

JLOGO HOLDINGS LIMITED

聚利寶控股有限公司

(incorporated in the Cayman Islands with limited liability)
Stock Code: 8527



CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE "STOCK EXCHANGE")

GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.

Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board and no assurance is given that there will be a liquid market in the securities traded on GEM.

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This report, for which the directors (the "Directors") of JLogo Holdings Limited (the "Company") collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the "GEM Listing Rules") for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief, the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading, and all opinions expressed in this report have been arrived at after due and careful consideration and are founded on basis and assumptions that are fair and reasonable.

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CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Directors

Ms. LOW Yeun Ching @Kelly Tan (Chairlady and Chief Executive Officer)

Mr. Sean LOW Yew Hong (Sean Liu Yaoxiong)

Mr. CHIU Ka Wai Mr. WU Guangliang

Independent Non-executive Directors

Mr. LU King Seng

Mr. John Chi Chung MAN

Mr. CHAN Pak Hung

AUDIT COMMITTEE

Mr. LU King Seng (Chairman)

Mr. John Chi Chung MAN

Mr. CHAN Pak Hung

REMUNERATION COMMITTEE

Mr. CHAN Pak Hung (Chairman)

Ms. LOW Yeun Ching @Kelly Tan

Mr. John Chi Chung MAN

NOMINATION COMMITTEE

Ms. LOW Yeun Ching @Kelly Tan (Chairlady)

Mr. John Chi Chung MAN

Mr. CHAN Pak Hung

COMPLIANCE OFFICER

Ms. LOW Yeun Ching @Kelly Tan

COMPANY SECRETARY

Mr. CHAN Tai Wah Calvin

AUTHORISED REPRESENTATIVES

Ms. LOW Yeun Ching @Kelly Tan (Chairlady)

Mr. CHAN Tai Wah Calvin

AUDITOR

Mazars CPA Limited Certified Public Accountants

42/F. Central Plaza

18 Harbour Road, Wanchai

Hong Kong

PRINCIPAL BANKS

United Overseas Bank Limited 80 Raffles Place UOB Plaza Singapore 048624

Malayan Banking Berhad Level 14, Menera Maybank 100 Jalan Tun Perak 50050 Kuala Lumpur Malaysia

HONG KONG BRANCH SHARE **REGISTRAR AND TRANSFER OFFICE**

Tricor Investor Services Limited 17/F. Far East Finance Centre 16 Harcourt Road Hong Kong

PRINCIPAL PLACE OF BUSINESS AND **HEADQUARTERS IN SINGAPORE**

124 Lorong 23 Geylang #10-01 and #10-02 Arcsphere Singapore 388405

REGISTERED OFFICE IN THE CAYMAN ISLANDS

PO Box 1350 Windward 3 Regatta Office Park Grand Cayman KY1-1108 Cayman Islands

PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Room 3705, 37/F Hong Kong Plaza 188 Connaught Road West Hong Kong

STOCK CODE

8527

COMPANY'S WEBSITE ADDRESS

www.jlogoholdings.com

THIRD QUARTERLY RESULTS

The board of Directors of the Company (the "Board") is pleased to report the unaudited condensed consolidated financial results of the Company and its subsidiaries (collectively, the "Group") for the three months and nine months ended 30 September 2023 with comparative unaudited figures for the corresponding period in 2022 as

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE **INCOME**

For the three months and nine months ended 30 September 2023

	For the three m 30 Septe			For the nine months ended 30 September	
	Notes	2023 S\$'000 (Unaudited)	2022 S\$'000 (Unaudited)	2023 S\$'000 (Unaudited)	2022 S\$'000 (Unaudited)
Revenue Cost of inventories sold and consumed	3	4,146 (1,369)	4,166 (1,224)	12,920 (4,073)	12,624 (3,530)
Gross profit Other income and gains, net Employee benefits expense Depreciation of property, plant and equipment Depreciation of right-of-use assets Utility expenses Marketing and advertising expenses Other expenses Finance costs	3	2,777 195 (1,892) (211) (726) (212) (16) (746) (134)	2,942 25 (1,529) (134) (737) (221) (5) (1,043) (110)	8,847 361 (5,031) (648) (2,257) (679) (37) (2,229) (437)	9,094 306 (4,681) (508) (2,170) (690) (13) (2,504) (328)
LOSS BEFORE TAX Income tax expense	4	(965) (4)	(812)	(2,110) (15)	(1,494)
LOSS FOR THE PERIOD (Attributable to owner of the Company)		(969)	(810)	(2,125)	(1,502)
OTHER COMPREHENSIVE INCOME/(LOSS) Other comprehensive income/(loss) that may be reclassified to profit or loss in subsequent periods: Exchange differences on translation of foreign operations		6	122	(4)	105
OTHER COMPREHENSIVE INCOME/(LOSS) FOR THE PERIOD, NET OF TAX		6	122	(4)	105
TOTAL COMPREHENSIVE LOSS FOR THE PERIOD, NET OF TAX (Attributable to owners of the Company)		(963)	(688)	(2,129)	(1,397)
LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT - Basic (S\$ cents) - Diluted (S\$ cents)	6	(0.19) N/A	(0.16) N/A	(0.42) N/A	(0.30) N/A

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

For the nine months ended 30 September 2023

	Share capital S\$'000	Share premium S\$'000	Merger reserve S\$'000	Exchange fluctuation reserve S\$'000	Accumulated losses S\$'000	Total S\$'000
At 1 January 2023 (audited)	869	13,311	1,735	(76)	(14,358)	1,481
Loss for the period	-	-	-	-	(2,125)	(2,125)
Exchange differences on translation of foreign operations	_	_	_	(4)	_	(4)
Total comprehensive loss for the period	_	_	_	(4)	(2,125)	(2,129)
At 30 September 2023 (unaudited)	869	13,311	1,735	(80)	(16,483)	(648)
At 1 January 2022 (audited)	869	13,311	1,735	40	(12,671)	3,284
Loss for the period	_	_	_	_	(1,502)	(1,502)
Exchange differences on translation of foreign operations	_	_	-	105	_	105
Total comprehensive income/(loss) for the period	_	_	-	105	(1,502)	(1,397)
At 30 September 2022 (unaudited)	869	13,311	1,735	145	(14,173)	1,887

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the nine months ended 30 September 2023

1. GENERAL INFORMATION

The Company is an exempted company with limited liability incorporated in the Cayman Islands on 22 May 2017. The registered office of the Company is situated at P.O. Box 1350, Windward 3, Regatta Office Park, Grand Cayman KY1-1108, Cayman Islands and the principal place of business of the Company is located at 124, Lorong 23 Geylang, #10-01 and #10-02 Arcsphere, Singapore 388405.

The Company's shares were listed on GEM of the Stock Exchange on 9 May 2018.

The Company is an investment holding company. The Company's subsidiaries (collectively referred to as the "**Group**") are principally engaged in the following activities:

- (1) Asian full services restaurant operations in Singapore; and
- (2) Artisanal bakery chain in Malaysia.

2. BASIS OF PREPARATION

The unaudited condensed consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRSs"), which include all International Financial Reporting Standards, International Accounting Standards ("IASs") and interpretations issued by the International Accounting Standards Board (the "IASB"), and the disclosure requirements of accounting principles generally accepted in Hong Kong and the Hong Kong Companies Ordinance.

The unaudited condensed consolidated financial statements have been prepared under the historical cost convention. The unaudited condensed consolidated financial statements are presented in Singapore dollar ("SGD" or "S\$") and all values in the tables are rounded to the nearest thousand ("S\$'000"), except where otherwise indicated.

The basis of preparation and accounting policies adopted in the preparation of the unaudited condensed consolidated financial statements for the nine months ended 30 September 2023 are consistent with those adopted in the preparation of the of the Group's consolidated financial statements for the year ended 31 December 2022 included in the 2022 Annual Report.

The Group has not adopted the new and revised IFRSs, which have been issued but are not yet effective.

Basis of consolidation

The unaudited condensed consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the nine months ended 30 September 2023. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- the contractual arrangement with the other vote holders of the investee;
- rights arising from other contractual arrangements; and
- the Group's voting rights and potential voting rights. (c)

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the parent of the Group. All intra-group income and expenses relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate, or the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

3. REVENUE, AND OTHER INCOME AND GAINS

Revenue represents the amounts received and receivable from the Group's operation and management of restaurants and bakery retail outlets, net of discounts. An analysis of the Group's revenue, other income and gains is as follows:

	Three months ended 30 September 2023 2022 S\$'000 S\$'000 (Unaudited)		Nine months ended 30 September 2023 2022 S\$'000 S\$'000 (Unaudited) (Unaudited)	
Revenue Dining operations Artisanal bakery: - sale of bread and flour	2,957	3,055	9,477	9,606
confectionery products – franchise and royalty fee income	1,185 4	1,107 4	3,435 8	3,007 11
	4,146	4,166	12,920	12,624
Other income and gains				
Government grants*	193	38	355	315
Interest income	_	_	1	1
Others	2	(13)	5	(10)
	195	25	361	306

The amount mainly represents rewards or subsidies under the Wage Credit Scheme, Senior Employment Credit and other business grants which were received from the Singapore government.

4. INCOME TAX EXPENSE

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdictions in which members of the Group are domiciled and operate.

Pursuant to the rules and regulations of the Cayman Islands, the Company is not subject to any income tax in the Cayman Islands.

Subsidiaries in Singapore and Malaysia are subject to taxation at rates of 17% and 24% on the estimated profits arising in Singapore and Malaysia, respectively for the nine months ended 30 September 2023 and 2022.

	Three months ended 30 September		Nine months ended 30 September	
	2023 S\$'000 (Unaudited)	2022 S\$'000 (Unaudited)	2023 S\$'000 (Unaudited)	2022 S\$'000 (Unaudited)
Current income tax	(4)	2	(15)	(8)
Tax expense for the period	(4)	2	(15)	(8)

5. DIVIDENDS

The Board did not recommend the payment of any interim dividend for the nine months ended 30 September 2023 (nine months ended 30 September 2022: Nil).

6. LOSS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE **PARENT**

The calculation of basic loss per share is based on the following data:

	Three months ended 30 September 2023 2022 S\$'000 S\$'000 (Unaudited)		Nine months ended 30 September 2023 2022 S\$'000 S\$'000 (Unaudited) (Unaudited)	
Loss for the period Weighted average number of ordinary Shares ('000)	(969) 500,000	(810)	(2,125) 500,000	(1,502) 500,000

Basic loss per share for the nine months ended 30 September 2023 is S\$(0.42) cents (nine months ended 30 September 2022: S\$(0.30) cents).

The Group had no potentially dilutive ordinary share in issue for the nine months ended 30 September 2023 and 2022.

7. EVENTS AFTER THE END OF THE REPORTING PERIOD

There were no important events affecting the Group that have occurred after the end of the reporting period and up to the date of this report.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

We are a food and beverage group which owns and operates award-winning restaurants in Singapore under different brands and owns one of the largest artisanal bakery chains in Malaysia in terms of revenue and the number of bakery retail outlets in Malaysia. We operate our dining operations in Singapore under two self-owned brands and one franchised brand. Our "Central Hong Kong Café" brand is primarily focused on offering a casual and authentic Cha Chaan Teng experience in a full service environment while our "Black Society" brand offers Chinese cuisines with a contemporary twist in a full service environment. The franchised "Greyhound Café" brand provides stylish and trendy ambience which serves a specialised Thai menu with creative twists. Our artisanal bakery chain in Malaysia offers a wide selection of artisan breads, pastries and cakes under our "Bread Story" brand.

The franchise of "Greyhound Cafe" was discontinued at the end of April 2023. The restaurant's premises were subsequently transformed and rebranded into our self-owned "Crazy Rich Thai" brand. This new brand offers a unique selection of specialised Thai dishes with innovative and creative twists.

We believe that our Group is competitively positioned based on our operating history of more than ten years, our strong brand recognition and reputation, diversified customer base, innovative product offerings, unique dining experience and experienced management. In addition, the locations of our restaurants in Singapore and our bakery retail outlets in Malaysia are vital to our Group's strategy of targeting areas which are high in customer traffic and easily accessible by our target customers that will help in promoting our brands image and awareness.

OUTLOOK

The Company's shares (the "Shares") were successfully listed on GEM of the Stock Exchange on 9 May 2018 (the "Listing Date") by way of share offer of a total of 125,000,000 Shares, at the offer price of HK\$0.50 per Share (the "Share Offer"). The amount of net proceeds from the Share Offer received by the Company was approximately HK\$23.7 million.

The Directors believe that the listing of the Company on GEM of the Stock Exchange (the "Listing") would facilitate the implementation of our business plans to capture more market share in the industry. The Listing would (i) strengthen our Group's corporate profile; (ii) provide a fund-raising platform for our Group; and (iii) diversify our shareholder base.

We are facing the challenges posed by elevated inflation. F&B businesses have to deal with higher costs of across almost every expense component from raw materials to running expenses like electricity and labour costs. Exacerbated by the prolonged war between Russia and Ukraine which has disrupted supply chains around the world with an increase in the prices of commodities including fertilisers, food products, and oil & gas. This has led to food inflation rising to 6.8% year-on-year based on our government released statistics.

Despite the higher operating costs, we have been extremely cautious in adjusting our selling price while we may assume a price increase is justified. Unfortunately in our highly competitive F&B sector, it may not be straightforward. We have to weigh for fear that any price increase may alienate customers or push consumers to competitors.

The industry as a whole has a high job vacancy rate of 7%, based on the Q12023 Labour Report. The manpower crunch was further exacerbated by the lowering of the foreign worker guota to 35% or less for the services sector in 2021. Furthermore, a minimum wage was also set for local employees under the progressive wage model (PWM) in May 2023, adding to the cost pressures faced by all food service businesses. As all companies begin paying at least the minimum wage, those with urgent manpower needs would need to pay higher to attract and retain local workers amid the tight labour market. This puts further cost pressure on operators like us. We have seen at least a 10% increase in labour costs during the past one year.

Despite the encouraging turnover numbers and signs of recovery, many global and local issues continue to plague our F&B sector, affecting some more than others. Challenging manpower issues and cost inflation remain the biggest challenges, and this structural problem has no easy fixes.

We will adopt cost cutting measures to ease and better manage our cash flow.

FINANCIAL REVIEW

Revenue

Our revenue increased by approximately \$\$0.3 million or 2.3% from approximately \$\$12.6 million for the nine months ended 30 September 2022 to S\$12.9 million for the nine months ended 30 September 2023. The slight increase in our revenue was largely contributed from our Malaysia's operations.

Cost of inventories sold and consumed

Despite the minimal increase in revenue, our cost of inventories sold and consumed had increased by approximately S\$0.54 million or 15.4% from approximately S\$3.53 million for the nine months ended 30 September 2022 to approximately \$\$4.07 million for the nine months ended 30 September 2023. The rising in food costs was mainly attributed to the high inflation in ingredient prices, particularly in Malaysia, due to the depreciation of Malaysia Ringgit.

Employee benefits expense

Our employee benefits expense increased by approximately \$\$0.35 million or 7.5% from approximately \$\$4.68 million for the nine months ended 30 September 2022 to approximately S\$5.03 million for the nine months ended 30 September 2023. The increase in our employee benefits expense was mainly attributed to annual salary increments and the additional staff training expenses incurred for the two new outlets.

Depreciation of property, plant and equipment

Depreciation of property, plant and equipment increased by approximately \$\$0.14 million or 27.6% from approximately \$\$0.51 million for the nine months ended 30 September 2022 to approximately \$\$0.65 million for the nine months ended 30 September 2023. The increase is as a result of the rebranding and opening of two new outlets during the nine month period ended 30 September 2023, leading to an increase in depreciation particularly on renovation costs and kitchen equipment.

Other expenses

Other expenses primarily consist of legal and professional fees, rental and related expenses, cleaning fee, repair and maintenance expenses, kitchen and bar utensils expenses, bank charges relating to credit card settlement, unrealised foreign currency exchange losses and other miscellaneous expenses. Our other expenses had decreased by S\$0.27 million or 11.0% from approximately S\$2.50 million for the nine months ended 30 September 2022 to approximately \$\$2.23 million for the nine months ended 30 September 2023. The decrease was mainly attributed to (i) absence of fixed assets written off and reinstatement costs associated with the closure of two outlets in prior year totaling to \$\$0.15 million and (ii) decrease in unrealised foreign currency losses of \$\$0.10 million, resulting from the strengthening of SGD against HKD for the nine month period ended 30 September 2023.

Loss for the period

Our Group recorded a loss of approximately S\$2.12 million and S\$1.50 million for the nine months ended 30 September 2023 and 2022, respectively. The increase in losses for the nine months ended 30 September 2023 was mainly attributable to the weakened performance of our Singapore operations and a general increase in food costs and labour costs driven by inflation in both Singapore and Malaysia.

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As at the date of this report, the interests and short positions of the Directors and chief executive of the Company or any of their respective associates in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Cap. 571 of the laws of Hong Kong) (the "SFO")) as recorded in the register required to be kept by the Company under Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules were as follows:

Long position in the Shares as at 30 September 2023:

		Shares held as at 30 September 2023		
Name of Director/Chief Executive	Capacity/ Nature of interest	Number of underlying Shares	Approximate percentage	
Ms. Low Yeun Ching @Kelly Tan ⁽¹⁾	Beneficial interest	219,500,000 ordinary Shares ⁽²⁾	43.9%	

Notes:

- (1) Ms. Low is an executive Director, the chairlady of the Board and the chief executive officer of the Company.
- These Shares are held in long position.

Save as disclosed above, as at 30 September 2023, none of the Directors, chief executive of the Company or their respective associates had any interests or short positions in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept by the Company under Section 352 of the SFO or as otherwise, notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the section headed "Directors' and Chief Executive's Interests and Short Positions in Shares. Underlying Shares and Debentures of its Company and its Associated Corporations" above, at no time from the Listing Date to 30 September 2023 was the Company or any of its subsidiaries a party to any arrangement to enable the Directors or chief executive of the Company or their respective spouse or children under 18 years of age to have any right to subscribe for securities of the Company or any of its associated corporations as defined in the SFO or to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate.

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES OF THE **COMPANY**

As at 30 September 2023, the interests and short positions of substantial shareholders and other persons (other than a Director or chief executive of the Company) in the Shares and underlying Shares which were notified to the Company and the Stock Exchange pursuant to Divisions 2 and 3 of Part XV of the SFO or required to be entered in the register maintained by the Company pursuant to Section 336 of the SFO were as follows:

Long Positions in the Shares as at 30 September 2023:

Name	Capacity/Nature of interest	Aggregate number of Shares or underlying Shares	Percentage of interest in our Company as at the Date of this report
JingXin Healthcare International Limited 淨心療養院(國際)有限公司 (" JingXin Healthcare ") ⁽¹⁾	Beneficial interest	90,500,000 ordinary Shares ⁽²⁾	18.1%

Notes:

- JingXin Healthcare (formerly known as Bright Honor Investment International Limited) is held as to 100% by Peaceful and Land International Limited祥和國際有限公司, which in turn is held as to 100% by Mr. Tobias Li Xi BERNOTH and therefore Mr. Tobias Li Xi BERNOTH is deemed to be interested in the 90,500,000 Shares held by JingXin Healthcare, pursuant to the SFO.
- (2) These Shares are held in long position.

Save as disclosed above, as at 30 September 2023, according to the register of interests required to be kept by the Company under Section 336 of the SFO, there was no other person or corporation (other than the Directors and chief executive of the Company) who had any interest or short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 or Part XV of the SFO.

RELATED PARTY TRANSACTIONS

For the nine months ended 30 September 2023, the Group has not entered into any related party transactions.

PURCHASE, SALES OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities since the Listing Date and up to 30 September 2023.

SHARE OPTION SCHEME

The Company has adopted a share option scheme on 4 April 2018 (the "Scheme"). The terms of the Scheme are in accordance with the provisions of Chapter 23 of the GEM Listing Rules. No share option has been granted since the adoption of the Scheme up to 30 September 2023.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted a code of conduct for securities transactions by Directors on terms equivalent to the required standard of dealings set out in Rules 5.48 to 5.67 of the GEM Listing Rules (the "Model Code"). The Company had made specific enquiries with written guidelines in relation to the Model Code to all Directors, and all Directors have confirmed that they complied with the required standards and code of conduct for Directors' securities transactions as set out in the Model Code during the nine months ended 30 September 2023.

COMPLIANCE WITH CORPORATE GOVERNANCE CODE

The Company is committed to achieving high standards of corporate governance. The Directors believe that sound and reasonable corporate governance practices are essential for the continuing growth of the Group and for safeguarding and maximising shareholders' interests.

Pursuant to code provision A.2 of the Corporate Governance Code contained in Appendix 15 to the GEM Listing Rules (the "CG Code"), the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. However, we do not have a separate chairlady and chief executive officer and Ms. Low currently performs these two roles. Our Board believes that vesting the roles of both chairlady and chief executive officer in the same person has the benefit of ensuring consistent leadership within our Group and enables more effective and efficient overall strategic planning of our Group. Our Board considers that the balance of power and authority for the present arrangement will not be impaired and this structure will enable our Company to make and implement decisions promptly and effectively. Our Board will continue to review and consider splitting the roles of chairlady of our Board and chief executive officer of our Company at a time when it is appropriate and suitable by taking into account the circumstances of our Group as a whole.

Save as disclosed above, the Directors consider that during the nine months ended 30 September 2023 and up to the date of this report, the Company has applied the principles and complied with all the applicable code provisions set out in the CG Code.

DIRECTORS' AND CONTROLLING SHAREHOLDERS' INTERESTS IN COMPETING **BUSINESSES**

Save as disclosed in the Prospectus, as at 30 September 2023, each of the Directors, the controlling shareholder and their respective close associates (as defined in the GEM Listing Rules) has confirmed that none of them had an interest in a business (other than those businesses where the Director were appointed as directors to represent the interests of the Company and/or any member of the Group) which are considered to compete or are likely to compete, either directly or indirectly, with the business of the Group.

AUDIT COMMITTEE

Pursuant to Rule 5.28 of the GEM Listing Rules, the Company established an audit committee (the "Audit Committee") with written terms of reference aligned with the provision of the code provisions set out in the CG Code. The primary duties of the Audit Committee are to review and supervise the financial reporting process and internal control procedures of the Group. As at 30 September 2023, the Audit Committee comprises Mr. Lu King Seng (chairman of the Audit Committee), Mr. John Chi Chung Man and Mr. Chan Pak Hung, all of whom are independent non-executive Directors. The Audit Committee has reviewed the unaudited interim results of the Group for the nine months ended 30 September 2023. A meeting of the Audit Committee was held with the management of the Company for, amongst other things, reviewing the unaudited interim results of the Group for the nine months ended 30 September 2023.

DIVIDENDS

The Board did not recommend the payment of any interim dividend for the nine months ended 30 September 2023 (nine months ended 30 September 2022: Nil).

SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITION AND DISPOSAL

The Group did not have any significant investments, material acquisition or disposal of subsidiaries or associates during the nine months ended 30 September 2023.

PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS

Save as disclosed in this report, the Group did not have any concrete plans for material investments or acquisition of capital assets as at the date of this report. The Company will make further announcement in accordance with the GEM Listing Rules, where applicable, if any material investments and acquisition opportunities materialise.

APPRECIATION

On behalf of the Board, I would like to extend our sincere thanks to our shareholders, business partners and customers for their continuous support to the Group. I would also extend my gratitude and appreciation to all the Directors, management and staff for their hard work and dedication throughout the period.

> By Order of the Board **JLogo Holdings Limited** LOW Yeun Ching @Kelly Tan Chairlady and Chief Executive Officer