

**BOSA TECHNOLOGY HOLDINGS LIMITED**

**人和科技控股有限公司**

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock code: 8140)**

**Interim Report 2025/26**

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## **CORPORATE INFORMATION**

### **NON-EXECUTIVE DIRECTOR**

Mr. Kwan Tek Sian (*Chairman*)

### **EXECUTIVE DIRECTORS**

Mr. Lim Su I

Mr. Paulino Lim

Mr. Yang Tien-Lee

### **INDEPENDENT NON-EXECUTIVE DIRECTORS**

Mr. Law Sung Ching Gavin

Ms. Chu Wei Ning

Mr. Ng Ming Hon

### **AUDIT COMMITTEE**

Mr. Ng Ming Hon (*Chairman*)

Mr. Kwan Tek Sian

Mr. Law Sung Ching Gavin

### **REMUNERATION COMMITTEE**

Mr. Law Sung Ching Gavin (*Chairman*)

Mr. Paulino Lim

Mr. Ng Ming Hon

### **NOMINATION COMMITTEE**

Mr. Kwan Tek Sian (*Chairman*)

Ms. Chu Wei Ning

Mr. Ng Ming Hon

### **COMPANY SECRETARY**

Ms. Lam Yuen Man Maria

### **AUTHORIZED REPRESENTATIVES**

Mr. Paulino Lim

Ms. Lam Yuen Man Maria

### **COMPLIANCE OFFICER**

Mr. Paulino Lim

### **REGISTERED OFFICE**

Windward 3

Regatta Office Park

PO Box 1350

Grand Cayman KY1-1108

Cayman Islands

### **HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG**

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Kowloon, Hong Kong

### **INDEPENDENT AUDITOR**

Baker Tilly Hong Kong Limited

Level 8, K11 ATELIER King's Road

728 King's Road

Quarry Bay, Hong Kong

### **PRINCIPAL BANKER**

Bank of China (Hong Kong) Limited

Bank of China Tower

1 Garden Road, Hong Kong

## **PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN THE CAYMAN ISLANDS**

Ocorian Trust (Cayman) Limited  
Windward 3, Regatta Office Park  
PO Box 1350, Grand Cayman  
KY1-1108, Cayman Islands

## **HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE**

Tricor Investor Services Limited  
17/F Far East Finance Centre  
16 Harcourt Road  
Hong Kong

## **STOCK CODE**

8140

## **COMPANY WEBSITE**

[www.hklistco.com/8140](http://www.hklistco.com/8140)

# MANAGEMENT DISCUSSION AND ANALYSIS

## MARKET REVIEW

During the interim period, Hong Kong's construction industry continued to reflect a mix of subdued private activity and steady public sector momentum. According to the latest provisional figures from the Census and Statistics Department, the Gross Value of Construction Works (GVCW) performed by main contractors was HK\$68.9 billion in Q2 2025, virtually unchanged (less than 0.05%) in nominal terms from Q2 2024 but down 3.5% in real terms. In Q3 2025, GVCW fell modestly by 1.5% in nominal terms to HK\$73.4 billion, and declined 5.5% in real terms after inflation adjustment, as private site activity weakened further while public works continued to grow. Specifically, private sector GVCW in Q3 2025 decreased by 18.1% year-on-year to HK\$16.9 billion, while public sector site work expanded by 7.7% in nominal terms to HK\$34.1 billion, highlighting the divergence in momentum between the two segments.

Private sector construction remained cautious amid the still-elevated interest rate environment and residual unsold inventory, leading developers to delay or moderate new project launches. By contrast, public sector activity continued to provide a significant underpinning to overall construction demand, supported by the Government's ongoing infrastructure, transport and housing programmes. The Government has projected that its capital works programme will average approximately HK\$120 billion per annum over the next five years, providing a strong pipeline of projects that rely heavily on reinforced concrete works. This sustained public spending has helped to moderate the overall downturn in construction activity.

Cost pressures persisted during the interim period. Labour costs in the construction sector continued to rise, contributing to higher wage indices for key trades (1.7%–10.4% increases), while construction material prices remained at elevated levels despite some relative stability and declines in items like steel and sand. These dynamics have maintained a focus on productivity, quality and cost-efficient construction methods across the industry. At the same time, broader economic growth in Hong Kong remained resilient: overall GDP expanded by 3.8% year-on-year in both Q3 and Q4 2025, extending the city's economic growth streak and supporting demand across key sectors, including infrastructure and services.

# MANAGEMENT DISCUSSION AND ANALYSIS

Against this backdrop, mechanical splicing services continued to be closely aligned with public infrastructure and large-scale reinforced concrete projects, where quality assurance, compliance and efficiency are increasingly important. While near-term private sector demand is likely to remain cautious, the Group believes that ongoing government investment in infrastructure and housing, coupled with Hong Kong's strategic economic role, provides a solid foundation for medium- to long-term demand for mechanical splicing solutions. The Board remains confident in the longer-term development prospects of the construction industry and in the continued relevance of mechanical splicing in supporting complex reinforced concrete works.

## BUSINESS REVIEW

The Group is principally engaged in providing mechanical splicing services to the reinforced concrete construction industry in Hong Kong. The Group's customers are primarily main contractors and subcontractors of various types of reinforced concrete construction projects in Hong Kong. Construction projects that the Group service can generally be categorised into public sector projects and private sector projects.

The Group will continue to cautiously monitor the business opportunities and continue to strengthen its competitiveness in the market to enhance the profitability of the Group and interests of the shareholders of the Company.

# MANAGEMENT DISCUSSION AND ANALYSIS

## OUTLOOK

The overall construction business in Hong Kong is expected to remain in the region of steady to slow in the short to medium term and the Hong Kong government is likely to provide stimulus to the local economy. Yet, the trend of interest rate, the US-China relationship and the geopolitical tensions continue to pose uncertainties to the Hong Kong economy. The fluctuations of TW\$ and steel price may also drive up the material cost and the gross margin may be eroded. The Group will monitor prudently the selling price to the customers and the purchases price of couplers from Taiwan to ensure the business of the Group maintaining a reasonable gross margin.

## FINANCIAL HIGHLIGHT AND OVERVIEW

	For the six months ended		
	31 December		Change %
	2025 <i>HK\$'000</i> (Unaudited)	2024 <i>HK\$'000</i> (Unaudited)	
Revenue	<b>29,214</b>	39,913	(26.8%)
Gross profit	<b>15,719</b>	21,243	(26.0%)
Net profit and total comprehensive income	<b>11,774</b>	9,907	18.8%
Earnings per share ( <i>HK cents</i> )	<b>1.47</b>	1.24	18.5%

# MANAGEMENT DISCUSSION AND ANALYSIS

## FINANCIAL REVIEW

### Revenue

During the six months ended 31 December 2025 (the “Period”), all of the Group’s revenue was generated from the provision of services of processing and connecting reinforcing bars in Hong Kong. Accordingly, the Group has only one single operating segment and one geographical segment during the Period.

The Group’s revenue decreased by approximately HK\$10.7 million or approximately 26.8%, from approximately HK\$39.9 million for the six months ended 31 December 2024 to approximately HK\$29.2 million for the Period, which was mainly due to the decrease in the number of new projects and customers during the Period.

### Cost of Sales

The Group’s cost of sales decreased by approximately HK\$5.2 million or approximately 27.7%, from approximately HK\$18.7 million for the six months ended 31 December 2024 to approximately HK\$13.5 million for the Period, which was in line to the decrease in revenue.

### Gross Profit

The Group’s gross profit decreased by approximately HK\$5.5 million or approximately 26%, from approximately HK\$21.2 million for the six months ended 31 December 2024 to approximately HK\$15.7 million for the Period, which was in line to the decrease in revenue.

### Other Income

The Group’s other income increased by approximately HK\$1.3 million or approximately 42.8%, from approximately HK\$3.1 million for the six months ended 31 December 2024 to approximately HK\$4.5 million for the Period. The increase was mainly attributable to the increase in fixed deposit interest income by approximately HK\$1.6 million.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Administrative Expenses

The Group's administrative expenses decreased by approximately HK\$3.1 million or approximately 27.0%, from approximately HK\$11.4 million for the six months ended 31 December 2024 to approximately HK\$8.3 million for the Period, which was mainly attributable to the decreased in the administrative staff costs of approximately HK\$2.3 million.

## Profit and Total Comprehensive Income Attributable to Owners of the Company

The Group's profit and total comprehensive income attributable to owners of the Company increased by approximately HK\$1.8 million or approximately 18.3%, from approximately HK\$9.9 million for the six months ended 31 December 2024 to approximately HK\$11.7 million for the Period.

## Liquidity and Financial Resources

The Group practiced prudent financial management and maintained a strong and sound financial position during the Period. As at 31 December 2025, the Group had cash and bank balances of approximately HK\$32.2 million (30 June 2025: approximately HK\$57.6 million) and time deposits with maturity over three months of HK\$174.4 million (30 June 2025: approximately HK\$143.6 million). The current ratio, calculated as the total current assets divided by total current liabilities, was approximately 14.2 times as at 31 December 2025 (30 June 2025: approximately 9.9 times). The Group has no bank overdraft as at 31 December 2025 (30 June 2025: Nil). The gearing ratio, representing total borrowings divided by total equity, was Nil as at 31 December 2025 (30 June 2025: Nil). In view of the Group's current level of cash and bank balances and funds generated internally from operations, the Board is confident that the Group will have sufficient resources to meet its financial needs for its operations.

## Foreign Exchange Exposure

The Group purchased all of the couplers used in our business operations from Taiwan. These purchases were denominated in TWD. The Group expects to continue to make coupler purchases in Taiwan in the near future. Accordingly, fluctuations in TWD against HK\$ may result in exchange losses or gains and affect our results of operations.

# MANAGEMENT DISCUSSION AND ANALYSIS

The management considered that the Group has sufficient foreign exchange to meet its foreign exchange liabilities as they become due, which will be funded by cash generated from operating activities. The Group has not entered into any agreement to hedge our exchange rate exposure relating to TWD and will continue to monitor its foreign exchange exposure. The Group will consider hedging significant foreign currency exposure should the need arises and no derivative financial instruments were held by the Group as at 31 December 2025 for speculative purposes.

## **Dividend**

The board of directors (the “Board”) does not recommend the payment of dividend in respect for the Period (for the six months ended 31 December 2024: Nil).

## **Pledge of Assets**

The Group’s obligations under finance leases were secured by the lessor’s charge over the leased assets. As at 31 December 2025, the Group had secured and unguaranteed obligations under finance leases of approximately Nil (as at 30 June 2025: approximately HK\$53,000), which were secured by motor vehicles of the Group.

Save as disclosed above, the Group did not have pledged assets as at 31 December 2025 (30 June 2025: Nil).

## **Capital Structure**

The Company was incorporated in Cayman Islands and registered as an exempted company with limited liability under the Cayman Companies Law on 24 October 2016. Its shares were listed on GEM of the Stock Exchange on 12 July 2018. The Company’s capital comprises ordinary shares and capital reserves. The Group finances its working capital, capital expenditures and other liquidity requirements through a combination its cash and cash equivalents and cash flows generated from operations.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Future Plans for Material Investment and Capital Assets

The Group did not have any other plans for material investment and capital assets as at 31 December 2025 save for the acquisition a parcel of land to open new workshop in Hong Kong, details of which are set out in the prospectus under the section “Future Plans and Use of Proceeds”.

## Significant Investments Held, Acquisitions and Disposals

There were no significant investments held, acquisitions or disposals of subsidiaries, associates, joint venture and affiliated companies by the Group during the Period.

The Group did not have any other material plans for significant investments, acquisitions and disposals of subsidiaries, associates and joint ventures as at 31 December 2025.

## Employees and Remuneration Policies

As at 31 December 2025, the Group had 36 full-time employees (2024: 42 employees), including the Directors. Total staff costs (including Directors’ emoluments and part-time employees) were approximately HK\$10.1 million for the Period as compared to approximately HK\$12.7 million for the six months ended 31 December 2024.

Remuneration is determined with reference to duties, responsibilities, experience and skills. On top of basic salaries, the Group provides discretionary bonuses to our senior management and key employees as incentive bonuses.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Use of Listing Proceeds

The Company's shares were listed on GEM of the Stock Exchange on 12 July 2018 for which the Company issued 200,000,000 new shares at HK\$0.30 per share. The net listing proceeds received by the Company, after deducting underwriting fees and other related expenses, are approximately HK\$37.8 million. These proceeds are intended to be applied in the manner as described in the section headed "Future Plans and Use of Proceeds" in the Prospectus. The future plan and scheduled use of proceeds as disclosed in the Prospectus were based on the best estimation of future market conditions made by the Group at the time of preparing the Prospectus, while the proceeds were applied with consideration of the actual development of business and market. As at the date of this report, the Group does not anticipate any material change to the plan as to the use of listing proceeds. All unused net proceeds have been placed as interest bearing short-term demand deposits with licensed bank in Hong Kong. Barring any unforeseen circumstances, the remaining proceeds will be utilised by 31 December 2026.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Comparison Between Business Objectives and Actual Business Progress

The below table sets out the proposed applications of the net proceeds as set out in the Prospectus and the unutilized amount as at 31 December 2025:

Description	Amount designated in the Prospectus (as adjusted based on the actual net proceeds raised)	Business plan as disclosed in Prospectus	Utilized	Total remaining net proceeds available as at	Latest development	Expected timeframe
			31 December 2025	31 December 2025		
<i>Use of net proceeds</i>	<i>HK\$ million</i>		<i>HK\$ million</i>	<i>HK\$ million</i>		
Expanding scale of operations	35.3	Acquire a parcel of land to open a new workshop within the New Territories of Hong Kong, such as Yuen Long and Ping Che	–	35.3	The previous social unrest in 2019–2020, the ongoing COVID-19 pandemic, the increase in land price after listing, the slower than expected recoveries in the local economy after the reopening of the borders of Chinese mainland, the slowdown of the Chinese mainland economy and the rapid raising of interest rates. All these factors are affecting economic activities and demand extremely careful reconsiderations. As a result, the searching for a suitable parcel of land has been delayed. Save as Yuen Long and Ping Che, the Group is also considering other geographical location for the expansion of workshop in appropriate circumstances.	The proposed acquisition of a parcel of land is expected to be completed by 31 December 2026
	—	Finalise selection of a parcel of land (Internal resources)				
	—	Purchase a parcel of land (HK\$35.3 million)				
	—	Commence construction of a new workshop or adapt existing structure for purposes of the new workshop (as the case may be) (Internal resources)				

# MANAGEMENT DISCUSSION AND ANALYSIS

Description	Amount designated in the Prospectus (as adjusted based on the actual net proceeds raised)	Business plan as disclosed in Prospectus	Total remaining net proceeds available		Latest development	Expected timeframe
			Utilized as at 31 December 2025	as at 31 December 2025		
	<i>HK\$ million</i>		<i>HK\$ million</i>	<i>HK\$ million</i>		
Placing resources into research and development	2.4	Conduct research and development with a view to enhancing the quality and cost-effectiveness of our existing mechanical splicing services, and reducing overhead costs and servicing time:			The Group is in the course of identifying suitable candidate(s) to join our research and development team and would continue to seek for suitable research and development opportunities once our research and development capability is improved.	The completion date is expected to be 31 December 2026
		— Employ one additional qualified technical staff to join our research and development team and carry out research and development activities (HK\$0.4 million)	-	0.4		
		— Conduct research and development activities to enhance quality and cost-effectiveness of our services (HK\$0.4 million)	0.4	-		
		— Explore ways to enhance and improve the automated features of our machines to increase efficiency and reduce human errors, including developing our next generation of our self-developed CNC crimping machines and CNC threading machines (HK\$0.2 million)	-	0.2		
		— Develop two prototypes of our next generation machines and collect data points on reliability, efficiency and other metrics (HK\$0.9 million)	0.9	-		
		— Explore other type(s) of couplers that may be useful in the Hong Kong mechanical splicing service market (HK\$0.4 million)	-	0.4		
		— Continue to prepare production manuals and update quality assurance protocols (HK\$0.1 million)	-	0.1		
General working capital	0.1		0.1	-		
<b>Total</b>	<b>37.8</b>		<b>1.4</b>	<b>36.4</b>		

## MANAGEMENT DISCUSSION AND ANALYSIS

As at date of this report, the remaining amount of approximately HK\$36.4 million were expected to be utilized in the same manner as disclosed in the Prospectus based on the flowing timeline:

### **Acquire a parcel of land to open a new workshop**

As at date of this report, approximately HK\$35.3 million allocated for acquiring a parcel of land to open a new workshop has not been utilized by the Group, which was planned to be completed during the period from 1 July 2018 to 31 December 2018 as set forth in the Prospectus. The number of factors affecting the timeline of acquiring the land have been increased and getting more and more complicated. The previously social unrest in 2019–2020, the increase in the land price after listing, the ongoing COVID-19 pandemic, the lower than expected recoveries in the local economy after the reopening of the borders of Chinese mainland, the slowdown of the Chinese mainland economy and the rapid raising of interest rates. All these factors are affecting economic activities and demand extremely careful reconsiderations. In light of the uncertainties and potential adverse impacts of these factors may pose, the Group has adopted a more cautious approach in evaluating a suitable parcel of land. Apart from the selection criteria as set forth in the Prospectus, the Group needs to take into consideration investment return, profitability of acquisition in the latest market condition, synergy effect with the Group and challenges and expenses that could arise from integrating with the acquisition of a parcel of land. The Board considers that the delay had no material adverse impact on the business operation and financial position of the Group.

Since Listing, the management of the Group has established a location selection committee and were in the course of identifying a potential parcel of land for opening a new workshop. As the acquisition of a parcel of land to open a new workshop was considered a crucial factor in determining the long-term growth and future success, the Group will require more time to identify suitable potential workshop location based on the factors identified above, and it is expected that the unutilized net proceeds will be fully utilized on or before 31 December 2026.

# MANAGEMENT DISCUSSION AND ANALYSIS

## Placing resources into research and development

According to the Prospectus, the planned use of net proceeds (as adjusted on a pro rata basis based on the actual net proceeds raised) for spending on research and development by 31 December 2018 is approximately HK\$2.4 million. The actual use of the net proceeds up to 31 December 2025 is approximately HK\$1.3 million. The actual used amount was less than the planned use amount primarily because (i) there was a delay in opening a new workshop as mentioned above; and (ii) the Group has taken a longer time to assess and implement the research and development plan in a proper manner.

The Group will continue to seek for suitable research and development opportunities with a view of enhancing the quality and cost-effectiveness of our existing mechanical splicing services, and reducing overhead costs and servicing time. It is expected that the unutilized net proceeds for research and development will be fully utilized on or before 31 December 2026.

The expected timeline for the full deployment of the unutilised proceeds disclosed above is based on the best estimation from the Board with the latest information and market condition as at the date of this report. The Board confirms that there is no material change in the business nature of the Group as set out in the Prospectus and the Group considers that the delay in the use of proceeds does not have any material adverse impact on the operation of the Group. However, further delays may still happen due to the recent outbreak of Omicron. The Board will continue to closely monitor the situation and evaluate the effects on the timeline to deploy the unutilised proceeds and keep shareholders and potential investors informed if there are any material changes.

## Principal Risks and Uncertainties

The business operations and results of the Group may be affected by various factors, some of which are external causes and some are inherent to the business. The board is aware that the Group is exposed to various risks and the principal risks and uncertainties are summarized below:

## MANAGEMENT DISCUSSION AND ANALYSIS

*Any failure to maintain an effective quality control system could have a material adverse effect on the Group's business and operations*

The quality and consistency of the Group's services are critical to its ability to retain its customers and acquire and attract new customers. The Group's quality control system is dependent on a number of factors, including a timely update to suit the ever-changing business needs as well as its ability to ensure that the Group's quality control policy and guidelines are followed. Any failure to maintain the effective and adequate quality control system could result in defects in its services that could negatively impact the Group's reputation and expose the Group to claims by its customers. Any such dispute would incur additional costs or damage to the Group's business reputation and corporate image, as well as disrupt the Group's business operations.

*The Group does not enter into any formal contract with its customers (with certain exceptions). The Group's customers request services from the Group on an order by order basis, which exposes the Group to potential volatility in its revenue*

Except for certain major customers with whom the Group has entered into written contracts, the Group does not enter into any long-term contract with its customers. Therefore, the Group's customers are not obligated in any way to continue placing orders with the Group at the historical level or at all. The Group cannot guarantee that the Group will receive any orders from its existing customers or that the Group will be able to continue its business relationship with them on the current terms or at all.

The Group's services are provided based on actual orders received from its customers. The Group's customers may cancel or defer their orders. The Group's customers' orders may vary from period to period, and it is difficult to accurately forecast future order quantities. There is no assurance that the Group's customers will continue to place orders with the Group in the future at the same volume, or at the same margin, as compared to prior periods, or at all. The Group may not be able to locate alternative customers to place new orders. There is also no assurance that the volume or margin of its customers' orders will be consistent with the Group's expectations. As a result, the Group's results of operations may vary from period to period and may fluctuate significantly in the future.

## MANAGEMENT DISCUSSION AND ANALYSIS

*Any failure, damage or loss of the Group's equipment may materially and adversely affect the Group's operations and financial performance*

The Group's services rely on its equipment, which includes reinforcing bar cutting machines, and self-developed CNC crimping machines and CNC threading machines. If the Group fail to maintain its equipment or cope with any latest development trends or demands or to cater to different needs and requirements of different customers, its overall competitiveness and thus its financial performance and results of operations may be materially and adversely affected.

In addition, there is no assurance that our equipment will not be damaged or lost as a result of, among others, improper operation, accidents, fire, adverse weather conditions, theft or robbery. The Group's equipment may break down or fail to function normally due to wear and tear or mechanical or other issues. The Group does not maintain insurance covering loss of or damage to our equipment. If any failed, damaged or lost equipment cannot be repaired and/or replaced in a timely manner, the Group's operations and financial performance could be materially and adversely affected.

Furthermore, the Group plans to acquire additional equipment to enhance its technical ability and to strengthen its capability to cater to different needs and requirements of different customers. As a result of the purchase of additional equipment, it is expected that additional depreciation will be charged to the profit or loss and may, therefore, affect the Group's business, financial condition and results of operations.

# UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 31 December 2025

The Board is pleased to present the unaudited condensed consolidated financial information of the Group for the six months ended 31 December 2025, which has been reviewed by the audit committee of the Company, together with the comparative figures for the corresponding periods in 2024, as follows:

	Notes	Six months ended 31 December	
		2025 HK\$'000 (Unaudited)	2024 HK\$'000 (Unaudited)
Revenue	5	29,214	39,913
Cost of sales		<u>(13,495)</u>	<u>(18,670)</u>
Gross profit		15,719	21,243
Other income	6	4,456	3,121
Net exchange gains/(losses)	6	996	(1,630)
Administrative expenses		(8,335)	(11,411)
Finance costs	7	<u>(92)</u>	<u>(121)</u>
Profit before taxation	8	12,744	11,202
Taxation	9	<u>(1,024)</u>	<u>(1,298)</u>
Profit for the period		<u>11,720</u>	<u>9,904</u>
<b>Other comprehensive income</b>			
Item that may be reclassified subsequently to profit or loss:			
Exchange difference arising on translation of foreign operation		<u>54</u>	<u>3</u>
Profit and total comprehensive income for the period attributable to the owners of the Company		<u>11,774</u>	<u>9,907</u>
Earnings per share			
Basic (HK cents)	10	<u>1.47</u>	<u>1.24</u>

# UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2025

		31 December 2025	30 June 2025
	Notes	HK\$'000 (Unaudited)	HK\$'000 (Audited)
<b>Non-current assets</b>			
Plant and equipment	12	2,348	3,339
Right-of-use assets	13	2,910	1,559
Deferred tax assets	22	193	174
Deposits	14	316	316
		5,767	5,388
<b>Current assets</b>			
Inventories	15	9,856	6,391
Trade receivables	16	11,402	16,101
Other receivables, deposits and prepayments	14	5,687	5,034
Time deposits with original maturities over three months	17	174,402	143,588
Bank balances	17	32,177	57,596
		233,524	228,710
<b>Current liabilities</b>			
Trade payables	18	2,658	3,212
Other payables, deposits received and accrued charges	19	11,049	13,071
Reinstatement provision	20	160	160
Tax payable		392	5,565
Lease liabilities	21	2,143	1,174
		16,402	23,182
Net current assets		217,122	205,528
Total assets less current liabilities		222,889	210,916

# UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2025

		<b>31 December</b>	30 June
		<b>2025</b>	2025
	<i>Notes</i>	<b>HK\$'000</b>	<b>HK\$'000</b>
		<b>(Unaudited)</b>	<b>(Audited)</b>
<b>Non-current liabilities</b>			
Reinstatement provision	20	<b>150</b>	150
Lease liabilities	21	<b>638</b>	439
		<u><b>788</b></u>	<u>589</u>
Net assets		<u><b>222,101</b></u>	<u>210,327</u>
<b>Capital and reserves</b>			
Share capital	23	<b>41</b>	41
Reserves		<u><b>222,060</b></u>	<u>210,286</u>
Equity attributable to the owners of the Company		<u><b>222,101</b></u>	<u>210,327</u>

# UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

*For the six months ended 31 December 2025*

	Share capital <i>HK\$'000</i>	Share premium <i>HK\$'000</i>	Other reserve <i>HK\$'000</i>	Translation reserve <i>HK\$'000</i>	Retained profits <i>HK\$'000</i>	Total <i>HK\$'000</i>
Balance at 1 July 2024 (audited)	41	59,936	5,647	(276)	113,507	178,855
Profit for the period	-	-	-	-	9,904	9,904
Other comprehensive expense for the period	-	-	-	3	-	3
Total comprehensive income for the period	-	-	-	3	9,904	9,907
Balance at 31 December 2024 (unaudited)	<u>41</u>	<u>59,936</u>	<u>5,647</u>	<u>(273)</u>	<u>123,411</u>	<u>188,762</u>
<b>Balance at 1 July 2025 (audited)</b>	<b><u>41</u></b>	<b><u>59,936</u></b>	<b><u>5,647</u></b>	<b><u>(365)</u></b>	<b><u>145,068</u></b>	<b><u>210,327</u></b>
Profit for the period	-	-	-	-	11,720	11,720
Other comprehensive expense for the period	-	-	-	54	-	54
Total comprehensive income for the period	-	-	-	54	11,720	11,774
Balance at 31 December 2025 (unaudited)	<u>41</u>	<u>59,936</u>	<u>5,647</u>	<u>(311)</u>	<u>156,788</u>	<u>222,101</u>

# UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the six months ended 31 December 2025

	<b>31 December 2025 HK\$'000 (Unaudited)</b>	31 December 2024 HK\$'000 (Unaudited)
<b>OPERATING ACTIVITIES</b>		
Profit before taxation	<b>12,744</b>	11,202
Adjustments for:		
Depreciation of plant and equipment	<b>991</b>	1,432
Depreciation of right-of-use assets	<b>1,106</b>	1,915
Bank interest income	<b>(3,592)</b>	(1,975)
Finance costs	<b>92</b>	121
	<hr/>	<hr/>
Operating cash flows before movements in working capital	<b>11,341</b>	12,695
Decrease in trade receivables	<b>4,699</b>	18,093
Increase in inventories	<b>(3,465)</b>	(508)
(Increase)/decrease in other receivables, deposits and prepayments	<b>(653)</b>	866
Decrease in trade payables	<b>(554)</b>	(429)
Decrease in other payables, deposit received and accrued charges	<b>(2,022)</b>	(2,555)
	<hr/>	<hr/>
Cash from operations	<b>9,346</b>	28,162
Tax paid	<b>(6,216)</b>	(6,087)
	<hr/>	<hr/>
<i>NET CASH FROM OPERATING ACTIVITIES</i>	<b>3,130</b>	22,075
	<hr/>	<hr/>
<b>INVESTING ACTIVITIES</b>		
Bank interest received	<b>3,592</b>	1,975
Placement of time deposits with original maturities over three months	<b>(30,814)</b>	(42,093)
Purchases of plant and equipment	<b>–</b>	(53)
	<hr/>	<hr/>
<i>NET CASH USED IN INVESTING ACTIVITIES</i>	<b>(27,222)</b>	(40,171)
	<hr/>	<hr/>

# UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

*For the six months ended 31 December 2025*

	<b>31 December 2025 HK\$'000 (Unaudited)</b>	31 December 2024 HK\$'000 (Unaudited)
<b>FINANCING ACTIVITIES</b>		
Interest paid	(92)	(121)
Repayments of lease liabilities	<u>(1,289)</u>	<u>(1,899)</u>
<i>NET CASH USED IN FINANCING ACTIVITIES</i>	<u><b>(1,381)</b></u>	<u>(2,020)</u>
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>		
	(25,473)	(20,116)
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE PERIOD</b>		
	57,596	57,920
Effect of foreign exchange rate changes	<u>54</u>	<u>3</u>
<b>CASH AND CASH EQUIVALENTS AT END OF THE PERIOD</b>		
	<u><b>32,177</b></u>	<u>37,807</u>
<b>Represented by:</b>		
Cash and cash equivalents	32,177	37,807
Bank overdrafts	<u>-</u>	<u>-</u>
	<u><b>32,177</b></u>	<u>37,807</u>

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 1. GENERAL

BOSA Technology Holdings Limited (the “Company”) was incorporated in Cayman Islands and registered as an exempted company with limited liability under the Cayman Companies Law on 24 October 2016. The Company’s shares have been listed on GEM of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 12 July 2018.

The addresses of the Company’s registered office and the principal place of business are Windward 3, Regatta Office Park, PO Box 1350, Grand Cayman KY1-1108, Cayman Islands and Room 203A, 2/F, LT Tower, 31 Chong Yip Street, Kwun Tong, Kowloon, Hong Kong, respectively.

Upon Listing, the substantial shareholder of the Company is Kin Sun Creative Company Limited (“Kin Sun”). Kin Sun is a limited liability company incorporated in Hong Kong and wholly-owned by Mr. Kwan Tek Sian (“Mr. Kwan”), who is a non-executive director of the Company.

The Company is an investment holding company. The consolidated financial statements are presented in Hong Kong dollar (“HK\$”), which is also the functional currency of the Company.

This interim condensed consolidated financial information has not been audited.

## 2. BASIS OF PREPARATION

The interim condensed consolidated financial information of the Group for the six months ended 31 December 2025 have been prepared in accordance with the applicable disclosures required by the Rules Governing the Listing of Securities on GEM of the Stock Exchange and by the Hong Kong Companies Ordinance, and with Hong Kong Accounting Standard (“HKAS”) 34, Interim Financial Reporting, issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”).

This interim condensed consolidated financial information should be read in conjunction with the Group’s annual financial statements for the year ended 30 June 2025, which have been prepared in accordance with HKFRS Accounting Standards (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations) issued by the HKICPA.

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared on the historical cost basis. Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 “Share-based payment”, leasing transactions that are within the scope of HKAS 17 “Leases”, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 “Inventories” or value in use in HKAS 36 “Impairment of assets”.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 3. SIGNIFICANT ACCOUNTING POLICIES (continued)

### **Adoption of new or revised HKFRS Accounting Standards effective in the current period**

In the Period, the Group has adopted all the new or revised standards, amendments and interpretations (“new or amended HKFRS Accounting Standards”) issued by the HKICPA that are relevant to its operations and effective for its accounting period beginning on 1 July 2025. The adoption of these new and amended HKFRS Accounting Standards did not result in significant changes to the Group’s accounting policies, presentation of the Group’s Interim Financial Statements and amounts reported for the Period and prior periods.

The Group has not applied the new and amended HKFRS Accounting Standards that have been issued but are not yet effective. The Group has already commenced an assessment of the impact of those new and amended HKFRS Accounting Standards but is not yet in a position to state whether these new and amended HKFRS Accounting Standards would have a material impact on its results of operations and financial position.

## 4. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group’s accounting policies, which are described in note 3, management of the Group is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following is the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets within the next twelve months.

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 4. KEY SOURCES OF ESTIMATION UNCERTAINTY (continued)

### **Provision of expected credit losses (“ECL”) for trade receivables (upon application of HKFRS 9)**

The Group uses provision matrix to calculate ECL for the trade receivables. The provision rates are based on past due information groupings of various debtors that have similar loss patterns. The provision matrix is based on the Group’s historical default rates taking into consideration forward-looking information that is reasonable and supportable available without undue costs or effort. At every reporting date, the historical observed default rates are reassessed and changes in the forward-looking information are considered. In addition, trade receivables with significant balances and credit impaired are assessed for ECL individually.

## 5. REVENUE AND SEGMENTAL INFORMATION

Revenue represents the fair value of amounts received and receivable for the services provided and net of discount during the period. The Group’s operations and revenue is solely derived from provision of mechanical splicing services in Hong Kong during the period. For the purpose of resources allocation and performance assessment, the chief operating decision maker (i.e. the executive directors of the Company) reviews the overall results and financial position of the Group as a whole prepared based on same accounting policies set out in note 3. Accordingly, the Group has only one single operating segment and no further analysis of this single segment is presented.

### **Geographical information**

No geographical segment information is presented as the Group’s revenue are all derived from Hong Kong based on the location of services provided to the customers and the Group’s non-current rental deposits, right-of-use assets and plant and equipment as at 31 December 2025 amounting to HK\$5,574,000 (30 June 2025: HK\$5,214,000) are all located in Hong Kong by physical location of assets.

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 5. REVENUE AND SEGMENTAL INFORMATION (continued)

### Information about major customers

Revenue attributed from customers that accounted for 5% or more of the Group's total revenue during the period is as follows:

	Six months ended	
	31 December	
	2025	2024
	HK\$'000	HK\$'000
	(Unaudited)	(Unaudited)
Customer A	3,036	2,408
Customer B	2,205	2,626
Customer C	1,853	4,145
Customer D	2,155	4,148
Customer E	2,155	2,933

## 6. OTHER INCOME AND OTHER GAIN/(LOSSES)

	Six months ended	
	31 December	
	2025	2024
	HK\$'000	HK\$'000
	(Unaudited)	(Unaudited)
<b>Other income</b>		
Handling charge	746	503
Rental income	105	322
Insurance compensation	–	297
Bank interest income	3,592	1,975
Others	13	24
	<u>4,456</u>	<u>3,121</u>
<b>Other gain/(losses)</b>		
Net exchange gain/(losses)	996	(1,630)
	<u>996</u>	<u>(1,630)</u>

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 7. FINANCE COSTS

	<b>Six months ended</b>	
	<b>31 December</b>	
	<b>2025</b>	<b>2024</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
Interest on lease liabilities	<b>92</b>	<b>121</b>

## 8. PROFIT BEFORE TAXATION

	<b>Six months ended</b>	
	<b>31 December</b>	
	<b>2025</b>	<b>2024</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
Profit before taxation has been arrived at after charging:		
Cost of inventories recognised as an expense	<b>6,613</b>	10,088
Depreciation of plant and equipment	<b>991</b>	1,432
Directors' remuneration	<b>3,736</b>	5,244
Other staff costs		
Salaries and other benefits	<b>6,311</b>	7,180
Retirement benefits scheme contributions	<b>41</b>	272
Total staff costs	<b>10,088</b>	12,696
Depreciation of right-of-use assets	<b>1,106</b>	1,915

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 9. TAXATION

	Six months ended	
	31 December	
	2025	2024
	<i>HK\$'000</i>	<i>HK\$'000</i>
	(Unaudited)	(Unaudited)
Hong Kong Profits Tax:		
Current tax	1,043	1,298
Deferred tax	(19)	–
	<u>1,024</u>	<u>1,298</u>

Pursuant to the laws and regulations of the Cayman Islands and the BVI, the Group is not subject to any income tax in these jurisdictions.

Hong Kong profits tax has been provided at the rate of 8.25% on the first HK\$2.0 million of the estimated assessable profits and at 16.5% on the estimated assessable profit above HK\$2.0 million (2024: 16.5%) during the Period.

Deferred tax arising from taxable temporary differences during the year amounted to HK\$19,000 (2024: Nil), mainly attributable to differences between the tax written-down values and carrying amounts of plant and equipment and right-of use assets.

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 10. EARNINGS PER SHARE

The calculation of the basic earnings per share is based on the following data:

	Six months ended	
	31 December	
	2025	2024
	HK\$'000	HK\$'000
	(Unaudited)	(Unaudited)
Earnings:		
Earnings for the purpose of calculating basic earnings per share (Profit for the period attributable to the owners of the Company)	<u>11,720</u>	<u>9,904</u>
	'000	'000
Number of shares:		
Weighted average number of ordinary shares for the purpose of calculating basic earnings per share	<u>800,000</u>	<u>800,000</u>

No diluted earnings per share for both periods was presented as there were no potential ordinary shares in issue with dilutive effect during the both periods.

## 11. DIVIDEND

No dividend has been paid, declared or proposed by the Company during the six months ended 31 December 2025, nor has any dividend been proposed since the end of the reporting period (six months ended 31 December 2024: nil).

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 12. PLANT AND EQUIPMENT

	<b>31 December 2025 HK\$'000 (Unaudited)</b>	30 June 2025 HK\$'000 (Audited)
As the beginning of the period	<b>3,339</b>	6,008
Additions	–	71
Depreciation	<b>(991)</b>	(2,740)
	<u><b>2,348</b></u>	<u>3,339</u>
At the end of the period	<u><b>2,348</b></u>	<u>3,339</u>

## 13. RIGHT-OF-USE ASSETS

	<b>31 December 2025 HK\$'000 (Unaudited)</b>	30 June 2025 HK\$'000 (Audited)
As the beginning of the period	<b>1,559</b>	4,962
Additions	<b>2,457</b>	143
	<u><b>4,016</b></u>	<u>5,105</u>
Depreciation	<b>(1,106)</b>	(3,546)
	<u><b>2,910</b></u>	<u>1,559</u>
At the end of the period	<u><b>2,910</b></u>	<u>1,559</u>

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 14. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	<b>31 December</b>	30 June
	<b>2025</b>	2025
	<i>HK\$'000</i>	<i>HK\$'000</i>
	<b>(Unaudited)</b>	(Audited)
Rental and utilities deposits	<b>3,604</b>	1,759
Other prepayments	<b>633</b>	903
Other receivables	<b>2,628</b>	3,550
	<hr/>	<hr/>
	<b>6,865</b>	6,212
Less: allowance for ECLs of other deposits	<b>(862)</b>	(862)
	<hr/>	<hr/>
	<b>6,003</b>	5,350
	<hr/> <hr/>	<hr/> <hr/>
Presented as non-current assets	<b>316</b>	316
Presented as current assets	<b>5,687</b>	5,034
	<hr/>	<hr/>
Total	<b>6,003</b>	5,350
	<hr/> <hr/>	<hr/> <hr/>

## 15. INVENTORIES

	<b>31 December</b>	30 June
	<b>2025</b>	2025
	<i>HK\$'000</i>	<i>HK\$'000</i>
	<b>(Unaudited)</b>	(Audited)
Couplers		
— Finished goods	<b>9,856</b>	6,391
	<hr/>	<hr/>
	<b>9,586</b>	6,391
	<hr/> <hr/>	<hr/> <hr/>

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 16. TRADE RECEIVABLES

The Group's credit terms of 15–45 days is granted to customers. The following is an ageing analysis of the trade receivables presented based on the invoice date, which is approximate the dates of rendering the services, at the end of the reporting period.

	<b>31 December</b> <b>2025</b> <i>HK\$'000</i> <b>(Unaudited)</b>	30 June 2025 <i>HK\$'000</i> (Audited)
0–30 days	<b>8,674</b>	5,566
31–60 days	<b>1,897</b>	5,942
61–90 days	<b>831</b>	2,445
Over 90 days	<u>–</u>	<u>2,148</u>
	<u><b>11,402</b></u>	<u>16,101</u>

Before accepting any new customer, the Group assesses the potential customer's credit quality and defines credit limits by customer. Credit limits attributable to customers are reviewed regularly. Trade receivables that are neither past due nor impaired have good credit quality.

As at 31 December 2025, included in the Group's trade receivables are debtors with aggregate carrying amount of approximately HK\$6,767,000 (30 June 2025: HK\$10,624,000), which are past due at the end of the reporting period for which the Group has not provided for impairment loss as there was settlement subsequent to the end of the reporting period or there was continuous settlements by respective customers and the amounts are still considered recoverable. The Group does not hold any collateral over these balances.

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 16. TRADE RECEIVABLES (continued)

In determining the recoverability of a trade receivable, the Group considers current creditworthiness, the past collection history of each customer, ageing analysis and subsequent settlement of individual balances. The Group has policy regarding impairment losses on trade receivables which is based on the evaluation of collectability and ageing analysis of accounts and on management's judgement including the current creditworthiness and the past collection history of each customer. The management of the Group believes that no impairment is required.

## 17. TIME DEPOSITS AND BANK BALANCES

Bank balances comprise bank deposits with an original maturity from three months to one year and carrying interest at prevailing market rate of 2.5%–5.1% per annum.

## 18. TRADE PAYABLES

The credit period on purchase of inventories is 90 days. The following is an ageing analysis of trade payables presented based on the invoice date at the end of the reporting period:

	<b>31 December</b>	30 June
	<b>2025</b>	2025
	<b>HK\$'000</b>	HK\$'000
	<b>(Unaudited)</b>	(Audited)
0–30 days	<u>2,658</u>	<u>3,212</u>
	<u><u>2,658</u></u>	<u><u>3,212</u></u>

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 19. OTHER PAYABLES, DEPOSIT RECEIVED AND ACCRUED CHARGES

	<b>31 December</b>	30 June
	<b>2025</b>	2025
	<i>HK\$'000</i>	<i>HK\$'000</i>
Salaries payable	<b>1,238</b>	2,395
Provision for annual leaves	<b>350</b>	350
Provision for long service payments	<b>1,582</b>	1,582
Accrued charges	<b>7,398</b>	8,310
Other payables	<b>481</b>	434
	<u><b>11,049</b></u>	<u>13,071</u>

## 20. REINSTATEMENT PROVISION

	<i>HK\$'000</i>
As at 30 June 2025 and 31 December 2025	<u>310</u>

	<b>31 December</b>	30 June
	<b>2025</b>	2025
	<i>HK\$'000</i>	<i>HK\$'000</i>
	<b>(Unaudited)</b>	<b>(Audited)</b>
Presented as non-current liabilities	<b>150</b>	150
Presented as current liabilities	<b>160</b>	160
	<u><b>310</b></u>	<u>310</u>

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 21. LEASE LIABILITIES

The following table shows the remaining contractual maturities of the Group's lease liabilities at the end of the current and previous reporting periods and at the date of transition to HKFRS 16:

	31 December 2025		30 June 2025	
	Minimum lease payments <i>HK\$'000</i>	Present value of minimum lease payments <i>HK\$'000</i>	Minimum lease payments <i>HK\$'000</i>	Present value of minimum lease payments <i>HK\$'000</i>
Within one year	2,237	2,143	1,231	1,174
In more than one year but not more than two years	647	638	446	439
In more than two years but not more than five years	-	-	-	-
	<u>2,884</u>	<u>2,781</u>	1,677	1,613
Less: Future finance charges	<u>(103)</u>	-	<u>(64)</u>	-
Present value of lease obligations	<u><u>2,781</u></u>	<u>2,781</u>	<u><u>1,613</u></u>	1,613
Less: Amount due for settlement within one year (shown under current liabilities)		<u>(2,143)</u>		<u>(1,174)</u>
Amount due for settlement after one year		<u><u>638</u></u>		<u><u>439</u></u>

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

## 22. DEFERRED TAX ASSETS AND LIABILITIES

The following are the deferred tax assets and liabilities recognised and movements thereon during the period:

	<b>Accelerated tax allowance, net HK\$'000</b>
At 30 June 2025	174
Charged to profit or loss for the Period	<u>19</u>
At 31 December 2025	<u><u>193</u></u>

## 23. SHARE CAPITAL

Share capital as at 30 June 2025 and 31 December 2025 represented the share capital of the Company. Details of the Company's shares are disclosed as follows:

	Number of shares	Amount	
		HK\$	HK\$'000
Ordinary shares			
Authorised:			
At 1 July 2024, 30 June 2025, 1 July 2025 and 31 December 2025	<u>10,000,000,000</u>	<u>1,000,000</u>	<u>1,000</u>
Issued and fully paid:			
At 1 July 2024, 30 June 2025, 1 July 2025 and 31 December 2025	<u>800,000,000</u>	<u>40,500</u>	<u>41</u>

*Note:*

- (i) The shares of the Company have been listed on GEM of the Stock Exchange on 12 July 2018. On the same date, 395,000,000 new shares of the Company of HK\$0.0001 each were issued through capitalisation of HK\$39,500 standing to the credit of share premium account of the Company. Also, 200,000,000 new shares of the Company of HK\$0.0001 each were issued at an offer price of HK\$0.30 per share.

### SHARE OPTION SCHEME

The Company has conditionally adopted the share option scheme (“Share Option Scheme”), which was approved by written resolutions passed by the shareholders of the Company on 19 June 2018 and became unconditional on 12 July 2018. The terms of the Share Option Scheme are in accordance with the provisions of Chapter 23 of the GEM Listing Rules.

As at 31 December 2025, there was no option outstanding, granted, cancelled, exercised or lapsed.

### DIRECTORS’ RIGHT TO ACQUIRE SHARE OR DEBENTURES

Apart from the aforesaid Share Option Schemes, at no time during the Period was the Company or any associated corporation a party to any arrangement to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, and none of the Directors, or their spouses or children under the age 18, had any right to subscribe for the shares in, or debentures of, the Company, or had exercise any such rights.

### DIRECTORS AND CHIEF EXECUTIVE’S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2025, the interests or short positions of Directors and the chief executives of the Company in the Shares, underlying Shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) which were notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO) or which were required, pursuant to section 352 of the SFO, to be recorded in the register referred to therein or which were required to be notified to the Company and the Stock Exchange pursuant to Rules 5.48 to 5.67 of the GEM Listing Rules, were as follows:

## OTHER INFORMATION

### (I) Long Position in the Ordinary Shares and Underlying Shares of the Company

#### (i) *Interests in the Company*

##### *Interests in ordinary shares*

<b>Name of Director</b>	<b>Capacity</b>	<b>Number of shares held</b>	<b>% of the Company's issued voting shares</b>
Mr. Kwan Tek Sian	Interest in a controlled corporation	105,503,415	13.2%
Mr. Lim Su I	Beneficial owner	227,530,732	28.4%
Mr. Yang Tien-Lee	Beneficial owner	64,390,244	8.0%
Mr. Paulino Lim	Beneficial owner	68,015,610	8.5%

#### (ii) *Interests in the associated corporation*

<b>Name of Director</b>	<b>Name of associated corporation</b>	<b>Number of shares held</b>	<b>% of the Company's issued voting shares</b>
Mr. Kwan Tek Sian	Kin Sun Creative Company Limited	10,000	100.0%

Save as disclosed above, as at 31 December 2025, none of the directors and chief executive of the Company had any interests and short positions in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the standards of dealing by Directors as referred to in Rule 5.48 to 5.67 of the GEM Listing Rules.

**SUBSTANTIAL SHAREHOLDER’S INTERESTS AND/OR SHORT POSITION IN SHARES AND UNDERLYING SHARES OF THE COMPANY**

As at 31 December 2025, the following persons/entities (not being Directors or chief executive of our Company) have an interest or a short position in the Shares or the underlying Shares which were disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register of the Company required to be kept under section 336 of the SFO, were as follows:

**Long position in the ordinary shares and underlying shares of the Company**

Name of shareholders	Capacity	Number of shares held	% of the
			Company’s issued voting shares
Kin Sun Creative Company Limited <sup>Note 1</sup>	Beneficial owner	105,503,415	13.2%
Mr. Wang Wann-Bao	Beneficial owner	51,230,244	6.4%
Ms. Chiu Yin Mei <sup>Note 2</sup>	Beneficial owner	40,975,610	5.1%
Ms. Ha Jasmine Nim Chi <sup>Note 3</sup>	Interest of spouse	105,503,415	13.2%
Ms. Chan Ching <sup>Note 4</sup>	Interest of spouse	227,530,732	28.4%
Ms. Liu Li Wen <sup>Note 5</sup>	Interest of spouse	64,390,244	8.0%
Ms. Wang Yu-Ju <sup>Note 6</sup>	Interest of spouse	51,230,244	6.4%
Ms. Ng Pei Ying <sup>Note 7</sup>	Interest of spouse	68,015,610	8.5%

## OTHER INFORMATION

### *Notes:*

1. Mr. Kwan Tek Sian beneficially owns 100% of the entire issued shares of Kin Sun Creative Company Limited. Therefore, Mr. Kwan Tek Sian is deemed, or taken to be, interested in 105,503,415 Shares held by Kin Sun Creative Company Limited for the purposes of the SFO.
2. Ms. Chiu Yin Mei is our administration manager.
3. Ms. Ha Jasmine Nim Chi, spouse of Mr. Kwan Tek Sian, is deemed, or taken to be, interested in 105,503,415 Shares in which Mr. Kwan Tek Sian is interested for the purposes of the SFO.
4. Ms. Chan Ching, spouse of Mr. Lim Su I, is deemed, or taken to be, interested in 227,530,732 Shares in which Mr. Lim Su I is interested for the purposes of the SFO.
5. Ms. Liu Li Wen, spouse of Mr. Yang Tien-Lee, is deemed, or taken to be interested in 64,390,244 Shares in which Mr. Yang is interested for the purposes of the SFO.
6. Ms. Wang Yu-Ju, spouse of Mr. Wang Wann-Bao, is deemed, or taken to be interested in 51,230,244 Shares in which Mr. Wang is interested for the purposes of the SFO.
7. Ms. Ng Pei Ying, spouse of Mr. Paulino Lim, is deemed, or taken to be, interested in 68,015,610 Shares in which Mr. Paulino Lim is interested for the purposes of the SFO.

Save as disclosed above, as at 31 December 2025, the Company had not been notified by any persons (other than directors or chief executive of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall under the provisions of Divisions 2 and 3 of Part XV of the SFO to be disclosed to the Company, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

## INTERIM DIVIDENDS

The Board does not recommend the payment of a dividend in respect of the Period (for the six months ended 31 December 2025: Nil).

## PURCHASE, SALES OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities for the Period.

### **DIRECTORS' MATERIAL INTERESTS IN TRANSACTIONS, ARRANGEMENTS AND CONTRACTS THAT ARE SIGNIFICANT IN RELATION TO THE COMPANY'S BUSINESS**

Save as disclosed above and the service contract/appointment letter with the Directors, no other transactions, arrangements or contracts that is significant in relation to the Group's business to which the Company or any of its subsidiaries was a party and in which a Director or an entity connected with a Director had, directly or indirectly, a material interest subsisted at the end of the period or at any time during the period and up to the date of this report.

### **NON-COMPETITION UNDERTAKING**

Each of Kin Sun Creative Company Limited and Mr. Kwan Tek Sian has jointly and severally, irrevocably and unconditionally, undertaken to the Company that he/it shall not, and he/it shall procure that none of his/its respective close associates and/or persons and companies controlled by them (other than members the Group) shall not, except through his or its interests in the Company, whether as principal or agent and whether undertaken directly or indirectly through any person, body corporate, partnership, joint venture or other contractual arrangement and whether for profit or otherwise, participate, acquire or hold any right or interest or otherwise be interested, involved or engaged in or concerned with, directly or indirectly, any business which is in any respect in competition with or similar to or is likely to be in competition with the business within any of the territories within Hong Kong or any of the territories where any member of the Group carries and/or will carry on business from time to time upon listing of the Company.

Mr. Yang Tien-Lee has also irrevocably and unconditionally, undertaken to our Company that he shall not and he shall procure that none of his close associates and/or persons and companies controlled by Mr. Yang shall not, except through his interests in the Company, whether as principal or agent and whether undertaken directly or indirectly through any person, body corporate, partnership, joint venture or other contractual arrangement and whether for profit or otherwise, participate, acquire or hold any right or interest or otherwise be interested, involved or engaged in or concerned with, directly or indirectly, any business which is in any respect in competition with or similar to or is likely to be in competition with the business of the Group within Hong Kong upon listing of the Company.

## **OTHER INFORMATION**

Pursuant to their respective undertakings, each of them is required to make an annual declaration on compliance with his/its non-competition undertakings for the relevant financial year in the Company's annual report.

For the year ended 30 June 2025, each of Kin Sun Creative Company Limited, Mr. Kwan Tek Sian and Mr. Yang Tien-Lee confirmed their compliance with the terms of non-competition undertaking. The independent non-executive Directors reviewed their respective confirmation and confirmed each of them has complied with the non-competition undertaking in accordance with its terms.

Each of Kin Sun Creative Company Limited, Mr. Kwan Tek Sian and Mr. Yang Tien-Lee shall provide confirmation in respect of their compliance with the terms of non-competition undertaking for the year 2025/2026. The independent non-executive Directors shall then review their respective confirmations to advise if each of them has complied with the non-competition undertaking in accordance with its terms for the year 2025/2026.

## **CONFLICT OF INTERESTS**

Saved as disclosed above and during the Period, none of the Directors, the substantial Shareholders or management shareholders of the Company or any of their respective associates has engaged in any business that competes or may compete, either directly or indirectly, with the business of the Group or has any other conflict of interests with the Group.

## **CHANGE OF DIRECTORS' INFORMATION**

Pursuant to Rule 17.50A(1) of the GEM Listing Rules, save as disclosed hereunder, there has been no change in Directors' information since the date of the Annual Report 2025.

### **CODE OF CONDUCT FOR SECURITIES TRANSACTIONS BY DIRECTORS**

The Company has adopted a code of conduct regarding securities transactions by the directors, its employees, and the directors and employees of its subsidiaries and holding companies, who may likely possess inside information on the Company or its securities, on terms no less exacting than the required standard of dealings set out in Rules 5.48 to 5.67 of the GEM Listing Rules. Having made specific enquiry of all Directors, all Directors confirmed that they had complied with the required standard of dealings and the code of conduct regarding securities transactions by directors adopted by the Company during the six months ended 31 December 2025.

### **CORPORATE GOVERNANCE PRINCIPLES AND PRACTICES**

The Board and the management of the Company are committed to maintain a high degree of corporate governance and transparency for the benefit of all its stakeholders. The Company's corporate governance practices are based on the principles and code provisions as set out in the corporate governance codes (the "CG Code") as contained in Appendix C1 (formerly Appendix 15) to the GEM Listing Rules.

During the period ended 31 December 2025 (the "Period"), the Company has applied the principles and complied with the code provisions set out in the CG Code except for the deviation from Code provision as stated and explained below. Code provision D.1.2 provides that management should provide all members of the board with monthly updates giving a balanced and understandable assessment of the issuer's performance, position and prospects in sufficient detail to enable the board as a whole and each director to discharge their duties under Rule 5.01 and Chapter 17 of the GEM Listing Rules. Although the management of the Company did not provide a regular monthly update to the members of the Board, the management keeps providing information and updates to the members of the Board as and when appropriate.

### **EVENT AFTER REPORTING PERIOD**

The Board is not aware of any significant event requiring disclosure that has been taken place subsequent to 31 December 2025 and up to the date of this report.

## OTHER INFORMATION

### AUDIT COMMITTEE

The Company established an audit committee (the “Audit Committee”) on 19 June 2018, which operates under terms of reference approved by the Board. The Audit Committee currently comprises three independent non-executives Directors, namely Mr. Ng Ming Hon, Mr. Kwan Tek Sian and Mr. Law Sung Ching Gavin. Mr. Ng Ming Hon is the chairman of the Audit Committee. The Audit Committee has reviewed the unaudited condensed consolidated financial results of the Group for the Period and is of the opinion that the preparation of such statements complied with applicable accounting standards and that adequate disclosure have been made in respect thereof.

By Order of the Board  
**BOSA Technology Holdings Limited**  
**Lim Su I**  
*Chief Executive Officer and Executive Director*

Hong Kong, 26 February 2026

*As at the date of this report, the executive Directors are Mr. Lim Su I, Mr. Paulino Lim and Mr. Yang Tien-Lee; the non-executive Director is Mr. Kwan Tek Sian; and the independent non-executive Directors are Mr. Law Sung Ching Gavin, Ms. Chu Wei Ning and Mr. Ng Ming Hon.*