

THE YEAR'S HIGHLIGHTS

	2001	2000	Change(%)
OPERATIONS			
Beer sales volume, in tons	161,000	171,000	-5.8%
Debtors average collection period, in days	25	21	+19.0%
Creditors average payment period, in days	54	36	+50.0%
Stock Turnover, in days	11	11	-
Year-end number of staff	925	934	-1.0%
FINANCIAL RESULTS			
Turnover, in thousand dollars	543,922	613,892	-11.4%
Earning before finance costs, tax, depreciation and amortisation (EBITDA), in thousand dollars	180,326	186,252	-3.2%
Net profit attributable to shareholders, in thousand dollars	34,434	10,242	+236.2%
Earnings per share, in cents	2.8	0.8	+250.0%
Current ratio, times	1.5	1.2	+25.0%
Gearing ratio, %	8.0%	33.2%	-75.9%
SHAREHOLDERS' WEALTH			
Issued shares, in thousand shares	1,250,000	1,250,000	-
Shareholders' equity, in thousand dollars	1,109,050	1,087,455	+2.0%
Shareholders' equity per share, in cents	89	87	+2.3%