

(Continued into Bermuda with limited liability)

## Interim Report for the three months and six months ended 30 June 2003

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This interim report contains forward-looking statements that involve risks and uncertainties. These forward-looking statements are not historical facts, but rather are based on the current beliefs, assumptions, expectations, estimates and projections of the directors and management of Star Cruises Limited (the "Company") about the industry and markets in which the Company and its subsidiaries (the "Group") operate. These statements are not guarantees of future performance and are subject to risks, uncertainties and other factors, some of which are beyond the control of the Group, are difficult to predict and could cause actual result to differ materially from those expressed or forecast in the forward-looking statements. Factors that could cause actual result to differ materially from those reflected in the forward-looking statements include general economic and business conditions, changes in cruise industry competition, weather and other factors. Reliance should not be placed on these forward-looking statements, which reflect the view of the Company's directors and management as of the date of this report only. The Company undertakes no obligation to publicly revise these forward-looking statements to reflect events or circumstances that arise after the publication of this interim report.

## **Corporate Information**

#### **Board of Directors**

Tan Sri Lim Kok Thay

Chairman, President and Chief Executive Officer

Mr. Alan Howard Smith, J.P.

Deputy Chairman and Independent Non-executive

Director

Mr. Chong Chee Tut

Executive Director and Chief Operating Officer

Mr. William Ng Ko Seng

Executive Director and Executive Vice President

Mr. David Colin Sinclair Veitch

Executive Director, President and Chief Executive

Officer of Norwegian Cruise Line Limited

Mr. Tan Boon Seng

Independent Non-executive Director

Mr. Lim Lay Leng

Independent Non-executive Director

#### Secretary

Ms. Louisa Tam Suet Lin

#### **Assistant Secretary**

Mr. Tan Wooi Meng

A.S. & K. Services Ltd.

### **Registered Office**

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#### **Bermuda Principal Registrar**

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### Hong Kong Branch Registrar

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#### **Transfer Agent**

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#### **Auditors**

Messrs PricewaterhouseCoopers,

Certified Public Accountants

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Central, Hong Kong SAR

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### **Investor Relations**

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The Board of Directors (the "Directors") of Star Cruises Limited (the "Company") presents the unaudited consolidated accounts of the Company and its subsidiaries (collectively referred to as the "Group") for the three months and six months ended 30 June 2003, as follows:

## **Consolidated Profit and Loss Accounts**

			Three months ended 30 June		ns ended une
	Note	2003 US\$'000 unaudited	2002 US\$'000 unaudited	2003 US\$'000 unaudited	2002 US\$'000 unaudited
Turnover	2	368,696	389,756	780,658	757,798
Operating expenses (excluding depreciation and amortisation) Selling, general and administrative expenses		(266,318)	(234,227)	(545,720)	(471,407)
(excluding depreciation)		(62,536)	(61,253)	(125,642)	(118,092)
Depreciation and amortisation	3	(49,190)	(43,538)	(97,311)	(86,204)
		(378,044)	(339,018)	(768,673)	(675,703)
Operating (loss) / profit	2	(9,348)	50,738	11,985	82,095
Interest income		725	625	1,666	998
Financial costs		(23,266)	(24,622)	(47,638)	(49,221)
Other non-operating income / (expenses), net		259	(4,005)	(2,427)	(10,371)
		(22,282)	(28,002)	(48,399)	(58,594)
(Loss) / Profit before taxation		(31,630)	22,736	(36,414)	23,501
Taxation	4	(437)	(451)	(693)	(535)
Net (loss) / profit for the period		(32,067)	22,285	(37,107)	22,966
Basic (loss) / earnings per share after adjusting for the effect of rights issue (US cents)	5	(0.65)	0.51	(0.75)	0.53
Fully diluted earnings per share after adjusting for the effect of rights issue (US cents)	5	N/A	0.51	N/A	0.53
Operating data Passenger Cruise Days Capacity Days Occupancy as a percentage of		2,053,526 2,189,339	2,060,397 2,101,350	4,182,810 4,475,846	4,023,079 4,190,292
total capacity days		94%	98%	93%	96%



## **Consolidated Balance Sheet**

			As at
		30 June	31 December
		2003	2002
		US\$'000	US\$'000
	Note	unaudited	audited
Intangible assets		601,884	609,733
Fixed assets		3,605,261	3,558,448
Restricted cash		2,564	150
Other assets		20,782	17,902
CURRENT ASSETS			
Consumable inventories		41,572	40,302
Trade receivables	6	20,355	16,424
Prepaid expenses and others		50,514	48,018
Amounts due from related companies	9	15	_
Restricted cash		102,785	50,762
Cash and cash equivalents		230,719	416,958
		445,960	572,464
CURRENT LIABILITIES			
Trade creditors	7	85,656	108,774
Provisions, accruals and other liabilities	-	202,361	190,962
Current portion of long-term bank loans	8	347,458	340,187
Amounts due to related companies	9	_	133
Advance ticket sales	-	232,003	196,219
		867,478	836,275
Net current liabilities		(421,518)	(263,811)
Total assets less current liabilities		3,808,973	3,922,422
Financed by:			
Share capital		494,618	494,614
Reserves		1,286,248	1,324,916
Shareholders' funds		1,780,866	1,819,530
Long-term bank loans	8	2,019,472	2,093,838
Other long-term liabilities		8,439	8,876
Deferred taxation		196	178
		3,808,973	3,922,422

## **Consolidated Cash Flow Statements**

	Three mon	Three months ended		Six months ended	
	30 J	une	30 June		
	2003	2002	2003	2002	
	US\$'000	US\$'000	US\$'000	US\$'000	
	unaudited	unaudited	unaudited	unaudited	
OPERATING ACTIVITIES					
Cash generated from operations	75,168	130,938	126,673	198,436	
Interest paid	(16,430)	(16,996)	(50,123)	(42,555)	
Interest received	738	586	1,660	959	
Income tax paid	(726)	(887)	(954)	(1,182)	
Net cash inflow from operating activities	58,750	113,641	77,256	155,658	
INVESTING ACTIVITIES					
Purchase of fixed assets	(90,912)	(15,673)	(138,380)	(32,102)	
Proceeds from sale of fixed assets	14	13	35	86	
Net cash outflow from investing activities	(90,898)	(15,660)	(138,345)	(32,016)	
FINANCING ACTIVITIES					
Proceeds from long-term bank loans	36,194		36,194	450,000	
Principal repayments of long-term bank loans	(63,777)	(10,449)	(103,289)	(477,836)	
Proceeds from issuance of ordinary shares,					
net of issuance cost of approximately					
US\$3 million in 2002	_	77,329	_	77,329	
Proceeds from issuance of ordinary shares					
pursuant to the Pre-listing Employee Share					
Option Scheme	_	318	10	474	
Restricted cash	(2,351)	(3,425)	(54,437)	(3,195)	
Others, net	(3,387)	(667)	(3,734)	(10,523)	
Net cash inflow / (outflow)					
from financing activities	(33,321)	63,106	(125,256)	36,249	
Effect of exchange rate changes on cash and					
cash equivalents	(1,822)	2,714	106	2,694	
Net increase / (decrease) in cash and					
cash equivalents	(67,291)	163,801	(186,239)	162,585	
Cash and cash equivalents at the beginning	, ,		,		
of the period	298,010	170,359	416,958	171,575	
Cash and cash equivalents at the end					
of the period	230,719	334,160	230,719	334,160	



## **Consolidated Statement of Changes in Equity**

			A 1 122	Foreign		0 1 "		
	Share	Share	Additional paid-in	•	Unamortised share option	Cash flow hedge	Retained	
	capital	premium	capital	adjustments	expense	reserve	earnings	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Six months ended 30 June 2003								
unaudited								
At 1 January 2003	494,614	1,203,404	93,436	(25,842)	(3,912)	(44,570)	102,400	1,819,530
Exchange translation differences Cash flow hedge:	_	_	_	1,494	_	_	_	1,494
<ul> <li>Loss on financial instruments</li> <li>Transferred to profit</li> </ul>	_	_	_	_	_	(11,563)	_	(11,563)
and loss account	_	_	_	_	_	7,668	_	7,668
Net profits / (losses) not recognised in the profit and loss								
account	_	_	_	1,494	_	(3,895)	_	(2,401)
Net loss for the period Issue of ordinary	_	_	_	_	_	_	(37,107)	(37,107)
shares pursuant to the Pre-listing Employee Share Option Scheme	4	6	_	_	_	_	_	10
Amortisation of share option expense	_				834		_	834
At 30 June 2003	494,618	1,203,410	93,436	(24,348)	(3,078)	(48,465)	65,293	1,780,866

The net proceeds of approximately US\$227.6 million from the placement of shares and rights issue, both of which occurred in 2002, are being used for the acquisition or construction of vessel(s) and as general working capital.

As at 30 June 2003, the Group has applied approximately US\$127.6 million to fund the newbuilding programme and the acquisition of ships as well as for general working capital, of which US\$45.6 million was incurred in year 2002. As at 30 June 2003, the balance of unapplied proceeds of approximately US\$100.0 million was on deposit with banks.

# **Consolidated Statement of Changes in Equity**

	Share capital US\$'000	Share premium <i>US\$'000</i>	Additional paid-in capital US\$'000		Unamortised share option expense US\$'000	Cash flow hedge reserve US\$'000	Retained earnings US\$'000	Total <i>US\$'000</i>
Six months ended 30 June 2002								
unaudited								
At 1 January 2002	414,673	1,054,845	93,952	(26,189)	(6,450)	(8,059)	51,469	1,574,241
Exchange translation differences Cash flow hedge: - Loss on financial	_	_	_	882	-	_	_	882
instruments	_	_	_	_	_	(16,839)	_	(16,839)
<ul> <li>Transferred to profit and loss account</li> </ul>	_	_	_	_	_	3,925	_	3,925
Net profits / (losses) not recognised in the profit and loss account	_	_	_	882	_	(12,914)	_	(12,032)
Net profit for the period	_	_	_	_	_	_	22,966	22,966
Issue of ordinary shares pursuant to the Pre-listing Employee Share Option Scheme Issue of ordinary shares to an existing shareholder, net of issuance costs of approximately	148 ;	326	_	_	_	_	_	474
US\$3 million Amortisation of share	18,909	58,420	_	_	_	_	_	77,329
option expense					1,118			1,118
At 30 June 2002	433,730	1,113,591	93,952	(25,307)	(5,332)	(20,973)	74,435	1,664,096



### **Notes to the Accounts**

#### 1. PRINCIPAL ACCOUNTING POLICIES

The unaudited accounts of the Group have been prepared in compliance with the revised Statement of Standard Accounting Practice 25 "Interim Financial Reporting", and Appendix 16 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"). The accounting policies and methods of computation used in the preparation of these accounts are consistent with those used in the annual accounts for the year ended 31 December 2002.

Where necessary, comparative figures have been reclassified to conform with changes in presentation in the current financial period.

### 2. TURNOVER AND OPERATING PROFIT / (LOSS)

The Group is principally engaged in the operation of passenger cruise ships.

Turnover consists of revenues earned from cruise and cruise related activities and charter hire. Cruise and cruise related revenue comprises sales of passenger tickets, including, in some cases, air transportation to and from the cruise ship, and revenues from onboard services and other related services, including gaming, food and beverage. Charter hire revenue includes the lease of a catamaran to a third party customer.

The amounts of each significant category of revenue recognised by the Group were as follows:

	Cruise and cruise related activities			er Hire	Total	
	2003 US\$'000	2002 US\$'000	2003 <i>US\$'000</i>	2002 US\$'000	2003 <i>US\$'000</i>	2002 US\$'000
Three months ended 30 June						
unaudited						
Turnover	367,412	388,255	1,284	1,501	368,696	389,756
Operating (loss) / profit	(10,034)	49,930	686	808	(9,348)	50,738
Interest income Financial costs Other non-operating income /					725 (23,266)	625 (24,622)
(expenses), net					259	(4,005)
(Loss) / Profit before taxation Taxation					(31,630) (437)	22,736 (451)
Net (loss) / profit for the period					(32,067)	22,285
Six months ended 30 June						
unaudited						
Turnover	779,374	756,037	1,284	1,761	780,658	757,798
Operating profit / (loss)	12,059	81,543	(74)	552	11,985	82,095
Interest income Financial costs Other non-operating expenses, net					1,666 (47,638) (2,427)	998 (49,221) (10,371)
(Loss) / Profit before taxation Taxation					(36,414) (693)	23,501 (535)
Net (loss) / profit for the period					(37,107)	22,966

## 2. TURNOVER AND OPERATING PROFIT / (LOSS) (Continued)

The Group's turnover and operating profit / (loss) in its principal markets of North America and Asia Pacific are analysed as follows:

	TURNOVER				
Three months ended			s ended		
30 Ju	ıne	30 June			
2003	2002	2003	2002		
US\$'000	US\$'000	US\$'000	US\$'000		
unaudited	unaudited	unaudited	unaudited		
80,344	121,078	193,394	231,560		
259,271		527,163	479,402		
29,081	19,833	60,101	46,836		
368,696	389,756	780,658	757,798		
OPERATING PROFIT / (LOSS)					
Three mont		, ,	s ended		
		30 June			
2003	2002	2003	2002		
US\$'000		US\$'000	US\$'000		
unaudited	unaudited	unaudited	unaudited		
(14,985)	30,813	(1,843)	50,432		
6,765	20,433	16,079	32,961		
797	1,771	1,953	3,260		
(7,423)	53,017	16,189	86,653		
(1,925)	(2,279)	(4,204)	(4,558)		
(9,348)	50,738	11,985	82,095		
	30 Ju 2003 US\$'000 unaudited 80,344 259,271 29,081 368,696 Three mont 30 Ju 2003 US\$'000 unaudited (14,985) 6,765 797 (7,423) (1,925)	Three months ended	30 June 30 June 2003 2003 2003 US\$'000 US\$'000 US\$'000 Us\$'000 Us\$'000 unaudited unaudited unaudited 80,344 121,078 193,394 259,271 248,845 527,163 29,081 19,833 60,101 368,696 389,756 780,658 OPERATING PROFIT / (LOSS) Three months ended Six month 30 June 40 US\$'000 US\$'000 unaudited unaudited unaudited unaudited (14,985) 30,813 (1,843) 6,765 20,433 16,079 797 1,771 1,953 (7,423) 53,017 16,189 (1,925) (2,279) (4,204)		

Note: Substantially, all this turnover and operating profit arises in the United States of America.

### 3. DEPRECIATION AND AMORTISATION

Depreciation and amortisation of the Group consists of the following:

	Three mon	ths ended	Six months ended		
	30 Jı	une	30 J	une	
	2003	2002	2003	2002	
	US\$'000	US\$'000	US\$'000	US\$'000	
	unaudited	unaudited	unaudited	unaudited	
Depreciation of fixed assets	45,335	39,123	89,246	77,199	
Amortisation of software development costs	108	314	216	802	
Amortisation of goodwill	1,925	2,279	4,204	4,558	
Amortisation of trade names and trademarks	1,822	1,822	3,645	3,645	
Total depreciation and amortisation	49,190	43,538	97,311	86,204	
<ul> <li>relating to operating function</li> <li>relating to selling, general and</li> </ul>	46,411	40,284	91,660	79,794	
administrative function	2,779	3,254	5,651	6,410	



#### 4. TAXATION

		Three months ended 30 June		ns ended une
	2003	2002	2003	2002
	US\$'000	US\$'000	US\$'000	US\$'000
	unaudited	unaudited	unaudited	unaudited
Overseas taxation - Current taxation - Deferred taxation	419	451	675	535
	18		18	
	437	451	693	535

### 5. EARNINGS / (LOSS) PER SHARE

Earnings / (Loss) per share has been calculated as follows:

		Three mor 30 J		Six months ended 30 June		
	Note	2003 US\$'000 unaudited	2002 US\$'000 unaudited	2003 US\$'000 unaudited	2002 US\$'000 unaudited	
BASIC						
Net (loss) / profit		(32,067)	22,285	(37,107)	22,966	
Average outstanding ordinary shares in thousands after adjusting for the effect of rights issue		4,946,177	4,331,552	4,946,175	4,310,952	
Basic (loss) / earnings per share in US cents	(i)	(0.65)	0.51	(0.75)	0.53	
FULLY DILUTED						
Net (loss) / profit		(32,067)	22,285	(37,107)	22,966	
Average outstanding ordinary shares in thousands after adjusting for the effect of rights issue		4,946,177	4,331,552	4,946,175	4,310,952	
Effect of dilutive ordinary shares in thousands after adjusting for the effect of rights issue			15,333		13,795	
Average outstanding ordinary shares in thousands after adjusting for the effect of rights issue and assuming dilution		4,946,177	4,346,885	4,946,175	4,324,747	
Fully diluted earnings per share						
	(i) & (ii)	N/A	0.51	N/A	0.53	

### Notes:

- (i) In December 2002, the Company issued 607,420,455 rights shares of US\$0.10 each in the proportion of 7 rights shares for every 50 shares held. Accordingly, the Group retroactively restated its basic and diluted earnings per share for the three months and six months ended 30 June 2002 to reflect the effect of the rights issue.
- (ii) Diluted loss per share for the three months and six months ended 30 June 2003 are not shown as the share option outstanding during the periods has an anti-dilutive effect on the basic loss per share for the respective period.

#### 6. TRADE RECEIVABLES

	As	As at		
	30 June	31 December		
	2003	2002		
	US\$'000	US\$'000		
	unaudited	audited		
Trade receivables	24,714	20,156		
Less: Provisions	(4,359)	(3,732)		
	20,355	16,424		

At 30 June 2003 and 31 December 2002, the ageing analysis of the trade receivables were as follows:

	As	at
	30 June	31 December
	2003	2002
	US\$'000	US\$'000
	unaudited	audited
Current to 30 days	13,515	8,950
31 days to 60 days	3,615	2,287
61 days to 120 days	1,598	2,935
121 days to 180 days	2,748	1,922
181 days to 360 days	1,464	1,762
Over 360 days	1,774	2,300
	24,714	20,156

Credit terms generally range from payment in advance to 45 days credit terms.

### 7. TRADE CREDITORS

The ageing of trade creditors as at 30 June 2003 and 31 December 2002 were as follows:

As at		
30 June	31 December	
2003	2002	
US\$'000	US\$'000	
unaudited	audited	
79,645	98,351	
4,958	9,551	
462	638	
591	234	
85,656	108,774	
	30 June 2003 <i>US\$'000</i> <i>unaudited</i> 79,645 4,958 462 591	

Credit terms granted to the Group generally vary from no credit to 45 days credit.



#### 8. LONG-TERM BANK LOANS

Long-term bank loans consist of the following:

	As	at
	30 June	31 December
	2003	2002
	US\$'000	US\$'000
	unaudited	audited
US\$521.6 million syndicated term loan	382,293	399,680
US\$626.9 million syndicated term loan	585,128	606,025
US\$450 million term loan	450,000	450,000
US\$210 million M/S Norwegian Sky Loan	173,250	182,000
US\$623 million Fleet Loan	487,440	526,320
US\$225 million M/S Norwegian Sun Post-delivery Loan (note i)	215,625	225,000
US\$45 million term loan (note i)	37,000	45,000
€298 million secured term loan (note ii)	36,194	
Total liabilities	2,366,930	2,434,025
Less: Current portion	(347,458)	(340,187)
Long-term portion	2,019,472	2,093,838

All the above long-term loans are denominated in U.S. dollars.

(i) On 9 July 2003, Norwegian Sun Limited ("NSL"), an indirect wholly-owned subsidiary of the Company, as borrower signed an agreement with a syndicate of banks to provide up to US\$225 million ("US\$225 million term loan") to refinance the outstanding balance of US\$225 million M/S Norwegian Sun Post-delivery Loan. On 16 July 2003, the Group drewdown US\$225 million and fully repaid the outstanding balance of US\$225 million M/S Norwegian Sun Post-delivery Loan and the balance of US\$9.4 million was paid to the Group. Accordingly, the US\$225 million Norwegian Sun Post-delivery Loan has been classified as a long-term loan as at 30 June 2003. The US\$225 million term loan bears interest at rate which varies according to London Interbank Offer Rate ("LIBOR"), and is repayable in 16 equal half yearly installments with a balloon payment due in July 2011.

This US\$225 million term loan is secured by primarily a first priority mortgage over M/S Norwegian Sun, a debenture granted by NSL, a charge over shares of NSL and a guarantee from the Company. The guarantee contains certain undertakings requiring compliance with certain financial ratios.

On 16 July 2003, the Group also fully repaid the outstanding balance of US\$45 million term loan.

(ii) On 4 April 2003, Ship Holding LLC, an indirect wholly-owned subsidiary of the Company, as borrower entered into agreements with a bank syndicate to provide secured term loans of the equivalent amount in United States Dollars of up to €298 million (equivalent to approximately US\$343.8 million based on the exchange rate of US\$1.1521 to €1 as at 30 June 2003 on the undrawn amount) to part finance the completion of the Pride of America vessel (the "Vessel") acquired in 2002. During the quarter ended 30 June 2003, the Group drewdown €31 million (equivalent to approximately US\$36.2 million) to pay the shipyard.

The €298 million secured term loan bears interest at rate, which varies according to LIBOR, is repayable in 24 equal half yearly installments in US dollars commencing 6 months from the earlier of the redelivery date or 29 October 2004.

This facility is secured by primarily a guarantee given by the Company, mortgages over the Vessel, assignments of interests over building contract, the earnings and insurances of the Vessel and certain other assignments of interests in relation to the management of the Vessel. Part of this facility is also secured by a guarantee given by the Federal Republic of Germany acting through Hermes Kreditversicherungs-AG for up to €245 million and interest thereunder. The guarantee by the Company contains certain financial undertakings requiring compliance with certain financial ratios.

#### 9. SIGNIFICANT RELATED PARTY TRANSACTIONS AND BALANCES

Golden Hope Limited, a company incorporated in the Isle of Man acting as trustee of the Golden Hope Unit Trust, a private unit trust whose beneficiaries include various discretionary trusts established for the benefit of certain members of Tan Sri Lim Goh Tong's family, is a substantial shareholder of the Company.

Tan Sri Lim Kok Thay, the Chairman, President and Chief Executive Officer of the Group, is a son of Tan Sri Lim Goh Tong.

Kien Huat Development Sdn Bhd ("KHD") is a company in which a brother of Tan Sri Lim Kok Thay has a substantial interest

Genting Berhad ("GB"), a company in which Tan Sri Lim Kok Thay has a deemed interest and which is listed on the Kuala Lumpur Stock Exchange, controls Resorts World Bhd ("RWB"), a company also listed on the Kuala Lumpur Stock Exchange which in turn indirectly controls Resorts World Limited which is a substantial shareholder of the Company. GB indirectly controls Genting International PLC ("GIPLC"), a company listed on the Luxembourg Stock Exchange.

A description of certain significant related party transactions between the Group and these companies is set out below:

- (a) KHD, together with its related companies, is involved in carrying out improvements to the Group's berthing facilities and other infrastructure facilities. No amounts were charged to the Group in respect of these services for the three months and six months ended 30 June 2003. Amounts charged to the Group for the three months and six months ended 30 June 2002 were approximately US\$0.1 million and US\$0.2 million respectively.
- (b) GB and its related companies provide certain services to the Group, including treasury services, secretarial services, certain information technology support services and other support services. The Group also purchases air tickets from a subsidiary of RWB. Amounts charged to the Group in respect of these services totalled approximately US\$0.2 million each for the three months ended 30 June 2003 and 2002 and approximately US\$0.4 million each for the six months ended 30 June 2003 and 2002 respectively.
- (c) The Group provides certain administrative support services to GIPLC internationally and the amounts charged to GIPLC were approximately US\$- and US\$0.1 million for the three months ended 30 June 2003 and 2002 and US\$0.1 million and US\$0.2 million for the six months ended 30 June 2003 and 2002 respectively.

Amounts outstanding at the end of each fiscal period in respect of the above transactions are included in the balance sheets within amounts due from / (to) related companies.

#### 10. FINANCIAL INSTRUMENTS

- (i) The Group has several interest rate swaps to convert certain long-term borrowings from a floating rate obligation to a fixed rate obligation. The Group has effectively converted the interest rate of aggregate US\$430.4 million of these term loans to a fixed rate obligation and the notional amount reduces six-monthly in varying amounts over periods ranging from 6 to 10 years from the dates of the interest rate swap agreements. As at 30 June 2003, the estimated fair market value of the interest rate swaps was approximately US\$48.5 million, which was unfavourable to the Group. The changes in the fair value of the interest rate swaps are included as a separate component of reserves and are recognised in the profit and loss account as the underlying hedged items are recognised.
  - In July 2003, the Group entered into a series of 5.5% capped USD LIBOR-in-arrears interest rate swaps with a notional amount of approximately US\$90.8 million to limit its exposure to fluctuations in interest rate movements if rate moves beyond the cap level of 5.5%. The notional amount for each interest period will be reduced sixmonthly in varying amounts over 6 years from August 2003.
- (ii) The Group has various Singapore dollars forward contracts and the notional amount of these contracts was approximately U\$\$206.7 million. The notional amount reduces six-monthly in varying amounts over periods ranging from 5 to 11 years from the dates of the contracts. As at 30 June 2003, the estimated fair market value of these forward contracts was approximately U\$\$11.6 million, which was favourable to the Group. The changes in the fair value of these forward contracts are recognised as other income in the profit and loss account.
- (iii) The Group has a series of monthly forward contracts to buy US dollars for Hong Kong dollars. The notional amount of these contracts was approximately US\$60.7 million and reduces monthly in fixed amounts for a period of 3 years from December 2002. As at 30 June 2003, the estimated market value of these contracts was approximately US\$0.4 million, which was unfavourable to the Group. The changes in the fair value of these contracts were recognised as other expense in the profit and loss account.
- (iv) The Group entered into a series of bi-monthly forward contracts to hedge against the Euro denominated currency shipbuilding commitments on the completion of the Pride of America vessel in the 3 months ended 31 March 2003. These forward contracts amounted to approximately US\$160.7 million and matures bi-monthly up to April 2004.



#### 11. CAPITAL COMMITMENTS AND CONTINGENCIES

#### (i) Capital expenditure

The Group had the following commitments as at 30 June 2003 and 31 December 2002:

As	at
30 June	31 December
2003	2002
US\$'000	US\$'000
unaudited	audited

Contracted but not provided for

- Cruise ship under completion and other related costs

258,000 —

### (ii) Material litigation

Save as disclosed below, there were no material updates to the information disclosed in the Group's annual report for the year ended 31 December 2002 and the interim report for the three months ended 31 March 2003.

In connection with the tragic accident that occurred aboard the SS Norway on 25 May 2003, several personal injury and wrongful death claims have been filed against Norwegian Cruise Line Limited ("NCLL"). NCLL is defending these claims and has negotiated settlements with two claimants thus far. In the opinion of management, additional provision will be unnecessary to cover the outcome of the balance of these claims.

#### 12. SIGNIFICANT SUBSEQUENT EVENT

On 9 July 2003, NSL signed an agreement with a syndicate of banks to provide up to US\$225 million to refinance the outstanding balance of US\$225 million M/S Norwegian Sun Post-delivery Loan. On 16 July 2003, the Group drewdown US\$225 million and fully repaid the outstanding balance of US\$225 million M/S Norwegian Sun Post-delivery Loan and the balance of US\$9.4 million was paid to the Group.

### Interim Dividend

The Directors do not recommend the declaration of any interim dividend in respect of the six months ended 30 June 2003.

## **Management's Discussion and Analysis**

### Three months ended 30 June 2003 as compared with three months ended 30 June 2002

#### **Turnover**

The Group's revenue for the three months ended 30 June 2003 was US\$368.7 million, dropped 5.4% from US\$389.8 million for the three months ended 30 June 2002 due primarily to the weak passenger demand and booking cancellations resulting from the Iraq conflict and the outbreaks of the Severe Acute Respiratory Syndrome ("SARS"). The combined effects of the Iraq conflict on NCL Group (which consists of Norwegian Cruise Line and Orient Lines brands) and the SARS outbreak which decimated demand in the Asia Pacific segment reduced overall occupancy by 4% and net yield by 13.7% as compared with second quarter last year. Net yield is defined as net revenue per capacity day after deducting such costs as commissions, air tickets and other direct costs.

Star Cruises Asia Pacific operated with 10.1% less capacity days in the three months ended 30 June 2003 compared to the three months ended 30 June 2002 primarily because of reduced trading days due to ship relocations to non-SARS affected areas. Occupancy and net yield in second quarter was 15% and 32% lower respectively as compared with second quarter last year.

NCL Group recorded an increase in capacity days of 10.8% for the three months ended 30 June 2003 as compared to the three months ended 30 June 2002. The increase in capacity days was primarily due to the introduction into service of the purpose built "Freestyle Cruising" m.v. Norwegian Dawn in December 2002. Net yield decreased by 4.3% as compared with the same quarter of last year.

#### Cost and expenses

Total costs and expenses before interest and non-operating items for the three months ended 30 June 2003 amounted to US\$378.0 million as compared with US\$339.0 million for the three months ended 30 June 2002.

Ship operating expenses (excluding costs such as commissions, air tickets and other direct costs as they are already factored into the net yield) increased by 12.4% for the three months ended 30 June 2003 as compared with the same period in 2002. In large part, this was due to the 4.2% capacity expansion and the ship redeployment costs as a result of business decisions taken to mitigate the impact of SARS. Also in second quarter this year, the Group incurred US\$3.9 million net expenses in connection with SS Norway boiler accident.

Selling, general and administrative ("SG&A") expenses increased 7.2% as compared with the same period last year. In the second quarter, Star Cruises Asia Pacific spent about US\$0.7 million in streamlining the operations. In addition, heavy advertising and promotional expenses were also incurred to introduce at short notice the two megaships in Australia during their temporary deployment there. In the three months ended 30 June 2002, there was a net other expense of US\$2.9 million for M/S Leeward settlement expenses, net of amount received for the re-delivery of M/S Norwegian Star 1.

Depreciation and amortisation expenses increased US\$5.7 million from US\$43.5 million for the three months ended 30 June 2002 to US\$49.2 million for the three months ended 30 June 2003. The increase was primarily due to additional depreciation associated with the introduction of Norwegian Dawn in December 2002 and ship refurbishment and drydocking expenditure during the period.

#### Operating profit / (loss)

As a result of weak passenger demand resulting from the Iraq conflict and the outbreak of SARS, the Group suffered an operating loss of US\$9.3 million for the three months ended 30 June 2003. This compare to an operating profit of US\$50.7 million for the three months ended 30 June 2002.

### Non-operating income / (expense)

Non-operating expenses fell 20.4% to US\$22.3 million for the three months ended 30 June 2003 compared with US\$28.0 million for the three months ended 30 June 2003, the Group had a non-cash gain on forward contracts amounting to US\$1.4 million as compared to a non-cash loss on forward contracts of US\$2.8 million in the second quarter of 2002. The non-cash gain on forward contracts resulted primarily from the softening of the Singapore dollar against the US dollar during the quarter. Net interest expenses for the three months ended 30 June 2003 reduced compared with the same period last year as the Group benefited from lower interest rates despite higher average outstanding debts.

#### Profit / (Loss) before taxation

Loss before taxation for the three months ended 30 June 2003 was US\$31.6 million, as compared to profit before taxation of US\$22.7 million for the three months ended 30 June 2002.



## **Management's Discussion and Analysis** (Continued)

#### **Taxation**

The Group incurred taxation expenses of US\$0.4 million for the three months ended 30 June 2003 as compared with US\$0.5 million for the same period in 2002.

#### Net loss attributable to shareholders

The Group recorded a net loss attributable to shareholders of US\$32.1 million for the three months ended 30 June 2003.

#### Liquidity and capital resources

#### Sources and uses of funds

The majority of the cash and cash equivalents are held in U.S. dollars. For the three months ended 30 June 2003, cash and cash equivalents decreased to US\$230.7 million from US\$298.0 million as at 31 March 2003. The Group's business provided US\$58.8 million of net cash from operating activities for the three months ended 30 June 2003 as compared to US\$113.6 million for the three months ended 30 June 2002. The decrease in net cash generated from operating activities was primarily due to losses during the quarter.

During the three months ended 30 June 2003, the Group's capital expenditure was approximately US\$90.9 million. Approximately US\$61.9 million of the capital expenditure was related to capacity expansion and the remaining was mainly for the vessel refurbishments, drydocking and onboard assets.

The Group made scheduled principal repayments of US\$63.8 million in relation to its long-term bank loans during the three months ended 30 June 2003. The Group drewdown €31 million (equivalent to approximately US\$36.2 million) under the €298 million secured term loan agreements signed in April 2003 to pay the shipyard to complete the ship, Pride of America.

### Six months ended 30 June 2003 as compared with six months ended 30 June 2002

#### Turnover

The Group's revenue for the six months ended 30 June 2003 was US\$780.7 million, up 3.0% from US\$757.8 million for the six months ended 30 June 2002. During the first six months of 2003, capacity increased by 6.8%. Net revenue yield deteriorated 6.1% for the six months ended 30 June 2003 as compared with same period last year. The increase in the revenue was primarily due to the increased capacity partially offset by the weak passenger demand in the second quarter this year.

Star Cruises Asia Pacific operated with 2.9% less capacity days in the six months ended 30 June 2003 compared to the six months ended 30 June 2002. Net yield decreased 15.8% for the six months ended 30 June 2003 as compared with the same period a year ago.

NCL Group recorded an increase in capacity days of 11.1% for the six months ended 30 June 2003 as compared to the six months ended 30 June 2002. Net yield was only down by 0.5%.

#### Cost and expenses

Total costs and expenses before interest and non-operating items for the six months ended 30 June 2003 amounted to US\$768.7 million as compared with US\$675.7 million for the six months ended 30 June 2002.

The ship operating expenses increased 17% for the six months ended 30 June 2003 as compared with the same period in 2002. This increase was primarily due to higher fuel prices, the 6.8% capacity expansion as well as the ship relocation costs. Beside the ship operating expenses, there was also a US\$3.9 million net expense in connection with SS Norway boiler accident.

SG&A expenses increased 9.1% as compared with the same period last year. The increase in SG&A expenses for the six months ended 30 June 2003 was primarily due to the streamlining costs as well as the heavy advertising and promotional costs to introduce at short notice the two megaships in Australia. Included in the SG&A expenses for the six months ended 30 June 2002 was a net other expense of US\$2.9 million for M/S Leeward settlement expenses, net of amount received for the re-delivery of M/S Norwegian Star 1.

Depreciation and amortisation expenses increased US\$11.1 million from US\$86.2 million for the six months ended 30 June 2002 to US\$97.3 million for the six months ended 30 June 2003. The increase was primarily due to additional depreciation associated with the addition of ships and ship refurbishment and drydocking expenditure during the period.

#### **Operating profit**

As a result of weak passenger demand resulting from the Iraq conflict and the outbreak of SARS in the second quarter this year, the Group recorded an operating profit of only US\$12.0 million for the six months ended 30 June 2003 as compared to US\$82.1 million for the six months ended 30 June 2002.

### Management's Discussion and Analysis (Continued)

### Non-operating income / (expense)

Non-operating expenses fell 17.4% to US\$48.4 million for the six months ended 30 June 2003 from US\$58.6 million for the six months ended 30 June 2002. During the six months ended 30 June 2003, the Group had a non-cash gain on forward contracts amounted to US\$3.2 million as compared to a non-cash loss on forward contracts of US\$3.4 million in the same period last year. The non-cash gain on forward contracts resulted primarily from the softening of the Singapore dollar against the US dollar during the six months ended 30 June 2003. The Group also recorded losses on extinguishment of debts of approximately US\$5.9 million in the six months ended 30 June 2002. Net interest expenses for the six months ended 30 June 2003 reduced compared with same period last year as the Group benefited from the lower interest rates despite higher average outstanding debts.

#### Profit / (Loss) before taxation

Loss before taxation for the six months ended 30 June 2003 was US\$36.4 million, as compared to profit before taxation of US\$23.5 million for the six months ended 30 June 2002.

#### **Taxation**

The Group incurred taxation expenses of US\$0.7 million for the six months ended 30 June 2003 as compared with US\$0.5 million for the same period in 2002.

#### Net loss attributable to shareholders

The Group recorded a net loss attributable to shareholders of US\$37.1 million for the six months ended 30 June 2003.

#### Liquidity and capital resources

#### Sources and uses of funds

For the six months ended 30 June 2003, cash and cash equivalents decreased to US\$230.7 million from US\$417.0 million as at 31 December 2002. The Group's business provided US\$77.3 million of net cash from operating activities for the six months ended 30 June 2003 as compared to US\$155.7 million for the six months ended 30 June 2002. The decrease in net cash generated from operating activities was primarily due to losses during the six months ended 30 June 2003.

During the six months ended 30 June 2003, the Group's capital expenditure was approximately US\$138.3 million. Approximately US\$83.8 million of the capital expenditure was related to capacity expansion and the remaining was mainly for the vessel refurbishments, drydocking and onboard assets.

The Group made scheduled principal repayments of US\$103.3 million in relation to its long-term bank loans during the six months ended 30 June 2003. The Group drewdown €31 million (equivalent to approximately US\$36.2 million) under the €298 million secured term loan agreements signed in April 2003 to pay the shipyard to complete the ship, Pride of America. Restricted cash increased approximately US\$52.1 million due to amounts withheld by the previous credit card processor and was at approximately US\$102.8 million as at 30 June 2003.

#### **Prospects**

In Asia Pacific, with the SuperStar Leo's and SuperStar Virgo's return in late July 2003 to Hong Kong and Singapore respectively, following the abatement of SARS in these two hubs, the initial response in both markets have been very encouraging. The tremendous support of the respective local government and relevant authorities augurs well for a rapid return to normalcy for Star Cruises Asia Pacific business.

For NCL Group, the overall outlook for the remainder of the year is somewhat more optimistic than for the first half although a number of additional costs items related to the new Hawaii operation will begin to hit in the second half. There will also be the unexpected negative impact of the Norway withdrawal, currently estimated to be about US\$7 million reduced profits in the second half in addition to the US\$3.9 million non-recurring costs already booked in the first half. The summer season generally is going well, with good passage revenues and on board revenues on most of the ships throughout the third quarter. The fourth quarter is now booking well but a large portion of it was sold at discounted prices earlier in the year in an effort to catch up with the considerable shortfall in bookings resulting from the poor demand in the so-called Wave Period earlier in the year.

A bright spot in both second quarter and the first half is that NCL new ships continue to perform extremely well and compare favourably in both revenues and operating costs with the industry generally. The forward picture on these ships particularly continues to be encouraging.

Other than as disclosed above and elsewhere in this interim report, the Directors are not aware of any other material changes to the information in relation to the Group's performance and the material factors underlying its result and financial position published in the annual report for the year ended 31 December 2002 and the interim report for the three months ended 31 March 2003.



#### Interests of Directors

As at 30 June 2003, the interests and short positions of the Directors of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance, Hong Kong (the "SFO")) as recorded in the register required to be kept under section 352 of the SFO or as otherwise notified to the Company and The Stock Exchange of the Hong Kong Limited (the "Stock Exchange") pursuant to the Model Code for Securities Transactions by Directors of Listed Companies (the "Model Code") were as follows:

#### (A) Interests in the shares of the Company

		Percentage				
	Personal	Family	Corporate		of issued	
	interests	interests	interests	interests	Total	ordinary shares
Tan Sri Lim Kok Thay	6,971,100	4,213,875,453	1,757,361,480	4,187,372,745	4,220,846,553	85.336
		(1)	(2)	(3 and 4)	(5)	
Mr. Chong Chee Tut	426,360	_	_	_	426,360	0.009
Mr. William Ng Ko Seng	160,000	_	_	_	160,000	0.003
Mr. David Colin Sinclair Veitch	313,500	_	_	_	313,500	0.006

#### Notes:

- 1. Tan Sri Lim Kok Thay ("Tan Sri KT Lim") has a family interest in 4,213,875,453 ordinary shares (comprising (i) the same block of 1,730,858,772 ordinary shares directly held by Resorts World Limited ("RWL") and the same block of 2,456,513,973 ordinary shares directly or indirectly held by Golden Hope Limited ("Golden Hope") as trustee of Golden Hope Unit Trust ("GHUT") in which his children and his wife, Puan Sri Wong Hon Yee ("Puan Sri Wong") have deemed interests and (ii) the same block of 26,502,708 ordinary shares directly held by Goldsfine Investments Ltd. ("Goldsfine") in which Puan Sri Wong has a corporate interest).
- 2. Tan Sri KT Lim is also deemed to have a corporate interest in 1,757,361,480 ordinary shares (comprising (i) the same block of 1,730,858,772 ordinary shares directly held by RWL by virtue of his interest in a chain of corporations holding RWL (details of the percentage interests in such corporations are set out in the section headed "Interests of Substantial Shareholders") and (ii) the same block of 26,502,708 ordinary shares directly held by Goldsfine in which each of Tan Sri KT Lim and Puan Sri Wong holds 50% of the issued share capital of Goldsfine).
- 3. Tan Sri KT Lim as a beneficiary of various discretionary trusts, has a deemed interest in 4,187,372,745 ordinary shares (comprising the same block of 1,730,858,772 ordinary shares directly held by RWL and the same block of 2,456,513,973 ordinary shares directly or indirectly held by Golden Hope as trustee of GHUT). He is also deemed to have interest in the same block of 2,456,513,973 ordinary shares directly or indirectly held by Golden Hope as trustee of GHUT in his capacity as founder of a discretionary trust.
- 4. Out of the same block of 2,456,513,973 ordinary shares directly or indirectly held by Golden Hope as trustee of GHUT, 280,000,000 ordinary shares are pledged shares.
- 5. There is no duplication in arriving at the total interest.
- 6. All the above interests represent long positions in the shares of the Company and exclude those in the underlying shares through equity derivatives. Interests of the respective Directors set out in this subsection (A) need to be aggregated with their interests in the underlying shares through equity derivatives of the Company set out in subsection (B) below to give the total interests of the respective Directors in the Company pursuant to the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

### (B) Interests in the underlying shares of the Company through equity derivatives

Share options are granted to the Directors under The Star Cruises Employees Share Option Scheme adopted by the Company on 16 April 1997 prior to the listing of its ordinary shares on the Stock Exchange (the "Pre-listing Employee Share Option Scheme") and the share option scheme adopted by the Company on 23 August 2000 (as effected on 30 November 2000 and amended on 22 May 2002) (the "Post-listing Employee Share Option Scheme").

As at 30 June 2003, the Directors had personal interests in the following underlying shares of the Company held through share options granted under the Pre-listing Employee Share Option Scheme and the Post-listing Employee Share Option Scheme:

	Number of	Percentage of
	underlying	issued
	ordinary shares	ordinary shares
Tan Sri Lim Kok Thay	18,810,000	0.380
Mr. Chong Chee Tut	1,810,890	0.037
Mr. William Ng Ko Seng	1,439,250	0.029
Mr. David Colin Sinclair Veitch	3,420,000	0.069

### Interests of Directors (Continued)

### (B) Interests in the underlying shares of the Company through equity derivatives (continued)

Further details of share options granted to the Directors under the Pre-listing Employee Share Option Scheme and the Post-listing Employee Share Option Scheme are set out in the section headed "Share Options" below.

These interests in share options represent long positions in the underlying shares in respect of physically settled derivatives of the Company. Interests of the respective Directors set out in this subsection (B) need to be aggregated with their interests in the shares of the Company set out in subsection (A) above to give the total interests of the respective Directors in the Company pursuant to the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

Save as disclosed above and in the sections headed "Share Options" and "Interests of Substantial Shareholders" below:

- (a) as at 30 June 2003, none of the Directors or the Chief Executive of the Company had any interests or short positions in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code; and
- (b) at no time during the period was the Company or its fellow subsidiaries a party to any arrangement to enable the Directors of the Company to acquire benefits by means of the acquisition of shares, underlying shares or debentures in the Company or any other body corporate.

### **Share Options**

Details of the Company's Pre-listing Employee Share Option Scheme and the Post-listing Employee Share Option Scheme are set out in the published annual report of the Company for the year ended 31 December 2002. Share Options are granted to Directors of the Company and employees of the Group under the said schemes. Details of the movement in the share options granted under the Pre-listing Employee Share Option Scheme and the Post-listing Employee Share Option Scheme during the period and outstanding as at 30 June 2003 are as follows:

### (A) Pre-listing Employee Share Option Scheme

	Number of options outstanding at 1/1/2003	Number of shares acquired and exercise of options during the interim period	Number of options lapsed during the interim period	Number of options cancelled during the interim period	Number of options outstanding at 30/6/2003	Date granted	Exercise price per share	Exercisable Period
Tan Sri Lim Kok Thay	2,280,000	_	_	_	2,280,000	25/5/1998	US\$0.2686	21/8/1999 - 20/8/2005
(Director)	4,132,500	_	_	_	4,132,500	24/3/1999	US\$0.2686	24/3/2002 - 23/3/2009
	1,567,500	_	_	_	1,567,500	24/3/1999	US\$0.4298	24/3/2002 - 23/3/2009
	1,140,000	_	_	_	1,140,000	23/10/2000	US\$0.2686	23/10/2003 - 22/8/2010
	4,132,500	_	_	_	4,132,500	16/11/2000	US\$0.2686	24/3/2002 - 23/3/2009
	1,567,500	_	_	_	1,567,500	16/11/2000	US\$0.4298	24/3/2002 - 23/3/2009
	285,000				285,000	16/11/2000	US\$0.2686	23/10/2003 - 22/8/2010
	15,105,000				15,105,000			
Mr. Chong Chee Tut	126,540	_	_	_	126,540	25/5/1998	US\$0.2686	20/12/2000 -19/12/2005
(Director)	114,000	_	(42,750)	_	71,250	25/5/1998	US\$0.4298	23/6/2000 - 22/6/2007
,	387,600	_		_	387,600	24/3/1999	US\$0.2686	24/3/2002 - 23/3/2009
	85,500	_	_	_	85,500	24/3/1999	US\$0.4298	24/3/2002 - 23/3/2009
	547,200	_	_	_	547,200	23/10/2000	US\$0.2686	23/10/2003 - 22/8/2010
	22,800				22,800	23/10/2000	US\$0.4298	23/10/2003 - 22/8/2010
	1,283,640		(42,750)		1,240,890			



## **Share Options** (Continued)

#### (A) Pre-listing Employee Share Option Scheme (continued)

	Number of options outstanding at 1/1/2003	Number of shares acquired and exercise of options during the interim period	Number of options lapsed during the interim period	Number of options cancelled during the interim period	Number of options outstanding at 30/6/2003	Date granted	Exercise price per share	Exerci	sable Period
Mr. William Ng Ko Seng (Director)	156,750 28,500 114,000 433,200 22,800				156,750 28,500 114,000 433,200 22,800	25/5/1998 24/3/1999 24/3/1999 23/10/2000 23/10/2000		21/8/2000 - 24/3/2002 - 24/3/2002 - 23/10/2003 - 23/10/2003 -	23/3/2009 23/3/2009 22/8/2010
	755,250				755,250				
Mr. David Colin Sinclair Veitch (Director)	1,140,000				1,140,000	7/1/2000	US\$0.4298	7/1/2003 -	6/1/2010
All other employees	4,192,350	_	_	_	4,192,350	25/5/1998	US\$0.2686	21/8/1999 -	20/8/2005
	58,140	_	_	_	58,140	25/5/1998	US\$0.2686	20/12/2000 -	19/12/2005
	228,000	_	(85,500)	_	142,500	25/5/1998	US\$0.2686	11/3/2000 -	10/3/2007
	213,750	_	_	_	213,750	25/5/1998	US\$0.2686	6/1/2000 -	
	786,600	_	(188,100)	_	598,500	25/5/1998	US\$0.4298	23/6/2000 -	
	5,896,650	_	(2,225,850)	(51,300)	3,619,500	25/5/1998	US\$0.4298	6/1/2000 -	5/1/2007
	18,619,026	_	_	(476,977)	18,142,049	24/3/1999	US\$0.2686	24/3/2002 -	
	10,593,759	_	_	(293,378)	10,300,381	24/3/1999	US\$0.4298	24/3/2002 -	
	8,550	_	_	_	8,550	24/3/1999	US\$0.4298	24/3/2003 -	
	222,870	_	_	- (05.753)	222,870	24/3/1999	US\$0.4298	24/3/2003 -	23/3/2004
	1,400,661	_	_	(65,778)	1,334,883	30/6/1999	US\$0.2686	30/6/2002 -	
	2,900,274	_	_	(76,152)	2,824,122	30/6/1999	US\$0.4298	30/6/2002 -	
	17,100	_	_	_	17,100	30/6/1999	US\$0.4298	30/6/2003 -	
	2,680,026 3,595,389	_	_	(4,560)	2,680,026 3,590,829	23/10/2000 23/10/2000		23/10/2003 - 23/10/2003 -	
	51,413,145		(2,499,450)	(968,145)	47,945,550				
Grand Total	69,697,035		(2,542,200)	(968,145)	66,186,690				

The outstanding share options under the Pre-listing Employee Share Option Scheme vest over a period of 10 years following their original date of grant and generally became exercisable as to 20% and 30% of the amount granted 3 years and 4 years after the grant date and remaining options can be exercised annually in equal tranches over the remaining option period, subject to further terms and conditions set out in the relevant offer letters and provisions of the Pre-listing Employee Share Option Scheme.

### (B) Post-listing Employee Share Option Scheme

		Number of shares acquired	Number of	Number of					
	Number of options outstanding at 1/1/2003	and exercise of options during the interim period	options lapsed during the interim period	options cancelled during the interim period	Number of options outstanding at 30/6/2003	Date granted	Exercise price per share	Exercisable Period	
Tan Sri Lim Kok Thay (Director)	3,705,000	_	_	_	3,705,000	19/8/2002	HK\$3.0465	20/8/2004 - 19/8/2012	
Mr. Chong Chee Tut (Director)	570,000	_	_	_	570,000	19/8/2002	HK\$3.0465	20/8/2004 - 19/8/2012	
Mr. William Ng Ko Seng (Director)	684,000	_	_	_	684,000	19/8/2002	HK\$3.0465	20/8/2004 - 19/8/2012	
Mr. David Colin Sinclair Veitch (Director)	2,280,000	_	_	_	2,280,000	19/8/2002	HK\$3.0465	20/8/2004 - 19/8/2012	
All other employees	101,779,200		(11,987,822)	(399,000)	89,392,378	19/8/2002	HK\$3.0465	20/8/2004 - 19/8/2012	
Grand Total	109,018,200		(11,987,822)	(399,000)	96,631,378				

## **Share Options** (Continued)

### (B) Post-listing Employee Share Option Scheme (continued)

The outstanding share options under the Post-listing Employee Share Option Scheme vest in seven tranches over a period of ten years from the date of offer and becomes exercisable as to 30% and 20% of the amount granted commencing 20 August 2004 and 20 August 2005 (being 2 years and 3 years respectively after the date of offer) and the remaining options are exercisable annually in equal tranches of 10% commencing on 20 August of each of the following years from 2006 to 2010, subject to further terms and conditions set out in the relevant offer letters and provisions of the Post-listing Employee Share Option Scheme.

### Interests of Substantial Shareholders

As at 30 June 2003, the following persons (other than the Directors or the Chief Executive of the Company) had interests or short positions in the shares and underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO:

### (A) Interests in the shares of the Company

	Direct/		Percentage of issued			
Name of shareholder (Notes)	Personal interests	Family interests	Corporate interests	Other interests	Total	ordinary shares
Parkview Management Sdn Bhd (as trustee of a discretionary trust	_ ) (1)	_	1,730,858,772 <i>(9)</i>	1,730,858,772 (10)	1,730,858,772 (19)	34.99
Kien Huat Realty Sdn Bhd (2)	_	_	1,730,858,772 <i>(9)</i>	_	1,730,858,772	34.99
Genting Berhad (3)	_	_	1,730,858,772 <i>(9)</i>	_	1,730,858,772	34.99
Resorts World Bhd (4)	_	_	1,730,858,772 <i>(9)</i>	_	1,730,858,772	34.99
Sierra Springs Sdn Bhd (5)	_	_	1,730,858,772 <i>(9)</i>	_	1,730,858,772	34.99
Resorts World Limited (5)	1,730,858,772	_	_	_	1,730,858,772	34.99
GZ Trust Corporation (as trustee of various discretionary trusts) (6)	_	_	370,191,435 <i>(11)</i>	2,456,513,973 (12, 14 and 18)	2,456,513,973 (19)	49.66
Golden Hope Limited (as trustee of Golden Hope Unit Trust) (7)	_	_	370,191,435 <i>(11)</i>	2,456,513,973 (13 and 18)	2,456,513,973 <i>(19)</i>	49.66
Joondalup Limited (8)	370,191,435	_	_	_	370,191,435	7.48
Puan Sri Wong Hon Yee	_	4,220,846,553 (15(a))	26,502,708 (15(b))	280,000,000 <i>(18)</i>	4,220,846,553 <i>(19)</i>	85.34
Tan Sri Lim Goh Tong	10,446,000	2,461,820,973 (16(a))	_	4,187,372,745 (16(b) and 18)	4,203,125,745 <i>(19)</i>	84.98
Puan Sri Lee Kim Hua	5,307,000	4,197,818,745 <i>(17(a))</i>	_	2,456,513,973 (17(b) and 18)	4,203,125,745 <i>(19)</i>	84.98



### Interests of Substantial Shareholders (Continued)

### (A) Interests in the shares of the Company (continued)

#### Notes:

- Parkview Management Sdn Bhd ("Parkview") is a trustee of a discretionary trust (the "Discretionary Trust"), the beneficiaries of which include certain members of Tan Sri Lim Goh Tong's family (the "Lim Family"). As at 30 June 2003, Tan Sri Lim Kok Thay ("Tan Sri KT Lim") controlled 33.33% of the equity interest in Parkview.
- 2. Kien Huat Realty Sdn Bhd ("KHR") is a private company of which the Discretionary Trust, through Info-Text Sdn Bhd and Dataline Sdn Bhd (both of which were 100% held by Parkview as trustee of the Discretionary Trust) controlled an aggregate of 66.06% of its equity interest as at 30 June 2003.
- 3. Genting Berhad ("GB"), a company listed on the Kuala Lumpur Stock Exchange ("KLSE") in Malaysia of which KHR controlled 41.35% of its equity interest as at 30 June 2003.
- 4. Resorts World Bhd ("RWB"), a company listed on KLSE of which GB controlled 56.79% of its equity interest as at 30 June 2003.
- 5. Resorts World Limited ("RWL") is a wholly-owned subsidiary of Sierra Springs Sdn Bhd ("Sierra Springs") which is in turn a wholly-owned subsidiary of RWB.
- 6. GZ Trust Corporation ("GZ") is the trustee of various discretionary trusts (the "Various Discretionary Trusts") established for the benefit of certain members of the Lim Family. GZ as trustee of the Various Discretionary Trusts holds 100% of the units in Golden Hope Unit Trust ("GHUT"), a private unit trust.
- 7. Golden Hope Limited ("Golden Hope") is the trustee of GHUT.
- 8. Joondalup Limited ("Joondalup") is wholly-owned by Golden Hope as trustee of GHUT.
- 9. Each of Parkview as trustee of the Discretionary Trust, KHR, GB, RWB and Sierra Springs has a corporate interest in the same block of 1,730,858,772 ordinary shares held directly by RWL.
- 10. The interest in 1,730,858,772 ordinary shares is held by Parkview in its capacity as trustee of the Discretionary Trust and it relates to the same block of 1,730,858,772 ordinary shares held directly by RWL.
- 11. Each of GZ as trustee of the Various Discretionary Trusts and Golden Hope as trustee of GHUT has a corporate interest in the same block of 370,191,435 ordinary shares held directly by Joondalup.
- 12. GZ in its capacity as trustee of the Various Discretionary Trusts has a deemed interest in the same block of 2,456,513,973 ordinary shares held by Golden Hope as trustee of GHUT (out of which 2,086,322,538 ordinary shares are directly held by Golden Hope as trustee of GHUT and 370,191,435 ordinary shares are held indirectly through Joondalup).
- 13. The interest in 2,456,513,973 ordinary shares is held by Golden Hope in its capacity as trustee of GHUT (out of which 2,086,322,538 ordinary shares are directly held by Golden Hope as trustee of GHUT and 370,191,435 ordinary shares are held indirectly through Joondalup).
- 14. GZ as trustee of the Various Discretionary Trusts which holds 100% of the units in GHUT is deemed to have interest in the same block of 2,456,513,973 ordinary shares held directly or indirectly by Golden Hope as trustee of GHUT in its capacity as beneficiary of GHUT.
- 15. (a) Puan Sri Wong Hon Yee ("Puan Sri Wong") as the spouse of Tan Sri KT Lim, has a family interest in the same block of 4,220,846,553 ordinary shares in which Tan Sri KT Lim has a deemed interest. These interests do not include the deemed interests of Puan Sri Wong in the underlying shares of the Company through share options held personally by Tan Sri KT Lim and need to be aggregated with such interests set out in subsection (B) below to give the total interests of Puan Sri Wong pursuant to the SFO.
  - (b) Puan Sri Wong also has a corporate interest in 26,502,708 ordinary shares held directly by Goldsfine by holding 50% of its equity interest as at 30 June 2003.
- 16. (a) Tan Sri Lim Goh Tong ("Tan Sri GT Lim") as the spouse of Puan Sri Lee Kim Hua ("Puan Sri Lee"), has a family interest in 2,461,820,973 ordinary shares (comprising 5,307,000 ordinary shares held personally by Puan Sri Lee and the same block of 2,456,513,973 ordinary shares held directly or indirectly by Golden Hope as trustee of GHUT in which Puan Sri Lee has a deemed interest).
  - (b) Tan Sri GT Lim as founder of various discretionary trusts, has deemed interests in 4,187,372,745 ordinary shares (comprising the same block of 1,730,858,772 ordinary shares held directly by RWL and the same block of 2,456,513,973 ordinary shares held directly or indirectly by Golden Hope as trustee of GHUT).
- 17. (a) Puan Sri Lee as the spouse of Tan Sri GT Lim, has a family interest in 4,197,818,745 ordinary shares (comprising 10,446,000 ordinary shares held personally by Tan Sri GT Lim and the same block of 4,187,372,745 ordinary shares in which Tan Sri GT Lim has a deemed interest).
  - (b) Puan Sri Lee is also deemed to have interest in the same block of 2,456,513,973 ordinary shares held directly or indirectly by Golden Hope as trustee of GHUT in her capacity as founder of a discretionary trust.
- Out of the same block of 2,456,513,973 ordinary shares held directly or indirectly by Golden Hope as trustee of GHUT, 280,000,000
  ordinary shares are pledged shares.
- 19. There is no duplication in arriving at the total interest.
- 20. All these interests represent long positions in the shares of the Company and exclude those in the underlying shares through equity derivatives.

### Interests of Substantial Shareholders (Continued)

### (B) Interests in the underlying shares of the Company through equity derivatives

Number Percentage of underlying of issued ordinary shares ordinary shares

Puan Sri Wong Hon Yee 18,810,000 (Note) 0.380

Note:

Name of shareholder

Puan Sri Wong Hon Yee as the spouse of Tan Sri KT Lim, is deemed to have a family interest in 18,810,000 underlying ordinary shares of the Company by virtue of the share options granted to Tan Sri KT Lim under the Pre-listing Employee Share Option Scheme and the Post-listing Employee Share Option Scheme. These interests represent long positions in the underlying shares in respect of physically settled derivatives of the Company and need to be aggregated with her interests set out in subsection (A) above to give her total interests pursuant to the SFO.

Save as disclosed above and in the sections headed "Interests of Directors" and "Share Options" above, as at 30 June 2003, there were no other persons of the Company who had interests or short positions in the shares or underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO.

## **Practice Note 19 to the Listing Rules**

As at 30 June 2003, the Company was a party to five loan agreements for an aggregate principal amount of approximately US\$1.9 billion with terms ranging from 7 to 16 years from the dates of agreements. These agreements require the Lim Family and/or the Lim Family through its indirect shareholding in Resorts World Bhd to retain a direct or indirect ownership interest of 51% or more in the Company during the terms of these loans.

### Purchase, Sale or Redemption of Shares

Neither the Company nor any of its subsidiaries has purchased, redeemed or sold any of the Company's shares during the six months ended 30 June 2003, save for the issue of 39,500 new ordinary shares of US\$0.10 each at an aggregate price of US\$10,712 pursuant to the exercise of options granted under the Pre-listing Employee Share Option Scheme.

## Corporate Governance

In compliance with the Code of Best Practice stipulated in Appendix 14 of the Listing Rules (the "Code of Best Practice"), the Company has established an Audit Committee with written terms of reference with reference to "A Guide for The Formation of An Audit Committee" published by the Hong Kong Society of Accountants.

The Audit Committee provides an important link between the Board and the Company's auditors in matters coming within the scope of the Group audit. It also reviews the effectiveness of the external and internal audit and of internal controls and risk evaluation. The Audit Committee comprises the three Independent Non-executive Directors of the Company, namely, Mr. Alan Howard Smith, J.P., Mr. Tan Boon Seng and Mr. Lim Lay Leng. This interim report has been reviewed by the Audit Committee.

None of the Directors is aware of information that would reasonably indicate that the Company is not, or was not at any time during the six months ended 30 June 2003, in compliance with the Code of Best Practice, except that the Independent Non-executive Directors were not appointed for a specific term but are subject to retirement by rotation and re-election at the annual general meeting of the Company in accordance with the provisions of the Bye-laws of the Company.

On behalf of the Board

Tan Sri Lim Kok Thay

Chairman, President and Chief Executive Officer

Hong Kong, 19 August 2003