MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

Business Nature	No. of Seats	Percentage	Total (in billion)	Percentage
Telecommunication	52,000	65.56%	33.50	40.08%
Banking	5,000	6.31%	25.00	29.91%
Insurance	2,000	2.52%	3.50	4.19%
Securities	257	0.33%	0.40	0.48%
Postage	1,600	2.02%	0.56	0.67%
Government	620	0.78%	0.52	0.62%
Legal	2,400	3.03%	0.72	0.86%
Power	900	1.13%	2.75	3.29%
Computer	1,360	1.72%	1.36	1.63%
Home Appliance	400	0.50%	1.00	1.20%
Distance Shopping	550	0.69%	0.38	0.45%
Manufacturing	1,474	1.86%	1.50	1.79%
Out Sourcing	3,200	4.03%	3.50	4.19%
Out Sourcing Equipment				
Investment	1,250	1.58%	1.43	1.70%
Others Services	2,334	2.94%	2.30	2.75%
Related Business	_	_	1.00	1.20%
Others	3,966	5.00%	4.17	4.99%
Total	79,311	100%	83.59	100%

Table 4: Overall Status of China Call Centre Market in 2000

Source: CTI Forum

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

Forecast of Banking Call Centre Market

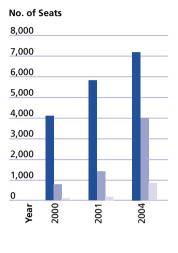


Table 5: China Banking Call Centre Investment

Type of Banking	No. of Seats	Total Investment
		(Unit: 10k Rmb)
National Bank	4,125	206,250
National Commercial Bank	785	39,250
Regional Commercial Bank	90	4,500
Total	5,000	250,000

Source: CTI Forum

Broadband Access. The Company is actively exploring opportunities in the area of providing local broadband access service and related VAS. The Company corporate shareholders are major players in the fiber optic backbone, metro core, DSL, cable modem, satellite businesses. This provides the Company with attractive opportunities to build around such networks broadband access services using Ethernet LAN, DSL, Home PNA, or cable modem technologies. The Company expects that the development of such services will benefit from the growth in internet use, rising income and improved affordability, and increased demand for high-quality experience. It also believes that such business will have the potential of providing total communications services to end customers. Again, the participate of such services will also pending upon the entry of China into WTO.

Table 6: Monthly Income of Individual Internet users (RMB)

	Below 500	501-1,000	1,001-1,500	1,501-2,000	2,001-2,500	2,501-3,000
	15.31%	25.94%	15.81%	7.54%	4.05%	3.49%
	3,001-4,000	4,001-5,000	5,001-6,000	6,001-10,000	Above 10,000	N/A
	2.93%	1.80%	1.61%	0.53%	0.57%	16.35%
	Uncertain 4.07%					
Source:	CNNIC					

National BankNational Commercial BankRegional Commercial Bank

Source: CTI

Table 7: Most Important Factors to Select ISP

Connecting Speed	42.25%
Quality Service	23.53%
Price	25.15%
Familiar	6.29%
Others	2.78%

Source: CNNIC

Software and Integrated Solutions. The Company will focus on developing a business by acquiring and integrating promising R&D teams, products and technologies, and catering primarily to high-end carrier users. The Company intends to supply integrated solutions such as network management solutions, network security services, messaging and billing software products, to support network expansions, especially those of the Company's telecom corporate shareholders.

Table 8: China Computer Market Forecast in 2000

	1999			2000	
Sales			Sales		
Revenue	Increment	Weight	Revenue	Increment	Weight
(in 100	(%)		(in 100	(%)	
million			million		
RMB)			RMB)		
1,305.5	13.0	75.9	1,510.0	15.7	73.6
176.0	27.5	10.2	225.0	27.8	11.0
238.5	27.5	13.9	315.0	32.1	15.4
1,720.0	16.2	100.1	2,050	19.2	100.0
	Revenue (in 100 million RMB) 1,305.5 176.0 238.5	Sales Increment (in 100 (%) million (%) RMB) 1,305.5 1,305.5 13.0 176.0 27.5 238.5 27.5	Sales Weight Revenue Increment Weight (in 100 (%) """"""""""""""""""""""""""""""""""""	Sales Sales Revenue Increment Weight Revenue (in 100 (%) interment (in 100 million (%) million million RMB) 75.9 1,510.0 1,305.5 13.0 75.9 1,510.0 176.0 27.5 10.2 225.0 238.5 27.5 13.9 315.0	Sales Sales Sales Revenue Increment Weight Revenue Increment (in 100 (%) inilion (in 100) (%) million million million (%) 1,305.5 13.0 75.9 1,510.0 15.7 176.0 27.5 10.2 225.0 27.8 238.5 27.5 13.9 315.0 32.1

Source: Southern Securities

Table 9: China Software Sales Revenue in 1996-2000

		Increment
Year	Sales Revenue	Percentage
	(in 100 million RMB)	
1996	92	35.3%
1997	112	21.7%
1998	138	23.2%
1999	176	27.5%
2000	225	27.8%

Source: Southern Securities

China Information Service Market Structure in 2000

12.60% Data Base Service 0.60% Data Base Service 5.80% Professional Service 5.80% Ordessional Service 5.80% System Integration

Table 10: China Telecommunication Service Market Structure in 2000

Market Structure	% of Weight (%)
System Integration	81.0
Network Service	12.6
Data Base Service	0.6
Professional Service	5.8
Total	100.0
Source: Southern Securities	