

## Directors and Advisers

### Executive Directors

\* **J W J Hughes-Hallett**, aged 51, has been a Director of the Company since January 1994. He was appointed Deputy Chairman in March 1998 and Chairman in June 1999. He is also Chairman of Cathay Pacific Airways Limited, John Swire & Sons (H.K.) Limited and Swire Properties Limited. He joined the Swire group in 1976 and has worked with the group in Hong Kong, Taiwan, Japan and Australia.

\* **M J Bell**, aged 53, has been a Director of the Company since April 1997 and has responsibility for staff matters. He joined the Swire group in 1972 and has worked with the group in the United Kingdom, Hong Kong and Japan.

\* **M Cubbon**, aged 43, has been a Director of the Company since September 1998 with responsibility for Group Finance. He is also a Director of Cathay Pacific Airways Limited and Swire Properties Limited. He joined the Swire group in 1986.

\* **D Ho**, aged 53, has been a Director of the Company since March 1997. He is Chairman of the group's Taiwan operations and of a number of Swire group companies with shipping and travel interests. He is also a Director of Hong Kong Aircraft Engineering Company Limited. He joined the Swire group in 1970 and has worked with the group in Hong Kong and Taiwan.

\* **K G Kerr**, aged 48, has been a Director of the Company with responsibility for the Property Division since January 1991. He joined Swire Properties Limited in 1975 and has been its Managing Director since February 1989.

\* **D M Turnbull**, aged 45, has been a Director of the Company since November 1996 and has responsibility for the Aviation Division. He is Deputy Chairman and Chief Executive of Cathay Pacific Airways Limited and Chairman of Hong Kong Aircraft Engineering Company Limited. He joined the Swire group in 1976.

### Non-Executive Directors

\* **Baroness Dunn**, DBE, aged 61, has been a Director of the Company since February 1981 and until January 1996 had responsibility for the Trading Division. She is also a Director of John Swire & Sons Limited and Marconi plc and is Deputy Chairman of HSBC Holdings plc. She joined the Swire group in 1963.

+ **P A Johansen**, aged 58, has been a Director of the Company since January 1983 and was Finance Director until April 1997. He is also a Director of John Swire & Sons Limited, Scotts' of Greenock (Estd. 1711) PLC, Swire Properties Limited and Hong Kong Aircraft Engineering Company Limited. He joined the Swire group in 1973.

\* **E J R Scott**, aged 62, is Chairman of John Swire & Sons Limited and has been a Director of the Company since January 1993. He is also a Director of Cathay Pacific Airways Limited and Scotts' of Greenock (Estd. 1711) PLC. He joined the Swire group in 1960.

**P D A Sutch**, GBS, CBE, aged 55, has been a Director of the Company since January 1984. He was appointed Deputy Chairman in June 1988 and was Chairman of the Board from June 1992 to June 1999. He is also a Director of John Swire & Sons Limited, Cathay Pacific Airways Limited and Tolmount plc. He joined the Swire group in 1966.

\* **Sir Adrian Swire**, aged 69, was Chairman of John Swire & Sons Limited from July 1987 to December 1997 and currently is a Director and Honorary President of that company. He joined the Swire group in 1956 and has been a Director of the Company since October 1978. He is also a Director of Cathay Pacific Airways Limited, HSBC Holdings plc and Scotts' of Greenock (Estd. 1711) PLC.

#### **Independent Non-Executive Directors**

+ **D G Eldon**, aged 55, has been a Director of the Company since June 1996. He is also a Director of HSBC Holdings plc and The Hongkong and Shanghai Banking Corporation Limited. He has been with the HSBC Group since 1968. He is also Non-Executive Chairman of Hang Seng Bank Limited.

+ **C Lee**, aged 47, has been a Director of the Company since January 1993 and previously was Alternate Director for J S Lee from January 1987. He is also a Director of Hysan Development Company Limited.

**T S Lo**, GBM, CBE, aged 66, has been a Director of the Company since July 1975 and is the senior partner of Lo & Lo, Solicitors. He is also Vice-Chairman of Henderson Land Development Company Limited.

\* These Directors are also Directors of John Swire & Sons (H.K.) Limited

+ Members of the Audit Committee

#### **Secretary**

**P A Moore**, aged 43, has been Company Secretary since October 1997. He joined the Swire group in 1989 and has worked with the Group in Hong Kong and Japan.

#### **Registered Office**

35th Floor, Two Pacific Place, 88 Queensway, Hong Kong

#### **Principal Bankers**

The Hongkong and Shanghai Banking Corporation Limited

#### **Auditors**

PricewaterhouseCoopers

#### **Registrars**

Central Registration Hong Kong Limited

19th Floor, Hopewell Centre

183 Queen's Road East, Hong Kong

**Depository**

The Bank of New York  
American Depositary Receipts  
101 Barclay Street  
22nd Floor West  
New York, NY 10286  
U.S.A.

Website: <http://www.bankofny.com/adr>  
(Toll free) 1-888-BNY-ADRS

**Investor Relations**

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