

# JOHNSON ELECTRIC GROUP

## TEN-YEAR SUMMARY

	1998	1999	2000
	US\$'000	US\$'000	US\$'000
<b>Consolidated Profit and Loss Account</b>			
Turnover	362,771	367,557	677,144
Profit before income tax	88,159	111,207	155,268
Income tax expenses	(7,312)	(5,560)	(22,172)
Minority interests	–	–	(9)
Profit attributable to shareholders	80,847	105,647	133,087
<b>Consolidated Balance Sheet</b>			
Property, plant and equipment	185,692	180,277	246,724
Investment properties	–	–	–
Leasehold land and land use rights	–	–	–
Intangibles	–	–	–
Jointly controlled entities	–	–	11,668
Associated companies	–	–	9,172
Deferred income tax assets	–	–	3,116
Investment securities/Available-for-sale financial assets	4,793	5,770	7,641
Long term other financial assets at fair value through profit or loss	–	–	–
Investment in finance leases	35,038	33,188	27,901
Net current assets	272,967	358,787	139,141
Employment of funds	498,490	578,022	445,363
Share capital	5,925	5,925	5,925
Reserves	461,522	525,540	376,761
Proposed dividends	14,814	29,627	33,620
Minority interests	–	–	5
Total equity	482,261	561,092	416,311
Long term loans/other provisions	3,999	3,000	16,884
Long term derivative financial instruments	–	–	–
Deferred income tax liabilities	12,230	13,930	12,168
Funds employed	498,490	578,022	445,363
Basic earnings per share (US cents) *	2.20	2.88	3.62
Fully diluted earnings per share (US cents)	N/A	N/A	N/A
Dividend per share (US cents)	4.5	4.5	4.9
Shareholders' funds per share (US cents) *	13.1	15.3	11.3

\* Restated to reflect subdivision of each of the issued and unissued shares into four subdivided shares on 14th August 2000.

TEN – YEAR SUMMARY

2001	2002	2003	2004	2005 (Restated)	2006	2007
US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
790,190	773,660	955,339	1,050,707	1,143,783	1,526,328	<b>2,086,628</b>
136,171	125,936	174,202	134,533	156,446	116,251	<b>135,935</b>
9,431	(15,289)	(24,788)	(17,956)	(15,193)	(21,884)	<b>(22,932)</b>
(2)	(2)	(2)	–	(24)	(377)	<b>(3,307)</b>
145,600	110,645	149,412	116,577	141,229	93,990	<b>109,696</b>
234,287	235,031	248,501	256,952	244,115	378,543	<b>390,019</b>
–	–	–	–	8,356	17,202	<b>24,208</b>
–	–	–	–	27,877	25,355	<b>24,805</b>
–	22,583	22,421	20,074	43,335	631,592	<b>667,154</b>
19,506	18,439	18,882	16,104	14,921	16,494	–
7,361	3,709	40	13,163	3,193	2,271	<b>2,364</b>
28,513	32,778	29,188	33,731	30,689	32,662	<b>30,918</b>
11,136	9,480	7,336	7,871	5,818	5,294	<b>5,131</b>
–	–	–	–	–	–	<b>4,140</b>
20,522	13,844	8,538	5,599	426	152	–
207,156	246,454	366,591	420,786	483,572	400,400	<b>512,475</b>
528,481	582,318	701,497	774,280	862,302	1,509,965	<b>1,661,214</b>
5,925	5,925	5,925	5,925	83,780	81,412	<b>82,062</b>
459,001	513,434	617,303	685,802	682,669	724,093	<b>818,568</b>
34,383	34,383	42,390	42,390	51,810	40,035	<b>40,035</b>
5	5	4	5	1,108	10,264	<b>22,725</b>
499,314	553,747	665,622	734,122	819,367	855,804	<b>963,390</b>
18,243	17,823	20,489	19,065	19,667	566,092	<b>591,017</b>
–	–	–	–	–	–	<b>19,272</b>
10,924	10,748	15,386	21,093	23,268	88,069	<b>87,535</b>
528,481	582,318	701,497	774,280	862,302	1,509,965	<b>1,661,214</b>
3.96	3.01	4.07	3.17	3.84	2.56	<b>2.99</b>
N/A	N/A	4.07	3.17	3.84	2.56	<b>2.99</b>
1.3	1.3	1.7	1.7	2.0	1.7	<b>1.7</b>
13.6	15.1	18.1	20.0	22.3	23.3	<b>26.2</b>