

# ZHICHENG

TECHNOLOGY GROUP LTD.

(Incorporated in the Cayman Islands with limited liability)

STOCK CODE : 8511

ANNUAL REPORT

2020

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*This report, for which the director (collectively the “Directors” and individually a “Director”) of Zhicheng Technology Group Ltd. (“the Company”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “GEM Listing Rules”) for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.*

*This report will be available on the Company’s website [www.ztecgrou.com](http://www.ztecgrou.com) and will remain on the “Latest Company Announcements” page on the GEM website at [www.hkgem.com](http://www.hkgem.com) for at least 7 days from the date of its posting.*

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## CORPORATE INFORMATION

### BOARD OF DIRECTORS

#### Executive Directors

Mr. Wu Di (*Chairman and Chief Executive Officer*)

Ms. Liu Zhining (*Chief Operating Officer*)

#### Independent Non-Executive Directors

Mr. Tang Yong

Mr. Xing Shaonan

Mr. Tan Michael Zhen Shan

### AUDIT COMMITTEE

Mr. Xing Shaonan (*Chairman*)

Mr. Tang Yong

Mr. Tan Michael Zhen Shan

### REMUNERATION COMMITTEE

Mr. Tang Yong (*Chairman*)

Mr. Xing Shaonan

Ms. Liu Zhining

### NOMINATION COMMITTEE

Mr. Wu Di (*Chairman*)

Mr. Tang Yong

Mr. Tan Michael Zhen Shan

### AUTHORISED REPRESENTATIVES

Ms. Liu Zhining

Ms. Wong Sau Ping

### COMPANY SECRETARY

Ms. Wong Sau Ping

### COMPLIANCE OFFICER

Ms. Liu Zhining

### LEGAL ADVISERS

*As to Hong Kong law*

Norton Rose Fulbright Hong Kong

38th Floor, Jardine House

1 Connaught Place

Central

Hong Kong

### AUDITOR

PricewaterhouseCoopers

*Certified Public Accountants*

*Registered Public Interest Entity Auditor*

22/F, Prince's Building

Central

Hong Kong

### COMPLIANCE ADVISER

RaffAello Capital Limited

Unit 1701, 17/F, Low Block, Grand Millennium Plaza,

181 Queen's Road Central,

Hong Kong

### REGISTERED OFFICE

Office of Sertus Incorporations (Cayman) Limited

Sertus Chambers, Governors Square

Suite # 5-204, 23 Lime Tree Bay Avenue

P.O. Box 2547

Grand Cayman, KY1-1104

Cayman Islands

### HEADQUARTER IN THE PRC

Room 1508-1510

Jin Ying Building

1 Wu Shan Jin Ying Road

Tianhe District

Guangzhou

PRC

## CORPORATE INFORMATION

### PRINCIPAL PLACE OF BUSINESS IN HONG KONG

31/F, Tower Two  
Times Square  
1 Matheson Street  
Causeway Bay  
Hong Kong

### PRINCIPAL SHARE REGISTRAR

Estera Trust (Cayman) Limited  
P.O. Box 2547  
Grand Cayman  
KY1-1104  
Cayman Islands

### HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited  
Shops 1712–1716, 17th Floor, Hopewell Centre  
183 Queen's Road East  
Wan Chai  
Hong Kong

### PRINCIPAL BANKERS

The Hongkong and Shanghai Banking Corporation  
1 Queen's Road Central  
Central  
Hong Kong

Standard Chartered Bank (Hong Kong) Limited  
388 Kwun Tong Road  
Kowloon  
Hong Kong

Industrial and Commercial Bank of China  
Guangzhou West District Branch  
370 Kaifa Avenue  
Guangzhou Economic and Technological Development Zone  
Guangzhou  
PRC

### COMPANY'S WEBSITE

[www.ztecgroup.com](http://www.ztecgroup.com)

### STOCK CODE

8511

### LISTING DATE

20 April 2018

## CHAIRMAN'S STATEMENT

### Dear shareholders,

On behalf of the board of directors (the “**Board**”) of Zhicheng Technology Group Ltd. (“**the Company**”, together with its subsidiaries, the “**Group**”), it is my pleasure to present to you the annual report of the Group for the year ended 31 March 2020.

The Group is one of the leading smart manufacturing solution providers in China. For the year ended 31 March 2020, the Group continued to focus on providing high-end precision 3D testing solutions and precision machining solutions to customers in industries such as aviation, aerospace, shipbuilding, ground transportation vehicles and electronics.

For the year ended 31 March 2020, the slowdown of China’s economic growth brought certain operating pressure to the Group. Facing the difficulties, the Group resolved them by putting in much effort to open up the market, optimize business management processes and focus on research and development. During the year, the Group’s realized revenue was approximately HK\$54.9 million, an increase of 4.8% from last year. During the year, the Group recorded a profit attributable to owners of the Company of approximately HK\$3.1 million, a decrease of 57.1% over last year, mainly due to the increase in research and development expenses and other management expenses as a result of the expansion of the Group’s business.

Although there is still a possibility of economic downturn in China and an uncertainty about the impact of the outbreak of the Coronavirus Disease 2019 (“**COVID-19**”) on the economy, the Group holds a positive and optimistic attitude about the prospects of the smart manufacturing solutions industry in China. Looking forward to the new year, the Group will continue to its existing markets and customers, actively develop new markets and new customers and maintain a market leading edge. At the same time, the Group will continue to devote more efforts into research and development, develop advanced new products and technologies, expand the scope of application of solutions and reduce project costs. In addition, the Group will continue to improve the operational efficiency of each business division and actively optimize its existing resources so as to enhance the profitability and the core competitiveness of the Group. The Group will also actively seek for potential business opportunities to create higher value for shareholders.

On behalf of the Board and management, I would like to take this opportunity to express my sincere gratitude to our shareholders, all staff, business partners and customers for their ongoing support and contributions to the Group.

**Mr. Wu Di**  
*Chairman*

Hong Kong, 8 June 2020

## MANAGEMENT DISCUSSION AND ANALYSIS

### BUSINESS REVIEW AND OUTLOOK

The Group is a smart manufacturing solution provider focusing on precision 3D testing solutions and precision machining solutions in China. The Company provides smart manufacturing solutions to serve the needs of high-end equipment manufacturers which require a high level of precision in the manufacture of their industrial products. Its solutions comprise and integrate various equipment and services, ranging from solution concept and design, procurement of machinery, auxiliary tools and software and system installation and debugging to provision of aftersales services such as technical support and training.

For the year ended 31 March 2020, the Group continued to devote great efforts in expanding the market scopes, approaching new customers in various industries and regions, and maintaining the productive relationships with existing customers. Benefited from its sales efforts, the Group obtained a total of 19 new projects. 6 new projects together with 5 projects which were carried forward from prior years, were completed during the year. As at 31 March 2020, the Group had 16 on-going projects, which were all precision 3D scanning solutions projects.

The Group had been persisting in developing new technology, including new auxiliary tools design and relevant software applications. As of 31 March 2020, the Group has 13 registered patents, including 6 invention patents and 7 utility model patents as well, and 9 invention patents plus 3 utility model patents in the registration process.

The smart manufacturing solution market where the Group partakes in features high technological requirements and rapid fresh cycle for technology. To align with the latest and forthcoming technology, the Group continued to strengthen its research and development of advanced solutions and technological applications during the year. The Group participated in the 2019 China International Machine Tool Show and the first Nanchang Flight Conference held in Beijing and Nanchang respectively during the year ended 31 March 2020, and took this opportunity to communicate with existing and potential customers on product application and technology and achieved great success.

According to the development goals of the Smart Manufacturing Development Plan (2016–2020) jointly formulated by the Ministry of Industry and Information Technology and the Ministry of Finance, “By 2020, China’s smart manufacturing development foundation and supporting capabilities will be significantly enhanced, the key areas of traditional manufacturing industry will basically turn to digital manufacturing and the intelligent transformation of key industries with sound conditions and foundation will achieve significant progress.” Moreover, according to the forecast of the System Solution Market Research Report on Smart Manufacturing Industries of China released by the China Intelligent Manufacturing System Solution Suppliers Alliance in 2019, the overall market size of China’s intelligent manufacturing system solutions in 2020 will reach RMB238 billion, representing an increase of more than 20% over 2019. Looking forward for the new year, to seize market opportunities, the Group will continuously expand its business and increase the market share by actively developing new markets and approaching new customers on the basis of strengthening the existing ones, expanding the sales coverage areas, and getting better knowledge of customer needs through seminars and industry exhibitions. Meanwhile, aiming to maintain its edge in terms of technology, the Group will continue to strengthen its efforts in research and development to develop advanced new products and technologies, expand the scope of application of solutions, and reduce project costs. By virtue of the technological edges, the Group is expecting to continuously promote its integrated smart manufacturing solutions, understand the industrial evolution and further consolidate the market position and customer confidence. In addition, the Group will continue to maintain an appropriate talent pool by recruiting professional sales and marketing staffs, as well as administrative staffs, according to the needs for future business expansion.

## MANAGEMENT DISCUSSION AND ANALYSIS

The outbreak of COVID-19 in early 2020 severely affected the economic activities in China and even the whole world. For the year ended 31 March 2020, most of the projects performed by the Group were obtained before the outbreak and the Group has taken effective measures to ensure the implementation of the projects. As a result, the Group's operating performance for the year was not significantly affected by the epidemic. Taking into account the uncertainty of the duration of the epidemic and the implementation of the preventive measures against the spread of the epidemic, the Group's future operating performance may be affected by changes in the future economic conditions and the extent of the impact cannot be predicted as at the reporting date. The Group will continue to keep track of the epidemic development and react proactively to its possible impact on the performance of the Group.

### FINANCIAL REVIEW

#### Revenue

For the year ended 31 March 2020, the Group recorded revenue of approximately HK\$54.9 million, representing an increase of 4.8% comparing with that of approximately HK\$52.4 million for the year ended 31 March 2019. Set out below is the revenue breakdown of the Group for the year:

	Year ended 31 March					
	2020 Revenue HK\$'000	% of Revenue %	Gross Profit Margin %	2019 Revenue HK\$'000	% of Revenue %	Gross Profit Margin %
<b>Precision 3D testing solutions</b>						
Static 3D scanning	42,579	77.6	58.4	45,070	86.0	54.4
Dynamic 3D scanning	12,313	22.4	51.0	4,647	8.9	51.2
<b>Overall precision 3D testing solutions</b>	<b>54,892</b>	<b>100</b>	<b>56.7</b>	49,717	94.9	54.1
<b>Precision machining solutions</b>	–	–	–	2,680	5.1	15.9
<b>All solutions</b>	<b>54,892</b>	<b>100</b>	<b>56.7</b>	52,397	100	52.0

The increase in revenue was mainly attributable to an increase of HK\$5.2 million in sales of precision 3D testing solutions, which was offset by a decrease of HK\$2.7 million in sales of precision machining solutions.

**Precision 3D testing solutions:** Revenue from precision 3D testing solutions increased by 10.4% to HK\$54.9 million for the year ended 31 March 2020 from HK\$49.7 million for the year ended 31 March 2019. This increase was mainly attributable to (i) an increase in the average contract price of precision 3D testing solutions undertaken by the Group; and (ii) an increase in quantitative proportion of projects generating sales revenue of equipment, and the average revenue of these projects is normally higher than that of projects generating service income exclusively.

**Precision machining solutions:** For the year ended 31 March 2020, no revenue was derived from precision machining solution since the Group has been focusing on providing precision 3D testing solutions and did not carry out any precision machining solution projects. For the year ended 31 March 2019, the Group has carried out 3 projects and recorded a revenue of HK\$2.7 million.



## MANAGEMENT DISCUSSION AND ANALYSIS

### Cost of sales

Cost of sales decreased by 5.4% to HK\$23.8 million for the year ended 31 March 2020 from HK\$25.1 million for the year ended 31 March 2019. The decrease in cost of sales was mainly due to (i) the improvement of the Group's procurement management and bargaining power, which contributed to the reduction of procurement cost; and (ii) the new techniques and skills developed in the Group's research and development activities, which contributed to the reduction of ancillary cost.

### Gross profit and gross profit margin

Gross profit increased by 14.2% to HK\$31.1 million for the year ended 31 March 2020 from HK\$27.3 million for the year ended 31 March 2019. Its gross profit margin increased to 56.7% for the year ended 31 March 2020 from 52.0% for the year ended 31 March 2019, which was primarily due to (i) above-mentioned increase of revenue of precision 3D testing solutions and decrease of cost of sales; and (ii) 3 precision machining solutions with relatively low gross profit margin were carried out for the year ended 31 March 2019, while none of precision machining solutions was carried out for the year ended 31 March 2020.

### Selling and marketing expenses

Selling and marketing expenses increased by 22.1% to HK\$5.5 million for the year ended 31 March 2020 from HK\$4.5 million for the year ended 31 March 2019. This increase was mainly attributable to an increase of HK\$0.2 million in staff cost mainly due to the expansion of selling and marketing team, and an increase of HK\$0.8 million in marketing and promotion expenses as the Company has enhanced its marketing efforts.

### Administrative expenses

Administrative expenses increased by 40.8% to HK\$19.4 million for the year ended 31 March 2020 from HK\$13.8 million for the year ended 31 March 2019. The increase was mainly due to the rise of HK\$4.4 million in research and development expenditure, and an increase of HK\$1.2 million in other administrative expenses arising from operation expansion.

### Income tax expense

The Group had an income tax expense of HK\$3.1 million (2019: HK\$2.1 million) for the year ended 31 March 2020 mainly comprised the PRC income tax of subsidiary incorporated in the PRC of HK\$2.4 million and the PRC income tax of subsidiaries incorporated in BVI and Hong Kong of HK\$0.7 million, which was charged on a deemed profit basis.

The Group had recorded a profit before income tax of approximately HK\$6.2 million for the year ended 31 March 2020, and effective income tax rate of 49.4%. The income tax rate increased because more projects were and will continue to be conducted by PRC subsidiary and the incurred expenses of BVI and Hong Kong subsidiaries were considered not deductible as they were taxed on deemed profit basis.

### Profit for the year

Profit decreased by 57.1% to HK\$3.1 million for the year ended 31 March 2020 from HK\$7.3 million for the year ended 31 March 2019. Such decrease was mainly attributable to the increase in the research and development expenditure and other administrative expenses arising from the Group's business expansion as compared to the year ended 31 March 2019. The net profit margin decreased to 5.7% for the year ended 31 March 2020 from 14.0% for the year ended 31 March 2019.

## MANAGEMENT DISCUSSION AND ANALYSIS

### GEARING RATIO

As at 31 March 2020, the Group did not have any bank borrowings or other borrowings and therefore, gearing ratio is not applicable (31 March 2019: same).

### LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

The net cash generated from operating activities was approximately HK\$8.8 million for the year ended 31 March 2020. During the year, the Group aimed to manage its working capital with operating profits and by matching the receipt of payment from its customers and payment to its suppliers.

As at 31 March 2020, the net current assets of the Group were approximately HK\$57.6 million (31 March 2019: net current assets of HK\$61.3 million). The decrease was mainly attributable to the decrease in trade receivables of HK\$4.6 million, and the increase in trade payables of HK\$3.7 million and other payables of HK\$3.2 million arising from the business expansion, besides the increase in prepayments of HK\$4.9 million and in cash and cash equivalents of HK\$3.2 million.

As at 31 March 2020, the cash and cash equivalents of the Group was approximately HK\$13.1 million (31 March 2019: approximately HK\$10.0 million). As at 31 March 2020, the Group did not have any bank borrowings and other interest-bearing borrowings.

### CONTINGENT LIABILITIES

As at 31 March 2020, the Group did not have any significant contingent liabilities.

### CAPITAL COMMITMENTS

As at 31 March 2020, the Group did not have any capital commitments.

### PLEDGE OF ASSETS

As at 31 March 2020, the Group did not have any pledge on its assets.

### EXCHANGE RATE RISK EXPOSURE

For the operating entities of the Company that are incorporated in Hong Kong and the British Virgin Islands, their functional currencies are United States dollars (“**US\$**”). As certain trade and other receivables, bank balances, trade and other payables of overseas entities are denominated in Hong Kong dollars (“**HK\$**”) or Euro (“**EUR**”), currencies other than the functional currencies of the entities may cause the foreign exchange risk. Under the Linked Exchange Rate System in Hong Kong, HK\$ is pegged to US\$, the Board considers that there is no significant foreign exchange risk with respect to HK\$. Therefore, the foreign exchange risk mainly arises from the monetary assets and liabilities denominated in EUR, which the Board considers as not significant to the Group. The Group has not entered into forward exchange contract to hedge its exposure to foreign exchange risk.

Because of the fluctuation in the exchange rate of the functional currencies of the Group entities, mainly Renminbi and US\$, to the Group’s presentation currency, HK\$, the Group recorded a loss in other comprehensive income of HK\$1,920,000 for the year ended 31 March 2020.

## MANAGEMENT DISCUSSION AND ANALYSIS

### SIGNIFICANT INVESTMENTS HELD

As at 31 March 2020, the Group did not hold any significant investments.

### OTHER FINANCIAL ASSETS

As at 31 March 2020, other financial assets held by the Group comprise:

- Trade receivables of HK\$35.2 million;
- Cash and bank deposits of HK\$13.1 million; and
- Other receivables of HK\$2.7 million.

### FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

At 31 March 2020, the Group did not have any plans for material investments.

### MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES AND AFFILIATED COMPANIES

During the year ended 31 March 2020, the Group did not have any material acquisitions and disposals of subsidiaries and affiliated companies.

### COMPARISON OF BUSINESS STRATEGIES WITH ACTUAL BUSINESS PROGRESS

A comparative analysis of the business strategy with actual business progress of the Group from the date of listing to 31 March 2020 is as follows:

Business Strategy	Actual business progress as of 31 March 2020
Keeping abreast of the latest technological changes relevant to its industry aiming to maintain its technology advantages and promote its integrated smart manufacturing solutions	Organizing tailor-made seminars to cater for the needs of different customers;  Holding two large-scale conferences on promotion of product application for existing and potential customers in Zhuhai City and Luoyang City respectively, and participating in the 2019 China International Machine Tool Show and the first Nanchang Flight Conference held in Beijing and Nanchang respectively;
	Organizing marketing and advertising events in different sales territories targeting mainly the local customers in those territories

## MANAGEMENT DISCUSSION AND ANALYSIS

Business Strategy	Actual business progress as of 31 March 2020
Expand its business by expanding the team size, enhancing the capabilities of internal management and expanding the offices and sales coverage	<p>Setting up branches in Xi'an and Chongqing on 7 September 2018 and 30 October 2018 respectively so as to extend sales coverage to the northwestern part and southwestern part of China;</p> <p>Recruiting sales and management personnel and providing specific training programs for the staff so as to enhance their sales and management capabilities;</p> <p>Purchasing and establishing business information system to improve capabilities of business management and efficiency</p>
Establishing its own research and development facilities	<p>Establishing its own research and development center, purchasing the required equipment and software for its own research and development center, and conducting research and development projects on this basis;</p> <p>Recruiting a number of research and development and technical personnel at senior and intermediate levels;</p> <p>Since the date of listing, 3 invention patents and 2 utility model patents have been newly added; currently, there are 9 invention patents and 3 utility model patents pending registration.</p>

### PRINCIPAL RISKS AND UNCERTAINTIES

The principal business of the Group is to provide smart manufacturing solutions to its customers on a project basis. As the Company does not have any long-term contractual arrangements with its customers, there is no assurance that the Company will continue to secure new contracts or maintain or increase its current level of business activities with existing or future customers in the future. Therefore, the Group is increasing its sales and marketing efforts, expanding its sales force, sales spots and sales coverage, aiming to continuously get new tenders and secure contracts from more customers.

The Group's major customers are high-end equipment manufacturers in the aviation, aerospace, shipbuilding, ground transportation vehicles and electronics industries. The market for smart manufacturing solutions is characterised by rapidly changing technologies and evolving developments. The success of its business is dependent upon its ability to continuously develop, in a timely manner, new technological applications through research and development and introduce new solution designs to cater its customers' requirements. Therefore, the Group intends to increase its research and development efforts, establish its own research and development centres, recruit more technical staff, so as to hold its edges in terms of technology.

Other risks are as follows:

#### Credit risk

Credit risk mainly arises from cash and cash equivalents, restricted cash, trade receivables and other receivables. The carrying amount of these balances in the consolidated statement of financial position represents the Group's maximum exposure to credit risk in relation to its financial assets. The Group has a credit policy in place and the exposure to these credit risks are monitored on an ongoing basis.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Interest rate risk

The Group's interest-bearing assets are mainly cash and cash equivalents. The directors consider the interest with respect to cash and cash equivalents to be insignificant to the Group.

### Liquidity risk

To manage the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the operations and mitigate the effects of fluctuations in cash flows. The Group expects to fund its future cash flow needs through internally generated cash flows from operation and borrowings from financial institutions.

## USE OF PROCEEDS

The shares of the Company were listed on GEM of the Stock Exchange on 20 April 2018 (the "Listing"), and all of the funds raised from the initial public offering have been received. As at 31 March 2020, all of the net proceeds have been fully utilised in the manner as described in the section headed "Use of Proceeds" of the annual report of the Company dated 27 June 2019 ("2019 Annual Report").

Set out below is the use of the net proceeds for the year ended 31 March 2020:

Use of proceeds	Amount of incurred and planned use according to the 2019 Annual Report HK\$ million	Amount used up to 31 March 2020 HK\$ million	Remaining balance HK\$ million
Establishing our own research and development centres and further research and development expenditures relating to product research and development, recruitment and provision of training for technical staff	11.9	11.9	–
Business expansion, including establishment of sales branches in different regions in China, expansion of office premises, recruitment of management and local sales forces for various branches and provision of relevant internal and external training	6.8	6.8	–
Organising seminars, participating in local and international exhibitions and developing and implementing advertising plans	3.8	3.8	–
Working capital and general corporate purposes	2.5	2.5	–
	25.0	25.0	–

## DIRECTORS AND SENIOR MANAGEMENT

### EXECUTIVE DIRECTORS

**Mr. Wu Di (吳鐳)**, aged 42, is the Chairman, an executive Director and chief executive officer of the Company. He was appointed as a Director on 23 June 2017 and as the Chairman and an executive Director with effect from 26 September 2017. Mr. Wu is primarily responsible for overall management, corporate policy making and strategic planning of the Group's business operations.

Mr. Wu is the founder of the Group and established the Group in 2008. Mr. Wu has more than 16 years of professional experience in the area of smart manufacturing, machining and industrial design. Prior to establishing the Group, from June 2003 to June 2006, he worked as the general manager of Prosperity Corporation Limited, a distributor for various electronic accessories such as integrated circuits, capacitors and sensors, responsible for strategic development and business planning in the North America and China market. He was also engaged in the supplier management and the customer relationship management for the company. From June 2006 to April 2008, he worked as a project manager in Ignite USA LLC, a company engaged in the design and technical innovation of reusable, environmentally friendly thermal mugs and hydration bottles, responsible for inspecting new product development process, supplier management, cost and credit control and supply chain management.

Mr. Wu graduated from the Beijing University of Chemical Technology with a bachelor's degree in management engineering in July 2000 and obtained a master degree in business administration from Loyola University, Chicago in November 2005. Mr. Wu is the son-in-law of Prof. Yang Zhuoru, a member of its senior management.

**Ms. Liu Zhining (劉智寧)**, aged 49, is an executive Director and chief operating officer of the Group. Ms. Liu joined the Group in December 2008 and was appointed as an executive Director on 26 September 2017. Ms. Liu is primarily responsible for the overall management and supervision of operations of the Group.

Ms. Liu has more than 17 years of sales and management experience. Prior to joining the Group, Ms. Liu worked as an assistant general manager at Guangzhou Xinli Technology Development Company Limited from November 1998 to October 2000. From March 2003 to February 2004, she worked as the business manager at Guangzhou Dongya Company Limited and was responsible for the administration and business management. From March 2004 to April 2007, she was the assistant to the general manager at Guangdong Wanshunda Machinery Company Limited, responsible for the overall management of business operations and human resources.

Ms. Liu obtained a bachelor's degree in international commerce from Guangdong University of Foreign Studies (formerly known as Guangzhou Institute of Foreign Trade) in July 1993.

## DIRECTORS AND SENIOR MANAGEMENT

### INDEPENDENT NON-EXECUTIVE DIRECTORS

**Mr. Tang Yong (湯勇)**, aged 57, was appointed as an independent non-executive Director on 26 March 2018.

Mr. Tang has more than 12 years of experience in the area of machinery manufacturing. He joined the South China University of Technology and acted as lecturer from September 1994 to September 1998 at the School of Machinery and Automotive Engineering of South China University of Technology and as associate professor from October 1998 to September 2003. Since January 2013, he serves as the Deputy Dean of the School of Machinery and Automotive Engineering of South China University of Technology. He was appointed as the supervisor of the Guangdong Provincial Energy — saving and New Energy Green Manufacturing Engineering Technology Research Centre in September 2015. Mr. Tang served as an independent director of Guangdong Jingyi Metal Company Limited (廣東精藝金屬股份有限公司), a company listed on the Shenzhen Stock Exchange (stock code: 002295) from January 2011 to January 2017.

Mr. Tang obtained a doctoral degree in machinery manufacturing from the South China University of Technology in July 1994.

**Mr. Xing Shaonan (邢少南)**, aged 64, was appointed as an independent non-executive Director on 26 March 2018. In January 2018, he was appointed as a committee member of the Guangdong Provincial Committee of the Chinese People's Political Consultative Conference.

Mr. Xing has more than 17 years of experience in the finance industry. Since 2001, Mr. Xing has been working at Offshore Capital Investment (Holdings) Limited (海外資本投資(控股)有限公司) as chief executive officer and executive director. From June 1999 to June 2002, Mr. Xing served as the secretary to the office of the chief executive officer of Asia Television Limited, one of the two wireless commercial television stations in Hong Kong at the relevant time.

Mr. Xing obtained a master degree of business administration from Murdoch University in Perth, Western Australia in March 1998.

**Mr. Tan Michael Zhen Shan (譚鎮山)**, aged 43, was appointed as an independent non-executive Director on 26 March 2018.

Mr. Tan has more than 12 years of experience in accounting and taxation. Since May 2004, Mr. Tan is the financial controller of Full Apex (Holdings) Limited, a company listed on Singapore Exchange Securities Trading Limited (stock code: BTY) and is responsible for overseeing financial and accounting matters. He worked as an accountant at the Guangzhou office of an accounting firm in Hong Kong and was responsible for auditing and financial due diligence review works from August 1998 to June 2001. From August 2001 to May 2003, Mr. Tan served as an accountant at an accounting firm in Australia and was responsible for taxation, financial accounting and auditing works. He was appointed as an independent non-executive director of Xinji Shaxi Group Co., Ltd. (信基沙溪集團股份有限公司), a company listed on the Stock Exchange (stock code: 3603), with effect from 3 October 2019.

Mr. Tan obtained a bachelor's degree in international accounting from Sun Yat-Sen University in 1998 and a master degree of commerce (accounting with commercial law) from University of Sydney in December 2001. He is a member of the Hong Kong Institute of Certified Public Accounts and a member of the Australian Society of Certified Practising Accountant.

## DIRECTORS AND SENIOR MANAGEMENT

### SENIOR MANAGEMENT

**Prof. Yang Zhuoru (楊卓如)**, aged 73, is the technical director of the Group. Prof. Yang joined the Group in July 2013. He is primarily responsible for leading the overall management of research and development activities of the Group.

Prof. Yang has approximately 42 years of experience in technology research and development in the area of engineering. Prior to joining the Group, Prof. Yang started his teaching and research career at the South China University of Technology in October 1976 and was appointed as professor in September 1997 until he retired in October 2012. Since 1976, he held various teaching and research positions and had a focus in chemical engineering. He had participated in various research and invention projects and had received awards granted by the State Scientific and Technological Commission of the PRC, Ministry of Chemical Industry of the PRC and the People's Government of Guangdong Province in recognition of his research achievements. He also obtained an award granted by the PRC State Council for his contribution to the higher education of PRC in March 1996. He was named as the "Guangdong Province Excellent Young and Middle-aged Expert" by the People's Government of Guangdong Province in June 1996.

Prof. Yang obtained a bachelor's degree in process and equipment of machinery manufacturing from the Huazhong University of Science and Technology (formerly known as Huazhong Engineering Institute) in September 1976. Prof. Yang is the father-in-law of Mr. Wu Di, an executive Director of the Group.

**Mr. Xu Wenming (許文明)**, aged 36, is the sales and marketing director of the Group. Mr. Xu joined the Group in December 2010 and had been the head of sales and marketing from December 2010 to December 2014 and was appointed as the deputy general manager of Quick Tech in January 2015. He is primarily responsible for the overall management of sales and marketing activities and technical support of the Group. Under his leadership, he extended the market reach of the Group and established five new sales and marketing presence in China since 2010.

Mr. Xu has approximately 12 years of sales and marketing experience. Prior to joining the Group, from April 2008 to March 2010, he started his own trading business and was engaged in the sales of lighting solutions.

Mr. Xu obtained a bachelor's degree majoring in automation from Jiamusi University in 2006.

**Mr. Zou Cuimin (鄒璀璨)**, aged 41, is the financial director of the Group. Mr. Zou joined the Group in July 2016. He is primarily responsible for the overall management of financial and accounting affairs of the Group. Mr. Zou has approximately 15 years of experience in accounting and related financial management. Prior to joining the Group, from September 2008 to September 2011, he worked as the regional financial manager at Guangzhou Barloworld Logistics Company Limited, a logistics company. From October 2011 to September 2015, he worked as the financial controller of Zhujiang College of South China Agricultural University. From September 2015 to May 2016, he was the financial controller of Guizhou Honghua Convenience Shopping Chain Company Limited, a company engaging in the operation of convenience stores in the PRC, and was responsible for overall financial management of the company.

Mr. Zou obtained a bachelor's degree in management in June 2001 and a master's degree in management in 2004 from the Sun Yat-sen University. Mr. Zou is a certified public accountant in the PRC and is a fellow member (non-practising) of the Guangdong Provincial Institute of Certified Public Accountants.



## DIRECTORS AND SENIOR MANAGEMENT

### COMPLIANCE OFFICER

Ms. Liu Zhining has been appointed as the compliance officer on 26 September 2017. For her biographical information, please refer to the paragraph headed “Executive Directors” above in this section.

### COMPANY SECRETARY

**Ms. Wong Sau Ping (黃秀萍)**, was appointed as the company secretary of the Group on 26 September 2017. Ms. Wong is an associate director of the listing services department of TMF Hong Kong Limited (a global corporate service provider). Ms. Wong has over 19 years of professional experience in the company secretarial field. She obtained a bachelor’s degree in Business Administration and a master’s degree of arts in Professional Accounting and Information Systems. Ms. Wong is a fellow member of The Hong Kong Institute of Chartered Secretaries and The Chartered Governance Institute (formerly known as “The Institute of Chartered Secretaries and Administrators”) in United Kingdom.

## CORPORATE GOVERNANCE REPORT

The Company is committed to promoting high standards of corporate governance through its continuous effort in improving its corporate governance practices and process. The Board believes that sound and reasonable corporate governance practices are essential for sustainable growth of the Group and for safeguarding the interests and the Group's assets.

The corporate governance practices of the Group are based on the principles and the code provisions in the Corporate Governance Code (the "**Code**") as set out in Appendix 15 to the Rules Governing the Listing of Securities on GEM (the "**GEM Listing Rules**") of the Stock Exchange.

There was a deviation from code provision A.2.1 of the Code which stipulates that the roles of chairman and chief executive should be separated and should not be performed by the same individual. The Company considers that having Mr. Wu Di acting as both its chairman of the Board and its chief executive officer will provide a strong and consistent leadership to the Group and allow for more effective planning and management for the Group. In view of Mr. Wu Di's extensive experience in the industry, personal profile and critical role in the Group and its historical development, the Company considers that it is beneficial to the business prospects of the Group that Mr. Wu Di continues to act as both its chairman and its chief executive officer.

Save as disclosed above and the non-compliance with the Standard of Dealings by Mr. Wu Di ("**Mr. Wu**") as disclosed in the section headed "Compliance with the Required Standard of Dealings in securities transactions by Directors" below, the Company has complied with the applicable code provisions of the Code as set out in Appendix 15 to the GEM Listing Rules for the year ended 31 March 2020.

### **APPOINTMENT, RE-ELECTION AND RETIREMENT OF THE DIRECTORS**

In accordance with article 108 of the articles of association (the "**Articles**") of the Company, at each annual general meeting (the "**AGM**"), one third of the Directors for the time being shall retire from office by rotation. However, if the number of Directors is not a multiple of three, then the number nearest to but not less than one third shall be the number of retiring Directors.

In accordance with article 112 of the Articles, any Director so appointed by the Board to fill a casual vacancy of the Board shall hold office only until the first general meeting of the Company after his appointment and be subject to re-election at such meeting. Any Director so appointed by the Board shall not be taken into account in determining the Directors or the number of Directors who are to retire by rotation at the AGM.

Each of the Directors has been appointed for an initial term of three years on 26 March 2018 until terminated by either party giving not less than three months' written notice to the other. Pursuant to the Articles, Mr. Wu Di and Mr. Xing Shaonan will retire from office as Directors at the forthcoming AGM, and being eligible, will offer themselves for re-election.

No Director proposed for re-election at the forthcoming AGM has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

## CORPORATE GOVERNANCE REPORT

### COMPLIANCE WITH THE REQUIRED STANDARD OF DEALINGS IN SECURITIES TRANSACTIONS BY DIRECTORS

The Group has adopted the required standard of dealings set out in Rules 5.48 to 5.67 of the GEM Listing Rules (the “**Standard of Dealings**”), as its own code of conduct regarding Directors’ securities transactions. Since the date of Listing and up to the date of this report, Mr. Wu Di, the chairman of the Board and the sole director of IFG Swans Holding Ltd. (“**IFG Swans**”), a controlling shareholder of the Company, had one non-compliant incident in relation to the entering of a placing agreement by IFG Swans. Mr. Wu had overlooked the required notification procedures as required under Rules 5.48 to 5.67 of the GEM Listing Rules and entered into a placing agreement concerning the placing of certain shares held by IFG Swans. Upon realising such non-compliance, Mr. Wu had promptly taken initiative and action to terminate the relevant placing agreement. Please refer to the clarification announcement published by the Company on 31 May 2019 for the chronology of events of such non-compliant incident. As the placing agreement was subsequently terminated, no shares of the Company have ever been placed to any placee and no shareholders’ interest was undermined or affected by the attempted placing.

Having made specific enquiries of all the Directors, save as disclosed above, each of the Directors has confirmed that he or she has complied with the required Standard of Dealings for the year ended 31 March 2020.

### DIRECTORS

During the year ended 31 March 2020 and up to the date of this report, the Directors are as follows:

#### Executive Directors

Mr. Wu Di (*Chairman and chief executive officer*)

Ms. Liu Zhining (*Chief operating officer*)

#### Independent non-executive Directors

Mr. Tang Yong

Mr. Xing Shaonan

Mr. Tan Michael Zhen Shan

The brief biographic details of the Directors are set out in the section headed “Directors and Senior Management” on pages 13 to 16 of this annual report.

The Company had complied with the requirements under Rules 5.05(1) and (2), and 5.05A of the GEM Listing Rules for the year ended 31 March 2020. The Company considers all independent non-executive Directors meet the guidelines for assessment of their independence as set out in Rule 5.09 of the GEM Listing Rules.

### FUNCTIONS OF THE BOARD

The Board supervises the management of the business and affairs of the Company. The Board’s primary duty is to ensure the viability of the Company and to ensure that it is managed in the best interests of the shareholders as a whole while taking into account the interests of other stakeholders. The management is delegated with the authority and responsibility by the Board for the management and administration of the Group. The Group has adopted internal guidelines in setting forth matters that require the Board’s approval. Apart from its statutory responsibilities, the Board approves the Group’s strategic plan, key operational initiatives, major investments and funding decisions. It also reviews the Group’s financial performance, identifies principal risks of the Group’s business and ensures implementation of appropriate systems to manage these risks. Daily business operations and administrative functions of the Group are delegated to the management.

## CORPORATE GOVERNANCE REPORT

The Board is also delegated with the corporate governance functions under code provision D.3.1 of the Code. The Board has reviewed and discussed the corporate governance policy of the Group and is satisfied with the effectiveness of the corporate governance policy.

### BOARD MEETINGS AND PROCEDURES

Board members will be provided with complete, adequate and timely information to allow them to fulfill their duties properly. In compliance with code provision A.1.3 of the Code, at least 14 days' notice will be given for a regular Board meeting to give all Directors an opportunity to attend. Notice, agenda and board papers of regular Board meetings are sent to all Directors within reasonable time and at least 3 days prior to the meetings. Directors are free to contribute and share their views at meetings and major decisions will only be taken after deliberation at Board meetings. Directors who are considered having conflict of interests or material interests in the proposed transactions or issues to be discussed will not be counted in the quorum of meeting and will abstain from voting on the relevant resolutions. Full minutes are prepared after the meetings and the draft minutes are sent to all Directors for their comments before the final version of which are endorsed in the subsequent Board meeting.

Details of the attendance of the Board meetings, audit committee (the "**Audit Committee**") meetings, remuneration committee (the "**Remuneration Committee**") meetings, nomination committee (the "**Nomination Committee**") meetings and general meetings of the Company held during the year ended 31 March 2020 are summarised as follows:

	Board meeting	Audit Committee meeting	Remuneration Committee meeting	Nomination Committee meeting	General meeting
<b>Executive Directors</b>					
Mr. Wu Di	5/5	N/A	N/A	1/1	1/1
Ms. Liu Zhining	5/5	N/A	1/1	N/A	1/1
<b>Independent non-executive Directors</b>					
Mr. Tang Yong	5/5	4/4	1/1	1/1	0/1
Mr. Xing Shaonan	5/5	4/4	1/1	N/A	1/1
Mr. Tan Michael Zhen Shan	5/5	4/4	N/A	1/1	0/1

### BOARD COMMITTEES

The Board has established specific committees, namely the Audit Committee, the Remuneration Committee and the Nomination Committee to oversee particular aspects of the Company's affairs. The Board committees are provided with sufficient resources to discharge their duties.

The written terms of reference of the Audit Committee, the Remuneration Committee and the Nomination Committee are posted on the respective websites of the Stock Exchange and the Company.

## CORPORATE GOVERNANCE REPORT

### AUDIT COMMITTEE

The Company established an Audit Committee on 26 March 2018 in compliance with the GEM Listing Rules. The Company has adopted written terms of reference in compliance with Rule 5.28 and code provision C.3.3 of the Code as set out in Appendix 15 to the GEM Listing Rules. The primary duties of the Audit Committee are mainly to make recommendation to the Board on the appointment and removal of external auditor; monitor the integrity of the financial statements, annual reports and interim reports and review significant financial reporting judgements contained therein; and oversee financial reporting system, risk management and internal control procedures.

The Audit Committee consists of three members who are Mr. Xing Shaonan (the Chairman), Mr. Tang Yong and Mr. Tan Michael Zhen Shan (independent non-executive Directors).

The Audit Committee held 4 meetings for the year ended 31 March 2020. Details of the attendance of the Audit Committee meeting are set out above.

At the meeting, the Audit Committee reviewed risk management and internal control systems of the Group and made recommendations to the Board accordingly.

### REMUNERATION COMMITTEE

The Company established a Remuneration Committee on 26 March 2018 in compliance with the GEM Listing Rules. The Company has adopted written terms of reference in compliance with code provision B.1.2 of the Code as set out in Appendix 15 to the GEM Listing Rules. The primary duties of the Remuneration Committee are mainly to make recommendation to its Board on the overall remuneration policy and structure relating to all Directors and senior management of the Group; review remuneration proposals of the management with reference to the Board's corporate goals and objectives; and ensure none of its Directors or any of their associates determine their own remuneration.

The Remuneration Committee consists of three members who are Mr. Tang Yong (an independent non-executive Director and Chairman), Mr. Xing Shaonan (an independent non-executive Director) and Ms. Liu Zhining (an executive Director). The majority of the members of the Remuneration Committee are independent non-executive Directors. The remuneration of the Directors was determined with reference to, among other things, their duties, responsibilities and performance. The Remuneration Committee makes recommendations to the Board on remuneration packages of individual Directors and the members of senior management.

The Remuneration Committee held 1 meeting for the year ended 31 March 2020. Details of the attendance of the Remuneration Committee meeting are set out above.

At the meeting, the Remuneration Committee reviewed the remuneration packages and performance of the Directors and the senior management and remuneration policy of the Directors and made recommendations to the Board accordingly.

## CORPORATE GOVERNANCE REPORT

### NOMINATION COMMITTEE

The Company established a Nomination Committee on 26 March 2018. The Company has adopted written terms of reference in compliance with code provision A.5.2 of the Code as set out in Appendix 15 to the GEM Listing Rules. The primary duties of the Nomination Committee are to review the structure, size, composition and diversity of the Board and make recommendations to the Board on the selection of individuals nominated for directorships, appointment or reappointment of Directors and succession planning for Directors.

The Nomination Committee consists of three members who are Mr. Wu Di (an executive Director and Chairman), Mr. Tang Yong and Mr. Tan Michael Zhen Shan (independent non-executive Directors). The majority of the members of the Nomination Committee are independent non-executive Directors.

The Nomination Committee held 1 meeting for the year ended 31 March 2020. Details of the attendance of the Nomination Committee meeting are set out above.

At the meeting, the Nomination Committee reviewed the structure, size and composition of the Board, assessed the independence of the independent non-executive Directors, formulated the board diversity policy and made recommendations to the Board accordingly.

#### Nomination policy

The Board of the Company adopted the nomination policy on 25 December 2018 as follows:

#### 1. Goal

- 1.1 The Nomination Committee of the Company (the “**Committee**”) shall nominate suitable candidates to the board of director (collectively the “**Directors**” and individually a “**Director**”) of the Company (the “**Board**”) for it to consider and make recommendations to the shareholders of the Company (the “**Shareholders**”) for election as Directors at general meetings or appoint as Directors to fill casual vacancies.
- 1.2 The Committee may nominate suitable number of candidates that it considers to be appropriate for election as Directors at general meetings or nominate the number of candidates who are required to fill casual vacancies.

#### 2. Selection criteria

- 2.1 In assessing the suitability of a proposed candidate, the Committee would consider the following factors:
  - (a) reputation for integrity;
  - (b) experience in business strategy, management, legal and financial aspects;
  - (c) whether the proposed candidate is able to assist the Board in effective performance of its responsibilities;
  - (d) the perspectives and skills that the proposed candidate is expected to bring to the Board;
  - (e) commitment in respect of available time and relevant interest;

## CORPORATE GOVERNANCE REPORT

- (f) diversity in all aspects of the Board, including but not limited to gender, age, cultural background, educational background, ethnicity, professional experience, skills, knowledge and length of service; and
- (g) in the case of selection for independent non-executive Directors, the independence of the proposed candidate.

The above factors are for reference only, and not meant to be exhaustive and decisive. The Committee has the discretion to nominate any person, as it considers appropriate.

- 2.2 The proposed candidate shall submit the required personal data in the agreed format and his/her written consent to be appointed as a Director and agree to the public disclosure of his/her personal data on any documents or the relevant websites for the purpose of or in relation to his/her appointment as a Director.
- 2.3 The Committee may request the proposed candidate to provide additional information and documents, if considered necessary.

### 3. Nomination procedure

- 3.1 The secretary of the Committee (the “**Secretary of the Committee**”) shall call a meeting of the Committee, and invite nominations of candidates from Board members, if any, for consideration by the Committee prior to its meeting. Alternatively, the Committee may approve the nomination by a written resolution.
- 3.2 For filling a casual vacancy on the Board, the Committee shall recommend candidates for the Board’s consideration and approval. For a proposed candidate to stand for election at a general meeting, the Committee shall make a nomination to the Board for its consideration and recommendation of the proposed candidate to stand for election.
- 3.3 Until the issue of the circular to Shareholders, the proposed candidates shall not assume that they have been proposed by the Board to stand for election at the general meeting.
- 3.4 According to the articles of association of the Company, and without violating its provisions, any one or more shareholders may send a notice indicating that they intend to put forward a proposal on recommendation of selecting someone as a Director without having to be recommended by the Board or nominated by the Committee.
- 3.5 The Board shall have the final decision on all matters relating to its recommendation of candidates to stand for election at any general meeting.

## CORPORATE GOVERNANCE REPORT

### 4. Confidentiality

Unless required by law or any regulatory authority, under no circumstances shall a member of the Committee or a staff member of the Company disclose any information to or entertain any enquiries from the public with regard to any nomination or candidature before the circular to Shareholders, as the case may be, is issued. Following the issue of the circular by the Company, the Committee, the company secretary of the Company or other staff member of the Company approved by the Committee may answer enquiries from the regulatory authorities or the public but confidential information regarding nominations and candidates should not be disclosed.

### COMPLIANCE ADVISER

The Company has appointed Raffaello Capital Limited as the Company's compliance adviser pursuant to Rule 6A.19 of the GEM Listing Rules. Pursuant to Rule 6A.23 of the GEM Listing Rules, the compliance adviser will advise the Company in the following circumstances:

- (a) before the publication of any regulatory announcement, circular or financial report;
- (b) where a transaction, which might be a notifiable or connected transaction, is contemplated including share issues and share repurchases;
- (c) where the Company proposes to use the proceeds of the Share Offer in a manner different from that detailed in the Prospectus or where the business activities, developments or results deviate from any forecast, estimate, or other information in the prospectus of the Company dated 29 March 2018 ("**Prospectus**"); and
- (d) where the Stock Exchange makes any inquiry of the Company regarding unusual movements in the price or trading volume of the shares.

The term of the appointment commenced on 20 April 2018 and end on the date on which the Company distributes its annual report in respect of the financial results for the second full financial year commencing after 20 April 2018 and such appointment may be subject to extension by mutual agreement.

### DIVERSITY OF THE BOARD

The Group has adopted policy in relation to the diversity of the members of the Board and the summary of the policy is as follows:

- (1) selection of Board members will be based on a range of diversity perspectives, which would include but not limited to gender, age, cultural and educational background, professional experience, skills, knowledge and length of service; and
- (2) the Nomination Committee will monitor the implementation of the Board diversity policy from time to time to ensure the effectiveness of the Board diversity policy.



## CORPORATE GOVERNANCE REPORT

### INDEPENDENT NON-EXECUTIVE DIRECTORS

All independent non-executive Directors have been appointed for a fixed term. Pursuant to the letters of appointment between the Company and the independent non-executive Directors of the Group, the independent non-executive Directors have been appointed for a term of three years on 26 March 2018 which may be terminated by either party by giving three months' written notice. Every Director is subject to re-election on retirement by rotation in accordance with the Articles.

### DIRECTORS' INDUCTION AND CONTINUING PROFESSIONAL DEVELOPMENT

Each newly appointed Director will receive a formal, comprehensive and tailored induction on the first occasion of his appointment to ensure that he has a proper understanding of the Company's operations and business and is fully aware of the Director's responsibilities under the statutes and common law, the GEM Listing Rules, legal and other regulatory requirements and the Company's business and governance policies. Pursuant to the code provision A.6.5 of the Code, the Directors had attended training sessions in relation to professional development during the year ended 31 March 2020.

The Company will from time to time provide briefings to all Directors to refresh their duties and responsibilities. All Directors are also encouraged to attend relevant training courses at the Company's expense and they have been requested to provide the Company with their training records. According to the training records maintained by the Company, the trainings received by each of the Directors for the year ended 31 March 2020 are summarised as follows:

Name of Directors	Type of trainings
Mr. Wu Di	A, B
Ms. Liu Zhining	A, B
Mr. Tang Yong	A, B
Mr. Xing Shaonan	A, B
Mr. Tan Michael Zhen Shan	A, B

A: attending seminars/conferences/forums/training sessions

B: reading newspapers, journals and updates relating to the economy, general business, corporate governance and Directors' duties and responsibilities

### COMPANY SECRETARY

Ms. Wong Sau Ping, a fellow member of The Hong Kong Institute of Chartered Secretaries and The Chartered Governance Institute (formerly known as "The Institute of Chartered Secretaries and Administrators") in United Kingdom, was appointed as the company secretary of the Company since 26 September 2017. Ms. Wong is an associate director of the listing services department of TMF Hong Kong Limited (a global corporate services provider). Ms. Liu Zhining, an executive Director and compliance officer of the Company, is the primary contact person who Ms. Wong contacts.

All Directors have access to the advice and services of the company secretary. The company secretary reports to the Chairman on Board governance matters, and is responsible for ensuring that Board procedures are followed, and for facilitating communications among Directors as well as with shareholders of the Company and management. During the year ended 31 March 2020, the company secretary had taken no less than 15 hours of relevant professional training.

## CORPORATE GOVERNANCE REPORT

### COMPLIANCE OFFICER

Ms. Liu Zhining has been appointed as the compliance officer of the Company on 26 September 2017. For her biographical details, please refer to the section headed “Directors and Senior Management” in this annual report.

### SENIOR MANAGEMENT’S REMUNERATION

The senior management’s remuneration payment of the Group during the year ended 31 March 2020 falls within the following bands:

	Number of individuals
HK\$1,000,000 or below	3

### DIRECTORS’ RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The Directors are responsible for the preparation of the consolidated financial statements of the Group for each financial period to give a true and fair view of the state of affairs of the Group and of the results and cash flows for that period in accordance with accounting principles generally accepted in Hong Kong. The statement by the auditor of the Company about its responsibilities for the financial statements is set out in the independent auditor’s report contained in the annual report. The Directors adopt the going concern approach in preparing the consolidated financial statements and are not aware of any material uncertainties relating to events or conditions that may cast significant doubt on the Company’s ability to continue as a going concern.

### EXTERNAL AUDITORS’ REMUNERATION

For the year ended 31 March 2020, the total remuneration paid/payable to the Group’s external auditors amounted to HK\$1,015,000.

### RISK MANAGEMENT AND INTERNAL CONTROL

The Directors confirmed that during the ordinary course of the Company’s business, the Company are exposed to various types of risks, including (i) control risks relating to the Company’s overall monitoring system; (ii) regulatory risks in relation to the Company’s business; (iii) operational risk; and (iv) credit risks relating to assets.

The Company has designed and implemented risk management policies to address these potential risks identified in relation to its business. The risk management system of the Company sets out procedures to identify, analyse, assess, mitigate and monitor any potential risks. Its chief executive officer is responsible for overseeing the overall risk management system of the Company and each department carries out their own risk management identification exercise and proposes risk response plan according to the Company’s overall risk assessment program. Each department is required to set up appropriate risk management strategies based on the risk identified and their proposed risk response plan and is responsible for the implementation and supervision. For material deficiency or risks identified, the relevant departments should report the situation to the Board for further investigation, internal control, review, enhancement and supervision.

For the year ended 31 March 2020, the Group had not experienced any non-compliance incidents that had or would reasonably be expected to have a material financial or operational impact on its business or would negatively affect the Directors’ or senior management’s ability or tendency to operate in a compliant matter.

## CORPORATE GOVERNANCE REPORT

The Directors are responsible for establishing the Company's internal control system and reviewing its effectiveness on an annual basis. In accordance with the applicable laws and regulations, the Company has established procedures for developing and maintaining its internal control system, covering areas such as corporate governance, operations, management, legal, finance and audit. The Company believes that its internal control system is sufficient in terms of comprehensiveness, practicability and effectiveness for its current business operation. To strengthen its internal control and ensure future compliance with the applicable laws and regulations (including the GEM Listing Rules), the Company has adopted the following additional internal control measures:

- (1) the Directors will continuously monitor, evaluate and review the internal control system of the Company to ensure compliance with the applicable legal and regulatory requirements and will adjust, refine and enhance its internal control system as appropriate;
- (2) the Company has appointed RaffAello Capital Limited as the compliance adviser of the Company to advise the Group on matters relating to compliance with the GEM Listing Rules;
- (3) the Company will provide training and updates on the legal and regulatory requirements applicable to its business operations to Directors, members of senior management and relevant employees of the Company from time to time;
- (4) if necessary, the Company may consider appointing external PRC legal advisers to advise the Company on matters relating to compliance with the applicable PRC laws and regulations; and
- (5) if necessary, the Company may consider appointing external Hong Kong legal advisers to advise the Company on matters relating to compliance with the GEM Listing Rules and the applicable Hong Kong laws and regulations.

The Company has also adopted relevant procedures and internal controls for the handling and dissemination of inside information to ensure inside information remains confidential until the disclosure of such information is appropriately approved, and the dissemination of such information is efficiently and consistently made.

In light of the foregoing and based on the findings and recommendations of the work performed by the internal control consultant, the Directors reviewed the Group's risk management and internal control systems during the year ended 31 March 2020 and are of the view that the Group's risk management and internal control systems are adequate and effective.

### **THE SHAREHOLDERS' RIGHTS TO CONVENE AN EXTRAORDINARY GENERAL MEETING**

Pursuant to article 64 of the Articles, extraordinary general meetings shall be convened on the requisition of one or more shareholders holding, at the date of deposit of the requisition, not less than one-tenth of the paid-up capital of the Company having the right of voting at general meetings. Such requisition shall be made in writing to the Board or the company secretary of the Company for the purpose of requiring an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition. Such meeting shall be held within 2 months after the deposit of such requisition. If within 21 days of such deposit, the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner.

## CORPORATE GOVERNANCE REPORT

### COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS

In order to keep shareholders well informed of the business activities and direction of the Group, information about the Group has been provided to the shareholders through financial reports and announcements. The Company has established its own corporate website ([www.ztecgroup.com](http://www.ztecgroup.com)) as a channel to facilitate effective communication with its shareholders and the public. The Company will continue to enhance communications and relationships with its shareholders and investors. A shareholders' communication policy was adopted on 20 April 2018 to comply with code provision E.1.4 of the Code.

Shareholders, investors and interested parties can make enquiries directly to the Company through the following e-mail: [info@ztecgroup.com](mailto:info@ztecgroup.com).

### PROCEDURES FOR DIRECTING SHAREHOLDERS' ENQUIRIES TO THE BOARD

Shareholders may at any time send their enquiries and concerns to the Board in writing. Contact details are as follows:

Zhicheng Technology Group Ltd.

Address: 31/F, Tower Two, Times Square, 1 Matheson Street, Causeway Bay, Hong Kong

E-mail: [info@ztecgroup.com](mailto:info@ztecgroup.com)

Shareholders' enquiries and concerns will be forwarded to the Board and/or relevant committees of the Board, where appropriate, to answer the shareholders' questions.

### PROCEDURES FOR PUTTING FORWARD PROPOSALS AT GENERAL MEETINGS BY SHAREHOLDERS

Pursuant to article 113 of the Articles, no person (other than a retiring Director) shall, unless recommended by the Board for election, be eligible for election to the office of Director at any general meeting unless a notice in writing of the intention to propose that person for election as a Director and notice in writing by that person of his willingness to be elected shall have been lodged at the head office or at the office of the branch share registrar of the Company in Hong Kong no earlier than the day after the despatch of the notice of the general meeting appointed for such election and end no later than 7 days prior to the date of such general meeting and the minimum length of the period during which such notices to the Company may be given will be at least 7 days. The procedures for shareholders to propose a person for election as a Director is posted on the website of the Company.

### SIGNIFICANT CHANGES IN CONSTITUTIONAL DOCUMENTS

There had been no significant changes in the constitutional documents of the Company during the year ended 31 March 2020.

## REPORT OF THE DIRECTORS

The Company presents herewith this report of the Directors together with the audited consolidated financial statements of the Group for the year ended 31 March 2020.

### GROUP REORGANISATION

The Company was incorporated as an exempted company under the laws of the Cayman Islands with limited liability on 23 June 2017. Through a group reorganisation as disclosed in the section headed “History, Reorganisation and Corporate Structure” in the Prospectus, the Company became the holding company of the subsidiaries. The shares of the Company were listed on GEM of The Stock Exchange on 20 April 2018 (the “**Listing Date**”) through placing and public offer of a total of 100,000,000 shares (the “**Share Offer**”).

### SHARE STRUCTURE

The Company was incorporated in the Cayman Islands as an exempted company on 23 June 2017 with limited liability as a holding company of the Group. Prior to the Listing, the authorised share capital of the Company was increased to US\$500,000 divided into 5,000,000,000 ordinary shares of par value of US\$0.0001 each. As at 31 March 2020, the Company has 400,000,000 shares in issue.

### PRINCIPAL ACTIVITIES

The Company is an investment holding company. The Group is a smart manufacturing solution provider focusing on precision 3D testing solutions and precision machining solutions in China.

### BUSINESS REVIEW AND FUTURE BUSINESS DEVELOPMENT

The business review and future business development of the Group for the year ended 31 March 2020 is set out in the sections headed “Chairman’s Statement” and “Management Discussion and Analysis” of this annual report.

### Risks and uncertainties

The principal risks and uncertainties facing the Group have been addressed in the section headed “Management Discussion and Analysis” on page 6 to 12 of this annual report. In addition, various financial risks have been disclosed in note 3 to the consolidated financial statements.

### An analysis using financial key performance indicators

An analysis of the Group’s performance during the year ended 31 March 2020 using financial performance indicators is provided in the section headed “Financial Summary” on page 88 of this annual report.

### Environmental protection

The Group recognises its responsibility to protect the environment from its business activities. The Group has endeavoured to comply with laws and regulations regarding environmental protection and encourages environmental protection and promotes awareness towards environmental protections among its staff and employees.

### Compliance with laws and regulations

The Group recognises the importance of compliance with regulatory requirements and risks of non-compliance with such requirements. The Group has on-going review the newly enacted laws and regulations affecting the operations of the Group. The Group is not aware of any material non-compliance with the laws and regulations that have significant impact on the business of the Group during the year ended 31 March 2020.

## REPORT OF THE DIRECTORS

### KEY RELATIONSHIP WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Company maintained good relationships with its employees and the Company had not experienced any significant disputes with its employees nor had there been any material and adverse disruptions to its business operations as a result of strikes, claims, litigation or other labour disputes.

During the year ended 31 March 2020, there was no dispute on salary payments and all accrued remunerations were settled on or before their respective due dates, as stipulated under the individual employee's employment contract. The Group also ensures that all the employees are reasonably remunerated by regular review of the policies on salary increment, promotion, bonus, allowances and all other related benefits.

The Company maintained good relationships with its customers. The Company believe that delivering quality solutions to its end customers is important to its reputation and to its customer relationships. The Company have implemented stringent quality control measures in every major stage of the project in order to provide high quality smart manufacturing solutions.

The Group also maintained good relationships with its suppliers. During the year ended 31 March 2020, no complaint was received from the suppliers, there were no disputed debts or unsettled debts and all the debts were settled on or before due dates or a later date as mutually agreed.

During the year ended 31 March 2020, the Company did not have any material return to its suppliers or any material return from its customers. In view of the above and as at 31 March 2020, there was no circumstance or any event which would have a significant impact on the Group's business.

### EMPLOYEES AND EMOLUMENT POLICIES

The Group had 25 employees (including executive Directors) as at 31 March 2020 (2019: 29 employees). The Company relies on its employees to provide smart manufacturing solutions to its customers. In order to recruit, develop and retain talented employees, the Group offers competitive remuneration packages to its staff, including internal promotion opportunities and performance-based bonus. For the year ended 31 March 2020, the Company has long term employment contracts with all of its senior management for four years or more as personnel especially management and skilled employees are one of its greatest assets and stability of such personnel are crucial to its business operations. The Company generally has a fixed term employment contract with its employees such as administrative and finance staff and the Company generally renews the employment contract with such employees on a yearly basis. For the year ended 31 March 2020, the Company has also entered into a confidentiality and non-competition agreement with all of its employees which sets out the confidentiality clause and non-competition clause during and after the employment. In addition, all intellectual properties or technical achievement obtained during employment and after a year upon leaving are owned by the Company.

The employees of the Group in the PRC are members of a state-managed retirement benefits scheme operated by the PRC government. The Group is required to contribute a specified percentage of its payroll costs to the retirement benefits scheme to fund the benefits. The Group made contributions to the retirement benefit schemes of HK\$419,000 for the year ended 31 March 2020 (2019: HK\$401,000).

The Group also reviews the performance of the Group's staff periodically and consider the result of such review for staff's annual bonus, salary review and promotion appraisal. The Company has also adopted a share option scheme, details of which are set out on pages 35 to 37 of this annual report and the section headed "Statutory and General Information — 13. Share Option Scheme" in Appendix IV to the Prospectus.

## REPORT OF THE DIRECTORS

The Company provides induction training and on-going training to its employees in order to enhance their technical skills and product understanding.

The Remuneration Committee shall make recommendation to its Board on the overall remuneration policy and structure relating to all Directors and senior management; review remuneration proposals of the management with reference to its Board's corporate goals and objectives; and ensure none of its Directors or any of their associates determine their own remuneration.

### RESULTS AND APPROPRIATIONS

The financial results of the Group for the year ended 31 March 2020 are set forth in the audited consolidated statement of comprehensive income on page 44 of this annual report. The Board did not recommend the payment of a final dividend for the year ended 31 March 2020 (2019: nil).

### FINANCIAL SUMMARY

A summary of the published results and assets and liabilities of the Group for the last four financial years is set out on page 88 of this annual report. This summary does not form part of the audited consolidated financial statements in this annual report.

### RESERVES

Movements in reserves of the Group during the year ended 31 March 2020 are set out in the consolidated statements of changes in equity on page 47 of this annual report.

### DISTRIBUTABLE RESERVES

Pursuant to applicable statutory provisions of the Cayman Islands, the Company's reserves available for distribution to the shareholders of the Company as at 31 March 2020 amounted to HK\$39,261,000.

### SHARE CAPITAL

Details of movements in share capital of the Company during the year ended 31 March 2020 are set out in the paragraph headed "Share Structure" above and note 19 to the consolidated financial statements in this annual report.

### DIRECTORS

The Directors during the year ended 31 March 2020 and up to the date of this annual report were:

#### Executive Directors

Mr. Wu Di (*Chairman and chief executive officer*)

Ms. Liu Zhining (*Chief operating officer*)

#### Independent non-executive Directors

Mr. Tang Yong

Mr. Xing Shaonan

Mr. Tan Michael Zhen Shan

## REPORT OF THE DIRECTORS

In accordance with the Articles, at each annual general meeting, one third of the Directors for the time being shall retire from office by rotation. However, if the number of Directors is not a multiple of three, then the number nearest to but not less than one third shall be the number of retiring Directors. The Directors to retire in each year shall be those who have been in office longest since their last re-election or appointment but, as between persons who became or were last re-elected Directors on the same day, those to retire shall (unless they otherwise agree among themselves) be determined by lot.

### **DIRECTORS' SERVICE CONTRACTS**

Each of the executive Directors has entered into a service contract with its Company for a term of three years commencing from the Listing Date until terminated by not less than three months' notice in writing served by either party on the other, but subject to the termination provisions set out in the service contract. Pursuant to the letters of appointment between the Company and the independent non-executive Directors, each of the independent non-executive Directors has been appointed for an initial term of three years on 26 March 2018 until terminated by either party giving not less than three months' written notice to the other expiring at the end of the initial term of their appointment or any time thereafter. The appointments are subject to the provisions of the Articles with regard to vacation of office of Directors, removal and retirement by rotation of Directors. None of the Directors who are proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable within one year without payment of compensation, other than statutory compensation.

### **BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT**

The biographical details of the Directors and senior management are disclosed in the section headed "Directors and Senior Management" on pages 13 to 16 of this annual report.

### **DIRECTORS' REMUNERATIONS**

Details of the remunerations of the Directors during the year ended 31 March 2020 are set out in note 8 to the consolidated financial statements in this annual report.

### **INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS**

The Company has received, from each of the independent non-executive Directors, an annual confirmation of his independence pursuant to Rule 5.09 of the GEM Listing Rules. The Company considers all of the independent non-executive Directors are independent.

### **DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES**

Save as disclosed in this annual report, at no time during the year ended 31 March 2020 was the Company, its holding company, or any of its subsidiaries or fellow subsidiaries a party to any arrangement that would enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

### **DIRECTORS' INTEREST IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS**

There had been no transaction, arrangement or contract of significance to which the Company, its holding company, or any of its subsidiaries or fellow subsidiaries was a party and in which a Director or an entity connected with the Director is or was materially interested, either directly or indirectly, subsisting during or at the end of the year ended 31 March 2020.



## REPORT OF THE DIRECTORS

### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year ended 31 March 2020.

### MAJOR CUSTOMERS AND SUPPLIERS

Sales to the Group's five largest customers accounted for approximately 71.0% and sales to the Group's largest customer amounted to approximately 17.8% of the total revenue for the year ended 31 March 2020, respectively. Purchases from the Group's five largest suppliers accounted for approximately 72.7% and purchases from the Group's largest supplier amounted to approximately 29.1% of the total purchases for the year ended 31 March 2020.

To the best knowledge of the Directors, neither the Directors, their close associates (as defined in the GEM Listing Rules), nor any shareholders (which to the knowledge of the Directors) owned more than 5% of the Company's issued shares, had any beneficial interest in any of the Group's five largest customers or suppliers during the year ended 31 March 2020.

### RELATED PARTY TRANSACTIONS

Related party transactions of the Group during the year ended 31 March 2020 are disclosed in note 27 to the consolidated financial statements in this annual report. They did not constitute connected transactions or continuing connected transactions, which are required to comply with the disclosure requirements in accordance with Chapter 20 of the GEM Listing Rules.

### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

None of the Company or any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the year ended 31 March 2020.

### DIVIDENDS

The Board did not recommend the payment of any dividend for the year ended 31 March 2020 (2019: nil).

### DIVIDEND POLICY

The Board of the Company adopted the dividend policy on 25 December 2018 as follows:

#### 1. Goal

- 1.1 The board of directors of the Company (the "**Board**") seeks to maintain a balance between meeting shareholders' expectations and prudent capital management with a sustainable dividend policy (the "**Dividend Policy**").
- 1.2 Under the Dividend Policy, provided the Group is profitable and without affecting the normal operations of the Group, the Company may declare and pay dividends to the shareholders of the Company (the "**Shareholders**").
- 1.3 The Dividend Policy aims to allow Shareholders to participate in the Company's profit and for the Company to retain adequate reserves for future development.

## REPORT OF THE DIRECTORS

### 2. Criteria

- 2.1 When proposing to declare dividends, the Board shall consider the followings, inter alia:
- (a) the actual and expected financial results of the Company and the Group;
  - (b) retained earnings and distributable reserves of the Company and each member of the Group;
  - (c) dividends received from subsidiaries of the Company;
  - (d) the debt-to-equity ratio level, return on equity and related financial covenants of the Group;
  - (e) restrictions on payment of dividends that may be imposed by the Group's lenders;
  - (f) the expected working capital requirements and future expansion plans and prospects of the Group;
  - (g) the general economic and financial conditions, business cycle of the Group and other internal or external factors that may have an impact on the business or financial performance and position of the Company; and
  - (h) any other factors that the Board deems appropriate.

### 3. Procedure on declaration of dividends

- 3.1 The Dividend Policy and the declaration and/or payment of the dividends under the Dividend Policy in the future shall depend on whether the Board will continue to affirm the Dividend Policy and the declaration and/or payment of dividends is in the best interests of the Group and the shareholders, and is compliance with all applicable laws and regulations.
- 3.2 The declaration and payment of dividends shall be approved and conducted in accordance with all applicable laws and regulations and the articles of association (as amended from time to time) of the Company.
- 3.3 The declaration and payment of dividends is at the sole discretion of the Board and there is no assurance that dividends will be paid in any particular amount for any given period.

### 4. Review of the Dividend Policy

The Board will continually review the Dividend Policy and reserve the right in its sole and absolute discretion to update, amend, modify and/or cancel the Dividend Policy at any time; and the Dividend Policy shall in no way constitute a legally binding commitment by the Company in respect of its future dividend and/or in no way obligate the Company to declare a dividend at any time or from time to time.

## PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Articles or the laws of the Cayman Islands which would oblige the Company to offer new shares on a pro-rata basis to its existing shareholders.

## REPORT OF THE DIRECTORS

### CONTRACTS OF SIGNIFICANCE

No contract of significance in relation to the Group's business to which any member of the Group was a party and in which a Director had a material interest, whether directly or indirectly, subsisted during and at the end of the year ended 31 March 2020.

No contract of significance (including provision of services) between the Company, or any of its subsidiaries, and a controlling shareholder or any of its subsidiaries subsisted during the year ended 31 March 2020.

### DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND/OR SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at 31 March 2020, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO"), which were required (a) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO; or (b) pursuant to Section 352 of the SFO, to be recorded in the register referred therein; or (c) pursuant to Rule 5.46 of the GEM Listing Rules to be notified to the Company and the Stock Exchange, were as follows:

#### (I) Long position in shares or underlying shares of the Company

Name of Directors	Nature of interest	Number of shares or underlying shares held			Percentage of issued share capital
		Ordinary Shares	Share option	Total	
Mr. Wu Di	Interest in a controlled corporation	293,940,000 (L)	–	293,940,000	73.49%

Notes:

- (1) The letter "L" denotes the Director's long position in the shares.
- (2) The disclosed interest represents the interest in the Company held by IFG Swans Holding Ltd. ("IFG Swans"). The entire issued share capital of IFG Swans is wholly owned by Mr. Wu. By virtue of the SFO, Mr. Wu is deemed to be interested in the shares held by IFG Swans.

#### (II) Long position in shares or underlying shares of associated corporation

Name of Directors	Name of associated corporation	Capacity	No. share(s) held	Percentage of interest
Mr. Wu Di	IFG Swans	Beneficial owner	1	100%

## REPORT OF THE DIRECTORS

### SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 March 2020, the interests and short positions of the substantial shareholders of the Company (other than the Directors and the chief executives of the Company) in the shares and underlying shares of the Company which were required to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were required, pursuant to Section 336 of the SFO, to be entered in the register to therein, were as follows:

Name of Substantial Shareholder	Long/short position	Capacity	Number of Shares	Percentage of issued share capital
IFG Swans	Long position	Beneficial owner	293,940,000	73.49%
RUAN David Ching Chi <sup>Note</sup>	Long position	Interest of a controlled corporation	29,116,000	7.28%
RAYS Capital Partners Limited <sup>Note</sup>	Long position	Investment manager	29,116,000	7.28%
Asian Equity Special Opportunities Portfolio Master Fund Limited <sup>Note</sup>	Long position	Beneficial owner	28,104,000	7.03%
Bank of America Corporation	Long position	Interest of a controlled corporation	27,405,404	6.85%
	Short position	Interest of a controlled corporation	27,405,404	6.85%

*Note:*

Mr. RUAN David Ching Chi holds 95.24% shareholding in RAYS Capital Partners Limited, which holds 100% shareholding in Asian Equity Special Opportunities Portfolio Master Fund Limited. Therefore, the Mr. RUAN David Ching Chi is deemed to be interested in the shares held by Asian Equity Special Opportunities Portfolio Master Fund Limited.

Save as disclosed above, as at 31 March 2020, the Directors were not aware of any other persons/entities (other than the Directors and chief executives of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

### SHARE OPTION SCHEME

The Company conditionally adopted a share option scheme (the "Share Option Scheme") on 26 March 2018 which took effect on the Listing Date. The following is a summary of the principal terms and conditions of the Share Option Scheme.

#### 1. Purpose of the Share Option Scheme

The purpose of the Share Option Scheme is to recognise the Participants (as defined below) who have contributed to the Group and to provide the Participants an opportunity to have a personal stake in the Company.

## REPORT OF THE DIRECTORS

### 2. Who may join

The Directors may, at their discretion, invite Directors (including non-executive Directors and independent non-executive Directors) and employees and any advisers, consultants, suppliers, customers and agents who the Board considers, in its sole discretion, have contributed or will contribute to the Group (the “**Participants**”) to take up options at the subscription price.

### 3. Acceptance of an offer of options

An option shall be deemed to have been granted and accepted by the grantee and to have taken effect when the duplicate offer document constituting acceptance of the options duly signed by the grantee, together with a remittance in favour of its Company of HK\$1.00 by way of consideration for the grant thereof, is received by its Company on or before the relevant acceptance date. Such payment shall in no circumstances be refundable. Any offer to grant an option to subscribe for shares may be accepted in respect of less than the number of shares for which it is offered provided that it is accepted in respect of a board lot for dealing in shares on the Stock Exchange or an integral multiple thereof and such number is clearly stated in the duplicate offer document constituting acceptance of the option. To the extent that the offer to grant an option is not accepted by any prescribed acceptance date, it shall be deemed to have been irrevocably declined.

### 4. Maximum number of shares

The maximum number of shares in respect of which options may be granted (including shares in respect of which options, whether exercised or still outstanding, have already been granted) under the Share Option Scheme and under any other share option schemes of its Company must not in aggregate exceed 10% of the total number of shares in issue, being 40,000,000 shares (the “**Scheme Limit**”), excluding for this purpose shares which would have been issuable pursuant to options which have lapsed in accordance with the terms of the Share Option Scheme (or any other share option schemes of its Company). The total number of shares issued and which may fall to be issued upon exercise of the options granted under the Share Option Scheme and any other share option schemes of its Company (including both exercised, outstanding options and shares which were the subject of options which have been granted and accepted under the Share Option Scheme or any other scheme of its Company but subsequently cancelled (the “**Cancelled Shares**”), to each Eligible Participant in any 12-month period up to the date of grant shall not exceed 1% of the shares in issue as at the date of grant.

### 5. Subscription price of the shares

The subscription price of a shares in respect of any particular option granted under the Share Option Scheme shall be such price as the Board in its absolute discretion shall determine, save that such price will not be less than the highest of:

- (i) the closing price of the shares as stated in the Stock Exchange’s daily quotation sheets on the date of grant, which must be a day on which the Stock Exchange is open for the business of dealing in securities;
- (ii) the average of the closing prices of the shares as stated in the Stock Exchange’s daily quotation sheets for the five Business Days immediately preceding the date of grant; and
- (iii) the nominal value of a shares.

## REPORT OF THE DIRECTORS

### 6. Time of exercise of option and duration of the Share Option Scheme

An option may be exercised in accordance with the terms of the Share Option Scheme at any time after the date upon which the option is deemed to be granted and accepted and prior to the expiry of ten years from that date. The period during which an option may be exercised will be determined by the Board in its absolute discretion, save that no option may be exercised more than ten years after it has been granted. No option may be granted more than ten years after the date of approval of the Share Option Scheme by the shareholders of its Company (the “**Adoption Date**”). Subject to earlier termination by its Company in general meeting or by the Board, the Share Option Scheme shall be valid and effective for a period of ten years from the Adoption Date.

No options were granted, exercised, cancelled or lapsed and there were no outstanding options from the date of the adoption of the Share Option Scheme to 31 March 2020.

Further particulars of the Share Option Scheme are set out in the section headed “Statutory and General Information — 13. Share Option Scheme” in Appendix IV to the Prospectus.

### INTERESTS IN COMPETING BUSINESS

For the year ended 31 March 2020, none of the Directors, controlling shareholder or any of their respective close associates (as defined under the GEM Listing Rules) are engaged in any business that competes or may compete, directly or indirectly, with the business of the Group or have any other conflicts of interest with the Group nor are they aware of any other conflicts of interest which any such persons has or may have with the Group.

### DEED OF NON-COMPETITION

IFG Swans and Mr. Wu Di (the “**Covenantors**”), being the controlling shareholders (as defined under the GEM Listing Rules) of the Company, have entered into a deed of non-competition in favour of the Company (the “**Deed of Non-Competition**”). Each of the Covenantors has undertaken under the Deed of Non-Competition not to directly or indirectly engage in the business which competes or may compete with the Group, on terms or conditions as disclosed in the Prospectus. Details of the Deed of Non-Competition have been disclosed in the section headed “Relationship with the Controlling Shareholders — Non-Competition Undertaking” of the Prospectus.

Each of the Covenantors has confirmed his or its compliance with the terms of the Deed of Non-Competition for the year ended 31 March 2020. Meanwhile, the independent non-executive Directors were not aware of any non-compliance of the Deed of Non-Competition given by the Covenantors and were of the view that each of the Covenantors has complied with the Deed of Non-Competition.

### DIRECTORS’ EMOLUMENT POLICY

The Remuneration Committee has been established for reviewing the Group’s emolument policy and structure for all remuneration of the Directors and senior management of the Group having regard to the Group’s operating results, individual performance and comparable market standard and practices. The Company has adopted a Share Option Scheme as an incentive to the Directors and eligible employees, details of which are set out in the section headed “Share Option Scheme” of this report.

### PERMITTED INDEMNITY PROVISION

The Company has arranged for appropriate insurance cover for Directors’ and officers’ liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities. The Company has taken out and maintained directors’ and officers’ liability insurance throughout the year, which provides appropriate cover for certain legal actions brought against its Directors and officers.

## REPORT OF THE DIRECTORS

### INTERESTS OF COMPLIANCE ADVISER

As notified by the Company's compliance adviser, RaffAello Capital Limited (the "Compliance Adviser"), save for the Compliance Adviser's agreement entered into between the Company and the Compliance Adviser dated 20 April 2018, neither the Compliance Adviser nor its directors, employees or close associates (as defined under the GEM Listing Rules) had any interest in the Group or in the share capital of the Company or any member of the Group which is required to be notified to the Company pursuant to Rule 6A.32 of the GEM Listing Rules.

### CONNECTED TRANSACTIONS AND CONTINUING CONNECTED TRANSACTIONS

During the year ended 31 March 2020, the Company had not entered into any connected transaction or continuing connected transactions which is subject to the disclosure requirements under the GEM Listing Rules.

### CORPORATE GOVERNANCE

The Company is committed to maintaining a high standard of corporate governance. Information on the corporate governance practices adopted by the Company is set out in the Corporate Governance Report on pages 17 to 27 of this annual report.

### SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and to the best knowledge of the Directors, the Company has maintained sufficient public float under the GEM Listing Rules during the year ended 31 March 2020.

### AUDITOR

The consolidated financial statements for the year ended 31 March 2020 have been audited by PricewaterhouseCoopers. A resolution will be proposed at the forthcoming annual general meeting of the Company to re-appoint PricewaterhouseCoopers as the auditor of the Company.

### EVENTS AFTER THE REPORTING PERIOD

Details about events after the reporting period are disclosed in note 29 to the consolidated financial statements in this annual report.

On behalf of the Board

**Mr. Wu Di**

*Chairman*

Hong Kong, 8 June 2020

## INDEPENDENT AUDITOR'S REPORT



羅兵咸永道

**To the Shareholders of Zhicheng Technology Group Ltd.***(incorporated in the Cayman Islands with limited liability)***OPINION****What we have audited**

The consolidated financial statements of Zhicheng Technology Group Ltd. (the "Company") and its subsidiaries (the "Group") set out on pages 44 to 87, which comprise:

- the consolidated statement of financial position as at 31 March 2020
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

**Our opinion**

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

**BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Independence**

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.



## INDEPENDENT AUDITOR'S REPORT

### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter identified in our audit relates to impairment of trade receivables.

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Impairment of trade receivables</b></p> <p>Refer to Note 4(b) (critical accounting estimates and judgements) and Note 15 (trade receivables) to the consolidated financial statements.</p> <p>As at 31 March 2020, the Group had gross trade receivables of HK\$35,476,000 and provision for impairment of trade receivables of HK\$324,000.</p> <p>The Group applied the HKFRS 9 simplified approach to measure lifetime expected credit losses (“ECL”) allowance for trade receivables. Management estimated the ECL rate of trade receivables individually by considering the market conditions, their knowledge about the customers (including their reputation, financial capability and payment history), and the current and forward-looking information on macroeconomic factors that relevant to determine the ability of customers to settle the receivables in the future. Management also considered the aging profile and the subsequent settlement of each customer.</p> <p>Impairment of trade receivables is considered as a key audit matter to our audit because of the management’s judgements involved in the impairment assessment and the significance of the trade receivables balance to the Group’s consolidated financial statements.</p>	<p>Our audit procedures in relation to management’s assessment on the impairment of trade receivables included:</p> <p>We understood, evaluated and validated, on a sampling basis, the key controls in place over management’s assessment on ECL and aging analysis review of the trade receivables;</p> <p>We obtained the documentation of management’s assessment on ECL of trade receivables. We discussed with management to understand the ECL model and estimates used to assess the ECL rate. We evaluated management’s estimated ECL by considering the reputation and financial capability of the customers against the publicly available information, and the cash collection performance against the historical payment records. We also considered and evaluated the appropriateness of the impairment model adopted by management.</p> <p>We evaluated whether management’s assessment on the current and forward-looking macroeconomic factors that impact on the ability of customers to settle the receivables in the future was appropriate by considering the external market information.</p> <p>We tested, on a sampling basis, the accuracy of the trade receivables aging report prepared by management by examining related supporting documents including sales contracts, shipping documents, sales invoices or acceptance notes from customers.</p> <p>We checked subsequent settlement of trade receivables on a sampling basis to the relevant bank receipts.</p> <p>Based on the work performed, we considered management’s judgements made in relation to the impairment assessment of trade receivables were supported by the evidence obtained.</p>

## INDEPENDENT AUDITOR'S REPORT

### OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises all of the information included in the annual report other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### RESPONSIBILITIES OF DIRECTORS AND AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

## INDEPENDENT AUDITOR'S REPORT

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

## INDEPENDENT AUDITOR'S REPORT

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Ho Chiu Yin, Ivan.

**PricewaterhouseCoopers**

*Certified Public Accountants*

Hong Kong, 8 June 2020

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Note	Year ended 31 March	
		2020 HK\$'000	2019 HK\$'000
Revenue	6	54,892	52,397
Cost of sales	7	(23,760)	(25,127)
<b>Gross profit</b>		<b>31,132</b>	27,270
Selling and marketing expenses	7	(5,460)	(4,470)
Administrative expenses	7	(19,398)	(13,777)
Net impairment losses on financial assets		(324)	–
Other income		291	93
Other losses — net		(62)	(37)
<b>Operating profit</b>		<b>6,179</b>	9,079
Finance income		20	292
<b>Profit before income tax</b>		<b>6,199</b>	9,371
Income tax expense	9	(3,061)	(2,060)
<b>Profit attributable to:</b>			
Owners of the Company		<b>3,138</b>	7,311
<b>Other comprehensive income</b>			
<i>Items that may be reclassified to profit or loss:</i>			
Currency translation differences		(1,920)	(70)
<b>Other comprehensive income for the year, net of tax</b>		<b>(1,920)</b>	(70)
<b>Total comprehensive income attributable to:</b>			
Owners of the Company		<b>1,218</b>	7,241
<b>Earnings per share</b>			
— Basic and diluted (HK\$)	10	<b>0.01</b>	0.02

The above consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Note	As at 31 March	
		2020 HK\$'000	2019 HK\$'000
<b>ASSETS</b>			
<b>Non-current assets</b>			
Equipment	12	146	172
Intangible assets	13	6,048	1,179
Deferred income tax assets	14	108	–
		<b>6,302</b>	1,351
<b>Current assets</b>			
Trade receivables	15	35,152	39,751
Other receivables	16	2,735	1,581
Prepayments	17	21,802	16,937
Restricted cash		128	408
Cash and cash equivalents	18	13,147	9,976
		<b>72,964</b>	68,653
<b>Total assets</b>		<b>79,266</b>	70,004

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

		As at 31 March	
	Note	2020 HK\$'000	2019 HK\$'000
<b>EQUITY</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital	19	312	312
Other reserves	20	52,356	52,971
Retained earnings		11,244	9,411
<b>Total equity</b>		<b>63,912</b>	62,694
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Trade payables	21	5,199	1,546
Other payables	22	6,313	3,134
Contract liabilities	23	181	255
Current income tax liabilities		3,661	2,375
<b>Total liabilities</b>		<b>15,354</b>	7,310
<b>Total equity and liabilities</b>		<b>79,266</b>	70,004

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.

These consolidated financial statements on pages 44 to 87 were approved by the board of directors of the Company on 8 June 2020 and were signed on its behalf.

**Wu Di**  
Director

**Liu Zhining**  
Director

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Share capital <i>HK\$'000</i> <i>(Note 19)</i>	Other reserves <i>HK\$'000</i> <i>(Note 20)</i>	Retained earnings <i>HK\$'000</i>	Total <i>HK\$'000</i>
<b>Balance at 1 April 2018</b>	–	1,806	2,955	4,761
Comprehensive income				
— Profit for the year	–	–	7,311	7,311
— Other comprehensive income	–	(70)	–	(70)
<b>Total comprehensive income</b>	–	(70)	7,311	7,241
Capitalisation issue	234	(234)	–	–
Shares issued pursuant to initial public offering (“IPO”)	78	64,922	–	65,000
Share issuance costs	–	(14,308)	–	(14,308)
Transfer to statutory reserve	–	855	(855)	–
<b>Balance at 31 March 2019</b>	312	52,971	9,411	62,694
<b>Balance at 1 April 2019</b>	<b>312</b>	<b>52,971</b>	<b>9,411</b>	<b>62,694</b>
Comprehensive income				
— Profit for the year	–	–	3,138	3,138
— Other comprehensive income	–	(1,920)	–	(1,920)
<b>Total comprehensive income</b>	–	<b>(1,920)</b>	<b>3,138</b>	<b>1,218</b>
Transfer to statutory reserve	–	1,305	(1,305)	–
<b>Balance at 31 March 2020</b>	<b>312</b>	<b>52,356</b>	<b>11,244</b>	<b>63,912</b>

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.



## CONSOLIDATED STATEMENT OF CASH FLOWS

	Note	Year ended 31 March	
		2020 HK\$'000	2019 HK\$'000
<b>Cash flows from operating activities</b>			
Cash generated from/(used in) operations	24	10,732	(23,878)
Income tax paid		(1,886)	(116)
Net cash generated from/(used in) operating activities		8,846	(23,994)
<b>Cash flows from investing activities</b>			
Purchases of equipment		(34)	(119)
Purchases of intangible assets		(5,579)	(904)
Net cash used in investing activities		(5,613)	(1,023)
<b>Cash flows from financing activities</b>			
Receipt of cash advances from a related party		–	3,734
Payment of cash advances to a related party		–	(10,155)
Payment for listing expenses		–	(25,067)
Proceeds from issuance of shares during IPO		–	65,000
Net cash generated from financing activities		–	33,512
<b>Net increase in cash and cash equivalents</b>		<b>3,233</b>	8,495
Cash and cash equivalents at beginning of the year		9,976	1,530
Exchange losses on cash and cash equivalents		(62)	(49)
<b>Cash and cash equivalents at end of the year</b>		<b>13,147</b>	9,976

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 1 GENERAL INFORMATION

Zhicheng Technology Group Ltd. (the “Company”) was incorporated in the Cayman Islands on 23 June 2017 as an exempted company with limited liability. The address of its registered office is Sertus Chambers, Governors Square, Suite # 5-204, 23 Lime Tree Bay Avenue, P.O. Box 2547 Grand Cayman, KY1-1104 Cayman Islands.

The holding company of the Company is IFG Swans Holding Ltd. (“IFG Swans”), a company incorporated in the British Virgin Islands (“BVI”) and 100% owned by Mr. Wu Di (“Mr. Wu”). Mr. Wu is the controlling shareholder (the “Controlling Shareholder”) of the Company.

The Company is an investment holding company and its subsidiaries are principally engaged in the provision of smart manufacturing solutions including sales of equipment and provision of relevant technical service in the People’s Republic of China (the “PRC”).

The shares of the Company were listed on GEM of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 20 April 2018.

These financial statements are presented in Hong Kong dollar (“HK\$”), unless otherwise stated, and have been approved for issue by the board of directors (the “Board”) of the Company on 8 June 2020.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This note provides a list of the significant accounting policies adopted in the preparation of these consolidated financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2.1 Basis of preparation

**(a) Compliance with Hong Kong Financial Reporting Standards (“HKFRS”) and Hong Kong Companies Ordinance (Cap. 622)**

The consolidated financial statements of the Group have been prepared in accordance with HKFRS and the disclosure requirements of the Hong Kong Companies Ordinance (Cap. 622).

**(b) Historical cost convention**

The consolidated financial statements have been prepared under the historical cost convention.

**(c) New and amended standards adopted by the Group**

The Group has applied the following standards and amendments for the first time for their annual reporting period commencing 1 April 2019:

- HKFRS 16 “Leases”
- Amendments to HKFRS 9 “Prepayment features with negative compensation”
- Amendments to HKAS 28 “Long-term interests in associates and joint ventures”
- Annual Improvements to HKFRS Standards 2015–2017 Cycle
- Amendments to HKAS 19 “Plan amendment, curtailment or settlement”
- Interpretation 23 “Uncertainty over income tax treatments”

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.1 Basis of preparation *(Continued)*

**(c) New and amended standards adopted by the Group *(Continued)***

Save for the impact of adoption of HKFRS 16 as disclosed in Note 2.2, the other amendments listed above did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

**(d) New standards, amendments to standards and interpretations not yet adopted**

The following new standards, amendments to existing standards and interpretations have been issued but are not yet effective for the accounting period beginning 1 April 2019 and have not been early adopted by the Group.

		<b>Effective for annual periods beginning on or after</b>
Amendments to HKAS 1 and HKAS 8	Definition of material	1 January 2020
Amendments to HKFRS 3	Definition of a business	1 January 2020
Conceptual Framework for Financial Reporting 2018	Revised conceptual framework for financial reporting	1 January 2020
Amendments to HKAS 39, HKFRS 7 and HKFRS 9	Hedge accounting	1 January 2020
Amendments to HKAS 1	Classification of liabilities as current	1 January 2022
HKFRS 17	Insurance contracts	1 January 2023
Amendments to HKFRS 10 and HKAS 28	Sale or contribution of assets between an investor and its associate or joint venture	To be determined

The Group has already commenced an assessment of the impact of these new or revised standards and amendments. According to the preliminary assessment made by the Group, no significant impact on the financial performance and position of the Group is expected when they become effective.

#### 2.2 Changes in accounting policies

The Group has adopted HKFRS 16 Leases from 1 April 2019, applied the simplified transition approach and has not restated comparatives for the year ended 31 March 2019 as permitted by the standard. The new accounting policies under HKFRS 16 are disclosed in Note 2.21. The adoption of the new standard did not have material impact on the Group's financial position as at 31 March 2020 and financial performance for the year ended 31 March 2020 as the Group only had short-term leases with lease term of less than twelve months, which can be exempted from the reporting obligation under HKFRS 16.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.3 Subsidiaries

Subsidiaries are all entities over which the Group has control. The Group controls an entity where the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

#### 2.4 Separate financial statements

Interests in subsidiaries are accounted for at cost less impairment. Cost includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable. Impairment testing of the interests in subsidiaries is required upon receiving a dividend from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

#### 2.5 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker ("CODM"), who are responsible for allocating resources and assessing performance of the operating segments. The CODM has been identified as the executive directors that make strategic decisions.

#### 2.6 Foreign currency translation

##### **(a) Functional and presentation currency**

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements is presented in HK\$, which is the Company's functional and the Group's presentation currency.

##### **(b) Transactions and balances**

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Foreign exchange gains and losses that relate to cash and cash equivalents are presented in the consolidated statement of comprehensive income within finance income/costs. All other foreign exchange gains and losses are presented in the consolidated statement of comprehensive income within other gains/(losses) — net.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.6 Foreign currency translation *(Continued)*

##### **(c) Group companies**

The results and financial position of the group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each financial position presented are translated at the closing rate at the date of that financial position;
- income and expenses for each statement of comprehensive income are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of the net investment in foreign operations are taken to shareholders' equity. On the disposal of a foreign operation, all of the currency translation differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated currency translation differences are re-attributed to non-controlling interests and are not recognised in profit or loss.

#### 2.7 Equipment

Equipment are stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the any component accounted for as a separated asset is derecognised when replaced. All other repairs and maintenance are charged to the consolidated statement of comprehensive income during the financial period in which they are incurred.

Depreciation on equipment is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

Furniture and office equipment	5 years
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The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.7 Equipment *(Continued)*

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.9).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within consolidated statement of comprehensive income.

#### 2.8 Intangible assets

##### *Software and patents*

Separately acquired computer software and patents are shown at historical cost. The computer software and patents have a finite useful life and is carried at cost less accumulated amortisation.

Amortisation is calculated using the straight-line method to allocate the cost over its estimated useful lives.

#### 2.9 Impairment of non-financial assets

Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

#### 2.10 Financial assets

##### *(a) Classification*

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income, or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the Group's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income.

The Group reclassifies debt investments when and only when its business model for managing those assets changes.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.10 Financial assets *(Continued)*

**(b) Recognition and measurement**

Regular way purchases and sales of financial assets are recognised on the trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

**(c) Measurement**

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (“**FVPL**”), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Subsequent measurement of debt instruments depends on the Group’s business model for managing the asset and the cash flow characteristics of the asset.

Trade and other receivables that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) (if any), together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the consolidated statement of comprehensive income.

**(d) Impairment of financial assets**

The Group assesses on a forward-looking basis the expected credit losses associated with its financial assets carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by HKFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables, see Note 15 for further details. For other receivables, the Group applies either 12-month ECL or lifetime expected losses method, depending on whether there has been a significant increase in credit risk since initial recognition.

#### 2.11 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the consolidated statement of financial position when the Group has a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.12 Trade and other receivables

Trade receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. If collection of trade and other receivables is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment. See Note 2.10 for further information about the Group's accounting for trade receivables and the Group's impairment policies.

#### 2.13 Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents include cash in hand, deposits held at call with banks. Bank deposits which are restricted to use are included in "restricted cash". Restricted cash are excluding from cash and cash equivalents included in the consolidated statement of cash flows.

#### 2.14 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

#### 2.15 Trade and other payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

#### 2.16 Current and deferred income tax

The income tax expense for the period comprises current and deferred tax. Income tax is recognised in the consolidated statement of comprehensive income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

##### (a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.16 Current and deferred income tax *(Continued)*

##### **(b) Deferred income tax**

###### *Inside basis differences*

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

###### *Outside basis differences*

Deferred income tax liabilities are provided on taxable temporary differences arising from investments in subsidiaries, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred income tax assets are recognised on deductible temporary differences arising from investments in subsidiaries only to the extent that it is probable the temporary difference will reverse in the future and there is sufficient taxable profit available against which the temporary difference can be utilised.

##### **(c) Offsetting**

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.17 Employee benefits

**(a) Pension obligations**

In accordance with the rules and regulations in the PRC, the PRC based employees of the Group participate in defined contribution retirement benefit plans organised by the relevant municipal and provincial governments in the PRC under which the Group and the PRC based employees are required to make monthly contributions to these plans calculated as a percentage of the employees' salaries, subject to certain ceiling.

The municipal and provincial governments undertake to assume the retirement benefit obligations of all existing and future retired PRC based employees payable under the plans described above. Other than the monthly contributions, the Group has no further obligation for the payment of retirement and other post-retirement benefits of its employees. The Group's contributions to these plans are expensed as incurred.

The Group has arranged for its Hong Kong employees to join the Mandatory Provident Fund Scheme (the "MPF Scheme"), a defined contribution scheme managed by an independent trustee. Under the MPF Scheme, the group company in Hong Kong (the employer) and its employees make monthly contributions to the scheme at 5% of the employees' earnings as defined under the Mandatory Provident Fund legislation. The monthly contributions of each of the group company and its employees are subject to a cap of HK\$1,500 and thereafter contributions are voluntary.

**(b) Housing funds, medical insurances and other social insurances**

Employees of the group companies in the PRC are entitled to participate in various government-supervised housing funds, medical insurance and other employee social insurance plan. The Group contributes on a monthly basis to these funds based on certain percentages of the salaries of the employees, subject to certain ceiling. The Group's liability in respect of these funds is limited to the contributions payable in each period. Contributions to these funds are expensed as incurred.

**(c) Bonus entitlements**

The expected cost of bonus payments are recognised as a liability when the Group has a present contractual or constructive obligation as a result of services rendered by employees and a reliable estimate of the obligation can be made.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.18 Revenue recognition

Revenues are recognised when or as the control of the asset is transferred to the customer. Revenue is measured at the fair value of the consideration received or receivable. Amounts disclosed as revenue are net of returns, trade allowances, rebates and amounts collected on behalf of third parties. The Group recognises revenue when specific criterias have been met for each of the Group's activities, as described below.

**(a) Sales of goods**

Sales of goods are recognised when control of the products has been transferred to the customers and the collectability of the related receivables is reasonably assured.

**(b) Rendering of services**

The Group provided technical services to external parties. Service fee is recognised as revenue when services are rendered.

#### 2.19 Earnings per share

**(a) Basic earnings per share**

Basic earnings per share is calculated by dividing:

- the profit attributable to owners of the Company, excluding any costs of servicing equity other than ordinary shares
- by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares.

**(b) Diluted earnings per share**

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares, and
- the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.20 Interest income

Interest income is recognised using the effective interest method.

#### 2.21 Leases

As explained in Note 2.2 above, the Group has changed its accounting policy for leases where the Group is the lessee. The new policy is described below and the impact of the change is described in Note 2.2.

Until 31 March 2019, Leases in which a significant portion of the risks and rewards of ownership were retained by the lessor were classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) were charged to the consolidated income statement on a straight-line basis over the period of the lease.

From 1 April 2019, leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payment that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by the Group under residual value guarantees
- the exercise price of a purchase option if the Group is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Group exercising that option

Lease payments to be made under reasonably certain extension options are also included in the measurement of the liability.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.21 Leases *(Continued)*

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, which does not have recent third party financing, and
- makes adjustments specific to the lease, for example, term, country, currency and security.

A lessee is exposed to potential future increases in variable lease payments based on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is reassessed and adjusted against the right-of-use asset.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentives received
- any initial direct costs, and
- restoration costs

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Payments associated with short-term leases and leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(Continued)*

#### 2.22 Research and development

Research expenditures are recognised as expenses or cost of sales as incurred. Costs incurred on development projects (relating to the design and developing of new or improved utility models and utility patents) are recognised as intangible assets if, and only if, the Group can demonstrate all of the following:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- its intention to complete the intangible asset and use or sell it;
- its ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- its ability to measure reliably the expenditure attributable to the intangible asset during its development.

Other development expenditures that do not meet these criteria are recognised as expenses or cost of sales when incurred. Development costs previously recognised as expenses or cost of sales are not recognised as an asset in a subsequent period.

#### 2.23 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's financial statements in the period in which the dividends are approved by the Company's shareholders or directors, where appropriate.

#### 2.24 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 3 FINANCIAL RISK MANAGEMENT

#### 3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including currency risk and cash flow interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. Risk management is carried out by the financial department under policies approved by the Board.

##### 3.1.1 Market risk

###### (a) Foreign exchange risk

Foreign exchange risk arises when future commercial transactions or recognised assets or liabilities are denominated in a currency that is not the entity's functional currency.

The PRC entity of the Group operates in the PRC with most of the transactions denominated and settled in RMB and certain transactions denominated in foreign currencies, such as United States dollar ("US\$") and Euro ("EUR").

For the operating entities that are incorporated in Hong Kong and BVI, their functional currencies are US\$. Certain transactions of these entities are denominated in HK\$ or EUR, currencies other than the functional currencies of the entities. Under the Linked Exchange Rate System in Hong Kong, HK\$ is pegged to US\$, the directors consider that there is no significant foreign exchange risk with respect to HK\$.

Therefore, the Group's foreign exchange risk arises from the monetary assets and liabilities denominated in foreign currencies other than the functional currency of relevant group entities.

The Group has not entered into forward exchange contract to hedge its exposure to foreign exchange risk.

The carrying amounts of the Group's monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are as follows:

As at 31 March 2020	USD HK\$'000	EUR HK\$'000	Total HK\$'000
Monetary assets			
— Cash and cash equivalents	—	14	14
Monetary liabilities			
— Trade payables	(378)	(1,654)	(2,032)

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 3 FINANCIAL RISK MANAGEMENT *(Continued)*

#### 3.1 Financial risk factors *(Continued)*

##### 3.1.1 Market risk *(Continued)*

###### (a) Foreign exchange risk *(Continued)*

As at 31 March 2019	USD HK\$'000	EUR HK\$'000	Total HK\$'000
Monetary assets			
— Cash and cash equivalents	–	15	15
Monetary liabilities			
— Trade payables	–	(407)	(407)

As at 31 March 2020, if EUR and US\$ had weakened/strengthened by 4% (31 March 2019: 8%) against the functional currency of relevant group entity with all other variables held constant, profit before income tax for the year would have increased/decreased by HK\$81,000 (2019: HK\$31,000).

###### (b) Cash flow interest rate risk

The Group's interest-bearing asset is cash and cash equivalents. The directors consider the interest rate risk with respect to cash and cash equivalents to be insignificant to the Group.

The Group has not entered into any interest rate swaps to hedge its exposure to interest rate risks.

##### 3.1.2 Credit risk

Credit risk mainly arises from cash and cash equivalents, restricted cash, trade receivables and other receivables. The carrying amount of these balances in the consolidated statement of financial position represents the Group's maximum exposure to credit risk in relation to its financial assets. Management has a credit policy in place and the exposure to these credit risks are monitored on an ongoing basis.

Majority of the Group's bank balances are placed in banks incorporated in the PRC which are reputable listed commercial banks or state-owned bank and listed banks incorporated in Hong Kong. Management does not expect any losses from non-performance by these banks and financial institutions as they have no default history in the past.

In respect of trade receivables and other receivables, periodical credit evaluations are performed taking into account market conditions, the customers' reputation, financial capacity, payment history, and other factors. The Group generally requires customers to settle progress billings in accordance with contracted terms and other debts in accordance with agreements. Normally, the Group does not obtain collateral from customers.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 3 FINANCIAL RISK MANAGEMENT *(Continued)*

#### 3.1 Financial risk factors *(Continued)*

##### 3.1.3 Liquidity risk

To manage the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The Group expects to fund its future cash flow needs through internally generated cash flows from operation and borrowings from financial institutions.

The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

	<b>Less than 1 year</b> HK\$'000
As at 31 March 2020	
Trade and other payables (excluding payroll payables and other tax payables)	<b>7,587</b>
As at 31 March 2019	
Trade and other payables (excluding payroll payables and other tax payables)	3,315

#### 3.2 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to enhance shareholders' value in the long term.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to the owner, issue new shares or sell assets to reduce debt.

No gearing ratio is presented as the Group has net cash surplus as at 31 March 2020 (31 March 2019: same).

#### 3.3 Fair value estimation

The Group's financial assets and financial liabilities are mainly receivables and payables, respectively, which are carried at amortised cost. The fair values of these financial instruments approximate their carrying amount due to their short maturities.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 4 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

#### (a) Revenue recognition

The Group generates revenue principally through the sales of equipment and provision of technical supporting services in relation to the equipment. Management considered that revenue recognition is critical for these consolidated financial statements because operating profit or loss may be significantly affected by the timing of revenue recognition and how the contract sum was allocated to sales of equipment and provision of technical services.

Generally, the Group recognises revenue of sales of equipment when control of the products has been transferred to the customers. Technical services comprised mainly technical support, guidance for installation of the equipment and training, which are recognised when the services have been rendered and accepted by customers.

Allocation of contract sum to sales of equipment and provision of technical services is based on their fair value. Determining the fair value of each part of revenue requires management's estimation.

#### (b) Impairment of receivables

The Group records impairment of receivables based on an assessment made by management on the expected credit losses of trade and other receivables. Impairment assessment requires the use of judgement and estimates. Where the expectation is different from the original estimate, such difference will impact both the carrying value of trade and other receivables and the impairment charge in the period in which such estimate has been changed.

#### (c) Income taxes and deferred taxation

The Group is subject to income taxes in the PRC. Judgement is required in determining the provision for income taxes in each of these jurisdictions. There are transactions and calculations during the ordinary course of business for which the ultimate tax determination is uncertain. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred income tax provisions in the period in which such determination is made.

Deferred income tax assets relating to certain temporary differences and tax losses are recognised when management considers it is probable that future taxable profits will be available against which the temporary differences or tax losses can be utilised. When the expectation is different from the original estimate, such differences will impact the recognition of deferred income tax assets and taxation charges in the period in which such estimate is changed.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 5 SEGMENT INFORMATION

Management has determined the operating segments based on the reports reviewed by the executive directors, who are responsible for allocating resources and assessing performance of the operating segment.

The Group is principally engaged in the provision of smart manufacturing solutions of precision testing and precision machining, which comprises the sales of precision testing equipment and precision machining equipment as well as the provision of technical services. Management reviews the operating results of the business as one segment to make decisions about resources to be allocated. Therefore, the executive directors of the Company regard that there is only one segment which is used to make strategic decisions. Revenue and profit before income tax are the measure reported to the executive directors for the purpose of resources allocation and performance assessment.

All of the Group's revenue was derived in the PRC during the year ended 31 March 2020 (2019: same).

All of the Group's non-current assets were located in the PRC as at 31 March 2020 (31 March 2019: same).

### 6 REVENUE

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Precision 3D testing solutions		
— Sales of equipment	50,481	42,149
— Technical services	4,411	7,568
	<b>54,892</b>	49,717
Precision machining solutions		
— Sales of equipment	—	2,581
— Technical services	—	99
	—	2,680
	<b>54,892</b>	52,397

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 6 REVENUE *(Continued)*

Revenues from transactions with external customers amounted to 10% or more of the Group's revenues are as follows:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Customer A	9,760	7,969
Customer B	8,033	Not applicable*
Customer C	8,003	Not applicable*
Customer D	6,950	Not applicable*
Customer E	6,253	Not applicable*
Customer F	Not applicable*	12,333

*Note\**: The revenue of the particular customer for the particular year is less than 10% of the Group's revenue for the particular year.

The Group does not disclose information about remaining unsatisfied performance obligations year as permitted under the practical expedient in accordance with HKFRS 15 as their original expected duration is less than one year.

### 7 EXPENSES BY NATURE

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Cost of goods sold	22,217	23,519
Outsourced research and development expenses	7,144	3,221
Staff costs (including directors' emoluments) <i>(Note 8)</i>	6,080	5,222
Professional Fees	4,489	2,783
Travelling expenses	2,838	3,997
Entertainment expenses	2,126	1,582
Auditors' remuneration	1,015	1,057
Depreciation and amortisation <i>(Notes 12 and 13)</i>	689	138
Other expenses	2,020	1,855
Total cost of sales, selling and marketing expenses and administrative expenses	48,618	43,374

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 8 STAFF COSTS (INCLUDING DIRECTORS' EMOLUMENTS)

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Salaries, wages, bonuses and other benefits	5,661	4,821
Contribution to pension scheme	419	401
	<b>6,080</b>	<b>5,222</b>

## (a) Directors' and chief executive's emoluments

The remuneration of chief executive and each director for the year ended 31 March 2020 is set out below:

Name	Fees HK\$'000	Salaries, wages, bonuses and other benefits HK\$'000	Contribution to pension scheme HK\$'000	Total HK\$'000
<b>Executive directors</b>				
Mr. Wu (i)	30	176	18	224
Ms. Liu Zhining	18	272	21	311
<b>Independent non-executive directors</b>				
Mr. Tang Yong	180	–	–	180
Mr. Xing Shaonan	180	–	–	180
Mr. Tan Michael Zhen Shan	180	–	–	180
	<b>588</b>	<b>448</b>	<b>39</b>	<b>1,075</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 8 STAFF COSTS (INCLUDING DIRECTORS' EMOLUMENTS) (Continued)

#### (a) Directors' and chief executive's emoluments (Continued)

The remuneration of chief executive and each director for the year ended 31 March 2019 is set out below:

Name	Fees HK\$'000	Salaries, wages, bonuses and other benefits HK\$'000	Contribution to pension scheme HK\$'000	Total HK\$'000
<b>Executive directors</b>				
Mr. Wu (i)	31	187	21	239
Ms. Liu Zhining	18	229	22	269
<b>Independent non-executive directors</b>				
Mr. Tang Yong	183	–	–	183
Mr. Xing Shaonan	183	–	–	183
Mr. Tan Michael Zhen Shan	183	–	–	183
	598	416	43	1,057

(i) Mr. Wu is the chief executive officer of the Company.

#### (b) Five highest paid individuals

For the year ended 31 March 2020, the five individuals whose emoluments were the highest in the Group included one director (2019: two directors) whose emoluments is reflected in the analysis presented above. The emoluments paid to the remaining individuals during the year are as follows:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Salaries, wages, bonuses and other benefits	1,299	1,023
Contribution to pension scheme	97	93
	1,396	1,116

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 8 STAFF COSTS (INCLUDING DIRECTORS' EMOLUMENTS) (Continued)

#### (b) Five highest paid individuals (Continued)

The emoluments of these remaining individuals of the Group fell within the following bands:

	Number of individuals	
	Year ended 31 March	
	2020	2019
<i>Emolument bands</i>		
Below HK\$1,000,000	4	3

#### (c) Benefits and interests of directors

During the year ended 31 March 2020, none of the directors waived or agreed to waive any emoluments and no emoluments were paid by the Group to any of the directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office (2019: same).

For the year ended 31 March 2020, no retirement benefits, payments or benefits in respect of termination of directors' services were paid or made, directly or indirectly, to the directors; nor are any payable (2019: same). No consideration was provided to or receivable by third parties for making available directors' services. There are no loans, quasi-loans or other dealings in favour of the directors, their controlled bodies corporate and connected entities (2019: same).

No directors of the Company and their connected entities had a material interest, directly or indirectly, in any significant transactions, arrangements and contracts in relation to the Company's business to which the Company was or is a party that subsisted at the end of the year ended 31 March 2020 or at any time during the reported year (2019: same).

### 9 INCOME TAX EXPENSE

	Year ended 31 March	
	2020	2019
	HK\$'000	HK\$'000
Current income tax		
— PRC corporate income tax	3,172	2,060
Deferred income tax	(111)	—
	3,061	2,060

No income tax relating to components of other comprehensive income was charged for the year ended 31 March 2020 (2019: same).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 9 INCOME TAX EXPENSE *(Continued)*

The tax on the Group's profit before tax differs from the theoretical amount that would arise using income tax rate applicable to profit of the consolidated entities as follows:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Profit before income tax	6,199	9,371
Tax calculated at applicable tax rate on generated profits (a)	2,360	1,125
Tax calculated on deemed profit rate (b)	706	974
Expenses not deductible for tax purposes	230	100
Additional deduction on research and develop expenses	(235)	(139)
	<b>3,061</b>	2,060

- (a) Pursuant to the Corporate Income Tax Law of the PRC (the "CIT Law") and the Implementation Rules of the CIT Law in the PRC, the standard tax rate is 25% for the Group's subsidiaries and operations in the PRC.

On 11 December 2017, Quick Tech Corporation Ltd. ("Quick Tech"), the Group's subsidiary incorporated in the PRC, was awarded the High and New Technology Enterprise which effective for three years commencing on 1 January 2017 and is entitled to preferential income tax rate of 15% for these three years. Assuming that there is no change to the relevant laws and regulations, the directors consider that Quick Tech will continue to be granted the preferential tax treatment through an application of renewal, and accordingly, tax rate of 15% has been applied when considering the current income tax for the year ended 31 March 2020 and the deferred income tax.

- (b) Hong Kong Cheng Phong Technology Limited ("Hong Kong Cheng Phong"), Bow Chak Industry (HK) Limited ("Bow Chak") and MGW Swans Ltd. ("MGW Swans") are the Group's subsidiaries incorporated in Hong Kong and BVI. However, their principal businesses for the year ended 31 March 2020 were carried out in the PRC (2019: same) and the related income was subject to PRC corporate income tax. Hong Kong Cheng Phong, Bow Chak and MGW Swans were approved by the PRC in-charge tax bureau to pay PRC income tax on a "deemed profit basis", according to which their taxable income was calculated at 15% of revenue for the year ended 31 March 2020 (2019: same).



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 9 INCOME TAX EXPENSE *(Continued)*

- (c) The statutory Hong Kong profits tax rate is 16.5%.

Hong Kong Cheng Phong and Bow Chak are Hong Kong incorporated companies and are obligated to file their profits tax returns to Hong Kong Inland Revenue Department. In their tax filing for years before 2016, Hong Kong Cheng Phong and Bow Chak have reported their income as onshore sourced and taxable under Hong Kong profits tax and paid Hong Kong profits tax though they have also paid the PRC corporate income tax as mentioned in Note (b) above. After reviewing the companies' operations, Hong Kong Cheng Phong and Bow Chak have reported their income as offshore sourced and not subject to Hong Kong profits tax started from year 2017 and will continue to report their income derived during this year as offshore sourced. However, the offshore claim is yet subject to review and agreement of the Hong Kong Inland Revenue Department and cannot be ascertained at the date of these consolidated financial statements. Thus, Hong Kong Cheng Phong and Bow Chak true up their income tax provision according to 16.5% profits tax rate in Hong Kong. For the year ended 31 March 2019 and 2020, Hong Kong Cheng Phong and Bow Chak recorded losses in their financial statements and therefore were not subject to Hong Kong profits tax.

- (d) The Company was incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law of Cayman Islands and accordingly, is exempted from Cayman Islands income tax.

The Company's subsidiaries in BVI were incorporated under the International Business Companies Act of the British Virgin Islands and are exempted from BVI income tax.

### 10 EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the year.

	Year ended 31 March	
	2020	2019
Profit for the year (HK\$'000)	<b>3,138</b>	7,311
Weighted average number of ordinary shares in issue (number of shares)	<b>400,000,000</b>	394,795,000
Basic earnings per share (HK\$)	<b>0.01</b>	0.02

Diluted earnings per share is the same as the basic earnings per share as there were no potentially dilutive ordinary shares issued during the year ended 31 March 2020 (2019: same).

### 11 DIVIDENDS

No dividend has been paid or declared by the Company for the year ended 31 March 2020 (2019: nil).

### 12 EQUIPMENT

The Group's equipment mainly included furniture and office equipment. For the year ended 31 March 2020, depreciation of the equipment of HK\$51,000 (2019: HK\$36,000) has been charged to administrative expenses.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 13 INTANGIBLE ASSETS

	Patent HK\$'000	Software HK\$'000	Total HK\$'000
<b>At 1 April 2018</b>			
Cost	353	124	477
Accumulated amortisation	(58)	(16)	(74)
Net book amount	295	108	403
<b>Year ended 31 March 2019</b>			
Opening net book amount	295	108	403
Additions	–	904	904
Amortisation charge	(32)	(70)	(102)
Currency translation differences	(20)	(6)	(26)
Closing net book amount	243	936	1,179
<b>At 31 March 2019</b>			
Cost	330	1,020	1,350
Accumulated amortisation	(87)	(84)	(171)
Net book amount	243	936	1,179
<b>Year ended 31 March 2020</b>			
Opening net book amount	243	936	1,179
Additions	64	5,515	5,579
Amortisation charge	(38)	(600)	(638)
Currency translation differences	(16)	(56)	(72)
Closing net book amount	253	5,795	6,048
<b>At 31 March 2020</b>			
Cost	371	6,470	6,841
Accumulated amortisation	(118)	(675)	(793)
Net book amount	253	5,795	6,048

For the year ended 31 March 2020, amortisation of HK\$638,000 (2019: HK\$102,000) has been charged to administrative expenses.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 14 DEFERRED INCOME TAX ASSETS

(a) The analysis of deferred income tax assets is as follows:

	As at 31 March 2020 HK\$'000
Deferred income tax assets	
— to be recovered after more than 12 months	<b>108</b>

(b) The movements in deferred income tax assets during the year is as follows:

	Provisions HK\$'000	Expense in excess of allowance HK\$'000	Total HK\$'000
At 1 April 2019	—	—	—
Tax credited to the consolidated statement of comprehensive income	50	61	111
Currency translation differences	(1)	(2)	(3)
At 31 March 2020	<b>49</b>	<b>59</b>	<b>108</b>

### 15 TRADE RECEIVABLES

	As at 31 March 2020 HK\$'000	2019 HK\$'000
Trade receivables	<b>35,476</b>	39,062
Less: provision for impairment of trade receivables	<b>(324)</b>	—
Trade receivables — net	<b>35,152</b>	39,062
Notes receivable	—	689
	<b>35,152</b>	39,751

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 15 TRADE RECEIVABLES *(Continued)*

(a) As at 31 March 2020, ageing analysis of trade receivables based on invoice date is as follows:

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
Within 30 days	26,327	27,860
1 to 6 months	5,537	8,395
6 months to 1 year	876	2,807
1 to 2 years	2,736	–
	<b>35,476</b>	<b>39,062</b>

(b) As at 31 March 2020, trade receivables of HK\$8,151,000 (31 March 2019: HK\$9,762,000) were overdue but not impaired. These related to a number of independent customers for whom there were no recent history of default. Based on management's assessment, the overdue amounts could be recovered.

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
Within 30 days	851	322
1 to 6 months	4,791	7,024
6 months to 1 year	876	2,416
1 to 2 years	1,633	–
	<b>8,151</b>	<b>9,762</b>

(c) As at 31 March 2020, management made assessment on the expected credit losses of trade receivables and full provision of RMB324,000 was made to receivables from one customer. The provision for impairment of trade receivables as at 31 March 2020 reconciles to the opening provision as follow:

	Year ended 31 March	
	2020	2019
	HK\$'000	HK\$'000
At beginning of the year	–	–
Provision for impairment	324	–
	<b>324</b>	<b>–</b>
At end of the year	<b>324</b>	<b>–</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 15 TRADE RECEIVABLES *(Continued)*

(d) Trade receivables were denominated in:

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
— RMB	29,501	16,267
— US\$	5,975	22,795
	<b>35,476</b>	<b>39,062</b>

(e) The fair value of trade receivables approximated to its carrying amounts as at 31 March 2020 due to their short maturities (31 March 2019: same).

### 16 OTHER RECEIVABLES

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
Advances to employees	1,531	1,305
Tendering deposits	639	28
Others	565	248
	<b>2,735</b>	<b>1,581</b>

(a) Other receivables were denominated in:

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
— RMB	2,502	1,546
— US\$	233	35
	<b>2,735</b>	<b>1,581</b>

(b) The fair value of other receivables approximated to their carrying amounts as at 31 March 2020 due to their short maturities (31 March 2019: same).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 17 PREPAYMENTS

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
Prepayments to suppliers	10,653	12,995
Prepaid outsourced research and development expenses	11,149	3,942
	<b>21,802</b>	16,937

### 18 CASH AND CASH EQUIVALENTS

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
Cash at banks and on hand were denominated in:		
— RMB	9,127	5,266
— US\$	3,673	2,531
— HK\$	333	2,164
— EUR	14	15
	<b>13,147</b>	9,976

The conversion of RMB denominated balances into foreign currencies and the remittance of such foreign currencies denominated bank balances and cash out of the PRC are subject to relevant rules and regulation of foreign exchange control promulgated by the PRC government.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 19 SHARE CAPITAL

	<i>Note</i>	Number of ordinary shares	Share capital <i>US\$</i>	Share capital <i>HK\$</i>
Authorised:				
At 31 March 2019 and 2020		5,000,000,000	500,000	3,905,000
Issued and fully paid:				
At 1 April 2018		100,000	10	78
Capitalisation issue	<i>(a)</i>	299,900,000	29,990	234,222
Shares issued pursuant to IPO	<i>(b)</i>	100,000,000	10,000	78,100
At 31 March 2019 and 2020		400,000,000	40,000	312,400

- (a) Pursuant to the resolutions of the shareholders passed on 26 March 2018, 299,900,000 shares of US\$0.0001 each of the Company were allotted and issued at par to the then shareholders of the company in proportion to their respective shareholdings as of 26 March 2018. The allotment and issuance were made by capitalisation of the sum of HK\$234,222 standing to the credit of the share premium account of the Company following the placing and public offer of the Company's shares on 20 April 2018.
- (b) The Company's shares were listed on GEM of the Stock Exchange on 20 April 2018, by way of placing and public offering at a total of 100,000,000 shares at an offer price of HK\$0.65 per share.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 20 OTHER RESERVES

	Share premium HK\$'000	Capital reserves HK\$'000	Statutory reserves HK\$'000	Exchange reserves HK\$'000	Total HK\$'000
<b>Balance at 1 April 2018</b>	1,260	163	301	82	1,806
Other comprehensive income	–	–	–	(70)	(70)
Capitalisation issue (Note 19 (a))	(234)	–	–	–	(234)
Shares issued pursuant to IPO (Note 19 (b))	64,922	–	–	–	64,922
Share issuance costs	(14,308)	–	–	–	(14,308)
Transfer to statutory reserve	–	–	855	–	855
<b>Balance at 31 March 2019</b>	51,640	163	1,156	12	52,971
<b>Balance at 1 April 2019</b>	51,640	163	1,156	12	52,971
Other comprehensive income	–	–	–	(1,920)	(1,920)
Transfer to statutory reserve	–	–	1,305	–	1,305
<b>Balance at 31 March 2020</b>	<b>51,640</b>	<b>163</b>	<b>2,461</b>	<b>(1,908)</b>	<b>52,356</b>

#### (a) Capital reserves

Capital reserves included 1) the recapitalisation reserves representing the then combined capital of the operating companies of the Group amounting to HK\$552,000 before IPO; and 2) the deemed distribution to the Controlling Shareholder representing the cash consideration of HK\$389,000 (equivalent to RMB331,200) paid to Mr. Wu for acquisition of the 97% equity interest of Quick Tech during the reorganisation for the preparation for the IPO of the Company.

#### (b) Statutory reserves

In accordance with relevant rules and regulations in the PRC, all the PRC companies that operated exclusively with foreign capitals are required to transfer an amount of not less than 10% of profit after taxation calculated under PRC accounting standards and regulations to the reserve fund, until the accumulated total of the fund reaches 50% of their registered capital. The statutory reserve fund can only be used, upon approval by the relevant authority, to offset previous years' losses or to increase the capital of respective companies.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 21 TRADE PAYABLES

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
Trade payables	<b>5,199</b>	1,546

(a) Aging analysis of the trade payables is as follows:

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
Within 30 days	<b>5,099</b>	849
1 to 6 months	–	575
6 months to 1 year	–	21
Over 1 year	<b>100</b>	101
	<b>5,199</b>	1,546

(b) Trade payables were denominated in:

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
— RMB	<b>3,088</b>	24
— EUR	<b>1,654</b>	407
— US\$	<b>457</b>	1,115
	<b>5,199</b>	1,546

(c) The fair value of trade payables approximated to their carrying amounts as at 31 March 2020 due to their short maturities (31 March 2019: same).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 22 OTHER PAYABLES

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
Other tax payables	3,087	445
Accrued expenses	2,388	1,769
Payroll payables	838	920
	<b>6,313</b>	3,134

(a) Other payables were denominated in:

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
— HK\$	524	1,334
— RMB	5,789	1,800
	<b>6,313</b>	3,134

(b) The fair value of other payables approximated to their carrying amounts as at 31 March 2020 due to their short maturities (31 March 2019: same).

### 23 CONTRACT LIABILITIES

Contract liabilities represent cash received from customers in advance for which the goods and services are yet to be delivered.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 24 CASH FLOW INFORMATION

(a) **Cash generated from/(used in) operations**

Reconciliation of profit before income tax to cash generated from/(used in) operations is as follows:

	Year ended 31 March	
	2020 HK\$'000	2019 HK\$'000
Profit before income tax	6,199	9,371
Adjustments for:		
— Depreciation of equipment (Note 12)	51	36
— Amortisation (Note 13)	638	102
— Provision for impairment of trade receivables (Note 15)	324	—
— Other losses	62	81
	<b>7,274</b>	9,590
Changes in working capital		
— Trade receivables	2,439	(8,664)
— Prepayments	(4,865)	(13,977)
— Other receivables	(1,154)	(1,335)
— Trade payables	3,653	(6,761)
— Contract liabilities	(74)	193
— Other payables	3,179	(2,945)
— Restricted cash	280	21
	<b>10,732</b>	(23,878)
Cash generated from/(used in) operations	<b>10,732</b>	(23,878)

(b) As at 31 March 2020, the Group has no liabilities from financing activities (31 March 2019: nil).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 25 SUBSIDIARIES

Name of company	Place of incorporation, kind of legal entity	Particulars of issued share capital/registered capital	Equity interest held	Principal activities and place of operation
<b>Directly held</b>				
CPT Asia-Pacific Holding Ltd.	BVI, limited liability company	US\$1	100%	Investment holding, BVI
BCI East Asia Holding Ltd.	BVI, limited liability company	US\$1	100%	Investment holding, BVI
MG Pacific Holding Ltd.	BVI, limited liability company	US\$1	100%	Investment holding, BVI
ZHP Orient Holding Ltd.	BVI, limited liability company	US\$1	100%	Investment holding, BVI
<b>Indirectly held</b>				
Hong Kong Zhi Phong	Hong Kong, limited liability company	HK\$1	100%	Investment holding, Hong Kong
Hong Kong Cheng Phong	Hong Kong, limited liability company	HK\$100	100%	Provision of smart manufacturing solutions, including sales of equipment and provision of technical services, the PRC

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 25 SUBSIDIARIES *(Continued)*

Name of company	Place of incorporation, kind of legal entity	Particulars of issued share capital/ registered capital	Equity interest held	Principal activities and place of operation
Bow Chak	Hong Kong, limited liability company	HK\$100	100%	Provision of smart manufacturing solutions, including sales of equipment and provision of technical services, the PRC
MGW Swans	BVI, limited liability company	US\$100	100%	Provision of smart manufacturing solutions, including sales of equipment and provision of technical services, the PRC
Quick Tech	The PRC, wholly foreign owned enterprise	RMB 10,750,000	100%	Provision of smart manufacturing solutions, including sales of equipment and provision of technical services, the PRC

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 26 COMMITMENTS

The Group had the following non-cancellable operating lease commitments:

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
No later than 1 year	190	214

### 27 RELATED PARTY TRANSACTIONS

#### (a) Name and relationship with a related party

Name	Relationship
Mr. Wu	Controlling shareholder

#### (b) Key management compensation

	Year ended 31 March	
	2020	2019
	HK\$'000	HK\$'000
Salaries, wages, bonuses and other benefits	1,290	1,254
Contribution to pension scheme	96	111
Total	1,386	1,365

#### (c) Balance with related party

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
Other receivables		
— Mr. Wu	368	502

Other receivables represented advances to Mr. Wu as employee. Such amounts were interest free and repayable on demand.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 28 BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY

	As at 31 March	
	2020	2019
	HK\$'000	HK\$'000
<b>ASSETS</b>		
<b>Non-current assets</b>		
Interests in subsidiaries	31,118	31,118
<b>Current assets</b>		
Cash and cash equivalents	138	1,481
Amounts due from subsidiaries	10,238	13,200
Prepayments	75	99
	10,451	14,780
<b>Total assets</b>	<b>41,569</b>	<b>45,898</b>
<b>EQUITY</b>		
<b>Equity attributable to owners of the Company</b>		
Share capital	312	312
Other reserves (a)	70,783	70,783
Accumulated losses	(31,522)	(28,268)
<b>Total equity</b>	<b>39,573</b>	<b>42,827</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Amounts due to subsidiaries	1,659	1,758
Other payables	337	1,313
<b>Total liabilities</b>	<b>1,996</b>	<b>3,071</b>
<b>Total equity and liabilities</b>	<b>41,569</b>	<b>45,898</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 28 BALANCE SHEET AND RESERVE MOVEMENT OF THE COMPANY *(Continued)*

#### (a) Reserve movement of the Company

	Other reserve <i>HK\$'000</i>	Accumulated losses <i>HK\$'000</i>	Total <i>HK\$'000</i>
<b>Balance at 1 April 2018</b>	20,403	(26,206)	(5,803)
Capitalisation issue <i>(Note 19 (a))</i>	(234)	–	(234)
Share issued pursuant to IPO <i>(Note 19 (b))</i>	64,922	–	64,922
Share issuance costs	(14,308)	–	(14,308)
Loss for the year	–	(2,062)	(2,062)
<b>Balance at 31 March 2019</b>	70,783	(28,268)	42,515
<b>Balance at 1 April 2019</b>	70,783	(28,268)	42,515
Loss for the year	–	(3,254)	(3,254)
<b>Balance at 31 March 2020</b>	<b>70,783</b>	<b>(31,522)</b>	<b>39,261</b>

### 29 SUBSEQUENT EVENT

Due to the outbreak of the Coronavirus Disease 2019 (“**COVID-19**”) epidemic in January 2020, a series of precautionary and control measures have been and continued to be implemented. The economic activities in China in general are expected to be affected by the epidemic due to postponement of work resumption in China. The Group evaluated the impact of COVID-19 on its financial position and financial performance but given the dynamic nature of the disease, the Group is not yet able to quantify the influence. The Group will pay close attention to the development of COVID-19 and its impact and will continue to perform relevant assessment and take proactive measure as appropriate.



## FINANCIAL SUMMARY

A five-year summary of the consolidated results and the consolidated assets and liabilities of the Group, and as extracted from the Group's audited consolidated financial statements contained in published annual reports and the Prospectus, is set out below:

	Year ended 31 March				
	2016 HK\$'000	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000
Revenue	25,963	43,492	48,405	52,397	<b>54,892</b>
Gross profit	9,698	25,715	31,115	27,270	<b>31,132</b>
Profit/(Loss) before income tax	4,984	19,446	(7,472)	9,371	<b>6,199</b>
Profit/(Loss) for the year	3,622	17,259	(11,235)	7,311	<b>3,138</b>
Gross profit margin	37.4%	59.1%	64.3%	52.0%	<b>56.7%</b>
Net profit/(loss) margin	14.0%	39.7%	(23.2%)	14.0%	<b>5.7%</b>

	As at 31 March				
	2016 HK\$'000	2017 HK\$'000	2018 HK\$'000	2019 HK\$'000	2020 HK\$'000
Total assets	12,251	29,076	54,792	70,004	<b>79,266</b>
Total liabilities	(14,395)	(13,951)	(50,031)	(7,310)	<b>(15,354)</b>
Net assets	(2,144)	15,125	4,761	62,694	<b>63,912</b>
Total equity	(2,144)	15,125	4,761	62,694	<b>63,912</b>
Current ratio	84.7%	204.6%	108.5%	939.2%	<b>475.2%</b>
Quick ratio	84.7%	204.6%	108.5%	939.2%	<b>475.2%</b>