

All figures are in US\$ million except those stated otherwise

	Year to 31st March	
	2001	2000
Turnover	1,334.9	1,045.9
Percentage change on the preceding year	27.6%	8.9%
(Loss)/profit before taxation	(213.1)	47.6
As a percentage of total turnover	-16.0%	4.6%
As a percentage of average net assets	-112.7%	16.4%
(Loss)/profit attributable to shareholders	(215.0)	45.0
As a percentage of average shareholders' funds	-114.2%	15.5%
Basic(loss)/earnings per share (in United States cents)	(96.7)¢	21.0¢
Dividends per share (in United States cents)	Nil	17.5¢
(Reduction from)/addition to retained profit	(241.1)	7.9
Total capital employed	80.7	297.6
Shareholders' funds Net assets per share (in United States cents)	79.8 35.4¢	296.8 138.4¢
Stocks Average stocks as a percentage of total turnover	187.5 16.6%	256.8 12.3%*
Debtors Average debtors as a percentage of total turnover	195.3 14.4%	188.0 12.4%*
Long-term liabilities As a percentage of capital employed	138.2 171.3%	171.1 57.5%
Employees (number of persons)		
Manufacturing	17,493	25,070
Non-manufacturing	2,134	2,876
Total employees at end of year	19,627	27,946
Average for the year	25,622	24,507*

*Excluding the effect of the Wired Business acquisition on 31st March 2000



