

# 2006 Performance highlights

## Operating income

▲ 26%

**\$8,620m**

2005: \$6,861m

## Profit before taxation

▲ 19%

**\$3,178m**

2005: \$2,681m

## Total assets

▲ 24%

**\$266bn**

2005: \$215bn

## Normalised earnings per share

▲ 11%

**170.7 cents**

2005: 153.7 cents

## Normalised return on ordinary shareholders' equity

**16.9%**

2005: 18.0%

## Dividends per share

▲ 11%

**71.04 cents**

2005: 64.00 cents

## Employees

**59,205**

2005: 43,899

## Countries and territories

**56**

2005: 56

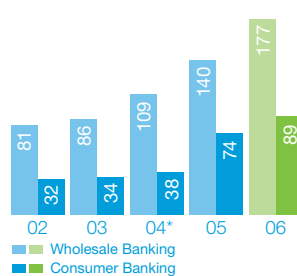
## Nationalities

**105**

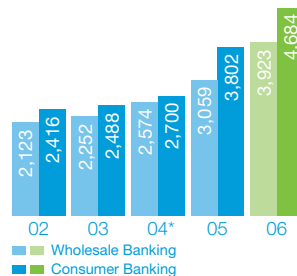
2005: 89

## Five-year review

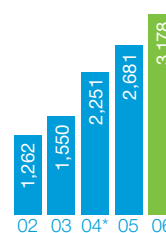
**Total assets**  
\$ billion



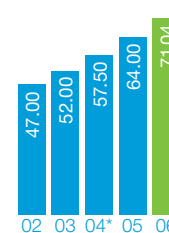
**Operating income**  
\$ million



**Profit before taxation**  
\$ million



**Dividends per share**  
cents



Throughout this document unless another currency is specified the word 'dollar' or symbol '\$' means United States dollar and the word 'cents' or symbol 'c' means one-hundredth of one United States dollar.

\* Figures for 2004 have been restated under IFRS, excluding IAS32 and IAS39.