Notes to the Accounts

1. Turnover

The principal activity of the Company is investment holding. The principal activities of its major subsidiary, jointly controlled and associated companies are shown on pages 90 to 98.

Turnover represents sales by the Company and its subsidiary companies to outside customers and comprises revenue from:

| | Gro | Group | |
|---------------------------------|--------|--------|--|
| | 2000 | 1999 | |
| | HK\$M | HK\$M | |
| Gross rental income | 4,626 | 4,684 | |
| Sales of development properties | 1,114 | 1,749 | |
| Sales of investment properties | _ | 515 | |
| Rendering of other services | 1,093 | 1,264 | |
| Sales of goods | 8,217 | 8,650 | |
| | 15,050 | 16,862 | |

2. Operating profit

| | Group | |
|---|-------|-------|
| | 2000 | 1999 |
| | HK\$M | HK\$M |
| Operating profit has been arrived at after charging: | | |
| Cost of stocks sold | 6,236 | 7,120 |
| Depreciation of fixed assets | 510 | 502 |
| Staff costs | 1,615 | 1,792 |
| Operating lease rentals: | | |
| Land and buildings | 75 | 103 |
| Other equipment | 19 | 23 |
| Amortisation of deferred expenditure | 167 | 140 |
| Losses less profits on sale of subsidiary, jointly controlled and | | |
| associated companies | 11 | 137 |
| Provision for land premium on development properties | 151 | _ |
| Auditors' remuneration | 8 | 12 |
| Exchange differences | 8 | _ |
| Loss on sale of fixed assets | 16 | _ |
| and after crediting: | | |
| Gross rental income | 4,626 | 4,684 |
| Less: Outgoings | 1,057 | 1,026 |
| Net rental income | 3,569 | 3,658 |
| Profit on sale of development properties | 225 | 360 |
| Profit on sale of fixed assets | _ | 52 |
| Exchange differences | _ | 10 |

3. **Directors' emoluments**

| | Gro | oup |
|--|-------|-------|
| | 2000 | 1999 |
| | HK\$M | HK\$M |
| Fees from the Company and its subsidiary companies | _ | _ |
| Other emoluments: | | |
| Salaries, allowances and benefits in kind | 40 | 48 |
| Retirement benefit costs | 1 | 3 |
| | 41 | 51 |

Housing costs accounted for 33% (1999: 31%) of emoluments.

The total emoluments of the directors were within the following bands:

| The total emotionents of the anectors were wrann the following bands. | | |
|---|--------|--------|
| | 2000 | 1999 |
| HK\$'000 | Number | Number |
| 0 – 1,000 | 8 | 8 |
| 1,001 – 1,500 | 1 | _ |
| 2,001 – 2,500 | 1 | 1 |
| 3,501 - 4,000 | _ | 1 |
| 5,001 - 5,500 | 1 | _ |
| 5,501 - 6,000 | _ | 1 |
| 6,001 – 6,500 | _ | 2 |
| 7,001 – 7,500 | 1 | _ |
| 7,501 – 8,000 | _ | 1 |
| 9,001 – 9,500 | _ | 1 |
| 9,501 – 10,000 | 1 | 1 |
| 14,501 - 15,000 | 1 | _ |
| | 14 | 16 |

The five highest paid individuals in the group are Directors of the Company.

Directors' fees paid or payable to the independent non-executive Directors during the year totalled HK\$298,000 (1999: HK\$298,000). They received no other emoluments from the Company or any of its subsidiary companies.

4. Net finance charges

| 8 | Group | | | |
|--|-------|-------|-------|-------|
| | 20 | 00 | . 199 | 99 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Interest charged on: | | | | |
| Bank loans and overdrafts | | 501 | | 501 |
| Other loans and bonds: | | | | |
| – wholly repayable within five years | 379 | | 417 | |
| – not wholly repayable within five years | 624 | | 621 | |
| | | 1,003 | | 1,038 |
| Deferred into properties under development for sale: | | | | |
| – subsidiary companies | (39) | | (95) | |
| – jointly controlled companies | (607) | | (423) | |
| – long-term investments | (12) | | (18) | |
| | | (658) | | (536) |
| Capitalised on: | | | | |
| – investment properties | | (250) | | (303) |
| – other properties and plant and machinery | | (1) | | (2) |
| | | 595 | | 698 |
| Interest income on: | | | | |
| Short-term deposits and bank balances | (44) | | (33) | |
| Other loans | (119) | | (180) | |
| | | (163) | | (213) |
| | | 432 | | 485 |

The capitalisation rate applied to funds borrowed generally and used for the development of investment properties and properties for sale is between 6.125% and 9.5% per annum (1999: 5.27% and 9% per annum).

5. Share of profits less losses of jointly controlled companies

The share of profits less losses of jointly controlled companies includes an attributable loss of HK\$1,700 million arising from the provision for diminution in value of property development sites, and an attributable loss of HK\$132 million relating to the sale of Carlsbrew Brewery (Shanghai) Limited and other restructuring costs.

6. Taxation

| | | Gro | oup | |
|---|-------|-------|-------|-------|
| | 20 | | 19 | 99 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| The taxation charge comprises: | | | | |
| The Company and its subsidiary companies: | | | | |
| Hong Kong | | | | |
| – profits tax | 248 | | 362 | |
| deferred taxation | (6) | | (1) | |
| – 10% 1997/98 Hong Kong profits tax rebate | _ | | (100) | |
| - over-provision in respect of previous years | (5) | | (60) | |
| | | 237 | | 201 |
| Overseas | | | | |
| – profits tax | 69 | | 17 | |
| – deferred taxation | _ | | 3 | |
| - under/(over)-provision in respect of previous years | 73 | | (5) | |
| | | 142 | | 15 |
| | | 379 | | 216 |
| Jointly controlled companies: | | | | |
| Hong Kong | | | | |
| – profits tax | 37 | | 29 | |
| – deferred taxation | _ | | (2) | |
| – over-provision in respect of previous years | (2) | | _ | |
| | | 35 | | 27 |
| Overseas | | | | |
| – profits tax | | 15 | | 15 |
| I | | 50 | | 42 |
| Associated companies: | | | | |
| Hong Kong | | | | |
| – profits tax | 85 | | 59 | |
| – deferred taxation | 22 | | 75 | |
| – over-provision in respect of previous years | (1) | | (4) | |
| | (-) | 106 | (.) | 130 |
| Overseas | | 200 | | 100 |
| – profits tax | 85 | | 68 | |
| – deferred taxation | (3) | | 4 | |
| – over-provision in respect of previous years | (52) | | (44) | |
| | (•=) | 30 | ('') | 28 |
| | | 136 | | 158 |
| | | 565 | | 416 |

Hong Kong profits tax is calculated at 16.0% (1999 : 16.0%) on the estimated assessable profits for the year. Overseas tax is calculated at tax rates applicable in countries in which the group is assessable for tax.

7. Profit attributable to shareholders

Of the profit attributable to shareholders, HK\$5,045 million (1999: HK\$2,671 million) is dealt with in the accounts of the Company.

8. Dividends

| | Company | |
|--|---------|-------|
| | 2000 | 1999 |
| | HK\$M | HK\$M |
| Interim dividend paid on 3rd October 2000 of HK¢36.0 per 'A' share and | | |
| HK¢7.2 per 'B' share (1999: HK¢34.0 and HK¢6.8) | 559 | 528 |
| Final proposed dividend of HK¢76.0 per 'A' share and | | |
| HK¢15.2 per 'B' share (1999: HK¢76.0 and HK¢15.2) | 1,179 | 1,179 |
| | 1,738 | 1,707 |
| 9. Retained profit for the year | Gro | oup |
| | 2000 | 1999 |
| | HK\$M | HK\$M |
| Profit/(loss) for the year retained by: | | |
| Swire Pacific Limited | 3,307 | 964 |
| Subsidiary companies | (222) | 1,321 |
| Jointly controlled companies | (2,378) | (33) |

10. Earnings per share

Associated companies

Earnings per share are calculated by dividing the profit attributable to shareholders of HK\$3,889 million (1999: HK\$4,435 million) by the weighted average number of 940,111,885 'A' shares and 3,059,301,271 'B' shares in issue throughout both 2000 and 1999.

11. Fixed assets

| | Group | | | | | Company | |
|-------------------------------|------------|-----------|---------|--------|------------|-----------|-------|
| | | Plant and | | | | Plant and | |
| | Properties | machinery | Vessels | Total | Properties | machinery | Total |
| | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M |
| Cost or valuation: | | | | | | | |
| At 31st December 1999 | 62,631 | 3,851 | 2,603 | 69,085 | 703 | 67 | 770 |
| Translation differences | (32) | (41) | 9 | (64) | _ | - | _ |
| Additions | 6,172 | 320 | 103 | 6,595 | _ | 4 | 4 |
| Disposals | (118) | (222) | _ | (340) | (107) | (4) | (111) |
| Transfers from other assets | 25 | 22 | _ | 47 | _ | _ | _ |
| Change in the group | _ | (28) | _ | (28) | _ | - | _ |
| Investment property valuation | | | | | | | |
| increase during the year | 5,927 | _ | _ | 5,927 | `- | - | _ |
| At 31st December 2000 | 74,605 | 3,902 | 2,715 | 81,222 | 596 | 67 | 663 |
| Depreciation: | | | | | | | |
| At 31st December 1999 | 400 | 2,249 | 1,043 | 3,692 | 101 | 49 | 150 |
| Translation differences | (2) | (20) | 4 | (18) | _ | - | _ |
| Charge for the year | 64 | 353 | 93 | 510 | 14 | 8 | 22 |
| Disposals | (13) | (194) | _ | (207) | (11) | (3) | (14) |
| Change in the group | - | (20) | _ | (20) | _ | - | _ |
| At 31st December 2000 | 449 | 2,368 | 1,140 | 3,957 | 104 | 54 | 158 |

1,444

2,151

476

2,728

11. Fixed assets (continued)

Net book value:

| At 31st December 2000 | 74,156 | 1,534 | 1,575 | 77,265 | 492 | 13 | 505 |
|-----------------------|--------|-------|-------|--------|-----|----|-----|
| At 31st December 1999 | 62,231 | 1,602 | 1,560 | 65,393 | 602 | 18 | 620 |

(a) Investment properties, whether completed or in the course of development, were valued on the basis of open market value at 31st December 2000 by DTZ Debenham Tie Leung Limited, independent professional valuers. This valuation has been incorporated in the accounts as stated in principal accounting policy note 5.

(b) At 31st December 2000, the net book value of fixed assets pledged as security for the group's long-term loans amounted to HK\$5,339 million (1999: HK\$4,486 million).

| | Investment | Investment properties Other properties | | es Other properties | |
|--------------------------------|------------|--|-------|---------------------|--------|
| | Under | | | | |
| | Completed | development | Land | Buildings | |
| | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M |
| Properties comprise: | | | | | |
| Cost or valuation: | | | | | |
| At 31st December 1999 | 56,666 | 3,280 | 1,056 | 1,629 | 62,631 |
| Translation differences | — | - | (16) | (16) | (32) |
| Additions | 4,592 | 1,508 | 4 | 68 | 6,172 |
| Disposals | _ | _ | (73) | (45) | (118) |
| Transfers from other assets | 5 | 20 | _ | _ | 25 |
| Valuation increase/(decrease) | | | | | |
| during the year | 6,642 | (715) | _ | _ | 5,927 |
| At 31st December 2000 | 67,905 | 4,093 | 971 | 1,636 | 74,605 |
| Depreciation: | | | | | |
| At 31st December 1999 | _ | _ | 57 | 343 | 400 |
| Translation differences | _ | _ | _ | (2) | (2) |
| Charge for the year | _ | _ | 14 | 50 | 64 |
| Disposals | _ | _ | (6) | (7) | (13) |
| At 31st December 2000 | _ | _ | 65 | 384 | 449 |
| Net book value at | | | | | |
| 31st December 2000 | 67,905 | 4,093 | 906 | 1,252 | 74,156 |
| Tenure and valuation | | | | | |
| Held in Hong Kong: | | | | | |
| On medium-term lease | | | | | |
| (10 to 50 years): | | | | | |
| At cost less depreciation | _ | _ | 327 | 600 | 927 |
| On long-term lease (over 50 ye | ars): | | 021 | 000 | /_/ |
| At cost less depreciation | | _ | 140 | 37 | 177 |
| At professional valuation | | | 110 | 51 | 111 |
| 31st December 2000 | 67,905 | 4,093 | _ | _ | 71,998 |
| Sist December 2000 | 01,205 | 1,075 | | | 71,770 |

Held outside Hong Kong:

| Freehold: | | | | | |
|---------------------------|--------|-------|-----|-------|--------|
| At cost less depreciation | — | _ | 439 | 615 | 1,054 |
| Net book value at | | | | | |
| 31st December 2000 | 67,905 | 4,093 | 906 | 1,252 | 74,156 |

(e) The Company's properties, with a total net book value of HK\$492 million (1999: HK\$602 million), include long-term and medium-term leasehold land in Hong Kong held at a net book value of HK\$148 million (1999: HK\$152 million) and HK\$344 million (1999: HK\$450 million) respectively.

12. **Subsidiary companies**

| | Company | |
|---|---------|---------|
| | 2000 | 1999 |
| | HK\$M | HK\$M |
| Unlisted shares at cost less provisions | 3,704 | 3,671 |
| Amounts due from subsidiary companies less provisions | 7,525 | 7,372 |
| | 11,229 | 11,043 |
| Amounts due to subsidiary companies | (311) | (4,384) |
| | 10,918 | 6,659 |

The principal subsidiary companies of Swire Pacific Limited, which materially affected the results or assets of the group, are shown on pages 90 to 98.

13. Jointly controlled companies

| | Group | | Company | |
|--|---------|---------|---------|-------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Unlisted shares at cost | 2,705 | 2,763 | 1,266 | 1,266 |
| Attributable post-acquisition reserves | (2,158) | 127 | _ | _ |
| | 547 | 2,890 | 1,266 | 1,266 |
| Share of goodwill in jointly controlled | | | | |
| companies eliminated: | | | | |
| At the beginning of the year | (877) | (1,021) | | |
| During the year | (15) | 144 | | |
| | (892) | (877) | | |
| Share of net (liabilities)/assets | (345) | 2,013 | | |
| Loans due from jointly controlled | | | | |
| companies less provisions | 7,609 | 6,455 | 257 | 183 |
| Loans due to jointly controlled companies | (311) | (272) | _ | (260) |
| | 6,953 | 8,196 | 1,523 | 1,189 |
| Dividends received and receivable by the Company | | | | |
| and its subsidiary companies from jointly | | | | |
| controlled companies | 690 | 252 | 525 | 25 |

The principal jointly controlled companies of Swire Pacific Limited, which materially affected the results or assets of the group, are shown on pages 90 to 98.

14. Associated companies

| | Group | | Com | pany |
|---|---------|---------|-------|-------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Shares at cost | | | | |
| Listed in Hong Kong | 1,202 | 1,163 | 1,202 | 1,163 |
| – Unlisted | 689 | 689 | 783 | 783 |
| Attributable post-acquisition reserves | 15,193 | 12,955 | - | _ |
| | 17,084 | 14,807 | 1,985 | 1,946 |
| Share of goodwill in associated companies eliminated: | | | | |
| At the beginning of the year | (1,024) | (1,159) | | |
| During the year | (82) | 135 | | |
| | (1,106) | (1,024) | | |
| Share of net assets | 15,978 | 13,783 | | |
| Loans due from associated companies less provisions | 1,515 | 1,524 | - | _ |
| | 17,493 | 15,307 | 1,985 | 1,946 |
| Dividends received and receivable by the Company and | | | | |
| its subsidiary companies from associated companies | 1,384 | 803 | 1,271 | 783 |

(a) The market value of the shares in the listed associated companies at 31st December 2000 was HK\$22,718 million (1999: HK\$21,788 million).

(b) The principal associated companies of Swire Pacific Limited, which materially affected the results or assets of the group, are shown on pages 90 to 98. In addition, the abridged financial statements of Cathay Pacific Airways Limited are shown on pages 79 to 81.

15. Investment securities and long-term receivables

| | Gro | Group | | pany |
|---------------------------------|-------|-------|-------|-------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Unlisted shares | 98 | 18 | 43 | 17 |
| Loans advanced | 225 | 268 | _ | _ |
| Investment securities | 323 | 286 | 43 | 17 |
| Mortgages and other receivables | 113 | 216 | 42 | 63 |
| | 436 | 502 | 85 | 80 |

16. Properties for sale

| | Gro | oup |
|---------------------------------------|-------|-------|
| | 2000 | 1999 |
| | HK\$M | HK\$M |
| Completed properties for sale | 1,453 | 1,293 |
| Properties under development for sale | 505 | 332 |
| | 1,958 | 1,625 |

At 31st December 2000, the value of properties for sale that are carried below cost at net realisable value was HK\$33 million (1999: HK\$42 million).

17. Stocks and work in progress

| | Gro | oup |
|-------------------------|-------|-------|
| | 2000 | 1999 |
| | HK\$M | HK\$M |
| Goods for sale | 676 | 682 |
| Manufacturing materials | 130 | 209 |
| Production supplies | 24 | 28 |
| Work in progress | 8 | 15 |
| | 838 | 934 |

At 31st December 2000, the value of stocks that are carried below cost at net realisable value was HK\$18 million (1999: HK\$8 million).

18. Trade and other receivables

| | Group | | Com | pany |
|---|-------|-------|-------|-------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Trade debtors | 1,208 | 1,461 | 3 | _ |
| Amounts due from intermediate holding companies | 14 | 2 | 12 | _ |
| Amounts due from subsidiary companies | _ | _ | 72 | 69 |
| Amounts due from jointly controlled companies | 19 | 23 | 1 | _ |
| Amounts due from associated companies | 12 | 23 | _ | _ |
| Other receivables | 1,541 | 1,310 | 950 | 2,229 |
| | 2,794 | 2,819 | 1,038 | 2,298 |

At 31st December 2000, the aged analysis of trade debtors was as follows:

| | Gro | Group | | pany |
|------------------------------|-------|-------|-------|-------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Under three months | 947 | 1,109 | 3 | _ |
| Between three and six months | 243 | 342 | - | _ |
| Over six months | 18 | 10 | - | _ |
| | 1,208 | 1,461 | 3 | _ |

The various group companies have different credit policies, dependent on the requirements of their markets and the businesses which they operate. Aged analyses of debtors are prepared and closely monitored in order to minimise any credit risk associated with receivables.

19. Trade and other payables

| | Group | | Compa | |
|---|-------|-------|-------|-------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Trade creditors | 1,086 | 1,613 | _ | _ |
| Amounts due to ultimate holding company | 36 | 46 | _ | _ |
| Amounts due to intermediate holding companies | 22 | 11 | _ | 10 |
| Amounts due to jointly controlled companies | 32 | 19 | _ | 12 |
| Amounts due to associated companies | _ | 7 | _ | _ |
| Proposed final dividend | 1,179 | 1,179 | 1,179 | 1,179 |
| Other payables | 7,268 | 2,300 | 118 | 128 |
| | 9,623 | 5,175 | 1,297 | 1,329 |

At 31st December 2000, the aged analysis of trade creditors was as follows:

| | Gro | Group | | oany |
|------------------------------|-------|-------|-------|-------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Under three months | 1,041 | 1,452 | _ | _ |
| Between three and six months | 43 | 160 | _ | _ |
| Over six months | 2 | 1 | _ | _ |
| | 1,086 | 1,613 | _ | _ |

20. Perpetual Capital Securities

The Perpetual Capital Securities, US\$300 million each and bearing cumulative interest at 9.33% and 8.84% per annum, were issued by two wholly-owned subsidiary companies (The 'Issuers') on 23rd October 1996 and 6th May 1997 respectively. They have no scheduled maturity but are redeemable at the option of the Company or the respective Issuer either (i) at any time on or after 30th October 2006 and 13th May 2017 respectively or (ii) at any time upon amendment or imposition of certain taxes, and in any case, become due in the event of the Company's or the respective Issuer's winding up. The Perpetual Capital Securities are unconditionally and irrevocably guaranteed, on a subordinated basis, by the Company.

21. Long-term loans and bonds

| | Group | | Company | |
|--------------------------------------|--------|---------|---------|-------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Bank loans (secured): | | | | |
| Repayable within one year | 28 | 28 | _ | _ |
| Repayable between one and two years | 528 | 217 | _ | _ |
| Repayable between two and five years | 513 | 584 | - | _ |
| Repayable after five years | 151 | 178 | - | _ |
| Bank loans (unsecured): | | | | |
| Repayable within one year | 52 | 1,054 | - | 21 |
| Repayable between one and two years | 3,615 | 400 | - | _ |
| Repayable between two and five years | _ | 2,850 | _ | _ |
| Other borrowings (unsecured): | | | | |
| Repayable within one year | 120 | 2,308 | _ | _ |
| Repayable between one and two years | 1,500 | _ | _ | _ |
| Repayable between two and five years | 4,179 | 4,692 | 3,212 | 3,209 |
| Repayable after five years | _ | 127 | _ | _ |
| | 10,686 | 12,438 | 3,212 | 3,230 |
| Amount due within one year included | | | | |
| under current liabilities | (200) | (3,390) | _ | (21) |
| | 10,486 | 9,048 | 3,212 | 3,209 |

(a) Included in the gross amounts shown above for the group are other borrowings, amounting to HK\$nil (1999: HK\$127 million), which were not wholly repayable within five years.

(b) Borrowings other than bank loans are repayable on various dates up to 2004 at interest rates from 6.325% to 8.50% per annum (1999: 5.71% to 10.50% per annum).

22. Deferred taxation

| | Group | | Com | pany | |
|--|-------|-------|-------|-------|------|
| | 2000 | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M | |
| The deferred taxation provision comprises | | | | | |
| timing differences arising from the different | | | | | |
| taxation and accounting treatment of fixed assets. | 23 | 28 | 10 | 13 | |

At the balance sheet date, there were unprovided deferred taxation liabilities which comprised the following timing differences:

| | Gro | Group | | pany |
|------------------------------------|-------|-------|-------|-------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| Accelerated depreciation allowance | 82 | 77 | _ | _ |
| Deferred expenditure | 6 | 8 | — | |

23. Share capital

| | | Cor | npany | | |
|------------------------|---------------|---------------|------------|------------|-------|
| | 'A' shares of | 'B' shares of | 'A' shares | 'B' shares | Total |
| | HK\$0.60 each | HK\$0.12 each | HK\$M | HK\$M | HK\$M |
| Authorised: | | | | | |
| At 31st December | | | | | |
| 2000 and 1999 | 1,140,000,000 | 3,600,000,000 | 684 | 432 | 1,116 |
| Issued and fully paid: | | | | | |
| At 31st December | | | | | |
| 2000 and 1999 | 940,111,885 | 3,059,301,271 | 564 | 367 | 931 |

Except for voting rights, which are equal, the entitlements of 'A' and 'B' shareholders are in the proportion 5 to 1.

24. Reserves

| 24. Reserves | | | | | | | |
|--------------------------------|---------|-----------|---------|------------|-------------|-----------|---------|
| | | Property | Share | Capital | Investment | Cash flow | |
| | Revenue | valuation | premium | redemption | revaluation | hedge | |
| | reserve | reserve | account | reserve | reserve | reserve | Total |
| | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M |
| Company | | | | | | | |
| At 31st December 1998 | 5,978 | _ | 342 | 21 | _ | _ | 6,341 |
| Profit for the year | 2,671 | _ | _ | _ | _ | _ | 2,671 |
| Dividends | (1,707) | _ | _ | — | _ | _ | (1,707) |
| At 31st December 1999 | 6,942 | _ | 342 | 21 | _ | _ | 7,305 |
| Profit for the year | 5,045 | _ | _ | — | _ | - | 5,045 |
| Dividends | (1,738) | _ | _ | — | _ | _ | (1,738) |
| At 31st December 2000 | 10,249 | _ | 342 | 21 | _ | _ | 10,612 |
| Group | | | | | | | |
| At 31st December 1998 | 32,722 | 28,079 | 342 | 21 | 466 | 30 | 61,660 |
| Retained profit | | | | | | | |
| for the year | 2,728 | - | _ | - | - | - | 2,728 |
| Goodwill on acquisition | | | | | | | |
| of subsidiary and | | | | | | | |
| associated companies | s (178) | - | _ | - | - | _ | (178) |
| Goodwill reinstated | | | | | | | |
| on disposal of subsid | • | | | | | | |
| jointly controlled and | | | | | | | |
| associated companies | s 634 | - | _ | - | - | _ | 634 |
| Increase in property | | | | | | | |
| valuation arising duri | ing | | | | | | |
| the year | - | 2,716 | _ | - | - | _ | 2,716 |
| Realised surplus on | | | | | | | |
| disposal transferred t | 0 | | | | | | |
| operating profit | - | (40) | _ | _ | - | _ | (40) |
| Exchange differences | | | | | | | |
| on cash flow hedges | | | | | | | |
| recognised | | | | | | | |
| during the year | _ | _ | _ | _ | _ | 22 | 22 |
| | | | | | | | |

| transferred to profit for the year Revaluation surpluses on investment securities | _ | _ | _ | - | _ | 32 | 32 |
|--|-------------|--------|-----|----|----------------|-----|----------------|
| recognised during | | | | | | | |
| the year | - | _ | — | _ | 190 | _ | 190 |
| transferred to profit | 1 | | | | (017) | | (017) |
| for the year on dispos | | _ | _ | _ | (217) | _ | (217) |
| Exchange differences At 31st December 1999 3 | 31 5,937 | 30,755 | 342 | 21 | 439 | | 31 67,578 |
| Retained profit for | 3,937 | 30,733 | 342 | 21 | 439 | 84 | 07,378 |
| * | 2,151 | | | | | | 2,151 |
| Goodwill on acquisition | 2,131 | _ | _ | _ | _ | _ | 2,131 |
| of subsidiary, jointly | | | | | | | |
| controlled and | | | | | | | |
| | (376) | _ | _ | _ | _ | _ | (376) |
| Goodwill reinstated | (270) | | | | | | (570) |
| on disposal of | | | | | | | |
| subsidiary companies | 43 | _ | _ | _ | _ | _ | 43 |
| Increase in property | - | | | | | | _ |
| valuation arising | | | | | | | |
| during the year | _ | 4,980 | _ | _ | _ | _ | 4,980 |
| Exchange differences | | , | | | | | , |
| on cash flow hedges | | | | | | | |
| recognised during | | | | | | | |
| the year | _ | _ | _ | _ | _ | 751 | 751 |
| transferred to profit | | | | | | | |
| for the year | _ | _ | _ | _ | _ | 37 | 37 |
| Revaluation surpluses | | | | | | | |
| on investment securities | | | | | | | |
| recognised during | | | | | | | |
| the year | - | _ | _ | _ | 6 | _ | 6 |
| Exchange differences | (37) | _ | _ | _ | _ | _ | (37) |
| At 31st December 2000 3 | 7,718 | 35,735 | 342 | 21 | 445 | 872 | 75,133 |

The group revenue reserve includes accumulated losses from jointly controlled companies amounting to HK\$2,224 million (1999: retained revenue reserves of HK\$285 million) and retained revenue reserves from associated companies amounting to HK\$13,388 million (1999: HK\$11,845 million).

- (a) Distributable reserves of the Company at 31st December 2000 amounted to HK\$10,249 million (1999: HK\$6,942 million).
- (b) As set out in principal accounting policy no. 4 (v), the cash flow hedge reserve relates to exchange differences on borrowings, lease obligations, currency derivatives and related security deposits of the Cathay Pacific Group which are arranged in foreign currencies such that repayment can be met by anticipated operating cash flows. Had HK SSAP 11 been adopted, there would have been no financial impact on the Swire Pacific group's

assets, liabilities and cash flows. HK\$872 million (1999: HK\$84 million) would have been included in the Swire Pacific group's revenue reserve rather than the cash flow hedge reserve and the Swire Pacific group's profit and loss account for the year ended 31st December 2000 would have increased by HK\$788 million (1999: HK\$54 million).

25. Contingencies and commitments

| | Group | | Com | pany |
|---|-------|-------|--------|--------|
| | 2000 | 1999 | 2000 | 1999 |
| | HK\$M | HK\$M | HK\$M | HK\$M |
| (a) Outstanding commitments for capital | | | | |
| expenditure at the year end: | | | | |
| Contracted for but not provided for in the accounts | 1,640 | 891 | _ | _ |
| Authorised by Directors but not contracted for | 852 | 739 | _ | _ |
| (b) Outstanding commitments for capital | | | | |
| expenditure incurred by the Company and | | | | |
| jointly with other venturers in respect of | | | | |
| jointly controlled companies at the year end | | | | |
| included above: | | | | |
| Contracted for but not provided for in the accounts | 87 | 363 | _ | _ |
| (c) The group's share of the capital commitments | | | | |
| of jointly controlled companies at the year end | | | | |
| not included above: | | | | |
| Contracted for but not provided for in the accounts | 17 | 384 | _ | _ |
| Authorised by Directors but not contracted for | 27 | 66 | _ | _ |
| (d) Guarantees have been given in respect of bank | | | | |
| loans and other liabilities outstanding at | | | | |
| 31st December amounting to: | | | | |
| Subsidiary companies | _ | _ | 13,062 | 13,520 |
| Jointly controlled companies | 4,742 | 4,325 | 1,320 | 696 |
| Associated companies | 999 | 1,204 | 815 | 989 |
| | 5,741 | 5,529 | 15,197 | 15,205 |
| (e) Amounts payable within one year under | | | | |
| operating lease arrangements: | | | | |
| Land and buildings: | | | | |
| Leases expiring: | | | | |
| Within one year | 30 | 32 | _ | _ |
| Between two and five years | 120 | 97 | _ | _ |
| After five years | 29 | 17 | _ | _ |
| | 179 | 146 | _ | _ |
| Other equipment: | | | | |
| Leases expiring: | | | | |
| Within one year | 16 | 18 | _ | _ |
| After five years | 2 | 2 | _ | _ |
| - | 18 | 20 | _ | _ |
| | 197 | 166 | _ | _ |

26. Retirement benefits

The group operates various retirement benefit schemes providing resignation and retirement benefits to staff upon the cessation of their service with the group. Most schemes for staff employed on expatriate terms are contributory whilst most schemes for locally-engaged employees are non-contributory. The assets of the schemes are administered by independent trustees and maintained independent of the group's finances. The majority of the schemes are of the defined benefit type and contributions to such schemes are made in accordance with the recommendations of the independent actuary of the relevant scheme. The schemes are assessed annually by qualified independent actuaries.

Details of the principal group schemes as at the latest valuation date are listed below:

| | | | % of the market |
|------------------------------|-------------------------|---------------------|---------------------|
| | | | , |
| | | | value of scheme |
| | | | assets to the |
| | | | present value of |
| | | | projected past |
| | | Actuarial | service liabilities |
| Scheme | Actuary | valuation method | at 31.12.1999 |
| The Swire Group Retirement | The Wyatt Company | Attained age method | 154% |
| Benefit Scheme | (HK) Limited | | |
| The Swire Properties Limited | In-house Actuary | Attained age method | 132% |
| Retirement Benefit Scheme | of HSBC Life | | |
| | (International) Limited | | |

The principal assumption used by the actuaries was that the long-term average return on investments would be 1% per annum higher than the average increase in salaries. The differences between the market values of the schemes' assets and the present value of the past service liabilities on an on-going basis at the date of the actuarial valuation are taken into consideration when determining future funding rates in order to ensure that the schemes will be able to meet these liabilities as they become due. The current funding rates are those recommended by the actuaries to ensure that the schemes will be able to meet their future liabilities.

All employees engaged outside Hong Kong are covered by appropriate local arrangements.

A mandatory provident fund scheme (MPF) was established under the MPF Ordinance in December 2000. Since the Company has obtained exemption for its existing retirement schemes, all staff were offered the choice of switching to the MPF scheme or staying in existing schemes. Where staff elected to join the MPF, both the Company and staff are required to contribute 5% of the employees' relevant income (capped at HK\$20,000). Staff may elect to contribute more than the minimum as a voluntary contribution.

The total retirement benefit costs charged to the profit and loss account in 2000 were HK\$44 million (1999: HK\$92 million).

27. Related party transactions

There are agreements for services, in respect of which John Swire & Sons Limited provides services to various companies in the group and under which costs are reimbursed and fees are payable. Services fees are calculated as 2.5% (1999: 2.5%) of the relevant company's consolidated profit before tax, extraordinary items and minority interests, adjusted by disregarding any profits and losses on sale of fixed assets and from jointly controlled and associated companies but adding back the dividends receivable from these companies. For the year ended 31st December 2000, those fees amounted to HK\$86 million (1999: HK\$91 million) and expenses of HK\$106 million (1999: HK\$153 million) were reimbursed at cost.

The following is a summary of other significant transactions between the group and related parties, in addition to those disclosed elsewhere in the accounts, which were carried out in the normal course of the group's business:

| | | Jointly controlled Associated | | Fellow | | Intermediate | | | |
|------|--------------------|-------------------------------|-------|--------|-------|--------------|--------------|-------|---------|
| | | compa | anies | comp | anies | subsid | subsidiaries | | company |
| | | 2000 | 1999 | 2000 | 1999 | 2000 | 1999 | 2000 | 1999 |
| NOTE | , | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M | HK\$M |
| (a) | Revenue from | | | | | | | | |
| | sales of goods | | | | | | | | |
| | and rendering | | | | | | | | |
| | of services | 27 | 6 | 19 | 14 | _ | _ | 4 | 1 |
| (a) | Purchases of goods | | | | | | | | |
| | and services | 197 | 211 | 13 | 38 | 7 | 6 | _ | _ |
| (b) | Rental revenue | 19 | 1 | 10 | 16 | 7 | 4 | 44 | 50 |
| (c) | Interest income | 32 | 99 | 68 | 63 | - | _ | _ | _ |
| (c) | Interest charges | 15 | 22 | _ | _ | _ | — | _ | _ |

None of the above related party transactions constitutes a discloseable connected transaction as defined in the Listing Rules.

Amounts due to and due from the ultimate holding company and intermediate holding company at 31st December 2000 are disclosed in notes 18 and 19. These balances arise in the normal course of business, are non-interest bearing and have no fixed settlement dates.

Notes

- (a) Sales and purchases of goods and rendering of services to and from related parties were conducted in the normal course of business at prices and terms no less than those charged to/by and contracted with other third party customers/suppliers of the group.
- (b) The Swire Properties group has, in the normal course of its business, entered into lease agreements with related parties to lease premises for varying periods up to six years. The leases were entered into on normal commercial terms.
- (c) Loans advanced to jointly controlled and associated companies and loans due to jointly controlled companies at 31st December 2000 are disclosed in notes 13 and 14 respectively. Quasi-equity loans are non-interest bearing whilst other loans bear interest at market rates. These loans have no fixed settlement dates.

28. Notes to the consolidated cash flow statement

| totes to the consolitated cash now statement | Group | |
|--|-------|-------|
| | 2000 | 1999 |
| | HK\$M | HK\$M |
| Reconciliation of operating profit to net cash inflow from | | |
| operating activities | | |
| Operating profit | 3,845 | 3,884 |
| Depreciation | 510 | 502 |
| Loss/(profit) on disposal of fixed assets | 16 | (52) |
| Amortisation of deferred expenditure | 167 | 140 |
| (Increase)/decrease in properties for sale | (340) | 929 |
| (Increase)/decrease in stocks and work in progress | (38) | 16 |
| Decrease in trade and other receivables | 236 | 413 |
| Increase/(decrease) in trade and other payables | 83 | (379) |
| Other items not involving cash flow | | |
| provision for land premium on development properties | 151 | _ |
| - others | 54 | 182 |
| Net cash inflow from operating activities | 4,684 | 5,635 |
| Analysis of fixed assets purchased | | |
| Investment properties | 1,600 | 1,026 |
| Other properties | 71 | 40 |
| Plant and machinery and vessels | 423 | 706 |
| Purchase of fixed assets | 2,094 | 1,772 |
| Sale of shareholdings in subsidiary companies | | |
| Net assets disposed of: | | |
| Fixed assets | 8 | 23 |
| Stocks and work in progress | 134 | 82 |
| Trade and other receivables | 121 | 101 |
| Short-term deposits and bank balances | _ | 100 |
| Bank overdrafts and short-term loans | (3) | (12) |
| Trade and other payables | (139) | (126) |
| Taxation | (1) | (5) |
| Other deferred items | _ | 61 |
| Goodwill previously eliminated against reserves | 7 | 311 |
| | 127 | 535 |
| Loss on disposal of subsidiary companies | (13) | (64) |
| | 114 | 471 |
| Satisfied by: | | 171 |
| Cash | 114 | 171 |
| Amount receivable | _ | 300 |
| Analysis of net inflow of cash and cash equivalents in respect of the sale | of | 500 |
| shareholdings in subsidiary companies: | 01 | |
| Cash proceeds | 114 | 171 |
| Short-term deposits and bank balances | 114 | (100) |
| Bank overdrafts and short-term loans | -3 | (100) |
| | 3 | 12 |
| Net inflow of cash and cash equivalents in respect of the sale of | 117 | 01 |
| shareholdings in subsidiary companies | 117 | 83 |

| | | | Grou | р | | |
|--------------|--|------------------|-----------|-------------------|-------|--|
| | | Loans, bonds and | | | | |
| | | perpetua | l capital | | | |
| | | secur | rities | Minority interest | | |
| | | 2000 | 1999 | 2000 | 1999 | |
| | | HK\$M | HK\$M | HK\$M | HK\$M | |
| (d) | Analysis of changes in financing during | | | | | |
| | the year | | | | | |
| | At 1st January | 17,080 | 16,785 | 4,280 | 3,720 | |
| | Net cash (outflow)/inflow from financing | (1,745) | 276 | (334) | 1 | |
| | Changes in the group | _ | _ | - | 2 | |
| | Minority interests in property valuation reserve | _ | _ | 994 | 352 | |
| | Minority interests' share of profits less losses | _ | _ | 287 | 236 | |
| | Dividends paid and proposed | _ | _ | (22) | (34) | |
| | Non-cash movements | (7) | 19 | (2) | 3 | |
| | At 31st December | 15,328 | 17,080 | 5,203 | 4,280 | |

28. Notes to the consolidated cash flow statement (continued)

29. Ultimate Holding Company

The ultimate holding company is John Swire & Sons Limited, a company incorporated in the United Kingdom.

30. Comparative amounts

Certain comparative amounts have been reclassified to conform with the current year's presentation. The change relates to a more meaningful reclassification of costs between cost of sales and other expenses categories.