

JOHNSON ELECTRIC GROUP

TEN-YEAR SUMMARY

	1992 US\$'000	1993 US\$'000	1994 US\$'000
Consolidated Profit and Loss Account			
Turnover	167,055	190,755	194,434
Profit from consolidated activities	40,597	47,698	49,297
Exceptional item	-	-	-
Profit before taxation	40,597	47,698	49,297
Taxation	(4,052)	(4,913)	(5,649)
Minority interests	-	-	-
Profit attributable to shareholders	36,545	42,785	43,648
Dividends	(9,617)	(12,297)	(12,297)
Retained profit for the year	26,928	30,488	31,351
Consolidated Balance Sheet			
Fixed assets	65,153	87,844	112,739
Other investments	5,080	5,540	10,586
Jointly controlled entities	-	-	-
Associated companies	-	-	-
Deposit for property acquisition	-	-	8,256
Deferred tax assets	-	-	-
Long term receivables	-	-	17,374
Net current assets	124,021	212,695	334,407
Employment of funds	194,254	306,079	483,362
Share capital	4,371	4,919	4,919
Reserves	160,542	270,903	298,206
Shareholders' funds	164,913	275,822	303,125
Convertible bonds	-	-	149,514
Long term loans/Other provisions	24,595	23,884	23,040
Deferred taxation	4,745	6,373	7,683
Minority interests	1	-	-
Funds employed	194,254	306,079	483,362
Earnings per share (US cents)*	1.1	1.3	1.2
Dividend per share (US cents)	2.8	3.2	3.2
Shareholders' funds per share (US cents)*	4.5	7.5	8.3

* Restated to reflect subdivision of each of the issued and unissued shares into four subdivided shares on 14th August 2000.

1995 US\$'000	1996 US\$'000	1997 US\$'000	1998 US\$'000	1999 US\$'000	2000 US\$'000	2001 US\$'000
250,667	284,151	335,906	362,771	367,557	677,144	790,190
47,433	37,666	60,006	88,159	111,207	155,268	136,171
-	(1,799)	-	-	-	-	-
47,433	35,867	60,006	88,159	111,207	155,268	136,171
(3,731)	(371)	(3,585)	(7,312)	(5,560)	(19,701)	9,199
-	-	-	-	-	(9)	(2)
43,702	35,496	56,421	80,847	105,647	135,558	145,368
(12,297)	(12,296)	(13,317)	(20,739)	(41,478)	(45,443)	(48,513)
31,405	23,200	43,104	60,108	64,169	90,115	96,855
164,382	213,085	197,351	185,692	180,277	246,724	234,287
13,520	3,343	3,782	4,793	5,770	7,641	11,136
-	-	-	-	-	11,668	19,506
-	-	-	-	-	9,172	7,361
8,256	-	-	-	-	-	-
-	-	-	-	-	5,587	30,752
17,594	28,114	31,970	35,038	33,188	27,901	20,522
330,213	306,343	204,404	258,153	329,160	105,521	172,773
533,965	550,885	437,507	483,676	548,395	414,214	496,337
4,919	4,919	4,938	5,925	5,925	5,925	5,925
345,683	368,982	412,797	461,522	525,540	379,232	461,240
350,602	373,901	417,735	467,447	531,465	385,157	467,165
149,514	149,513	-	-	-	-	-
23,910	14,960	8,000	3,999	3,000	16,884	18,243
9,932	12,012	11,772	12,230	13,930	12,168	10,924
7	499	-	-	-	5	5
533,965	550,885	437,507	483,676	548,395	414,214	496,337
1.2	1.0	1.6	2.2	2.9	3.7	4.0
3.2	3.2	3.5	4.5	4.5	4.9	1.3
9.5	10.2	11.4	12.7	14.5	10.5	12.7