



Amuse Group Holding Limited
佰悅集團控股有限公司

(incorporated in the Cayman Islands with limited liability)

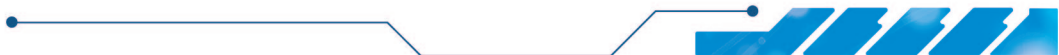
(於開曼群島註冊成立之有限公司)

(Stock code 股份代號 : 8545)



2025

ANNUAL REPORT
年報



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This report will remain on the Stock Exchange’s website at www.hkexnews.hk, the GEM website at www.hkgem.com, on the “Latest Company Announcements” page for at least seven days from the date of its posting. This report will also be published on the Company’s website at www.amusegroupholding.com.

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由於 GEM 上市公司新興的性質使然，在 GEM 買賣的證券可能會承受較於聯交所主板買賣的證券為高的市場波動風險，同時亦無法保證在 GEM 買賣的證券會有高流通量的市場。

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本報告的資料乃遵照聯交所 GEM 證券上市規則（「GEM 上市規則」）而刊載，旨在提供有關佰悅集團控股有限公司（「本公司」）的資料，本公司董事（「董事」）願就本報告的資料共同及個別地承擔全部責任。各董事在作出一切合理查詢後，確認就其所深知及確信，本報告所載資料在各重要方面均屬準確完備，沒有誤導或欺詐成分，且並無遺漏其他事項，足以令致本報告所載任何陳述或本報告產生誤導。

本報告將於聯交所網站 www.hkexnews.hk，GEM 網站 www.hkgem.com 內「最新公司公告」一頁於刊發日期起計最少保存七天。本報告亦將於本公司之網站 www.amusegroupholding.com 內刊發。



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CORPORATE INFORMATION

公司資料

Board of Directors Executive Directors

Mr. Li Wai Keung (*Chairman and chief executive officer*)
Mr. To Hoi Pan
Ms. Lee Kwai Fong

Non-executive Directors

Mr. Chu Wai Tak

Independent Non-executive Directors

Mr. Yu Pui Hang
Ms. Chow Chi Ling Janice
Mr. Tung Man

Company Secretary

Mr. To Hoi Pan

Authorised Representatives

Mr. Li Wai Keung
Mr. To Hoi Pan

Compliance Officer

Mr. To Hoi Pan

Audit Committee

Ms. Chow Chi Ling Janice (*Chairlady of Audit Committee*)
Mr. Yu Pui Hang
Mr. Tung Man

Remuneration Committee

Mr. Yu Pui Hang (*Chairman of Remuneration Committee*)
Ms. Chow Chi Ling Janice
Mr. Tung Man

Nomination Committee

Mr. Tung Man (*Chairman of Nomination Committee*)
Mr. Yu Pui Hang
Ms. Chow Chi Ling Janice

董事會 執行董事

李偉強先生 (*主席兼行政總裁*)
杜海斌先生
李桂芳女士

非執行董事

朱偉德先生

獨立非執行董事

余沛恒先生
周緻玲女士
董文先生

公司秘書

杜海斌先生

授權代表

李偉強先生
杜海斌先生

合規主任

杜海斌先生

審核委員會

周緻玲女士 (*審核委員會主席*)
余沛恒先生
董文先生

薪酬委員會

余沛恒先生 (*薪酬委員會主席*)
周緻玲女士
董文先生

提名委員會

董文先生 (*提名委員會主席*)
余沛恒先生
周緻玲女士

CORPORATE INFORMATION

公司資料

Auditor

CCTH CPA Limited
Certified Public Accountants

Registered Office

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Head Office and Principal Place of Business in Hong Kong

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Principal Share Registrar and Transfer Office

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Grand Cayman KY1-1205
Cayman Islands

Hong Kong Branch Share Registrar and Transfer Office

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17/F, Far East Finance Centre
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Legal Advisers as to Hong Kong Law

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Principal Bankers

Hang Seng Bank Limited

Company's Website

www.amusegroupholding.com

Stock Code

8545

核數師

中正天恆會計師有限公司
執業會計師

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香港股份過戶登記分處

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主要往來銀行

恒生銀行有限公司

公司網站

www.amusegroupholding.com

股份代號

8545

CHAIRMAN'S STATEMENT

主席報告

Reflecting on the past year, Hong Kong's retail and catering sectors faced severe challenges under the dual impact of the "northbound consumption" trend and the persistently sluggish economic environment in Mainland China, leading to conservative overall consumer sentiment. Amid this challenging business landscape, our Group proactively implemented measures to weather the downturn, including rigorous cost containment and a strategic reduction in new product development. These actions effectively mitigated the risk of inventory accumulation due to slow-moving products. Although overall sales experienced a decline, these strategies successfully ensured the Group maintained profitability despite adverse market conditions — no small feat.

Looking ahead to the coming year, the operating environment is expected to remain challenging. Uncertainties in U.S. tariff policies will continue to negatively impact our sales performance in the North American market. To address these changes, we will intensify efforts to expand into other markets. We will particularly strengthen promotional activities in Southeast Asia to offset the shortfall in the North American market. This approach aims to reduce related negative effects and create new momentum for the Group's growth.

回顧過去一年，在「北上消費」熱潮及內地經濟環境持續低迷的雙重影響下，香港零售及餐飲業面臨嚴峻挑戰，整體消費意欲趨於保守。面對此艱難的營商環境，本集團積極採取措施抵禦寒冬，包括嚴格控制成本開支，並策略性地減少新產品開發數量，以有效降低因產品滯銷導致庫存積壓的風險。儘管整體銷售額有所下降，相關策略成功確保集團在逆市中仍能維持盈利，實屬不易。

展望來年，預期經營環境依然充滿挑戰。美國關稅政策的不確定性，將持續對集團北美市場的銷售表現造成困擾。為應對此變局，我們將加倍努力拓展其他市場，並重點加強於東南亞地區的宣傳推廣力度，以期彌補北美市場的缺口，減輕相關負面影響，為集團開創新的成長動力。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Business Review

Amuse Group Holding Limited (the “Company”) is a company incorporated in the Cayman Islands with limited liability under the Companies Law (as revised) of the Cayman Islands. The Company and its subsidiaries (the “Group”) are principally engaged in design, marketing, distribution and retail sales of toys and related products, and provision of agency services.

Sales of original design manufacturer (“ODM”) toys

The sales of ODM toys has experiencing a significant downturn in years. The Group’s major customer, namely Sentinel Japan has worked with us for over 14 years, representing the primary revenue source of the sales of ODM toys. The Japan’s action figures market is navigating a complex landscape, with trends reflecting both resilience and challenges, mostly due to economic pressures and reduced discretionary spending. During the year ended 31 March 2025 (the “Year”), revenue from sales of ODM toys decreased by approximately 46.5% to approximately HK\$48,324,000 (2024: approximately HK\$90,316,000).

The gross profit margin of the sales of ODM toys has raised by approximately 58.9%, which was increase from 7.3% for the year ended 31 March 2024 (“Prior Year”) to 11.6% for the Year due to the market is shifting toward low order quantities with high profit margins but lower overall revenue.

Distribution of imported toys and related products

The revenue from this segment turn to the largest portion of the sales business segment of the Group. However, the revenue of distribution has dropped 16.8% to approximately HK\$55,592,000 (2024: approximately HK\$66,802,000) during the year.

Economic uncertainty and inflation have curtailed discretionary spending, with consumers prioritizing essentials over toys. The collectible action figure market, while lucrative, is highly saturated with premium products tied to anime and gaming IPs, leading to softer demand for non-exclusive items in distribution channels.

Sales of own licensed toys and related products

The Group applied the “SENTINEL/ 千值練”, “TOPI” and “FLAME TOYS” brands in developing our own licensed toys and related products over the years. The significantly decreased in revenue from sales of own licensed toys and related products during the Year by 40.4%, to approximately HK\$35,224,000 (2024: approximately HK\$59,072,000).

業務回顧

佰悅集團控股有限公司（「本公司」）乃根據開曼群島公司法（經修訂）於開曼群島註冊成立的有限公司。本公司及其附屬公司（「本集團」）之主要業務為設計、營銷、分銷及零售玩具及相關產品以及提供代理服務。

銷售原設計製造（「ODM」）玩具

ODM玩具的銷售於過去幾年顯著下滑。本集團的主要客戶千值練日本與本集團合作逾14年，為ODM玩具銷售主要的收益來源。日本可動人偶市場正面臨複雜環境，市場趨勢同時展現韌性與挑戰，主要源於經濟壓力及非必要消費支出減少。於截至二零二五年三月三十一日止年度（「本年度」），銷售ODM玩具之收益減少約46.5%至約48,324,000港元（二零二四年：約90,316,000港元）。

銷售ODM玩具的毛利率增加約58.9%，由截至二零二四年三月三十一日止年度（「去年」）的7.3%增加至本年度11.6%，原因是市場正轉向小批量高毛利模式，但整體收益降低。

分銷進口玩具及相關產品

該分部之收益於本集團銷售業務分部中佔比最大。然而，年內分銷收益下跌16.8%至約55,592,000港元（二零二四年：約66,802,000港元）。

經濟不確定性與通膨抑制非必要消費支出，消費者優先購買必需品而非玩具。收藏級可動人偶市場雖利潤豐厚，但與動漫及遊戲IP相關的優質產品已高度飽和，導致分銷渠道對非獨家商品需求疲軟。

銷售自家特許玩具及相關產品

本集團多年來使用「SENTINEL／千值練」、「TOPI」及「FLAME TOYS」品牌開發自家特許玩具及相關產品。本年度銷售自家特許玩具及相關產品的收益大幅減少40.4%至約35,224,000港元（二零二四年：約59,072,000港元）。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Inflation and stagnant wages have reduced consumer spending on non-essential items like licensed toys, with families prioritizing necessities. Rising costs for materials and logistics, driven by global supply chain disruptions, increase retail prices for licensed toys, deterring casual buyers and shrinking the market.

Agency services related to engineering projects

The Group's new revenue stream from agency services related to engineering projects commenced on 8 August 2022, which mainly contributed from providing contraction projects consultancy service in the areas of (i) engineering consultancy; (ii) management consultancy, (iii) progress monitoring and (iv) quality assurance. It contributed the revenue of approximately HK\$4,000,000 for the Year (2024: approximately HK\$3,000,000).

Financial Analysis Revenue

Revenue is recognised when the customer takes possession of and accepts the products. Revenue is after deduction of any trade discounts.

Revenue decreased by approximately 34.7% to approximately HK\$143,140,000 for the Year from approximately HK\$219,190,000 for the Prior Year. The decrease in revenue was mainly due to the significant decrease in sales of all toys business segments.

Cost of sales

Our Group's cost of sales, incurred from the ODM toys, distribution of imported toys and related products and own licensed toys and related products comprising of (i) production costs of related products; (ii) license fee; (iii) depreciation of mould and (iv) others.

Cost of sales decreased by approximately 36.0% to approximately HK\$116,143,000 for the Year from approximately HK\$181,352,000 for the Prior Year. The decrease of cost of sales is in line with the decrease of revenue.

Gross profit

Gross profit decreased by approximately 28.7% to approximately HK\$26,997,000 for the Year from approximately HK\$37,838,000 for the Prior Year. The gross profit margin increased 9.2% to approximately 18.9% for the Year from approximately 17.3% for the Prior Year.

通膨與薪資停滯削弱消費者對授權玩具等非必需品的支出，家庭優先採購必需品。全球供應鏈中斷推升原材料與物流成本，致使授權玩具零售價格上漲，阻退輕度消費者並壓縮市場規模。

工程項目相關代理服務

本集團於二零二二年八月八日開始有來自工程項目相關代理服務的新收益來源，主要來自提供(i)工程顧問；(ii)管理顧問；(iii)進度監察及(iv)質量保證方面的承包項目顧問服務。其於本年度貢獻收益約4,000,000港元（二零二四年：約3,000,000港元）。

財務分析 收益

收益於客戶收到及同意接收產品時確認。收益已扣除任何貿易折扣。

收益由去年約219,190,000港元減少約34.7%至本年度約143,140,000港元。收益減少主要由於所有玩具業務分部的銷售顯著下降所致。

銷售成本

本集團ODM玩具、分銷進口玩具及相關產品以及自家特許玩具及相關產品的銷售成本包括：(i)相關產品的生產成本；(ii)特許費用；(iii)模具折舊；及(iv)其他。

銷售成本由去年約181,352,000港元減少約36.0%至本年度約116,143,000港元。銷售成本減少與收益下降一致。

毛利

毛利由去年約37,838,000港元減少約28.7%至本年度約26,997,000港元。毛利率由去年約17.3%增加9.2%至本年度約18.9%。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Other income, net

Other income, net increased significantly by approximately 97.7% to approximately HK\$5,786,000 for the Year from approximately HK\$2,927,000 for the Prior Year.

The increase was mainly due to: (i) profit from securities investment during the year; and (ii) an increase in bank interest income as a result of the general rise in interest rates.

Selling expenses

Our selling expenses comprises (i) advertising; (ii) staff costs which mainly represents the expenses in salary of staff; (iii) freight, postage and delivery; (iv) commission expense for our consignment sales; and (v) other selling and distribution expenses. Selling expenses increased by approximately 17.7% from approximately HK\$6,779,000 for the Prior Year to approximately HK\$7,977,000 for the Year, mainly due to the increase in marketing expenses in online platforms, incurring costs for website development, marketplace fees, and enhanced digital storefronts to sell premium action figures directly to consumers..

Administrative expenses

Our administrative expenses mainly consists of (i) staff costs which mainly represents the expenses in salary and staff benefit payable to our administrative department including our Directors; (ii) operating lease charges for land and building; (iii) travelling and entertainment expenses; (iv) audit fee; (v) depreciation expenses; (vi) legal and professional fee; (vii) insurance expenses mainly in relation to product liability insurance; and (viii) other administrative expenses.

Administrative expenses decreased by approximately 16.4% from approximately HK\$27,650,000 for the Prior Year to approximately HK\$23,103,000 for the Year.

Finance costs

The finance costs arose from our bank loans and fees for electronic payment transactions. Finance costs decreased by approximately 13.9% to approximately HK\$317,000 for the Year from approximately HK\$368,000 for the Prior Year.

其他收入淨額

其他收入淨額由去年約2,927,000港元顯著增加約97.7%至本年度約5,786,000港元。

該增加主要由於：(i)年內證券投資獲得溢利；及(ii)利率普遍上升導致銀行利息收入增加。

銷售開支

銷售開支包括(i)廣告；(ii)員工成本（主要為員工薪金開支）；(iii)運費、郵費及送貨；(iv)寄售佣金開支；及(v)其他銷售及分銷開支。銷售開支由去年約6,779,000港元增加約17.7%至本年度約7,977,000港元，主要由於線上平台的營銷開支、網站開發費用、市場費用及直接向消費者銷售優質動作人偶的強化數位店面所產生的成本有所增加。

行政開支

行政開支主要包括(i)員工成本（主要指應付行政部門（包括董事）的薪金及員工福利開支）；(ii)土地及樓宇經營租賃費用；(iii)差旅及酬酢開支；(iv)審核費用；(v)折舊開支；(vi)法律及專業費用；(vii)保險開支（主要關於產品責任保險）；及(viii)其他行政開支。

行政開支由去年約27,650,000港元減少約16.4%至本年度約23,103,000港元。

融資成本

融資成本源於銀行貸款及電子支付交易費用。融資成本由去年約368,000港元減少約13.9%至本年度約317,000港元。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Income tax expenses

Income tax expenses were decreased by approximately 45.4% to approximately HK\$570,000 for the Year, as compared to approximately HK\$1,044,000 for the Prior Year.

Future plans for material investments and capital assets

Save as disclosed in the prospectus of the Company dated 18 May 2018 (the "Prospectus"), the Group had no definite future plans for material investments and capital assets.

Significant investments held

(i) 30% of Grand Amuse

As at 31 March 2025, the Group is holding an investment of joint venture which was formed in accordance with the joint venture agreement entered into between Amuse Luck and Grand View Protective Products Limited ("Grand View") (the "Joint Venture Agreement") pursuant to which Amuse Luck and Grand View agreed to jointly establish a joint venture company named Grand Amuse Development Limited ("Grand Amuse") in Hong Kong owned as to 30% by Amuse Luck and 70% by Grand View, which principally engages in manufacturing and sale of protective products (including medical face masks, infrared thermometer, disinfectant spray, protective clothing, etc.) in Hong Kong and PRC markets.

In accordance with the Joint Venture Agreement, Amuse Luck and Grand View have invested in aggregate amount of HK\$10 million to Grand Amuse for setting up the medical face masks production lines in proportion to their respective shareholdings, in which Amuse Luck contributed HK\$3 million to Grand Amuse and Grand View is responsible for the costs of medical face masks production equipment, its installation and the plant renovation which amount to approximately HK\$7 million.

所得稅開支

所得稅開支由去年約1,044,000港元減少約45.4%至本年度約570,000港元。

關於重大投資及資本資產的未來計劃

除本公司日期為二零一八年五月十八日的招股章程（「招股章程」）所披露者外，本集團就重大投資及資本資產並無明確的未來計劃。

所持重大投資

(i) 康佰的30%

於二零二五年三月三十一日，本集團持有一項合資公司投資，該合資公司乃根據佰好與康鴻防護用品有限公司（「康鴻」）訂立的合資協議（「合資協議」）成立，根據合資協議，佰好及康鴻同意在香港共同成立名為康佰發展有限公司（「康佰」）的合資公司，分別由佰好及康鴻擁有30%和70%，合資公司主要在香港及中國市場從事製造及銷售防護產品（包括醫用口罩、紅外線探熱器、消毒噴霧、防護衣等）。

根據合資協議，佰好與康鴻已按照其各自的股權比例向康佰投資，總金額為10,000,000港元，用途為設立醫用口罩生產線，其中佰好向康佰出資3,000,000港元，而康鴻負責醫用口罩生產設備、安裝及廠房維修的成本，金額相當於約7,000,000港元。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

(ii) 30% of DongYiQuan

On 25 April 2022, the Group entered into the Sale and Purchase Agreement with Chu Guigui (褚桂桂) and Zhu Rongzheng (朱榮政) to purchase 30% of DongYiQuan Network Technology Co., Ltd., (“DongYiQuan”). The Consideration is HK\$10,000,000 which was fully settled and discharged by the allotment and issue of 192,307,692 Consideration Shares that under General Mandate, at the Issue Price of HK\$0.052 per Consideration Share to the Vendors at Completion.

DongYiQuan is a high-tech enterprise focusing on the development and application of smart healthcare industry solutions. It is principally engaged in the provision of smart health care products and service systems with a vision of “cloud platform, smart hard ware and smart service”. DongYiQuan has cumulated solid clienteles including local government agencies, hospitals, wellness centres, as well as individual households. It is in line with the Group’s investment objective by riding on the up side potential of the smart elderly care service sector and investing in DongYiQuan.

(ii) 動醫圈的30%

於二零二二年四月二十五日，本集團與褚桂桂及朱榮政訂立買賣協議，以購買DongYiQuan Network Technology Co., Ltd. (「動醫圈」) 的30%。代價為10,000,000港元，已透過於完成時根據一般授權按發行價每股代價股份0.052港元向賣方配發及發行192,307,692股代價股份的方式悉數清償及支付。

動醫圈為專注於開發及應用智慧健康護理行業解決方案的高新技術企業，主要從事提供智慧健康護理產品及服務系統，公司願景為「雲平台、智慧硬件及智慧服務」。動醫圈已積累厚實的客戶基礎，包括地方政府機關、醫院、健康中心及個別家庭。其與本集團投資目標一致，即利用智慧養老服務領域的上升潛力，投資於動醫圈。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

(iii) Disposal 45% of M.I.P.

On 30 September 2024, Amuse Development Limited (“Amuse Development”), (a wholly-owned subsidiary of the Company) and Mr. Lam Wing Chak, Victor (“Mr. Lam”) entered into the Sale and Purchase Agreement, pursuant to which Amuse Development had conditionally agreed to sell to Mr. Lam, and Mr. Lam had conditionally agreed to purchase from Amuse Development, the Sales Shares, representing approximately 45.00% of the issued share capital of M.I.P International Limited (the “M.I.P.”), at the Consideration of HK\$8,550,000.

The M.I.P. is a company incorporated in Hong Kong with limited liability. It is principally engaged in the provision of information technology solutions to customers, including (i) infrastructure solution such as network and data center; (ii) system and security solution such as application server and system security; and (iii) equipment reselling service. The M.I.P. has a diversified customer base, including renowned hotels, property developers and the government of Hong Kong.

All the conditions precedent set out in the Sale and Purchase Agreement have been fulfilled and the Completion took place on 2 December 2024. Upon Completion, the Company has ceased to own any direct or indirect interest in the M.I.P. and the M.I.P. has ceased to be accounted as an associate of the Company.

(iii) 出售萬普的45%

於二零二四年九月三十日，佰悅發展有限公司（「佰悅發展」）（本公司之全資附屬公司）與林永澤先生（「林先生」）訂立買賣協議，據此，佰悅發展有條件同意向林先生出售而林先生有條件同意向佰悅發展購買銷售股份，相當於萬普國際有限公司（「萬普」）已發行股本約45.00%，代價為8,550,000港元。

萬普為於香港註冊成立之有限公司。其主要從事向客戶提供資訊科技解決方案，包括(i)網絡及數據中心等基礎設施解決方案；(ii)系統及安全解決方案（如應用程式伺服器及系統安全）；及(iii)設備轉售服務。萬普擁有多元化的客戶基礎，包括知名酒店、物業發展商及香港政府。

買賣協議所載的所有先決條件已獲達成，而交易已於二零二四年十二月二日完成。於完成後，本公司已不再擁有萬普的任何直接或間接權益，而萬普亦不再作為本公司的聯營公司入賬。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Gearing Ratio

Gearing ratio is calculated based on the total loans and borrowings divided by total equity at the respective reporting date. As at 31 March 2025, the Group's gearing ratio was approximately 0.02 times, while it was 0.02 times as at 31 March 2024. The Group's financial position is sound and strong. With available bank balances and cash, the Group has sufficient liquidity to satisfy its funding requirements.

Foreign Exchange Exposure

Certain trade receivables, bank balances and trade payables are denominated in foreign currency of the respective group entities which are exposed to foreign currency risk. Although part of the Group's revenue and cost are in U.S. Dollar ("USD") and Japanese Yen, the Group does not expect any significant movement in the USD and Japanese Yen exchange rate. The Group currently does not have a foreign currency hedging policy. However, management monitors foreign exchange exposure closely and will consider hedging significant foreign currency exposure should the need arise.

Charge on the Group's assets

At 31 March 2025, the Group's building with an aggregate carrying value of HK\$5,539,000 were mortgaged to secure banking facilities granted to the Group (31 March 2024: HK\$5,716,000).

Information on employees

As at 31 March 2025, the Group had 35 employees (31 March 2024: 35) working in Hong Kong. Employees are remunerated according to their performance and work experience. On top of basic salary, commission, discretionary bonus and share option may be granted to eligible staff by reference to the Group's performance as well as individual's performance. The total staff cost (including remuneration of the Directors and mandatory provident funds contributions) for the Year amounted to approximately HK\$16,303,000 (2024: approximately HK\$15,808,000).

資產負債比率

資產負債比率乃按各報告日期的總貸款及借款除以總權益計算。於二零二五年三月三十一日，本集團的資產負債比率為約0.02倍，而二零二四年三月三十一日為0.02倍。本集團的財務狀況良好且穩健。憑藉可用的銀行結餘及現金，本集團有足夠流動資金應付其資金需求。

外匯風險

若干貿易應收款項、銀行結餘及貿易應付款項乃以各集團實體的外幣計值，從而面臨外幣風險。儘管本集團的部分收益及成本以美元（「美元」）及日圓計值，本集團預計美元及日圓匯率不會出現任何重大變動。本集團目前並無外幣對沖政策。然而，管理層會密切監控外匯風險，並將在必要時考慮對沖重大外幣風險。

本集團資產抵押

於二零二五年三月三十一日，總賬面值為5,539,000港元的本集團樓宇已予按揭，以作為本集團獲授銀行融資的抵押（二零二四年三月三十一日：5,716,000港元）。

有關僱員的資料

於二零二五年三月三十一日，本集團於香港聘用35名僱員（二零二四年三月三十一日：35名）。僱員酬金乃根據彼等的表現及工作經驗釐定。除基本薪金外，經參考本集團的業績及個人表現後，合資格員工亦可能獲授佣金、酌情花紅及購股權。本年度的總員工成本（包括董事酬金及強積金供款）約為16,303,000港元（二零二四年：約15,808,000港元）。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Dividend

The Board does not recommend the payment of dividend for the year ended 31 March 2025 (2024: Nil).

Contingent Liabilities

As at 31 March 2025, the Group had no significant contingent liabilities (2024: Nil).

Event After Reporting Period

On 17 June 2025, Bestone Creative Development Limited (盈天創意發展有限公司) (an indirect wholly-owned subsidiary of the Company) ("the Vendor") and Niken Investment Co. Limited (中壢投資有限公司) ("the Purchaser") (a company incorporated in Hong Kong with limited liability which is directly wholly-owned by Mr. Li Wai Keung ("Mr. Li")), who is the chairman of the Board, an executive Director and the chief executive officer of the Company entered into the Sale and Purchase Agreement, pursuant to which the Vendor has conditionally agreed to sell and has conditionally agreed to purchase the Property, which is located at Flat C on 59th Floor of Tower 2, The Dynasty, No. 18 Yeung Uk Road, Tsuen Wan, New Territories, Hong Kong at the consideration of HK\$12.7 million.

Under Chapter 19 and 20 of the GEM Listing Rules, the Purchaser is a connected person of the Company and the Disposal constitutes a connected transaction for the Company. The EGM will be held for the purpose of considering and, if thought fit, approving the Sale and Purchase Agreement and the transactions contemplated thereunder. Mr. Li did and will abstain from voting on the relevant board resolution(s) of the Company in view of his interest in the Disposal by virtue of his interests and/or relationships with the Purchaser.

Completion of the Disposal is conditional upon satisfaction of the conditions precedent under the Sale and Purchase Agreement. The Disposal may or may not proceed.

股息

董事會不建議就截至二零二五年三月三十一日止年度派付股息(二零二四年：無)。

或然負債

於二零二五年三月三十一日，本集團並無任何重大或然負債(二零二四年：無)。

報告期後事項

於二零二五年六月十七日，盈天創意發展有限公司(本公司間接全資附屬公司)(「賣方」)與中壢投資有限公司(「買方」)(一間於香港註冊成立之有限公司，由李偉強先生(「李先生」)直接全資擁有，李先生為本公司董事會主席、執行董事兼行政總裁)訂立買賣協議，據此，賣方有條件同意出售及賣方有條件同意購買該物業，該物業位於香港新界荃灣楊屋道18號御凱2座59樓C室，代價為12,700,000港元。

根據GEM上市規則第19章及第20章，買方為本公司之關連人士，而出售事項構成本公司之關連交易。本公司將舉行股東特別大會以考慮及酌情批准買賣協議及其項下擬進行之交易。鑒於李先生因於買方擁有權益及／或與買方之關係而於出售事項中擁有權益，故李先生已及將就本公司相關董事會決議案放棄表決。

出售事項須待買賣協議項下的先決條件達成後，方告完成。出售事項未必會進行。

DIRECTORS AND SENIOR MANAGEMENT PROFILE

董事及高級管理人員簡介

Executive Directors

Mr. LI Wai Keung (李偉強), aged 45, is a founder of our Group. He is the chairman of the Company (the "Chairman"), a controlling Shareholder (as defined in the GEM Listing Rules) and an executive Director. He is currently responsible for overall business development as well as financial and strategic planning of our Group.

Mr. Li has over 19 years of experience in the ACG toy industry in Hong Kong. Prior to establishing our Group, Mr. Li worked at L. Y. Creative Co., Limited, which was a company engaged in toy industry, from November 2002 to April 2004, with his last position as project engineer. Subsequently, from May 2004 to July 2004, he worked as a project engineer at Hutchison Harbour Ring Co., Limited, which was a company engaged in toy industry. In September 2004, he, among others, established Bestone Creative for designing and manufacturing toys on ODM basis. In December 2008, Mr. Li, among others, established Sentinel Hong Kong with the aim to developing and distributing its own licensed toys of ACG characters. Mr. Li obtained a degree of Bachelor of Engineering in Mechanical Engineering from The Hong Kong Polytechnic University in November 2001.

Mr. Li did not hold other directorship in any other listed or public companies, of which the securities are listed on any securities market in Hong Kong or overseas in the last three years.

Mr. TO Hoi Pan (杜海斌), aged 51, is an executive Director and the company secretary of our Company. He is currently responsible for (i) the financial reporting, financial planning, treasury and financial control and company secretarial matters; and (ii) the overall business development of our Group.

Mr. To has over 24 years of experience in the field of accounting and financial management. Prior to joining our Group, he worked as chief financial officer at Opes Asia Development Limited (Stock code: 810) (currently known as China Castson 81 Finance Company Limited), the shares of which are listed on the Main Board of Stock Exchange. Mr. To joined our Group as a chief financial officer in March 2016, and was appointed as our company secretary in March 2017.

Mr. To has been appointed as an independent director of SU Group Holdings Limited since December 2023, the shares of which are listed on the Nasdaq Stock Market (NASDAQ: SUGP).

執行董事

李偉強先生，45歲，為本集團創始人。彼為本公司主席（「主席」）、控股股東（定義見GEM上市規則）及執行董事，現負責本集團整體業務發展以及財務及策略規劃。

李先生於香港ACG玩具行業擁有逾19年經驗。成立本集團之前，李先生於二零零二年十一月至二零零四年四月曾在從事玩具行業的立人建業有限公司任職，其最後職位為項目工程師。其後於二零零四年五月至二零零四年七月，彼於從事玩具行業的Hutchison Harbour Ring Co., Limited任職項目工程師。於二零零四年九月，彼（其中包括）成立盈天創意，按ODM基準設計及製造玩具。於二零零八年十二月，李先生（其中包括）成立千值練香港，以開發及分銷其ACG角色自家特許玩具。李先生於二零零一年十一月獲得香港理工大學機械工程學工學士學位。

李先生於過往三年並無在其證券於香港或海外任何證券市場上市之任何其他上市或公眾公司擔任其他董事職務。

杜海斌先生，51歲，為本公司執行董事及公司秘書，現負責(i)財務申報、財務規劃、庫務及財務管理以及公司秘書事務；及(ii)本集團整體業務發展。

杜先生於會計及財務管理領域已有逾24年經驗。加入本集團之前，彼於華保亞洲發展有限公司（股份代號：810）（現稱為中國鑄晨81金融有限公司，其股份於聯交所主板上市）擔任財務總監。杜先生於二零一六年三月加盟本集團，擔任財務總監，並於二零一七年三月獲委任為公司秘書。

杜先生自二零二三年十二月獲委任為榮誌集團控股有限公司的獨立董事，該公司股份於納斯達克股票市場上市（納斯達克股票代碼：SUGP）。

DIRECTORS AND SENIOR MANAGEMENT PROFILE

董事及高級管理人員簡介

Mr. To obtained a degree of Bachelor of Commerce in Accountancy from the University of Wollongong in Australia in December 1999. Mr. To is currently a certified practising accountant of the CPA Australia and a certified public accountant of the Hong Kong Institute of Certified Public Accountants.

Save as disclosed above, Mr. To did not hold other directorship in any other listed or public companies, of which the securities are listed on any securities market in Hong Kong or overseas in the last three years.

Ms. LEE Kwai Fong (李桂芳), aged 39, is an executive Director and our general manager. Ms. Lee joined our Group in August 2006 and was promoted to general manager in November 2011. Ms. Lee is mainly responsible for managing the general operations of our Group.

Ms. Lee did not hold other directorship in any other listed or public companies, of which the securities are listed on any securities market in Hong Kong or overseas in the last three years.

Non-executive Directors

Mr. CHU Wai Tak (朱偉德), aged 47, was appointed as a Non-executive Director on 1 December 2021.

Mr. Chu has been serving as director of operations at Sanwa Biotech Limited ("Sanwa") from September 2019 to present. Mr. Chu is responsible for optimizing operations efficiency and provides support to Sanwa's growth strategies. He obtained a bachelor of science degree in Biochemistry from Hong Kong University of Science and Technology in 2001. Mr. Chu is a patent holder on Apparatus and Method for Pyrolysis of Scrap Tyres and the Like (US Patent 8,020,499 B2).

From November 2013 to September 2019, Mr. Chu was employed as head of operations in QIAGEN Shenzhen Co., Ltd ("QIAGEN Shenzhen"), where he was in charge of managing the operations of manufacturing facilities of QIAGEN Shenzhen. He was also appointed as associate director of QIAGEN Shenzhen in April 2014. From April 2010 to November 2013, Mr. Chu was employed as product and change implementation manager in QIAGEN Shenzhen.

Mr. Chu did not hold any directorship in any listed or public companies, of which the securities are listed on any securities market in Hong Kong or overseas in the last three years.

杜先生於一九九九年十二月在澳洲臥龍崗大學獲得會計學商學士學位。杜先生現時為澳洲會計師公會註冊執業會計師及香港會計師公會執業會計師。

除上文所披露者外，杜先生於過往三年並無在其證券於香港或海外任何證券市場上市之任何其他上市或公眾公司擔任其他董事職務。

李桂芳女士，39歲，為執行董事兼總經理。李女士於二零零六年八月加入本集團，並於二零一一年十一月晉升為總經理，李女士主要負責管理本集團的一般營運。

李女士於過往三年並無在其證券於香港或海外任何證券市場上市之任何其他上市或公眾公司擔任其他董事職務。

非執行董事

朱偉德先生，47歲，於二零二一年十二月一日獲委任為非執行董事。

朱先生於二零一九年九月至今一直擔任三和生物科技有限公司（「三和」）營運總監。朱先生負責優化營運效率及為三和增長策略提供支持。彼於二零零一年自香港科技大學獲得生物化學理學士學位。朱先生是一名廢輪胎及類似物品熱解裝置及方法(Apparatus and Method for Pyrolysis of Scrap Tyres and the Like) (US Patent 8,020,499 B2)專利持有人。

於二零一三年十一月至二零一九年九月，朱先生獲聘為凱傑生物工程(深圳)有限公司（「凱傑生物工程深圳」）營運主管，彼負責管理凱傑生物工程深圳生產設施的營運。彼亦於二零一四年四月獲委任為凱傑生物工程深圳副總監。於二零一零年四月至二零一三年十一月，朱先生獲聘為凱傑生物工程深圳產品及變更執行經理。

朱先生於過往三年並無在其證券於香港或海外任何證券市場上市之任何上市或公眾公司擔任任何董事職務。

DIRECTORS AND SENIOR MANAGEMENT PROFILE

董事及高級管理人員簡介

Independent Non-executive Directors

Mr. YU Pui Hang (余沛恒), aged 45, was appointed as an independent non-executive Director on 11 May 2018. He is primarily responsible for bringing an independent judgment to ensure the continuing effectiveness of the management of our Company. Mr. Yu is the chairman of our remuneration committee and a member of our audit committee and nomination committee.

Mr. Yu obtained a degree of Bachelor of Laws from the King's College London of the University of London in the United Kingdom in July 2001. Mr. Yu was admitted to practice law as a solicitor in Hong Kong in August 2004 and in England and Wales in April 2005. Mr. Yu was appointed as the honorary legal advisor to the Hong Kong Federation of Invention and Innovation in July 2017, the honorary legal advisor to the Institute of Financial Technologies of Asia in January 2018 and the honorary legal advisor to The GHM-Greater Bay Area TECHFIN Association in May 2018. Mr. Yu has also qualified as a Certified Financial Technologist in 2020.

Mr. Yu worked as assistant solicitor at Kennedys from July 2004 to August 2005. From November 2005 to October 2006, he worked as an associate at a Hong Kong office of Norton Rose (Services) Limited. He then worked as an associate at Freshfields Bruckhaus Deringer from November 2006 to July 2010. Mr. Yu then worked at ICBC International Holdings Limited from July 2010 to December 2015 with his last position as executive director, associate general counsel of legal department. Mr. Yu has been one of the founding partners of the law firm, L&Y Law Office since January 2016. He has also been the sole proprietor of the law firm, Henry Yu & Associates since March 2018.

Mr. Yu has been appointed as an independent non-executive director of Amuse Group Holding Limited, a company whose shares are listed on GEM of the Stock Exchange (stock code: 8545) since May 2018 and an independent non-executive director of Hyfusin Group Holdings Limited, a company whose shares are listed on GEM of the Stock Exchange (stock code: 8512) from July 2018 to November 2021. Mr. Yu has been appointed as a non-executive director of South China Holdings Company Limited, a company whose shares are listed on Main Board of the Stock Exchange (stock code: 413) since January 2023.

獨立非執行董事

余沛恒先生，45歲，於二零一八年五月十一日獲委任為獨立非執行董事。彼主要負責為確保本公司管理的持續有效性提供獨立判斷。余先生為薪酬委員會主席、審核委員會及提名委員會成員。

余先生於二零零一年七月獲英國倫敦大學倫敦國王學院頒授法學學士學位。余先生於二零零四年八月成為香港執業律師，並於二零零五年四月獲准於英格蘭及威爾斯執業。余先生於二零一七年七月獲委任為香港發明創新總會的榮譽法律顧問，於二零一八年一月獲委任為亞洲金融科技師學會榮譽法律顧問，並於二零一八年五月獲委任為粵港澳大灣區科技金融協會的榮譽法律顧問。余先生亦於二零二零年獲認證為註冊金融科技師。

余先生自二零零四年七月至二零零五年八月於肯尼狄律師行擔任助理律師。自二零零五年十一月至二零零六年十月，彼擔任Norton Rose (Services) Limited香港辦事處之律師。彼其後自二零零六年十一月至二零一零年七月擔任富而德律師事務所之律師。其後，余先生於二零一零年七月至二零一五年十二月在工銀國際控股有限公司任職，離職前擔任執行董事、法律部副總法律顧問。余先生自二零一六年一月起一直為律師事務所林余律師事務所的創始合夥人之一。彼自二零一八年三月起亦為律師事務所余沛恒律師事務所的獨資經營者。

余先生自二零一八年五月起獲委任為佰悅集團控股有限公司的獨立非執行董事（該公司股份在聯交所GEM上市，股份代號：8545），並自二零一八年七月至二零二一年十一月獲委任為凱富善集團控股有限公司的獨立非執行董事（該公司股份在聯交所GEM上市，股份代號：8512）。余先生自二零二三年一月起獲委任為南華集團控股有限公司的非執行董事（該公司股份於聯交所主板上市，股份代號：413）。

DIRECTORS AND SENIOR MANAGEMENT PROFILE

董事及高級管理人員簡介

Save as disclosed above, Mr. Yu did not hold other directorship in any other listed or public companies, of which the securities are listed on any securities market in Hong Kong or overseas in the last three years.

Ms. CHOW Chi Ling Janice (周敏玲), aged 42, is an independent non-executive Director. She is responsible for providing independent judgement on our strategy, performance, resources and standard of conduct. Ms. Chow is the chairlady of our audit committee and a member of our remuneration committee and nomination committee.

Ms. Chow obtained a degree of Bachelor of Commerce from The University of Auckland in New Zealand in May 2004. She subsequently obtained a degree of Master of Commerce in Finance from The University of New South Wales in Australia in September 2005. She has become a certified public accountant of the Hong Kong Institute of Certified Public Accountants since January 2010. She was also admitted as a member of Chartered Accountants Australia and New Zealand since November 2021. Ms. Chow has over 15 years of experience in the auditing and financial management industry. Ms. Chow worked as graduate accountant in audit division at Stirling SCI, chartered accountants, from July 2004 to May 2005. From September 2005 to December 2007, she worked at Wong Lam Leung & Kwok C.P.A Limited, with her last position as accountant II. She subsequently joined Moore Stephens Associates Limited in Hong Kong as audit assistant in January 2008 and worked until September 2012, with her last position as an audit supervisor. From February 2013 to July 2016, she worked as assistant finance manager at Boer Power Holdings Limited (stock code: 1685), the shares of which are listed on the Main Board of the Stock Exchange. From October 2016 to December 2016, she was employed by Sky Business Consultants Limited as consulting manager. From January 2017 to February 2021, Ms. Chow served as the chief financial officer and the company secretary of REM Group (Holdings) Limited ("REM Group" (stock code: 1750), the shares of which are listed on the Main Board of the Stock Exchange).

Ms. Chow did not hold other directorship in any other listed or public companies, of which the securities are listed on any securities market in Hong Kong or overseas in the last three years.

除上文所披露者外，余先生於過往三年並無在其證券於香港或海外任何證券市場上市之任何其他上市或公眾公司擔任其他董事職務。

周敏玲女士，42歲，為獨立非執行董事。彼負責就策略、表現、資源及操守標準提供獨立判斷。周女士為審核委員會主席以及薪酬委員會及提名委員會成員。

周女士於二零零四年五月獲新西蘭奧克蘭大學頒授商學學士學位。彼其後於二零零五年九月獲澳洲新南威爾斯大學頒授商學碩士學位（主修金融學）。其自二零一零年一月起成為香港會計師公會之執業會計師。自二零一一年十一月起，彼亦成為澳洲及紐西蘭特許會計師公會會員。周女士於審計及財務管理行業擁有逾15年經驗。周女士自二零零四年七月至二零零五年五月於特許會計師Stirling SCI審核部門任職畢業生會計員。自二零零五年九月至二零零七年十二月，彼於黃林梁郭會計師事務所有限公司任職，其最後的職位為二級會計主任。彼其後於二零零八年一月在香港加入馬施雲聯系有限公司，擔任審計助理，並任職至二零一二年九月，最後職位為審計監督。自二零一三年二月至二零一六年七月，彼擔任博耳電力控股有限公司（股份代號：1685）之助理融資經理，該公司之股份於聯交所主板上市。自二零一六年十月至二零一六年十二月，彼受聘於信佳商業顧問有限公司為顧問經理。自二零一七年一月至二零二一年二月，周女士擔任全達電器集團（控股）有限公司（「全達電器集團」（股份代號：1750），該公司之股份於聯交所主板上市）之財務總監兼公司秘書。

周女士於過往三年並無在其證券於香港或海外任何證券市場上市之任何其他上市或公眾公司擔任其他董事職務。

DIRECTORS AND SENIOR MANAGEMENT PROFILE

董事及高級管理人員簡介

Mr. TUNG Man (董文), aged 50, as appointed as an Independent Non-executive Director on 27 April 2023. He is responsible for providing independent judgement on our strategy, performance, resources and standard of conduct. Mr. Tung is the chairman of our nomination committee and a member of our audit committee and remuneration committee.

Mr. Tung has over 27 years of experience in the banking and finance industry. From October 1997 to August 2000, Mr. Tung worked at Dao Heng Bank Limited, with his last position as consultant personal financial services. From August 2000 to February 2005, Mr. Tung worked at Chekiang First Bank Limited, and subsequently Wing Hang Bank, Limited (after its acquisition of the former bank), with his last position as senior officer. Mr. Tung subsequently worked at the Hong Kong Branch of Bank of Communications Co., Ltd. from February 2005 to October 2015 at which his last position was deputy chief relationship manager of global banking. Mr. Tung was employed as managing director in China Tian Yuan Finance Group from October 2015 to April 2021. Mr. Tung was employed as corporate finance director at Kam Wang (Hong Kong) Investments Company Limited from June 2021 to November 2023. He has been the investment manager of Zhonghui International Securities Ltd. since January 2024. Mr. Tung was appointed as an independent non-executive Director of the Company on 11 May 2018 and retired on 1 February 2021.

Mr. Tung did not hold other directorship in any other listed or public companies, of which the securities are listed on any securities market in Hong Kong or overseas in the last three years.

Company Secretary

Mr. TO Hoi Pan, the chief financial officer of the Company, was appointed as company secretary of the Company (the "Company Secretary") in March 2017. The biographical details of Mr. To are disclosed in the section headed "Directors and Senior Management Profile" in this annual report. For the year ended 31 March 2025, the Company Secretary undertook no less than 15 hours of professional training to update his skills and knowledge.

董文先生，50歲，於二零二三年四月二十七日獲委任為獨立非執行董事。彼負責就策略、績效、資源及行為標準提供獨立判斷。董先生為提名委員會主席以及審核委員會及薪酬委員會成員。

董先生於銀行及金融業擁有逾27年的經驗。自一九九七年十月起至二零零零年八月，董先生任職於道亨銀行有限公司，離職前職位為個人理財服務顧問。自二零零零年八月起至二零零五年二月，董先生任職於浙江第一銀行有限公司，其後任職於華僑永亨銀行有限公司（於其收購前身銀行後），離職前職位為高級職員。董先生其後自二零零五年二月起至二零一五年十月任職於交通銀行有限公司香港分行，離職前職位為全球銀行業務副總客戶關係經理。董先生自二零一五年十月起至二零二一年四月於中國天元金融集團受聘為常務董事。董先生自二零二一年六月起至二零二三年十一月於金泓（香港）投資有限公司擔任公司財務總監。董先生自二零二四年一月於中匯國際證券有限公司擔任投資經理。董先生於二零一八年五月十一日獲委任為本公司獨立非執行董事，並於二零二一年二月一日退任。

董先生於過往三年並無在其證券於香港或海外任何證券市場上市之任何上市或公眾公司擔任任何董事職務。

公司秘書

杜海斌先生，本公司財務總監，於二零一七年三月獲委任為本公司的公司秘書（「公司秘書」）。杜先生的履歷詳情披露於本年報「董事及高級管理人員簡介」一節。截至二零二五年三月三十一日止年度，公司秘書接受不少於15個小時的專業培訓以提升其技能及知識。

DIRECTORS AND SENIOR MANAGEMENT PROFILE

董事及高級管理人員簡介

Senior Management

Ms. FU Man Yin (傅敏賢), aged 39, has joined our Group since July 2014 and was promoted to marketing manager in March 2016. She is mainly responsible for overseeing the sales and marketing activities of our Group. She obtained a degree of Bachelor of Arts from The Chinese University of Hong Kong in December 2009.

Prior joining our Group, Ms. Fu has accumulated experience in marketing in Hong Kong through her employment at Konishi M&E Limited as sales coordinator from August 2009 to April 2012 and BB Technology Limited as assistant to director from August 2013 to December 2013.

Ms. Fu did not hold any directorship in any listed or public companies, of which the securities are listed on any securities market in Hong Kong or overseas in the last three years.

高級管理人員

傅敏賢女士，39歲，於二零一四年七月起加入本集團及於二零一六年三月升任為營銷經理。彼主要負責監督本集團的銷售及營銷活動。彼於二零零九年十二月在香港中文大學取得文學士學位。

加入本集團前，傅女士於二零零九年八月至二零一二年四月在小西機電有限公司擔任銷售統籌及於二零一三年八月至二零一三年十二月在貝彭有限公司擔任董事助理，受聘期間在香港累積了營銷經驗。

傅女士於過往三年並無在其證券於香港或海外任何證券市場上市之任何上市或公眾公司擔任任何董事職務。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Company is committed in maintaining high standards of corporate governance (“CG”). The Board believes that commitment in CG practices will definitely benefit the Shareholders in long term. During the Year, the Company has applied the principles and complied with all the applicable code provisions of the Corporate Governance Code (the “CG Code”) as set out in Appendix 15 to the GEM Listing Rules in force at that time.

The Board considers that good CG is central to safeguarding the interests of the Shareholders and enhancing the performance of the Group. The Board will continuously review and improve the CG practices and standards of the Company to ensure that business activities and decision making processes are regulated in a proper and prudent manner.

With a view to further improving the Company’s CG practices, the following actions were taken in 2025:

- Appointment of non-executive Directors with appropriate management experience to further broaden the collective knowledge, perspective and skill of the Board.
- Appointment of Independent Non-executive Directors (“INEDs”) with appropriate professional accounting qualifications and financial management experience with regulatory entitles to further broaden the collective knowledge, perspective and skill of the Board.
- All members of the audit committee of the Company (“Audit Committee”) are INEDs and at least one of them has appropriate professional accounting qualifications and financial management experience.
- To adopt Board diversity policy to recognise and embrace the benefits of having a diverse Board to enhance the quality of its performance. In designing the Board’s composition, Board diversity has been considered from a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service.

本公司致力於維持高標準的企業管治（「企業管治」）。董事會相信致力企業管治常規無疑會為股東帶來長期利益。於本年度，本公司已採用當時生效的GEM上市規則附錄十五所載企業管治守則（「企業管治守則」）的原則並遵守所有適用守則條文。

董事會認為良好的企業管治乃保障股東權益及提高本集團表現的關鍵。董事會將持續檢討及改進本公司的企業管治常規及準則，以確保業務活動及決策制訂過程以適當審慎方式規管。

為進一步改進本公司的企業管治常規，已在二零二五年採取以下行動：

- 聘請具備適當管理經驗的非執行董事，以進一步拓闊董事會的集體知識、觀點及技能。
- 聘請具備適當專業會計資格及財務管理經驗並擁有監管權利的獨立非執行董事（「獨立非執行董事」），以進一步拓闊董事會的集體知識、觀點及技能。
- 本公司審核委員會（「審核委員會」）全體成員均為獨立非執行董事，且其中至少有一名具備適當專業會計資格及財務管理經驗。
- 採納董事會成員多元化政策以確定並深信董事會成員多元化對提升其表現質素裨益良多。在設計董事會組成時，已從眾多方面考慮董事會成員多元化，包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識及服務年期。

CORPORATE GOVERNANCE REPORT

企業管治報告

Code of Conduct Regarding Securities Transactions by Directors

The Company has adopted the required standard of dealing, as set out in Rules 5.48 to 5.67 of the GEM Listing Rules ("the Model Code") as the code of conduct regarding securities transactions by Directors. Following specific enquiry by the Company, all the Directors have confirmed that they have complied with the required standard as set out in the Model Code and its code of conduct regarding directors' securities transactions during the Year.

The Board

The Board focuses on the overall strategic development and is also responsible for monitoring the financial performance, risk management and the internal controls of the Group. With a wide range of expertise and a balance of skills, the INEDs bring independent judgement on issues of strategic direction, development, performance and risk management through their contribution at Board meetings and committees work.

The Group is keen to strengthen its market position and generate value for its investors while constantly looking out for its stakeholders to attain sustainable development. The Group formulates and implements the following strategies and plans to achieve its objectives and value.

- The Board encourages its members to discuss the underlying value of its culture at board meetings to align and improve its strategies;
- The Group provides sufficient resources to execute its strategies;
- The management teams report to the Board at least every quarter so that the Board can regularly evaluate the core value of its culture;
- Open communication is always available between the Board and the Company's workforce;
- The Board periodically monitors the Company's conduct and encourages holding the responsible individuals accountable where any misalignment occurs;

董事進行證券交易的行為守則

本公司已採納GEM上市規則第5.48至5.67條列載之規定交易標準(「標準守則」)，作為董事進行證券交易的行為守則。本公司進行具體查詢後，全體董事均已確認彼等於本年度已遵守標準守則所載的規定準則及其董事進行證券交易的行為守則。

董事會

董事會專注於整體策略發展，亦負責監察本集團的財務表現、風險管理及內部監控。憑藉廣泛的專業知識及均衡的技能，獨立非執行董事透過在董事會會議及委員會工作中作出貢獻，對策略方向、發展、績效及風險管理等議題提供獨立判斷。

本集團致力鞏固其市場地位及為投資者創造價值，同時不斷尋求持份者以實現可持續發展。本集團制定及實施以下策略及計劃以實現其目標及價值。

- 董事會鼓勵其成員於董事會會議上討論其文化的相關價值，以調整及改善其策略；
- 本集團提供充足資源以執行其策略；
- 管理團隊至少每季度向董事會匯報一次，以便董事會可定期評估其文化的核心價值；
- 董事會與本公司員工之間一直保持開放的溝通；
- 董事會定期監察本公司的行為，並鼓勵在出現任何不一致情況時對負責人士問責；

CORPORATE GOVERNANCE REPORT

企業管治報告

- Share option scheme is available for the Board to provide incentives for any relevant parties in future;
- The Board will assess any significant acquisitions and disposals and approve the public release of periodic financial results;
- Management teams regularly review the remuneration policies of the employees; and
- The Group maintains continuous communication with the stakeholders to understand the potential impacts of its culture and strategy.
- 購股權計劃可供董事會於日後向任何有關人士提供獎勵；
- 董事會將評估任何重大收購及出售事項，並批准公開發佈定期財務業績；
- 管理團隊定期檢討僱員薪酬政策；及
- 本集團與持份者保持持續溝通，以了解其文化及策略的潛在影響。

Appointment and re-election of Directors

All of the Directors have service agreements or letters of appointment and the details of their terms are set out in the Report of the Directors on pages 37 to 48 of this annual report. All Directors are subject to re-election by shareholders at the annual general meeting. Retiring Directors are eligible for re-election and re-election of retiring Directors at annual general meetings is dealt with by separate individual resolutions. Where vacancies arise at the Board, candidates are proposed and put forward to the Board by the nomination committee of the Company (the "Nomination Committee") as more fully explained below under the section on Nomination Committee of this annual report.

Board Composition

As at the date of this report, the Board has three executive Directors; one Non-executive Directors; and three INEDs, as shown on pages 24 to 30 of this annual report. Biographies of the Company's Directors are shown on pages 13 to 18 of this annual report.

INEDs ensure the Board accounts for the interest of all shareholders and subject matters are considered objectively. The Board considers all of the INEDs to be independent. INEDs have accounted for 43% of the full Board.

委任及重選董事

全體董事均有訂立服務協議或委任函，彼等的任期詳情載於本年報第37至48頁的董事會報告書。全體董事均須由股東於股東週年大會上重選。退任董事合資格膺選連任，且於股東週年大會上重選退任董事由獨立個別決議案處理。倘董事會出現空缺，則由本公司提名委員會（「提名委員會」）提名候選人並提呈董事會，更多詳情於本年報下文的提名委員會一節闡述。

董事會組成

誠如本年報第24至30頁所述，於本報告日期，董事會有三名執行董事；一名非執行董事；及三名獨立非執行董事。本公司的董事履歷載於本年報第13至18頁。

獨立非執行董事確保董事會為全體股東的利益行事，並已客觀考慮標的事項。董事會認為全體獨立非執行董事均屬獨立。獨立非執行董事佔董事會全體成員的43%。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Board established the following mechanisms to increase the credibility of independent views.

- Directors are entitled to seek external independent legal and other professional advice for performing their duties. Separate independent professional advice is always available upon their request;
- The Board (led by an INED) has conducted evaluation of the directors' (including INEDs) performance every half year through questionnaires, interviews and/or observations. Criteria for evaluation include (i) board meeting attendance; (ii) whether they actively participated in discussion; (iii) whether they had the motivation and integrity required; (iv) whether they had or were capable to devote sufficient time to make contributions to the Group; (v) whether they had the business experience and skills to effectively oversee the management; and (vi) whether they were independent. The aforementioned criteria are for by no means exhaustive or decisive. Management, external advisers and key stakeholders such as shareholders are also encouraged to provide useful feedback;
- The composition of the Board consisted of three INEDs, which accounted for 3/7 of the Board;
- The Chairman welcomes any nomination of directors. The Board deploys multiple channels for identifying suitable candidates, including directors' referrals, management, advisors of the Group and external executive search firms. Candidates will be shortlisted by the Nomination Committee and the Nomination Committee will evaluate the candidate based on the aforementioned criteria. The Board has the final authority to determine suitable candidates to be elected as directors; and
- The Group has received annual written confirmation from each of the INEDs in respect of their independence in accordance with the independence guidelines set out in Rule 5.09 of the Listing Rules.

董事會已建立以下機制，以提高獨立意見的可信度。

- 董事有權就履行其職責尋求外部獨立法律及其他專業意見。如有需要可尋求獨立專業意見；
- 董事會（由一名獨立非執行董事領導）每半年透過問卷、面談及／或觀察對董事（包括獨立非執行董事）的表現進行評估。評估標準包括(i)董事會會議出席率；(ii)是否積極參與討論；(iii)是否具有所需的動機及誠信；(iv)彼等是否已經或能夠投入足夠時間為本集團作出貢獻；(v)彼等是否具備有效監督管理層的業務經驗及技能；及(vi)彼等是否獨立。上述標準並非詳盡無遺，亦不具決定性作用。我們亦鼓勵管理層、外部顧問及主要持份者（如股東）提供有用的反饋；
- 董事會由三名獨立非執行董事組成，佔董事會人數的七分之三；
- 主席歡迎任何董事提名。董事會採用多種渠道物色合適候選人，包括董事推薦、管理層、本集團顧問及外部獵頭公司。提名委員會將篩選候選人，而提名委員會將根據上述標準評估候選人。董事會有最終權力決定合適的董事候選人；及
- 本集團已接獲各獨立非執行董事根據上市規則第5.09條所載獨立性指引就其獨立性發出的年度書面確認。

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Chairman and the Chief Executive Officer

The Chairman and the chief executive officer of the Company (the “Chief Executive Officer”) is Mr. LI Wai Keung.

The Directors recognise the importance of good corporate governance in management and internal procedures so as to achieve effective accountability. During the Year and up to the date of this report, the Group has complied with the CG Code, except for the deviation from the code provision A.2.1 of the CG Code. Mr. Li is the Chairman and the Chief Executive Officer and he has been managing the Group’s business and supervising the overall operations of the Group since 2004. The Directors consider that vesting the roles of the Chairman and the Chief Executive Officer in Mr. Li is beneficial to the management and business development of the Group and will provide a strong and consistent leadership to the Group. The Board will continue to review and consider splitting the roles of the Chairman and the Chief Executive Officer at a time when it is appropriate and suitable by taking into account the circumstances of the Group as a whole.

Induction, Information and ongoing Development

All the Directors were kept informed on a timely basis of major changes that may have affected the Group’s business, including relevant rules and regulations. During the Year, all Directors have participated in continuous professional development to develop and refresh their knowledge and skills in accordance with code provision A.6.5 contained in the CG Code.

主席及行政總裁

主席及本公司行政總裁（「行政總裁」）為李偉強先生。

董事深明在管理及內部程序方面奉行良好企業管治以實行有效問責制度的重要性。於本年度及截至本報告日期，本集團已遵守企業管治守則，惟偏離企業管治守則的守則條文第A.2.1條除外。李先生為主席兼行政總裁，自二零零四年起一直管理本集團業務及監督本集團整體營運。董事認為，由李先生擔任主席及行政總裁的角色有利於本集團的管理及業務發展，並將為本集團提供強而有力及貫徹一致的領導。董事會將繼續在考慮本集團整體情況後於恰當及合適時候檢討及考慮區分主席及行政總裁的角色。

入職培訓、資訊及持續發展

所有董事均保持適時通報可能影響本集團業務的重大變化，包括相關規則及法規。於本年度，所有董事均已根據企業管治守則所載守則條文第A.6.5條參加持續專業發展以發展及更新其知識及技能。

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All of the Directors have also provided to the Company their records of training attended or fulfillment of ongoing development for the Year, the information of which has been entered in the register of directors' training records maintained and updated by the Company from time to time. The following summarises the compliance status of all Directors in respect of code provision A.6.5 during the Year:

所有董事亦均已向本公司提供其於本年度所參加的培訓記錄或達到的持續發展，有關資料已記錄於本公司不時保存及更新之董事培訓記錄登記冊。以下概述所有董事於本年度遵守守則條文第A.6.5條之情況：

		In compliance with Code A.6.5 遵守守則 第A.6.5條
Name of Directors	董事姓名	
Executive Directors	執行董事	
Mr. Li Wai Keung (<i>Chairman and Chief Executive Officer</i>)	李偉強先生(主席及行政總裁)	✓
Mr. To Hoi Pan	杜海斌先生	✓
Ms. Lee Kwai Fong	李桂芳女士	✓
Non-executive Directors	非執行董事	
Mr. Chu Wai Tak	朱偉德先生	✓
Independent Non-executive Directors	獨立非執行董事	
Mr. Yu Pui Hang	余沛恒先生	✓
Ms. Chow Chi Ling Janice	周緻玲女士	✓
Mr. Tung Man	董文先生	✓

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Role and Responsibilities of the Board

The Board delegated appropriate aspects of its management and administrative functions to management. It also give clear directions as to the powers of management, in particular, with respect to the matters that management must report back and obtain prior approval from the Board before making decisions or entering into any commitments on behalf of the Company.

To assist in fulfilling its duties and responsibilities, the Board established three committees, namely Audit Committee, Remuneration Committee and Nomination Committee.

Board Process

All the Directors are regularly updated on the governance and regulatory matters. There is an established procedure for Directors to obtain independent professional advice at the expense of the Company in the furtherance of their duties. The Company has also arranged appropriate director and officer liability insurance to cover any potential legal actions that might be taken against its Directors.

The Board meets regularly throughout the Year to review the overall strategies and monitor the operations as well as the financial performance of the Group. Notice of at least 14 days has been given to all Directors for all regular Board meetings and the Directors can include matters for discussion in the agenda whenever they consider appropriate and necessary. Agenda and accompanying Board paper in respect of regular Board meetings are despatched in full to all Directors within a reasonable time before the meeting. Directors have to declare their direct or indirect interests, if any, in any proposals or transactions to be considered by the Board at Board meetings and abstain from voting as appropriate. Draft minutes of all Board meetings are circulated to Directors for comment within a reasonable time prior to confirmation.

董事會之職能及責任

董事會將適當管理及行政職能授予管理層。其亦就管理權力(尤其是管理層須於代表本公司作出決策或作出任何承諾前向董事會報告及取得其事先批准之事宜)作出明確指示。

為協助履行其職責及責任，董事會已成立三個委員會，即審核委員會、薪酬委員會及提名委員會。

董事會程序

所有董事均定期獲得有關管治及監管等事宜的更新資訊。董事可按照既定程序，尋求獨立專業意見，以協助履行其職責，費用由本公司承擔。本公司亦已就可能針對其董事之任何潛在法律訴訟安排適當董事及高級人員責任保險保障。

董事會於本年度內定期舉行會議檢討整體策略及監督本集團之營運以及財務表現。已就所有定期董事會會議向所有董事發出至少14日之通知及董事可於其認為適當及必要時將有關事宜納入議程以供討論。定期董事會會議之議程及隨附董事會文件於會議前合理時間內全部寄發予所有董事。董事須聲明其於董事會將於董事會會議上考慮之任何建議或交易中之直接或間接權益(如有)及適當放棄投票。所有董事會會議之草擬會議記錄於確認前之合理時間內向董事傳閱以供發表意見。

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Minutes of Board meetings and meetings of Board committees are kept by the Company Secretary. All Directors have free access to board paper and related materials, enabling the Board to make informed decision on matters place before. During the Year and up to the date of this report, eight Board meetings were held and the attendance details are as follows:

董事會會議及董事委員會會議之會議記錄由公司秘書保管。所有董事可自由查閱董事會文件及有關資料以令董事會事先就有關事宜作出知情決定。於本年度及截至本報告日期，董事會舉行八次會議及出席詳情如下：

Name of Directors	董事姓名	Board meeting attended during the period covered under this annual report 在本年報涵蓋的期間出席的董事會會議
Executive Directors	執行董事	
Mr. Li Wai Keung (<i>Chairman and Chief Executive Officer</i>)	李偉強先生(主席及行政總裁)	4/5
Mr. To Hoi Pan	杜海斌先生	5/5
Ms. Lee Kwai Fong	李桂芳女士	5/5
Non-executive Directors	非執行董事	
Mr. Chu Wai Tak	朱偉德先生	5/5
Independent Non-executive Directors	獨立非執行董事	
Mr. Yu Pui Hang	余沛恒先生	5/5
Ms. Chow Chi Ling Janice	周緻玲女士	5/5
Mr. Tung Man	董文先生	5/5

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Board's Committees

The Board has established three committees, namely Audit Committee, Remuneration Committee and Nomination Committee. Each of them has specific terms of reference to consider matters relating to specific areas and to advise the Board on such matters. INEDs play a significant role in these committees to ensure that independent and objective views are taken. The list of the Chairman and members of each Board committee is set out on pages 28 to 30 of this annual report.

Audit Committee

The Audit Committee was established in compliance with Rules 5.28 to 5.33 of the GEM Listing Rules and code provision C.3.3 of the CG Code. The main duties of the Audit Committee are to assist the Board in reviewing the Company's financial information, overseeing the Group's financial reporting system, risk management and internal control systems, reviewing and monitoring the effectiveness of the scope of audit and making recommendation to the Board on the appointment of external auditors.

The Audit Committee currently consists of three members, namely Ms. Chow Chi Ling Janice (the Chairlady of the Audit Committee), Mr. Yu Pui Hang and Mr. Tung Man, all being independent non-executive Directors. No member of the Audit Committee is a member of the former or existing independent auditor of the Company. The Audit Committee has reviewed this annual report, including the audited consolidated results of the Group for the year ended 31 March 2025.

董事委員會

董事會已成立三個委員會，即審核委員會、薪酬委員會及提名委員會。彼等各自均有特定的職權範圍，以審議有關特定領域的事宜並就該等事宜向董事會提供意見。獨立非執行董事在該等委員會中發揮重要作用，以確保採取獨立及客觀意見。主席及各董事委員會成員的名單載於本年報第28至30頁。

審核委員會

已遵照GEM上市規則第5.28至5.33條以及企業管治守則之守則條文第C.3.3條成立審核委員會。審核委員會之主要職責為協助董事會審閱本公司之財務資料、監管本集團之財務申報系統、風險管理及內部監控系統，檢討及監督審計範圍之效用以及就委任外聘核數師向董事會作出推薦意見。

審核委員會現時包括三名成員，即周緻玲女士（審核委員會主席）、余沛恒先生及董文先生（均為獨立非執行董事）。概無審核委員會成員為本公司前任或現任獨立核數師之成員。審核委員會已審閱本年報，包括本集團截至二零二五年三月三十一日止年度之經審核綜合業績。

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According to the current terms of reference, the Audit Committee shall meet at least four times for a financial year. The Audit Committee held a meeting 27 June 2025 (i) review and approve the annual financial results in respect of the year ended 31 March 2025; (ii) discuss and consider the significant issues on the financial reporting, operational and compliance controls, the effectiveness of the risk management and internal control systems; and (iii) review the appointment of external auditors and relevant scope of works. The record of attendance of each member of the Audit Committee is set out as follows:

根據當前之職權範圍，審核委員會須於一個財政年度內舉行至少四次會議。審核委員會於二零二五年六月二十七日舉行會議以(i)審閱及批准截至二零二五年三月三十一日止年度之全年財務業績；(ii)討論及考慮有關財務申報、營運及合規控制、風險管理及內部監控系統之效用之重大事宜；及(iii)檢討外聘核數師之委任及有關工作範圍。審核委員會各成員之出席記錄載列如下：

Name of members of the Audit Committee	審核委員會成員姓名	Meeting attended/ eligible to attend 出席／合資格 出席會議
Ms. Chow Chi Ling Janice	周緻玲女士	4/4
Mr. Yu Pui Hang	余沛恒先生	4/4
Mr. Tung Man	董文先生	4/4

Remuneration Committee

The Remuneration Committee currently consists of three members, namely Mr. Yu Pui Hang (the Chairman of the Remuneration Committee), Ms. Chow Chi Ling Janice and Mr. Tung Man, all being independent non-executive Directors.

薪酬委員會

薪酬委員會現時包括三名成員，即余沛恒先生（薪酬委員會主席）、周緻玲女士及董文先生（均為獨立非執行董事）。

The primary duties of the Remuneration Committee are to make recommendation to the Board on the overall remuneration policy and structure relating to all Directors and senior management of the Group; review performance-based remuneration; and ensure none of the Directors or any of his/her associates (as defined in the GEM Listing Rules) determine his/her own remuneration.

薪酬委員會之主要職責為就本集團所有董事及高級管理層的整體薪酬政策及架構向董事會作出推薦意見；審閱以表現為基礎的薪酬；及確保概無董事或其任何聯繫人（定義見GEM上市規則）釐定其本身薪酬。

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The record of attendance of each member of the Remuneration Committee is set out as follows: 薪酬委員會各成員之出席記錄載列如下：

Name of members of the Remuneration Committee	薪酬委員會成員姓名	Meeting attended/ eligible to attend 出席／合資格出席會議
Mr. Yu Pui Hang	余沛恒先生	1/1
Ms. Chow Chi Ling Janice	周緻玲女士	1/1
Mr. Tung Man	董文先生	1/1

Details of emoluments of the Directors for the year are set out in note 8 to the consolidated financial statements for the Year in this annual report ("Consolidated Financial Statements"). 有關董事於年內之薪酬詳情載於本年報內本年度綜合財務報表(「綜合財務報表」)附註8。

The remuneration of member of the senior management (excluding Directors) by band for the year ended 31 March 2025 is set out below: 截至二零二五年三月三十一日止年度，高級管理層成員(不包括董事)按範圍劃分之薪酬載列如下：

Remuneration bands	薪酬範圍人數	Number of person(s) 人數
HK\$500,000 to HK\$1,000,000	500,000 港元至 1,000,000 港元	3

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Nomination Committee

The Nomination Committee consists of three members, namely Mr. Tung Man (the Chairman of the Nomination Committee), Mr. Yu Pui Hang and Ms. Chow Chi Ling Janice, all being independent non-executive Directors.

The primary duties of the Nomination Committee are to review the structure, size, composition and diversity of the Board at least annually; identify individuals suitably qualified to become Board members; assess the independence of independent non-executive Directors; and make recommendations to the Board on relevant matters relating to the appointment or reappointment of Directors. Upon the establishment of the Nomination Committee, the Board has adopted a policy of diversity of the Board. Accordingly, selection of Board members should be based on a range of diversified perspective, including without limitation, gender, age, cultural and educational background, professional experience, skills, knowledge and length of service.

The record of attendance of each member of the Nomination Committee is set out as follows:

提名委員會

提名委員會包括三名成員，即董文先生（提名委員會主席）、余沛恒先生及周緻玲女士（均為獨立非執行董事）。

提名委員會之主要職責為至少每年檢討董事會架構、規模、組成及多元化；物色合資格成為董事會成員的適任人士；評核獨立非執行董事的獨立性；及就董事委任或重新委任的相關事宜向董事會提出建議。於成立提名委員會後，董事會已採納董事會成員多元化政策。因此，應基於多元化角度範圍選擇董事會成員，包括但不限於性別、年齡、文化及教育背景、專業經驗、技能、知識及服務年期。

提名委員會各成員之出席記錄載列如下：

Name of members of the Nomination Committee	提名委員會成員姓名	Meeting attended/ eligible to attend 出席／合資格出席會議
Mr. Tung Man	董文先生	1/1
Mr. Yu Pui Hang	余沛恒先生	1/1
Ms. Chow Chi Ling Janice	周緻玲女士	1/1

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Risk Management and Internal Control

The Company conducts an annual review on whether there is a need for an internal audit department. Given the Group's simple operating structure, as opposed to a separate internal audit department, the Board is directly responsible for the establishment, maintenance and review of the Group's system of internal controls and risk management throughout the Year and their effectiveness. The Company has engaged an external independent professional advisory firm (the "Independent Advisor") to review the effectiveness and adequacy of risk management and internal control systems in the Year so as to ensure the effectiveness and adequacy of risk management and internal controls system. The Independent Advisor had reviewed and analysed all material controls of the Group, including financial, operational and compliance controls and their associated risks. The relevant reports from the Independent Advisor were presented to and reviewed by the Audit Committee and the Board.

In compliance with code provision D.2.6 of the CG Code, the Board adopted a whistleblowing policy. It provides employees and the relevant third parties who deal with the Group (e.g. customers, suppliers, creditors and debtors) with guidance and reporting channels on reporting any suspected improprieties in any matters related to the Group directly addressed to the designated person.

The chairman of the Audit Committee is designated to receive the relevant complaints for this purpose. All reported matters will be investigated independently and, in the meantime, all information received from a whistleblower and its identity will be kept confidential. The Board and the Audit Committee will periodically review the whistleblowing policy and mechanism to improve its effectiveness.

The Board considered the risk management and internal control systems of the Group to be adequate and effective for the Year. The Board also conducted a review of the adequacy of resources, qualifications and experience of staff of the Group's accounting and financial reporting function, and their training programs and budget which are considered to be adequate for the Year.

風險管理及內部監控

本公司就是否需要內部審核部門進行年度檢討。鑒於本集團之簡單營運架構，與獨立內部審核部門相反，董事會於本年度內直接負責制定、維護及檢討本集團之內部監控及風險管理系統及其效用。本公司已於本年度委聘外部獨立專業顧問公司（「獨立顧問」）檢討風險管理及內部監控系統是否有效及充足，以確保風險管理及內部監控系統之效用及充足性。獨立顧問已檢討及分析本集團之所有重大控制，包括財務、營運及合規控制以及其相關風險。獨立顧問之相關報告已提呈予審核委員會及董事會並獲其審閱。

為遵守企業管治守則的守則條文第D.2.6條，董事會已採納舉報政策。該政策為僱員及與本集團有業務往來的相關第三方（如客戶、供應商、債權人及債務人）提供指引及舉報渠道，以直接向指定人士舉報與本集團有關的任何可疑不當事宜。

審核委員會主席獲指派就此接收相關投訴。所有舉報事項將進行獨立調查，同時，所有自舉報人收到的資料及其身份將保密。董事會及審核委員會將定期檢討舉報政策及機制以提高其有效性。

董事會認為，於本年度，本集團之風險管理及內部監控系統屬充足及有效。董事會亦已檢討於本年度本集團會計及財務申報職能部門之資源、員工資歷及經驗以及其培訓計劃及預算之充足性，並認為上述各項均充足。

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Whistle-Blowing Policy

The Company has put in place whistleblowing policy which applies to all the directors and employees of the Group and any parties who deal with the Group. The policy is designed to provide the employees and any external parties with confidential whistleblowing channels to report to the Group the actual or suspected illegal activities and misconducts in corporate financial reporting, internal control or other areas. Whistle-blowers are able to contact the Board directly through the contact method provided on the Company's website. The identity of the whistle-blower and all the concerns or irregularities raised will be treated with confidence and every effort will be made to ensure that confidentiality is maintained throughout the process. The Audit Committee, which is responsible for oversight and monitoring of the whistle-blowing policy and mechanism, will make decisions on further actions (if needed). The Company is also committed to ensuring the protection of the whistle-blower against detrimental or unfair treatment.

Anti-Corruption Policy

The Group does not tolerate any corruption, bribery, extortion, fraud or money laundering during the course of its business activities. As such, it has formulated an anti-corruption policy (the "Anti-Corruption Policy") which prohibits all forms of corruption practice by making reference to the relevant laws and regulations. The Anti-Corruption Policy forms an integral part of the Group's corporate governance framework, which sets out the specific behavioural guidelines that the employees of the Group must follow to combat corruption. The Anti-Corruption Policy is reviewed and updated on a regular basis to align with the applicable laws and regulations as well as the industry best practices. All the employees are informed and expected to act with integrity, impartiality and honesty. We encourage and provide directors and senior management with professional training sessions and seminars covering corporate governance, business development and strategy and anti-corruption to enrich and strengthen their professional and business knowledge.

舉報政策

本公司已制定舉報政策，其適用於本集團全體董事及員工及任何與本集團有往來者。該政策旨在為員工及任何外部人士提供保密的舉報渠道，以就企業財務彙報、內部監控或其他方面的實際或涉嫌違法或不當行為向本集團舉報。舉報人可透過本公司網站提供的聯絡方式直接與董事會聯繫。舉報人的身份及其所提出的所有關注事項或違規行為將得以保密，本公司將盡一切努力確保整個舉報過程保密。審核委員會負責監督及管理舉報政策及機制，並就進一步行動作出決策（如有需要）。本公司亦致力於確保舉報人免受不利或不公平對待。

反貪污政策

本集團絕不容忍其業務活動過程中出現任何貪污、賄賂、勒索、欺詐或洗黑錢行為。因此，其已參照相關法律及法規制定反貪污政策（「反貪污政策」），禁止任何形式的貪污行為。反貪污政策構成本集團企業管治框架的一部分，其載列本集團員工必須遵守的具體行為指引，以打擊貪污。反貪污政策會定期檢討及更新，以符合適用法律法規及行業最佳常規。本集團告知及期望所有僱員以廉潔正直、公平及誠實的態度行事。我們鼓勵並為董事及高級管理層提供專業培訓課程及研討會，內容涵蓋企業管治、業務發展與策略以及反腐敗，以豐富及加強他們的專業及業務知識。

CORPORATE GOVERNANCE REPORT

企業管治報告

Dividend Policy

The Company formulated the Dividend Policy to set out the principles for the Board to consider before making any dividend distribution. In deciding whether to propose a dividend and in determining the dividend amount, the Board shall take into account, included but not limited to: (i) the general financial condition of the Group; (ii) working capital and debt level of the Group; (iii) future cash requirements and availability for business operations, business strategies and future development needs; and (iv) any other factors that the Board deems appropriate.

After considering the plan and proposal of the management, the Board may, at its discretion, propose or decide to distribute interim dividends. Final dividends shall be proposed to the Shareholders for approval.

Auditor's Remuneration

During the year, the remuneration paid to the external auditors of the Company, CCTH CPA Limited, in respect of audit services for the Year amounted to HK\$620,000.

Respective Responsibilities of Directors and Auditors

The Directors are responsible for the preparation of the financial statements, which give a true and fair view of the state of affairs of the Company and comply with the requirement of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) ("Hong Kong Companies Ordinance") and the applicable disclosure provisions of the GEM Listing Rules. The auditors are responsible for forming an independent opinion, based on the audit, on the financial statements prepared by the Directors and reporting the opinion solely to the Shareholders. The Independent Auditor's Report is set out on pages 49 to 57 of this annual report.

股息政策

本公司已制定股息政策，列出原則以供董事會在進行任何股息分派前考慮。於決定是否提議派息及釐定股息金額時，董事會應考慮（包括但不限於）：(i) 本集團的總體財務狀況；(ii) 本集團的營運資金及負債水平；(iii) 未來的現金需求及業務營運、業務策略及未來發展上的可用現金；及(iv) 董事會認為適合的任何其他因素。

在考慮管理層的計劃及建議後，董事會可酌情提議或決定派發中期股息。末期股息須提交股東批准。

核數師酬金

年內，就本年度的核數服務向本公司的外聘核數師中正天恆會計師有限公司支付的酬金為620,000港元。

董事及核數師各自的責任

董事須負責編製真實而公平地反映本公司事務的財務報表，並遵守香港法例第622章公司條例（「香港公司條例」）的規定及GEM上市規則的適用披露條文。核數師須負責根據審計就董事編製的財務報表形成獨立意見，並僅向股東匯報意見。獨立核數師報告載於本年報第49至57頁。

CORPORATE GOVERNANCE REPORT

企業管治報告

Investor and Shareholder Relation

The Company endeavors to continue maintaining a high level of transparency in communicating with Shareholders and the investment community at large. Briefings and meetings with institutional investors and analysts are conducted regularly. The Company is committed to maintaining an open and effective investor communication policy and to update investors on relevant regulatory requirements.

Financial information and all shareholder corporate communications of the Company are made available on the Company's website at <http://www.amusegroupholding.com> and updated regularly on a timely basis.

The Board and management shall ensure shareholders' right and all shareholders are treated equally and fairly. The Company will announce and publish its quarterly, interim and annual results in a timely manner, which is well before the time limits set out in the GEM Listing Rules. Separate resolutions will be proposed at the general meetings on each substantially separate issue, including the re-election of individual Directors, if any.

The annual general meeting will provide an opportunity for direct communication between the Board and the Shareholders.

The Company regards the annual general meeting as an important event in which the Chairman and all Directors will make an effort to attend. External auditors shall also be invited to attend the Company's annual general meeting and are also available to assist the Directors in addressing queries from Shareholders relating to the conduct of the audit and the preparation and content of the auditors' report. All Shareholders are given prior notice on a timely basis together with a detailed agenda. The Board, according to the GEM Listing Rules, will conduct voting at the forthcoming annual general meeting ("AGM") by poll. The results of the Company will be declared at the meeting, and announced timely on the Stock Exchange's website and the Company's website.

投資者及股東關係

本公司與股東及投資界溝通時，一直盡量保持高透明度。本公司定期與機構投資者及分析家舉行簡報會及會議。本公司致力按相關監管規定維持公開有效的投資者溝通政策，並向投資者提供最新資料。

財務資料及本公司的所有股東企業通訊均可於本公司網站<http://www.amusegroupholding.com>查閱，並會及時定期更新。

董事會及管理層須確保股東權利，且全體股東均獲公平公正對待。本公司將早於GEM上市規則載列的時限前及時宣佈及刊發其季度、中期及年度業績。於股東大會上將就每項重大個別事項提呈個別決議案，包括重選個別董事(如有)。

股東週年大會將為董事會與股東提供直接溝通機會。

本公司視股東週年大會為重要事項，主席及全體董事均盡可能出席。外聘核數師亦獲邀出席本公司的股東週年大會，並可協助董事應對股東就核數行為及核數師報告的編製及內容所提出的查詢。所有股東均獲及時提前通知並附上詳細的議程。根據GEM上市規則，董事會將於應屆股東週年大會(「股東週年大會」)上進行投票表決。本公司將於大會上宣佈業績，並及時於聯交所網站及本公司網站上公佈。

CORPORATE GOVERNANCE REPORT

企業管治報告

Shareholders' Rights

Procedures for convening an extraordinary general meeting and putting forward proposals at Shareholders' meeting.

Any Shareholder(s) individually or collectively holding 10% or more of the Company's total issued share capital shall be entitled to request the Board in writing to convene an extraordinary general meeting. Upon receiving such request, the Board shall issue a notice of extraordinary general meeting within 21 days and hold an extraordinary general meeting within two months from the receipt of such request. If within 21 days of the receipt of such request the Board fails to proceed to convene such meeting, the Shareholder(s) proposing to convene an extraordinary general meeting in writing may himself/herself (themselves) convene an extraordinary general meeting in the same manner.

Procedures for Shareholders to put enquires to the Board

Shareholders must prove to the Board that they really own the equity interests of the Company (e.g. by proving shareholding documents etc.). The Company suggests Shareholders should submit their enquiries in writing (including by email, facsimile and mail) and provide sufficient contact details so that the Company can process their enquiries in a proper and timely manner.

Shareholders may contact the Company via the following means:

Address: Flat B, 33/F., Plaza 88
No. 88 Yeung Uk Road
Tsuen Wan, New Territories
Hong Kong
Email: info@amusegroupholding.com
Tel No.: (852) 3702 3276
Fax No.: (852) 3959 0091

股東權利

召開股東特別大會並於股東大會上提呈議案的程序。

任何個別或共同持有本公司已發行股本總額10%或以上的股東將有權以書面形式要求董事會召開股東特別大會。於接獲有關要求後，董事會須於21日內發出股東特別大會通知，並自接獲有關要求起兩個月內舉行股東特別大會。倘董事會於接獲有關要求21日內未能召開有關會議，則書面提呈召開股東特別大會的股東可以相同方式自行召開股東特別大會。

股東向董事會提出諮詢的程序

股東須向董事會證明彼等確實擁有本公司的股權（例如通過提供股東文件等）。本公司建議股東應以書面形式（包括通過電子郵件、傳真及郵寄）提交彼等的諮詢，並提供足夠聯繫方式，從而讓本公司可適當及時地處理彼等的諮詢。

股東可透過以下方式與本公司聯繫：

地址：香港
新界荃灣
楊屋道88號
Plaza 88 33樓B室
電郵：info@amusegroupholding.com
電話號碼：(852) 3702 3276
傳真號碼：(852) 3959 0091

CORPORATE GOVERNANCE REPORT

企業管治報告

Corporate Governance Functions

The Board is responsible for performing the duties on corporate governance function as set out below:

- To develop and review the Company's policies and practices on corporate governance;
- To review and monitor the training and continuous professional development of Directors and senior management;
- To review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- To develop, review and monitor the code of conduct and compliance manual applicable to employees and Directors; and
- To review the Company's compliance with the CG Code and disclosure in the corporate governance report.

企業管治職能

董事會須負責履行下文所載企業管治職能的職責：

- 制定及審閱本公司有關企業管治的政策及常規；
- 檢討及監察董事及高級管理層的培訓及持續專業發展；
- 檢討及監察本公司有關法律及監管規定的合規政策及常規；
- 制定、審閱及監察適用於僱員及董事的行為守則及合規手冊；及
- 檢討本公司企業管治守則的遵守情況及企業管治報告的披露情況。

REPORT OF THE DIRECTORS

董事會報告書

The Board is pleased to present this report and the Consolidated Financial Statements.

Corporate Reorganisation

The Company was incorporated in the Cayman Islands with limited liability on 16 November 2016. In preparing for the Listing, the Company became the holding company of the companies now comprising the Group which had underwent the Reorganisation (as defined in the Prospectus).

Principal Activities

The principal activity of the Company is investment holding. The major activities of its principal subsidiaries are set out in note 26 to the consolidated financial statements.

Business Review

A review of the Group's business during the Year is provided in the section headed "Management Discussion and Analysis" on pages 5 to 12 of this annual report. The Group's risk management and internal control system is provided in the section headed "Corporate Governance Report" on pages 19 to 36 of this annual report.

Compliance With the Relevant Laws and Regulations

As the Board is aware, there was no material breach of or non-compliance with the applicable laws and regulations by the Group that has a significant impact on the business and operation of the Group during the Year.

Results and Dividends

The results of the Group for the Year are set out in the Consolidated Financial Statements on pages 58 to 159 of this annual report. The Directors do not recommend the payment of a dividend and resolved not to declare any final dividend in respect of the Year (2024: Nil).

董事會欣然提呈本報告及綜合財務報表。

企業重組

本公司於二零一六年十一月十六日在開曼群島註冊成立為有限公司。為籌備上市，本公司成為經重組（定義見招股章程）後現時組成本集團的公司的控股公司。

主要業務

本公司的主要業務為投資控股。其主要附屬公司的主要業務載於綜合財務報表附註26。

業務回顧

本集團於本年度的業務回顧於本年報第5至12頁「管理層討論及分析」一節提供。本集團的風險管理及內部監控系統則於本年報第19至36頁「企業管治報告」一節提供。

遵守有關法律及法規

據董事會所悉，於本年度，本集團並無重大違反或不遵守適用法律及法規導致對本集團的業務及營運產生重大影響。

業績及股息

本集團於本年度的業績載於本年報第58至159頁綜合財務報表。董事不建議派付股息，並議決不就本年度宣派任何末期股息（二零二四年：無）。

REPORT OF THE DIRECTORS

董事會報告書

Property, Plant and Equipment

Details of the movements in property, plant and equipment of the Group are set out in note 11 to the Consolidated Financial Statements.

Financial Summary

A summary of the results, assets and liabilities of the Group for the latest five financial years is set out on page 160 of this annual report.

Share Capital

Details of movements in the share capital of the Company during the year are set out in note 25.1 to the Consolidated Financial Statements.

Distributable Reserves

As at 31 March 2025, the Company's accumulated loss is approximately HK\$41,172,000 (2024: approximately HK\$40,809,000), calculated in accordance with the Companies Law, Cap. 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands.

Reserves

Details of the movements in the reserves of the Company and the Group during the Year are set out in note 25.1 to the Consolidated Financial Statements of the Group and in the consolidated statement of changes in equity on page 61 of this annual report respectively.

Borrowings

Details of bank borrowings of the Group as at 31 March 2025 are set out in Note 22 to the Consolidated Financial Statements.

物業、廠房及設備

本集團物業、廠房及設備的變動詳情載於綜合財務報表附註11。

財務概要

本集團最近五個財政年度的業績、資產及負債概要載於本年報第160頁。

股本

年內，本公司的股本變動詳情載於綜合財務報表附註25.1。

可供分派儲備

於二零二五年三月三十一日，本公司根據開曼群島公司法第22章（一九六一年第3號法例，經綜合及修訂）計算的累計虧損約為41,172,000港元（二零二四年：約40,809,000港元）。

儲備

於本年度，本公司及本集團的儲備變動詳情分別載於本集團的綜合財務報表附註25.1及本年報第61頁綜合權益變動表。

借款

於二零二五年三月三十一日，本集團的銀行借款詳情載於綜合財務報表附註22。

REPORT OF THE DIRECTORS

董事會報告書

Major Customers and Suppliers

During the year ended 31 March 2025, so far as the Company is aware, the aggregate revenue attributable to our five largest customers and the largest customer accounted for approximately 52.3% and 34.4%, respectively, of the Group's total revenue for the financial year. Purchases from the Group's five largest suppliers accounted for approximately 80.3% of the Group's total purchases for the financial year and the purchase from the largest supplier included therein amounted to approximately 27.3%. None of the Directors, or any of his close associates (as defined under the GEM Listing Rules) or Shareholders (which, to the best knowledge of the Directors, own more than 5% of the Company's issued share capital), had any beneficial interest in the Group's five largest customers or suppliers during the financial year.

Pre-Emptive Rights

There are no pre-emptive rights under the Company's articles of association (the "Articles") or the laws of the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing Shareholders.

Donation

During the Year, the Group did not make any charitable and other donations.

Sufficiency of Public Float

Based on the information that is publicly available to the Company and within the knowledge of the Directors as at the date of this report, the Company has maintained the percentage of public float as prescribed in the GEM Listing Rules for the Year and at any time up to the date of this annual report.

主要客戶及供應商

截至二零二五年三月三十一日止年度，據本公司所知，本集團五大客戶及最大客戶應佔總收益佔本集團於本財政年度的總收益分別約為52.3%及34.4%。向本集團五大供應商的採購量佔本集團於本財政年度的總採購量約80.3%，其中包括向最大供應商的採購量約27.3%。於本財政年度，董事或其任何緊密聯繫人（定義見GEM上市規則）或股東（據董事所知，擁有本公司已發行股本5%以上）概無於本集團的五大客戶或供應商擁有任何實益權益。

優先購買權

根據本公司的組織章程細則（「細則」）或開曼群島法律，概無將強制本公司按比例向現有股東發售新股的優先購買權。

捐款

年內，本集團並無作出任何慈善及其他捐款。

足夠公眾持股量

根據本公司所得公開資料及據董事所悉，於本報告日期，本公司已於本年度及直至本年報日期任何時間維持GEM上市規則規定的公眾持股量百分比。

REPORT OF THE DIRECTORS

董事會報告書

Directors

The Directors of the Company during the Year and up to and including the date of this annual report are:

Executive Directors

Mr. Li Wai Keung (*Chairman and Chief Executive Officer*)

Mr. To Hoi Pan

Ms. Lee Kwai Fong

Non-executive Directors

Mr. Chu Wai Tak

Independent Non-executive Directors

Mr. Yu Pui Hang

Ms. Chow Chi Ling Janice

Mr. Tung Man

Pursuant to Article 112 of the Articles, the Directors shall have the power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy on the Board or as an addition to the existing Board. Any Director appointed by the Board to fill a casual vacancy shall hold office until the next general meeting of members of the Company after his appointment and be subject to re-election at such meeting and any Director appointed by the Board as an addition to the existing Board shall hold office only until the next following AGM of the Company and shall then be eligible for re-election.

Pursuant to Article 108(a) of the Articles, notwithstanding any other provisions in the Articles, at each AGM, one-third of the Directors for the time being (or, if their number is not a multiple of three (3), the number nearest to but not less than one-third) shall retire from office by rotation provided that every Director shall be subject to retirement at an AGM at least once every three years.

董事

本年度及直至本年報日期(包括該日)，本公司董事為：

執行董事

李偉強先生(主席兼行政總裁)

杜海斌先生

李桂芳女士

非執行董事

朱偉德先生

獨立非執行董事

余沛恒先生

周緻玲女士

董文先生

根據細則第112條，董事應有權不時及於任何時間委任任何人士為董事，以填補董事會臨時空缺或作為現有董事會新增成員。任何獲董事會委任以填補臨時空缺的董事任期將直至其獲委任後本公司下屆股東大會為止，並於該大會上進行重選，而任何獲董事會委任加入現有董事會的董事任期僅至本公司下屆股東週年大會為止，屆時將合資格進行重選。

根據細則第108(a)條，儘管細則有任何其他條文，於每屆股東週年大會上，在任董事中的三分之一(或倘董事人數並非三(3)的倍數，則最接近但不少於三分之一)人數須輪值告退，惟每名董事須至少每三年一次於股東週年大會上退任。

REPORT OF THE DIRECTORS

董事會報告書

Directors' and Senior Management's Biographies

Biographical details of the Directors of the Company and senior management of the Group as at the date of this annual report are set out on pages 13 to 18 of this annual report.

Directors' Service Contracts

Each of the executive Directors has entered into a service agreement with the Company pursuant to which he or she has agreed to act as an executive Director for an initial term of three years with effect from the Listing date and will be automatically extended. Either party has the right to give not less than three months' written notice to terminate the service agreement.

The non-executive Directors has been appointed for a fixed term of two years with effect from the Appointment Date.

Mr. Yu Pui Hang and Ms. Chow Chi Ling Janice have been appointed for a fixed term of three years with effect from the Listing date and will be automatically extended. Mr. Tung Man and Mr. Chu Wai Tak have been appointed for a fixed term of two years with effect from the Appointment Date. Save for the Directors' fees, none of the independent non-executive Directors is expected to receive any other emolument for holding his or her office as a non-executive Director or an independent non-executive Director.

Save as disclosed above, none of the Directors has proposed or entered into any service agreement or appointment letter with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation other than the statutory compensation.

Confirmation of Independency of Independent Non-Executive Directors

The Company has received from each of the independent non-executive Directors a confirmation of independence pursuant to Rule 5.09 of the GEM Listing Rules and considers all the independent non-executive Directors to be independent.

董事及高級管理層履歷

於本年報日期，本公司董事及本集團高級管理層的履歷詳情載於本年報第13至18頁。

董事服務合約

各執行董事已與本公司訂立服務協議，據此，彼已同意擔任執行董事，任期自上市日期起初步為期三年並將自動延期。任何一方均有權發出不少於三個月的書面通知以終止服務協議。

非執行董事已按固定任期獲委任，任期自委任日期起為期兩年。

余沛恒先生及周敏玲女士已按固定任期獲委任，任期自上市日期起為期三年並將自動延期。董文先生及朱偉德先生已按固定任期獲委任，任期自委任日期起為期兩年。除董事袍金外，概無獨立非執行董事因其擔任非執行董事或獨立非執行董事預期將收取任何其他酬金。

除上文所披露者外，概無董事與本公司或其任何附屬公司擬訂立或已訂立本集團不可於一年內終止而毋須作出賠償（法定賠償除外）的任何服務協議或委任函。

確認獨立非執行董事之獨立性

本公司已接獲各獨立非執行董事根據GEM上市規則第5.09條作出之獨立性確認並認為所有獨立非執行董事均為獨立人士。

REPORT OF THE DIRECTORS

董事會報告書

Directors' Interest in Transactions, Arrangements or Contracts of Significance

No transactions, arrangements and contracts of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which a Director or his connected entity had a material interest, whether directly or indirectly, subsisted at the end of the Year or at any time during the Year.

Related Party Transaction

Details of material related party transactions of the Group are set out in note 28 to the consolidated financial statements. None of the material related party transactions disclosed in note 28 to the consolidated financial statements constitute connected transaction or continuing connected transaction (as defined in Chapter 20 of the GEM Listing Rules) of the Company for the Year. Accordingly, the Company has complied with the disclosure requirements in accordance with Chapter 20 of the Listing Rules.

Purchase, Sale or Redemption of Listed Securities

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the Year.

Permitted Indemnity Provisions

Pursuant to the Articles, the Directors shall be entitled to be indemnified out of the assets or profits of the Company against all losses or liabilities which he/she may sustain or incur in or about the execution of the duties of his/her office or otherwise in relation thereto. The Company has arranged appropriate directors' and officers' liability insurance coverage for the Directors and officers of the Company.

Emoluments of the Directors and the Five Highest Paid Individuals

Details of the emoluments of the Directors and the five highest paid individuals are set out in notes 8 and 9 to the Consolidated Financial Statements.

董事於重大交易、安排或合約之權益

於本年度末或於本年度內任何時間，概無存續本公司或其任何附屬公司就本集團業務所訂立而董事或其關連實體於其中直接或間接擁有重大權益之重大交易、安排及合約。

關聯方交易

本集團的重大關聯方交易詳情載於綜合財務報表附註28。綜合財務報表附註28披露的重大關聯方交易概無構成本公司本年度的關連交易或持續關連交易（定義見GEM上市規則第20章）。因此，本公司已根據上市規則第20章遵守披露規定。

購買、出售或贖回上市證券

於本年度，本公司及其任何附屬公司概無購買、出售或贖回本公司之任何上市證券。

獲准許彌償條文

根據細則，董事有權就其執行職務或與此有關所蒙受或招致之一切損失或責任從本公司資產或溢利獲得彌償。本公司已為本公司董事及高級人員投購適當董事及高級人員責任保險。

董事酬金及五位最高薪酬人士

董事酬金及五位最高薪酬人士詳情載於綜合財務報表附註8及9。

REPORT OF THE DIRECTORS

董事會報告書

Emolument Policy

The executive Directors, the independent non-executive Directors and senior management receive compensation in the form of directors' fees, salaries, benefits in kind and/or discretionary bonuses with reference to those paid by comparable companies, time commitment and performance of the Group. The Group also reimburses the Directors and senior management for expenses which are necessarily and reasonably incurred for provision of services to the Group or executing their functions in relation to the Group's operations. The Group regularly reviews and determines the remuneration and compensation packages of the Directors and senior management by reference to, among other things, market level of remuneration and compensation paid by comparable companies, respective responsibilities of the Directors and performance of the Group.

The Remuneration Committee reviews and determines the remuneration and compensation packages of the Directors with reference to their experience, responsibilities, workload, time devoted to the Group and performance of the Group.

Directors' Rights to Acquire Shares or Debentures

At no time during the Year were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any Director or their respective spouse or minor children (under 18 years of age), or were any such rights exercised by them; or was the Company, its holding company, or any of its subsidiaries or fellow subsidiaries, a party to any arrangement whose objectives are to enable a Director to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

薪酬政策

執行董事、獨立非執行董事及高級管理層以董事袍金、薪金、實物福利及／或酌情花紅（參考相若的公司所支付者、彼等投放的時間及本集團表現）形式收取酬金。本集團亦就董事及高級管理層向本集團提供服務或就本集團的營運執行職務所產生的必要合理開支作出償付。本集團定期檢討及釐定董事及高級管理層的薪酬及報酬待遇，當中參考（其中包括）相若的公司所支付薪酬及報酬的市場水平、董事各自的職責及本集團的表現。

薪酬委員會參考董事之經驗、職責、工作量、於本集團投放的時間及本集團的表現，檢討及釐定彼等之薪酬及報酬待遇。

董事購買股份或債權證之權利

本公司於本年度任何時間概無授予任何董事或彼等各自之配偶或18歲以下的未成年子女可藉購入本公司股份或債權證而獲益之權利，或彼等亦無行使該等權利；本公司、其控股公司或其任何附屬公司或同系附屬公司亦無訂立任何目的為致使董事可藉購入本公司或其他法人團體之股份或債權證而獲益之安排。

REPORT OF THE DIRECTORS

董事會報告書

Interests and Short Positions of Directors and Chief Executive in the Shares, Underlying Shares and Debentures of the Company

As at 31 March 2025, the interests or short positions of the Directors and chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the “SFO”), Chapter 571), which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they are taken or deemed to have under such provisions of the SFO), or which were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein, or which were required, pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules relating to securities transactions by directors to be notified to the Company and the Stock Exchange, were as follows:

董事及主要行政人員於本公司股份、相關股份及債權證中的權益及淡倉

於二零二五年三月三十一日，董事及本公司主要行政人員於本公司或其任何相聯法團（定義見第571章證券及期貨條例（「證券及期貨條例」）第XV部）的股份、相關股份及債權證中，擁有根據證券及期貨條例第XV部第7及8分部須知會本公司及聯交所的權益或淡倉（包括彼等根據證券及期貨條例有關條文被當作或視為擁有的權益或淡倉），或根據證券及期貨條例第352條須記錄於該條例所指登記冊的權益或淡倉，或根據有關董事進行證券交易的GEM上市規則第5.46至5.67條須知會本公司及聯交所的權益或淡倉如下：

Name of Director	Nature of interest/ Holding capacity	Number of ordinary shares held	Percentage of issued share capital of the Company 佔本公司已發行 股本的百分比 (Note 1) (附註1)
董事姓名	權益性質／控股身份	所持普通股數目	
Mr. Li Wai Keung (“Mr. Li”) 李偉強先生（「李先生」）	Interest of a controlled corporation 受控法團權益	204,640,000 (L) (Notes 2, 3) (附註2、3)	17.16%

Notes:

- As at 31 March 2025, the Company issued ordinary share capital was HK\$11,923,077 divided into 1,192,307,692 Shares of HK\$0.01 each.
- Infinite Force Holdings Ltd (“Infinite Force”), a company incorporated in the British Virgin Islands on 18 October 2016 and an investment holding company, is wholly and beneficially owned by Mr. Li who is the Chairman and an executive Director. Therefore, Mr. Li is deemed to be interested in the 204,640,000 Shares held by Infinite Force by virtue of his 100% shareholding interest in Infinite Force.
- The letter “L” denotes the person’s long position in the Shares.

附註：

- 於二零二五年三月三十一日，本公司之已發行普通股股本為11,923,077港元（分為1,192,307,692股每股面值0.01港元之股份）。
- Infinite Force Holdings Ltd（「Infinite Force」）為一間於二零一六年十月十八日在英屬維爾京群島註冊成立之投資控股公司，其由主席及執行董事李先生全資實益擁有。因此，由於李先生於Infinite Force擁有100%股權，彼被視為於Infinite Force持有之204,640,000股股份中擁有權益。
- 字母「L」指該人士於股份之好倉。

REPORT OF THE DIRECTORS

董事會報告書

Save as disclosed above, as at 31 March 2025, none of the Directors or chief executive of the Company had any other interest or a short position in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) that was required to be recorded in the register kept by the Company under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to Rule 5.46 of the GEM Listing Rules.

Interests and Short Positions of Substantial Shareholders in the Shares, Underlying Shares and Debentures of the Company

As at 31 March 2025, person (other than the directors of the Company) who had interests or short positions in the shares and underlying shares of the Company, being 5% or more of the Company's issued share capital, was recorded in the register required to be kept under section 336 of the SFO were as follows:

除上文所披露者外，於二零二五年三月三十一日，董事或本公司主要行政人員概無於本公司或其任何相聯法團（定義見證券及期貨條例第XV部）的股份、相關股份或債權證中擁有根據證券及期貨條例第352條的規定須記入本公司存置的登記冊內的任何其他權益或淡倉；或根據GEM上市規則第5.46條須知會本公司及聯交所的任何其他權益或淡倉。

主要股東於本公司股份、相關股份及債權證中的權益及淡倉

於二零二五年三月三十一日，除本公司董事外，根據證券及期貨條例第336條須予存置之登記冊所記錄，持有佔本公司已發行股本5%或以上之本公司股份及相關股份之權益或淡倉的人士載列如下：

Name of Shareholders	Nature of interest/ Holding capacity	Number of ordinary shares held	Percentage of issued share capital of the Company 佔本公司已發行 股本的百分比 (Note 1) (附註1)
股東姓名／名稱	權益性質／控股身份	所持普通股數目	
Infinite Force	Beneficial owner 實益擁有人	204,640,000 (L) (Notes 2, 3) (附註2、3)	17.16%
Ms. Fong Wing Yan ("Ms. Fong") 方穎茵女士(「方女士」)	Interest of spouse 配偶權益	204,640,000 (L) (Notes 2, 3) (附註2、3)	17.16%
Ms. Lam Hoi Yan 林凱恩女士	Beneficial owner 實益擁有人	65,000,000 (L)	5.45%

REPORT OF THE DIRECTORS

董事會報告書

Notes:

1. As at 31 March 2025, the Company's issued ordinary share capital was HK\$11,923,077 divided into 1,192,307,692 Shares of HK\$0.01 each.
2. Infinite Force, a company incorporated in the British Virgin Islands on 18 October 2016 and an investment holding company, is wholly and beneficially owned by Mr. Li who is the Chairman and an executive Director. Therefore, Mr. Li is deemed to be interested in the 204,640,000 Shares held by Infinite Force by virtue of his 100% shareholding interest in Infinite Force.
3. The letter "L" denotes the person's long position in the Shares.
4. Ms. Fong is the spouse of Mr. Li. She is deemed to be interested in the Shares in which Mr. Li is interested under Part XV of the SFO.

Directors' Interests in Competing Business

None of the Directors is or was interested in any business apart from the Group's business, that competes or competed or is or was likely to compete, either directly or indirectly, with the Group's business at any time during the Year and up to and including the date of this annual report.

Directors' Indemnities and Insurance

As permitted by the Articles, a director of the Company may be indemnified out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which the director shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of his or her duty as a director of the Company, to the extent permitted by law. Such permitted indemnity provision has been in force since the adoption of the Articles and is currently in force at the time of approval of this report.

The Company has also taken out and maintained directors' and officers' liability insurance throughout the year, which provides appropriate cover for certain legal actions brought against its directors and officers.

附註：

1. 於二零二五年三月三十一日，本公司之已發行普通股股本為11,923,077港元（分為1,192,307,692股每股面值0.01港元之股份）。
2. Infinite Force為一間於二零一六年十月十八日在英屬維爾京群島註冊成立之投資控股公司，其由主席及執行董事李先生全資實益擁有。因此，由於李先生於Infinite Force擁有100%股權，彼被視為於Infinite Force持有之204,640,000股股份中擁有權益。
3. 字母「L」指該人士於股份之好倉。
4. 方女士為李先生之配偶。根據證券及期貨條例第XV部，彼被視為於李先生擁有權益之股份中擁有權益。

董事於競爭業務之權益

於本年度及直至本年報日期（包括該日），概無董事於與本集團業務構成或可能構成直接或間接競爭的任何業務（本集團業務除外）中擁有任何權益。

董事之彌償保證及保險

誠如細則所准許，本公司董事可就其執行或擬定執行本公司董事職責時因所作出、作為或不作為或與其有關而招致或蒙受之所有訴訟、費用、收費、損失、損害及開支從本公司的資產及溢利中獲得彌償（以法律所准許者為限）。有關准許彌償保障條文已自細則獲採納起生效及當前於批准本報告時有效。

本公司亦已於整個年度為董事及高級人員投保責任保險，其為針對其董事及高級人員之若干法律訴訟提供適當保障。

REPORT OF THE DIRECTORS

董事會報告書

Deed of Non-Competition

Each of the controlling Shareholders has confirmed to the Company of its/his compliance with the terms and undertakings of the deed of non-competition provided to the Company under the Deed of Non-competition (as defined in the Company's Prospectus). The INEDs have reviewed the status of compliance and confirmed that all the terms and undertakings under the Deed of Non-competition have been complied with by the controlling Shareholders.

Corporate Governance

The Company and its management are committed to maintain good corporate governance with an emphasis on the principles of transparency, accountability and independence to all shareholders. The Company believes that good corporate governance is essential for continual growth and enhancement of shareholder's value. From the listing date to the date of this annual report, the Company has applied and complied with the code provisions stipulated in the Corporate Governance Report as set out in Appendix 15 to the GEM Listing Rules. The Company periodically reviews its corporate governance practices with reference to the latest development in corporate governance. The Group's principal corporate governance practices and compliance with code provisions are set out in the Corporate Governance Report on pages 19 to 36 of this annual report.

Environmental and Corporate Social Responsibilities

During the Year, the Group is committed to continuously promote the long-term, stable and sustainable development of employees, environmental protection and social responsibilities.

The Environmental, Social and Governance Report for the Year containing all information required by the GEM Listing Rules will be published on the respective websites of GEM and the Company in due course.

不競爭契據

各控股股東已向本公司確認，其遵守根據不競爭契據（定義見本公司之招股章程）向本公司作出之不競爭契據條款及承諾。獨立非執行董事已審查其遵守不競爭契據的情況，並確認控股股東已遵守不競爭契據項下所有條款及承諾。

企業管治

本公司及其管理層承諾維持良好的企業管治，並著重於對全體股東的透明度、問責性及獨立性的原則。本公司相信良好的企業管治對達致持續增長及提升其股東價值至關重要。於上市日期至本年報日期，本公司已應用及遵守GEM上市規則附錄15所載企業管治報告所訂明之守則條文。本公司參考企業管治的最新發展並定期審閱其企業管治常規。本集團的主要企業管治常規及遵守守則條文的詳情載於本年報第19至36頁的企業管治報告內。

環境及企業社會責任

於本年度，本集團致力於持續推崇僱員的長期、穩定及可持續發展、環境保護及社會責任。

本年度之環境、社會及管治報告載有GEM上市規則所規定之所有資料，將於適當時候刊登於GEM及本公司各自之網站內。

REPORT OF THE DIRECTORS

董事會報告書

Audit Committee

The Audit Committee had reviewed with management the Group's Consolidated Financial Statements, the accounting principles and practices adopted and discussed auditing, internal controls and financial reporting matters.

Auditor

The Consolidated Financial Statements have been audited by CCTH CPA Limited ("CCTH CPA"). A resolution to re-appoint CCTH CPA as our auditor will be submitted for shareholders' approval at our forthcoming AGM.

On behalf of the Board of Directors

Mr. LI Wai Keung

Executive Director and Chairman

Hong Kong, 27 June 2025

審核委員會

審核委員會已與管理層審閱本集團綜合財務報表、所採納的會計原則及慣例，並就審核、內部監控及財務報告事宜進行討論。

核數師

綜合財務報表已由中正天恆會計師有限公司（「中正天恆」）審核。於應屆股東週年大會上將提呈續聘中正天恆為本公司核數師的決議案以供股東批准。

代表董事會

執行董事兼主席

李偉強先生

香港，二零二五年六月二十七日

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告



CCTH CPA LIMITED
中正天恆會計師有限公司

To the shareholders of Amuse Group Holding Limited
(incorporated in the Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of Amuse Group Holding Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 58 to 158, which comprise the consolidated statement of financial position as at 31 March 2025, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2025, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's "Code of Ethics for Professional Accountants" (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

OTHER MATTER

The consolidated financial statements of the Group for the year ended 31 March 2024 were audited by another auditor who expressed an unmodified opinion on those statements on 27 June 2024.

致佰悅集團控股有限公司股東
(於開曼群島註冊成立之有限公司)

意見

吾等已審核載列於第58至158頁之佰悅集團控股有限公司(「貴公司」)及其附屬公司(「統稱貴集團」)之綜合財務報表，此綜合財務報表包括於二零二五年三月三十一日之綜合財務狀況表，以及截至該日止年度之綜合損益及其他全面收益表、綜合權益變動表及綜合現金流量表，以及綜合財務報表附註，包括重大會計政策資料及其他說明資料。

吾等認為，該等綜合財務報表已根據香港會計師公會(「香港會計師公會」)頒佈之《香港財務報告準則》(「香港財務報告準則」)真實而公平地反映了 貴集團於二零二五年三月三十一日之綜合財務狀況及截至該日止年度之綜合財務表現及綜合現金流量，並已遵照《香港公司條例》之披露規定妥為擬備。

意見基礎

吾等已根據香港會計師公會頒佈之《香港審計準則》進行審計。吾等在該等準則下承擔之責任已在本報告「核數師就審計綜合財務報表承擔之責任」部分中作進一步闡述。根據香港會計師公會頒佈之《專業會計師道德守則》(「守則」)，吾等獨立於 貴集團，並已履行守則中之其他專業道德責任。吾等相信，吾等所獲得的審計憑證能充足及適當地為吾等的審計意見提供基礎。

其他事宜

貴集團截至二零二四年三月三十一日止年度之綜合財務報表已由另一位核數師審核，該核數師於二零二四年六月二十七日就該等報表發表無保留意見。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Timing of revenue recognition from sales of products

Refer to note 4 to the consolidated financial statements and the accounting policy in note 2.16.

關鍵審計事項

關鍵審計事項乃根據吾等之專業判斷，認為對本期綜合財務報表之審計最為重要之事項。此等事項是在吾等審計整體綜合財務報表及出具意見時進行處理。吾等不會對這些事項提供單獨之意見。

來自銷售產品的收益確認時間

請參閱綜合財務報表附註4及附註2.16的會計政策。

Key Audit Matter 關鍵審計事項	How our audit addressed the key audit matter 吾等的審計如何處理該關鍵審計事項
<p>The Group's revenue from sales of products is mainly generated from the sales of Original Design Manufacturing ("ODM") toys to license holders, distribution of imported toys and related products, and sales of own licensed toys and related products. Revenue is recognised when control of the goods has been transferred to the customers in accordance with the contractual arrangements and commercial shipping terms.</p> <p>貴集團來自銷售產品的收益主要來自銷售原設計製造（「ODM」）玩具予特許持有人、分銷進口玩具及相關產品以及銷售自家特許玩具及相關產品。當貨品控制權根據合約安排及商業運送條款轉移至客戶時，即確認收益。</p> <p>During the year ended 31 March 2025, revenue generated from the sales of ODM toys to license holders, distribution of imported toys and related products, and sales of own licensed toys and related products amounted to HK\$48,324,000, HK\$55,592,000 and HK\$35,224,000 respectively.</p> <p>截至二零二五年三月三十一日止年度，銷售ODM玩具予特許持有人、分銷進口玩具及相關產品以及銷售自家特許玩具及相關產品所產生的收益分別為48,324,000港元、55,592,000港元及35,224,000港元。</p>	<p>Our audit procedures in relation to the assessment of the timing of revenue recognition from sales of products included:</p> <p>吾等就評估來自銷售產品之收益確認時間之審計程序包括：</p> <ul style="list-style-type: none">• understanding and reviewing the design and implementation of key controls over revenue recognition; 了解及審閱關於收益確認之關鍵控制之設計及實施；• inspecting key customer contracts, on a sample basis, to identify terms and conditions relating to transfer of control of the goods and assessing the Group's timing of revenue recognition from sales of products with reference to the requirements of the prevailing accounting standards; 抽樣檢查關鍵客戶合約以識別與貨品控制權轉移有關之條款及條件，以及參照現行會計準則之要求評估 貴集團來自銷售產品的收益確認時間；

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS (CONTINUED)

Timing of revenue recognition from sales of products (Continued)

關鍵審計事項 (續)

來自銷售產品的收益確認時間 (續)

Key Audit Matter

關鍵審計事項

The Group evaluates the contractual and shipping terms of each sales contract in order to determine the appropriate timing for revenue recognition.

貴集團評估各銷售合約的合約及運送條款以釐定收益確認的適當時間。

We identified the timing of revenue recognition from sales of products as a key audit matter because each sales contract may have different terms and conditions which increases the risk of error and because revenue is one of the key performance indicators of the Group and could be subject to manipulation to meet targets or expectations.

由於各銷售合約可能載有會增加錯誤風險的不同條款及條件，及收益為貴集團其中一項關鍵表現指標，並可能受到操縱以達致期望目標，故吾等識別來自銷售產品的收益確認時間為關鍵審計事項。

How our audit addressed the key audit matter

吾等的審計如何處理該關鍵審計事項

- comparing revenue transactions recognised during the year, on a sample basis, with contracts and goods delivery notes with the customers' acknowledgement of receipt and acceptance of the goods or bills of lading and assessing whether revenue was recognised in accordance with the Group's revenue recognition policies;
抽樣比較年內已確認收益交易與合約及帶有客戶驗收及接納商品證明的發貨單或提單，並評估收益是否根據貴集團之收益確認政策予以確認；
- comparing, on a sample basis, whether specific revenue transactions recorded before and after the financial year end date with underlying sales invoices and shipping documents to determine whether the related revenue had been recognised in the appropriate financial period; and
抽樣比較在年末前後已入賬之具體收益交易與相關銷售憑證及商品之運輸文件，以釐定相關收益是否在適當之年期內予以確認；及
- inspecting underlying documentation for manual journal entries relating to revenue which were considered to meet specific risk-based criteria.
檢查與收益有關且被視為符合特定風險條件的手工入賬記錄的相關文件。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS (CONTINUED)

Impairment assessment on trade receivables

Refer to notes 15 and 28.2 to the consolidated financial statements and the accounting policies in notes 2.9 and 2.10.

關鍵審計事項 (續)

貿易應收款項的減值評估

請參閱綜合財務報表附註15及28.2以及附註2.9及2.10的會計政策。

Key Audit Matter 關鍵審計事項	How our audit addressed the key audit matter 吾等的審計如何處理該關鍵審計事項
<p>The Group's major customers primarily include (i) toy licensees or toy intermediaries based in Japan and the United States of America; and (ii) various distributors of the Group's imported toys and related products and own licensed toys and related products in Hong Kong, Japan, the United States of America, Mainland China and Taiwan.</p> <p>貴集團的主要客戶包括(i) 在日本及美利堅合眾國的玩具特許持有人或玩具中間公司；及(ii) 於香港、日本、美利堅合眾國、中國內地及台灣分銷 貴集團的進口玩具及相關產品及自家特許玩具及相關產品的多名分銷商。</p> <p>The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. Customers located in different jurisdictions are subject to different local risks specific to those jurisdictions in addition to the effects of the global economic climate. 貴集團的信貨風險主要受各客戶個別特點所影響。除受到全球經濟氣候的影響外，位於不同司法權區的客戶亦受到該等司法權區特有的不同地方風險的影響。</p> <p>Management assesses the lifetime expected credit loss ("ECL") required at each reporting date, with reference to the ECL assessment conducted by an external valuer, and after taking into account the ageing analysis and loss rate of trade receivables and any other factors specific to individual debtors concerned and a collective element based on historical experience adjusted by forward-looking information.</p> <p>管理層在考慮貿易應收款項的賬齡分析及虧損率及有關個別債務人的任何其他因素以及根據就若干現行因素作出調整的歷史經驗得出的綜合因素後，評估各報告日期所需的全期預期信貸虧損撥備水平。</p>	<p>Our audit procedures in relation to the impairment assessment on trade receivables included:</p> <p>吾等就評估貿易應收款項的減值評估之審計程序包括以下各項：</p> <ul style="list-style-type: none"> understanding and reviewing the design and implementation of key controls over the processes of credit control, collection of trade receivables and follow up on overdue trade receivable balances; 了解及審閱 貴集團有關信貸控制、貿易應收款項收回及逾期款項跟進之關鍵控制之設計及實施； evaluating the Group's policy for recognising lifetime ECL for trade receivables with reference to the requirements of the prevailing accounting standards; 參照現行會計準則之規定，評價 貴集團貿易應收款項的全期預期信貸虧損撥備之政策； assessing the classification of individual balances in the trade receivables ageing report by comparing with sales invoices and other underlying documents, on a sample basis; 透過抽樣比較銷售憑證與其他相關文件，評估貿易應收款項賬齡報告內個別結餘的分類；

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

KEY AUDIT MATTERS (CONTINUED)

Impairment assessment on trade receivables

(Continued)

關鍵審計事項 (續)

貿易應收款項的減值評估 (續)

Key Audit Matter

關鍵審計事項

As at 31 March 2025, the Group has gross trade receivables of HK\$10,846,000. Management determines the ECL allowance on these trade receivables amounted to HK\$172,000.

於二零二五年三月三十一日，貴集團貿易應收款項總額為10,846,000港元。管理層釐定該等貿易應收款項的預期信貸虧損撥備為172,000港元。

We identified the impairment assessment on trade receivables as a key audit matter because of the significant degree of management judgement involved in determining the lifetime ECL for trade receivables and the significance of trade receivables to the consolidated financial statements.

由於釐定貿易應收款項的全期預期信貸虧損撥備涉及的管理層判斷的重大程度，及綜合財務報表的貿易應收款項的重大性，故吾等識別貿易應收款項的減值評估為關鍵審計事項。

How our audit addressed the key audit matter

吾等的審計如何處理該關鍵審計事項

- obtaining an understanding of the methodology and assumptions of the ECL model adopted by management and independent external valuer engaged by the Group, including the basis of the segmentation of the trade receivables based on credit risk characteristics, the historical default data, and the assumptions involved in management's estimated loss rate, to see whether the methodology and assumptions used were reasonable and appropriate;
了解管理層採用的預期信貸虧損模型的關鍵數據及假設（包括根據信用風險特徵、歷史違約數據及涉及管理層估計損失率的假設對貿易應收款項之分部基準），以確定所採用的方法及假設是否合理及適當；
- Checking the accuracy, appropriateness and reliance of the key data used; and
檢查所使用的主要資料的準確性、適當性及可靠性；及
- Evaluating the competence, capabilities and objectivity of the external valuer taking into account of the valuer's experience and qualifications.
考慮估值師的經驗及資格，評估外部估值師的能力、才幹及客觀性。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

OTHER INFORMATION

The directors are responsible for the other information. The other information comprises all the information included in the Company's annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

其他信息

董事需對其他信息負責。其他信息包括刊載於 貴公司年報內之全部信息，但不包括綜合財務報表及吾等之核數師報告。

吾等對綜合財務報表之意見並不涵蓋其他信息，吾等亦不對該等其他信息發表任何形式之鑒證結論。

結合吾等對綜合財務報表之審計，吾等之責任是閱讀其他信息，在此過程中，考慮其他信息是否與綜合財務報表或吾等在審計過程中所了解之情況存在重大抵觸或者似乎存在重大錯誤陳述之情況。基於吾等已執行之工作，如果吾等認為其他信息存在重大錯誤陳述，吾等需要報告該事實。在這方面，吾等沒有任何報告。

董事及治理層就綜合財務報表須承擔的責任

董事須負責根據香港會計師公會頒佈之《香港財務報告準則》及《香港公司條例》之披露規定擬備真實而中肯之綜合財務報表，並對其認為為使綜合財務報表之擬備不存在由於欺詐或錯誤而導致之重大錯誤陳述所需之內部控制負責。

在擬備綜合財務報表時，董事負責評估 貴集團持續經營之能力，並在適用情況下披露與持續經營有關之事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際之替代方案。

治理層負責監督 貴集團財務報告之過程。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

核數師就審計綜合財務報表承擔之責任

吾等之目標，是對綜合財務報表整體是否不存在由於欺詐或錯誤而導致之重大錯誤陳述取得合理保證，並出具包括吾等意見之核數師報告。按照吾等同意之委託條款，吾等僅向全體股東報告，而不作其他用途。吾等概不就本報告之內容而向任何其他人士負責或承擔法律責任。合理保證是高水平之保證，但不能保證按照《香港審計準則》進行之審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響綜合財務報表使用者依賴財務報表所作出之經濟決定，則有關之錯誤陳述可被視作重大。

在根據《香港審計準則》進行審計之過程中，吾等運用了專業判斷，保持了專業懷疑態度。吾等亦：

- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述之風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當之審計憑證，作為吾等意見之基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致之重大錯誤陳述之風險高於未能發現因錯誤而導致之重大錯誤陳述之風險。
- 了解與審計相關之內部控制，以設計適當之審計程序，但目的並非對貴集團內部控制之有效性發表意見。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

核數師就審計綜合財務報表承擔 之責任(續)

- 評價董事所採用會計政策之恰當性及作出會計估計及相關披露之合理性。
- 對董事採用持續經營會計基礎之恰當性作出結論。根據所獲取之審計憑證，確定是否存在與事項或情況有關之重大不確定性，從而可能導致對貴集團之持續經營能力產生重大疑慮。如果吾等認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中之相關披露。假若有關之披露不足，則吾等應當發表非無保留意見。吾等之結論是基於截至核數師報告日止所取得之審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營。
- 評價綜合財務報表之整體列報方式、結構及內容，包括披露，以及綜合財務報表是否中肯反映交易及事項。
- 計劃和執行集團審計，以獲取關於貴集團內實體或業務單位財務信息的充足和適當的審計憑證，以對綜合財務報表形成審計意見提供基礎。我們負責指導、監督和覆核為集團審計而執行的審計工作。我們為審計意見承擔全部責任。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

核數師就審計綜合財務報表承擔 之責任(續)

除其他事項外，吾等與治理層溝通了計劃之審計範圍、時間安排、重大審計發現等，包括吾等於審計中識別出內部控制之任何重大缺陷。

吾等還向治理層提交聲明，說明吾等已符合有關獨立性之相關專業道德要求，並與他們溝通有可能合理地被認為會影響吾等獨立性之所有關係和其他事項，以及在適用之情況下，為消除威脅所採取的行動或所採用之防範措施。

從與治理層溝通之事項中，吾等確定哪些事項對本期綜合財務報表之審計最為重要，因而構成關鍵審計事項。吾等在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見之情況下，如果合理預期在吾等報告中溝通某事項造成之負面後果超過產生之公眾利益，吾等決定不應在報告中溝通該事項。

CCTH CPA Limited
Certified Public Accountants
Hong Kong, 27 June 2025

Lam Man Chi
Practising Certificate Number: P05324

Unit 1510–1517, 15/F, Tower 2,
Kowloon Commerce Centre,
No. 51 Kwai Cheong Road, Kwai Chung,
New Territories, Hong Kong

中正天恆會計師有限公司
執業會計師
香港，二零二五年六月二十七日

林文治
執業證書號碼 P05324

香港新界
葵涌葵昌路51號
九龍貿易中心
第2座15樓1510-1517室

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

綜合損益及其他全面收益表

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

		Notes 附註	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Revenue	收益	4	143,140	219,190
Cost of sales	銷售成本	14(b)	(116,143)	(181,352)
Gross profit	毛利		26,997	37,838
Other income and other gains	其他收入及其他收益	5	5,786	2,927
Selling expenses	銷售開支		(7,977)	(6,779)
Administrative and other expenses	行政及其他開支		(23,103)	(27,650)
Gain/(loss) on change in fair value of financial assets at fair value through profit or loss	按公平值計入損益之金融資產的公平值變動收益／(虧損)		2,396	(3,474)
(Impairment losses)/reversal of impairment losses on trade receivables	貿易應收款項(減值虧損)／減值虧損撥回	15	(167)	77
Impairment losses on deposits and other receivables, net of reversal	按金及其他應收款項減值虧損(扣除撥回)	16	(510)	—
Impairment loss on interest in an associate	於一間聯營公司權益之減值虧損	13(b)	(4,519)	—
Loss on disposal of an associate	出售聯營公司之虧損	13(b)	(504)	—
Share of results of associates	應佔聯營公司之業績	13(b)	377	(1,041)
(Loss)/profit from operations	經營(虧損)／溢利		(1,224)	1,898
Finance costs	融資成本	6(a)	(317)	(368)
(Loss)/profit before taxation	除稅前(虧損)／溢利	6	(1,541)	1,530
Income tax expense	所得稅開支	7	(570)	(1,044)
(Loss)/profit and total comprehensive (expense)/income for the year attributable to owners of the Company	本公司擁有人應佔年內(虧損)／溢利及全面(開支)／收益總額		(2,111)	486
(Loss)/earnings per share	每股(虧損)／盈利			
— Basic and diluted (in HK cents)	— 基本及攤薄(以港仙計)	10	(0.18)	0.04

The notes on pages 63 to 158 form an integral part of these consolidated financial statements.

第63至158頁的附註組成該等綜合財務報表的一部分。

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

At 31 March 2025 於二零二五年三月三十一日

			2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
	Notes 附註			
Non-current assets		非流動資產		
Property, plant and equipment	11	物業、廠房及設備	16,013	20,573
Goodwill	12	商譽	5,378	5,378
Interest in a joint venture	13(a)	於合資公司的權益	–	–
Interests in associates	13(b)	於聯營公司的權益	3,976	17,172
Deferred tax assets	24(b)	遞延稅項資產	294	99
Rental deposits	16	租金按金	388	623
			26,049	43,845
Current assets		流動資產		
Inventories	14(a)	存貨	3,005	2,392
Trade receivables	15	貿易應收款項	10,674	21,892
Prepayments, deposits and other receivables	16	預付款項、按金及其他應收款項	60,496	45,625
Financial assets at fair value through profit or loss	17	按公平值計入損益之金融資產	5,071	4,007
Tax recoverable	24(a)	可收回稅項	1,093	1,424
Bank deposits and cash	18	銀行存款及現金	123,739	102,696
			204,078	178,036
Current liabilities		流動負債		
Trade payables	20	貿易應付款項	9,464	8,252
Other payables and accrued expenses	20	其他應付款項及應計開支	3,437	4,560
Contract liabilities	21	合約負債	15,690	5,243
Bank borrowing	22	銀行借款	2,953	3,075
Lease liabilities	23	租賃負債	2,477	3,835
Tax payable	24(a)	應付稅項	649	260
			34,670	25,225
Net current assets		流動資產淨值	169,408	152,811
Total assets less current liabilities		總資產減流動負債	195,457	196,656

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

At 31 March 2025 於二零二五年三月三十一日

		Notes 附註	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Non-current liabilities	非流動負債			
Lease liabilities	租賃負債	23	917	–
Deferred tax liabilities	遞延稅項負債	24(b)	51	56
			968	56
Net assets	資產淨值		194,489	196,600
Equity	權益			
Share capital	股本	25.2	11,923	11,923
Reserves	儲備		182,566	184,677
Total equity	總權益		194,489	196,600

The consolidated financial statements on pages 58 to 158 were approved and authorised for issue by the board of directors on 27 June 2025 and are signed on its behalf by:

第58至158頁之綜合財務報表於二零二五年六月二十七日經董事會批准及授權刊印，並由以下董事代為簽署：

Li Wai Keung
李偉強
Director
董事

To Hoi Pan
杜海斌
Director
董事

The notes on pages 63 to 158 form an integral part of these consolidated financial statements.

第63至158頁的附註組成該等綜合財務報表的一部分。

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

		Share capital	Share premium	Merger reserve (Note 25.3) 合併儲備 (附註25.3)	Retained earnings	Total equity
		股本 HK\$'000 千港元	股份溢價 HK\$'000 千港元	HK\$'000 千港元	保留盈利 HK\$'000 千港元	總權益 HK\$'000 千港元
Balance at 1 April 2023	於二零二三年四月一日的結餘	11,923	75,068	129	108,994	196,114
Profit and total comprehensive income for the year	年內溢利及全面收益總額	–	–	–	486	486
Balance at 31 March 2024 and 1 April 2024	於二零二四年三月三十一日及二零二四年四月一日的結餘	11,923	75,068	129	109,480	196,600
Loss and total comprehensive expense for the year	年內虧損及全面開支總額	–	–	–	(2,111)	(2,111)
Balance at 31 March 2025	於二零二五年三月三十一日的結餘	11,923	75,068	129	107,369	194,489

The notes on pages 63 to 158 form an integral part of these consolidated financial statements.

第63至158頁的附註組成該等綜合財務報表的一部分。

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

			2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
	Notes 附註			
Operating activities		經營活動		
Cash generated from/(used in) operations	19(a)	經營所得／(所用)現金	12,446	(27,541)
Hong Kong profits tax paid		已付香港利得稅	(50)	(605)
<i>Net cash generated from/(used in) operating activities</i>		<i>經營活動所得／(所用)現金淨額</i>	12,396	(28,146)
Investing activities		投資活動		
Interest received	5	已收利息	3,942	2,190
Proceeds from disposal of an associate	13(b)	出售一間聯營公司所得款項	8,550	–
Placement of bank deposits with original maturities over three months	18	存放原到期日為三個月以上的銀行存款	(70,617)	(79,182)
Withdrawal of bank deposits with original maturities over three months		提取原到期日為三個月以上的銀行存款	79,182	17,060
Acquisition of property, plant and equipment	11	購置物業、廠房及設備	(261)	(633)
<i>Net cash generated from/(used in) investing activities</i>		<i>投資活動所得／(所用)現金淨額</i>	20,796	(60,565)
Financing activities		融資活動		
Repayment of bank borrowing	19(b)	償還銀行借款	(122)	(112)
Interest paid	19(b)	已付利息	(317)	(368)
Payment of lease liabilities	19(b)	租賃負債付款	(3,145)	(3,790)
<i>Net cash used in financing activities</i>		<i>融資活動所用現金淨額</i>	(3,584)	(4,270)
Net increase/(decrease) in cash and cash equivalents		現金及現金等價物增加／(減少)淨額	29,608	(92,981)
Cash and cash equivalents at the beginning of the year		年初現金及現金等價物	23,514	116,495
Cash and cash equivalents at the end of the year	18	年末現金及現金等價物	53,122	23,514

The notes on pages 63 to 158 form an integral part of these consolidated financial statements.

第63至158頁的附註組成該等綜合財務報表的一部分。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

1. GENERAL INFORMATION

Amuse Group Holding Limited (the “Company”) is a company incorporated in the Cayman Islands with limited liability under the Companies Law, Chapter 22 (Law 3 of 1961 as consolidated and revised) of the Cayman Islands. The address of the Company’s registered office is located at P.O. Box 31119 Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman KY1-1205, Cayman Islands and the principal place of business of the Company is located at Flat B-E, 33/F., Plaza 88, No. 88 Yeung UK Road, Tsuen Wan, New Territories, Hong Kong.

The shares of the Company have been listed on GEM of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) since 31 May 2018.

The Company is an investment holding company. The Company and its subsidiaries (together referred to as the “Group”) are principally engaged in design, marketing, distribution and retail sales of toys and related products, and provision of agency services. The principal activities of the Company’s subsidiaries are set out in note 26 to the consolidated financial statements.

2. MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Statement of compliance

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) which collective term includes all applicable individual HKFRSs, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and accounting principles generally accepted in Hong Kong. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by the primary users.

These financial statements also comply with the applicable disclosure requirements of the Hong Kong Companies Ordinance and include the applicable disclosure requirements of the Rules Governing the Listing of Securities on the GEM of The Stock Exchange of Hong Kong Limited (the “GEM Listing Rules”). Significant accounting policies adopted by the Group are disclosed below.

1. 一般資料

佰悅集團控股有限公司(「本公司」)乃根據開曼群島公司法第22章(一九六一年第三號法例，經綜合及修訂)於開曼群島註冊成立的有限公司。本公司的註冊辦事處地址位於P.O. Box 31119 Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman KY1-1205, Cayman Islands，本公司的主要營業地點位於香港新界荃灣楊屋道88號Plaza 88 33樓B-E室。

本公司股份自二零一八年五月三十一日起於香港聯合交易所有限公司(「聯交所」)GEM上市。

本公司為投資控股公司。本公司及其附屬公司(統稱「本集團」)主要從事設計、營銷、分銷及零售玩具及相關產品以及提供代理服務。本公司附屬公司的主要業務載於綜合財務報表附註26。

2. 重大會計政策資料

2.1 合規聲明

該等財務報表已根據香港財務報告準則(「香港財務報告準則」)編製，香港財務報告準則包括香港會計師公會(「香港會計師公會」)頒佈的所有適用個別香港財務報告準則、香港會計準則(「香港會計準則」)及詮釋以及香港普遍採納的會計準則。就編製綜合財務報表而言，倘合理預計有關資料將影響主要使用者的決策，則該等資料被視為重大。

該等財務報表亦符合香港公司條例的適用規定及包括香港聯合交易所有限公司GEM證券上市規則(「GEM上市規則」)的適用披露規定。本集團採納的重大會計政策於下文披露。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.1 Statement of compliance (Continued)

The HKICPA has issued certain new and amended HKFRSs that are first effective or available for early adoption for the current accounting period of the Group. Note 2.3 provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current and prior accounting periods reflected in these consolidated financial statements.

2.2 Basis of preparation of the consolidated financial statements

The measurement basis used in the preparation of the consolidated financial statements is the historical cost basis except certain financial assets are stated at their fair value.

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRSs that have significant effect on the consolidated financial statements and key sources of estimation uncertainty are disclosed in note 3.

2. 重大會計政策資料(續)

2.1 合規聲明(續)

香港會計師公會已頒佈若干新訂及經修訂香港財務報告準則，該等準則於本集團當前會計期間首次生效或可供提早採納。附註2.3提供初步應用該等發展產生的會計政策的任何變動的資料，惟限於彼等與本集團於該等綜合財務報表內反映的當前及過往會計期間有關。

2.2 編製綜合財務報表之基準

編製綜合財務報表使用的計量基準為歷史成本基準，惟若干金融資產以公平值計算。

編製符合香港財務報告準則之財務報表需要管理層作出判斷、估計及假設，而該等判斷、估計及假設會影響政策之應用及所申報之資產、負債、收入及開支等金額。該等估計及有關假設乃根據過往經驗及管理層相信於該等情況下乃屬合理之各項其他因素而作出，所得結果構成管理層在無法依循其他來源得知資產及負債之賬面值時作出判斷之基準。實際結果或會有別於該等估計。

該等估計及相關假設會持續作出檢討。會計估計之變動如僅影響當期，則有關會計估計變動將於當期確認。如該項會計估計變動影響當期及以後期間，則有關會計估計變動將於當期及以後期間確認。

管理層在應用香港財務報告準則時所作出並對綜合財務報表有重大影響之判斷，以及導致估算出現不確定性之主要緣由，於附註3披露。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.3 Application of new and amendments to HKFRSs

Amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to HKFRSs issued by the HKICPA for the first time, which are mandatorily effective for the Group's annual period beginning on 1 April 2024 for the preparation of the consolidated financial statements:

Amendments to HKFRS 16	Lease Liability in a Sale and Leaseback
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020)
Amendments to HKAS 1	Non-current Liabilities with Covenants
Amendments to HKAS 7 and HKFRS 7	Supplier Finance Arrangements
Amendment to HKAS 21	Lack of Exchangeability

The application of the amendments to HKFRSs in the current year has had no material effect on the Group's financial positions and financial performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

2. 重大會計政策資料(續)

2.3 採用新訂及經修訂香港財務報告準則

於本年度強制生效之香港財務報告準則修訂本

於本年度，本集團首次應用下列香港會計師公會頒佈之香港財務報告準則修訂本，其於二零二四年四月一日開始的本集團年度期間強制生效，以編製綜合財務報表：

香港財務報告準則第16號之修訂	售後租回之租賃負債
香港會計準則第1號之修訂	負債分類為流動或非流動及香港詮釋第5號(二零二零年)的相關修訂
香港會計準則第1號之修訂	附帶契諾之非流動負債
香港會計準則第7號及香港財務報告準則第7號之修訂	供應商融資安排
香港會計準則第21號之修訂	缺乏可兌換性

本年度應用香港財務報告準則之修訂本並無對本年度及過往年度的本集團財務狀況及財務表現及／或該等綜合財務報表所載的披露資料構成重大影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.3 Application of new and amendments to HKFRSs (Continued)

New and amendments to HKFRSs in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments ²
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between and Investor and its Associate or Joint Venture ¹
Amendments to HKFRS Accounting Standards HKFRS 18	Annual Improvements to HKFRS Accounting Standards — Volume 11 ² Presentation and Disclosure in Financial Statements ³
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature — dependent Electricity ²

¹ Effective for annual periods beginning on or after a date to be determined.

² Effective for annual periods beginning on or after 1 January 2026.

³ Effective for annual periods beginning on or after 1 January 2027.

Except as described below, the directors of the Group anticipate that all applications of the new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

2. 重大會計政策資料 (續)

2.3 採用新訂及經修訂香港財務報告準則 (續)

已發佈但尚未生效的新訂及經修訂香港財務報告準則

本集團並無提早應用下列已頒佈但尚未生效的新訂及經修訂香港財務報告準則：

香港財務報告準則第9號及香港財務報告準則第7號之修訂	金融工具的分類及計量之修訂 ²
香港財務報告準則第10號及香港會計準則第28號之修訂	投資者與其聯營公司或合營公司之間的資產出售或注資 ¹
香港財務報告準則會計準則之修訂	香港財務報告準則會計準則的年度改進 — 第11冊 ²
香港財務報告準則第18號	財務報表之呈列及披露 ³
香港財務報告準則第9號及香港財務報告準則第7號之修訂	依賴自然能源生產電力的合約 ²

¹ 於待定期限或之後開始的年度期間生效。

² 於二零二六年一月一日或之後開始的年度期間生效。

³ 於二零二七年一月一日或之後開始的年度期間生效。

除下文所述，本集團董事預期，應用所有新訂及經修訂香港財務報告準則於可見將來將不會對綜合財務報表造成重大影響。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.3 Application of new and amendments to HKFRSs (Continued)

HKFRS 18 Presentation and Disclosure in Financial Statements

HKFRS 18 Presentation and Disclosure in Financial Statements, which sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 Presentation of Financial Statements. This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss; provide disclosures on management-defined performance measures in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some HKAS 1 paragraphs have been moved to HKAS 8 and HKFRS 7. Minor amendments to HKAS 7 Statement of Cash Flows and HKAS 33 Earnings per Share are also made.

HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. The Group is in the process of assessing the detailed impact of HKFRS 18 on the Group's consolidated financial statements but is not yet in a position to state whether this new and revised HKFRS would have a material impact on the disclosure and the presentation of the consolidated financial statements in the future.

2. 重大會計政策資料(續)

2.3 採用新訂及經修訂香港財務報告準則(續)

香港財務報告準則第18號財務報表之呈列及披露

香港財務報告準則第18號財務報表之呈列及披露載列財務報表的呈列及披露規定，將取代香港會計準則第1號財務報表之呈列。該新訂香港財務報告準則會計準則在沿襲香港會計準則第1號多項規定的同時，引入了新要求，要求在損益表中呈列特定類別及界定的小計金額；在財務報表附註中披露由管理層界定的業績計量指標，以及改進在財務報表中披露資料的彙總及分拆方式。此外，香港會計準則第1號的部分段落已移至香港會計準則第8號及香港財務報告準則第7號。香港會計準則第7號「現金流量表」及香港會計準則第33號「每股盈利」亦作出細微修訂。

香港財務報告準則第18號以及對其他準則的修訂將於二零二七年一月一日或之後開始的年度期間生效，允許提前應用。本集團正評估香港財務報告準則第18號對本集團綜合財務報表的詳細影響，但尚未能指出此項新訂及經修訂香港財務報告準則會否對日後綜合財務報表的披露及呈列構成重大影響。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.4 Basis of consolidation

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

The Group includes income and expenses of a subsidiary in the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests.

In the Company's statement of financial position, subsidiaries are carried at cost less any impairment loss unless the subsidiary is held for sale or included in a disposal group. Cost is adjusted to reflect changes in consideration arising from contingent consideration amendments. Cost also includes direct attributable costs of investment.

The results of subsidiaries are accounted for by the Company on the basis of dividends received and receivable at the end of the reporting period. All dividends whether received out of the investee's pre or post-acquisition profits are recognised in the Company's profit or loss.

2. 重大會計政策資料(續)

2.4 綜合基準

附屬公司指本集團控制之實體。當本集團從參與某實體之業務獲得或有權獲得可變回報，及有能力藉對實體行使其權力而影響其回報，則本集團控制該實體。當評估本集團是否有權力時，只考慮具體權利(由本集團及其他人士持有)。

本集團由控制開始當日至控制終止當日於綜合財務報表內計入一間附屬公司的收入及開支。集團內公司間的結餘、交易以及現金流，與任何因集團內公司間交易而產生的未變現溢利均在編製綜合財務報表時全數對銷。集團內公司間交易所產生的未變現虧損以處理未變現收益的同樣方式對銷，惟僅會在無減值跡象的情況下進行。

當本集團失去一間附屬公司的控制權，出售損益乃按以下兩者的差額計算：(i)所收取代價的公平值與任何保留權益的公平值的總和；及(ii)該附屬公司的資產(包括商譽)及負債以及任何非控股權益的過往賬面值。

於本公司的財務狀況表中，附屬公司乃按成本減任何減值虧損列賬，除非附屬公司持作出售或計入出售組別內。成本經調整以反映或然代價修訂產生的代價變動。成本亦包括投資直接應佔成本。

本公司以報告期末已收及應收之股息為基準將附屬公司之業績入賬。所有收取之股息(不論來自被投資方收購前或收購後溢利)均於本公司損益中確認。

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.5 Goodwill

Goodwill arising in a business combination is recognised as an asset at the date that control is acquired (the acquisition date). Goodwill is measured as the excess of the aggregate of the fair value of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the Group's interest in the net fair value of the acquiree's identifiable assets and liabilities measured as at the acquisition date.

Goodwill is stated at cost less accumulated impairment losses. Goodwill is allocated to cash-generating units and is tested annually for impairment (see note 2.13).

On subsequent disposal of a subsidiary, the attributable amount of goodwill capitalised is included in the determination of the amount of gain or loss on disposal.

2. 重大會計政策資料(續)

2.5 商譽

業務合併產生的商譽於收購控制權當日(收購日期)確認為資產。商譽乃以所轉讓代價之公平值、任何非控股權益於被收購方中所佔金額及收購方以往持有之被收購方股權之公平值(如有)之總和超出本集團於被收購方可識別資產及負債於收購日期所計量之公平值淨額之權益之部分計量。

商譽按成本減累計減值虧損入賬。商譽分配至現金產生單位，並每年進行減值測試(見附註2.13)。

於其後出售一間附屬公司時，資本化商譽之應佔金額於釐定出售收益或虧損金額時計算在內。

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.6 Property, plant and equipment

Property, plant and equipment (including right-of-use assets) are stated at cost less accumulated depreciation and any impairment losses (other than cost of right-of-use assets as described in note 2.8). Depreciation is calculated to write-off the cost of items of property, plant and equipment less their residual value (if any) using the straight-line method over their estimated useful lives as follows:

Building situated on leasehold land	Over the shorter of the unexpired term of lease and their estimated useful lives, i.e. 30–50 years
Leasehold improvements	5 years
Office equipment	5 years
Motor vehicles	30%
Moulds	Shorter of the licensed period of 2 to 3 years or the remaining of licensed period

Accounting policy for depreciation of right-of-use assets is set out in note 2.8.

The assets' residual values, depreciation method and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

2. 重大會計政策資料 (續)

2.6 物業、廠房及設備

物業、廠房及設備 (包括使用權資產) 乃按成本減去累計折舊及任何減值虧損列賬 (附註2.8所載使用權資產的成本除外)。折舊乃按其以下估計可使用年期以直線法計算，撇銷物業、廠房及設備的成本減其剩餘價值 (如有)：

位於租賃土地的樓宇	剩餘之租賃年期及其估計可使用年期 (即30至50年) (以較短者為準)
租賃裝修	5年
辦公室設備	5年
汽車	30%
模具	2至3年之特許期或特許期剩餘時間 (以較短者為準)

有關使用權資產折舊的會計政策載於附註2.8。

資產剩餘價值、折舊方法及使用年期於各報告期末審閱及調整 (如適用)。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.7 Associates and joint ventures

An associate is an entity over which the Group has significant influence, which is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control of those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions relating about relevant activities require the unanimous consent of the parties sharing control.

In consolidated financial statements, interest in an associate or a joint venture is initially recognised at cost and subsequently accounted for using the equity method.

Under the equity method, the Group's interest in the associate or joint venture is carried at cost and adjusted for the post-acquisition changes in the Group's share of the associate or joint venture's net assets less any identified impairment loss, unless it is classified as held for sale (or included in a disposal group that is classified as held for sale). The profit or loss for the year includes the Group's share of the post-acquisition, post-tax results of the associate or joint venture for the year, including any impairment loss on the investment in associate or joint venture recognised for the year.

2. 重大會計政策資料(續)

2.7 聯營公司及合資公司

聯營公司指本集團對其有重大影響力的實體，重大影響力指有權參與被投資方的財務及經營政策決策，但並非控制或共同控制該等政策。

合資公司為一種合資安排，據此，擁有該安排共同控制權的各方均有權享有該項安排的資產淨值。共同控制權指訂約協定共享安排的控制權，僅在相關活動相關決策須經共享控制權之各方一致同意之情況下存在。

在綜合財務報表中，於聯營公司或合資公司的權益初步按成本確認，其後採用權益法入賬。

按照權益法，本集團於聯營公司或合資公司的權益按成本列賬，並就本集團應佔聯營公司或合資公司的資產淨值減任何已識別減值虧損於收購後的變動作出調整，惟分類為持作出售者（或計入持作出售類別的出售組別內者）除外。年內損益包括本集團年內應佔聯營公司或合資公司的收購後及除稅後業績（包括年內確認之於合資公司的投資的任何減值虧損）。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.7 Associates and joint ventures (Continued)

Where the associate or joint venture uses accounting policies other than those of the Group for like transactions and events in similar circumstances, adjustments are made, where necessary, to conform the associate or joint venture's accounting policies to those of the Group when the associate or joint venture's financial statements are used by the Group in applying the equity method.

When the Group's share of losses in an associate or a joint venture equals or exceeds its interest in the associate or joint ventures, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture. For this purpose, the Group's interest in the associate or joint venture is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the associate or joint venture.

After the application of equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's investment in its joint venture. At the end of the reporting period, the Group determines whether there is any objective evidence that the investment in associate or joint ventures is impaired. If such indications are identified, the Group calculates the amount of impairment as being the difference between the recoverable amount (i.e. higher of value in use and fair value less costs of disposal) of the associate or joint venture and its carrying amount. In determining the value in use of the investment, the Group estimates its share of the present value of the estimated future cash flows expected to be generated by the associate or joint venture, including cash flows arising from the operations of the associate or joint venture and the proceeds on ultimate disposal of the investment.

2. 重大會計政策資料(續)

2.7 聯營公司及合資公司(續)

倘合資公司所用會計政策並非為本集團於同類情況下就類似交易及事件所採用者，則本集團須於應用權益法使用該合資公司財務報表時作出必要調整，以使該聯營公司或合資公司的會計政策與本集團所用者一致。

當本集團應佔聯營公司或合資公司的虧損相等或超過其於聯營公司或合資公司的權益時，除非其已產生法定或推定責任或代表聯營公司或合資公司付款，否則本集團不會再確認虧損。就此而言，本集團於聯營公司或合資公司的權益為根據權益法計算投資的賬面值，連同實質構成本集團於該聯營公司或合資公司的投資淨額一部分的本集團長期權益。

於應用權益法後，本集團決定是否須就本集團於聯營公司或合資公司的投資確認額外減值虧損。於報告期末，本集團決定是否有任何客觀憑證顯示於聯營公司或合資公司的投資出現減值。倘識別出該等跡象，則本集團所計算的減值金額為聯營公司或合資公司的可收回金額（使用價值與公平值減出售成本兩者間之較高者）與其賬面值的差額。於釐定投資的使用價值時，本集團估計其應佔的預期將由該聯營公司或合資公司產生之估計未來現金流量的現值，包括該聯營公司或合資公司之營運所產生之現金流量以及最終出售該投資的所得款項。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.8 Leases

Definition of a lease and the Group as a lessee

At inception of a contract, the Group considers whether a contract is, or contains a lease. A lease is defined as 'a contract, or part of a contract, that conveys the right to use an identified asset (the underlying asset) for a period of time in exchange for consideration'. To apply this definition, the Group assesses whether the contract meets three key evaluations which are whether:

- the contract contains an identified asset, which is either explicitly identified in the contract or implicitly specified by being identified at the time the asset is made available to the Group;
- the Group has the right to obtain substantially all of the economic benefits from use of the identified asset throughout the period of use, considering its rights within the defined scope of the contract; and
- the Group has the right to direct the use of the identified asset throughout the period of use. The Group assess whether it has the right to direct 'how and for what purpose' the asset is used throughout the period of use.

For contracts that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease and non-lease component on the basis of their relative stand-alone prices.

2. 重大會計政策資料(續)

2.8 租賃

租賃之定義及本集團作為承租人

本集團於合約初始考慮有關合約是否屬於租賃或包含租賃。租賃的定義為「以代價獲得已識別資產(相關資產)於一段時間內的使用權的一項合約或合約的一部分」。為應用該定義，本集團評估有關合約是否符合三個關鍵評估項，即：

- 合約是否包含已識別資產，其於合約中明確識別或透過於資產可供本集團使用時識別以隱含方式指定；
- 經考慮其於合約界定範圍內的權利後，本集團是否有權於整段使用期間因使用已識別資產而獲得絕大部分經濟利益；及
- 本集團於整段使用期間是否有權指示已識別資產的使用。本集團會評估其於整段使用期間是否有權指示資產的「使用方式及用途」。

就含有租賃部分以及一項或多項額外租賃或非租賃部分的合約而言，本集團將合約代價分配至各租賃部分及非租賃部分，以相對獨立價格為基準。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.8 Leases (Continued)

Definition of a lease and the Group as a lessee (Continued)

Measurement and recognition of leases as a lessee

At lease commencement date, the Group recognises a right-of-use asset and a lease liability on the consolidated statement of financial position. The right-of-use asset is measured at cost, which is made up of the initial measurement of the lease liability, any initial direct costs incurred by the Group, an estimate of any costs to dismantle and remove the underlying asset at the end of the lease, and any lease payments made in advance of the lease commencement date (net of any lease incentives received).

The Group depreciates the right-of-use assets on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term unless the Group is reasonably certain to obtain ownership at the end of the lease term. The Group also assesses the right-of-use asset for impairment when such indicator exists.

At the commencement date, the Group measures the lease liability at the present value of the lease payments unpaid at that date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate.

Lease payments included in the measurement of the lease liability are made up of fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable payments based on an index or rate, and amounts expected to be payable under a residual value guarantee.

2. 重大會計政策資料(續)

2.8 租賃(續)

租賃之定義及本集團作為承租人(續)

作為承租人之租賃的計量及確認

於租賃開始日期，本集團於綜合財務狀況表內確認使用權資產及租賃負債。使用權資產按成本計量，其包括租賃負債的初步計量金額、本集團產生之任何初步直接成本、於租賃結束時拆除及移除相關資產產生之任何估計成本，及於租賃開始日期前預付之任何租金（扣除任何已收租賃優惠）。

本集團按直線基準於租賃開始日期至使用權資產之使用年期結束或租期結束（以較早者為準）期間就使用權資產計提折舊，除非本集團合理確定於租期結束時可獲得所有權則作別論。本集團亦於出現減值跡象時評估使用權資產之減值。

於租賃開始日期，本集團按當日未支付租賃付款之現值計量租賃負債，並使用租賃中隱含之利率予以貼現，或倘該利率不能容易釐定，則採用本集團之增量借貸利率予以貼現。

計量租賃負債時計入之租賃款項包括固定款項（包括實質固定款項）減任何應收租賃優惠、按指數或價格計量之可變款項及根據餘下價值保證應付之預期金額。

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.8 Leases (Continued)

Definition of a lease and the Group as a lessee (Continued)

Measurement and recognition of leases as a lessee (Continued)

Subsequent to initial measurement, the liability will be reduced for lease payments made and increased for interest cost on the lease liability. It is remeasured to reflect any reassessment or lease modification, or if there are changes in in-substance fixed payments. The variable lease payments that do not depend on an index or a rate are recognised as expense in the period on which the event or condition that triggers the payment occurs.

For lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of modification.

When the lease is remeasured, the corresponding adjustment is reflected in the right-of-use asset, or profit or loss if the right-of-use asset is already reduced to zero.

Refundable rental deposits paid are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

The Group presents right-of-use assets in "property, plant and equipment", the same line item within which the corresponding underlying assets would be presented if they were owned.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

2. 重大會計政策資料(續)

2.8 租賃(續)

租賃之定義及本集團作為承租人(續)

作為承租人之租賃的計量及確認(續)

於初始計量後，負債將按已付租賃款項減少，並按租賃負債之利息成本增加。為反映任何重新評估或租賃變更，或倘實質固定款項出現變動，負債需要重新計量。並不取決於指數或價格之可變租賃款項於觸發付款之事件或情況發生期間確認為開支。

對於未作為單獨租賃入賬的租賃變更，本集團根據已修改租約的租賃期限，在修改生效日期使用經修訂的貼現率對經修訂租賃付款進行貼現，從而重新計量租賃負債。

於重新計量租賃時，相應調整於使用權資產中反映，或於使用權資產已減至零時在損益中反映。

已付可退還租賃按金根據香港財務報告準則第9號入賬，並初步按公平值計量。初始確認時對公平值的調整被視為額外租賃付款，並計入使用權資產成本。

本集團於「物業、廠房及設備」呈列使用權資產，倘相關資產為本集團所有，則於相同細列項目內呈列。

本集團在綜合財務狀況表中將租賃負債單獨列示。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.9 Financial instruments

Recognition and derecognition

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the financial instruments.

A financial asset is derecognised when the contractual right to the cash flows from the financial asset expire, or when the financial asset and substantially all of its risks and rewards are transferred. A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

Financial assets

Classification and initial measurement of financial assets

Except for those trade receivables that do not contain a significant financing component and are measured at the transaction price in accordance with HKFRS 15, all financial assets are initially measured at fair value, in case of a financial asset not at fair value through profit or loss ("FVTPL"), plus transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in profit or loss.

2. 重大會計政策資料(續)

2.9 金融工具

確認及終止確認

當本集團訂立金融工具合約協議時，金融資產及金融負債予以確認。

金融資產於自金融資產收取現金流量的合約權利屆滿，或當金融資產及其絕大部分風險及回報轉移時終止確認。金融負債於其消除、解除、註銷或到期時終止確認。

金融資產

金融資產的分類及初步計量

除不含重大融資部分且根據香港財務報告準則第15號按交易價格計量的該等貿易應收款項外，倘金融資產並非按公平值計入損益（「按公平值計入損益」），所有金融資產初步按公平值計量，加上收購金融資產直接產生的交易成本。按公平值計入損益列賬的金融資產之交易成本於損益表中支銷。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.9 Financial instruments (Continued)

Financial assets (Continued)

Classification and initial measurement of financial assets (Continued)

Financial assets are classified into the following categories:

- at amortised cost;
- FVTPL; or
- fair value through other comprehensive income ("FVOCI").

The classification is determined by both:

- the entity's business model for managing the financial asset; and
- the contractual cash flow characteristics of the financial asset.

All income and expenses relating to financial assets that are recognised in profit or loss are presented within finance costs or other income and other gains, except for expected credit losses ("ECL") on trade receivables, deposits and other receivables, which are presented as a separate line item in profit or loss.

Trade receivables, deposits and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due.

Receivables are stated at amortised cost using the effective interest method less allowance for credit losses (see note 2.10).

2. 重大會計政策資料(續)

2.9 金融工具(續)

金融資產(續)

金融資產的分類及初步計量(續)

金融資產分為以下類別：

- 按攤銷成本；
- 按公平值計入損益；或
- 按公平值計入其他全面收益（「按公平值計入其他全面收益」）。

分類乃根據以下兩項釐定：

- 實體管理金融資產的業務模式；及
- 金融資產的合約現金流量特徵。

所有於損益確認的金融資產相關收益及開支均於融資成本或其他收入及其他收益內呈列，惟貿易應收款項、按金及其他應收款項的預期信貸虧損（「預期信貸虧損」）在損益中以獨立報表項目呈列。

貿易應收款項、按金及其他應收款項

本集團具有無條件權利收取代價時確認應收款項。在該代價到期支付前，收取代價的權利僅需經過一段時間方為無條件。

應收款項利用實際利率法按攤銷成本減信貸虧損撥備列賬（見附註2.10）。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.9 Financial instruments (Continued)

Financial assets (Continued)

Classification and initial measurement of financial assets (Continued)

Trade receivables, deposits and other receivables (Continued)

When there is any evidence indicating that the trade receivable balances become uncollectible, for instance, when the debtors suffer from liquidation, bankruptcy, having net liabilities or inadequate cash flow, bad debts are recognised and the balances are written off in that period against the corresponding provision for ECL allowance that has previously been made for these balances.

Subsequent measurement of financial assets

Debt investments

Financial assets at amortised cost

Financial assets are measured at amortised cost if the assets meet the following conditions:

- they are held within a business model whose objective is to hold the financial assets and collect its contractual cash flows; and
- the contractual terms of the financial assets give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial recognition, these are measured at amortised cost using the effective interest method. Interest income from these financial assets is included in other income and other gains in profit or loss. Discounting is omitted where the effect of discounting is immaterial. The Group's trade receivables, deposits and other receivables and bank deposits and cash fall into this category of financial instruments.

2. 重大會計政策資料(續)

2.9 金融工具(續)

金融資產(續)

金融資產的分類及初步計量(續)

貿易應收款項、按金及其他應收款項(續)

如有任何證據顯示貿易應收款項的結餘已不可收回，舉例而言，當債務人陷入清盤、破產、處於淨負債或現金流不足，則會確認壞賬，而該期間有關結餘會與先前為該等結餘作出的相應預期信貸虧損撥備撇銷。

金融資產的後續計量

債務投資

按攤銷成本列賬的金融資產

倘金融資產符合下列條件，則該資產按攤銷成本計量：

- 該資產為在目的為持有金融資產及收取其合約現金流量的業務模式下持有；及
- 金融資產的合約條款產生的現金流量純粹為支付本金及未償還本金的利息。

於初步確認後，該等資產採用實際利率法按攤銷成本計量。該等金融資產的利息收入計入損益的其他收入及其他收益內。倘若貼現影響微乎其微，則貼現可忽略不計。本集團的貿易應收款項、按金及其他應收款項以及銀行存款及現金均屬於此類金融工具。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.9 Financial instruments (Continued)

Financial assets (Continued)

Subsequent measurement of financial assets (Continued)

Equity investments

Investments in securities held for trading were classified as financial assets measured at FVTPL. Any attributable transaction costs were recognised in profit or loss as incurred. At the end of each reporting period, the fair value was remeasured, with any resultant gain or loss being recognised in profit or loss.

Financial liabilities

Classification and measurement of financial liabilities

The Group's financial liabilities include bank borrowing, lease liabilities and trade payables, other payables and accrued expenses.

Financial liabilities (other than lease liabilities) are initially measured at fair value, and, where applicable, adjusted for transaction costs unless the Group designated a financial liability at FVTPL.

Subsequently, financial liabilities (other than lease liabilities) are measured at amortised costs using the effective interest method.

All interest-related charges are included within finance costs.

Accounting policies of lease liabilities are set out in note 2.8.

2. 重大會計政策資料 (續)

2.9 金融工具 (續)

金融資產 (續)

金融資產的後續計量 (續)

股本投資

持作買賣的證券投資分類為按公平值計入損益計量之金融資產。任何應佔交易成本均於產生時於損益內確認。於各報告期末，均會重新計量公平值，而所產生之任何收益或虧損則於損益內確認。

金融負債

金融負債的分類及計量

本集團的金融負債包括銀行借款、租賃負債以及貿易應付款項、其他應付款項及應計開支。

金融負債(租賃負債除外)初步按公平值計量，並在適當情況下就交易成本作出調整，除非本集團指定金融負債按公平值計入損益。

其後，金融負債(租賃負債除外)採用實際利率法按攤銷成本計量。

所有利息相關費用均計入融資成本內。

租賃負債的會計政策載於附註2.8。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.10 Impairment of financial assets

The Group recognises a loss allowance for expected credit losses (“ECL”) on the financial assets measured at amortised cost (including bank deposits and cash, trade receivables, deposits and other receivables).

Measurement of ECL

ECL are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

The expected cash shortfalls are discounted using the following discount rates where the effect of discounting is material:

- bank deposits and cash, trade receivables, deposits and other receivables: effective interest rate determined at initial recognition or an approximation thereof.

The maximum period considered when estimating ECL is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECL, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

ECL are measured on either of the following bases:

- 12-month ECL: these are losses that are expected to result from possible default events within the 12 months after the reporting date; and
- lifetime ECL: these are losses that are expected to result from all possible default events over the expected lives of the items to which the ECL model applies.

2. 重大會計政策資料 (續)

2.10 金融資產減值

本集團就按攤銷成本計量的金融資產（包括銀行存款及現金、貿易應收款項、按金及其他應收款項）確認預期信貸虧損（「預期信貸虧損」）的虧損撥備。

計量預期信貸虧損

預期信貸虧損為信貸虧損的概率加權估計。信貸虧損以所有預期現金差額的現值（即根據合約應付本集團的現金流量與本集團預期收取的現金流量之間的差額）計量。

倘貼現影響屬重大，預期現金差額按以下貼現率貼現：

- 銀行存款及現金、貿易應收款項、按金及其他應收款項：於初步確認時釐定的實際利率或其近似值。

估計預期信貸虧損時所考慮的最長期間為本集團面臨信貸風險的最長合約期間。

於計量預期信貸虧損時，本集團會考慮在無需付出過多成本或努力下即可獲得的合理可靠資料。此項包括有關過往事件、現時狀況及未來經濟狀況預測的資料。

預期信貸虧損將採用以下基準計量：

- 12個月預期信貸虧損：指報告日期後12個月內可能發生的違約事件而導致的虧損；及
- 全期預期信貸虧損：指預期信貸虧損模型適用項目之預期年期內所有可能違約事件而導致的虧損。

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綜合財務報表附註

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.10 Impairment of financial assets (Continued)

Trade receivables

For trade receivables, the Group applies a simplified approach in calculating ECL and recognises a loss allowance based on lifetime ECL at the end of reporting period. These are the expected shortfalls in contractual cash flows, considering the potential for default at any point during the life of the financial assets. In calculating the ECL of trade receivables, the Group has established a provision matrix that is based on its historical credit loss experience and external indicators, adjusted for forward-looking factors specific to the debtors and the economic environment.

To measure the ECL, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

Other financial assets measured at amortised cost

The Group measures the loss allowance for deposits and other receivables equal to 12-month ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increase in the likelihood or risk of default occurring since initial recognition.

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial assets at the reporting date with the risk of default occurring on the financial assets at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

2. 重大會計政策資料(續)

2.10 金融資產減值(續)

貿易應收款項

就貿易應收款項而言，本集團應用簡化法計算預期信貸虧損，並於報告期末根據全期預期信貸虧損確認虧損撥備。考慮到金融資產年內任何時間點均可能出現違約事件，該等虧損為合約現金流量的預期落差。於計算貿易應收款項的預期信貸虧損時，本集團根據其過往信貸虧損經驗及外部指標建立撥備矩陣，並就債務人及經濟環境的特定前瞻性因素作出調整。

為計量預期信貸虧損，貿易應收款項按共同信貸風險特徵及逾期日數進行分組。

按攤銷成本計量的其他金融資產

本集團按相當於12個月預期信貸虧損計量按金及其他應收款項的虧損撥備，除非自初步確認起信貸風險顯著增加，則本集團確認全期預期信貸虧損。評估是否確認全期預期信貸虧損乃根據自初步確認以來違約的可能性或風險有否顯著增加。

本集團於評估信貸風險自初步確認以來是否顯著增加時，會比較金融資產於報告日期與於初步確認日期發生違約的風險。於作出該評估時，本集團會考慮合理和有依據的定量和定性資料，包括過往經驗及毋須付出過多成本或努力即可獲得的前瞻性資料。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.10 Impairment of financial assets (Continued)

Other financial assets measured at amortised cost (Continued)

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in regulatory business, financial, economic conditions or technological environment that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations; and
- an actual or expected significant deterioration in the operating results of the debtor.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

2. 重大會計政策資料 (續)

2.10 金融資產減值 (續)

按攤銷成本計量的其他金融資產 (續)

具體而言，評估信貸風險是否顯著增加時會考慮以下資料：

- 金融工具外部（如有）或內部信貸評級的實際或預期顯著惡化；
- 信貸風險的外部市場指標顯著惡化，如信貸利差、債務人的信貸違約掉期價格大幅增加；
- 預期會導致債務人償債能力大幅下降的監管業務、財務、經濟狀況或科技環境的現有或預測不利變動；及
- 債務人經營業績的實際或預期顯著惡化。

不論上述評估之結果如何，本集團認為，當合約付款逾期超過30日，則自初始確認以來信貸風險已顯著增加，除非本集團有合理且可支持之資料證明。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.10 Impairment of financial assets (Continued)

Other financial assets measured at amortised cost (Continued)

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the end of each reporting period. A debt instrument is determined to have low credit risk if it has a low risk of default, the borrower has strong capacity to meet its contractual cash flow obligations in the near term and adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfill its contractual cash flow obligations.

For internal credit risk management, the Group considers an event of default occurs when (i) information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collateral held by the Group); or (ii) the financial asset is 90 days past due.

Detailed analysis of the ECL assessment of financial assets measured at amortised cost are set out in note 28.2.

2.11 Contract liabilities

A contract liability is recognised when the customer pays trade deposit before the delivery of goods at the inception of a contract, until the revenue recognised (see note 2.16) exceeds the amount of the deposit. A contract liability would also be recognised if the Group has an unconditional right to receive consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see note 2.9).

2. 重大會計政策資料(續)

2.10 金融資產減值(續)

按攤銷成本計量的其他金融資產(續)

儘管有上文所述，倘債務工具於各報告期末釐定為具低信貸風險，則本集團會假設債務工具的信貸風險自初步確認以來並無顯著增加。倘債務工具違約風險為低、借款人具良好能力於短期內履行其合約現金流量責任，及較長期的經濟及業務狀況存在不利變動，可能(但未必)會削弱借款人履行其合約現金流量責任的能力，則債務工具的信貸風險會釐定為低。

就內部信貸風險管理而言，本集團認為，倘(i)內部產生或自外部來源取得的資料顯示債務人不大可能向其債權人(包括本集團)悉數還款(不計及本集團持有的任何抵押品)；或(ii)金融資產已逾期90日，則視其為違約事件。

按攤銷成本計量的金融資產的預期信貸虧損評估的詳細分析載於附註28.2。

2.11 合約負債

若客戶於合約開始時貨物交付前支付貿易按金，則確認合約負債，直至所確認收益(見附註2.16)超出按金額為止。倘本集團於確認相關收入前無條件權利收取代價亦確認合約負債。在該等情況下，相應應收款項亦將一併予以確認(見附註2.9)。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.12 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated cash flow statement. Cash and cash equivalents are assessed for ECL in accordance with the policy set out in note 2.10.

2.13 Impairment of non-financial assets

The following assets are subject to impairment testing:

- Goodwill arising on acquisition of a subsidiary;
- Property, plant and equipment (including right-of-use assets)

Goodwill with indefinite useful life or those not yet available for use are tested for impairment at least annually, irrespective of whether there is any indication that they are impaired. All other assets are tested for impairment whenever there are indications that the asset's carrying amount may not be recoverable.

An impairment loss is recognised as an expense immediately for the amount by which the asset's carrying amount exceeds its recoverable amount. Recoverable amount is the higher of fair value, reflecting market conditions less costs of disposal, and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of time value of money and the risk specific to the asset.

2. 重大會計政策資料 (續)

2.12 現金及現金等價物

現金及現金等價物包括銀行及手頭現金、於購入後三個月內到期的存於銀行活期存款。就綜合現金流量表而言，按求償還及構成本集團現金管理不可分割部分的銀行透支亦計入現金及現金等價物。現金及現金等價物根據載於附註2.10的政策就預期信貸虧損進行評估。

2.13 非金融資產減值

以下資產須進行減值測試：

- 收購一間附屬公司產生之商譽；
- 物業、廠房及設備（包括使用權資產）

不論是否有任何減值跡象，具有無限可使用年期或尚未可供使用的商譽至少每年進行減值測試。所有其他資產於有跡象顯示資產賬面值可能無法收回時進行減值測試。

減值虧損按資產賬面值超出其可收回金額的差額即時確認為開支。可收回金額為反映市況的公平值減出售成本與使用價值兩者中的較高者。在評估使用價值時，估計未來現金流量使用反映當時市場對貨幣時間價值及資產特定風險的評估的稅前貼現率，貼現至其現值。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.13 Impairment of non-financial assets

(Continued)

For the purposes of assessing impairment, where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generate cash inflows independently (i.e. a cash-generating unit). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit level. Goodwill in particular is allocated to those cash-generating units that are expected to benefit from synergies of the related business combination and represent the lowest level within the Group at which the goodwill is monitored for internal management purpose and not be larger than an operating segment.

Impairment losses recognised for cash-generating units, to which goodwill has been allocated, are credited initially to the carrying amount of goodwill. Any remaining impairment loss is charged pro rata to the other assets in the cash generating unit, except that the carrying value of an asset will not be reduced below its individual fair value less cost of disposal, or value in use, if determinable.

An impairment loss on goodwill is not reversed in subsequent periods. In respect of other assets, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the asset's recoverable amount and only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

Impairment losses recognised in an interim period in respect of goodwill are not reversed in a subsequent period. This is the case even if no loss, or a smaller loss, would have been recognised had the impairment been assessed only at the end of the financial year to which the interim period relates.

2. 重大會計政策資料(續)

2.13 非金融資產減值(續)

就評估減值而言，倘資產並無產生大致上獨立於其他資產的現金流入，則可收回金額按可獨立產生現金流入的最小資產組別（即現金產生單位）釐定。因此，部分資產會個別進行減值測試，而部分則於現金產生單位級別進行測試。具體而言，商譽會分配至預期可從相關業務合併的協同效益中獲益的現金產生單位，並代表本集團就內部管理目的監控商譽的最低水平且不大於經營分部。

就獲分配商譽的現金產生單位確認的減值虧損初步計入商譽的賬面值。除資產賬面值將不會調減至低於其個別公平值減出售成本或使用價值（如可釐定）外，任何剩餘減值虧損按比例自該現金產生單位之其他資產扣除。

商譽之減值虧損不會於往後期間撥回。就其他資產而言，倘用以釐定資產可收回金額的估計出現有利變動，則撥回減值虧損，惟資產賬面值不得超過假設並無確認減值虧損而原應釐定的賬面值（扣除折舊或攤銷）。

於中期期間就商譽確認之減值虧損不會於往後期間撥回。倘減值評估僅於與中期期間有關的財政年度末進行，則即使並無確認虧損或確認較少虧損，亦不會撥回減值虧損。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.14 Employee benefits

Retirement benefits

Retirement benefits to employees are provided through defined contribution retirement benefits plan.

The Group operates a defined contribution retirement benefits plan (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance, for all of its employees who are eligible to participate in the MPF Scheme. Contributions are made based on a percentage of the employees' basic salaries.

Contributions are recognised as an expense in profit or loss as employees render services during the year. The Group's obligations under these plans are limited to the fixed percentage contributions payable.

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement benefits plan and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

Defined benefit plan obligations

The Group has the following defined benefit plans:

LSP under the Hong Kong Employment Ordinance.

The Group's net obligation in respect of defined benefit plans is calculated separately for each plan by estimating the amount of future benefit that employees have earned in the current and prior periods and discounting that amount. For LSP obligation, the estimated amount of future benefits is determined after deducting the negative service cost arising from the accrued benefits derived from the Group's MPF contributions that have been vested with employees, which are deemed to be contribution from the relevant employees.

2. 重大會計政策資料 (續)

2.14 僱員福利

退休福利

僱員之退休福利乃透過定額供款退休福利計劃提供。

根據強制性公積金計劃條例，本集團為其所有合資格參與定額供款退休福利計劃（「強積金計劃」）之僱員經營一項強積金計劃。供款按僱員基本薪金之某一百分比作出。

供款於年內隨僱員提供服務於損益確認為開支。本集團根據該等計劃的責任僅限於應付固定百分比供款。

薪金、年度花紅、有薪年假、定額供款退休福利計劃的供款及非貨幣福利的成本於僱員提供相關服務的年度內產生。當付款或結付獲遞延及影響屬重大，該等金額按其現值列賬。

界定福利計劃責任

本集團的界定福利計劃如下：

香港僱傭條例項下長期服務金

本集團就界定福利計劃之淨負債會就各計劃分開計算，方法是估計僱員於本期間及過往期間所賺取的未來福利金額並貼現有關金額。就長期服務金義務而言，未來福利的估計金額乃經扣除本集團已歸屬於僱員的強積金供款所產生的應計福利的負服務成本後釐定，有關供款被視為來自相關僱員的供款。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.15 Accounting for income taxes

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

The carrying amount of a deferred tax asset is reviewed at the end of each reporting period and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

2. 重大會計政策資料(續)

2.15 所得稅會計處理

年內所得稅包括即期稅項及遞延稅項資產及負債的變動。即期稅項及遞延稅項資產及負債的變動乃於損益中確認，但在其他全面收益或直接在權益中確認的相關項目，則相關稅項金額分別在其他全面收益或直接在權益中確認。

即期稅項指採用於報告期末已生效或大致上已生效的稅率就年內應課稅收入計算的預期應繳稅項，以及就過往年度應繳稅項作出的任何調整。

遞延稅項資產及負債分別由可扣稅與應課稅的暫時差異產生，即資產及負債就財務匯報目的之賬面值與其計稅基礎的差異。遞延稅項之資產亦可以由未動用稅項虧損及未動用稅項抵免產生。

遞延稅項資產的賬面值均會在每個報告期末檢討。如果預期不再可能獲得足夠的應課稅溢利以供相關稅務利益使用，該遞延稅項資產的賬面值便會調低。倘有可能獲得足夠的應課稅溢利，即撥回任何有關減額。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.16 Revenue recognition

Revenue arises mainly from the sales of toys and related products and provision of agency services.

To determine whether to recognise revenue, the Group follows a 5-step process:

1. Identifying the contract with a customer
2. Identifying the performance obligations
3. Determining the transaction price
4. Allocating the transaction price to the performance obligations
5. Recognising revenue when/as performance obligation(s) are satisfied

In all cases, the total transaction price for a contract is allocated amongst the various performance obligations based on their relative stand-alone selling prices. The transaction price for a contract excludes any amounts collected on behalf of third parties.

Revenue is recognised either at a point in time or over time, when (or as) the Group satisfies performance obligations by transferring the promised goods or services to its customers.

Income is classified by the Group as revenue when it arises from the sales of toys and related products and provision of agency services.

2. 重大會計政策資料(續)

2.16 收益確認

收益主要來自銷售玩具及相關產品以及提供代理服務。

為確定是否確認收益，本集團遵循五個步驟程序：

1. 識別客戶合約
2. 識別履約責任
3. 釐定交易價格
4. 將交易價格分配至履約責任
5. 於／隨著履約責任達成時確認收益

在所有情況下，合約的總交易價格乃根據其相對獨立售價分配至各項履約責任。合約的交易價格不包括代第三方收取的任何款項。

當（或隨）本集團透過將所承諾貨品或服務轉移予其客戶而履行履約責任時，即於一個時間點或一段時間內確認收益。

當收入來自銷售玩具及相關產品以及提供代理服務時，本集團將其分類為收益。

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2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.16 Revenue recognition (Continued)

Principal versus agent

When another party is involved in providing goods or services to a customer, the Group determines whether the nature of its promise is a performance obligation to provide the specified goods or services itself (i.e. the Group is a principal) or to arrange for those goods or services to be provided by the other party (i.e. the Group is an agent).

The Group is a principal if it controls the specified good or service before that good or service is transferred to a customer.

The Group is an agent if its performance obligation is to arrange for the provision of the specified good or service by another party. In this case, the Group does not control the specified good or service provided by another party before that good or service is transferred to the customer. When the Group acts as an agent, it recognises revenue in the amount of any fee or commission to which it expects to be entitled in exchange for arranging for the specified goods or services to be provided by the other party.

Further details of the Group's revenue recognition policies are as follows:

Sales of toys and related products

Revenue from sales of toys and related products is recognised when control over a product is transferred to the customer, at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue is after deduction of any trade discounts.

Provision of agency services

Agency services income is recognised over time because the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs.

2. 重大會計政策資料(續)

2.16 收益確認(續)

委託人與代理

當有另一方涉及向客戶提供貨品或服務時，本集團會釐定其承諾性質屬自行提供指定貨品或服務(即本集團為委託人)抑或安排由其他方提供該等貨品或服務(即本集團為代理)之履約責任。

倘本集團於指定貨品或服務轉交客戶前控制該貨品或服務，則本集團為委託人。

倘本集團之履約責任為安排另一方提供指定貨品或服務，則本集團為代理。在此情況下，本集團於另一方所提供指定貨品或服務轉交客戶前並無控制該貨品或服務。倘本集團以代理身分行事，則就其預期於安排其他方提供指定貨品或服務時有權收取之任何費用或佣金金額確認收入。

本集團收益確認政策的進一步詳情如下：

玩具及相關產品銷售

銷售玩具及相關產品之收益於產品之控制權轉移至客戶時按本集團預期有權收取之承諾代價金額(不包括代表第三方收取之金額)確認。收益已扣除任何貿易折扣。

提供代理服務

代理服務收入乃於一段時間內確認，原因為客戶隨著本集團履約而同時收取及耗用由本集團履約產生的利益。

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2. MATERIAL ACCOUNTING POLICY INFORMATION *(CONTINUED)*

2.17 Translation of foreign currencies

The consolidated financial statements are presented in Hong Kong Dollars (HK\$), which is also the functional currency of the Company.

In the individual financial statements of the consolidated entities, foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies and non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. The transaction date is the date on which the Company initially recognises such non-monetary assets or liabilities.

In the consolidated financial statements, the results of foreign operations are translated into Hong Kong dollars at the exchange rates approximating the foreign exchange rates ruling at the dates of the transactions. Statement of financial position items are translated into Hong Kong dollars at the closing foreign exchange rates at the end of the reporting period. The resulting exchange differences are recognised in other comprehensive income and accumulated separately in equity in the exchange reserve.

On disposal of a foreign operation, the cumulative amount of the exchange differences relating to that foreign operation is reclassified from equity to profit or loss when the profit or loss on disposal is recognised.

2. 重大會計政策資料 (續)

2.17 外幣換算

綜合財務報表以港元呈列，港元亦為本公司功能貨幣。

在綜合實體個別財務報表內，年內外幣換算乃按交易日期當時的匯率換算。按公平值列賬的以外幣計值之貨幣資產及負債及以外幣計值非貨幣資產及負債乃按報告期末當日的匯率換算。匯兌收益及虧損於損益中確認。

以外幣過往成本計量的非貨幣資產及負債乃按交易日適用的外匯匯率換算。交易日期為本公司初步確認該等非貨幣資產或負債的日期。

在綜合財務報表內，海外業務的業績乃按於交易日相若的匯率換算為港元。財務狀況表的項目按報告期末的收市匯率換算為港元。所產生的匯兌差額乃於其他全面收益內確認，並於匯兌儲備的權益內獨立累計。

於出售海外業務時，有關該海外業務的匯兌差額的累計金額乃於確認出售損益時自權益重新分類至損益。

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綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.18 Related parties

For the purposes of these consolidated financial statements, a party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and if that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) the party is an entity and if any of the following conditions applies:
 - (i) the entity and the Group are members of the same group.
 - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) the entity and the Group are joint ventures of the same third party.
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.

2. 重大會計政策資料(續)

2.18 關聯方

就該等綜合財務報表而言，一方被視為與本集團有關連，倘：

- (a) 倘有關人士屬以下人士，而該方為該人士或與該人士關係密切的家庭成員：
 - (i) 控制或共同控制本集團；
 - (ii) 對本集團有重大影響；或
 - (iii) 為本集團或本集團母公司之主要管理層人員。
- (b) 倘符合下列任何條件，該方為有關實體：
 - (i) 該實體與本集團屬同一集團之成員公司。
 - (ii) 一間實體為另一實體的聯營公司或合資公司（或另一實體為成員公司之集團旗下成員公司之聯營公司或合資公司）。
 - (iii) 實體與本集團均為同一第三方的合資公司。
 - (iv) 一間實體為第三方實體的合資公司，而另一實體為該第三方實體的聯營公司。
 - (v) 該實體為本集團或與本集團有關連之實體就僱員利益設立的離職福利計劃。

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

2. MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

2.18 Related parties (Continued)

- (b) the party is an entity and if any of the following conditions applies: (Continued)
 - (vi) the entity is controlled or jointly controlled by a person identified in (a).
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

2.19 Government grants

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Such grants are presented under "other income and other gains".

2. 重大會計政策資料 (續)

2.18 關聯方 (續)

- (b) 倘符合下列任何條件，該方為有關實體：(續)
 - (vi) 該實體受於(a)所述的界定之人士控制或受共同控制。
 - (vii) 於(a)(i)所述的界定之人士對該實體有重大影響力或屬該實體(或該實體的母公司)主要管理層成員。
 - (viii) 該實體或其所屬集團任何成員公司向本集團或本集團的母公司提供主要管理人員服務。

與該人士關係密切的家庭成員是指他們在與實體進行交易時，預期可能會影響該人士或受該人士影響的家庭成員。

2.19 政府補助

倘有關收入的應收政府補助用作補償已產生開支或虧損或是為給予本集團即時財務支援而授出，且無未來相關成本，則在可收到有關補助期間的損益中確認。有關補助乃於「其他收入及其他收益」項下呈列。

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綜合財務報表附註

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3. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 2, the directors of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities, are described below.

3.1 Impairment of trade receivables, deposits and other receivables

The Group estimates the loss allowances for trade receivables, deposits and other receivables by assessing the ECL. This requires the use of estimates and judgements. ECL are based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, and an assessment of both the current and forecast general economic conditions at the end of reporting period. As at 31 March 2025, the aggregate carrying amounts of trade receivables, deposits and other receivables amounted to HK\$63,098,000 (net of ECL allowance of HK\$682,000) (2024: HK\$59,096,000 (net of ECL allowance of HK\$162,000)). Where the estimation is different from the original estimate, such difference will affect the carrying amounts of trade receivables, deposits and other receivables and thus the impairment loss in the period in which such estimate is changed (notes 15 and 16).

3. 估計不確定性的主要來源

應用在附註2所敘述的本集團會計政策時，本公司董事須就未能即時輕易從其他來源得知的資產及負債賬面值作出判斷、估計及假設。有關估計及相關假設乃根據過往經驗及被視為有關的其他因素作出。實際結果可能有別於該等估計。

有關估計及相關假設將持續進行審閱。倘修訂僅影響修訂估計的期間，則於該期間確認會計估計的修訂，或倘修訂同時影響現時及未來期間，則於修訂期間及未來期間確認會計估計的修訂。

以下為於報告期間末有關未来的主要假設及估計不明朗因素的其他主要來源，對資產及負債的賬面值出現重大調整的重大風險。

3.1 貿易應收款項、按金及其他應收款項減值

本集團透過評估預期信貸虧損估計貿易應收款項、按金及其他應收款項的虧損撥備。這需要使用估計及判斷。預期信貸虧損乃基於本集團的過往信貸虧損經驗，就債務人的特定因素，以及於報告期末對當前及預測整體經濟環境的評估作出調整。於二零二五年三月三十一日，貿易應收款項、按金及其他應收款項的賬面總值為63,098,000港元（扣除預期信貸虧損撥備682,000港元）（二零二四年：59,096,000港元（扣除預期信貸虧損撥備162,000港元））。倘估計有別於原先估計，則該差額將影響貿易應收款項、按金及其他應收款項的賬面值，從而影響該估計變化期間的減值虧損（附註15及附註16）。

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綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

3. KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

3.2 Fair value of contingent consideration receivable

The fair value of contingent consideration receivable was determined by using valuation techniques. The Group's management uses its judgement to select a variety of methods and make assumptions, including the discount rates and estimation of future performance. Changes in assumptions used could materially affect the fair value of the balances and, as a result, affect the Group's financial condition and results of operation. At 31 March 2025, the carrying amount of contingent consideration receivable amounted to HK\$1,179,000 (2024: HK\$2,100,000) (note 17).

3.3 Estimation impairment of goodwill

The Group tests annually whether goodwill has suffered any impairment in accordance with the accounting policy stated in note 2.13. The recoverable amounts of cash-generating units have been determined based on value-in-use calculations. These calculations require the use of estimates about future cash flows and discount rates. In the process of estimating expected future cash flows, management makes assumptions about future revenues and profits. These assumptions relate to future events and circumstances. The actual results may vary and may cause a material adjustment to the carrying amount of goodwill within the next financial year. Determining the appropriate discount rate involves estimating the appropriate adjustment for market risk and for asset specific risk factors. Details of the estimates of the recoverable amounts of cash-generating units containing goodwill are disclosed in note 12.

3. 估計不確定性的主要來源 (續)

3.2 應收或然代價的公平值

應收或然代價的公平值乃採用估值技術釐定。本集團管理層運用判斷以選擇多種方法並作出假設，包括貼現率及未來表現估計。所用的假設變動可能對結餘的公平值產生重大影響，因而影響本集團的財務狀況及經營業績。於二零二五年三月三十一日，應收或然代價的賬面值約為1,179,000港元（二零二四年：2,100,000港元）（附註17）。

3.3 估計商譽減值

本集團按照附註2.13所述會計政策每年測試商譽有否出現任何減值。現金產生單位的可收回金額乃基於使用價值計算釐定。該等計算要求使用有關未來現金流量及貼現率的估計。於估計預期未來現金流量的過程中，管理層就未來收益及溢利作出假設。該等假設與未來事件及情況有關。實際結果可能存在差異，且可能導致須對下個財政年度內商譽的賬面金額作出重大調整。釐定適當貼現率涉及估計就市場風險及資產特定風險因素作出的適當調整。現金產生單位（包含商譽）的可收回金額估計詳情於附註12披露。

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4. REVENUE AND SEGMENT INFORMATION

4.1 Revenue

Disaggregation of revenue from contracts within the scope of HKFRS 15

Disaggregation of revenue from contracts with customers which are recognised at a point in time and over time by major products or service line is as follows:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Types of goods or services	商品或服務類型		
Sales of ODM toys to license holders	銷售ODM玩具予特許持有人	48,324	90,316
Distribution of imported toys and related products	分銷進口玩具及相關產品	55,592	66,802
Sales of own licensed toys and related products	銷售自家特許玩具及相關產品	35,224	59,072
Revenue of agency services related to engineering projects	工程項目相關代理服務收益	4,000	3,000
Total	總計	143,140	219,190
Timing of revenue recognition	收益確認時間		
At a point in time	於一個時間點	139,140	216,190
Over time	於一段時間內	4,000	3,000
Total	總計	143,140	219,190

Disaggregation of revenue from contracts with customers by geographic location is disclosed in note 4.4.

The Group's customers are primarily toys distributors based in Japan and Mainland China of the People's Republic of China (the "PRC"). The percentage of revenue contributed by the Group's five largest customers for the year ended 31 March 2025 amounted to approximately 52% (2024: 54%).

4. 收益及分部資料

4.1 收益

香港財務報告準則第15號範圍內的合約收益劃分

於某一個時間點及一段時間內確認的客戶合約收益按主要產品或服務線的劃分如下：

客戶合約收益按地理位置的劃分於附註4.4披露。

本集團的客戶主要為日本及中華人民共和國（「中國」）內地玩具分銷商。截至二零二五年三月三十一日止年度的本集團五大客戶產生的收益百分比為約52%（二零二四年：54%）。

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4. REVENUE AND SEGMENT INFORMATION

(CONTINUED)

4.1 Revenue (Continued)

Revenue expected to be recognised in the future arising from contracts with customers in existence at the reporting date

The Group has applied the practical expedient in paragraph 121 of HKFRS 15 to its sales contracts for goods such that the above information does not include information about revenue that the Group will be entitled to when it satisfies the remaining performance obligations under the contracts for sales of goods, all of which had an original expected duration of one year or less.

4.2 Segment information

The Group primarily manages its business by three (2024: three) divisions, namely sales of ODM toys, sales of own licensed toys, and distribution of imported toys. In a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group has identified three (2024: three) reportable segments, which are sales of ODM toys to license holders, distribution of imported toys and related products, and sales of own licensed toys and related products. No operating segments have been aggregated to form the reportable segments.

For the purpose of assessing segment performance and allocating resources between segments, the Group's senior executive management monitors the results based on the revenue and expenses which are allocated to the reportable segments with reference to revenue generated by those segments and the expenses incurred by those segments or which otherwise arise from the depreciation or amortisation of assets attributable to those segments.

Segment assets and segment liabilities is not reported or used by the Group's most senior executive management.

4. 收益及分部資料 (續)

4.1 收益 (續)

與報告日期現有客戶的合約所產生的預期於日後確認的收益

本集團已應用香港財務報告準則第15號第121段的可行權宜方法至其商品銷售合約，以使上述資料不包括本集團於履行商品銷售合約（原定預計持續時間為一年或更短）項下的剩餘履約責任時有權獲得的收益之資料。

4.2 分部資料

本集團主要按三個（二零二四年：三個）分部管理其業務，即銷售ODM玩具、銷售自家特許玩具及分銷進口玩具。按照內部就資源分配及表現評估向本集團最高行政管理層呈報資料的相同方式，本集團已識別三個（二零二四年：三個）可呈報分部，為銷售ODM玩具予特許持有人、分銷進口玩具和相關產品以及銷售自家特許玩具及相關產品。概無匯總經營分部以構成可呈報分部。

就評估分部表現及分部間資源分配而言，本集團的高級行政管理層基於分配至可呈報分部的收益及開支監控業績，當中計及該等分部產生的收益以及該等分部產生的開支，或應計入該等分部的資產折舊或攤銷所產生的開支。

本集團最高行政管理層並無呈報或使用分部資產及分部負債。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

4. REVENUE AND SEGMENT INFORMATION

(CONTINUED)

4.2 Segment information (Continued)

Information regarding the Group's reportable segments as provided to the Group's most senior executive management for the purposes of resource allocation and assessment of segment performance for the years ended 31 March 2025 and 2024 is set out below:

4. 收益及分部資料 (續)

4.2 分部資料 (續)

截至二零二五年及二零二四年三月三十一日止年度，就分配資源及分部表現評估向本集團最高行政管理層提供有關本集團可呈報分部的資料列載如下：

		Sales of ODM toys		Distribution of imported toys and related products		Sales of own licensed toys and related products		Unallocated		Total	
		銷售ODM玩具		分銷進口玩具及相關產品		銷售自家特許玩具及相關產品		未分配		總計	
		2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
		二零二五年	二零二四年	二零二五年	二零二四年	二零二五年	二零二四年	二零二五年	二零二四年	二零二五年	二零二四年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
Revenue from external customers	外部客戶收益	48,324	90,316	55,592	66,802	35,224	59,072	4,000	3,000	143,140	219,190
Inter-segment revenue	分部間收益	-	-	21,137	21,891	26,899	43,289	-	-	48,036	65,180
Segment revenue	分部收益	48,324	90,316	76,729	88,693	62,123	102,361	4,000	3,000	191,176	284,370
Segment (loss)/profit	分部(虧損)/溢利	(4,545)	(7,606)	(3,801)	5,690	2,206	3,266	1,380	2,136	(4,760)	3,486
Depreciation for the year	年內折舊	592	731	2,052	3,835	4,326	4,208	555	-	7,525	8,774
Segment assets	分部資產										
Non-current assets (other than financial instruction), including interest in associates	非流動資產(金融工具除外)(包括於聯營公司的權益)	-	-	-	-	-	-	3,976	17,172	3,976	17,172
Additions to property, plant and equipment	添置物業、廠房及設備	31	-	1,050	85	1,050	548	834	-	2,965	633

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

4. REVENUE AND SEGMENT INFORMATION

(CONTINUED)

4.3 Reconciliations of reportable segment results

4. 收益及分部資料 (續)

4.3 可呈報分部溢利對賬

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Other segment information	其他分部資料		
Segment (loss)/profit derived from the Group's external customers	源於本集團外部客戶的分部(虧損)/溢利	(6,140)	1,350
Other income and other gains	其他收入及其他收益	5,786	2,927
Gain/(loss) on change in fair value of financial assets at FVTPL	按公平值計入損益之金融資產的公平值變動收益/(虧損)		
— listed securities	— 上市證券	3,317	(1,274)
— contingent consideration receivable	— 應收或然代價	(921)	(2,200)
Impairment loss on interest in an associate	於一間聯營公司權益之減值虧損	(4,519)	—
Loss on disposal of an associate	出售聯營公司之虧損	(504)	—
Share of results of associates	應佔聯營公司之業績	377	(1,041)
Finance costs	融資成本	(317)	(368)
Unallocated	未分配	1,380	2,136
Consolidated (loss)/profit before taxation	綜合除稅前(虧損)/溢利	(1,541)	1,530

4.4 Geographic information

The following table sets out information about the geographic location of the Group's customers. The geographical location of customers is based on the location at which the goods or services were delivered.

4.4 地區資料

下表列載有關本集團客戶的地區資料。客戶所在地區乃根據貨品或服務交付地點而定。

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4. REVENUE AND SEGMENT INFORMATION

(CONTINUED)

4.4 Geographic information (Continued)

		Revenue from external customers 外部客戶收益	
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Hong Kong (place of domicile)	香港 (所在地)	20,858	31,090
Japan	日本	51,296	96,745
Mainland China of the PRC	中國內地	43,569	40,823
The United States of America	美利堅合眾國	8,272	24,266
Taiwan	台灣	8,079	10,839
South Korea	韓國	3,034	4,441
Germany	德國	1,692	—
Australia	澳大利亞	1,489	2,157
Italy	意大利	825	2,095
France	法國	3	1,913
Others	其他	4,023	4,821
		122,282	188,100
		143,140	219,190

4.5 Information about major customers

Revenue from customers for the year contributing over 10% of the Group's revenue is as follows:

4.5 主要客戶的資料

年內佔本集團收益逾10%的客戶的收益列載如下：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Customer A — sales of products	客戶A — 銷售產品	49,248	94,681

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

5. OTHER INCOME AND OTHER GAINS

5. 其他收入及其他收益

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Bank interest income	銀行利息收入	3,942	2,190
Compensation income	補償收入	46	230
Exchange gain, net	匯兌收益淨額	297	—
Freight charge income	運費收入	194	281
Gain on disposal of financial assets at FVTPL	出售按公平值計入損益之 金融資產之收益	993	—
Government grant income (note (i))	政府補助收入(附註(i))	278	100
Sundry income	雜項收入	36	126
		5,786	2,927

Note:

- (i) During the year ended 31 March 2025, the Group recognised government grant income of HK\$278,000 (2024: HK\$100,000) in respect of SME Export Marketing Fund provided by the Hong Kong SAR Government. There were no unfulfilled obligations or contingencies in respect of the government grants.

附註：

- (i) 截至二零二五年三月三十一日止年度，本集團就香港特別行政區政府提供的中小企業市場推廣基金確認政府補助收入278,000港元（二零二四年：100,000港元）。並無與政府補助相關的任何未履行的責任或有事項。

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6. (LOSS)/PROFIT BEFORE TAXATION

(Loss)/profit before taxation is arrived at after charging the following items:

6. 除稅前(虧損)/溢利

除稅前(虧損)/溢利乃經扣除以下各項後達致：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
(a) Finance costs	(a) 融資成本		
Interest on bank borrowing	銀行借款利息	167	184
Interest on lease liabilities	租賃負債利息	150	184
		317	368
(b) Staff costs (including directors' emoluments)	(b) 員工成本(包括董事酬金)		
Salaries, wages and other benefits	薪金、工資及其他福利	15,896	15,405
Contributions to defined contribution retirement benefits plan	定額供款退休福利計劃供款	407	403
		16,303	15,808
(c) Other items	(c) 其他項目		
Depreciation:	折舊：		
— Owned assets	— 擁有資產	4,585	5,601
— Right-of-use assets	— 使用權資產	2,940	3,173
Total depreciation	折舊總額	7,525	8,774
Auditor's remuneration	核數師酬金	620	620
Write down of inventories (note 14(b))	撇減存貨(附註14(b))	—	9
Provision for inventories (note 14(b))	存貨撥備(附註14(b))	—	252
Write-off of property, plant and equipment (note 11)	撇銷物業、廠房及設備(附註11)	—	905
Exchange losses, net	匯兌虧損淨額	—	1,090

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

7. INCOME TAX EXPENSE

7. 所得稅開支

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Current tax — Hong Kong Profits Tax	即期稅項 — 香港利得稅		
Provision for the year	年內撥備	602	952
Under-provision/(over-provision) in prior years	過往年度撥備不足／ (超額撥備)	168	(278)
		770	674
Deferred tax (credit)/charge (note 24(b))	遞延稅項(抵免)／開支 (附註24(b))	(200)	370
		570	1,044

Hong Kong Profits Tax is calculated at 16.5% (2024: 16.5%) of the estimated assessable profits for the year, except for one subsidiary of the Group which is a qualifying corporation under the two-tiered profits tax rates regime. Under the two-tiered profits tax rates regime, the first HK\$2,000,000 of profits of the qualifying entity are taxed at 8.25% (2024: 8.25%), and the profits above HK\$2,000,000 are taxed at 16.5% (2024: 16.5%).

The provision for Hong Kong Profits Tax for 2025 has also taken into account a reduction granted by the Hong Kong SAR Government of the tax payable for the year of assessment 2024–25. The eligible companies are entitled for the maximum reduction of HK\$1,500 (2024: HK\$3,000).

除本集團一間附屬公司屬利得稅兩級制的合資格企業外，香港利得稅按預計年內應課稅溢利的16.5%（二零二四年：16.5%）計算。根據利得稅兩級制，合資格實體首2,000,000港元溢利按8.25%（二零二四年：8.25%）的稅率徵稅，2,000,000港元以上的溢利則按16.5%（二零二四年：16.5%）的稅率徵稅。

二零二五年香港利得稅撥備亦計及香港特區政府於二零二四年至二零二五年課稅年度授出的應付稅項減免。合資格公司有權獲最多減免1,500港元（二零二四年：3,000港元）。

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綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

7. INCOME TAX EXPENSE (CONTINUED)

Income tax expense can be reconciled to the (loss)/profit before taxation per the consolidated statement of profit or loss and other comprehensive income as follows:

7. 所得稅開支(續)

所得稅開支與根據綜合損益及其他全面收益表所示除稅前(虧損)/溢利的對賬如下：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
(Loss)/profit before taxation	除稅前(虧損)/溢利	(1,541)	1,530
Tax at the domestic income tax rate of 16.5% (2024: 16.5%)	按本地所得稅稅率 16.5% (二零二四年：16.5%)		
	繳付的稅項	(254)	252
Tax effect of expense not deductible for tax purpose	不可扣稅開支的稅務影響	1,502	1,949
Tax effect of income not taxable for tax purpose	毋須課稅收入的稅務影響	(1,617)	(485)
Tax effect of tax losses not recognised	未確認稅項虧損的稅務影響	1,003	—
Tax effect of share of results of associates	應佔聯營公司之業績的稅務影響	(62)	172
Utilisation of tax losses previously not recognised	使用過往未確認的稅項虧損	—	(386)
Under-provision/(over-provision) in prior years	過往年度撥備不足/(超額撥備)	168	(278)
Tax effect of income tax concessionary rate	所得稅優惠稅率的稅務影響	(165)	(165)
Tax concession	稅務優惠	(5)	(15)
Income tax expense	所得稅開支	570	1,044

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

8. DIRECTORS' EMOLUMENTS

Directors' emoluments disclosed pursuant to the GEM Listing Rules, section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

8. 董事酬金

根據GEM上市規則、香港公司條例第383(1)條及公司(披露董事利益資料)規例第2部，董事酬金披露如下：

		Salaries, allowances and benefits in kind 薪金、 津貼及 實物福利 HK\$'000 千港元	Discretionary bonuses (note (iv)) 酌情花紅 (附註(iv)) HK\$'000 千港元	Retirement benefit scheme contribution 退休福利 計劃供款 HK\$'000 千港元	Total 總計 HK\$'000 千港元	
2025	二零二五年					
Executive Directors	執行董事					
— Mr. Li Wai Keung (Chief Executive Officer)	— 李偉強先生 (行政總裁)	—	3,939	3,000	36	6,975
— Mr. To Hoi Pan	— 杜海斌先生	—	600	—	18	618
— Ms. Lee Kwai Fong	— 李桂芳女士	—	559	80	18	657
Non-executive Director	非執行董事					
— Mr. Chu Wai Tak	— 朱偉德先生	114	—	—	6	120
Independent Non-executive Directors	獨立非執行董事					
— Ms. Chow Chi Ling Janice	— 周緻玲女士	138	—	—	7	145
— Mr. Yu Pui Hang	— 余沛恒先生	138	—	—	7	145
— Mr. Tung Man	— 董文先生	138	—	—	7	145
		528	5,098	3,080	99	8,805

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8. DIRECTORS' EMOLUMENTS (CONTINUED)

8. 董事酬金 (續)

		Directors' fees	Salaries, allowances and benefits in kind 薪金、津貼及實物福利	Discretionary bonuses (note (iv)) 酌情花紅 (附註(iv))	Retirement benefit scheme contribution 退休福利計劃供款	Total 總計
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
2024	二零二四年					
Executive Directors	執行董事					
— Mr. Li Wai Keung (Chief Executive Officer)	— 李偉強先生 (行政總裁)	—	3,939	3,000	36	6,975
— Mr. To Hoi Pan	— 杜海斌先生	—	600	—	18	618
— Ms. Lee Kwai Fong	— 李桂芳女士	—	541	60	18	619
Non-executive Directors	非執行董事					
— Mr. Wei Qing (note (ii))	— 魏青先生(附註(ii))	27	—	—	1	28
— Mr. Chu Wai Tak	— 朱偉德先生	114	—	—	6	120
— Mr. Lee Ming Yeung Michael (note (ii))	— 李明揚先生 (附註(ii))	26	—	—	1	27
Independent Non-executive Directors	獨立非執行董事					
— Ms. Chow Chi Ling Janice	— 周緻玲女士	132	—	—	7	139
— Mr. Yu Pui Hang	— 余沛恒先生	132	—	—	7	139
— Mr. Tung Man (note (iii))	— 董文先生(附註(iii))	123	—	—	6	129
		554	5,080	3,060	100	8,794

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8. DIRECTORS' EMOLUMENTS (CONTINUED)

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group.

The non-executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group.

The independent non-executive directors' emoluments shown above were for their services as directors of the Company.

Notes:

- (i) During the years ended 31 March 2025 and 2024, there was no amount paid or payable by the Group to the directors or any of the five highest paid individuals as set out in note 9 below as an inducement to join or upon joining the Group or as compensation for loss of office. There was also no arrangement under which a director has waived or agreed to waive any emolument during the years ended 31 March 2025 and 2024.
- (ii) Mr. Wei Qing and Mr. Lee Ming Yeung Michael resigned as a non-executive director of the Company on 11 August 2023.
- (iii) Mr. Tung Man was appointed as an independent non-executive director of the Company on 27 April 2023.
- (iv) Discretionary bonuses are determined by the remuneration committee of the Company from time to time by reference to the prevailing market conditions, the performance of the Company as well as the individual performance.

8. 董事酬金(續)

上述執行董事酬金乃就彼等於管理本公司及本集團事務所提供的服務而支付。

上述非執行董事酬金乃就彼等管理本公司及本集團事務而提供的服務而支付。

上述獨立非執行董事的酬金乃就彼等作為本公司董事所提供的服務而支付。

附註：

- (i) 於截至二零二五年及二零二四年三月三十一日止年度，本集團並無向董事或任何五名最高薪酬人士(如下文附註9所載)支付或應付彼等任何款項，作為加入本集團的聘金或離職補償。再者，於截至二零二五年及二零二四年三月三十一日止年度概無董事豁免或同意豁免任何酬金的安排。
- (ii) 魏青先生及李明揚先生於二零二三年八月十一日辭任本公司非執行董事。
- (iii) 董文先生於二零二三年四月二十七日獲委任本公司獨立非執行董事。
- (iv) 酌情花紅由本公司薪酬委員會不時根據當時市場情況、本公司業績及個人業績而釐定。

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

9. FIVE HIGHEST PAID INDIVIDUALS

Of the five individuals with the highest emoluments, three (2024: three) of them are directors whose emoluments are disclosed in note 8. The aggregate of the emoluments in respect of the remaining two (2024: two) individuals are as follows:

9. 五名最高薪酬人士

於五名最高薪酬人士當中，三名（二零二四年：三名）董事的薪酬於附註8披露。以下為餘下兩名（二零二四年：兩名）人士的薪酬總額：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Salaries and other emoluments	薪金及其他酬金	933	899
Discretionary bonuses	酌情花紅	80	80
Retirement benefit scheme contribution	退休福利計劃供款	36	36
		1,049	1,015

The emoluments of the two (2024: two) individuals with the highest emoluments fell within the following band:

兩名（二零二四年：兩名）最高薪酬人士的薪酬在以下範圍之內：

		2025 二零二五年 No. of individual 人數	2024 二零二四年 No. of individual 人數
Nil–HK\$1,000,000	零港元至1,000,000港元	2	2

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10. (LOSS)/EARNINGS PER SHARE

The calculation of the basic (loss)/earnings per share is based on the following data:

10. 每股(虧損)/盈利

每股基本(虧損)/盈利乃根據以下數據計算：

		2025 二零二五年	2024 二零二四年
(Loss)/profit for the year attributable to owners of the Company (HK\$'000)	本公司擁有人應佔年度(虧損)/溢利(千港元)	(2,111)	486
Weighted average number of ordinary shares	普通股加權平均數	1,192,307,692	1,192,307,692
Basic (loss)/earnings per share (HK cents)	每股基本(虧損)/盈利(港仙)	(0.18)	0.04

There was no difference between basic and diluted (loss)/earnings per share as the Company did not have any dilutive potential shares outstanding during the years ended 31 March 2025 and 2024.

由於本公司於截至二零二五年及二零二四年三月三十一日止年度並無任何發行在外之潛在攤薄股份，每股基本及攤薄(虧損)/盈利並無差異。

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11. PROPERTY, PLANT AND EQUIPMENT

11. 物業、廠房及設備

		Leasehold land and buildings 租賃土地及樓宇 HK\$'000 千港元	Leasehold improvements 租賃裝修 HK\$'000 千港元	Office equipment 辦公室設備 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元	Moulds 模具 HK\$'000 千港元	Right-of-use assets 使用權資產 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2023	二零二三年四月一日							
Cost	成本	13,786	8,200	1,453	1,980	34,426	16,676	76,521
Accumulated depreciation	累計折舊	(3,586)	(3,062)	(990)	(545)	(29,330)	(9,389)	(46,902)
Net book amount	賬面淨值	10,200	5,138	463	1,435	5,096	7,287	29,619
Year ended 31 March 2024	截至二零二四年 三月三十一日止年度							
Opening net book amount	年初賬面淨值	10,200	5,138	463	1,435	5,096	7,287	29,619
Additions, at cost	添置(以成本計)	–	–	55	–	548	30	633
Written-off (Cost)	撇銷(成本)	–	(638)	(98)	–	–	(6,099)	(6,835)
Written-off (Accumulated depreciation)	撇銷(累計折舊)	–	498	76	–	–	5,356	5,930
Depreciation for the year	年內折舊	(356)	(1,324)	(136)	(594)	(3,191)	(3,173)	(8,774)
Closing net book amount	年末賬面淨值	9,844	3,674	360	841	2,453	3,401	20,573
At 31 March 2024 and 1 April 2024	於二零二四年三月三十一日 及二零二四年四月一日							
Cost	成本	13,788	7,562	1,410	1,980	34,974	10,605	70,319
Accumulated depreciation	累計折舊	(3,944)	(3,888)	(1,050)	(1,139)	(32,521)	(7,204)	(49,746)
Net book amount	賬面淨值	9,844	3,674	360	841	2,453	3,401	20,573
Year ended 31 March 2025	截至二零二五年 三月三十一日止年度							
Opening net book amount	年初賬面淨值	9,844	3,674	360	841	2,453	3,401	20,573
Additions, at cost	添置(以成本計)	–	104	157	–	–	2,704	2,965
Depreciation for the year	年內折舊	(356)	(1,240)	(122)	(594)	(2,273)	(2,940)	(7,525)
Closing net book amount	年末賬面淨值	9,488	2,538	395	247	180	3,165	16,013
At 31 March 2025	於二零二五年三月三十一日							
Cost	成本	13,788	7,666	1,567	1,980	34,974	13,309	73,284
Accumulated depreciation	累計折舊	(4,300)	(5,128)	(1,172)	(1,733)	(34,794)	(10,144)	(57,271)
Net book amount	賬面淨值	9,488	2,538	395	247	180	3,165	16,013

Notes:

附註：

- | | |
|--|---|
| <p>(a) The leasehold land and buildings are situated on land in Hong Kong.</p> <p>(b) Included in leasehold land and buildings are property unit with the carrying amount of HK\$5,539,000 (2024: HK\$5,716,000) which was occupied by a director, Mr. Li Wai Keung, as director's quarter.</p> <p>(c) This property unit was mortgaged to secure banking facilities granted to the Group as at 31 March 2025 and 31 March 2024.</p> | <p>(a) 租賃土地及樓宇均位於香港。</p> <p>(b) 租賃土地及樓宇包括賬面值為5,539,000港元(二零二四年：5,716,000港元)之物業單位，由董事李偉強先生佔用作董事宿舍。</p> <p>(c) 該物業單位已抵押，作為本集團於二零二五年三月三十一日及二零二四年三月三十一日獲授銀行信貸之擔保。</p> |
|--|---|

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

11. PROPERTY, PLANT AND EQUIPMENT

(CONTINUED)

Right-of-use assets

The right-of-use assets arose from lease of office premises and shops. Movements of right-of-use assets during the year are as follows:

		HK\$'000 千港元
At 1 April 2023	於二零二三年四月一日	7,287
Additions, at cost	添置(以成本計)	30
Derecognition	終止確認	(743)
Depreciation for the year	年內折舊	(3,173)
At 31 March 2024 and 1 April 2024	於二零二四年三月三十一日及 二零二四年四月一日	3,401
Additions, at cost	添置(以成本計)	2,704
Depreciation for the year	年內折舊	(2,940)
At 31 March 2025	於二零二五年三月三十一日	3,165

Details regarding the lease of office premises and shops are set out in note 23.

Impairment assessment

The Group estimates the recoverable amounts of the property, plant and equipment based on higher of fair value less costs of disposal and value in use. The carrying amount of the relevant assets does not exceed the recoverable amount and thus no impairment loss on property, plant and equipment was recognised for the years ended 31 March 2025 and 2024.

11. 物業、廠房及設備(續)

使用權資產

使用權資產來自辦公室及商舖租賃。年內使用權資產之變動如下：

有關辦公室及商舖租賃的詳情載於附註23。

減值評估

本集團根據公平值減處置成本及使用價值兩者之較高者估計物業、廠房及設備之可收回金額。相關資產的賬面值並無超出可收回金額，因此，截至二零二五年及二零二四年三月三十一日止年度並無確認物業、廠房及設備的減值虧損。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

12. GOODWILL

12. 商譽

	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Cost at 1 April 2023, 31 March 2024, 1 April 2024 and 31 March 2025	於二零二三年四月一日、 二零二四年三月三十一日、 二零二四年四月一日及 二零二五年三月三十一日的 成本	5,378
		5,378

The carrying amount of goodwill is allocated to the cash-generating unit of revenue of agency services related to engineering projects, which is included in the unallocated segment for the year ended 31 March 2025 and 2024.

商譽賬面值分配至工程項目相關代理服務收益的現金產生單位，其計入截至二零二五年及二零二四年三月三十一日止年度的未分配分部。

As at 31 March 2024, the recoverable amount of the cash-generating unit of revenue of agency services related to engineering projects was determined based on a value-in-use calculation with reference to the valuation performed by Ravia Global Appraisal Advisory Limited, an independent valuer not connected with the Group. The calculation uses cash flow projections based on financial budgets approved by the management covering a five-year period. Cash flows beyond the five-year period are extrapolated using an estimated growth rate of 2%. The pre-tax rate used to discount the forecast cash flows is 19.55%, which reflects specific risks relating to the cash-generating unit.

於二零二四年三月三十一日，與工程項目有關之代理服務收入之現金產生單位之可收回金額乃根據參考與本集團並無關連之獨立估值師行瑞豐環球評估諮詢有限公司所作估值之使用價值計算釐定。該計算採用以管理層批准的五年期財務預算為基礎的現金流量預測。五年期以後的現金流量以2%的估計增長率推算。用於折現預測現金流量的稅前利率為19.55%，反映與現金產生單位有關的特定風險。

As at 31 March 2025, the recoverable amount of the cash-generating unit of revenue of agency services related to engineering projects was determined based on a value-in-use calculation. The calculation uses cash flow projections based on financial forecasts approved by the management covering a five-year period. Cash flows beyond the five-year period are extrapolated using an estimated growth rate of 2%. The pre-tax rate used to discount the forecast cash flows is 18.40%, which reflects specific risks relating to the cash-generating unit.

於二零二五年三月三十一日，與工程項目有關之代理服務收入的現金產生單位的可收回金額乃根據使用價值計算釐定。該計算採用以管理層批准的五年期財務預測為基礎的現金流量預測。五年期以後的現金流量採用2%的估計增長率推算。用於折現預測現金流量的稅前利率為18.40%，反映了與現金產生單位相關的特定風險。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

12. GOODWILL (CONTINUED)

On the basis of the aforementioned value-in-use calculations, the recoverable amount exceeds the carrying amount of the cash-generating unit, including the goodwill, and hence, impairment of goodwill is not considered necessary to be made for the years ended 31 March 2025 and 2024. In the opinion of the directors of the Company, any reasonably possible change in any of these assumptions and basis adopted for the calculation of the value-in-use would not cause the carrying amount of the cash-generating unit to exceed the recoverable amount.

12. 商譽 (續)

根據上述使用價值計算，可收回金額超過現金產生單位（包括商譽）的賬面值，因此認為截至二零二五年及二零二四年三月三十一日止年度毋須作出商譽減值。本公司董事認為，計算使用價值所採納之任何該等假設及依據之任何合理可能變動，將不會導致現金產生單位之賬面值超出可收回金額。

13. INTERESTS IN A JOINT VENTURE AND ASSOCIATES

(a) Interest in a joint venture

13. 於合資公司及聯營公司的權益

(a) 於合資公司的權益

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Cost of investments in joint ventures	於合資公司的投資成本	3,003	3,006
Share of post-acquisition loss and other comprehensive expense, net of dividends received	應佔收購後虧損及其他全面開支（經扣除已收股息）	(3,003)	(3,003)
Disposal of interest in a joint venture	出售於合資公司的權益	-	(3)
		-	-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

13. INTERESTS IN A JOINT VENTURE AND ASSOCIATES (CONTINUED)

(a) Interest in a joint venture (Continued)

As at 31 March 2025 and 2024, the Group had interest in the following joint venture:

Name of joint venture 合資公司名稱	Form of business structure 業務結構形式	Place of incorporation and business 註冊成立及營業地點	Particulars of issued and paid up capital 已發行及繳足股本詳情	Percentage of ownership interest held by the Group 本集團持有的所有權權益百分比		Principal activity 主要業務
				2025 二零二五年	2024 二零二四年	
Grand Amuse Development Limited ("Grand Amuse") 康佰發展有限公司 (「康佰」)	Incorporated 註冊成立	Hong Kong 香港	HK\$10,000 10,000 港元	30%	30%	Manufacturing and sale of protective products (including medical face masks, infrared thermometer, disinfectant spray, protective clothing, etc.) in Hong Kong and the PRC markets 在香港及中國市場製造及銷售防護產品(包括醫用口罩、紅外線探熱器、消毒噴霧、防護衣等)

Grand Amuse is jointly owned by Amuse Luck Limited, a subsidiary of the Company, and Grand View Protective Products Limited for the production and sale of protective products in Hong Kong and the PRC markets. It is classified as a joint venture as its significant operational and financial decisions require unanimous consent of both shareholders.

The joint venture had been accounted for in the consolidated financial statements using equity method.

13. 於合資公司及聯營公司的權益 (續)

(a) 於合資公司的權益 (續)

於二零二五年及二零二四年三月三十一日，本集團於以下合資公司中擁有權益：

康佰乃由佰好有限公司(本公司附屬公司)及康鴻防護用品有限公司共同擁有，於香港及中國市場生產及銷售防護產品。其被分類為合資公司，因為其重大經營及財務決定須經兩位股東一致同意。

該合資公司已採用權益法於綜合財務報表內入賬。

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13. INTERESTS IN A JOINT VENTURE AND ASSOCIATES (CONTINUED)

(a) Interest in a joint venture (Continued)

The Group has not incurred any contingent liabilities or other commitments relating to its investment in a joint venture.

As at 31 March 2025, the accumulated unrecognised loss of Grand Amuse amounted to approximately HK\$2,403,000 (2024: HK\$2,403,000).

On 24 April 2023, Amuse Luck Limited disposed of all its equity interest in a joint venture, Gene Life Company Limited, to an independent third party at a consideration of HK\$3,000 and settled the amount due to the joint venture. No gain or loss was recognised from the disposal of a joint venture during the year ended 31 March 2024.

(b) Interests in associates

13. 於合資公司及聯營公司的權益 (續)

(a) 於合資公司的權益 (續)

本集團就其於合資公司的投資並無產生任何或然負債或其他承擔。

於二零二五年三月三十一日，康佰的累計未確認虧損為約2,403,000港元(二零二四年：2,403,000港元)。

於二零二三年四月二十四日，佰好有限公司以代價3,000港元向獨立第三方出售其於合資公司Gene Life Company Limited的所有股權，並結清應付予該合資企業的款項。截至二零二四年三月三十一日止年度，並無確認出售合資企業之收益或虧損。

(b) 於聯營公司的權益

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
At the beginning of the year	於年初	17,172	18,213
Share of post-acquisition profit/(loss) and other comprehensive income/ (expense), net of dividends received	應佔購入後的溢利／(虧損)及 其他全面收益／(開支)， 減去已收股息	377	(1,041)
Impairment loss on interest in an associate	於一間聯營公司權益之 減值虧損	(4,519)	—
Disposal of interest in an associate	出售聯營公司之虧損	(9,054)	—
At the end of the year	於年末	3,976	17,172

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

13. INTERESTS IN A JOINT VENTURE AND ASSOCIATES (CONTINUED)

(b) Interests in associates (Continued)

During the year ended 31 March 2025, the Group made impairment assessment on its interest in associate based on value-in-use calculation, and made an impairment provision of approximately HK\$4,519,000 (2024: nil) against the carrying amount of the investment in DongYiQuan Network Technology Co., Limited.

The following list contains the particulars of associates of the Group as at 31 March 2025 and 2024, all of which are unlisted corporate entities whose quoted market prices are not available.

Name of associate 聯營公司名稱	Country/place of incorporation and business 註冊成立及營業國家／地點	Particulars of issued and paid up capital 已發行及繳足股本詳情	Percentage of ownership interest held by the Group 本集團持有的所有權權益百分比		Principal activity 主要業務
			2025 二零二五年	2024 二零二四年	
M.I.P. International Limited	Hong Kong	HK\$9,999	– (Note) (附註)	45%	Information technology development 資訊科技發展
萬普國際有限公司	香港	9,999港元			
DongYiQuan Network Technology Co., Ltd	British Virgin Islands	USD50,000	30%	30%	Smart health care development 智慧健康護理發展
DongYiQuan Network Technology Co., Ltd	英屬維爾京群島	50,000美元			

Note: In December 2024, Amuse Development Ltd. (a subsidiary), disposed of 45% equity interests in M.I.P. International Limited to an independent third party at a cash consideration of HK\$8,550,000, which resulted in loss on disposal amounted to HK\$504,000 (2024: nil) recognised in profit and loss of the Group for the current year.

13. 於合資公司及聯營公司的權益 (續)

(b) 於聯營公司的權益 (續)

截至二零二五年三月三十一日止年度，本集團根據使用價值計算方法對其於聯營公司之權益作出減值評估，並就於DongYiQuan Network Technology Co., Limited之投資賬面值作出減值撥備約4,519,000港元（二零二四年：無）。

下表載列本集團於二零二五年及二零二四年三月三十一日的聯營公司詳情，該等公司均為非上市公司實體，並無市場報價。

附註：於二零二四年十二月，佰悅發展有限公司（一間附屬公司）以現金代價8,550,000港元向獨立第三方出售萬普國際有限公司的45%股權，出售虧損504,000港元（二零二四年：無）已於本集團本年度損益內確認。

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

13. INTERESTS IN A JOINT VENTURE AND ASSOCIATES (CONTINUED)

(b) Interests in associates (Continued)

Set out below are the summarised financial information of each of the associate which are accounted for using the equity method:

		M.I.P. International Limited 萬普國際 有限公司		
		31 March 2024 二零二四年 三月三十一日	31 March 2025 二零二五年 三月三十一日	31 March 2024 二零二四年 三月三十一日
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Current assets	流動資產	1,430	5,947	8,631
Non-current assets	非流動資產	560	–	–
Current liabilities	流動負債	(490)	–	(930)
Non-current liabilities	非流動負債	–	–	(1,030)
Net assets	資產淨值	1,500	5,947	6,671
Revenue	營業收入	12,595	2,629	940
Profit/(loss) for the year	年內溢利／(虧損)	479	(724)	(4,189)

The revenue and profit of M.I.P. International Limited for the period from 1 April 2024 to the date of disposal amounted to HK\$8,557,000 and HK\$1,320,000 respectively.

13. 於合資公司及聯營公司的權益 (續)

(b) 於聯營公司的權益 (續)

下文載列使用權益法入賬的各聯營公司的財務資料概要：

萬普國際有限公司自二零二四年四月一日至出售日期止期間的收益及溢利分別為8,557,000港元及1,320,000港元。

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13. INTERESTS IN A JOINT VENTURE AND ASSOCIATES (CONTINUED)

(b) Interests in associates (Continued)

A reconciliation of the above summarised financial information to the carrying amount of each of the investments in M.I.P. International Limited and DongYiQuan Network Technology Co., Limited is set out below:

		M.I.P. International Limited 萬普國際 有限公司	DongYiQuan Network Technology Co., Limited	
		31 March 2024 二零二四年 三月三十一日 HK\$'000 千港元	31 March 2025 二零二五年 三月三十一日 HK\$'000 千港元	31 March 2024 二零二四年 三月三十一日 HK\$'000 千港元
Total net assets of associates	聯營公司資產淨值總額	1,500	5,947	6,671
Proportion of ownership interests held by Group	本集團所持擁有權益比例	45%	30%	30%
Goodwill	商譽	7,785	2,192	6,711
Carrying amount of the interests in associates in the consolidated financial statements	綜合財務報表中於聯營公司之權益之賬面值	8,460	3,976	8,712

The Group has not incurred any contingent liabilities or other commitments relating to its interests in associates.

13. 於合資公司及聯營公司的權益 (續)

(b) 於聯營公司的權益 (續)

上述財務資料概要與於萬普國際有限公司及DongYiQuan Network Technology Co., Limited的各項投資賬面值的對賬載列如下：

本集團並無就其於聯營公司之權益產生任何或然負債或其他承擔。

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

14. INVENTORIES

- (a) Inventories in the consolidated statement of financial position comprise:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Merchandise held for sale	持作銷售商品	3,005	2,392

- (b) The analysis of the amount of inventories recognised as an expense and included in the profit or loss is as follows:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Carrying amount of inventories sold	已售存貨之賬面值	116,143	181,352
Write down of inventories	存貨撇減	—	9
Provision for inventories	存貨撥備	—	252
Cost of sales recognised in profit and loss	於損益中確認之銷售成本	116,143	181,613

14. 存貨

- (a) 於綜合財務狀況表內之存貨包括：

- (b) 確認為開支及計入損益的存貨金額分析載列如下：

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

15. TRADE RECEIVABLES

15. 貿易應收款項

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Trade receivables — gross	貿易應收款項總額	10,846	21,897
Less: ECL allowance	減：預期信貸虧損撥備	(172)	(5)
Trade receivables — net	貿易應收款項淨額	10,674	21,892

As at 1 April 2023, trade receivables from contracts with customers amounted to HK\$13,296,000.

於二零二三年四月一日，與客戶訂立合約之貿易應收款項為13,296,000港元。

Ageing analysis

Details of the ageing analysis of trade receivables (net of ECL allowance), based on the invoice date as of the end of the reporting period are as follows:

賬齡分析

於報告期末根據發票日期的貿易應收款項(扣除預期信貸虧損撥備)賬齡分析詳情如下：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Trade receivables	貿易應收款項		
Less than 30 days	少於30日	1,904	8,673
31 to 60 days	31至60日	2,493	1,978
61 to 90 days	61至90日	4,723	8,350
Over 90 days	超過90日	1,554	2,891
		10,674	21,892

Trade receivables are due within 0 to 60 days from the date of billing. Further details on the Group's credit policy and credit risk arising from trade debtors are set out in note 28.2.

貿易應收賬項於發票日期起計0至60日內到期。有關本集團信貸政策及貿易應收賬項信貸風險的更多詳情載於附註28.2。

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

15. TRADE RECEIVABLES (CONTINUED)

The movement in the ECL allowance on trade receivables is as follows:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
At the beginning of the year	於年初	5	82
ECL allowance recognised	已確認預期信貸虧損撥備	167	–
Reversal of ECL allowance recognised	已確認預期信貸虧損撥備撥回	–	(77)
At the end of the year	於年末	172	5

Details of impairment assessment of trade receivables are set out in note 28.2.

15. 貿易應收款項(續)

貿易應收款項預期信貸虧損撥備的變動如下：

貿易應收款項的減值評估詳情載於附註28.2。

16. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Other receivables	其他應收款項	3,611	583
Trade deposits	貿易按金	48,023	35,361
Rental deposits	租金按金	1,024	1,231
Other deposits	其他按金	276	186
Prepayments	預付款項	8,460	9,044
Less: ECL allowance	減：預期信貸虧損撥備	(510)	(157)
Total prepayments, deposits and other receivables	預付款項、按金及其他應收款項總額	60,884	46,248
Less: non-current rental deposits	減：非流動租金按金	(388)	(623)
Current portion	流動部分	60,496	45,625

Apart from rental deposits due over one year included under non-current assets, all of the prepayments, deposits and other receivables are expected to be recovered or recognised as expenses within one year.

16. 預付款項、按金及其他應收款項

除計入非流動資產項下的一年後到期租金按金分外，所有預付款項、按金及其他應收款項預期於一年內收回或確認為開支。

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16. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES (CONTINUED)

The movement in the ECL allowance on deposits and other receivables is as follows:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
At the beginning of the year	於年初	157	157
ECL allowance recognised for the year	年內已確認預期信貸虧損撥備	510	—
Eliminated on write-off of related receivables	對銷相關應收款項之撇銷	(157)	—
At the end of the year	於年末	510	157

Details of impairment assessment on deposits and other receivables are set out in note 28.2.

按金及其他應收款項的減值評估詳情載於附註28.2。

17. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
At fair value:	按公平值計：		
Contingent consideration receivable	應收或然代價	1,179	2,100
Equity securities listed in Hong Kong	於香港上市之股本證券	3,892	1,907
		5,071	4,007

The fair value of the Group's contingent consideration receivable and investments in listed securities have been measured as described in note 28.7.

本集團的應收或然代價及於上市證券投資的公平值已計量，詳情載於附註28.7。

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17. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (CONTINUED)

Contingent consideration receivable represents the profit guarantee given by the vendor to the Group in relation to the acquisition of Forever Profits Development Limited ("Forever Profits"). Contingent consideration receivable has been designated as financial assets at FVTPL upon initial recognition and is measured at fair value at the end of the reporting period. The movement of the fair value of contingent consideration receivable is as follow:

		HK\$'000 千港元
At 1 April 2023	於二零二三年四月一日	4,300
Loss on change in fair value	公平值變動虧損	(2,200)
At 31 March 2024 and 1 April 2024	於二零二四年三月三十一日及 二零二四年四月一日	2,100
Loss on change in fair value	公平值變動虧損	(921)
At 31 March 2025	於二零二五年三月三十一日	1,179

Pursuant to the sale and purchase agreement in respect of the acquisition of Forever Profits, the vendor irrevocably and unconditionally guarantees to the Group that the net profit after tax from 30 June 2023 to 30 June 2025 is not less than HK\$2,500,000 (the "Guaranteed Sum") per year (the "Profit Guarantee").

17. 按公平值計入損益之金融資產 (續)

應收或然代價指賣方就收購皆盈發展有限公司(「皆盈」)向本集團提供的利潤保證。應收或然代價已於初步確認時指定為按公平值計入損益之金融資產，並於報告期末按公平值計量。應收或然代價的公平值變動如下：

根據有關收購皆盈的買賣協議，賣方不可撤回及無條件地向本集團保證二零二三年六月三十日至二零二五年六月三十日的除稅後純利為不低於每年2,500,000港元(「保證金額」)(「利潤保證」)。

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17. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (CONTINUED)

In case the Profit Guarantee is not fulfilled for the corresponding periods, the vendor shall pay off the difference between the Guaranteed Sum and the net profit after tax of Forever Profits to the Group. Accordingly, the Group recognised contingent consideration receivable at the acquisition date.

The fair value of the contingent consideration receivable as at 31 March 2025 is determined based on the valuation conducted by TIMES Appraisal Advisory Limited (2024: Ravia Global Appraisal Advisory Limited), an independent valuer not connected with the Group by using the discounted cash flow approach. Loss arising in fair value change of the contingent consideration receivable amounted to approximately HK\$921,000 (2024: HK\$2,200,000) for the year ended 31 March 2025 was recognised in the consolidated statement of profit or loss and other comprehensive income.

17. 按公平值計入損益之金融資產 (續)

倘利潤保證於相應期間未能達成，賣方須向本集團支付保證金額與皆盈的除稅後純利之間的差額。因此，本集團於收購日期確認應收或然代價。

於二零二五年三月三十一日，應收或然代價的公平值乃根據獨立於本公司之估值師納瓦爾評估諮詢有限公司（二零二四年：行瑞豐環球評估諮詢有限公司）使用貼現現金流量法進行的估值釐定，而截至二零二五年三月三十一日止年度應收或然代價之公平值變動產生的虧損約921,000港元（二零二四年：2,200,000港元）已於的綜合損益及其他全面收益表確認。

18. BANK DEPOSITS AND CASH Cash and cash equivalents comprise:

18. 銀行存款及現金 現金及現金等價物包括：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Cash at bank and on hand	銀行及手頭現金	123,739	102,696
Cash and cash equivalents in the consolidated statement of cash flows	綜合現金流量表的現金及現金等價物	53,122	23,514
Bank deposits with original maturities over three months	原到期日為超過三個月的銀行存款	70,617	79,182
		123,739	102,696

For the year ended 31 March 2025, cash and cash equivalents of the Group included demand deposits for the purpose of meeting the Group's short term cash commitments, which carried interest at market rates ranged from 3.23% to 4.30% (2024: 2.28% to 5.27%) per annum.

截至二零二五年三月三十一日止年度，本集團的現金及現金等價物包括用於本集團短期現金承擔的活期存款，其市場利率介乎每年3.23%至4.30%（二零二四年：2.28%至5.27%）。

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19. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Reconciliation of (loss)/profit before taxation to cash generated from/(used in) operations:

19. 綜合現金流量表附註

(a) 除稅前(虧損)/溢利與經營所得/(所用)現金的對賬:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
(Loss)/profit before taxation	除稅前(虧損)/溢利	(1,541)	1,530
Adjustments for:	就以下各項調整:		
Depreciation	折舊	7,525	8,774
Interest income from bank deposits	銀行存款利息收入	(3,942)	(2,190)
Interest on bank borrowing	銀行借款利息	167	184
Interest on lease liabilities	租賃負債利息	150	184
Gain on disposal of financial assets at FVTPL	出售按公平值計入損益之金融資產之收益	(993)	—
(Loss)/gain on change in fair value of financial assets at FVTPL	按公平值計入損益之金融資產的公平值變動(虧損)/收益		
— listed securities	— 上市證券	(3,317)	1,274
— contingent consideration receivable	— 應收或然代價	921	2,200
Impairment losses/(reversal of impairment losses) on trade receivables	貿易應收款項減值虧損/(減值虧損撥回)	167	(77)
Impairment losses on deposits and other receivables, net of reversal	按金及其他應收賬款減值虧損(扣除撥回)	510	—
Impairment loss on interest in an associate	於一間聯營公司權益之減值虧損	4,519	—
Loss on disposal of an associate	出售聯營公司之虧損	504	—
Write down of inventories	撇減存貨	—	9
Provision of inventories	存貨撥備	—	252
Write-off of property, plant and equipment	撇銷物業、廠房及設備	—	905
Share of results of associates	應佔聯營公司之業績	(377)	1,041
		4,293	14,086
Operating cash flows before movements in working capital	營運資金變動前之經營現金流量		
Increase in inventories	存貨減少	(613)	(1,132)
Decrease/(increase) in trade receivables	貿易應收款項減少/(增加)	11,051	(8,519)
Increase in prepayments, deposits and other receivables	預付款項、按金及其他應收款項增加	(15,146)	(528)
Decrease in financial assets at FVTPL	按公平值計入損益之金融資產減少	2,325	177
Increase/(decrease) in trade payables	貿易應付款項增加/(減少)	1,212	(8,898)
Decrease in other payables and accrued expenses	其他應付款項及應計開支減少	(1,123)	(738)
Increase/(decrease) in contract liabilities	合約負債增加/(減少)	10,447	(21,989)
Cash generated from/(used in) operations	經營所得/(所用)現金	12,446	(27,541)

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19. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

(b) Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

19. 綜合現金流量表附註 (續)

(b) 融資活動所產生負債的對賬

下表詳述本集團融資活動所產生負債的變動(包括現金及非現金變動)。融資活動所產生負債為現金流量或未來現金流量已經或將於本集團綜合現金流量表分類為來自融資活動的現金流量的負債。

		Lease liabilities 租賃負債 HK\$'000 千港元	Bank borrowing 銀行借款 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2023	於二零二三年四月一日	7,625	3,187	10,812
Changes from financing cash flows:	融資現金流量變動：			
Repayment of lease liabilities	償還租賃負債	(3,790)	–	(3,790)
Repayment of bank borrowing	償還銀行借款	–	(112)	(112)
Interest paid	已付利息	(184)	(184)	(368)
Total changes from financing cash flows	融資現金流量變動總額	(3,974)	(296)	(4,270)
Other changes:	其他變動：			
Interest on bank borrowing (note 6(a))	銀行借款利息(附註6(a))	–	184	184
Interest on lease liabilities (note 6(a))	租賃負債利息(附註6(a))	184	–	184
Total other changes	其他變動總額	184	184	368
At 31 March 2024 and 1 April 2024	於二零二四年三月三十一日及二零二四年四月一日	3,835	3,075	6,910
Changes from financing cash flows:	融資現金流量變動：			
Repayment of lease liabilities	償還租賃負債	(3,145)	–	(3,145)
Repayment of bank borrowing	償還銀行借款	–	(122)	(122)
Interest paid	已付利息	(150)	(167)	(317)
Total changes from financing cash flows	融資現金流量變動總額	(3,295)	(289)	(3,584)
Other changes:	其他變動：			
Recognition of lease liabilities	確認租賃負債	2,704	–	2,704
Interest on bank borrowing (note 6(a))	銀行借款利息(附註6(a))	–	167	167
Interest on lease liabilities (note 6(a))	租賃負債利息(附註6(a))	150	–	150
Total other changes	其他變動總額	2,854	167	3,021
At 31 March 2025	於二零二五年三月三十一日	3,394	2,953	6,347

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20. TRADE PAYABLES, OTHER PAYABLES AND ACCRUED EXPENSES

20. 貿易應付款項、其他應付款項及應計開支

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Trade payables	貿易應付款項	9,464	8,252
Other payables and accrued expenses (note)	其他應付款項及應計開支 (附註)	3,437	4,560
		12,901	12,812

Note: As at 31 March 2025, other payables and accrued expenses mainly included accrued salaries, accrued professional fee and accrued license fee of approximately HK\$2,222,000 (2024: HK\$2,075,000), HK\$1,215,000 (2024: HK\$896,000) and nil (2024: HK\$1,573,000), respectively.

附註：於二零二五年三月三十一日，其他應付款項及應計開支主要包括應計薪金、應計專業費及應計特許費用分別約為2,222,000港元、1,215,000港元及零港元（二零二四年：2,075,000港元、896,000港元及1,573,000港元）。

Ageing analysis

The Group was granted by its suppliers with credit periods ranging from 30–60 days. At the end of the reporting period, the ageing analysis of trade payables, based on the invoice date, is as follows:

賬齡分析

本集團獲其供應商給予介乎30至60日的信貸期。於報告期末，根據發票日期的貿易應付款項賬齡分析如下：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Less than 30 days	少於30日	984	745
31 to 60 days	31至60日	1,039	2,930
61 to 90 days	61至90日	4,606	2,300
Over 90 days but within one year	超過90日但於一年內	2,056	735
Over one year	超過一年	779	1,542
		9,464	8,252

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21. CONTRACT LIABILITIES

21. 合約負債

	2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Contract liabilities arising from advance payments received from sales of toys and related products 來自銷售玩具及相關產品的已收預付款項產生之合約負債	15,690	5,243

Receiving a trade deposit by the Group before the delivery of goods gives rise to contract liabilities at the inception of a contract, until the revenue recognised exceeds the amount of the deposit. The amount of deposit is negotiated on a case by case basis with customers.

倘本集團於商品交付前收取貿易按金，其將導致於合約開始時產生合約負債，直至已確認收益超出按金的金額。按金的金額按個別情況與客戶磋商。

All contract liabilities are expected to be recognised as revenue within one year.

所有合約負債預期於一年內確認為收益。

Revenue amounted to HK\$5,243,000 (2024: HK\$27,232,000) recognised for the year ended 31 March 2025 relates to contract liabilities outstanding at the beginning of the reporting period.

截至二零二五年三月三十一日止年度確認的收益5,243,000港元(二零二四年：27,232,000港元)與於報告期初未償還合約負債相關。

The significant increase in contract liabilities as at 31 March 2025 is mainly due to the increase in deposits received as a result of certain sale orders obtained closed to the year and date.

於二零二五年三月三十一日，合約負債大幅增加，主要是由於本年度及日期結束前取得的若干銷售訂單導致已收按金增加所致。

The significant decrease in contract liabilities as at 31 March 2024 is mainly due to the decrease in the deposits received as a result of certain sales orders have been delivered before the year end date.

於二零二四年三月三十一日，合約負債大幅減少，主要是由於若干銷售訂單已於年結日之前交付，導致已收按金減少。

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22. BANK BORROWING

22. 銀行借款

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Bank loan, secured	有擔保銀行貸款	2,953	3,075
The borrowings are repayable as follows: 借款的還款期如下			
— On demand or within one year	— 須按要求或於一年內	2,953	3,075

As at 31 March 2025 and 2024, the facility agreement of the bank borrowing contained repayment on demand clause, pursuant to which the bank could at the discretion, demand for repayment of the entire outstanding balances from the Group in the absence of any defaults. The whole balance is therefore classified as current liabilities.

At 31 March 2025, the bank borrowing is secured by mortgages over the land and buildings with the carrying amount of HK\$5,539,000 (2024: HK\$5,716,000) (note 11).

Interest on bank borrowing is charged on a floating rate basis ranged from 5.05% to 5.95% (2024: 3.95% to 6.84%) per annum during the year ended 31 March 2025.

Subsequent to the year ended 31 March 2025 and as of the date of approval of these financial statements, the Group's bank borrowing was fully settled.

於二零二五年及二零二四年三月三十一日，銀行借款之融資協議載有按要求償還條款，據此，銀行可酌情要求本集團在沒有任何違約的情況下償還全部未償還結餘。因此，全部結餘均歸類為流動負債。

於二零二五年三月三十一日，銀行借款以賬面值5,539,000港元（二零二四年：5,716,000港元）的土地及樓宇按揭作抵押（附註11）。

截至二零二五年三月三十一日止年度，銀行借款利息按浮動息率計算，年利率介乎5.05%至5.95%（二零二四年：3.95%至6.84%）。

於截至二零二五年三月三十一日止年度後及截至本財務報表批准日期，本集團的銀行借款已全數清償。

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23. LEASE LIABILITIES

The following table shows the remaining contractual maturities of the Group's lease liabilities:

23. 租賃負債

下表列示本集團租賃負債的餘下合約到期情況：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Lease liabilities payable	應付租賃負債：		
Within one year	於一年內	2,477	2,582
Within a period of more than one year but not more than two years	於一年以上但不超過 兩年的期間內	917	1,253
		3,394	3,835
Less: amount due for settlement with one year included in current liabilities	減：計入流動負債的 一年內到期應償還 金額	(2,477)	(3,835)
Amount due for settlement after one year included in non-current liabilities	計入非流動負債的一年後 到期清償金額	917	—

The weighted average incremental borrowing rate applied to lease liabilities ranged from 3.2% to 7.5% per annum (2024: ranged from 1.9% to 4.9% per annum) during the year ended 31 March 2025.

截至二零二五年三月三十一日止年度，適用於租賃負債的加權平均增量借貸年利率介乎3.2%至7.5%（二零二四年：介乎1.9%至4.9%）。

During the year ended 31 March 2025, the total cash outflows for the leases are HK\$3,295,000 (2024: HK\$3,974,000) (note 19(b)).

於截至二零二五年三月三十一日止年度，租賃的現金流出總額為3,295,000港元（二零二四年：3,974,000港元）（附註19(b)）。

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23. LEASE LIABILITIES (CONTINUED)

Details of the lease activities

At 31 March 2025 and 2024, the Group has entered into the following leases for office and retail shops.

23. 租賃負債(續)

租賃活動詳情

於二零二五年及二零二四年三月三十一日，本集團已訂立以下辦公室及零售店舖租賃。

Types of right-of-use assets 使用權資產類別	Financial statements items of right-of-use assets included in 計入使用權資產的財務報表項目	Number of leases 租賃數目	Range of remaining lease term 餘下租期範圍	Particulars 詳情
Office	Buildings in "property, plant and equipment"	2 (2024: 1)	1–3 years (2024: 2 years)	<ul style="list-style-type: none"> No option to renew the lease after the end of the contract
辦公室	「物業、廠房及設備」項下樓宇	2 (二零二四年：1)	1至3年(二零二四年：2年)	合約結束後並無續租權
Retail shops	Buildings in "property, plant and equipment"	2 (2024: 2)	1–2 years (2024: 1–2 years)	<ul style="list-style-type: none"> No option to renew the lease after the end of the contract
零售店舖	「物業、廠房及設備」項下樓宇	2 (二零二四年：2)	1至2年(二零二四年：1至2年)	<ul style="list-style-type: none"> Two of the contracts contain turnover rent, which will be paid if the monthly gross sales turnover exceeds the monthly basic rent of each calendar month 該等合約中有兩份包含營業額租金，若每月總銷售營業額超過每個曆月的每月基本租金，將予以支付

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24. INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(a) Current taxation in the consolidated statement of financial position represents:

24. 綜合財務狀況表的所得稅

(a) 綜合財務狀況表的即期稅項指：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Provision for Hong Kong Profits Tax for the year	年內香港利得稅撥備	602	952
Provisional profits tax paid	已付暫時利得稅	(1,046)	(2,116)
		(444)	(1,164)
Representing:	代表：		
Current tax recoverable	可收回即期稅項	(1,093)	(1,424)
Current tax payable	應付即期稅項	649	260
		(444)	(1,164)

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24. INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(CONTINUED)

(b) Deferred tax assets/liabilities recognised:

The component of deferred tax (assets)/liabilities recognised in the consolidated statement of financial position and the movements during the years ended 31 March 2025 and 2024 are as follows:

24. 綜合財務狀況表的所得稅(續)

(b) 已確認遞延稅項資產／負債：

於截至二零二五年及二零二四年三月三十一日止年度，綜合財務狀況表內已確認遞延稅項(資產)／負債部分及變動如下：

		Arising from depreciation allowances in excess of related depreciation 折舊撥備超出相關折舊 HK\$'000 千港元	
At 1 April 2023	於二零二三年四月一日		(413)
Charged to profit or loss (note 7)	於損益扣除(附註7)		370
At 31 March 2024 and 1 April 2024	於二零二四年三月三十一日及二零二四年四月一日		(43)
Credited to profit or loss (note 7)	於損益計入(附註7)		(200)
At 31 March 2025	於二零二五年三月三十一日		(243)
		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Representing:	代表：		
Deferred tax assets	遞延稅項資產	(294)	(99)
Deferred tax liabilities	遞延稅項負債	51	56
		(243)	(43)

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24. INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(CONTINUED)

(c) Deferred tax assets not recognised

In accordance with the accounting policy set out in note 2.15, the Group has not recognised deferred tax assets in respect of cumulative tax losses of HK\$7,723,000 (2024: HK\$1,642,000) as it is not probable that future taxable profits against which the losses can be utilised will be available in the relevant tax jurisdiction and entity. The cumulative tax losses do not expire under current tax legislation.

24. 綜合財務狀況表的所得稅(續)

(c) 尚未確認的遞延稅項資產

根據附註2.15所載的會計政策，本集團並無就累計稅務虧損7,723,000港元(二零二四年：1,642,000港元)確認遞延稅項資產，因為於相關稅務管轄區及實體產生未來應課稅溢利並可用之與虧損抵銷的可能性不大。根據現行稅法，該累計稅項虧損不會屆滿。

25. CAPITAL AND RESERVES

25.1 Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the equity of the Company between the beginning and the end of the year are set out below:

25. 資本及儲備

25.1 權益部分變動

本集團綜合權益各部分的期初及期末結餘的對賬載於綜合權益變動表。本公司權益於年初至年末的變動詳情載於下文：

		Share capital 股本 HK\$'000 千港元	Share premium 股份溢價 HK\$'000 千港元	Merger reserve 合併儲備 HK\$'000 千港元	Accumulated losses 累計虧損 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2023	於二零二三年四月一日的結餘	11,923	75,068	155	(40,709)	46,437
Loss and total comprehensive expense for the year	年內虧損及全面開支總額	-	-	-	(100)	(100)
At 31 March 2024 and 1 April 2024	於二零二四年三月三十一日及二零二四年四月一日的結餘	11,923	75,068	155	(40,809)	46,337
Loss and total comprehensive expense for the year	年內虧損及全面開支總額	-	-	-	(363)	(363)
At 31 March 2025	於二零二五年三月三十一日	11,923	75,068	155	(41,172)	45,974

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25. CAPITAL AND RESERVES (CONTINUED)

25.2 Share capital

25. 資本及儲備(續)

25.2 股本

		Number of shares 股份數目	Amount 金額 HK\$'000 千港元
Authorised ordinary shares of HK\$0.01 each:	每股面值0.01港元的 法定普通股：		
At 1 April 2023, 31 March 2024, 1 April 2024 and 31 March 2025	於二零二三年四月一日、 二零二四年三月三十一日、 二零二四年四月一日及 二零二五年三月三十一日	10,000,000,000	100,000
Issued and fully paid:	已發行及繳足：		
At 1 April 2023, 31 March 2024, 1 April 2024 and 31 March 2025	於二零二三年四月一日、 二零二四年三月三十一日、 二零二四年四月一日及 二零二五年三月三十一日	1,192,307,692	11,923

(i) The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

(i) 普通股持有人有權收取不時宣派的股息，並有權於本公司大會上就每股股份投一票。在本公司餘下資產方面，所有普通股享有同等地位。

25.3 Merger reserve

The merger reserve represents the aggregate amount of the excess of the nominal value of shares of Amuse International Investment Ltd. over the nominal value of shares of the Company exchanged, and the excess of the nominal value of shares of Amuse International Investment Ltd. over the nominal values of shares of Bestone Creative Development Limited, Sentinel International Co. Limited, Lai Ga Toys Co. Limited, D4 Toys Co., Limited and Moon One Toys Co., Limited exchanged as part of the Group's reorganisation in prior years.

25.3 合併儲備

合併儲備即佰悅國際投資有限公司股份面值超出本公司已交換股份面值的合共差額，而佰悅國際投資有限公司股份面值超出盈天創意發展有限公司、千值練國際有限公司、禮嘉玩具有限公司、D4 Toys Co., Limited及月一玩具有限公司作為往年本集團重組一部份已交換股份面值的差額。

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綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

25. CAPITAL AND RESERVES (CONTINUED)

25.4 Dividends

The directors of the Company do not recommend the payment of a dividend for the years ended 31 March 2025 and 2024.

25.5 Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders, by pricing services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholders returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions affecting the Group.

During the year, the Group's strategy in monitoring its capital structure, which was unchanged from that of 2024, was to maintain a sufficient cash level to meet its liquidity requirements.

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

25. 資本及儲備(續)

25.4 股息

本公司董事並不建議派付截至二零二五年及二零二四年三月三十一日止年度的股息。

25.5 資本管理

本集團管理資本的主要目標為確保本集團持續經營的能力，根據風險水平來對服務定價並按合理的成本獲得融資，繼續為股東帶來回報。

本集團積極及定期審閱及管理其資本結構，以維持股東的較高回報（可透過較高借貸水平達致）與穩健資本狀況所帶來的優勢及保障的平衡，並因應影響本集團的經濟狀況變動調整資本結構。

於年內，本集團監察資本架構的策略自二零二四年起維持不變，即維持足夠現金水平以應付流動資金需要。

本公司及其任何附屬公司概無受到外來施加的資本規定所規限。

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26. INVESTMENTS IN SUBSIDIARIES

26. 於附屬公司的投資

		The Company 本公司	
		2025 二零二五年	2024 二零二四年
		HK\$'000 千港元	HK\$'000 千港元
Unlisted shares, at cost	非上市股票，按成本計算	933	933
Less: impairment losses recognised	減：已確認減值虧損	(434)	(434)
		499	499

Particulars of the Company's principal subsidiaries are shown below. The class of shares held is ordinary unless otherwise stated.

本公司主要附屬公司的詳情如下。除另有所指外，所持股份類別指普通股。

Name of company	Place of incorporation and business	Particulars of issued and paid up capital 已發行及繳足股本詳情	Group's effective interest		Percentage of ownership interest directly held by 直接持有的所有權權益百分比				Principal activity
					the Company		Subsidiary		
			2025 二零二五年	2024 二零二四年	2025 二零二五年	2024 二零二四年	2025 二零二五年	2024 二零二四年	
Amuse International Investment Limited 佰悅國際投資有限公司	British Virgin Islands 英屬維爾京群島	US\$20,000 20,000 美元	100%	100%	100%	100%	-	-	Investment holding 投資控股
Amuse Luck Limited 佰好有限公司	Hong Kong 香港	HK\$1 1 港元	100%	100%	-	-	100%	100%	Investment holding 投資控股
Bestone Creative Development Limited 盈天創意發展有限公司	Hong Kong 香港	HK\$10,000 10,000 港元	100%	100%	-	-	100%	100%	Design and sale of toys and related products 設計及銷售玩具及相關產品
Sentinel International Co. Limited 千值練國際有限公司	Hong Kong 香港	HK\$12,000 12,000 港元	100%	100%	-	-	100%	100%	Design and sale of toys and related products 設計及銷售玩具及相關產品
Lai Ga Toys Co. Limited 禮嘉玩具有限公司	Hong Kong 香港	HK\$10,000 10,000 港元	100%	100%	-	-	100%	100%	Design and sale of toys and related products 設計及銷售玩具及相關產品

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26. INVESTMENTS IN SUBSIDIARIES (CONTINUED) 26. 於附屬公司的投資 (續)

Name of company	Place of incorporation and business	Particulars of issued and paid up capital 已發行及繳足股本詳情	Group's effective interest		Percentage of ownership interest directly held by 直接持有的所有權權益百分比				Principal activity
					the Company		Subsidiary		
			2025 二零二五年	2024 二零二四年	2025 二零二五年	2024 二零二四年	2025 二零二五年	2024 二零二四年	
Flame Toys Co., Limited	Hong Kong	HK\$10,000	100%	100%	—	—	100%	100%	Design and sale of toys and related products
火焰玩具有限公司	香港	10,000港元							設計及銷售玩具及相關產品
D4 Toys Co., Limited	Hong Kong	HK\$10,000	100%	100%	—	—	100%	100%	Sale and marketing of toys
	香港	10,000港元							銷售及營銷玩具
Moon One Toys Co., Limited	Hong Kong	HK\$10,000	100%	100%	—	—	100%	100%	Sale and marketing of toys
月一玩具有限公司	香港	10,000港元							銷售及營銷玩具
Amuse Development Ltd.	British Virgin Islands	US\$50,000	100%	100%	100%	100%	—	—	Investment holding
佰悅發展有限公司	英屬維爾京群島	50,000美元							投資控股
Forever Profits Development Limited	Hong Kong	HK\$10,000	100%	100%	—	—	100%	100%	Provision of agency services
皆盈發展有限公司	香港	10,000港元							提供代理服務
Kai Investment Co., Ltd	Hong Kong	HK\$10,000	100%	100%	—	—	100%	100%	Inactive
佳願投資有限公司	香港	10,000港元							不活躍

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

None of the subsidiaries had issued any debt securities at the end of the year.

上表列出董事認為對本年度業績有重大影響或構成本集團大部分資產淨值的本公司附屬公司。董事認為，詳列其他附屬公司的資料會令篇幅過於冗長。

於年結日，概無附屬公司發行任何債務證券。

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27. RETIREMENT BENEFIT SCHEME

The Group operates the MPF Scheme under the Hong Kong Mandatory Provident Fund Schemes Ordinance. Under the MPF Scheme, the Group is required to make contributions to the scheme at 5% of the employees' relevant income, subject to a cap of monthly relevant income of HK\$30,000 per employee. Contributions to the MPF Scheme vest immediately. The total expense recognised in profit or loss of approximately HK\$407,000 (2024: HK\$403,000) represents contributions payable to these schemes by the Group in respect of the current accounting period at rates specified in the rules of the plans. At the end of the reporting period, there are no forfeited contributions.

LSP Liabilities

Hong Kong employees that have been employed continuously for at least five years are entitled to long service payments ("LSP") in accordance with the Hong Kong Employment Ordinance under certain circumstances. These circumstances include where an employee is dismissed for reasons other than serious misconduct or redundancy, that employee resigns at the age of 65 or above, or the employment contract is of fixed term and expires without renewal. The amount of LSP payable is determined with reference to the employee's final salary (capped at HK\$22,500) and years of services, reduced by the amount of any accrued benefits derived from the Group's contributions to MPF scheme, with an overall cap of HK\$390,000 per employee. Currently, the Group does not have any separate funding arrangement in place to meet its LSP obligation.

In June 2022, the Government gazette the Amendment Ordinance, which will eventually abolish the statutory right of an employer to reduce the employer's LSP payable to a Hong Kong employee by drawing on the employer's mandatory contribution to the MPF scheme. The Government has subsequently announced that the Amendment Ordinance will come into effect from the Transition Date. Separately, the Government is also expected to introduce a subsidy scheme to assist employers after the abolition.

27. 退休福利計劃

本集團根據香港強制性公積金計劃條例之規定設立強積金計劃。根據強積金計劃，本集團須按僱員相關收入的5%對該計劃作出供款，每位僱員的供款上限為每月相關收入30,000港元。本集團就強積金計劃的供款作即時歸屬。於損益確認之總開支為約407,000港元（二零二四年：403,000港元），代表本集團按計劃規定之指定比率就本會計期間應付該等計劃之供款。於報告期末，概無沒收供款。

長期服務金負債

根據香港僱傭條例，在若干情況下，連續受僱至少五年的香港僱員有權享有長期服務金（「長期服務金」）。該等情況包括僱員因嚴重不當行為或裁員以外的原因被解僱，僱員在65歲或以上時辭職，或僱員的僱傭合約為定期合約且期滿後未續約。應付長期服務金乃參考僱員的最後薪金（上限為22,500港元）及服務年數，扣除本集團向強積金計畫供款而產生的任何累計權益金額而釐定，整體上限為每名僱員390,000港元。目前，本集團並無任何單獨的融資安排以履行其長期服務金義務。

於二零二二年六月，政府刊憲修訂條例，將最終取消僱主使用其於強積金計劃項下之強制性供款減少僱主應付香港僱員之長期服務金之法定權利。政府隨後宣佈修訂條例將自過渡日期起生效。其次，政府亦預期推出一項補助計劃以在取消對沖機制後協助僱主。

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27. RETIREMENT BENEFIT SCHEME (CONTINUED) LSP Liabilities (Continued)

Among other things, once the abolition of the offsetting mechanism takes effect, an employer can no longer use any of the accrued benefits derived from mandatory MPF contributions (irrespective of the contributions made before, on or after the Transition Date) to reduce the LSP in respect of an employee's service from the Transition Date. However, where an employee's employment commenced before the Transition Date, the employer can continue to use the above accrued benefits to reduce the LSP in respect of the employee's service up to that date; in addition, the LSP in respect of the service before the Transition Date will be calculated based on the employee's monthly salary immediately before the Transition Date and the years of service up to that date.

The Group has determined that the Amendment Ordinance primarily impacts the Group's LSP liability with respect to Hong Kong employees. The weighted average service year of the Group's Hong Kong employees ranged from 3 to 10 years (2024: ranged from 2 to 9 years).

The directors of the Group consider that the LSP payable not recorded by the Group for the years ended 31 March 2025 and 2024 had no material impact on the consolidated financial statements.

27. 退休福利計劃(續) 長期服務金負債(續)

其中，一旦取消對沖機制生效，僱主自過渡日期起概不得使用強制性強積金供款(無論於過渡日期之前、當日或之後作出之供款)所產生之任何累計權益減少有關僱員服務年期之長期服務金。然而，倘僱員於過渡日期前已開始受僱，則僱主可繼續使用上述累計權益減少截至過渡日期前就僱員服務年期之長期服務金；另外，於過渡日期前就服務年期之長期服務金將按僱員緊接過渡日期前之月薪及截至過渡日期之服務年期計算。

本集團已確定修訂條例主要影響本集團對香港僱員的長期服務金責任。本集團香港僱員之加權平均服務年資為3年至10年(二零二四年：介乎2年至9年)。

本集團董事認為，本集團截至二零二五年及二零二四年三月三十一日止年度未入賬的應付長期服務金對綜合財務報表並無重大影響。

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS

The Group's major financial instruments include trade receivables, deposits and other receivables, bank deposits and cash, listed equity investments, contingent consideration receivable, trade payables, other payables and accrued expenses, bank borrowing and lease liabilities. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments and the policies on how the Group mitigates risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

28.1 Categories of financial assets and liabilities

28. 財務風險管理及公平值計量

本集團的主要金融工具包括貿易應收款項、按金及其他應收款項、銀行存款及現金、上市股本投資、應收或然代價、貿易應付款項、其他應付款項及應計開支、銀行借款及租賃負債。該等金融工具詳情於相關附註披露。與該等金融工具相關的風險及本集團如何減低風險的政策載於下文。管理層管理及監察該等風險以確保及時有效實施適當措施。

28.1 金融資產及負債類別

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Financial assets	金融資產		
Financial assets at amortised cost	按攤銷成本列賬的金融資產		
Trade receivables	貿易應收款項	10,674	21,892
Deposits and other receivables	按金及其他應收款項	52,424	37,204
Bank deposits and cash	銀行存款及現金	123,739	102,696
		186,837	161,792
Financial assets at FVTPL	按公平值計入損益之金融資產		
— Listed equity investments	— 上市股本投資		
— Hong Kong	— 香港	3,892	1,907
— Contingent consideration receivable	— 應收或然代價	1,179	2,100
		5,071	4,007
		191,908	165,799
Financial liabilities	金融負債		
Financial liabilities at amortised cost	按攤銷成本列賬的金融負債		
Trade payables	貿易應付款項	9,464	8,252
Other payables and accrued expenses	其他應付款項及應計開支	3,437	4,560
Bank borrowing	銀行借款	2,953	3,075
Lease liabilities	租賃負債	3,394	3,835
		19,248	19,722

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.2 Credit risk and impairment assessment

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's credit risk is primarily attributable to trade receivables, bank balances and deposits and other financial assets at amortised cost.

Trade receivables

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. At the end of the reporting period, 48% (2024: 71%) and 73% (2024: 77%) of the total trade receivables was due from the Group's largest customer and the five largest customers, respectively.

Individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Trade receivables are due within 0 to 60 days from the date of billing. Normally, the Group does not obtain collateral from customers.

The Group measures loss allowances for trade receivables at an amount equal to lifetime ECL, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

28. 財務風險管理及公平值計量(續)

28.2 信貸風險及減值評估

信貸風險指對手方違反其合約責任導致本集團承受財務虧損的風險。本集團的信貸風險主要源自貿易應收款項、銀行結餘及存款以及其他按攤銷成本列賬的金融資產。

貿易應收款項

本集團之信貸風險主要受各客戶個別特點所影響，而非受客戶經營所在行業或國家所影響。因此，重大集中信貸風險主要來自本集團對個別客戶承擔之重大風險。於報告期末，貿易應收款項總額中48%（二零二四年：71%）及73%（二零二四年：77%）分別來自本集團最大客戶及五大客戶。

我們就所有要求超過若干信貸金額的客戶進行個別信貸評估。該等評估主要針對客戶過往到期付款的記錄及目前的付款能力，並考慮到有關特定客戶及客戶經營業務所在之經營環境的資料。貿易應收款項須於發票日期起計0至60日內支付。一般而言，本集團不會向客戶索取抵押品。

本集團按等於全期預期信貸虧損的金額，使用撥備矩陣計算貿易應收款項的虧損撥備。由於本集團的過往信貸虧損經驗並無顯示不同客戶分部的虧損模式存在重大差異，故此本集團並無就不同客戶基礎進一步區分基於逾期狀態而劃分的虧損撥備。

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.2 Credit risk and impairment assessment

(Continued)

Trade receivables (Continued)

The following table provides information about the Group's exposure to credit risk and ECL for trade receivables as at 31 March 2025 and 2024:

As at 31 March 2025	於二零二五年 三月三十一日	Expected loss rate	Gross carrying amount	Life-time ECL (credit- impaired) 全期預期 信貸虧損 (信貸減值)	Life-time ECL (not credit- impaired) 全期預期 信貸虧損 (無信貸減值)	Total allowance
		預期虧損率 %	賬面總值 HK\$'000 千港元	全期預期 信貸虧損 (信貸減值) HK\$'000 千港元	全期預期 信貸虧損 (無信貸減值) HK\$'000 千港元	總撥備 HK\$'000 千港元
Sales of products	銷售產品					
— Current (not past due)	— 即期 (無逾期)	0.9%	1,035	—	(9)	(9)
— 1–30 days past due	— 逾期 1 至 30 日	0.9%	5,634	—	(50)	(50)
— 31–60 days past due	— 逾期 31 至 60 日	1.1%	2,059	—	(23)	(23)
— 61–90 days past due	— 逾期 61 至 90 日	2.0%	544	—	(11)	(11)
— More than 90 days past due	— 逾期超過 90 日	6.8%	1,092	(2)	(72)	(74)
Agency services	代理服務					
— Current (not past due)	— 即期 (無逾期)	1.0%	482	—	(5)	(5)
			10,846	(2)	(170)	(172)
As at 31 March 2024	於二零二四年 三月三十一日	Expected loss rate	Gross carrying amount	Life-time ECL (credit- impaired) 全期預期 信貸虧損 (信貸減值)	Life-time ECL (not credit- impaired) 全期預期 信貸虧損 (無信貸減值)	Total allowance
		預期虧損率 %	賬面總值 HK\$'000 千港元	全期預期 信貸虧損 (信貸減值) HK\$'000 千港元	全期預期 信貸虧損 (無信貸減值) HK\$'000 千港元	總撥備 HK\$'000 千港元
Sales of products	銷售產品					
— Current (not past due)	— 即期 (無逾期)	0%	6,205	—	—	—
— 1–30 days past due	— 逾期 1 至 30 日	0%	1,841	—	—	—
— 31–60 days past due	— 逾期 31 至 60 日	0%	8,394	—	—	—
— 61–90 days past due	— 逾期 61 至 90 日	0%	2,837	—	—	—
— More than 90 days past due	— 逾期超過 90 日	67%	3	(2)	—	(2)
Agency services	代理服務					
— Current (not past due)	— 即期 (無逾期)	0.1%	2,617	—	(3)	(3)
			21,897	(2)	(3)	(5)

28. 財務風險管理及公平值計量 (續)

28.2 信貸風險及減值評估 (續)

貿易應收款項 (續)

下表載列本集團於二零二五年及二零二四年三月三十一日的信貸風險及貿易應收款項預期信貸虧損的資料：

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.2 Credit risk and impairment assessment

(Continued)

Trade receivables (Continued)

Expected loss rates on sales of products are based on actual loss experience over the past 3 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Group's view of economic conditions over the expected lives of the receivables.

Bank balances and deposits

Credit risk on bank balances and deposits is limited because the counterparties are reputable banks with high credit ratings assigned by credit agencies. The Group assessed 12-month ECL for bank balances and deposits by reference to information relating to probability of default and loss given default of the respective credit rating grades published by external credit rating agencies.

Other financial assets at amortised cost

Other financial assets at amortised cost include deposits and other receivables. In order to minimise the credit risk, the management of the Group would make periodic collective and individual assessment on the recoverability of deposits and other receivables based on historical settlement records and past experience, current external information and, adjusted to reflect probability-weighted forward-looking information, including the default rate where the relevant debtors operate. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue debts.

28. 財務風險管理及公平值計量 (續)

28.2 信貸風險及減值評估 (續)

貿易應收款項 (續)

來自銷售產品的預期虧損率乃基於過去三年的實際虧損經驗。該等比率已作調整，以反映收集過往數據期間經濟情況、當前情況與本集團對應收款項預期年期內經濟情況的觀點之間的差異。

銀行結餘及存款

由於交易對手均為信譽良好的銀行，並獲信貸機構給予高信貸評級，故銀行結餘及存款的信貸風險有限。本集團參考外部信貸評級機構所公佈各信貸評級的違約可能性及違約損失相關資料，評估銀行結餘及存款的12個月預期信貸虧損。

其他按攤銷成本列賬的金融資產

其他按攤銷成本列賬的金融資產包括按金及其他應收款項。為將信貸風險降至最低，本集團管理層會根據過往結付記錄及以往經驗以及現有外部資料對按金及其他應收款項的可收回性整體或個別地進行定期評估，並作出調整以反映概率加權前瞻性資料(包括相關債務人營運過程中的違約率)。本集團制訂其他監督程序，以確保採取跟進行動收回逾期債務。

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.2 Credit risk and impairment assessment

(Continued)

Other financial assets at amortised cost

(Continued)

ECL on deposits and other receivables are assessed individually and measured as either 12-month ECL or lifetime ECL, depending on whether there has been a significant increase in credit risk since initial recognition. The Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout the reporting period.

The movements in the gross amount of deposits and other receivables are as follows:

		Stage 1 第一階段 HK\$'000 千港元
At 1 April 2023	於二零二三年四月一日	43,874
Net changes on the gross amount	總額變動淨額	(6,513)
At 31 March 2024 and 1 April 2024	於二零二四年三月三十一日及 二零二四年四月一日	37,361
Net changes on the gross amount	總額變動淨額	15,573
At 31 March 2025	於二零二五年三月三十一日	52,934

During the year ended 31 March 2025, there were no transfers (2024: nil) between stages in the ECL assessment.

28. 財務風險管理及公平值計量 (續)

28.2 信貸風險及減值評估 (續)

其他按攤銷成本列賬的金融資產 (續)

按金及其他應收款項的預期信貸虧損乃個別評估及按12個月預期信貸虧損或全期預期信貸虧損計量，視乎信貸風險自初始確認以來有否顯著增加而定。本集團在資產的初始確認時考慮違約的可能性，也評估在整個報告期間信貸風險是否會持續顯著增加。

按金及其他應收款項總額的變動如下：

截至二零二五年三月三十一日止年度，預期信貸虧損評估各階段之間並無轉撥（二零二四年：無）。

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.2 Credit risk and impairment assessment

(Continued)

Other financial assets at amortised cost

(Continued)

The movements in the ECL allowance of deposits and other receivables are as follows:

		Stage 1 第一階段 HK\$'000 千港元
At 1 April 2023	於二零二三年四月一日	157
ECL allowance recognised during the year	年內確認的預期信貸虧損撥備	–
At 31 March 2024 and 1 April 2024	於二零二四年三月三十一日及 二零二四年四月一日	157
Eliminated on write-off of related receivables	對銷相關應收款項之撇銷	(157)
ECL allowance recognised during the year	年內確認的預期信貸虧損撥備	510
At 31 March 2025	於二零二五年三月三十一日	510

28.3 Liquidity risk

The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

28. 財務風險管理及公平值計量(續)

28.2 信貸風險及減值評估(續)

其他按攤銷成本列賬的金融資產(續)

按金及其他應收款項的預期信貸虧損撥備變動如下：

28.3 流動資金風險

本集團的政策為定期監察流動資金需求及遵守借貸契諾的情況，確保維持足夠現金儲備及主要財務機構提供足夠承諾信貸額，以應付短期及長期的流動資金需求。

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.3 Liquidity risk (Continued)

The Group's liquidity position and compliance with loan covenants are monitored closely by the management of the Group. The following table details the Group's contractual maturity for its financial liabilities at the end of the reporting period. The table has been drawn up based on the undiscounted cash flows of financial liabilities and based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

28. 財務風險管理及公平值計量(續)

28.3 流動資金風險(續)

本集團的流動資金狀況及貸款契諾遵守情況由本集團管理層密切監察。下表詳列本集團於報告期末金融負債的合約到期情況。有關列表乃根據金融負債未貼現的現金流量及本集團可能被要求付款的最早日期編製。有關列表包括利息及現金流量本金。

		Within one year or on demand	Between one and two years	Total undiscounted cash flows	Carrying amount
		於一年內 或按要求 HK\$'000 千港元	一年至 兩年 HK\$'000 千港元	未貼現 現金流量 總額 HK\$'000 千港元	賬面值 HK\$'000 千港元
2025	二零二五年				
Bank borrowing subject to repayment on demand clauses: scheduled repayments (note)	附帶按要求償還 條款的銀行借款： 議定還款(附註)	2,953	–	2,953	2,953
Trade payables	貿易應付款項	9,464	–	9,464	9,464
Other payables and accrued expenses	其他應付款項及應計費用	3,437	–	3,437	3,437
Lease liabilities	租賃負債	2,590	960	3,550	3,394
		18,444	960	19,404	19,248
2024	二零二四年				
Bank borrowing subject to repayment on demand clauses: scheduled repayments (note)	附帶按要求償還 條款的銀行借款： 議定還款(附註)	3,075	–	3,075	3,075
Trade payables	貿易應付款項	8,252	–	8,252	8,252
Other payables and accrued expenses	其他應付款項及應計費用	4,560	–	4,560	4,560
Lease liabilities	租賃負債	2,665	1,267	3,932	3,835
		18,552	1,267	19,819	19,722

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.3 Liquidity risk (Continued)

Note: Bank borrowing with a repayment on demand clause are included in the "Within 1 year or on demand" time band in the above maturity analysis. As at 31 March 2025, the aggregate undiscounted principal amounts of these bank borrowing amounted to HK\$2,953,000 (2024: HK\$3,075,000). Taking into account the Group's financial position, the directors do not believe that it is probable that the banks will exercise their discretionary rights to demand immediate repayment. The directors believe that such bank borrowing will be repaid in accordance with the scheduled repayment dates set out in the loan agreements, details of which are set out in the table below:

Maturity analysis — Bank borrowing with a repayment on demand clause based on scheduled repayments

		Within one year or on demand 於一年內或 按要求 HK\$'000 千港元	Between one and two years 一年至 兩年 HK\$'000 千港元	Between two and five years 兩年至 五年 HK\$'000 千港元	Over five years 五年以上 HK\$'000 千港元	Total contractual cash flows 合約 現金流總額 HK\$'000 千港元	Carrying amount 賬面值 HK\$'000 千港元
31 March 2025	二零二五年 三月三十一日	280	280	840	2,264	3,664	2,953
31 March 2024	二零二四年 三月三十一日	295	295	1,476	2,677	4,743	3,075

28. 財務風險管理及公平值計量 (續)

28.3 流動資金風險 (續)

附註：附帶按要求償還條款的銀行借款計入上述到期日分析的「於一年內或按要求」時間段。於二零二五年三月三十一日，該等銀行借款的未貼現本金總額為2,953,000港元（二零二四年：3,075,000港元）。經考慮本集團的財務狀況，董事認為銀行不大可能行使其酌情權以要求立即還款。董事認為，該等銀行借款將根據貸款協議所載的議定還款日期償還，有關詳情載於下表：

根據議定還款的到期日分析 — 附帶按要求償還條款的銀行借款

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.4 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's interest rate risk arises primarily from bank borrowing, bank deposits and lease liabilities. Lease liabilities bearing fixed rates expose the Group to fair value interest rate risk. Borrowings issued and bank balances are at variable rates expose the Group to cash flow interest rate risk. The Group monitors the level of its variable rate borrowings and manages the contractual terms of the interest-bearing financial liabilities. The Group's interest rate profile of the interest bearing financial liabilities as monitored by management is set out below.

Interest rate profile

	2025 二零二五年		2024 二零二四年	
	Effective interest rate 實際利率	Amount 金額 HK\$'000 千港元	Effective interest rate 實際利率	Amount 金額 HK\$'000 千港元
Variable rate borrowings: 浮息借貸：				
Bank borrowing 銀行借款	5.66%	2,953	5.97%	3,075

28. 財務風險管理及公平值計量(續)

28.4 利率風險

利率風險為金融工具的公平值或未來現金流量將因市場利率變動而波動的風險。本集團的利率風險主要源於銀行借款、銀行存款及租賃負債。按固定利率計息的租賃負債令本集團承受公平值利率風險。浮息借貸及銀行結餘令本集團承受現金流量利率風險。本集團監察其浮息借貸水平及管理計息金融負債的合約條款。本集團由管理層監察的計息金融負債利率組合載於下文。

利率組合

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.4 Interest rate risk (Continued)

Sensitivity analysis

At 31 March 2025, it is estimated that a general increase/decrease of 50 basis points in interest rates, with all other variables held constant, would have decreased/increased the Group's profit after taxation and retained profits by approximately HK\$12,000 (2024: HK\$13,000). Other components of consolidated equity would not be affected in response to a general increase/decrease in interest rates.

The sensitivity analysis above indicates the annualised impact on the Group's interest expense that would arise assuming that the change in interest rates had occurred at the end of the reporting period and had been applied to the secured bank borrowing which exposes the Group to cash flow interest rate risk at that date. The analysis is performed on the same basis as 2024.

28.5 Foreign currency risk

Foreign currency risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group is exposed to currency risk primarily through sales and purchases which give rise to receivables, payables and cash balances that are denominated in a foreign currency, i.e. a currency other than the functional currency of the operations to which the transactions relate. The currencies giving rise to this risk are primarily United States dollars ("USD"), Euros ("EUR"), Japanese Yen ("JPY") and Renminbi ("RMB").

Exposure to currency risk

The following table details the Group's exposure at the end of the reporting period to currency risk arising from recognised assets or liabilities denominated in a currency other than the functional currency of entity to which they relate. For presentation purposes, the amounts of the exposure are shown in HK\$, translated using spot rate at the year end date.

28. 財務風險管理及公平值計量(續)

28.4 利率風險(續)

敏感度分析

於二零二五年三月三十一日，估計利率整體上升／下降50個基點，在所有其他變量保持不變的情況下，本集團的除稅後溢利及保留盈利將減少／增加約12,000港元（二零二四年：13,000港元）。其他綜合權益部分將不會因利率整體上升／下降而受到影響。

假設利率變動於報告期末時已經發生，並已用於該日本集團面臨現金流量利率風險之有抵押銀行借款上，上述敏感度分析顯示本集團將出現的利息開支的年度化影響。有關分析按二零二四年之相同基準進行。

28.5 外幣風險

外幣風險指金融工具的公平值或未來現金流量將因匯率變動而波動的風險。本集團面對之貨幣風險主要來自因買賣而產生之應收款項、應付款項及現金結餘，該等項目乃按外幣（即交易所涉業務之功能貨幣以外之貨幣）計值。產生有關風險之貨幣主要為美元（「美元」）、歐元（「歐元」）、日圓（「日圓」）及人民幣（「人民幣」）。

承受之貨幣風險

下表詳列本集團於報告期末以有關實體之功能貨幣以外之貨幣計值之已確認資產或負債所產生之貨幣風險。有關風險承擔之金額乃按年度結算日之即期匯率換算為港元，以作呈列之用。

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.5 Foreign currency risk (Continued)

Exposure to currency risk (Continued)

		Exposure to foreign currencies (expressed in HK\$)			
		承受的外匯風險 (以港元呈列)			
		2025			
		二零二五年			
		USD	EUR	JPY	RMB
		美元	歐元	日圓	人民幣
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
Trade receivables	貿易應收款項	7,311	–	2,310	22
Deposits and other receivables	按金及其他應收款項	133	30	–	–
Cash and cash equivalents	現金及現金等價物	45,412	110	3,433	–
Trade payables	貿易應付款項	(8,097)	–	(1,196)	(24)
Net exposure arising from recognised assets and liabilities	已確認資產及負債所產生之風險淨額	44,759	140	4,547	(2)

		Exposure to foreign currencies (expressed in HK\$)			
		承受的外匯風險 (以港元呈列)			
		2024			
		二零二四年			
		USD	EUR	JPY	RMB
		美元	歐元	日圓	人民幣
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
Trade receivables	貿易應收款項	16,687	–	1,852	11
Deposits and other receivables	按金及其他應收款項	211	31	–	–
Cash and cash equivalents	現金及現金等價物	34,752	32,682	500	6,652
Trade payables	貿易應付款項	(6,922)	–	(1,305)	(24)
Other payables and accrued expenses	其他應付款項及應計開支	(1,573)	–	–	–
Net exposure arising from recognised assets and liabilities	已確認資產及負債所產生之風險淨額	43,155	32,713	1,047	6,639

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.5 Foreign currency risk (Continued)

Sensitivity analysis

The following table indicates the instantaneous change in the Group's profit after tax (and retained profits) and other components of consolidated equity that would arise if foreign exchange rates to which the Group has significant exposure at the end of the reporting period had changed at that date, assuming all other risk variables remained constant. As the HK\$ is pegged to the USD, the Group does not expect any significant movements in the USD/HK\$ exchange rate.

28. 財務風險管理及公平值計量 (續)

28.5 外幣風險 (續)

敏感度分析

下表列示本集團於報告期末面對重大風險之匯率如於該日出現變動將可能導致本集團除稅後溢利(及保留盈利)和其他綜合權益部分出現之即時變動(假設所有其他風險可變動因素維持不變)。由於港元與美元掛鈎，本集團預期美元/港元匯率不會有任何重大變動。

		2025 二零二五年		2024 二零二四年	
		Appreciation of foreign currency rate	Effect on profit after tax and retained profits 對除稅後 溢利及保留 盈利的影響 HK\$'000 千港元	Appreciation of foreign currency rate	Effect on profit after tax and retained profits 對除稅後 溢利及保留 盈利的影響 HK\$'000 千港元
EUR	歐元	5%	6	5%	1,366
JPY	日圓	5%	190	5%	44
RMB	人民幣	5%	–	5%	277

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.5 Foreign currency risk (Continued)

Sensitivity analysis (Continued)

Results of the analysis as presented in the above table represent an aggregation of the instantaneous effects on each of the group entities' profit after tax and equity measured in the respective functional currencies, translated to the HK\$ at the exchange rate ruling at the end of the reporting period for presentation purposes.

The sensitivity analysis assumes that the change in foreign exchange rates had been applied to re-measure those financial instruments held by the Group which expose the Group to foreign currency risk at the end of the reporting period. The analysis is performed on the same basis as 2024.

28.6 Equity price risk

The Group is exposed to equity price risk through its investment in listed equity securities. The Group's equity price risk is mainly concentrated on equity instruments quoted in the Stock Exchange of Hong Kong Limited. The management manages this exposure by maintaining a portfolio of investments with different risk and return profiles.

Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to equity price risks at the reporting date.

If the prices of the respective equity instruments had been 10% (2024: 10%) higher/lower, the post-tax profit for the year ended 31 March 2025 would increase/decrease by approximately HK\$325,000 (2024: HK\$159,000) as a result of the changes in fair value of equity securities listed in Hong Kong.

28. 財務風險管理及公平值計量 (續)

28.5 外幣風險 (續)

敏感度分析 (續)

上表呈列之分析結果總結了各集團實體以相關功能貨幣計量之除稅後溢利及權益之即時影響，有關影響以報告期末之匯率換算為港元呈報。

敏感度分析乃假設匯率變動已用於重新計量本集團所持有令本集團於報告期末承受外匯風險之金融工具。有關分析按二零二四年之相同基準進行。

28.6 股價風險

本集團由於投資上市股本證券而面對股價風險。本集團之股價風險主要集中於香港聯合交易所有限公司報價之股本工具。管理層透過維持不同風險及回報的投資組合管理此風險。

敏感度分析

以下敏感度分析乃根據報告日期的股價風險釐定。

倘各股本工具價格上升／下跌10% (二零二四年：10%)，則香港上市股本證券公平值變動導致截至二零二五年三月三十一日止年度除稅後溢利將增加／減少約325,000元 (二零二四年：159,000港元)。

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.7 Fair value measurement

The following table presents financial assets and liabilities measured at fair value in the consolidated statement of financial position in accordance with the fair value hierarchy. The hierarchy groups financial assets and liabilities into three levels based on the observability and significance of inputs to the fair value measurements. The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets and liabilities.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices), and not using significant unobservable inputs.
- Level 3: significant unobservable inputs for the asset or liability (significant unobservable inputs).

The level in the fair value hierarchy within which the financial asset or liability is categorised in its entirety is based on the lowest level of input that is significant to the fair value measurement.

28. 財務風險管理及公平值計量(續)

28.7 公平值計量

下表呈列根據公平值層級於綜合財務狀況表按公平值計量的金融資產及負債。金融資產及負債根據計量公平值所用輸入數據的可觀察及重要程度按級別分為三級。公平值層級包括以下各級：

- 第一級：相同資產及負債於活躍市場的報價(未經調整)。
- 第二級：就資產或負債而言直接(即價格)或間接(即自價格得出)可觀察的輸入數據(第一級內包括的報價除外)，及未有採用重大不可觀察輸入數據。
- 第三級：資產或負債重大不可觀察輸入數據(重大不可觀察輸入數據)。

金融資產或負債整體所應歸入的公平值層級乃基於對公平值計量具有重大意義的最低層級輸入數據。

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綜合財務報表附註

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.7 Fair value measurement (Continued)

The financial assets measured at fair value in the consolidated statement of financial position on a recurring basis are grouped into the fair value hierarchy as follows:

28. 財務風險管理及公平值計量(續)

28.7 公平值計量(續)

於綜合財務狀況表中以經常性基準按公平值計量的金融資產歸入公平值層級如下：

		2025 二零二五年			
		Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Level 3 第三級 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Financial assets at FVTPL	按公平值計入損益之金融資產				
— Listed equity investments	— 上市股本投資				
— Hong Kong	— 香港	3,892	—	—	3,892
— Contingent consideration receivable	— 應收或然代價	—	—	1,179	1,179
		3,892	—	1,179	5,071

		2024 二零二四年			
		Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Level 3 第三級 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Financial assets at FVTPL	按公平值計入損益之金融資產				
— Listed equity investments	— 上市股本投資				
— Hong Kong	— 香港	1,907	—	—	1,907
— Contingent consideration receivable	— 應收或然代價	—	—	2,100	2,100
		1,907	—	2,100	4,007

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28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.7 Fair value measurement (Continued)

The contingent consideration receivable of the Group was revalued at 31 March 2025 and 2024 by Ravia, an independent valuer, who has appropriate qualifications and relevant experience. The Group's management has discussion with the valuer on the valuation assumptions and valuation results.

Information about Level 3 fair value measurements

31 March 2025

28. 財務風險管理及公平值計量(續)

28.7 公平值計量(續)

本集團之應收或然代價於二零二五年及二零二四年三月三十一日由擁有適當資格及相關經驗之獨立估值師瑞豐進行重估。本集團管理層已與估值師討論估值假設及估值結果。

第三級公平值計量的資料

二零二五年三月三十一日

Description	Valuation technique	Significant unobservable input	Range of input	Favourable/ (unfavourable) changes in profit or loss
描述	估值方法	重大不可觀察輸入數據	輸入數據範圍	損益的有利／(不利)變動
				HK\$'000 千港元
Contingent consideration receivable	Discounted cash flows	Discounted rate of 18.40%	+0.5% -0.5%	(1) 1
應收或然代價	貼現現金流量	貼現率 18.40%	+0.5% -0.5%	— —

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For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENTS (CONTINUED)

28.7 Fair value measurement (Continued)

Information about Level 3 fair value measurements (Continued)

31 March 2024

Description	Valuation technique	Significant unobservable input	Range of input	Favourable/ (unfavourable) changes in profit or loss
描述	估值方法	重大不可觀察輸入數據	輸入數據範圍	損益的有利／(不利)變動
				HK\$'000 千港元
Contingent consideration receivable	Discounted cash flows	Discounted rate of 19.55%	+0.5% -0.5%	(74) 74
應收或然代價	貼現現金流量	貼現率 19.55%	+0.5% -0.5%	(74) 74

During the year ended 31 March 2025, there were no transfers between Level 1 and Level 2 nor transfers into or out of Level 3 (2024: nil).

二零二四年三月三十一日

截至二零二五年三月三十一日止年度，第一級與第二級之間並無轉撥，亦無轉入或轉出第三級（二零二四年：無）。

29. MATERIAL RELATED PARTY TRANSACTIONS

Key management personnel remuneration

Remuneration for key management personnel of the Group, including amounts paid to the Company's directors as disclosed in note 8, is as follows:

29. 關聯方的重大交易

主要管理人員薪酬

本集團主要管理人員的薪酬（包括附註8所披露支付予本公司董事的金額）載列如下：

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
Short-term employee benefits	短期僱員福利	8,292	8,307
Post-employment benefits	離職後福利	78	80
		8,370	8,387

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綜合財務報表附註

For the year ended 31 March 2025 截至二零二五年三月三十一日止年度

30. STATEMENT OF FINANCIAL POSITION OF THE COMPANY 30. 本公司財務狀況表

			2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元
	Notes 附註			
Non-current assets		非流動資產		
Investments in subsidiaries	26	於附屬公司的投資	499	499
Current assets		流動資產		
Amounts due from subsidiaries		應收附屬公司款項	51,150	51,513
Cash and cash equivalents		現金及現金等價物	49	49
			51,199	51,562
Current liabilities		流動負債		
Amounts due to subsidiaries		應付附屬公司款項	5,624	5,624
Other payables and accrued expenses		其他應付款項及應計開支	100	100
			5,724	5,724
Net current assets		流動資產淨值	45,475	45,838
Net assets		資產淨值	45,974	46,337
Equity		權益		
Share capital	25.2	股本	11,923	11,923
Share premium	25.1	股份溢價	75,068	75,068
Merger reserve	25.1	合併儲備	155	155
Accumulated losses	25.1	累計虧損	(41,172)	(40,809)
Total equity		總權益	45,974	46,337

The statement of financial position of the Company was approved and authorised for issue by the board of directors on 27 June 2025 and was signed on its behalf by:

綜合財務狀況表已於二零二五年六月二十七日經董事會批准及授權刊印，並由以下董事代為簽署：

LI Wai Keung
李偉強
Director
董事

TO Hoi Pan
杜海斌
Director
董事

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31. NON-CASH TRANSACTIONS

During the year ended 31 March 2025, the Group acquired right-of-use assets and recognition of lease liabilities totaling HK\$2,704,000 (2024: HK\$30,000).

32. IMMEDIATE PARENT AND ULTIMATE CONTROLLING PARTY

At 31 March 2025 and 2024, the directors consider the Company's immediate parent and ultimate controlling party are Infinite Force Holdings Limited, a limited company incorporated in the British Virgin Islands and Mr. Li Wai Keung (the executive director and Chief Executive Officer of the Company), respectively. Infinite Force Holdings Limited does not produce financial statements for public use.

33. COMPARATIVE FIGURES

To conform with current year's presentation, certain comparative figures for the line items on the consolidated statement of profit or loss and other comprehensive income have been reclassified. No further information is presented as there is no significant impact to the (loss)/profit before taxation.

34. EVENTS AFTER THE REPORTING PERIOD

On 17 June 2025, Bestone Creative Development Limited, an indirect wholly-owned subsidiary of the Company and Niken Investment Co. Limited (the "Niken"), the purchaser, a company incorporated in Hong Kong with limited liability which is directly wholly-owned by Mr. Li Wai Keung (the executive director and Chief Executive Officer of the Company), entered into a sale and purchase agreement, pursuant to which Bestone Creative Development Limited has conditionally agreed to sell and Niken has conditionally agreed to purchase the subject building located at Flat C, 59th Floor, Tower 2, The Dynasty, No. 18 Yeung UK Road, Tsuen Wan, New Territories, Hong Kong at the consideration of HK\$12,700,000. Such transaction also constitutes a connected transaction of the Company as defined under the GEM Listing Rules. Details of the transaction of the Company are disclosed in the announcement of the Company dated 17 June 2025.

31. 非現金交易

截至二零二五年三月三十一日止年度，本集團購入使用權資產及確認租賃負債合共2,704,000港元（二零二四年：30,000港元）。

32. 直接母公司及最終控股方

於二零二五年及二零二四年三月三十一日，董事認為本公司的直接母公司及最終控股方分別為Infinite Force Holdings Limited（於英屬維爾京群島註冊成立的有限公司）及李偉強先生（本公司執行董事兼行政總裁）。Infinite Force Holdings Limited並無編製財務報表作公開用途。

33. 比較數字

為符合本年度的呈列方式，於綜合損益及其他全面收益表的項目之若干比較數據已重新分類。由於並未對除稅前（虧損）／溢利產生重大影響，故並無呈列進一步資料。

34. 報告期後事項

於二零二五年六月十七日，本公司間接全資附屬公司盈天創意發展有限公司與買方中壢投資有限公司（「中壢」）（一間於香港註冊成立之有限公司，由本公司執行董事兼行政總裁李偉強先生直接全資擁有）訂立買賣協議。據此，盈天創意發展有限公司有條件同意出售而中壢有條件同意購買位於香港新界荃灣楊屋道18號御凱2座59樓C室的該物業，代價為12,700,000港元。該交易亦構成GEM上市規則所界定的本公司關連交易。本公司之交易詳情於本公司日期為二零二五年六月十七日之公佈內披露。

PARTICULARS OF PROPERTIES

物業附表

No.	Property		Percentage interest of the Group		Floor Area (sq.ft) 樓面面積 (平方呎)	Usage as at 31 March 2025 於二零二五年 三月三十一日 之用途
			2025 二零二五年	2024 二零二四年		
1.	Flat C on 59th Floor of Tower 2 The Dynasty No. 18 Yeung Uk Road Tsuen Wan, New Territories Hong Kong	香港 新界荃灣 楊屋道18號 御凱 2座59樓C室	100%	100%	744	Director's quarter 董事宿舍
2.	Workshop No. 1 on 14/F Wang Lung Industrial Building No. 11 Lung Tak Street Tsuen Wan, New Territories Hong Kong	香港 新界荃灣 龍德街11號 宏龍工業大廈 14樓1號車間	100%	100%	1,759	Warehouse 倉庫

FINANCIAL SUMMARY

財務概要

A Summary of the results and of the assets and liabilities of the Group for the last five financial years extracted from the audited financial statements, is as follows:

本集團於過去五個財政年度的業績以及資產及負債(摘錄自經審核財務報表)概要如下:

		2025 二零二五年 HK\$'000 千港元	2024 二零二四年 HK\$'000 千港元	2023 二零二三年 HK\$'000 千港元	2022 二零二二年 HK\$'000 千港元	2021 二零二一年 HK\$'000 千港元
Revenue	收益	143,140	219,190	235,963	216,485	211,467
Cost of sales	銷售成本	(116,143)	(181,352)	(190,227)	(181,612)	(173,503)
Gross profit	毛利	26,997	37,838	45,736	34,873	37,964
Operating expenses	經營開支	(28,538)	(36,308)	(38,113)	(31,756)	(25,593)
(Loss)/profit before tax	除稅前(虧損)/溢利	(1,541)	1,530	7,623	3,117	12,371
Income tax expenses	所得稅開支	(570)	(1,044)	(1,861)	(1,636)	(3,694)
(Loss)/profit for the year	年內(虧損)/溢利	(2,111)	486	5,762	1,481	8,677
(Loss)/earnings per share	每股(虧損)/盈利					
Basic and diluted (in cents)	基本及攤薄(以仙計)	(0.18)	0.04	0.49	0.15	0.87
Assets and liabilities	資產及負債					
Non-current assets	非流動資產	26,049	43,845	57,049	17,280	56,196
Current assets	流動資產	204,078	178,036	199,793	207,666	165,174
Current liabilities	流動負債	34,670	25,225	56,618	44,333	41,363
Total assets less current liabilities	總資產減流動負債	195,457	196,656	200,224	180,613	180,007
Non-current liabilities	非流動負債	968	56	4,110	261	1,136
Net assets	資產淨值	194,489	196,600	196,114	180,352	178,871
Capital and reserves	資本及儲備					
Share capital	股本	11,923	11,923	11,923	10,000	10,000
Reserves	儲備	182,566	184,677	184,191	170,352	168,871
Total equity	總權益	194,489	196,600	196,114	180,352	178,871



Amuse Group Holding Limited
佰悅集團控股有限公司