### **Corporate Governance Practices**

The Company is committed to maintaining high standards of corporate governance. The board of directors (the "Board") of the Company believes that sound and reasonable corporate governance practices are essential for the growth of the Group and for safeguarding and maximizing shareholders' interests. During the year under review, the Company has complied with the Code on Corporate Governance Practices (the "Code") as set out in Appendix 14 of the Rules Governing the Listing of Securities ("Listing Rules") on The Stock Exchange of Hong Kong Limited.

The objectives of the management structures within the Group, headed by the Board and led by the Chairman, are to deliver sustainable value to Shareholders.

The Chairman provides leadership to and oversees the effective functioning of the Board. With support of the Chief Executive Officer and the Company Secretary, the Chairman approves Board meeting agenda, and ensures Directors have proper briefing, and timely receive adequate and reliable information, on all Board matters.

The role of the Chairman is separate from that of the Chief Executive Officer, and difference persons hold the separate offices. Chief Executive Officer heads the management and focuses on the day-to-day operations of the Group.

### **Directors' Securities Transactions**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") as set out in Appendix 10 of the Listing Rules as a code of conduct regarding directors' securities transactions in 2004. All the members of the Board have confirmed, following specific enquiry by the Company that they have complied with the required standard as set out in the Model Code throughout the year ended 31 March 2006. The Model Code also applies to other specified senior management of the Group.

# 企業管治常規

本公司致力保持高水準之企業管治。本公司董事會 (「董事會」)相信,對本集團成長及對保障及提高股 東權益,完善及合理的企業管治常規實在不可或缺。 本公司於回顧年內一直遵守香港聯合交易所有限公 司證券上市規則「(上市規則)」附錄14所載之企業 管治常規守則(「守則」)。

本集團管理架構以主席領導的董事會為首,其目標 是持續不斷為股東創造價值。

主席負責領導董事會並監督董事會,使其得以有效 發揮功能。在行政總裁及公司秘書的支持下,主席批 准董事會議程,並確保妥善向董事作出簡報,且及時 就一切有關董事會的事宜向董事發放充足可靠的資 料。

主席與行政總裁的職務明確劃分,職務由不同人士 分別擔任。行政總裁負責領導管理層,專門負責本集 團的日常營運。

### 董事之證券交易

本公司已於二零零四年採納上市規則附錄10所載 之上市發行人董事進行證券交易的標準守則(「標 準守則」)作為董事進行證券交易之行為守則。本公 司經向所有董事作出具體查詢後,全體董事皆確認 於截至二零零六年三月三十一日止年度均遵守標準 守則所載之規定標準。標準守則亦適用於本集團之 特定高級管理層。

# **Board of Directors**

**Composition and Role** 

The Board comprises:

Executive Directors: Mr Lee Wan Keung Patrick *(Chairman)* Mr Lee Man Chun Raymond BBS Mr Lee Man Bun Mr Li King Wai Ross Mr Tan Siak Him Alexander

Non-executive Director: Professor Poon Chung Kwong GBS JP

Independent Non-executive Director: Mr Heng Kwoo Seng Mr Wong Kai Tung Tony Ms Law Kar Shui Elizabeth

The Board comprises of five executive directors (one of whom is the Chairman), one non-executive director and three independent non-executive directors. The three independent non-executive directors represent one-third of the Board. In addition, three of the independent non-executive directors possess appropriate legal, professional accounting qualifications and financial management expertise.

The principal focus of the Board is on the overall strategic development of the Group. The Board also monitors the financial performance and the internal controls of the Group's business operations.

The independent non-executive directors also serve the important function of ensuring and monitoring the basis for an effective corporate governance framework. The Board considers that each independent non-executive director is independent in character and judgment and that they all meet the specific independence criteria as required by the Listing Rules. The Company has received from each independent nonexecutive director an annual confirmation or confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The independent non-executive directors are explicitly identified in all of the Company's corporate communications.

#### 董事會

**架構及角色** 董事會包括:

執行董事: 李運強先生(主席) 李文俊先生<sub>銅紫荊星章</sub> 李文斌先生 李經緯先生 陳錫鑫先生

非執行董事: 潘宗光教授 GBS 太平坤士

獨立非執行董事: 邢詒春先生 王啟東先生 羅嘉穗小姐

董事會包括5位執行董事(其中1位為主席)、1位非 執行董事及3位獨立非執行董事。3位獨立非執行董 事佔董事會成員三分之一。此外、3位獨立非執行董 事分別具適當之法律、專業會計師資格及財務管理 經驗。

董事會主要著眼於本集團之整體策略及發展。董事 會亦監察本集團經營業務之財務表現及內部監控。

獨立非執行董事亦在確保及監察有效企業管治之架 構中擔當非常重要的角色。董事會相信每一位獨立 非執行董事均有其獨立性及判斷力,彼等均合乎上 市規則規定之特定獨立準則。本公司已接獲各獨立 非執行董事根據上市規則第3.13條規定所作出之年 度獨立性確認函。而獨立非執行董事均可在本公司 所有企業通訊內明確識別。

# Board of Directors (Continued)

#### Composition and Role (Continued)

The Chairman is primarily responsible for drawing up and approving the agenda for each board meeting in consultation with all directors. Notice of at least 14 days have been given to all directors for all regular board meetings and the directors can include matters for discussion in the agenda if necessary. Agenda and accompanying board papers in respect of regular board meetings are sent out in full to all directors within reasonable time before the meeting. Draft minutes of all board meetings are circulated to directors for comment within a reasonable time prior to confirmation.

Minutes of board meetings and meetings of board committees are kept by duly appointed secretaries of the respective meetings and all directors have access to board papers and related materials, and are provided with adequate information on a timely manner, which enable the Board to make an informed decision on matters placed before it.

During the year, full board meetings were held and the individual attendance of each director is set out below:

# 董事會 *(續)* 架構及角色 *(續)*

主席經徵詢全體董事,首要負責草擬及審批每次董 事會會議之議程。開會通知最少於常務會議14天前 發送予各董事,如需要,董事可要求在議程內加插討 論事項。召開常務會議時,一套完整議程連同開會文 件會在開會前之合理時間內發送予各董事。草擬的 會議紀錄亦會於合理時間內送交各董事省閲,方予 確認。

董事會及董事委員會之會議紀錄由相關會議所委任 之秘書保存,所有董事均有權查閱董事會文件及相 關資料及適時地獲提供足夠資料,使董事會可於決 策事項前作出有根據的判斷。

年內,已召開全體董事會,各董事出席情況詳列如 下:

		Number of board meetings attended 出席董事會
Name of director	董事姓名	會議次數
Mr Lee Wan Keung Patrick	李運強先生	4/5
Mr Lee Man Chun Raymond BBS	李文俊先生銅紫荊星章	5/5
Mr Lee Man Bun	李文斌先生	3/5
Mr Li King Wai Ross	李經緯先生	4/4
Mr Tan Siak Him Alexander	陳錫鑫先生	2/5
Prof Poon Chung Kwong GBS JP	潘宗光教授 GBS 太平坤士	1/5
Mr Heng Kwoo Seng	邢詒春先生	3/5
Mr Wong Kai Tung Tony	王啟東先生	3/5
Ms Law Kar Shui Elizabeth	羅嘉穗小姐	0/5



# Audit Committee

The Audit Committee was established in 2003 and its current members include:

Mr Heng Kwoo Seng (*Chairman*) Mr Wong Kai Tung Tony Ms Law Kar Shui Elizabeth

The Board considers that each Audit Committee member has broad commercial experience and there is a suitable mix of expertise in legal, business and accounting on the Audit Committee. The composition and members of the Audit Committee complies with the requirements under Rule 3.21 of the Listing Rules. The written terms of reference which describe the authority and duties of the Audit Committee were adopted in 2003 to conform to the provisions of the Code, a copy of which is posted on the Company's website.

The Audit Committee meets regularly to review the Group's financial reporting and other information to shareholders, the system of internal controls, risk management and the effectiveness and objectively of the audit process. The Audit Committee also provides an important link between the Board and the Company's auditors in matters coming within the scope of its terms of reference and keeps under review the independence and objectivity of the auditors.

The Audit Committee has reviewed with the management the accounting principles and practices adopted by the Group and discussed internal controls and financial reporting matters including a review of the accounts for the year ended 31 March 2006.

During the year, three Audit Committee meetings were held and the individual attendance of each member is set out below:

#### **審核委員會** 率技委号会社2002年成立,共正

審核委員會於2003年成立,其現時成員包括:

邢詒春先生(*主席)* 王啟東先生 羅嘉穗小姐

董事會認為各審核委員會成員均具備廣泛營商經驗,審核委員會當中兼備合適之法律、商業及會計專業。審核委員會之架構及成員符合上市規則第3.21 條之規定。為符合守則條文,描述審核委員會權限及 職責之職權範圍已於二零零三年被採納,職權範圍 全文已刊載於本公司網頁內。

審核委員會定期開會以檢討本集團之財務匯報及給 予股東之其他資料、內部監控系統、風險管理及審核 過程之有效性及效能。審核委員會並為董事會及公 司核數師之間之重要橋樑,在其職權範圍內持續檢 討核數師之獨立性及效能。

審核委員會已與管理層檢討本集團所採納之會計原 則及慣例,並已就內部監控及財務匯報等事項進行 討論,其中包括審閱截止二零零六年三月三十一日 之年度的會計賬目。

年內·共召開3次審核委員會會議·個別成員的出席 情況詳列如下:

Name of member	成員姓名	Number of attendance 出席次數
Mr Heng Kwoo Seng	邢詒春先生	3/3
Mr Wong Kai Tung Tony	王啟東先生	3/3
Ms Law Kar Shui Elizabeth	羅嘉穗小姐	3/3

# **Remuneration Committee**

The Remuneration Committee was established in 2005 and the current members include:

Mr Heng Kwoo Seng (*Chairman*) Mr Wong Kai Tung Tony Ms Law Kar Shui Elizabeth

All members of the Remuneration Committee are independent non-executive directors. The Remuneration Committee advises the Board on the Group's overall policy and structure for the remuneration of directors and senior management. The Remuneration Committee ensures that no director or any of his associate is involved in deciding his own remuneration. The terms of reference of the Remuneration Committee were adopted in 2005 to conform to the provisions of the Code, a copy of which is posted on the Company's website.

In determining the emolument payable to directors, the Remuneration Committee takes into consideration factors such as salaries paid by comparable companies, time commitment and responsibilities of the directors, employment conditions elsewhere in the Group and the desirability of performance-based remuneration.

The Remuneration Committee meets regularly to determine the policy for the remuneration of directors and assess performance of executive directors and certain senior management. As the Remuneration Committee was established in September 2005, only one Remuneration Committee meeting was held during the year and all members have attended in the first meeting.

# **Auditors' Remuneration**

For the year ended 31 March 2006, the auditors of the Company only provided audit services to the Company.

# **Internal Controls**

The Board has overall responsibility for the system of internal controls of the Group and for reviewing its effectiveness. The Board is committed to implementing an effective and sound internal controls system to safeguard the interest of shareholders and the Group's assets. The Board has delegated to executive management the implementation of the system of internal controls and reviewing of all relevant financial, operational, compliance controls and risk management function within an established framework.

### 薪酬委員會

薪酬委員會於二零零五年成立,現時成員包括:

邢詒春先生(*主席)* 王啟東先生 羅嘉穗小姐

所有薪酬委員會成員均為獨立非執行董事。薪酬委員會為本集團董事及高級管理層之薪酬之整體政策 及架構向董事會作出建議。薪酬委員會確保概無董 事或其任何聯繫人參與釐定其本身之薪酬。為符合 守則條文,薪酬委員會的職權範圍已於二零零五年 被採納,並已刊載於本公司網頁內。

在釐定應付予董事之酬金時,薪酬委員會乃考慮各 項因素,包括同業薪金水平,董事所奉獻之時間及其 職責,集團內部的僱傭情況及與表現掛鈎之酬金。

薪酬委員會定期開會以釐定董事之酬金政策及評估 執行董事及若干高級管理層之表現。由於薪酬委員 會於二零零五年九月才成立,年內只召開會議一次, 所有成員均有出席首次會議。

#### 核數師薪酬

截止二零零六年三月三十一日止年度,本公司的核 數師只向本公司提供核數服務。

#### 內部監控

董事會全面負責本集團之內部監控系統及檢討其是 否有效。董事會致力實行有效及完善之內部監控系 統以保障股東利益及本集團資產。董事會已指派執 行管理層在設定之範疇內實行內部監控系統及檢討 所有相關財政、營運、遵守法則監控及風險管理 功能。

# **Directors' Responsibility Statement**

The directors are responsible for the preparation of accounts for each financial period which give a true and fair view of the state of affairs of the Group and of the results and cash flow for that period. In preparing the accounts for the year ended 31 March 2006, the directors have selected suitable accounting policies and applied them consistently; adopted appropriate Hong Kong Financial Reporting Standards and Hong Kong Accounting Standards; made adjustments and estimates that are prudent and reasonable; and have prepared the accounts on the going concern basis. The directors are also responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Group.

### **Investor Relations and Communication**

The Board is committed to providing clear and full information about the Group's performance to shareholders through the publication of interim results and annual results in a timely manner. In addition to dispatching circulars, notices and financial reports to shareholders, additional information is also available to shareholders on the website of the Company.

The annual general meeting provides a useful forum for shareholders to raise comments and exchange views with the Board. Shareholders are encouraged to attend annual general meetings for which the Company gives at least 21 days' notice. The Chairman and Directors and external auditors are available to answer questions on the Company's businesses at the meeting.

Separate resolutions are proposed at the general meetings on each substantially separate issue, including the election of individual directors. In addition, procedures for demanding a poll are included in the circular to shareholders dispatched together with the annual report.

### 董事的職責

董事須負責編制各財政期間能真實與公正地反映本 集團之財政狀況及該期間之業績及現金流量之賬 目。在編制截止二零零六年三月三十一日止年度之 賬目時,董事已貫徹採用合適之會計政策,採納合適 的香港財務報告準則及香港會計準則,作出審慎及 合理的調整及評估,及在持續進行有關業務之基準 而編製。董事並須負責保存適當之會計紀錄,以能合 理準確地披露本集團任何時候之財務狀況。

#### 與投資者交流及溝通

董事會致力透過刊發中期業績及年度業績,適時地 將本集團之表現清晰及全面地提供予股東。除發送 通函、通告及財務報告予股東,股東亦可透過本公司 網頁獲取額外資訊。

股東週年大會提供一個良好的平台讓股東向董事會 發表及交流意見。本公司發出不少於21天之通告以 鼓勵股東出席股東週年大會。主席、董事及外聘核數 師均會列席會議以便回答本公司業務上之提問。

各重大獨立事項(包括個別董事之選任)均會於股 東週年大會上單獨提呈決議案。此外,載有投票表決 程序之通函與年報會一併寄發予股東。