

	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993
Hotel and property performance										
The Peninsula Hong Kong										
Ownership interest	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Occupancy rate	62%	56%	55%	50%	47%	60%	73%	72%	71%	60%
Industry average	67%	62%	75%	65%	55%	66%	78%	73%	73%	67%
Average room rate (HK\$)	2,670	2,749	2,984	2,834	2,776	3,472	3,365	3,163	2,597	2,576
Industry average (HK\$)	1,614	1,756	1,693	1,590	1,781	2,384	2,428	2,140	1,964	1,821
The Peninsula New York (closed January 1998, re-opened November 1998)										
Ownership interest	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Occupancy rate	65%	66%	78%	62%	34%	77%	77%	73%	68%	67%
Industry average	63%	62%	76%	72%	76%	80%	79%	74%	70%	n/a
Average room rate (HK\$)	3,958	3,839	4,155	3,882	4,643	3,129	2,770	2,536	2,399	2,279
Industry average (HK\$)	4,072	4,228	4,555	3,799	3,596	3,245	2,981	2,758	1,775	n/a
The Peninsula Chicago (opened June 2001)										
Ownership interest	92.5%	92.5%								
Occupancy rate	51%	30%								
Industry average	62%	49%								
Average room rate (HK\$)	2,338	2,371								
Industry average (HK\$)	2,387	2,831								
The Peninsula Beverly Hills										
Ownership interest	20%	20%	20%	20%	20%	20%	20%	20%	20%	20%
Occupancy rate	78%	78%	85%	82%	81%	80%	78%	77%	77%	75%
Industry average	63%	62%	63%	74%	71%	74%	73%	71%	72%	72%
Average room rate (HK\$)	3,121	3,184	3,114	3,041	2,992	2,870	2,714	2,488	2,441	2,207
Industry average (HK\$)	2,691	2,886	2,972	2,878	2,816	2,699	2,615	2,503	2,234	2,197
The Peninsula Bangkok (opened November 1998)										
Ownership interest	75%	75%	75%	75%	50%					
Occupancy rate	73%	73%	82%	32%	9%					
Industry average	62%	60%	69%	62%	65%					
Average room rate (HK\$)	986	889	572	770	1,362					
Industry average (HK\$)	1,006	993	760	859	841					
The Palace Hotel Beijing										
Ownership interest	42.1%	20%	20%	20%	20%	20%	20%	20%	20%	12%
Occupancy rate	63%	63%	64%	59%	63%	58%	66%	60%	55%	57%
Industry average	66%	67%	69%	68%	68%	68%	69%	71%	70%	64%
Average room rate (HK\$)	691	671	719	734	809	847	841	970	1,038	943
Industry average (HK\$)	764	730	721	621	625	746	726	835	903	725

	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993
Hotel and property performance										
The Peninsula Manila										
Ownership interest	40%	40%	40%	16%	16%	16%	16%	16%	16%	16%
Occupancy rate	59%	48%	54%	60%	51%	69%	71%	71%	54%	61%
Industry average	62%	56%	63%	67%	62%	76%	79%	66%	59%	61%
Average room rate (HK\$)	627	815	752	886	1,202	1,265	1,144	1,006	803	866
Industry average (HK\$)	576	685	698	817	1,081	1,152	1,032	971	910	907
The Kowloon Hotel										
Ownership interest	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Occupancy rate	92%	90%	91%	86%	84%	77%	90%	85%	84%	87%
Industry average	87%	85%	76%	85%	81%	79%	91%	88%	86%	82%
Average room rate (HK\$)	525	527	540	484	519	986	1,007	900	781	646
Industry average (HK\$)	590	591	584	568	602	1,053	1,085	977	830	686
Quail Lodge Resort (acquired February 1997)										
Ownership interest	100%	100%	100%	100%	100%	100%				
Occupancy rate	54%	58%	66%	64%	65%	71%				
Industry average	65%	61%	74%	n/a	n/a	n/a				
Average room rate (HK\$)	1,871	1,962	2,062	1,869	1,961	1,856				
Industry average (HK\$)	1,903	1,849	1,942	n/a	n/a	n/a				
The Repulse Bay apartments										
Ownership interest	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Occupancy rate	77%	89%	85%	76%	89%	95%	84%	87%	98%	97%
Average rent per available net square foot (HK\$)	29	33	31	31	42	43	38	37	32	26
Rental yield on valuation	4%	5%	4%	4%	6%	5%	4%	5%	4%	4%
Employee numbers (31 December)										
Hotels	4,561	4,529	4,374	4,283	4,241	3,960	3,968	3,921	3,546	3,792
Property	219	229	243	258	276	269	298	247	252	178
Other businesses	1,173	1,274	1,461	1,625	1,732	1,779	1,691	1,604	1,742	1,951
Total employees	5,953	6,032	6,078	6,166	6,249	6,008	5,957	5,772	5,540	5,921

Notes: Industry average refers to hotels of similar categories.
n/a: Data are not available