企業管治報告書

The Company together with its subsidiaries (the "Group") is committed to maintaining high standards of corporate governance so as to ensure better transparency and protection of shareholders' interest in general. The board of directors (the "Directors" or "Board") works hard to ensure effective self-regulatory practices, to maintain sound internal control system and to absorb high calibre members to the Board.

本公司連同其附屬公司(「本集團」) 鋭意維持高度企業管治,以確保運作更具透明度及全面保障股東利益。董事會(「董事」或「董事會」) 致力確保制訂有效之自我監管常規,維持良好之內部監控制度及吸納卓越之成員加入董事會。

CODE ON CORPORATE GOVERNANCE PRACTICES

企業管治常規守則

The Company has adopted the code provisions and certain recommended best practices set out in the Code on Corporate Governance Practices (the "Code") under Appendix 14 to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") issued by The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

本公司已採納香港聯合交易所有限公司(「聯交所」)頒布之聯交所證券上市規則(「上市規則」)附錄十四《企業管治常規守則》(「守則」)所載之守則條文及若干建議最佳常規。

This Corporate Governance Report describes how the Company has applied the principles in the Code throughout the year ended 31st December, 2006 (the "Year").

本企業管治報告書概述本公司於截至二零零六年十二月三十一日止年度(「本年度」)如何應用守則原則。

The Company has applied the principles of the Code and complied with the code provisions and certain recommended best practices throughout the Year except that:

除以下情況外,本公司於本年度一直應用守則 原則,並遵守守則條文及若干建議最佳常規:

- the Non-executive Directors have not been appointed for any specific terms. However, they are subject to retirement by rotation and re-election at the Company's annual general meeting in accordance with the Company's Articles of Association.
- 非執行董事並非按任何特定任期委任。然而,彼等須根據本公司之組織章程細則於本公司之股東週年大會上輪席告退及膺選連任。
- 2. the Directors have not been required by the Company's Articles of Association to retire by rotation at least once every three years. However, in accordance with the Company's Articles of Association, one-third of the Directors for the time being, or, if their number is not three or a multiple of three, then the number nearest one-third, shall retire from office by rotation at each annual general meeting. It is proposed to put forward to shareholders for passing a special resolution at the forthcoming annual general meeting of the Company to amend the relevant provision in the Company's Articles of Association such that every Director shall be subject to retirement by rotation at least once every three years.
- 2. 本公司之組織章程細則並無規定董事最少每三年輪席告退一次。然而,根據本公司之組織章程細則,按當時出任董事人數三分之一之董事,(或倘彼等之人數並非三或三之倍數,則以最接近三分之一之人數)須於每屆股東週年大會上輪席告退。茲建議於本公司應屆股東週年大會提呈一項特別決議案供股東批准,以修訂本公司組織章程細則之相關條文,致使每位董事最少每三年輪席告退一次。

MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted a code of conduct regarding securities transactions by directors on terms no less exacting than the required standard set out in the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") contained in Appendix 10 to the Listing Rules. Having made specific enquiry of all Directors, all Directors confirmed that they have complied with the required standard set out in the Model Code and the code of conduct regarding securities transactions by directors adopted by the Company during the Year.

In addition, the Company has established written guidelines on terms no less exacting than the Model Code for relevant employees of the Company who are likely to be in possession of unpublished price-sensitive information in respect of their dealings in the securities of the Company.

BOARD OF DIRECTORS

The Board is directing and supervising the Company's affairs in a responsible and effective manner. Each Director has a duty to act in good faith for the best interest of the Company. The Directors are aware of their collective and individual responsibilities to all shareholders for the manner in which the affairs of the Company are managed, controlled and operated. They devote sufficient time and attention to the Company's affairs.

The Board currently comprises two Executive Directors and three Independent Non-executive Directors (the "INEDs") which represent more than one-third of the Board. The Directors' biographies are available on the Company's website. There is no relationship among members of the Board and in particular, between the chairman and the chief executive officer. The INEDs are highly experienced professionals and businessmen with a broad range of expertise and experience in areas such as accounting, finance and business and one of them has appropriate professional qualification as required by the Stock Exchange. They participate in Board meetings to bring independent opinion and judgement on Company's strategy, performance and standards of conduct; take the lead where potential conflicts of interests arise; serve on Board committees; ensure that the Board maintains high standards of financial and other mandatory reporting; and provide adequate checks and balance to safeguard the interests of shareholders in general and the Company as a whole.

證券交易之標準守則

本公司已就董事進行證券交易採納了一套不遜 於上市規則附錄十《上市發行人董事進行證券 交易的標準守則》(「標準守則」) 規定標準的操 守準則。本公司向全體董事作出具體查詢後,所 有董事確認彼等於年內一直遵守標準守則以及 本公司就董事進行證券交易所採納之操守準則 所載之所須標準。

再者,本公司亦已就可能擁有未公佈的股價敏 感資料之相關僱員,制訂不遜於標準守則之書 面指引,作為彼等進行本公司證券交易之指引。

董事會

董事會以負責及有效之方法領導及監督本公司 事務。每位董事應以本公司之最佳利益為前題, 以誠信態度履行職責。董事知悉彼等在管理、控 制及經營本公司事務上,共同及個別向全體股 東負責。彼等付出足夠時間及能力處理本公司 事務。

董事會目前由兩位執行董事及三位獨立非執行董事組成。獨立非執行董事之人數超過董事會成員總數之三分之一。董事簡歷可於本公司網頁瀏覽。董事會成員之間,尤其是主席與行政總裁之間,並無關係。獨立非執行董事為極富經驗之專業人士及商界人士,在會計、金融及商界具備豐富專業知識及經驗,其中一人更具備聯交所規定之相關專業資格。彼等參與董事會會議,對本公司之策略、表現及守則標準作出獨立意見及判斷;在有潛在利益衝突時發揮領導作用;出任董事委員會;確保董事會維持高水平之財務及其他強制申報準則;以及提供足夠審查及平衡保障全體股東利益與本公司整體利益。

企業管治報告書

BOARD OF DIRECTORS (cont'd)

The Company has received, from each INED, an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Company considers that all of INEDs are independent.

Throughout their period in office, the Directors were informed of the Group's business, the competitive and regulatory environments in which it operates and other changes affecting the Group and the industry it operates in as a whole. They were also advised on appointment of their legal and other duties and obligations as directors of a listed company and updated on changes to the legal and governance requirements of the Group and upon themselves as the Directors.

The Directors are given access to independent professional advice at the Company's expense, when they deem it is necessary in order for them to carry out their responsibilities.

The Directors are consulted and properly briefed for matters to be included in the meeting agenda. The Board is supplied with relevant information as well as reports relating to operational and financial performance of the Group before each regular Board meeting. At least 14 days' notice of a regular Board meeting is given to all Directors to provide them the opportunity to attend. Board papers are dispatched to all Directors at least 3 days before the meeting to ensure that they have sufficient time to review the same and will be adequately prepared for the meeting. Senior management are invited to the meeting to address the Board members' queries. This enables the Board to have pertinent data and insight for a comprehensive and informed evaluation as part of the Board's decision-making purpose.

The Chairman has delegated the responsibility to the Company Secretary of the Company for drawing up and approving the meeting agenda for each Board meeting, taking into account any matters proposed by the other Directors for inclusion in the agenda.

The proceedings of the Board at its meetings are generally monitored by the Chairman who ensures that sufficient time is allocated for discussion and consideration of each item on the agenda. Equal opportunities are given to the Directors to express their views and concerns.

Pursuant to the Company's Articles of Association, a Director has to declare interest and abstain from voting on any board resolution in which he/she or any of his/her associates has a material interest.

董事會(續)

本公司已接獲各獨立非執行董事之年度確認書,確認彼等符合上市規則第3.13條所載有關獨立性之規定。本公司認為全體獨立非執行董事均為獨立人士。

本公司向在任董事匯報有關本集團業務、經營 所在地之競爭及規管環境,以及整體上影響本 集團及其經營行業之其他變動的資料。彼等亦 就委任為上市公司董事之法定及其他職能與及 職責獲提供意見,並於彼等成為董事後更新有 關本集團之法定及監管規定之變動。

董事可視乎履行其職責所需而尋求獨立專業意 見,費用概由本公司承擔。

董事可獲諮詢及簡報會議議程內所載之事宜,並於每次定期董事會會議前獲發有關本集團營運及財務表現之相關資料及報告。定期董事會會議通知於開會前最少十四日送交全體董事,供其選擇是否出席會議。董事會文件於會議舉行前最少三日發給全體董事,以確保彼等具備足夠時間審閱該文件,並為會議作好充份準備。高級管理層成員獲邀與會,解答董事會成員之提問。此舉令董事會在作出全面而知情之評估時,具有中肯之數據及認知,有助董事會作出決策。

主席已委派本公司之公司秘書負責在考慮各董事建議之議程後,編撰及批核每次董事會會議 之議程。

董事會之議事程序一般由主席主持,以確保分配充裕之時間作出討論及考慮議程內之各個項目。各董事均獲平等機會表達意見及其關注事官。

根據本公司之組織章程細則·董事須申報權益, 並就其本身或其任何聯繫人士擁有重大權益之 任何董事決議案放棄投票。

BOARD OF DIRECTORS (cont'd)

All Directors have full access to the advice and services of the Company Secretary to ensure the Board's procedures, rules and regulations are followed. Draft and final versions of minutes of each Board meeting in sufficient details are sent to the Directors for comments and records within reasonable time after the meeting is held. The minutes of Board meetings and meetings of the Board committees kept by the Company Secretary are open for inspection by the Directors on reasonable notice.

Four regular Board meetings were held on 14th March, 13th June, 8th August and 13th December in 2006, of which one of them was held by telephone conference to approve the 2005 final results, 2006 interim results and to consider financial and operating performances of the Group. The Company Secretary, Qualified Accountant and the Company's senior management had attended the Board meetings to report matters arising from corporate governance, risk management, statutory compliance, accounting, finance and business. Individual attendance of each Director at these meetings is as follows:

董事會(續)

全體董事有權全面尋求公司秘書之意見及服務,以確保遵守董事會程序、規則及規例。詳盡之各董事會會議紀錄之草稿及定稿將於舉行會議後之合理時間內,送交董事提供意見及記錄。董事會會議及董事委員會會議之記錄由公司秘書存置,並可由董事發出合理通知下供其查閱。

年內董事會已於二零零六年三月十四日、六月十三日、八月八日及十二月十三日舉行共四次定期董事會會議,其中一次以電話會議方式舉行,目的為批准二零零五年全年業績、二零零六年中期業績及考慮本集團之財務及經營情況。公司秘書、合資格會計師及本公司高級管理層出席董事會會議,匯報企業管治、風險管理、法例遵守、會計、財務及業務相關之事宜。各董事於該等會議之出席率如下:

Directors	No. of Meetings Attended/Held (Percentage of Attendance in Total)	董事	出席/舉行 會議數目 (出席率)
Executive Directors		執行董事	
Mr. Matthew Cheong, Veng-va (Chairman)*	3/3 (100%)	昌榮華先生 (<i>主席</i>)#	3/3 (100%)
Ms. Teresa Poon, Mun-chie (Chief Executive Officer)*	3/3 (100%)	潘敏慈小姐(行政總裁)#	3/3 (100%)
Mr. Thomas Lau, Luen-hung (Chairman)*	1/1 (100%)	劉鑾鴻先生 (主席)*	1/1 (100%)
Mr. Joseph Lau, Luen-hung (Chief Executive Officer)*	1/1 (100%)	劉鑾雄先生 (行政總裁)*	1/1 (100%)
* appointed on 29th March, 2006 * resigned on 29th March, 2006		* 於二零零六年三月二十九日獲委任 * 於二零零六年三月二十九日辭任	
Independent Non-executive Directors		獨立非執行董事	
Mr. Lai, Yun-hung (appointed on 1st December, 2006)	1/1 (100%)	賴恩雄先生(於二零零六年十二月一日獲委任)	1/1 (100%)
Mr. Mok, Hon-sang	4/4 (100%)	莫漢生先生	4/4 (100%)
Mr. Wong, Tik-tung	4/4 (100%)	汪滌東先生	4/4 (100%)
Mr. Wang, Jian-guo (resigned on 1st December, 2006)	2/3 (67%)	王建國先生(於二零零六年十二月一日辭任)	2/3 (67%)

The INEDs have actively participated in Board meetings, brought independent judgement and given their comments to the information or reports submitted to the meetings.

獨立非執行董事積極參與董事會會議,就會議 事項作出獨立判斷及在提呈於會議上之資料或 報告發表意見。

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

The roles of the Chairman and the Chief Executive Officer ("CEO") are separate and not performed by the same individual. As at 31st December, 2006, Mr. Matthew Cheong, Veng-va was the Chairman with responsibility for overseeing the function of the Board, formulating overall strategies and policies of the Company; Ms. Teresa Poon, Mun-chie was the CEO with responsibility for the overall business and operation of the Group. This segregation is clearly established and set out in writing to ensure a clear distinction between the Chairman's responsibility to manage the Board and CEO's responsibility to manage the Group's business.

BOARD COMMITTEES

The Board has established Audit Committee and Remuneration Committee with defined roles and terms of reference.

Audit Committee

The Audit Committee has been established since December 2000 with the role to assist the Board in establishing formal and transparent arrangements for considering how it will apply the financial reporting and internal control principles and for maintaining an appropriate relationship with the Company's auditors (the "Independent Auditors"). It acts in an advisory capacity and makes recommendations to the Board.

All the Audit Committee members possess diversified industry experience. The chairman has appropriate professional qualification, or accounting, or related financial management expertise as required by the Listing Rules. They are all INEDs, namely:

Mr. Wong, Tik-tung (Chairman)

Mr. Lai, Yun-hung (appointed on 1st December, 2006)

Mr. Mok, Hon-sang

Mr. Wang, Jian-guo (resigned on 1st December, 2006)

The Audit Committee 's terms of reference can be found on the Group's website.

主席及行政總裁

主席及行政總裁之角色須予分開,且不得由同一個人擔任。於二零零六年十二月三十一日,昌榮華先生為主席,負責監督董事會職能、制訂本公司整體策略及政策;潘敏慈小姐為行政總裁,負責監督本集團之業務及運作。主席及行政總裁職能分配已清楚以書面訂立,以清楚劃分主席負責管理董事會,而行政總裁負責管理本集團業務。

董事委員會

董事會已成立審核委員會及薪酬委員會,並界 定其角色及職權範圍。

審核委員會

審核委員會於二零零零年十二月成立·其角色 為協助董事會建立正式及具透明度之安排,讓 董事會考慮如何應用財務匯報及內部監控原 則,以及如何與本公司核數師(「獨立核數師」) 維持恰當的關係。審核委員會具有顧問職能,並 向董事會提供意見。

審核委員會全體成員為獨立非執行董事,具備 多元化的業務經驗。主席具備了上市規則規定 之相關專業資格或會計或相關財務管理專業知 識。彼等為:

汪滌東先生(主席)

賴恩雄先生(於二零零六年十二月一日獲委任) 莫漢生先生

王建國先生(於二零零六年十二月一日辭任)

有關審核委員會之職權範圍的詳情,可瀏覽本集團網站。

BOARD COMMITTEES (cont'd)

Audit Committee (cont'd)

The major duties of the Audit Committee are summarised below:

- to make recommendations to the Board on the appointment, reappointment and removal of the Company's Independent Auditors, review and monitor their independence and objectivity as well as the effectiveness of the audit process;
- to monitor the integrity of the interim and annual consolidated financial statements, reports and accounts and quarterly reports of the Company, and to review any significant financial reporting judgements contained in them; and
- iii) to review and ensure the effectiveness of the Company's financial controls, internal control and risk management systems.

The Audit Committee shall meet at least twice each year. The Company prepares and delivers an information memorandum that includes all relevant information about the meetings to the Audit Committee members at least 3 days prior to such meetings. Audit Committee members review the information memorandum with due care and discuss with the Company's Qualified Accountant, the Company Secretary and other senior management (if necessary) during the meetings.

The Audit Committee held 3 meetings on 7th March, 7th August and 13th December, 2006 with the presence of the Company's senior management during the Year. The Audit Committee members met and discussed with the Independent Auditors without the presence of the Company's senior management in one of the said three meetings. Minutes drafted by the Company Secretary were circulated to the Audit Committee members for comments within a reasonable time after each meeting. Full minutes were kept by the Company Secretary and copies of the minutes were sent to the Audit Committee members for records.

董事委員會(續)

審核委員會(續)

審核委員會之主要職責概述如下:

- i) 就委任、重新委任及罷免本公司獨立核數師向董事會提供推薦意見、審核及監控彼等之獨立性及客觀性,以及審核程序之有效性;
- ii) 監察本公司中期及全年綜合財務報表、報告和賬目及季度報告之真實性,以及審閱上述各項所載之任何重大財務報告之判斷;及
- iii) 審閱及確保本公司財務監控、內部監控及 風險管理系統之有效性。

審核委員會每年須最少開會兩次。本公司編製資料備忘錄,內容包括會議時所需之所有資料,於審核委員會開會前最少三日提交予審核委員會成員。審核委員會成員謹慎地審閱資料備忘錄,並於會議上與本公司合資格會計師、公司秘書及其他高級管理層成員(如有需要)討論。

年內,審核委員會於二零零六年三月七日、八月七日及十二月十三日舉行共三次會議,而本公司的高層管理成員均有出席。審核委員會成員在本公司的高層管理成員避席之情況下曾經在前述之三次會議中一次與獨立核數師會晤進行討論。公司秘書草擬的會議記錄已於每次會議後一段合理時間內交予審核委員會成員傳閱及給予意見。公司秘書已經存置全部會議記錄,有關副本亦已送交審核委員會成員以作記錄。

BOARD COMMITTEES (cont'd)

Audit Committee (cont'd)

Individual attendance of each committee member at these meetings is as follows:

董事委員會(續)

審核委員會(續)

各委員會成員於該等會議之出席率如下:

	itor or incedings		
	Attended/Held	tended/Held	
	(Percentage of		會議數目
Members	Attendance in Total)	成員	(出席率)
Mr. Lai, Yun-hung (appointed on 1st December, 2006)	1/1 (100%)	賴恩雄先生(於二零零六年十二月一日獲委任)	1/1 (100%)
Mr. Mok, Hon-sang	3/3 (100%)	莫漢生先生	3/3 (100%)
Mr. Wong, Tik-tung	3/3 (100%)	汪滌東先生	3/3 (100%)
Mr. Wang, Jian-guo (resigned on 1st December, 2006)	2/2 (100%)	王建國先生(於二零零六年十二月一日辭任)	2/2 (100%)

No of Meetings

The works performed by the Audit Committee in the Year are summarized below:

審核委員會於本年履行之工作概述如下:

- reviewed and considered the Group accounts and financial statements for the year ended 31st December, 2005, and interim and quarterly accounts for 2006;
- proposed the appointment of Messrs. HLB Hodgson Impey Cheng as Independent Auditors of the Company to fill the casual vacancy occasioned by Messrs. Deloitte Touche Tohmatsu who resigned on 15th November, 2006;
- iii) reviewed and discussed with the Independent Auditors in respect of the audit fee for the years 2005 and 2006; the terms of the engagement letters; the nature, scope and process of audit and reporting obligations as well as the financial statements for the year ended 31st December, 2005;
- iv) reviewed and assessed the adequacy and effectiveness of the Group's financial controls, internal control and risk management systems;
- v) reviewed the Corporate Governance Report and monitored the progress of compliance of the Code; and
- vi) prepared and submitted to the Board an Audit Committee Report detailing the work performed by the Audit Committee during the Year, presented its findings and made recommendations for considerations by the Board.

On 6th March, 2007, the Audit Committee reviewed the Group accounts and draft financial statements for the year ended 31st December, 2006.

- i) 審閱及省覽本集團截至二零零五年十二 月三十一日止年度之賬目及財務報表,以 及二零零六年之中期及季度賬目;
- ii) 建議委任國衛會計師事務所為本公司獨立核數師,以填補德勤•關黃陳方會計師事務所於二零零六年十一月十五日辭任所產生之空缺。
- iii) 與獨立核數師審閱及討論二零零五年及 二零零六年核數費用:委聘書之條款:核 數之性質、範圍及程序:申報責任以及截 至二零零五年十二月三十一日止年度之 財務報表:
- iv) 審閱及評估本集團之財務監控、內部監控 及風險管理系統是否足夠及有效:
- v) 審閱企業管治報告書及監控遵循守則之 進度:及
- vi) 編製並向董事會呈交審核委員會報告,當 中詳列審核委員會於年內已履行之工作, 以及呈交其審核結果及向董事會提供建 議以作考慮。

於二零零七年三月六日,審核委員會已審閱本 集團截至二零零六年十二月三十一日止年度之 賬目及財務報表的草稿。

BOARD COMMITTEES (cont'd)

Remuneration Committee

The Remuneration Committee has been established since June 2005 with the role to assist the Board in reviewing and determining the framework or broad policy for remuneration packages of the Directors and senior management, overseeing any major changes in employee benefit structures and considering other topics as defined by the Board.

All the members of the Remuneration Committee are INEDs, namely:

Mr. Wong, Tik-tung (Chairman)

Mr. Lai, Yun-hung (appointed on 1st December, 2006)

Mr. Mok, Hon-sang

Mr. Wang, Jian-guo (resigned on 1st December, 2006)

The Remuneration Committee's terms of reference can be found on the Group's website.

The principal responsibilities of the Remuneration Committee are as follows:

- setting, reviewing and recommending to the Board for approving the Group's overall remuneration policy and strategy;
- ii) setting, reviewing and approving performance-based remuneration and individual remuneration packages for the Executive Directors and senior management including terms and conditions of employment as well as compensation payable due to loss or termination of office, and dismissal or removal for misconduct; and
- iii) recommending to the Board of the remuneration of Non-executive Directors.

The Remuneration Committee would consult the Chairman and/or the CEO about its proposals on remuneration of other Executive Directors and seek internal and external professional advices if considered necessary.

The Remuneration Committee held a meeting on 7th March, 2006 to discuss the Executive Directors' and employees' emolument as well as to recommend the remuneration of the INEDs for the Year to the Board for approval.

董事委員會(續)

薪酬委員會

薪酬委員會於二零零五年六月成立,其角色為協助董事會檢討及釐定董事及高級管理層之薪酬待遇或具體政策,監督僱員福利架構之任何重大變動,以及考慮董事會釐定之其他事項。

薪酬委員會全體成員均為獨立非執行董事,彼 等為:

汪滌東先生(主席)

賴恩雄先生(於二零零六年十二月一日獲委任) 莫漢生先生

王建國先生(於二零零六年十二月一日辭任)

有關薪酬委員會之職權範圍的詳情,可瀏覽本集團網頁。

薪酬委員會之主要職責如下:

- i) 製訂、檢討及建議董事會批准本集團之整 體薪酬政策及策略;
- ii) 製訂、檢討及批准以表現為考慮基礎之薪 酬,與及執行董事及高級管理層之個別薪 酬待遇,包括僱傭條款及條件,以及因離 職或終止受僱及因行為不當而遭解散或 罷免所產生需支付之賠償;及
- iii) 就非執行董事之薪酬向董事會提供意見。

薪酬委員會須就其他執行董事之薪酬建議諮詢 主席及/或行政總裁,並在認為有需要時尋求 內部及外界專業意見。

於二零零六年三月七日·薪酬委員會舉行會議, 討論執行董事及僱員酬金·以及就獨立非執行 董事於本年度之薪酬提供意見·供董事會批准。

董事委員會(續)

BOARD COMMITTEES (cont'd)

Remuneration Committee (cont'd)

Individual attendance of each committee member at the meeting is as follows:

薪酬委員會(續)

各委員會成員於該等會議之出席率如下:

	Attended/Held		出席/舉行	
	(Percentage of		會議數目	
Members	Attendance in Total)	成員	(出席率)	
Mr. Mok, Hon-sang	1/1 (100%)	莫漢生先生	1/1 (100%)	
Mr. Wong, Tik-tung	1/1 (100%)	汪滌東先生	1/1 (100%)	
Mr. Wang, Jian-guo (resigned on 1st December, 2006)	1/1 (100%)	王建國先生(於二零零六年十二月一日辭任)	1/1 (100%)	

No. of Meetings

The INEDs are not entitled to any other emoluments for holding office as the INEDs except for their entitlement of an annual remuneration of HK\$120,000 determined by the Board subject to annual review with reference to the prevailing market condition. No share option scheme is adopted by the Company during the Year.

獨立非執行董事除每年享有120,000港元之酬金外,並無就擔任獨立非執行董事收取任何其他酬金。有關薪金須由董事會參考當時市況而每年作出檢討。年內,本公司並無採納任何購股權計劃。

Nomination Committee

No Nomination Committee is established in view of the current business size of the Company. Currently, the Board is responsible for reviewing its composition, identifying and selecting suitable Board members, assessing independence of the INEDs, considering appointment or re-appointment of the Directors and succession planning for the Directors. The Board shall exercise its power under Article 92 of the Articles of Association of the Company to appoint any person as a director either to fill as casual vacancy or as an addition to the Board whenever the business of the Company requires.

提名委員會

鑑於本公司之現時業務規模,本公司並無成立提名委員會。目前,董事會負責檢討其組成,物色及甄選合適之董事會成員,評估獨立非執行董事之獨立性,考慮委任或重新委任董事,以及制訂董事之接任安排。董事會將按本公司之業務需要,根據本公司組織章程細則第92條行使其權力,委任任何人士填補董事空缺或作為新增董事會成員。

MANAGEMENT FUNCTIONS

The Executive Directors define clear directions on powers of management and delegate daily management and administration functions to the management. The functions reserved to the Board and those delegated to the senior management are reviewed from time to time. The Company would formalize the division of responsibility between the Board and the management when the size of the Group justifies such division.

管理層職能

執行董事就管理層的權力,給予清晰的指引,並 指派管理層處理日常管理及行政職能。董事會 所保留與委派予高級管理層之職能乃不時予以 檢討。倘本集團之規模發展至須劃分董事會與 管理層之職責時,本公司將製訂該等職責劃分。

INDEPENDENT AUDITORS

During the Year, Messrs. Deloitte Touche Tohmatsu resigned as auditors of the Company and Messrs. HLB Hodgson Impey Cheng ("HLB") were appointed by the Directors to fill the casual vacancy. In order to maintain the independence and objectivity of the Independent Auditors (which for these purposes include any entity under common control, ownership or management with the audit firm or any entity that a reasonable and informed third party having knowledge of all relevant information would reasonably conclude as part of the audit firm nationally or internationally), they will not be engaged for non-audit work unless it has been pre-approved by the Audit Committee. Neither Deloitte Touche Tohmatsu nor HLB was engaged for any non-audit service during the year.

It is proposed that HLB shall be re-appointed as the Company's auditors for the financial year 2007 at a fee to be agreed with the Board.

The approved audit fees of HLB for auditing the financial statements of the Group for the Year were HK\$360,000.

SHARFHOI DERS' RIGHTS

The Company is committed to safeguard shareholders' interests and encourages shareholders to attend the annual general meeting for which at least 21 days' notice is given. The Company regards the annual general meeting as an important event as it provides an important opportunity for direct communication between the Board and the shareholders. The Directors, including the INEDs were available to answer questions at the 2006 annual general meeting. Chairman of the Audit Committee and Remuneration Committee, and the Independent Auditors were also available at the meeting to address shareholders' queries.

Procedures for and the rights of shareholders to demand a poll in compliance with the requirements about voting by poll as specified in the Listing Rules were disclosed in all the Company's circulars to shareholders in 2006. Separate resolutions for each substantially separate issue were proposed by the chairman at the 2006 annual general meeting. The level of proxies lodged on each resolution, and the balance for and against the resolution, after it had been dealt with on a show of hands were indicated by the chairman of that meeting. Also, the chairman, at the commencement of that meeting, explained the procedures for demanding a poll by shareholders before putting a resolution to the vote on a show of hands, and the detailed procedures for conducting a poll and then prepared to answer any questions from shareholders whenever voting by way of a poll were required.

獨立核數師

年內,德勤•關黃陳方會計師行辭任本公司核數師一職,而董事已委任國衛會計師事務所(「國衛」)填補有關空缺。為保持獨立核數師之獨立性及客觀性(就此而言,包括與核數師行共同控制、擁有或管理之任何實體,或合理或知情第三方在接獲一切相關資格後合理認為在國家或國際方面屬核數師行一部份之任何實體),彼將不會受聘進行非核數工作,除非已獲審核委員會事先批准。年內,德勤•關黃陳方會計師行或國衛均無獲委聘提供任何非審核服務。

茲建議續聘國衛為本公司二零零七年財政年度 之核數師,費用有待與董事會協定。

國衛就審核本集團本年度之財務報表所收取之已批准核數費用為360,000港元。

股東權利

本公司鋭意保障股東權益,並鼓勵彼等出席股東週年大會。股東週年大會通告須給予最少二十一日通知。鑑於股東週年大會為董事會與股東直接溝通之主要機會,故本公司視股東週年大會為一項重要活動。董事(包括獨立非執行董事)均已出席二零零六年股東週年大會並回答提問。審核委員會和薪酬委員會主席及獨立核數師亦已出席大會並解答股東提問。

股東根據上市規則訂明投票方式表決之規定要求以投票方式表決之程序及權利,已載於本公司於二零零六年寄發予股東之所有通函內。涉及各項重大個別事項之個別決議案,已由二零六年股東週年大會會議主席於會上提呈。經舉手表決後,提交各決議案之受委代表數目及投票贊成及反對決議案之比例,已由會議主席於該大會上宣佈。此外,會議主席於該大會開始時,已解釋於提呈決議案以舉手方式表決前,股東可要求以投票方式表決之程序,以及進行表決時之詳細程序,並在提出要求以投票方式表決時解答股東之任何提問。

企業管治報告書

SHAREHOLDERS' RIGHTS (cont'd)

Statutory announcements, financial and other information of the Group are made available on the Company's website, which is regularly updated.

Shareholders may put their enquires to the Board and also put forward proposals at general meetings by way of a written notice addressed to the Company Secretary at the registered office.

FINANCIAL REPORTING

The management provides explanation, information and progress update to the Board for it to make an informed assessment of the financial and other issues put before the Board for approval and consideration.

Throughout the Year, the Directors have selected appropriate accounting policies and applied them consistently. The Directors acknowledge their responsibilities for preparing the financial accounts of the Group which give a true and fair view and are in accordance with generally accepted accounting standards published by the Hong Kong Institute of Certified Public Accountants. A statement by the Independent Auditors about their reporting responsibilities for the Year is set out in this annual report.

The Independent Auditors did not report for the Year that there were any material uncertainties relating to events or conditions that might cast significant doubt upon the Company's ability to continue as a going concern.

The Company aims to present a clear, balanced and understandable assessment of its financial position and prospects. Financial results are announced as early as possible, with interim report and annual report as well as other price-sensitive announcements and financial disclosures published as required under the Listing Rules.

股東權利(續)

本集團之法定公佈、財務及其他資料可於本公 司網頁瀏覽,並定期更新。

股東可向董事會作出提問,並以書面通知方式 於註冊辦事處向公司秘書提交於股東大會提呈 之建議。

財務報告

管理層向董事會提供解釋、資料及最新進度,讓 董事會就財務及其他事項於提交董事會審批及 考慮前,可作出知情評估。

董事於本年度一直選取合適之會計政策並貫徹 應用。董事確認彼等之責任為編製本集團之財 務賬目,賬目須真實而公平,並根據香港會計師 公會公佈而普遍被採用之香港會計準則。獨立 核數師就彼等於本年度之報告責任聲明載於本 年報內。

獨立核數師並無就本年度作出有關任何重大不確定因素涉及可能對本集團持續經營能力存疑 之事件或狀況之報告。

本公司旨在對其財務狀況及前景作出清晰、平衡及可理解評估之呈報。財務業績以盡早發佈為基礎,而中期報告、年報、其他股價敏感資料公佈及財務披露則根據上市規則之規定而公佈。

INTERNAL CONTROL

The Board recognizes its responsibility for the establishment, maintenance and review of the internal control system that provides reasonable assurance on the reliability and integrity of financial and operational information, effective and efficient operations, safeguarding of assets and compliance with laws and regulations. The internal control system is designed to manage rather than eliminate all risks of failure while its goal is to provide reasonable, not absolute, assurance regarding the achievement of organizational objectives. The Audit Committee is responsible to assist the Board for the annual review of the effectiveness of the internal control system of the Group.

With respect to procedures and internal control for the handling and dissemination of price-sensitive information, the Company is aware of its obligations under the Listing Rules and the overriding principle that information which is expected to be price-sensitive should be announced promptly after it becomes known to and/or is the subject of a decision by the Directors or senior management of the Company, and conducts its affairs with close regard to the "Guide on disclosure of price-sensitive information" issued by the Stock Exchange in 2002.

To ensure sufficient resources provided to the Audit Committee, information and assessment of financial and internal controls, risk management systems were sent to the Audit Committee members. Internal control procedures of the Group had been commented by the committee members in December 2006.

In December 2006, the Audit Committee reviewed the financial control, internal control and risk management systems of the Company for the year ended 31st December, 2006. It considered the internal control systems effective and adequate as they allowed the Board to monitor the Group's overall financial position and to provide reasonable assurance that assets are safeguarded against unauthorized use or material financial misstatement; transactions were executed in accordance with management's authorization; and the accounting records were reliable for preparing financial information used within the business or for publication and reflecting accountability for assets and liabilities. Further reviews will be conducted on the request of any Audit Committee members, the Company Secretary, the Qualified Accountant and/or the Directors.

內部監控

董事會確認其責任為製訂、維持及檢討內部監控制度,就財務及營運資料之可靠性及完整性、營運效率及效能、資產保障以及法例及法規遵守方面提供合理保證。內部監控制度乃為管理(而非完全消除)失責風險而設,旨在為達至機構目標而提供合理(而非絕對)保證。審核委員會負責協助董事會對本集團內部監控制度進行年度檢討及效用評估。

就處理及公佈股價敏感資料之程序及內部監控方面,本公司知悉根據上市規則之責任,並知悉當董事或本公司的高層管理人員得悉股價敏感資料及/或彼將據該等資料作出業務決定時,預期屬股價敏感資料須即時公佈之優先原則。本公司須密切按照聯交所於二零零二年頒佈之「股價敏感資料披露指引」處理其事務。

為確保審核委員會獲得足夠資源,財務及內部 監控、風險管理系統之資料及評估已送交審核 委員會成員。於二零零六年十二月,本集團內部 監控程序已由委員會成員批閱。

於二零零六年十二月,審核委員會已審閱本公司截至二零零六年十二月三十一日止年度之財務監控、內部監控及風險管理系統。審核委員會認為內部監控系統屬有效及足以讓董事會監察本集團之整體財務狀況及可合理保證資產不會被未授權使用或虛報重大財務資料;交易乃根據管理層之授權簽立;及會計記錄能可靠地無製供業務內使用或作刊發之財務資料,並反映資產及負債之可表述性。在任何審核委員會成員、公司秘書、合資格會計師及/或董事要求之情況下,可進行額外審閱。

企業管治報告書

INTERNAL CONTROL (cont'd)

The Audit Committee considered that the careful management of risk as a key management activity and concluded that the business risks, which may be strategic, operational, reputation-related or financial should be understood and visible. The Board acknowledges the areas of concern and would devote to indepth study with senior management in each situation about the level of acceptable risk and controls.

The Company has complied with the code provisions on internal control during the Year in view of the effectiveness and adequacy of the internal control system as below:

- establishment of a framework of prudent and effective controls to enable risks to be identified, evaluated and managed;
- review of the system of the internal control by the Audit Committee to ensure the effectiveness of such control; and
- the Board considered the internal control system effective and adequate.

The Company has established an Internal Audit function with the key tasks as below:

- to review all aspects of the Group's activities and internal controls with unrestricted right of access and direct access to any levels of management as considered necessary;
- to conduct comprehensive audits of the practices and procedures, income and expenditures, and internal controls of all business units of the Group on a regular basis; and
- to conduct special reviews and investigations of areas of concern identified by management for corrective actions.

內部監控(續)

審核委員會認為審慎之風險管理為主要管理活動,並認為業務風險(可能涉及策略、營運、聲譽或財務)須為明確及清晰。董事會明瞭所關注之範圍,並與高級管理層致力對各項情況之可承受風險及監控進行深入研究。

就內部監控系統之有效性及足夠性而言,本公司已於年內遵守內部監控之守則條文,詳情如下:

- 一 設立審慎有效監控之架構,以確保能識別、評估及管理風險;
- 審核委員會審閱內部監控系統以確保有 關監控之有效性;及
- 董事會認為內部監控系統屬有效及充足。

本公司已製訂之內部稽核職能主要工作如下:

- 檢討本集團各方面之活動及內部監控,及 在認為必須之情況下具備無限制及直接 接觸任何管理階層之權利;
- 定期對本集團之所有業務單位進行全面 之準則及程序、收支及內部監控審核;及
- 對管理層就修正行動而認定之有關範疇 進行特殊檢討及調查。

INVESTOR RELATIONS

Accountability and transparency are indispensable for ensuring good corporate governance and, in this regard, timely communication with the shareholders, including institutional investors, is crucial. The Company manages investor relations systematically as a key part of its operations and continues to promote investor relations and enhance communications with the investors.

The Company maintains a company website (www.chicheung.com) to make corporate information available on the internet to facilitate its communication with shareholders and the investing public on corporate governance structure, policies and systems, profiles of the Directors and senior management as well as terms of reference of Board committees.

The Company welcomes suggestions from investors and shareholders, and invites them to share their views and suggestions by contacting the investor relations team at investor.relations@chineseestates.com.

CONCLUSION

The Company believes that corporate governance principles and practices are essential to the business communities. Ongoing effort will be put to review its corporate governance practices from time to time so as to accommodate the changing circumstances. The Company will try its best to maintain, strengthen and improve the standard and quality of its corporate governance.

投資者關係

問責制及透明度乃確保良好企業管治之不二法門。就此,與股東(包括機構投資者)定時溝通 更屬不可或缺之部份。本公司有系統地處理投 資者關係,作為其運作之主要部份,並持續推廣 投資者關係及加強與投資者之溝通。

本公司設有公司網頁(www.chicheung.com),使股東可透過互聯網取得公司資料,加強與股東之溝通,並讓公眾投資者了解企業管治架構、政策及制度、董事及高級管理層簡介,以及董事委員會之職權範圍。

本公司歡迎投資者及股東向我們提出意見,並 誠邀彼等聯絡投資者關係部,分享彼等之意見 及建議。投資者關係部之電郵為 investor.relations@chineseestates.com。

總結

本公司相信企業管治原則及守則對商業社會而 言至關重要,故本公司亦將持續不時檢討其企 業管治守則,以符合多變之情況。本公司將致力 維持、加強及改善其企業管治標準及質素。