#### **CORPORATE GOVERNANCE PRACTICES**

The Company is committed to upholding good corporate governance practices. In the past, the board of Directors (the "Board") and the management of the Company have been continually reviewing and enhancing its corporate governance practices. The Board believes that its continued efforts have, directly and indirectly, contributed to the strong growth of the Group in the past years and will provide a solid foundation for achieving further business growth, broadening investors' base, promoting high standards of accountability and transparency, all of them will ultimately create value to the shareholders of the Company.

The Stock Exchange of Hong Kong Limited (the "Stock Exchange") introduced the Code on Corporate Governance Practices (the "CG Code") as set out in Appendix 14 to the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") effective from 1 January 2005. The Board responded promptly in 2005 to review its corporate governance practices and took appropriate actions to ensure that they are in compliance with the CG Code. The Board also reviewed its corporate governance practices and ensured that they are in compliance with the CG Code in 2006.

The Company has complied with the code provisions of the CG Code.

Set out below are the status and details of compliance by the Company of the CG Code in the year ended 31 December 2006.

### **DIRECTORS' SECURITIES TRANSACTIONS**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 to the Listing Rules as the code of conduct regarding securities transactions by the directors of the Company (the "Directors"). Having made specific enquiry to each of the Directors, the Company confirms that all Directors have complied with the Model Code during the year ended 31 December 2006.

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### **BOARD OF DIRECTORS** BOARD COMPOSITION

As at 31 December 2006, the Board comprises four executive Directors, one non-executive Director and four independent non-executive Directors and the Board members were:

Mr. Wong Kwong Yu	(Executive Director and Chairman)
Ms. Du Juan	(Executive Director)
Mr. Lam Pang	(Executive Director)
Mr. Ng Kin Wah	(Executive Director)
Mr. Sun Qiang Chang	(Non-executive Director)*
Mr. Sze Tsai Ping, Michael	(Independent non-executive Director)
Mr. Chan Yuk Sang	(Independent non-executive Director)
Mr. Mark Christopher Greaves	(Independent non-executive Director)
Dr. Liu Peng Hui	(Independent non-executive Director)**

\* Mr. Sun Qiang Chang was appointed as non-executive director of the Company on 28 February 2006.

\*\* Dr. Liu Peng Hui was appointed as independent non-executive director of the Company on 20 November 2006.

The biographical details of the Board members are set out on pages 37 to 39 of this Annual Report.

All non-executive Directors are appointed with specific term of one year or on term which does not exceed one year, and are eligible for re-election at the end of the term. The Board has confirmed with each of the independent non-executive Directors as to his independence with reference to the factors as set out in Rule 3.13 of the Listing Rules. The Board is satisfied with the independence of the independent non-executive Directors.

Ms. Du Juan, an executive Director, is the spouse of Mr. Wong Kwong Yu, an executive Director and the chairman of the Company. Mr. Wong and Ms. Du jointly own various investment holding companies.

#### **ROLES AND FUNCTIONS**

The Board is responsible for formulating the strategic business development, reviewing and monitoring the business performance of the Group, approving major funding and investment proposals, as well as preparing and approving the financial statements of the Group. The Board gives clear directions as to the powers delegated to the management for the administrative and management functions of the Group.

For the year ended 31 December 2006, the Board:

- 1. reviewed the performance of the Group and formulated business strategy of the Group;
- 2. reviewed and approved the proposed issue of (a) US\$125 million, 1.5% unlisted and unsecured convertible bond due 2011; (b) US\$25 million unlisted warrants;
- 3. approved the establishment of independent committee of the Board;
- 4. reviewed and approved the annual results of the Group for the year ended 31 December 2005, the quarterly results of the Group for the three months ended 31 March 2006, the interim results of the Group for the 6 months ended 30 June 2006 and for the nine months ended 30 September 2006;
- 5. approved the re-appointment of the auditors of the Group;
- 6. reviewed and approved the general mandates to issue and repurchase shares of the Company;
- 7. reviewed and approved the amendment to bye-laws of the Company;
- 8. reviewed and approved the appointment of Mr. Sun Qiang Chang as a non-executive Director and Dr. Liu Peng Hui as an independent non-executive Director;
- 9. reviewed and approved the major and connected transaction relating to the acquisition of a 35% equity interest in GOME Appliance Co., Ltd.;
- 10. reviewed and approved the major transaction relating to the voluntary conditional offer to acquire all of the issued shares in the capital of China Paradise Electronics Retail Limited not already owned by the Company and parties acting in consent with it; and
- 11. reviewed and approved the continuing connected transactions of the Group.

The Board meets regularly at least once a quarter and additional meetings are convened as and when the Board considers necessary. In 2006, 19 Board meetings (including 4 regular Board meetings) were held. Details of the Directors' attendance record in the year are as follows:

Director	Attendance
Mr. Wong Kwong Yu	7/19 (3/4)*
Ms. Du Juan	15/19 (4/4)*
Mr. Lam Pang	19/19 (4/4)*
Mr. Ng Kin Wah	18/19 (4/4)*
Mr. Sun Qiang Chang**	6/19 (4/4)*
Mr. Sze Tsai Ping, Michael	9/19 (3/4)*
Mr. Chan Yuk Sang	10/19 (4/4)*
Mr. Mark Christopher Greaves	8/19 (4/4)*
Dr. Liu Peng Hui***	0/19 (0/4)*

\* Regular Board meetings – Apart from all regular Board meetings, the Board also met to discuss the day-to-day operations and other affairs pursuant to which the independent non-executive Directors were are required to attend.

\*\* Mr. Sun Qiang Chang was appointed as non-executive Director on 28 February 2006, and therefore did not attend prior Board meetings.

\*\*\* Dr. Liu Peng Hui was appointed as independent non-executive Director on 20 November 2006, and therefore did not attend prior Board meetings.

Board members are provided with complete, adequate and timely information to allow them to fulfill their duties properly. Code provision A.1.3 of the CG Code requires that notice of at least 14 days should be given of a regular board meeting to give all directors an opportunity to attend. Notice and agenda of regular Board meetings are sent to all Directors within reasonable time prior to the meetings. Where the Board considers necessary and desirable to hold a regular Board meeting with notice less than 14 days, the Board will first consult the Directors whether a shorter notice period is acceptable to them and if so, a regular Board meeting will be fixed accordingly. During the year under review, the average notice period for regular Board meetings given to the Directors is about 14 days. Documents relating to a regular Board meeting are sent to all Directors at least 3 days respectively prior to such meeting.

#### CHAIRMAN AND CHIEF EXECUTIVE OFFICER

During the year under review, Mr. Wong serves as the chairman of the Company and is primarily responsible for providing leadership to the Board, but the Company did not have any officer with the title "chief executive officer". The duties of a chief executive officer were substantially undertaken by (a) Mr. Wang Junzhou, the chairman of policy and execution committee of GOME Appliance Co., Ltd. (the principal operating subsidiary of the Company in the PRC), for the period from 1 January 2006 to 30 November 2006 and (b) Mr. Chen Xiao, the president of the Company for the period from 1 December 2006 to 31 December 2006, who are respectively responsible for overseeing the operations of the Group in the PRC and executing the decisions of the Board during the aforesaid period.

### **BOARD COMMITTEES**

As at 31 December 2006, the Board established the following committees:

- 1. Remuneration Committee;
- 2. Nomination Committee;
- 3. Audit Committee; and
- 4. Independent Committee.

#### **REMUNERATION COMMITTEE**

The Remuneration Committee was established on 10 November 2005 with terms of reference substantially the same as those contained in paragraph B.1.3 of the CG Code. A majority of the members of the Remuneration Committee is independent non-executive Directors. As at 31 December 2006, the Remuneration Committee comprised 6 members and members of the committee were as follows:

Remuneration Committee)Mr. Sze Tsai Ping, Michael(Independent non-executive Director)Mr. Chan Yuk Sang(Independent non-executive Director)Dr. Liu Peng Hui(Independent non-executive Director)Ms. Du Juan(Executive Director)Mr. Ng Kin Wah(Executive Director)	Mr. Mark Christopher Greaves	(Independent non-executive Director and chairman of the
Mr. Chan Yuk Sang(Independent non-executive Director)Dr. Liu Peng Hui(Independent non-executive Director)Ms. Du Juan(Executive Director)		Remuneration Committee)
Dr. Liu Peng Hui(Independent non-executive Director)Ms. Du Juan(Executive Director)	Mr. Sze Tsai Ping, Michael	(Independent non-executive Director)
Ms. Du Juan (Executive Director)	Mr. Chan Yuk Sang	(Independent non-executive Director)
	Dr. Liu Peng Hui	(Independent non-executive Director)
Mr. Ng Kip Wah (Executive Director)	Ms. Du Juan	(Executive Director)
(Executive Director)	Mr. Ng Kin Wah	(Executive Director)

The Remuneration Committee is primarily responsible for the following duties:

1. to make recommendations to the Board on the Company's policy and structure for all remuneration of Directors and senior management and on the establishment of a formal and transparent procedure for developing the policy on such remuneration;

- 2. to have the delegated responsibilities to determine the specific remunerations packages of all executive Directors and senior management;
- 3. to review and approve performance-based remuneration by reference to corporate goals and objectives resolved by the Board from time to time;
- 4. to review and approve the compensation payable to executive Directors and senior management in connection with any loss or termination of their office or appointment to ensure that such compensation is determined in accordance with relevant contractual terms and that such compensation is otherwise fair and not excessive for the Company;
- 5. to review and approve compensation arrangements relating to dismissal or removal of Directors for misconduct to ensure that such arrangements are determined in accordance with relevant contractual terms and that any compensation payment is otherwise reasonable and appropriate; and
- 6. to ensure that no Director or any of his/her associates is involved in deciding his/her own remuneration.

The Remuneration Committee will meet at least once each year. Remuneration Committee meetings were held on 22 March 2006, 17 August 2006 and 16 November 2006 respectively. During the year, the Remuneration Committee considered and approved the plan for review of the remuneration policy of the Group. Attendance records of the members of the Remuneration Committee of such meetings were as follows:

Committee member	Attendance
	2.12
Mr. Mark Christopher Greaves	3/3
Mr. Sze Tsai Ping, Michael	2/3
Mr. Chan Yuk Sang	3/3
Dr. Liu Peng Hui*	0/3
Ms. Du Juan	3/3
Mr. Ng Kin Wah	3/3

Dr. Liu Peng Hui was appointed as independent non-executive Director of the Company on 20 November 2006, and therefore did not attend prior Board meetings.



#### NOMINATION COMMITTEE

The Nomination Committee was established on 10 November 2005 with terms of reference substantially the same as those contained in paragraph A.4.5 of the CG Code. A majority of the members of the Nomination Committee is independent non-executive Directors. As at 31 December 2006, the Nomination Committee comprised 7 members and members of the committee were as follows:

(Independent non-executive Director and chairman of the
Nomination Committee)
(Independent non-executive Director)
(Independent non-executive Director)
(Independent non-executive Director)
(Non-executive Director)
(Executive Director)
(Executive Director)

The Nomination Committee is primarily responsible for the following duties:

- 1. to review the structure, size and composition (including the skills, knowledge and experience) of the Board on a regular basis and make recommendations to the Board regarding any proposed changes;
- 2. to identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships;
- 3. to assess the independence of independent non-executive Directors, having regard to the requirements under the applicable laws, rules and regulations; and
- 4. to make recommendations to the Board on relevant matters relating to the appointment or re-appointment of Directors and succession planning for Directors and, in particular, the chairman and the chief executive officer (if any) of the Company.

The Nomination Committee will meet at least once each year.

Nomination Committee meetings were held on 22 March 2006, 17 August 2006 and 15 November 2006 respectively for, among other matters, reviewing the structure, size and composition of the Board, assessing the continual independence of the independent non-executive Directors, considering and recommending the re-election of the retiring Directors, and considering the appointment of Dr. Liu Peng Hui as independent non-executive Director.

Attendance records of the members of the Nomination Committee of such meetings were as follows:

Committee member	Attendance
Mr. Chan Yuk Sang	3/3
Mr. Sze Tsai Ping, Michael	3/3
Mr. Mark Christopher Greaves	3/3
Dr. Liu Peng Hui*	0/3
Mr. Sun Qiang Chang	3/3
Ms. Du Juan	3/3
Mr. Ng Kin Wah	3/3

\* Dr. Liu Peng Hui was appointed as independent non-executive Director of the Company on 20 November 2006, and therefore did not attend prior Board meetings.

In selecting a suitable candidate to become a member of the Board, the Board will consider various criteria such as education, qualification, experience and reputation of such candidate.

Pursuant to Bye-law 99(A) of the Company's Bye-laws, at each annual general meeting of the Company, at least one third of the Directors for the time being shall retire from office, except the director holding office as chairman or managing director of the Company. The Company has reviewed its Bye-laws and the Private Act adopted by the Company in Bermuda in 1992 with reference to the code provision A.4.2 of the CG Code and noted that section 4(e) of the Private Act stipulates that any chairman or managing director of the Company shall not be subject to retirement by rotation under the Bye-laws of the Company. In the circumstances, the Company's Bye-laws taken into account of the provisions of the Company's Private Act, which the Company is subject to.



#### **INDEPENDENT COMMITTEE**

The Independent Committee was established by the Board on 14 March 2006 pursuant to a subscription agreement dated 28 January 2006 (the "Subscription Agreement") entered among the Company, Real Success International Limited and Warburg Pincus Private Equity IX, L.P. relating to the issue of the principal amount of US\$125 million 1.5 per cent. convertible bonds due 2011 and the issue of warrants to subscribe in aggregate maximum of US\$25 million for new shares of the Company. As at 31 December 2006, the Independent Committee comprised 3 members and consisted of the following members:

Mr. Sun Qiang Chang	(Non-executive Director and chairman of the Independent
	Committee)
Mr. Chan Yuk Sang	(Independent non-executive Director)
Mr. Mark Christopher Greaves	(Independent non-executive Director)

The Independent Committee is primarily responsible for the following duties:

- to monitor the continuing compliance by Mr. Wong Kwong Yu of his obligations ("Mr. Wong's Obligations") under a deed of undertaking executed pursuant to the Subscription Agreement and any other undertaking which Mr. Wong and/or his associates may have given to the Group; and
- 2. to make recommendations to the Board for the purpose of asserting the Company's rights and preserving its position in the event of any non-compliance of Mr. Wong's Obligations.

The Independent Committee shall meet on a quarterly basis or at least four times a year.

Independent Committee meetings were held on 28 June 2006 and 15 November 2006 respectively for reviewing continuing compliance of Mr. Wong's Obligations by Mr. Wong.

Attendance records of the members of the Independent Committee of such meetings were as follows:

Committee member	Attendance
Mr. Sun Qiang Chang	2/2
Mr. Chan Yuk Sang	2/2
Mr. Mark Christopher Greaves	2/2

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### ACCOUNTABILITY AND AUDIT

The Directors have acknowledged by issuing a management representation letter to the Auditors that they bear the ultimate responsibility of preparing the financial statements of the Group.

### **AUDIT COMMITTEE**

The Audit Committee was established in 2004. As at 31 December 2006, the Nomination Committee comprised 4 members and consisted of the following members:

Mr. Sze Tsai Ping, Michael	(Independent non-executive Director and chairman of the
	Audit Committee)
Mr. Chan Yuk Sang	(Independent non-executive Director)
Mr. Mark Christopher Greaves	(Independent non-executive Director)
Dr. Liu Peng Hui	(Independent non-executive Director)

The Audit Committee has adopted a written terms of reference substantially the same as those contained in paragraph C.3.3 of the CG Code.

The Audit Committee is primarily responsible for, amongst others, the following duties:

- 1. to make recommendation to the Board on the appointment, re-appointment and removal of the external auditor, and to approve the remuneration and terms of engagement of the external auditor, and any questions of resignation or dismissal of that auditor;
- 2. to review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with applicable standard;
- 3. to develop and implement policy on the engagement of an external auditor to supply non-audit services;
- 4. to monitor integrity of financial statements of the Company and the Company's annual report and accounts, half-year report and quarterly report and to review significant financial reporting judgments contained in them;
- 5. to review the Company's financial controls, internal control and risk management systems;
- 6. to discuss with management the system of internal control and ensure that management has discharged its duty to have an effective internal control system;
- 7. to review the group's financial and accounting policies and practices; and
- 8. to review the external auditor's management letter, any material queries raised by the auditor to the management in respect of the accounting records, financial accounts or systems of control and management's response, and to ensure that the Board provide a timely response to the issues raised.

The Audit Committee will meet at least twice each year. In 2006, Audit Committee met 3 times and meetings were held on 26 January 2006, 22 March 2006 and 17 August 2006 respectively for, among other matters, considering the annual results of the Group for the financial year ended 31 December 2005 and the interim results of the Group for the 6 months ended 30 June 2006, discussing with the auditors of the Company on internal control, auditors' independence, auditors' remuneration and the scope of work in relation to the annual audit and the transfer pricing issue in PRC and reviewing the continuing connected transactions of the Group. Attendance records of the Audit Committee members in 2006 are as follows:

Committee member	Attendance
Mr. Mark Christopher Greaves	3/3
Mr. Sze Tsai Ping, Michael	3/3
Mr. Chan Yuk Sang	3/3
Dr. Liu Peng Hui*	0/3

\* Dr. Liu Peng Hui was appointed as independent non-executive Director of the Company on 20 November 2006, and therefore did not attend prior Board meetings.

The amount of audit fees payable to Ernst & Young, the auditors of the Company, for the year ended 31 December 2006 is RMB7,800,000 (2005: RMB3,727,000). The amount of remuneration payable to the auditors of the Company relating to non-audit services (for transfer pricing issue in PRC) for the year ended 31 December 2006 is RMB800,000 (2005: RMB1,312,000). The Audit Committee is of the view that the auditors' independence was not affected by the provision of such non-audit related services to the Group.

Pursuant to the Bye-laws of the Company, the terms of appointment of the auditors of the Company will expire at the end of the forthcoming annual general meeting. The Audit Committee has recommended to the Board that Ernst & Young be nominated for re-appointment as the auditors of the Company at the forthcoming annual general meeting of the Company.

#### **INTERNAL CONTROLS**

The management of the Company had implemented a system of internal controls to provide reasonable assurance that the Group's assets are safeguarded, proper accounting records are maintained, appropriate legislation and regulations are compiled with, reliable financial information are provided for management and publication purposes and investment and business risks affecting the Group are identified and managed.

The Company has engaged an independent adviser to perform high level internal control review of the Group, which covers operational and information technology controls in place over purchasing/sales, cash and inventory processes. Based on the internal control review report of the independent adviser and the prevailing system and information, no material discrepancies have been found.

The Board has also reviewed the effectiveness of the Group's material internal controls and is satisfied that, based on information furnished to it and on its own observations, the present internal controls of the Group are satisfactory.

### SHAREHOLDERS' RIGHTS

The Company is committed to ensure shareholders' interest. To this end, the Company communicates with its shareholders through various channels, including annual general meetings, special general meetings, annual and half-yearly reports, notices of general meetings and circulars sent to shareholders by post, announcements on the website of the Stock Exchange, and press releases and other corporate communications available on the Company's website. Since September 2005, the Company has established the practice, on a voluntary basis, of publishing quarterly results of the Group on newspapers and the website of the Stock Exchange to provide better disclosure to the financial market and to the existing and potential shareholders of the business performance of the Group.

Registered shareholders are notified by post of the shareholders' meetings. Any registered shareholder is entitled to attend and vote at the annual and special general meetings, provided that his/her/its shares have been fully paid up and recorded in the register of members of the Company.

Shareholders or investors can make enquiries or proposals to the Company by putting their enquiries or proposals to the Company through the contact details listed under the section headed "Investor Relations".

#### **INVESTOR RELATIONS**

The Company regards the communication with institutional investors as important means to enhance the transparency of the Company and collect views and feedbacks from institutional investors. During the year under review, the Directors and senior management of the Company participated in numerous road shows and investment conferences. In addition, the Company also maintains regular communication with the media through press conferences, news releases to the media and on the Company's website, and answering enquiries from the media.

Shareholders, investors and the media can make enquiries to the Company through the following means:

Telephone number:	+852 2122 9133
Fax number:	+852 2530 3121
By post:	Unit 6101, 61st Floor
	The Center
	99 Queen's Road Central
	Hong Kong
Attention:	Corporate Finance & Development Department
By email:	info@gome.com.hk