

Board of Directors

Sir Patrick Gillam



Lord Stewartby



Mervyn Davies



Sir Patrick John Gillam*

Chairman

Appointed to the Board on 1 August 1988 and became Chairman on 6 May 1993. He is the non-executive Chairman of Royal & Sun Alliance Insurance Group plc but will retire from this role in March 2003. He is a member of the Court of Governors and an Honorary Fellow of the London School of Economics and Political Science. He will retire as Chairman in May 2003. Age 69.

Mike DeNoma



Christopher Keljik



Richard Meddings



The Rt Hon Lord Stewartby†

Deputy Chairman

Appointed to the Board on 1 January 1990 and became Deputy Chairman in 1993. He is Chairman of the Throgmorton Trust PLC, Deputy Chairman of Amlin plc and a non-executive director of other companies. He was formerly a member of the Financial Services Authority. Age 67.

Kai Nargolwala



Peter Sands



Ronnie Chan



Evan Mervyn Davies CBE*

Group Chief Executive

Appointed to the Board on 16 December 1997 and as Group Chief Executive on 28 November 2001. He joined Standard Chartered in 1993 with responsibility for global account management and prior to joining the Board he was based in Singapore in charge of the Group's corporate and investment banking business. Before his appointment as Group Chief Executive he was executive director with responsibility for Hong Kong, China and North East Asia and for Group-wide technology and operations. He is a member of Hong Kong's Exchange Fund Committee. Age 50.

Sir CK Chow



Barry Clare



Ho KwonPing



Rudy Markham



David Moir



Hugh Norton



Michael Bernard DeNoma*

Appointed to the Board on 12 May 2000. He is responsible for the Group's consumer banking business world-wide. He joined Standard Chartered in July 1999 with responsibility for Consumer Banking in the Asian markets. He is based in Singapore. Age 46.

Sir Ralph Robins



Bryan Sanderson



Cob Stenham



Christopher Avedis Keljik*

Appointed to the Board on 7 May 1999. He is responsible for the Group's businesses and for governance in Africa, the Middle East and South Asia and has governance responsibility for the United Kingdom and the Americas. He is also on the Visa International Asia Pacific Regional Board of Directors. He joined Standard Chartered in 1976 and has held a number of senior positions working in London, Hong Kong, New York and Singapore in corporate finance, treasury and general management. Age 54.

Richard Henry Meddings*

Appointed to the Board on 16 November 2002. He is responsible for audit and for risk. Prior to his appointment, he was the Chief Operating Officer, Barclays Private Clients at Barclays PLC. He was Group Finance Director of The Woolwich plc before it was acquired by Barclays, where his responsibilities included risk, compliance and treasury. Age 44.

Kaikhushru Shiavax Nargolwala*

Appointed to the Board on 7 May 1999. He is responsible for the Group's wholesale banking business world-wide and for corporate governance across the Asia Pacific region and India. He joined Standard Chartered in 1998 as Group Head of Sales responsible for relationships with corporate and institutional customers in the Asia Pacific region, the USA and Europe. He is based in Singapore. Age 52.

Peter Alexander Sands*

Appointed to the Board on 14 May 2002. He is responsible for finance, strategy, technology and operations. Prior to his appointment he was a director with world-wide consultancy McKinsey & Co. He had been with McKinsey since 1988, where he worked extensively in the banking and technology sectors in a wide range of international markets. Age 41.

Ronnie ChiChung Chant

Appointed to the Board on 5 May 1994. He is Chairman of the Hang Lung Group and its subsidiaries, Hang Lung Properties Limited and Grand Hotel Holdings Limited. He is based in Hong Kong. Age 53.

Sir CK Chow†

Appointed to the Board on 24 February 1997. He is Chief Executive Officer of Brambles Industries plc and Brambles Industries Limited. He is a Fellow of the Royal Academy of Engineering, the City and Guilds of London Institute and the Institute of Chemical Engineering. He is also a governor of the London Business School. He is based in both Sydney and London. Age 52.

Barry Clare†

Appointed to the Board on 31 July 2002. He was formerly an executive director of the Boots Company PLC. Age 49.

Ho KwonPing†

Appointed to the Board on 22 October 1996. He is Chairman of the Wah-Chang Group. He is also Chairman of Banyan Tree Holdings Pte Ltd, Singapore Management University and Co-Chairman of the Thailand-Singapore Business Council. He is based in Singapore. Age 50.

Rudolph Harold Peter Markham†

Appointed to the Board on 19 February 2001. He is Finance Director of Unilever PLC and Unilever NV. Age 56.

David George Moir CBE*

Appointed to the Board on 1 January 1993 as an executive director. He retired as an executive director on 18 March 2000 after 42 years service with Standard Chartered Group but remains as a non-executive director. He also sits on the Board of Pengurusan Danaharta Nasional Berhad (Danaharta). Age 62.

Hugh Edward Norton†

Appointed to the Board on 7 August 1995. He is a non-executive director of Inchcape plc and is also a member of the Chancellor's Court of Benefactors, Oxford University. Age 66.

Sir Ralph Harry Robins†

Appointed to the Board on 1 October 1988. He was formerly Chairman of Rolls-Royce plc and the Defence Industries Council, and is a former President of the Society of British Aerospace Companies. He is a non-executive director of Cooper Industries Limited. Age 70.

Bryan Kaye Sanderson CBE†

Appointed to the Board on 9 December 2002. He is to become Chairman in May 2003. He spent most of his career with British Petroleum, rising to become a main board director and Chief Executive of BP Chemicals before he retired in 2000. He is Chairman of BUPA and a non-executive director of Six Continents PLC. He is also Chairman of the Learning and Skills Council. Age 62.

Anthony William Paul Stenham†

Appointed to the Board on 1 October 1991. He is Chairman of TeleWest Communications plc, Whatsonwhen plc and IFOline Group plc, and a non-executive director of Jarrold and Sons Ltd and Hebridean Cruises plc. He is also an advisory director of The Management Consulting Group plc. Age 71.

Audit and Risk Committee

Lord Stewartby (Chairman)
Rudolph Markham
Hugh Norton
Sir Ralph Robins

Board Remuneration Committee

Hugh Norton (Chairman)
Barry Clare
Ho KwonPing
Sir Ralph Robins
Anthony Stenham
Lord Stewartby

The Board Remuneration Committee acts as the Board's Nomination Committee.

- * Director of Standard Chartered Bank.
- † Independent non-executive director.
- ‡ Non-executive director.