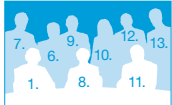


Board of Directors



1. E Mervyn Davies CBE Chairman

Appointed to the Board on 16 December 1997. He was appointed as Chairman on 20 November 2006. Immediately prior to this he had been Group Chief Executive since 28 November 2001. Before his appointment as Group Chief Executive he was the executive director with responsibility for Hong Kong, China and North East Asia and for Group-wide Technology and Operations. He is a non-executive director of Tesco PLC, Tottenham Hotspur plc and Fleming Family & Partners Limited. He is also Chairman of the Appeal Fundraising Board of Breakthrough Breast Cancer and a Trustee of the Sir Kyffin Williams Trust. Age 54.

2. Peter Sands* Group Chief Executive

Appointed to the Board on 14 May 2002. He was appointed as Group Chief Executive on 20 November 2006. Immediately prior to this he had been Group Finance Director since his appointment to the Board and was responsible for Finance, Risk, Strategy and Technology and Operations. Before his appointment to the Standard Chartered PLC Board he was a director with worldwide consultants McKinsey & Co. He had been with McKinsey since 1988, where he worked extensively in the banking and technology sectors in a wide range of international markets. Age 45.

3. Mike DeNoma*

Appointed to the Board on 12 May 2000. He is Group Executive Director with responsibility for the Group's Consumer Banking business worldwide and leads the Group's Strategy function. He joined Standard Chartered in July 1999 with responsibility for Consumer Banking in Asia. He is a member of the Asia Pacific Regional Advisory Board of MasterCard International, a member of the board of Singapore Management University and a director of the International Centre for Missing and Exploited Children. He is based in Singapore. Age 50.

4. Richard Meddings*

Appointed to the Board on 16 November 2002. He was appointed as Group Finance Director on 20 November 2006 and is responsible for Finance, Corporate Treasury and Corporate Development. Immediately prior to this he was Group Executive Director responsible for growth and governance across Africa, the Middle East, Pakistan, the United Kingdom, Europe and the Americas and before that was responsible for Risk, Special Assets Management and Legal & Compliance. He is a non-executive director of the Indo British Partnership Network. Before his appointment to the Standard Chartered PLC Board he was Chief Operating Officer, Barclays Private Clients at Barclays PLC and before that Group Financial Controller at Barclays PLC. Prior to Barclays he was Group Finance Director of Woolwich PLC. Age 48.

5. Kai Nargolwala*

Appointed to the Board on 7 May 1999. He is Group Executive Director with responsibility for governance in Asia and for the Group's Risk and Special Assets Management functions. He joined Standard Chartered in 1998 as Group Head of Sales. He is a non-executive director of Singapore Telecommunications Ltd and of Tate & Lyle PLC and is on the Visa International Asia Pacific Regional Board. He is based in Singapore. Age 56.

6. Sir CK Chow†

Appointed to the Board on 24 February 1997. He is Chief Executive Officer of MTR Corporation Limited of Hong Kong and is non-executive Chairman of Standard Chartered Bank (Hong Kong) Limited. He is a member of the Hong Kong Tourism Board, the Council of the Chinese University of Hong Kong and the Council of the Hong Kong Institute of Certified Public Accountants. Previously he was Chief Executive Officer of GKN plc and Brambles Industries plc. He is based in Hong Kong. Age 56.

7. Jamie Dundas†

Appointed to the Board on 15 March 2004. He is Chairman of Xchange Limited and a non-executive director of Drax Group plc. He is also Chairman of Macmillan Cancer Support. Previously he was Chief Executive Officer of the UK property company MEPC and Finance Director of the Airport Authority Hong Kong. Age 56.

8. Val Gooding CBE†

Appointed to the Board on 1 January 2005. She is Chief Executive Officer of BUPA and a non-executive director of J Sainsbury plc and of The Lawn Tennis Association. She is also a Trustee of the British Museum. Previously she was Director, Asia Pacific with British Airways. Age 56.

9. Rudy Markham† Senior Independent Director

Appointed to the Board on 19 February 2001. He is Chief Financial Officer of Unilever and a non-executive director of Legal and General Group Plc. Age 60.

10. Ruth Markland†

Appointed to the Board on 3 November 2003. She is Chairman of the Board of Trustees of the WRVS and a non-executive director of The Sage Group plc. Previously she was Managing Partner Asia for the international law firm Freshfields Bruckhaus Deringer. Age 54.

11. Paul Skinner†

Appointed to the Board on 3 November 2003. He is Chairman of Rio Tinto plc and is a non-executive director of the Tetra Laval Group and L'Air Liquide SA. He is also a member of the board of INSEAD and of the Defence Management Board of the UK Ministry of Defence. Previously he was a director of The 'Shell' Transport and Trading Company plc and Group Managing Director of the Royal Dutch/Shell Group of companies where he was CEO of its global Oil Products business. Age 62.

12. Oliver Stocken†

Appointed to the Board on 1 June 2004. He is Chairman of Home Retail Group, Deputy Chairman of 3i plc and Chairman of Oval Limited, Rutland plc and Stanhope Group Holdings Limited. Previously he was Group Finance Director of Barclays PLC. Age 65.

13. Lord Turner†

Appointed to the Board on 1 August 2006. He is a non-executive director of United Business Media plc, Siemens Holdings plc and Paternoster UK Limited and is a member of the Board of Trustees of WWF-UK and Save the Children Fund. Previously he was Director General of the CBI and Vice Chairman of Merrill Lynch Europe Limited. Age 51.

Board Committees

Audit and Risk Committee

Rudy Markham (chairman)
Jamie Dundas
Ruth Markland
Lord Turner

Board Nomination Committee

Mervyn Davies (chairman)
Jamie Dundas
Rudy Markham
Ruth Markland

Board Remuneration Committee

Ruth Markland (chairman)
Val Gooding
Paul Skinner
Oliver Stocken
Lord Turner

Corporate Responsibility and Community Committee

Mervyn Davies (chairman)
Peter Sands
Jamie Dundas
Val Gooding

* Also a director of Standard Chartered Bank.

† Independent non-executive director.