 180              | –  | –   | –  | 180               |
| Mr. Deng Guozhen                                    | 180              | –  | –   | –  | 180               |
| Mr. Zeng Shiquan<br>(appointed on<br>28 March 2018) | 2                | –  | –   | –  | 2                 |
|   | 540              | –  | –   | –  | 540               |
|   | 1,020            | –  | –   | –  | 1,020             |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 7. DIRECTORS' REMUNERATION AND EMPLOYEES' EMOLUMENTS (cont'd)

- (a) Pursuant to the GEM Listing Rules, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation, details of emoluments paid by the Group to the Directors during the year were as follows:– (cont'd)

|  | Fees<br>HK\$'000 | Basic salaries,<br>allowances<br>and other<br>benefits<br>HK\$'000 | Retirement<br>scheme<br>contributions<br>HK\$'000 | Equity-<br>settled<br>share-based<br>payment<br>expenses<br>HK\$'000 | Total<br>HK\$'000 |
|--|------------------|--|---|--|-------------------|
| 2019   |                  |  |   |  |                   |
| <i>Executive Directors:–</i>                                 |                  |  |   |  |                   |
| Mr. Chan Kim Chun Victor<br>(resigned on<br>10 October 2018) | 126              | –  | –   | –  | 126               |
| Mr. Huang Chao<br>(appointed on<br>10 October 2018)          | 114              | –  | –   | –  | 114               |
| Mr. Zheng Hua  | 240              | –  | –   | –  | 240               |
|  | <b>480</b>       | <b>–</b>   | <b>–</b>  | <b>–</b>   | <b>480</b>        |
| <i>Independent non-executive<br/>Directors:–</i>             |                  |  |   |  |                   |
| Mr. Chan Yee Ping<br>Michael                                 | 180              | –  | –   | –  | 180               |
| Mr. Deng Guozhen   | 180              | –  | –   | –  | 180               |
| Mr. Zeng Shiquan   | 180              | –  | –   | –  | 180               |
|  | <b>540</b>       | <b>–</b>   | <b>–</b>  | <b>–</b>   | <b>540</b>        |
|  | <b>1,020</b>     | <b>–</b>   | <b>–</b>  | <b>–</b>   | <b>1,020</b>      |

No Directors waived any emoluments during the years ended 31 March 2019 and 2018.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 7. DIRECTORS' REMUNERATION AND EMPLOYEES' EMOLUMENTS (cont'd)

(b) Five highest paid individuals

The remuneration of employees who were not Directors during the year and who were amongst the five (2018: five) highest paid individuals of the Group were as follows:–

|   | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|---|------------------|------------------|
| Basic salaries, allowances and benefits in kind | 4,381            | 4,092            |
| Retirement scheme contributions                 | 90               | 89               |
|   | <b>4,471</b>     | 4,181            |

The number of employees whose remuneration fell within the following band was as follow:–

|                               | 2019 | 2018 |
|-------------------------------|------|------|
| Nil – HK\$1,000,000           | 3    | 3    |
| HK\$1,000,001 – HK\$1,500,000 | 2    | 2    |

There was no remuneration paid by the Group to the Directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office.

## 8. INCOME TAX EXPENSE

(a) Taxation in the profit or loss represents:–

|                        | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|------------------------|------------------|------------------|
| Current tax            | 632              | 427              |
| Deferred tax – Note 15 | 731              | 4,094            |
| Income tax expense     | <b>1,363</b>     | 4,521            |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 8. INCOME TAX EXPENSE (cont'd)

- (a) Taxation in the profit or loss represents:- (cont'd)
- (i) Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands (“BVI”), the Group is not subject to any income tax in the Cayman Islands and BVI.
  - (ii) The Company’s subsidiaries incorporated/established in Hong Kong, the People’s Republic of China (“PRC”) and Taiwan are subject to Hong Kong Profits Tax, PRC Enterprise Income Tax and Taiwan Profit-Seeking-Enterprise Income Tax at the rates of 16.5%, 25% and 17% respectively (2018: Hong Kong – 16.5%, PRC – 25% and Taiwan – 17% respectively).

- (b) The income tax for the year can be reconciled to the loss before income tax for the year as follows:-

|  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------------------|------------------|
| Loss before income tax   | <b>(75,362)</b>  | (34,262)         |
| Tax effect at the Hong Kong profits tax rate of 16.5%<br>(2018: 16.5%) | <b>(12,435)</b>  | (5,653)          |
| Tax rates differential   | <b>318</b>       | 1,468            |
| Tax effect of income that is not taxable                               | <b>(515)</b>     | (4)              |
| Tax effect of expenses that are not deductible                         | <b>9,615</b>     | 1,833            |
| Tax effect of unused tax losses not recognized                         | <b>4,400</b>     | 6,942            |
| Tax refund   | <b>(20)</b>      | (65)             |
| Income tax expense   | <b>1,363</b>     | 4,521            |

- (c) The components of unrecognized deductible temporary differences in certain subsidiaries of the Company were as follows:-
- (i) The unutilized tax losses accumulated in the Hong Kong subsidiaries of the Company amounted to approximately HK\$63,667,000 (2018: approximately HK\$49,373,000) can be carried forward indefinitely. The unutilized tax losses accumulated in PRC subsidiaries amounted to approximately HK\$61,585,000 (2018: approximately HK\$57,512,000) can be carried forward for five years. The unutilized tax losses accumulated in Taiwan subsidiary amounted to approximately HK\$8,912,000 (2018: approximately HK\$6,424,000) can be carried forward for ten years. Deductible temporary differences have not been recognized owing to the absence of objective evidence in respect of the availability of sufficient taxable profits that are expected to arise to offset against the deductible temporary differences.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 8. INCOME TAX EXPENSE (cont'd)

- (c) The components of unrecognized deductible temporary differences in certain subsidiaries of the Company were as follows:– (cont'd)
- (ii) Pursuant to the Corporate Income Tax Law of the PRC and its implementation rules, the gross amount of dividends received by the Company's subsidiary incorporated in Hong Kong from its PRC subsidiaries in respect of their profits generated since 1 January 2008 is subject to withholding tax at a rate of 5%. Under the Caishui (2008) No. 1, the undistributed profits of the PRC subsidiaries as at 31 December 2007 determined based on the relevant PRC tax rules and regulations are exempted from withholding tax. Since the Group can control the quantum and timing of distribution of profits of the Group's subsidiaries in the PRC, no deferred tax liability was provided as no profit is expected to be distributed by the PRC subsidiaries in the foreseeable future. As at 31 March 2019, the undistributed profits of the PRC subsidiaries amounted to approximately HK\$3,835,000 (2018: approximately HK\$3,538,000). The corresponding unrecognized deferred tax liabilities were amounted to approximately HK\$191,800 (2018: approximately HK\$176,900).

## 9. DIVIDEND

No dividend has been paid or declared by the Company for the years ended 31 March 2019 and 2018.

## 10. LOSS PER SHARE

The calculation of basic loss per share is based on the loss attributable to owners of the Company of HK\$75,916,000 (2018: HK\$37,687,000) and the weighted average number of ordinary shares of 4,166,175,000 (2018: 4,002,695,000 ordinary shares) in issue during the year ended 31 March 2019.

The weighted average number of ordinary shares adopted in calculation of basic loss per share for the year ended 31 March 2018 had been adjusted after taking into account of the Rights Issue which was completed on 14 June 2017 as disclosed in note 21(a)(i) to the consolidated financial statements.

Diluted loss per share has not been disclosed as no dilutive potential equity shares in existence as at 31 March 2019 and 2018.



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 11. PLANT AND EQUIPMENT

|                            | Leasehold<br>improvement<br>HK\$'000 | Furniture,<br>fixtures and<br>equipment<br>HK\$'000 | Motor<br>vehicles<br>HK\$'000 | Construction<br>in progress<br>HK\$'000 | Total<br>HK\$'000 |
|----------------------------|--------------------------------------|---|-------------------------------|---|-------------------|
| Cost:-                     |                                      |   |                               |   |                   |
| At 1.4.2017                | 63,847                               | 47,005  | 599                           | -                                       | 111,451           |
| Exchange adjustment        | 533                                  | 232   | -                             | -                                       | 765               |
| Additions                  | 3,495                                | 2,043   | -                             | -                                       | 5,538             |
| Disposals                  | (5,218)                              | (7,129)   | -                             | -                                       | (12,347)          |
| At 31.3.2018               | 62,657                               | 42,151  | 599                           | -                                       | 105,407           |
| Accumulated depreciation:- |                                      |   |                               |   |                   |
| At 1.4.2017                | 41,609                               | 28,733  | 338                           | -                                       | 70,680            |
| Exchange adjustment        | 200                                  | 115   | -                             | -                                       | 315               |
| Charge for the year        | 9,905                                | 6,318   | 183                           | -                                       | 16,406            |
| Written back on disposals  | (2,925)                              | (5,220)   | -                             | -                                       | (8,145)           |
| At 31.3.2018               | 48,789                               | 29,946  | 521                           | -                                       | 79,256            |
| Impairment loss:-          |                                      |   |                               |   |                   |
| At 1.4.2017                | 4,010                                | 5,121   | -                             | -                                       | 9,131             |
| Exchange adjustment        | 74                                   | 26  | -                             | -                                       | 100               |
| Charge for the year        | 5,072                                | 816   | -                             | -                                       | 5,888             |
| Written back on disposals  | (750)                                | (1,917)   | -                             | -                                       | (2,667)           |
| At 31.3.2018               | 8,406                                | 4,046   | -                             | -                                       | 12,452            |
| Net book value:-           |                                      |   |                               |   |                   |
| At 31.3.2018               | 5,462                                | 8,159   | 78                            | -                                       | 13,699            |
| Cost:-                     |                                      |   |                               |   |                   |
| At 1.4.2018                | 62,657                               | 42,151  | 599                           | -                                       | 105,407           |
| Exchange adjustment        | (489)                                | (211)   | -                             | (2)                                     | (702)             |
| Additions                  | 604                                  | 2,105   | -                             | 586                                     | 3,295             |
| Disposals                  | (27,471)                             | (20,380)  | -                             | -                                       | (47,851)          |
| <b>At 31.3.2019</b>        | <b>35,301</b>                        | <b>23,665</b>                                       | <b>599</b>                    | <b>584</b>                              | <b>60,149</b>     |
| Accumulated depreciation:- |                                      |   |                               |   |                   |
| At 1.4.2018                | 48,789                               | 29,946  | 521                           | -                                       | 79,256            |
| Exchange adjustment        | (301)                                | (10)  | -                             | -                                       | (311)             |
| Charge for the year        | 3,804                                | 4,680   | 76                            | -                                       | 8,560             |
| Written back on disposals  | (22,721)                             | (16,985)  | -                             | -                                       | (39,706)          |
| <b>At 31.3.2019</b>        | <b>29,571</b>                        | <b>17,631</b>                                       | <b>597</b>                    | <b>-</b>                                | <b>47,799</b>     |
| Impairment loss:-          |                                      |   |                               |   |                   |
| At 1.4.2018                | 8,406                                | 4,046   | -                             | -                                       | 12,452            |
| Exchange adjustment        | (25)                                 | (3)   | -                             | -                                       | (28)              |
| Charge for the year        | 43                                   | 36  | -                             | -                                       | 79                |
| Written back on disposals  | (3,706)                              | (2,720)   | -                             | -                                       | (6,426)           |
| <b>At 31.3.2019</b>        | <b>4,718</b>                         | <b>1,359</b>  | <b>-</b>                      | <b>-</b>                                | <b>6,077</b>      |
| Net book value:-           |                                      |   |                               |   |                   |
| <b>At 31.3.2019</b>        | <b>1,012</b>                         | <b>4,675</b>  | <b>2</b>                      | <b>584</b>                              | <b>6,273</b>      |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 11. PLANT AND EQUIPMENT (cont'd)

The Directors considered that there was an indication of impairment for plant and equipment as the Group's certain operation result was worse than expected. As a result, an impairment loss of approximately HK\$79,000 (2018: approximately HK\$5,888,000) was made for the year ended 31 March 2019.

## 12. PARTICULARS OF PRINCIPAL SUBSIDIARIES

Details of the principal subsidiaries are as follows:-

| Name of company                               | Place of incorporation/<br>establishment | Attributable equity interest % |          | Issued/<br>registered capital             | Principal activities                    |
|---|--|--------------------------------|----------|---|---|
|   |  | Direct                         | Indirect |   |   |
| Marvel Success Limited                        | BVI                                      | 100                            | -        | US\$1                                     | Investment holding                      |
| Epicurean Management (Asia) Limited           | Hong Kong                                | -                              | 100      | HK\$1                                     | Provision of management services        |
| I. T. H. K. Limited ("ITHK")                  | Hong Kong                                | -                              | 100      | HK\$300,000                               | Provision of food and beverage services |
| Ginza Bairin (Greater China) Holdings Limited | Hong Kong                                | -                              | 100      | HK\$2,000,000                             | Franchise and investment holdings       |
| Hobby Limited                                 | Hong Kong                                | -                              | 100      | HK\$1                                     | Provision of food and beverage services |
| 銀林(上海)餐飲有限公司                                  | PRC                                      | -                              | 100      | US\$1,600,000                             | Provision of food and beverage services |
| 白熊(上海)餐飲管理有限公司                                | PRC                                      | -                              | 98       | US\$1,300,000                             | Provision of food and beverage services |
| Donfield Limited                              | Hong Kong                                | -                              | 90       | HK\$1                                     | Provision of food and beverage services |
| 惠州市大亞灣區新鵬城科技發展有限公司                            | PRC                                      | -                              | 100      | RMB5,000,000<br>(paid up<br>RMB1,500,000) | Not yet commenced business              |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 13. GOODWILL ON CONSOLIDATION

|                                      | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--------------------------------------|------------------|------------------|
| Cost:–                               |                  |                  |
| At the beginning and end of the year | 59,388           | 59,388           |
| Impairment:–                         |                  |                  |
| At the beginning of the year         | 4,293            | 4,293            |
| Charge for the year                  | 55,095           | –                |
| At the end of the year               | 59,388           | 4,293            |
| Carrying amount:–                    |                  |                  |
| At the end of the year               | –                | 55,095           |

Goodwill acquired in a business combination is allocated, at acquisition, to the cash-generating units (“CGUs”) that are expected to benefit from that business combination. After recognition of impairment losses, the carrying amount of goodwill had been allocated as follows:–

|                                  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|----------------------------------|------------------|------------------|
| Restaurants, café and cake shops | –                | 55,095           |
| Logistic and production centre   | –                | –                |
|                                  | –                | 55,095           |

The recoverable amount of the above CGU is determined based on value-in-use calculations. These calculations use cash flow projections based on financial budgets approved by the management covering a five-year period. Cash flows beyond the five-year period are extrapolated using an estimated long-term growth rate of 2%.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 13. GOODWILL ON CONSOLIDATION (cont'd)

The followings describe each key assumption on which management has based its cash flow projection to undertake impairment testing of goodwill:–

– **Budgeted turnover**

The basis used to determine the budgeted turnover is the expected growth rate of the market based on past history and experience.

– **Budgeted gross margins**

The basis used to determine the value assigned to the budgeted gross margins is the average gross margins achieved in the year immediately before the first budgeted year, increased for expected efficiency improvements.

– **Business environment**

There will be no major changes in the existing political, legal and economic conditions in Hong Kong in which the assessed entity carries on its business.

The cash flows are discounted using the following pre-tax discounts rates:–

|                                  | 2019   | 2018   |
|----------------------------------|--------|--------|
| Restaurants, café and cake shops | 16.86% | 14.16% |
| Logistic and production centre   | N/A    | N/A    |

Details of the impairment loss of each of the CGU recognized during the years ended 31 March 2019 and 2018 and the recoverable amounts of the each of the CGU as at 31 March 2019 and 2018 are as follows:

|   | Impairment loss recognized |                  | Recoverable amount of the CGU |                  |
|---|----------------------------|------------------|-------------------------------|------------------|
|   | 2019<br>HK\$'000           | 2018<br>HK\$'000 | 2019<br>HK\$'000              | 2018<br>HK\$'000 |
| Restaurants, café and cake shops            | 55,095                     | –                | 18,000                        | 96,961           |
| Logistic and production centre <sup>#</sup> | –                          | –                | –                             | –                |
|   | 55,095                     | –                | 18,000                        | 96,961           |

<sup>#</sup> During the year ended 31 March 2018, the operations of this CGU was ceased.

Any adverse change in the assumptions used in the calculations of recoverable amounts would result in further impairment losses on other tangible and intangible assets.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 14. OTHER INTANGIBLE ASSETS

|                                  | Trademark<br>HK\$'000 | Franchise<br>rights<br>HK\$'000 | Total<br>HK\$'000 |
|----------------------------------|-----------------------|---------------------------------|-------------------|
| Cost:–                           |                       |                                 |                   |
| At 1.4.2017                      | 2,565                 | 24,163                          | 26,728            |
| Additions                        | 14                    | 446                             | 460               |
| Disposals                        | –                     | (38)                            | (38)              |
| At 31.3.2018                     | 2,579                 | 24,571                          | 27,150            |
| Accumulated amortization:–       |                       |                                 |                   |
| At 1.4.2017                      | 610                   | 3,889                           | 4,499             |
| Charge for the year              | 18                    | 1,049                           | 1,067             |
| Written back on disposals        | –                     | (38)                            | (38)              |
| At 31.3.2018                     | 628                   | 4,900                           | 5,528             |
| Impairment loss:–                |                       |                                 |                   |
| At 1.4.2017                      | 1,741                 | 6,013                           | 7,754             |
| Charge for the year              | 54                    | 941                             | 995               |
| At 31.3.2018                     | 1,795                 | 6,954                           | 8,749             |
| Net book value:–                 |                       |                                 |                   |
| At 31.3.2018                     | 156                   | 12,717                          | 12,873            |
| Cost:–                           |                       |                                 |                   |
| At 1.4.2018                      | 2,579                 | 24,571                          | 27,150            |
| Additions                        | –                     | 36                              | 36                |
| Disposals                        | –                     | (696)                           | (696)             |
| <b>At 31.3.2019</b>              | <b>2,579</b>          | <b>23,911</b>                   | <b>26,490</b>     |
| Accumulated amortization:–       |                       |                                 |                   |
| At 1.4.2018                      | 628                   | 4,900                           | 5,528             |
| Charge for the year              | 15                    | 989                             | 1,004             |
| Written back on disposals        | –                     | (696)                           | (696)             |
| <b>At 31.3.2019</b>              | <b>643</b>            | <b>5,193</b>                    | <b>5,836</b>      |
| Impairment loss:–                |                       |                                 |                   |
| <b>At 1.4.2018 and 31.3.2019</b> | <b>1,795</b>          | <b>6,954</b>                    | <b>8,749</b>      |
| Net book value:–                 |                       |                                 |                   |
| <b>At 31.3.2019</b>              | <b>141</b>            | <b>11,764</b>                   | <b>11,905</b>     |

The Directors considered that there was an indication of impairment for other intangible assets as the Group's certain operation result was worse than expected. As a result, an impairment loss of approximately HK\$Nil (2018: approximately HK\$995,000) was made for the year ended 31 March 2019.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 15. DEFERRED TAX

The followings were deferred tax (assets)/liabilities recognized by the Group and movements thereon during the year:-

|                                 | Tax losses<br>HK\$'000 | (Decelerated)/<br>accelerated<br>depreciation<br>allowances<br>HK\$'000 | Total<br>HK\$'000 |
|---------------------------------|------------------------|---|-------------------|
| At 1.4.2017                     | (4,993)                | (753)   | (5,746)           |
| Charge for the year – Note 8(a) | 3,757                  | 337   | 4,094             |
| Exchange adjustments            | 73                     | –   | 73                |
| At 31.3.2018 and 1.4.2018       | (1,163)                | (416)   | (1,579)           |
| Charge for the year – Note 8(a) | 90                     | 641   | 731               |
| Exchange adjustments            | (67)                   | –   | (67)              |
| <b>At 31.3.2019</b>             | <b>(1,140)</b>         | <b>225</b>  | <b>(915)</b>      |

Represented by:-

|                          | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--------------------------|------------------|------------------|
| Deferred tax liabilities | –                | 249              |
| Deferred tax assets      | (915)            | (1,828)          |
|                          | <b>(915)</b>     | <b>(1,579)</b>   |

## 16. INVENTORIES

|                  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|------------------|------------------|------------------|
| Raw materials    | 2,581            | 4,451            |
| Work in progress | 23               | 13               |
| Finished goods   | 89               | 138              |
|                  | <b>2,693</b>     | <b>4,602</b>     |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 17. DEBTORS, DEPOSITS AND PREPAYMENTS

Debtors, deposits and prepayments comprise:-

|                             | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|-----------------------------|------------------|------------------|
| Trade debtors               | 3,975            | 6,056            |
| Less: loss allowance        | (478)            | (478)            |
|                             | 3,497            | 5,578            |
| Rental and utility deposits | 18,201           | 23,641           |
| Prepayments                 | 1,688            | 1,843            |
| Other debtors               | 1,358            | 1,174            |
|                             | 24,744           | 32,236           |

### (a) Loss allowance

Loss allowance in respect of trade debtors is recorded using loss allowance account unless the Group is satisfied that recovery of the amount is remote, in which case the loss allowance is written off against trade debtors.

Movements of loss allowance for trade debtors are as follows:-

|                                      | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--------------------------------------|------------------|------------------|
| At the beginning and end of the year | 478              | 478              |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 17. DEBTORS, DEPOSITS AND PREPAYMENTS (cont'd)

### (b) Aging analysis

The trading terms with the Group's customers are mainly on cash and credit card settlements, except for well established corporate customers who entitled credit term of 30-60 days. For credit card settlements, the banks normally settle the balances within 2-3 days. The following was an aging analysis of trade debtors, which included outstanding balances for credit card settlements based on the invoice date (net of loss allowance), at the end of reporting period:–

|               | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|---------------|------------------|------------------|
| 0 – 30 days   | 3,452            | 4,698            |
| 31 – 60 days  | 7                | 662              |
| 61 – 90 days  | 1                | 70               |
| 91 – 180 days | 37               | 148              |
|               | <b>3,497</b>     | 5,578            |



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 17. DEBTORS, DEPOSITS AND PREPAYMENTS (cont'd)

### (c) Trade debtors that are not impaired

The aging analysis of trade debtors that are not considered to be impaired was as follow:-

|                               | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|-------------------------------|------------------|------------------|
| Neither past due nor impaired | 3,401            | 4,698            |
| Past due but not impaired:-   |                  |                  |
| 1 – 30 days                   | 58               | 662              |
| 31 – 60 days                  | 1                | 141              |
| 61 – 90 days                  | 37               | 77               |
|                               | 96               | 880              |
|                               | 3,497            | 5,578            |

Trade debtors that were neither past due nor impaired relate to customers for whom there was no recent history of default.

Trade debtors that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, management believes that no loss allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral over these balances.

The Group applies the simplified approach to provide for expected credit losses prescribed by HKFRS 9, which permits the use of the lifetime expected loss provision for trade debtors. To measure the expected credit losses, these debtors have been grouped based on shared credit risk characteristics and the aging from billing. Further information about expected credit loss provision refers to note 33(a).

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 18. CASH AND CASH EQUIVALENTS

|                        | <b>2019</b>     | 2018     |
|------------------------|-----------------|----------|
|                        | <b>HK\$'000</b> | HK\$'000 |
| Cash and bank balances | <b>122,249</b>  | 108,059  |

As at 31 March 2019, the cash and cash equivalents of the Group denominated in RMB amounted to approximately HK\$3,558,000 (2018: approximately HK\$3,244,000). Conversion of RMB into foreign currencies is subject to the PRC's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations.

## 19. CREDITORS, ACCRUALS AND DEPOSITS RECEIVED

Creditors, accruals and deposits received comprise:–

|  | <b>2019</b>     | 2018     |
|--|-----------------|----------|
|  | <b>HK\$'000</b> | HK\$'000 |
| Trade creditors  | <b>12,976</b>   | 21,208   |
| Accruals and provisions                                  | <b>15,869</b>   | 21,476   |
| Other creditors  | <b>13,018</b>   | 12,467   |
| Other loans – Note 19(a)                                 | <b>122,000</b>  | 116,716  |
|  | <b>163,863</b>  | 171,867  |
| Less: classified in non-current liabilities – Note 19(b) | <b>(2,617)</b>  | (1,492)  |
| Classified in current liabilities                        | <b>161,246</b>  | 170,375  |

Notes:–

- (a) Other loans of approximately HK\$119,267,000 (2018: approximately HK\$113,789,000) as at 31 March 2019, which was unsecured, carried interest rate at 0.1% per month since 1 January 2018 and repayable on 22 June 2019. The remaining amounts are interest-free and unsecured. On 19 June 2019, the lender of other loans signed a memorandum of loans with the Borrower, pursuant to which repayment date of the outstanding other loans balance of approximately HK\$124,059,000 as at 19 June 2019 was extended from 22 June 2019 to 22 June 2020.
- (b) The amounts included amount due to the ultimate holding company of approximately HK\$1,416,000, which was unsecured, interest-free and repayable on 25 April 2020. It was fully and early settled on 12 June 2019.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 19. CREDITORS, ACCRUALS AND DEPOSITS RECEIVED (cont'd)

The following was an aging analysis, based on invoice date, of trade creditors:-

|               | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|---------------|------------------|------------------|
| 0 – 30 days   | 5,296            | 8,892            |
| 31 – 60 days  | 5,703            | 9,510            |
| 61 – 90 days  | 357              | 868              |
| 91 – 180 days | 327              | 1,432            |
| Over 180 days | 1,293            | 506              |
|               | <b>12,976</b>    | 21,208           |

## 20. CONTRACT LIABILITIES

The Group has initially applied HKFRS 15 using the cumulative effect method and adjusted the opening balance at 1 April 2018. As a result of initial application of HKFRS 15, contract liabilities, including receipts in advance from customers, at 31 March 2019 are separately presented in the consolidated statement of financial position (Note 2(d)).

Revenue that was included in the contract liability balance at the beginning of the reporting period amounting to approximately HK\$492,000 was recognized in the reporting period.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 21. CAPITAL AND RESERVES ATTRIBUTABLE TO OWNERS OF THE COMPANY

### (a) Share capital

Ordinary shares of HK\$0.01 each

|                                      | 2019             |          | 2018             |          |
|--------------------------------------|------------------|----------|------------------|----------|
|                                      | Number of shares | HK\$'000 | Number of shares | HK\$'000 |
| Authorized:–                         |                  |          |                  |          |
| At the beginning and end of the year | 5,000,000,000    | 50,000   | 5,000,000,000    | 50,000   |
| Issued and fully paid:–              |                  |          |                  |          |
| At the beginning of the year         | 4,166,175,000    | 41,662   | 2,777,450,000    | 27,775   |
| Rights Issue – Note 21(a)(i)         | –                | –        | 1,388,725,000    | 13,887   |
| At the end of the year               | 4,166,175,000    | 41,662   | 4,166,175,000    | 41,662   |

Note:–

- (i) On 14 June 2017, 1,388,725,000 new ordinary shares of HK\$0.01 each (“Rights Share(s)”) were allotted and issued by way of Rights Issue at a subscription price of HK\$0.072 per Rights Share for a total cash consideration of approximately HK\$100 million, before expenses. A premium of HK\$0.062 per Rights Share for cash, the excess of the subscription price over the par value of the shares issued upon the Rights Issue, totalling approximately HK\$86,101,000 was credited to the share premium account of the Company.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 21. CAPITAL AND RESERVES ATTRIBUTABLE TO OWNERS OF THE COMPANY

(cont'd)

### (b) Capital management

The Group's equity capital management objectives are to safeguard the Group's ability to continue as a going concern and to provide an adequate return to owners commensurately with the level of risk. To meet these objectives, the Group manages the equity capital structure and makes adjustments to it in the light of changes in economic conditions by issuing new equity shares, and raising or repaying debts as appropriate.

The Group's equity capital management strategy, which was unchanged from the previous periods, was to maintain a reasonable proportion in total debts and equity capital. The Group monitors equity capital on the basis of the debt-to-equity capital ratio, which is calculated as net debt over equity capital. Net debt is calculated as total debt less cash and cash equivalents. Equity capital comprises all components of equity (i.e. share capital, share premium, accumulated losses and reserves).

## 22. RESERVES

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year were set out below:-

|  | Share<br>premium<br>HK\$'000 | Accumulated<br>losses<br>HK\$'000 | Convertible<br>bonds<br>equity<br>reserve<br>HK\$'000 | Total<br>HK\$'000 |
|--|------------------------------|-----------------------------------|---|-------------------|
| At 1.4.2017                                    | 183,873                      | (225,465)                         | 1,390   | (40,202)          |
| Rights Issue – Note 21(a)(i)                   | 86,101                       | -                                 | -   | 86,101            |
| Share issuing expenses                         | (1,099)                      | -                                 | -   | (1,099)           |
| Loss and total comprehensive loss for the year | -                            | (18,353)                          | -   | (18,353)          |
| At 31.3.2018 and 1.4.2018                      | 268,875                      | (243,818)                         | 1,390   | 26,447            |
| Loss and total comprehensive loss for the year | -                            | (31,259)                          | -   | (31,259)          |
| <b>At 31.3.2019</b>                            | <b>268,875</b>               | <b>(275,077)</b>                  | <b>1,390</b>  | <b>(4,812)</b>    |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 22. RESERVES (cont'd)

- (a) The share premium of the Company includes (i) shares issued at premium and (ii) the difference between the nominal value of the shares of the Company issued in exchange for the entire issued share capital and the value of the underlying net assets of its subsidiaries at the date they were acquired by the Company. Under the Companies Law, Cap. 22 of the (Law 3 of 1961, as consolidated and revised) of the Cayman Islands, the share premium is distributable to the owners of the Company provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as they fall due in the ordinary course of business.
- (b) As at 31 March 2019 and 2018, in the opinion of the Directors, the reserves available for distribution to the owners amounted to HK\$Nil (2018: approximately HK\$25,057,000).

## 23. BANK LOANS – SECURED

|  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------------------|------------------|
| Bank loans, secured<br>– within one year | –                | 5,140            |

At 31 March 2019, there were no secured bank loans. At 31 March 2018, the secured bank loans denominated in Hong Kong Dollar were bearing variable interest rates of HIBOR plus 2.5% to 3.0% per annum. The weighted average effective interest rate on the bank loans was 3.72% per annum. The bank loans were secured by corporate guarantee provided by the Company and one subsidiary.

The banking facilities granted to ITHK require it to maintain a net worth of no less than HK\$13,000,000 at any time. In the opinion of the Directors, none of the covenants, relating to the secured bank loans had been breached during the years ended 31 March 2019 and 2018.

## 24. LOAN FROM THE ULTIMATE HOLDING COMPANY

The loan from the ultimate holding company was unsecured two-year term loan and interest-bearing at the best lending rate as published by the Hongkong and Shanghai Banking Corporation Limited from time to time. The loan was fully and early settled on 12 June 2019.

## 25. CONVERTIBLE BONDS

On 21 August 2012, the Company issued convertible bonds in the principal amount of HK\$80,000,000 (the “Convertible Bonds”) to the then bondholder for the acquisition of subsidiaries. The Convertible Bonds are interest bearing at 2% per annum with a maturity date on 21 August 2015 which are convertible into shares of the Company of the conversion price of HK\$0.08 per share (subject to the standard adjustment clauses relating to share sub-division, share consolidation, capitalization issues and right issues, etc) at any time after the issue date. Details of the Convertible Bonds are set out in the circular of the Company dated 30 July 2012.

On 8 July 2015, the Company entered into the supplemental deed with the then bondholder pursuant to which the Company and the then bondholder agreed to extend the maturity date of the Convertible Bonds for 36 months from the date falling on the third anniversary to the sixth anniversary of the date of issue of the Convertible Bonds. Save and except the amendment to the maturity date pursuant to the supplemental deed, all the terms and conditions of the Convertible Bonds remain unchanged, valid and in full force. The supplemental deed was approved by the independent shareholders of the Company at the extraordinary general meeting of the Company held on 10 August 2015.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 25. CONVERTIBLE BONDS (cont'd)

On 21 August 2015, the then bondholder transferred all Convertible Bonds to Mr. Tang Sing Ming Sherman ("Mr. Tang" or the "Bondholder") in consideration of HK\$80,000,000.

On 9 October 2015, Mr. Tang exercised partially the conversion rights attaching to the Convertible Bonds in respect of the principal amount of HK\$40,000,000 of the Convertible Bonds at the conversion price of HK\$0.08 per conversion shares.

On 22 May 2017, the conversion price of the outstanding convertible bonds has been adjusted from the initial conversion price of HK\$0.08 per ordinary share to HK\$0.07 per ordinary share in accordance with the terms of convertible bonds as a result of the completion of the Rights Issue on 14 June 2017 as disclosed in note 21(a) (i) to the consolidated financial statements. All other terms of the convertible bonds remain unchanged.

On 15 August 2018, the Company entered into the supplemental deed with Mr. Tang pursuant to which the Company and Mr. Tang agreed to extend the maturity date of the Convertible Bonds for 36 months from the date falling on the sixth anniversary to the ninth anniversary of the date of issue of the Convertible Bonds. Save and except the amendment to the maturity date pursuant to the supplemental deed, all the terms and conditions of the Convertible Bonds remain unchanged, valid and in full force. The supplemental deed was approved by the Directors of the Company at the board meeting of the Company held on 14 August 2018.

The amount represents convertible bonds issued with principal amount of HK\$40,000,000 and the maturity will be on the ninth anniversary of the date of issue of the Convertible Bonds.

The Group recognized a gain of approximately HK\$1,390,000 at the date of modification.

Movement of liability component for the years ended 31 March 2019 and 2018 was as follow:-

|   | HK\$'000      |
|---|---------------|
| At 1.4.2017                               | 39,325        |
| Imputed interest expense – Note 6(a)      | 480           |
| At 31.3.2018 and 1.4.2018                 | 39,805        |
| Imputed interest expense – Note 6(a)      | 544           |
| Gain on modification of convertible bonds | (1,390)       |
| <b>At 31.3.2019</b>                       | <b>38,959</b> |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 26. CONTINGENT LIABILITIES

### Financial guarantees issued by the Company

During the year ended 31 March 2019, the Company issued guarantees to banks in respect of banking facilities of HK\$13,000,000 (2018: HK\$13,000,000) and HK\$4,000,000 (2018: HK\$4,000,000) granted to wholly-owned subsidiaries, ITHK and Truth Company Limited (“Truth”) respectively. All the aforesaid guarantees were released during the year.

ITHK and Truth were entities covered by guarantee arrangements issued by the Company to banks in respect of banking facilities granted to the subsidiaries which remained in force so long as the subsidiaries had drawn down under the banking facilities. Under the guarantees, the Company was a party to the guarantees for all borrowings of ITHK and Truth from banks which were the beneficiaries of the guarantees.

As at 31 March 2018, the Directors of the Company did not consider there was possibility that a claim will be made against the Company under any of the guarantees. The maximum liability of the Company as at 31 March 2018 under the guarantees issued was the outstanding amount of the facilities drawn down by ITHK and Truth which were approximately HK\$4,996,000 and approximately HK\$144,000 respectively.

## 27. BANKING FACILITIES

As at 31 March 2019, the Group’s bank facilities to the extent of nil (2018: HK\$17,000,000) were secured by corporate guarantees provided by the Company and subsidiaries (Notes 23 and 26).

As at 31 March 2018, the facilities were utilized to the extent of approximately HK\$5,140,000 by the Group (Note 23).



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 28. SHARE OPTIONS

The Company adopted two share option schemes on 26 February 2003 (“Old Share Option Scheme”) and 20 July 2012 (“New Share Option Scheme”), (collectively referred to as the “Share Option Schemes”).

The committee (the “Committee”) which was authorized and charged by the Directors with the administration of the Share Option Schemes, are authorized, at their discretion, to invite employees of the Group, including any executive Director or non-executive Director of the Company or other eligible employees to take up options to subscribe for the shares of the Company.

A sum of HK\$1 is payable by the participant on acceptance of the option offer. As a vesting condition for the Share Option Schemes, the grantees have to be remained as Directors or employees of the Group during the vesting period.

The exercise price of the shares (the “Exercise Price”) in relation to options to be granted under the Share Option Schemes shall be determined by the Committee and notified to a participant and shall be at least the higher of:-

- (i) the closing price of the shares as stated in the daily quotation sheets of the Stock Exchange on the date an option is offered (the “Offer Date”); and
- (ii) the average closing price of the shares as stated in the Stock Exchange’s daily quotation sheets for the five business days immediately preceding the Offer Date,

provided that the Exercise Price shall not be lower than the nominal value of the shares.

No share option was granted during the years ended 31 March 2019 and 2018 as at both dates, there was no share options outstanding under the Share Option Schemes.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 29. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

|   | Loans from<br>a connected<br>person<br>HK\$'000 | Loans from<br>a director<br>HK\$'000 | Loan from<br>the ultimate<br>holding<br>company<br>HK\$'000 | Obligations<br>under<br>finance lease<br>HK\$'000 | Bank loans,<br>secured<br>HK\$'000 | Other loans<br>HK\$'000 | Total<br>HK\$'000 |
|---|---|--------------------------------------|---|---|------------------------------------|-------------------------|-------------------|
| At 1.4.2017   | 107,101   | 2,644                                | -   | 179   | 13,991                             | -                       | 123,915           |
| Repayments of secured bank loans                              | -   | -                                    | -   | -   | (28,824)                           | -                       | (28,824)          |
| Proceeds from new secured<br>bank loans                       | -   | -                                    | -   | -   | 19,973                             | -                       | 19,973            |
| Decrease in loans from a director                             | -   | (2,644)                              | -   | -   | -                                  | -                       | (2,644)           |
| Capital element of finance lease<br>rentals paid              | -   | -                                    | -   | (179)   | -                                  | -                       | (179)             |
| Transfer from loans from a connected<br>person to other loans | (107,101)                                       | -                                    | -   | -   | -                                  | 107,101                 | -                 |
| Increase in other loans                                       | -   | -                                    | -   | -   | -                                  | 9,287                   | 9,287             |
|   | -   | -                                    | -   | -   | 5,140                              | 116,388                 | 121,528           |
| Exchange adjustments  | -   | -                                    | -   | -   | -                                  | 328                     | 328               |
| At 31.3.2018 and 1.4.2018                                     | -   | -                                    | -   | -   | 5,140                              | 116,716                 | 121,856           |
| Repayments of secured bank loans                              | -   | -                                    | -   | -   | (9,313)                            | -                       | (9,313)           |
| Proceeds from new secured<br>bank loans                       | -   | -                                    | -   | -   | 4,173                              | -                       | 4,173             |
| Increase in loan from the<br>ultimate holding company         | -   | -                                    | 30,000  | -   | -                                  | -                       | 30,000            |
| Increase in other loans                                       | -   | -                                    | -   | -   | -                                  | 5,480                   | 5,480             |
|   | -   | -                                    | 30,000  | -   | -                                  | 122,196                 | 152,196           |
| Exchange adjustments  | -   | -                                    | -   | -   | -                                  | (196)                   | (196)             |
| <b>At 31.3.2019</b>   | <b>-</b>  | <b>-</b>                             | <b>30,000</b>   | <b>-</b>  | <b>-</b>                           | <b>122,000</b>          | <b>152,000</b>    |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 30. COMMITMENTS

### Operating Lease Arrangements

At the end of the reporting period, the Group had outstanding commitments for future minimum leases payments under non-cancellable operating leases, which fall due as follows:–

|  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------------------|------------------|
| Within one year                          | 26,001           | 47,056           |
| More than one year but within five years | 12,011           | 23,339           |
|  | <b>38,012</b>    | 70,395           |

Operating lease payments represent rentals payable by the Group for the use of restaurants, office premises, staff quarters, café, cake shops and cake factory. Leases are negotiated (i) for terms of six months to five years (2018: three months to five years) with a pre-determined percentage of turnover or fixed monthly rentals whichever is higher; or (ii) for terms of one year to five years (2018: one year to five years) with fixed monthly rentals.

### Capital Commitments

At the end of the reporting period, the Group had outstanding capital commitments as follows:–

|                                      | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--------------------------------------|------------------|------------------|
| Contracted but not provided for      |                  |                  |
| Plant and machinery                  | 200              | –                |
| Capital contribution to a subsidiary | 4,080            | –                |
|                                      | <b>4,280</b>     | –                |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 31. RELATED PARTY AND CONNECTED TRANSACTIONS

Except for loan from the ultimate holding company as disclosed in note 24, the Group had the following material transactions with its related parties as defined in HKAS 24 during the year:–

|   | Note | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|---|------|------------------|------------------|
| Interest expense on loan from the ultimate holding company <sup>®</sup> | (c)  | 1,416            | –                |

The Group had the following material transactions with its connected person as defined in the GEM Listing Rules during the year:–

|  | Note | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|------|------------------|------------------|
| (i) Interest expense on convertible bonds to Mr. Tang*                         | (a)  | – <sup>#</sup>   | 644              |
| (ii) Rental expense to Joint Allied Limited**                                  | (b)  | – <sup>#</sup>   | 1,299            |
| (iii) Interest expenses on loan from the ultimate holding company <sup>®</sup> | (c)  | 1,416            | –                |

\* Mr. Tang resigned as the chairman and executive director of the Company with effect from 8 November 2016 and resigned as a director of all the Company's subsidiaries with effect from 20 January 2017. Mr. Tang was deemed as a connected person of the Group until 19 January 2018 under the GEM Listing Rules.

\*\* Joint Allied Limited is owned by a family trust in which Mr. Tang is one of the beneficiaries.

# By virtue of the above, Mr. Tang has ceased to be a connected person of the Company under the GEM Listing Rules since 20 January 2018, and the Group did not record any interest expense on convertible bonds paid to Mr. Tang under the category of "Related Party Transaction and Connected Transaction" for the year ended 31 March 2019.

® The ultimate holding company is wholly-owned by Ms. Huang.

Notes:–

- (a) The interest rate was determined at 2% per annum.
- (b) The transaction were entered based on the normal commercial terms.
- (c) The interest rate was determined at the best lending rate as published by the Hongkong and Shanghai Banking Corporation Limited from time to time.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 31. RELATED PARTY AND CONNECTED TRANSACTIONS (cont'd)

The Directors (including the independent non-executive Directors) of the Company have reviewed the above related party and connected transactions and are of the opinion and confirm that these transactions were effected: (i) on normal commercial terms (or better to the Group); (ii) in the ordinary and usual course of the business of the Group; and (iii) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interest of the shareholders of the Company as a whole.

| <b>Key management compensation</b>              | <b>2019</b>     | 2018     |
|---|-----------------|----------|
|   | <b>HK\$'000</b> | HK\$'000 |
| Fees for key management personnel               | <b>1,020</b>    | 1,020    |
| Salaries, allowances and other benefits in kind | <b>3,365</b>    | 3,011    |
| Retirement scheme contributions                 | <b>54</b>       | 54       |
|   | <b>4,439</b>    | 4,085    |

## 32. RETIREMENT BENEFIT COSTS

The Company's subsidiaries in Hong Kong had participated in the Mandatory Provident Fund Scheme ("MPF Scheme"). The assets of the MPF Scheme are held separately in an independently managed and administered fund. Contributions to the MPF Scheme are made by both the employer and employees at 5% on the employees' salaries or HK\$1,500, whichever is the lower.

The Company's subsidiaries in Taiwan had participated in retirement schemes. Contributions to the schemes in Taiwan are made at 6% by both the employers and employees based on the employees' salaries.

The Company's subsidiaries in the PRC had participated in the state-sponsored retirement plan, contributions are made by the subsidiaries to the plan based on 14% to 20% of the applicable payroll costs. The Group has no other obligation other than the above-mentioned contributions.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 33. NATURE AND EXTENT OF FINANCIAL INSTRUMENT RISKS

### (a) Credit risk

Credit risk is the risk that a party to a financial instrument will cause a financial loss for the Group by failing to discharge an obligation. The Group has a credit policy in place and exposure to the credit risk is monitored on an ongoing basis.

The carrying amounts of financial assets as at 31 March 2019, which represented the Group's significant exposure to credit risks, were as follows:–

|                        | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|------------------------|------------------|------------------|
| Debtors and deposits   | 23,056           | 30,393           |
| Cash and bank balances | 122,249          | 108,059          |
|                        | <b>145,305</b>   | 138,452          |

The Group's credit risk is primarily attributable to debtors, deposits and cash and bank balances. With respect to trade debtors, the Group has adopted credit policies, which include the analysis of the financial position of its customers and a regular review of their credit limits. The Group maintains an allowance for doubtful accounts and actual losses have been less than management's expectations and the Group has policies in place to ensure that sales are made to clients with an appropriate credit history. Also, the Group's cash and bank balances are held by major financial institutions located in Hong Kong and the PRC, which the management believes are of high credit quality. Accordingly, the overall credit risk is considered limited.

The Group applies the simplified approach to provide for ECLs prescribed by HKFRS 9, which permits the use of the lifetime ECL provision for all trade debtors. To measure the ECLs, trade debtors have been grouped based on shared credit risk characteristics. The Group has performed historical analysis and identified the key economic variables impacting credit risk and ECL. It considers available reasonable and supportive forwarding-looking information.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 33. NATURE AND EXTENT OF FINANCIAL INSTRUMENT RISKS (cont'd)

### (a) Credit risk (cont'd)

At 31 March 2019, trade debtors that are individually significant have been separately assessed for impairment. The Group makes periodic assessments on the recoverability of the receivables based on the background and reputation of the customers, historical settlement records and past experience.

In respect of trade debtors, the Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. The trading terms of the Group's customers are mainly made on cash, Octopus or via major credit cards, except for well established corporate customers who entitled credit term of 30-60 days. At 31 March 2019 and 2018, the Group had no significant concentrations of credit risk. In view of the history of business dealings with the debtors and the sound collection history of the receivables due from them, management believes that there is no material credit risk inherent in the Group's outstanding receivable balance due from these debtors saved for the debtor related to the impaired trade debtors disclosed in the below. Management makes periodic assessment on the recoverability of the trade and other debtors based on historical payment records, the length of overdue period, the financial strength of the debtors and whether there are any disputes with the debtors. The Directors consider the Group's credit risk of these receivables to be low except for the impaired trade debtors disclosed in the below.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 33. NATURE AND EXTENT OF FINANCIAL INSTRUMENT RISKS (cont'd)

### (a) Credit risk (cont'd)

The following table provides information about the Group's exposure to credit risk and ECLs for trade debtors at 31 March 2019.

|                               | <b>Lifetime<br/>expected<br/>credit loss rate<br/>HK\$'000</b> | <b>Gross<br/>carrying<br/>amount<br/>HK\$'000</b> | <b>Lifetime<br/>expected<br/>credit loss<br/>HK\$'000</b> | <b>Net<br/>carrying<br/>amount<br/>HK\$'000</b> |
|-------------------------------|--|---|---|---|
| Provision on individual basis | 100%   | 478   | 478   | –   |
| Provision on collective basis | 0%   | 3,497   | –   | 3,497   |
|                               |  | <b>3,975</b>                                      | <b>478</b>  | <b>3,497</b>                                    |

The credit quality of the other debtors excluding prepayments has been assessed with reference to historical information about the counterparties default rates and financial position of the counterparties. The Directors are of the opinion that the credit risk of other debtors is low due to the sound collection history of the receivables due from them. Therefore, ECL rate of other debtors excluding prepayments is assessed to be close to zero and no provision was made at 31 March 2019.

The cash and bank balances of the Group denominated in Renminbi amounted to approximately HK\$3,558,000 and approximately HK\$3,224,000 at 31 March 2019 and 2018 respectively. Renminbi is not freely convertible into other currencies, however, under the PRC's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange Renminbi for other currencies through banks authorized to conduct foreign exchange business.



# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 33. NATURE AND EXTENT OF FINANCIAL INSTRUMENT RISKS (cont'd)

### (b) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with financial liabilities. The Group manages liquidity risks by monitoring its liquidity position through periodic preparation of cash flows and cash balances forecasts and periodic evaluation of the ability of the Group to meet their financial obligations, measured by the debt-to-equity capital ratio.

Maturities of the financial liabilities of the Group as at 31 March 2019 were as follows:–

|   | At 31 March 2019            |   |   |                             |
|---|-----------------------------|---|---|-----------------------------|
|   | Carrying amount<br>HK\$'000 | Total contractual undiscounted cash flows<br>HK\$'000 | Less than 1 year or on demand<br>HK\$'000 | In 2 to 5 years<br>HK\$'000 |
| Total amounts of contractual undiscounted obligations:– |                             |   |   |                             |
| Loan from the ultimate holding company                  | 30,000                      | 31,647  | –   | 31,647                      |
| Convertible bonds                                       |                             |   |   |                             |
| – Liability component                                   | 38,959                      | 41,900  | 802                                       | 41,098                      |
| Creditors and accruals                                  | 159,789                     | 160,147   | 158,731                                   | 1,416                       |
|   | <b>228,748</b>              | <b>233,694</b>  | <b>159,533</b>                            | <b>74,161</b>               |

|   | At 31 March 2018            |   |   |                             |
|---|-----------------------------|---|---|-----------------------------|
|   | Carrying amount<br>HK\$'000 | Total contractual undiscounted cash flows<br>HK\$'000 | Less than 1 year or on demand<br>HK\$'000 | In 2 to 5 years<br>HK\$'000 |
| Total amounts of contractual undiscounted obligations:– |                             |   |   |                             |
| Bank loans, secured                                     | 5,140                       | 5,156   | 5,156                                     | –                           |
| Convertible bonds                                       |                             |   |   |                             |
| – Liability component                                   | 39,805                      | 40,311  | 40,311                                    | –                           |
| Creditors and accruals                                  | 164,644                     | 164,985   | 164,985                                   | –                           |
|   | <b>209,589</b>              | <b>210,452</b>  | <b>210,452</b>                            | <b>–</b>                    |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 33. NATURE AND EXTENT OF FINANCIAL INSTRUMENT RISKS (cont'd)

### (c) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The following table details the Group's exposure at the end of reporting period to currency risk arising from recognized assets or liabilities denominated in a currency other than the functional currency of the entity to which they relate. The exposure arising from the current accounts among the Company and its subsidiaries which are form part of net investment in foreign operations is excluded.

|                        | 2019                                   |                      |                 |                              | 2018                                   |                      |                 |                              |
|------------------------|--|----------------------|-----------------|------------------------------|--|----------------------|-----------------|------------------------------|
|                        | United<br>Stated<br>Dollar<br>HK\$'000 | Renminbi<br>HK\$'000 | Yen<br>HK\$'000 | Taiwan<br>Dollar<br>HK\$'000 | United<br>Stated<br>Dollar<br>HK\$'000 | Renminbi<br>HK\$'000 | Yen<br>HK\$'000 | Taiwan<br>Dollar<br>HK\$'000 |
| Cash and bank balances | 296                                    | 13                   | 17              | 1                            | 34                                     | 13                   | 16              | 1                            |

The Group's operations are exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the Renminbi, Japanese Yen and Taiwan Dollar. Foreign exchange risk arises from future commercial transactions, recognized assets and liabilities and net investments in foreign operations.

Since Hong Kong Dollar is pledged to United States Dollar, material fluctuation in the exchange rates of Hong Kong Dollar against United States Dollar is remote.

It is estimated that a fluctuation of 5% in foreign exchange rates with all other variables held constant would not have a material impact on the Group's loss for the years ended 31 March 2019 and 2018 and accumulated losses as at those dates.

The Group does not use financial derivatives to hedge against the currency risk. However, the currency risk of the Group is closely monitored by the management to ensure that the net exposure is kept to an acceptable level, by buying and selling foreign currencies at spot rates where necessary to address short-term imbalances.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 33. NATURE AND EXTENT OF FINANCIAL INSTRUMENT RISKS (cont'd)

### (d) Interest rate risk

The Group's interest rate risk arises primarily from bank loans, liability component of convertible bonds, other loans, loan from the ultimate holding company and bank balances. Except for the liability component of convertible bonds and other loans which are held at fixed interest rates, all the bank loans, loan from the ultimate holding company and bank balances are held at variable rates. The Group does not use financial derivatives to hedge against the interest rate risk. However, the interest rate profile of the Group is closely monitored by the management and may enter into appropriate swap contracts, when it is considered significant and cost-effective, to manage the interest rate risk.

### (i) Effective interest profile

In respect of income-earning financial assets and interest-bearing financial liabilities, the following table indicates their effective interest rates per annum at the end of reporting period.

|  | <b>2019</b>      |                  | 2018      |                 |
|--|------------------|------------------|-----------|-----------------|
|  | <b>Effective</b> |                  | Effective |                 |
|  | <b>interest</b>  |                  | interest  |                 |
|  | <b>rate</b>      |                  | rate      |                 |
|  | <b>%</b>         | <b>HK\$'000</b>  | <b>%</b>  | <b>HK\$'000</b> |
| Fixed rate financial liabilities         |                  |                  |           |                 |
| – Convertible bonds                      |                  |                  |           |                 |
| – liability component                    | <b>3.14</b>      | <b>(38,959)</b>  | 3.24      | (39,805)        |
| – Creditors and accruals                 |                  |                  |           |                 |
| – other loans                            | <b>1.2</b>       | <b>(119,267)</b> | 1.2       | (113,789)       |
| Variable rate financial liabilities      |                  |                  |           |                 |
| – Bank loans, secured                    | –                | –                | 3.71-3.99 | (5,140)         |
| – Loan from the ultimate holding company | <b>5-5.125</b>   | <b>(30,000)</b>  | –         | –               |
| Variable rate financial assets           |                  |                  |           |                 |
| – Bank balances                          | <b>0.01-0.05</b> | <b>301</b>       | 0.01-0.05 | 118             |
| Net financial liabilities                |                  | <b>(187,925)</b> |           | (158,616)       |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 33. NATURE AND EXTENT OF FINANCIAL INSTRUMENT RISKS (cont'd)

### (d) Interest rate risk (cont'd)

- (ii) It is estimated that a general increase of 100 basis points in interest rates, with all other variables held constant, the Group's loss for the years ended 31 March 2019 and 2018 and accumulated losses as at those dates would increase by approximately HK\$297,000 (2018: approximately HK\$50,000).

The sensitivity analysis above has been determined based on the exposure to interest rate for both derivatives and non-derivative instruments at the end of reporting period. The analysis is prepared assuming the amount of asset and liability outstanding at the end of reporting period was outstanding for the whole year. 100 basis points increase are used when reporting interest rate risk internally to key management personnel and represent management's assessment of the reasonable possible change in interest rates.

### (e) Market price risk

Market price risk is the risk that the fair value or future cash flows of a financial instrument traded in the market will fluctuate because of changes in market prices. As at 31 March 2019 and 2018, the Group did not have any financial instrument which is subject to market price risk.

### (f) Fair values

The carrying amounts of the Group's financial instruments carried at cost or amortized cost were not materially different from their values as at 31 March 2019 and 2018.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 34. SEGMENT AND ENTITY-WIDE INFORMATION

HKFRS 8 requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly review by the chief operating decision maker (the Directors) in order to allocation resources to the segment and to assess its performance.

(a) The Group operates in one business unit, and has one reportable and operating segment: food and beverage. Accordingly, the Group does not have any identifiable segment or any discrete information for segment reporting purpose.

### (b) Geographical information

|                    | PRC              |                  | Hong Kong/overseas |                  | Consolidated     |                  |
|--------------------|------------------|------------------|--------------------|------------------|------------------|------------------|
|                    | 2019<br>HK\$'000 | 2018<br>HK\$'000 | 2019<br>HK\$'000   | 2018<br>HK\$'000 | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
| Revenue            | 49,352           | 64,433           | 202,440            | 241,110          | 251,792          | 305,543          |
| Other income       | 1,058            | 861              | 2,730              | 1,488            | 3,788            | 2,349            |
| Total revenue      | 50,410           | 65,294           | 205,170            | 242,598          | 255,580          | 307,892          |
| Non-current assets | 2,593            | 4,606            | 16,213             | 77,061           | 18,806           | 81,667           |

The geographical location of customers is based on the location at which the services were provided or the goods delivered. The geographical location of the non-current assets (excluding deferred tax assets) is based on (i) the physical location of the assets, in the case of plant and equipment (ii) the location of the operation to which they are allocated, in the case of intangible assets and goodwill, and (iii) the location of operation to which they are incurred, in the case of debtors, deposits and prepayments.

### (c) Major customers

The Group's customer base is diversified and no revenues from transactions with a single external customer amount to 10% or more of the Group's revenue for the years ended 31 March 2019 and 2018.

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 35. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

|  | Note  | 2019<br>HK\$'000 | 2018<br>HK\$'000 |
|--|-------|------------------|------------------|
| <b>NON-CURRENT ASSETS</b>                    |       |                  |                  |
| Plant and equipment                          |       | 120              | 434              |
| Interests in subsidiaries                    |       | 5,054            | 20,689           |
|  |       | <b>5,174</b>     | 21,123           |
| <b>CURRENT ASSETS</b>                        |       |                  |                  |
| Debtors, deposits and prepayments            |       | 708              | 574              |
| Cash and cash equivalents                    |       | 106,353          | 90,835           |
|  |       | <b>107,061</b>   | 91,409           |
| <b>DEDUCT:–</b>                              |       |                  |                  |
| <b>CURRENT LIABILITIES</b>                   |       |                  |                  |
| Convertible bonds                            | 25    | –                | 39,805           |
| Creditors, accruals and deposits received    |       | 5,010            | 4,618            |
|  |       | <b>5,010</b>     | 44,423           |
| <b>NET CURRENT ASSETS</b>                    |       | <b>102,051</b>   | 46,986           |
| <b>TOTAL ASSETS LESS CURRENT LIABILITIES</b> |       | <b>107,225</b>   | 68,109           |
| <b>NON-CURRENT LIABILITIES</b>               |       |                  |                  |
| Loan from the ultimate holding company       | 24    | 30,000           | –                |
| Convertible bonds                            | 25    | 38,959           | –                |
| Creditors, accruals and deposits received    |       | 1,416            | –                |
|  |       | <b>70,375</b>    | –                |
| <b>NET ASSETS</b>                            |       | <b>36,850</b>    | 68,109           |
| <b>REPRESENTING:–</b>                        |       |                  |                  |
| Share capital                                | 21(a) | 41,662           | 41,662           |
| Reserves                                     | 22    | (4,812)          | 26,447           |
| <b>TOTAL EQUITY</b>                          |       | <b>36,850</b>    | 68,109           |

# Notes to the Consolidated Financial Statements

For the year ended 31 March 2019

## 36. EVENTS AFTER THE REPORTING PERIOD

- (a) The loan from the ultimate holding company of HK\$30,000,000 was fully and early settled on 12 June 2019.
- (b) On 19 June 2019, the lender of other loans signed a memorandum of loans with the Borrower, pursuant to which the outstanding other loans balance of approximately HK\$124,059,000 as at 19 June 2019 will be repayable by the Borrower on 22 June 2020.

## 37. ULTIMATE HOLDING COMPANY

The Directors consider the ultimate holding company as at 31 March 2019 to be Oceanic Fortress Holdings Limited, a company incorporated in BVI.

# Financial Summary

## RESULTS

### For the year ended 31 March

|                             | 2015<br>HK\$'000 | 2016<br>HK\$'000 | 2017<br>HK\$'000 | 2018<br>HK\$'000 | 2019<br>HK\$'000 |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Revenue                     | 505,991          | 442,871          | 336,419          | 305,543          | <b>251,792</b>   |
| Loss before income tax      | (34,891)         | (34,736)         | (50,351)         | (34,262)         | <b>(75,362)</b>  |
| Income tax (expense)/credit | (2,021)          | (3,898)          | 2,611            | (4,521)          | <b>(1,363)</b>   |
| Attributable to:-           |                  |                  |                  |                  |                  |
| Owners of the Company       | (36,643)         | (38,705)         | (47,333)         | (37,687)         | <b>(75,916)</b>  |
| Non-controlling interests   | (269)            | 71               | (407)            | (1,096)          | <b>(809)</b>     |
| Loss for the year           | (36,912)         | (38,634)         | (47,740)         | (38,783)         | <b>(76,725)</b>  |



# Financial Summary

## ASSETS AND LIABILITIES

|  | At 31 March      |                  |                  |                  | 2019<br>HK\$'000 |
|--|------------------|------------------|------------------|------------------|------------------|
|  | 2015<br>HK\$'000 | 2016<br>HK\$'000 | 2017<br>HK\$'000 | 2018<br>HK\$'000 |                  |
| NON-CURRENT ASSETS                       | 154,495          | 110,390          | 107,531          | 83,495           | <b>19,721</b>    |
| CURRENT ASSETS                           | 108,029          | 81,594           | 61,084           | 145,029          | <b>149,762</b>   |
| DEDUCT:-                                 |                  |                  |                  |                  |                  |
| CURRENT LIABILITIES                      | 260,656          | 148,862          | 173,413          | 216,038          | <b>163,296</b>   |
| NET CURRENT LIABILITIES                  | (152,627)        | (67,268)         | (112,329)        | (71,009)         | <b>(13,534)</b>  |
| TOTAL ASSETS LESS<br>CURRENT LIABILITIES | 1,868            | 43,122           | (4,798)          | 12,486           | <b>6,187</b>     |
| NON-CURRENT LIABILITIES                  | (6,290)          | (43,563)         | (43,946)         | (1,741)          | <b>(71,576)</b>  |
| NET (LIABILITIES)/ASSETS                 | (4,422)          | (441)            | (48,744)         | 10,745           | <b>(65,389)</b>  |