### **DIRECTORS' REPORT**

# 董事會報告

The directors of the Company (the "Directors") have pleasure in presenting to shareholders their report together with the audited financial statements of the Company and its subsidiaries (collectively the "Group") for the year ended 31 March 2007.

#### **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding, and the activities of its principal subsidiaries and associates are set out in note 44 to the consolidated financial statements.

#### **RESULTS AND DIVIDENDS**

Details of the results of the Group for the year ended 31 March 2007 are set out in the consolidated income statement on page 45 and the state of affairs of the Group at 31 March 2007 is set out in the consolidated balance sheet on pages 46 and 47.

The board of Directors (the "Board") has recommended the declaration of a final dividend of HK10 cents (2006: HK9 cents) per share and a special dividend of HK10 cents (2006: nil) per share for the year ended 31 March 2007 to shareholders whose names appear on the register of members of the Company on 23 August 2007. Subject to shareholders' approval at the forthcoming annual general meeting of the Company, the final and special dividends will be paid on 14 September 2007. The proposed final and special dividends together with the interim dividend of HK4 cents per share paid on 15 January 2007 (2006: HK3 cents) make a total dividend of HK24 cents (2006: HK12 cents) per share for the year.

#### **CLOSURE OF REGISTER**

The register of members of the Company will be closed from Tuesday, 21 August 2007 to Thursday, 23 August 2007 (both days inclusive) during which period no transfer of shares will be registered. In order to qualify for the proposed final and special dividends recommended for approval at the forthcoming annual general meeting, all transfers of shares accompanied by the relevant share certificates must be lodged with the Company's Hong Kong share registrars, Computershare Hong Kong Investor Services Limited, at Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong not later than 4:00 p.m. on Monday, 20 August 2007.

#### **SEGMENT INFORMATION**

Details of segment information are set out in note 6 to the consolidated financial statements.

本公司董事(「董事」) 欣然向股東呈報其報告 與本公司及其附屬公司(統稱「本集團」) 截至 二零零七年三月三十一日止年度之經審核財 務報表。

#### 主要業務

本公司之主要業務為投資控股,其主要附屬公司及聯營公司之業務載於綜合財務報表附註44。

#### 業績及股息

本集團截至二零零七年三月三十一日止年度 之業績詳情載於第45頁之綜合收益表內, 而本集團於二零零七年三月三十一日之財政 狀況載於第46頁及第47頁之綜合資產負債 表內。

董事會(「董事會」)建議就截至二零零七年三月三十一日止年度向於二零零七年八月二十三日名列本公司股東名冊之股東宣派末期股息每股10港仙(二零零六年:每股9港仙)及特別股息每股10港仙(二零零六年:無)。如建議於本公司應屆股東週年大會獲股東批准,末期及特別股息將於二零零七年九月十四日派發。連同已於二零零七年一月十五日派付之中期股息每股4港仙(二零零六年:每股3港仙),本年度之股息總額為每股24港仙(二零零六年:每股12港仙)。

#### 暫停辦理股份過戶登記手續

本公司將於二零零七年八月二十一日(星期二)起至二零零七年八月二十三日(星期四) 止(首尾兩天包括在內)期間暫停辦理股份過 戶登記手續。為確保合資格獲派建議於應屆 股東週年大會上批准之擬派末期及特別股 息,所有股份過戶文件連同有關股票最遲須 於二零零七年八月二十日(星期一)下午四時 送達本公司之香港股份過戶登記處香港中央 證券登記有限公司,地址為香港皇后大道東 183號合和中心17樓1712室至1716室,辦 理登記手續。

#### 分部資料

分部資料詳情載於綜合財務報表附註6。

# 董事會報告

#### **DIRECTORS**

The Directors during the year and up to the date of this report were:

#### The late Non-executive Chairman

Dr CHA Chi Ming (passed away on 28 March 2007)

#### Chairman

Mr CHA Mou Sing Payson (appointed Chairman on 15 May 2007)

#### **Deputy Chairman and Managing Director**

Mr CHA Mou Zing Victor
(appointed Deputy Chairman on 15 May 2007)

#### **Executive Directors**

Mr CHEUNG Tseung Ming
Mr CHUNG Sam Tin Abraham
(also as alternate to Mr CHA Mou Sing Payson)
Ms HO Pak Ching Loretta
Mr TANG Moon Wah

#### **Non-executive Directors**

The Honourable Ronald Joseph ARCULLI Mr CHA Mou Daid Johnson Ms WONG CHA May Lung Madeline

#### **Independent Non-executive Directors**

Dr CHENG Kar Shun Henry Dr The Honourable CHEUNG Kin Tung Marvin Mr CHEUNG Wing Lam Linus

Dr CHENG Kar Shun Henry, Dr The Honourable CHEUNG Kin Tung Marvin and Mr CHEUNG Wing Lam Linus have provided to the Company their annual confirmations of independence pursuant to rule 3.13 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and the Company considers that all of them continue to be independent.

#### 董事

於本年度內及截至本報告日期之董事如下:

#### 已故非執行主席

查濟民博士

(於二零零七年三月二十八日逝世)

#### 主席

查懋聲先生

(於二零零七年五月十五日獲委任為主席)

#### 副主席兼董事總經理

杳懋成先生

(於二零零七年五月十五日獲委任為 副主席)

#### 執行董事

張昌明先生 鍾心田先生 (兼任查懋聲先生之替代董事) 何柏貞女士 鄧滿華先生

#### 非執行董事

夏佳理議員 查懋德先生 王查美龍女士

#### 獨立非執行董事

鄭家純博士 張建東博士 張永霖先生

鄭家純博士、張建東博士及張永霖先生已根據香港聯合交易所有限公司證券上市規則(「上市規則」)第3.13條向本公司呈交有關彼等獨立性之年度確認書。本公司認為彼等均繼續保持其獨立性。

# 董事會報告

According to article 116 of the Company's articles of association (the "Articles"), one-third of the Directors for the time being (which shall include any Directors who may be required to retire at the same annual general meeting under other provisions of the Articles), or if their number is not three or a multiple of three, then the number nearest to but not less than one-third, shall retire from office by rotation at the forthcoming annual general meeting of the Company. In addition, the Code on Corporate Governance Practices (the "CG Code") under Appendix 14 to the Listing Rules provides, inter alia, that every Director should be subject to retirement by rotation at least once every three years. In accordance with the Articles and the CG Code, Mr CHA Mou Sing Payson, Mr CHA Mou Daid Johnson, Mr CHEUNG Tseung Ming and Mr CHUNG Sam Tin Abraham shall retire by rotation at the forthcoming annual general meeting of the Company. All the retiring Directors, being eligible, have offered themselves for re-election. Other remaining Directors will continue in office.

按照本公司組織章程細則(「章程細則」)第116條之規定,當時在任之三分一董事(須包括任何根據章程細則其他條文或須於同一股東週年大會退任之董事),或如董事人數並非三或三之倍數,則最接近但不少於三分一之人數,須於本公司應屆股東週年大會治常規守則(「企業管治守則」)列明(當中包括)每名董事須最少每三年輪值退任一次。根據章程細則及企業管治守則之規定,查懋聲先生、查懋德先生、張昌明先生及鍾心田先生須於本公司應屆股東週年大會上輪值退任。所有即將退任之董事皆符合資格,並願膺選連任。餘下其他董事均繼續留任。

None of the Directors offering themselves for re-election at the forthcoming annual general meeting of the Company has a service contract with the Company or any of its subsidiaries which is not determinable by the Company within one year without payment of compensation (other than statutory compensation).

The non-executive directors and independent non-executive directors of the Company were not appointed for a specific term but their respective terms of office are subject to retirement by rotation and re-election at the annual general meetings of the Company in accordance with the Articles. The rotation article sets up a mechanism to ensure all Directors shall retire and offer for re-election at least once every three years.

於本公司應屆股東週年大會上膺選連任之董 事概無與本公司或其任何附屬公司訂立不可 於一年內在毋須支付賠償(法定賠償除外)之 情況下由本公司終止之服務合約。

本公司之非執行董事及獨立非執行董事均無 指定任期,惟須按照章程細則於本公司之股 東週年大會上輪值退任及膺選連任。有關輪 值退任之章程細則條文已設立機制,確保所 有董事須最少每三年輪值退任及膺選連任一 次。

### 董事會報告

#### BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT 董事及高層管理人員之履歷



**Chairman** Mr CHA Mou Sing Payson

JP, DSSc(Hons) (Aged 64)

Mr CHA was appointed executive director in 1989, the executive deputy chairman in September 2001 and the chairman of the Company on 15 May 2007. He has been the managing director of HKR Asia-Pacific Pte Ltd, a subsidiary of the Company, since 1995 and is now in charge of its operations and management. He has also been serving as director of a number of subsidiaries of the Group since its inception in 1977 and has over 40 years experience in property development. Mr CHA is the non-executive chairman of the Company's associated corporation, Hanison Construction Holdings Limited, and an independent non-executive director of New World Development Company Limited, both of them are listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). He is an independent non-executive director of Eagle Asset Management (CP) Limited, manager of Champion Real Estate Investment Trust which is listed on the Stock Exchange, the executive chairman of Asia Television Limited and an independent non-executive director of Hong Kong International Theme Parks Limited, owner and operator of Hong Kong Disneyland Resort. Mr CHA is also a committee member of the Tenth Chinese People's Political Consultative Conference of the People's Republic of China. Mr CHA is a son of the late chairman, Dr CHA Chi Ming, a brother of Ms WONG CHA May Lung Madeline, Mr CHA Mou Zing Victor and Mr CHA Mou Daid Johnson. He is also a director of CCM Trust (Cayman) Limited, CDW Holdings Limited and LBJ Regents Limited, all of them are substantial shareholders of the Company within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the laws of Hong Kong) ("SFO").

#### 主席

#### 查懋聲先生

JP, DSSc(Hons) (六十四歲)



### **Deputy Chairman and Managing Director**

Mr CHA Mou Zing Victor

BA, MBA (Aged 57)

Mr CHA was appointed executive director in 1989, the managing director in September 2001 and the deputy chairman of the Company on 15 May 2007. He was also appointed the joint managing director of HKR Asia-Pacific Pte Ltd in 1996 and has been serving as director of a number of other subsidiaries of the Group with the earliest appointment back to 1978. Mr CHA is now responsible for the overall and day-to-day management of the Group. Mr CHA has been involved in textile manufacturing and real estate businesses for over 15 years. He is an independent non-executive director of China Netcom Group Corporation (Hong Kong) Limited and an alternate independent non-executive director of New World Development Company Limited, both companies are listed on the Stock Exchange. Mr CHA is also a member of the Chinese People's Political Consultative Committee of Zhejiang Province and a council member of the Hong Kong Polytechnic University. He is a son of the late chairman, Dr CHA Chi Ming, a brother of Ms WONG CHA May Lung Madeline, Mr CHA Mou Sing Payson and Mr CHA Mou Daid Johnson.

#### 副主席兼董事總經理

#### 查懋成先生

BA, MBA (五十七歲)

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### **DIRECTORS' REPORT**

# 董事會報告



# **Executive Director**Mr CHEUNG Tseung Ming

BSc, MBA, MAcc, MICE, MI Struct.E, CPA (Aged 65)

Mr CHEUNG was appointed executive director of the Company in September 2001. He is also the resident director of HKR Asia-Pacific Pte Ltd in Singapore and director of a number of other subsidiaries of the Group. Mr CHEUNG has been serving in the Group since 1995 and is the head of the South East Asia real estate business unit responsible for the management of the Company's hospitality subsidiaries and related investments in the Asia Pacific region. He is a member of the Institute of Structural and Civil Engineers in the United Kingdom and a member of the Hong Kong Institute of Certified Public Accountants and CPA Australia.

#### 執行董事

#### 張昌明先生

BSc, MBA, MAcc, MICE, MI Struct.E, CPA (六十五歲)

張先生於二零零一年九月獲委任為本公司執行董事。張先生亦為新加坡HKR Asia-Pacific Pte Ltd駐當地之董事,並為本集團其他若干附屬公司之董事。張先生自一九九五年起已於本集團服務,現為東南亞房地產業務部主管,負責管理本公司位於亞太區從事酒店業務之附屬公司及其有關投資。張先生為英國結構及土木工程學會之會員,亦為香港及澳洲會計師公會之會員。



#### **Executive Director**

#### Mr CHUNG Sam Tin Abraham

FCPA (Aged 61)

Mr CHUNG was appointed executive director of the Company in 1994 and is also director of a number of subsidiaries of the Group. Mr CHUNG has been serving in the Group since 1978 and is the head of finance office responsible for oversight of the Group's treasury, accounting, tax, company secretarial and internal audit functions. He is a certified public accountant (practising), a fellow member of the Hong Kong Institute of Certified Public Accountants and an associate of the Institute of Chartered Accountants in England and Wales. He has over 35 years experience in financial management and property development in Hong Kong. He is the qualified accountant of the Company as required under the Listing Rules.

#### 執行董事

#### 鍾心田先生

FCPA (六十一歲)

鍾先生於一九九四年獲委任為本公司執行董事,亦為本集團若干附屬公司之董事。鍾先生自一九七八年起已於本集團服務,現為財務部主管,負責監管本集團財務、會計、稅務、公司秘書及內部審核職能。鍾先生為執業會計師、香港會計師公會之資深會員,以及英格蘭及威爾斯特許會計師公會會員,於財務管理及香港物業發展方面積逾35年經驗。根據上市規則規定,鍾先生為本公司的合資格會計師。

# 董事會報告



**Executive Director**Ms HO Pak Ching Loretta

FCIH (Aged 60)

Ms HO was appointed executive director of the Company in 1994 and is also director of a number of subsidiaries of the Group. She firstly joined in 1979 and has been serving in the Group for 20 years. Ms HO is the head of Hong Kong real estate business unit and corporate office responsible for the Group's real estate business in Hong Kong and for oversight of corporate strategy and development, new business models, legal, human resources, information technology and corporate affairs functions. She is a fellow member of the Chartered Institute of Housing, Hong Kong Branch, and has over 35 years experience in property development, investment and management.

#### 執行董事

#### 何柏貞女士

FCIH(六十歲)

何女士於一九九四年獲委任為本公司執行董事,亦為本集團若干附屬公司之董事。何女士早於一九七九年已加入本集團,並於本集團服務達20年。何女士現為香港房地產業務部及企業辦事處主管,負責本集團香港房地產業務,並監管公司策略及發展、新業務模式、法律、人力資源、資訊科技及企業事務職能。何女士乃英國特許房屋經理學會香港分會之資深會員,於物業發展、投資及管理方面積逾35年經驗。



**Executive Director**Mr TANG Moon Wah

BA (Arch Studies), BArch (Aged 53)

Mr TANG was appointed executive director of the Company in December 2004 and is also director of a number of subsidiaries of the Group. He has been serving in the Group since 1985 and is the head of China real estate business unit and projects function responsible for project management of real estate development in Hong Kong and the People's Republic of China and for oversight of master planning, conceptual and major designs and technical advice on acquisitions. Mr TANG has over 25 years extensive experience in property development. He has been a member of the Hong Kong Institute of Architects since 1981, an Authorised Person since 1982 and a Registered Architect since 1991.

#### 執行董事

#### 鄧滿華先生

BA (Arch Studies), BArch (五十三歲)

鄧先生於二零零四年十二月獲委任為本公司執行董事,亦為本集團若干附屬公司之董事。鄧先生自一九八五年起已於本集團服務,並為中國房地產業務部及項目部主管,負責香港及中華人民共和國房地產發展項目之管理,以及監管收購項目之總規劃、構思、主要設計及技術意見。鄧先生於物業發展積逾25年廣泛經驗。鄧先生自一九八一年起已成為香港建築師學會會員,自一九八二年起成為香港註冊建築師認可人士及自一九九一年起成為註冊建築師。

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### **DIRECTORS' REPORT**

# 董事會報告



Non-executive Director

#### The Honourable Ronald Joseph ARCULLI

GBS, CVO, OBE, JP (Aged 68)

Mr ARCULLI was appointed Director in 1989 and became an independent non-executive director of the Company since 1993 before he was re-designated as non-executive director in June 2005. He is the senior partner of Arculli Fong & Ng, a firm of solicitors in Hong Kong. Mr ARCULLI is an independent non-executive director and the chairman of Hong Kong Exchanges and Clearing Limited. He is an independent nonexecutive director of Hang Lung Properties Limited and SCMP Group Limited, and a non-executive director of Hongkong Electric Holdings Limited, Hutchison Harbour Ring Limited, Sino Hotels (Holdings) Limited, Sino Land Company Limited and Tsim Sha Tsui Properties Limited, all of them are companies listed on the Stock Exchange. He is also an independent nonexecutive director of Shanghai Century Acquisition Corporation listed on the American Stock Exchange. He is a member of the Consultative Committee on the Core Arts and Cultural Facilities of the West Kowloon Cultural District and the convenor of its financial matters advisory group. Mr ARCULLI also holds directorships in other public and private companies in Hong Kong and overseas.

#### 非執行董事

#### 夏佳理議員

GBS, CVO, OBE, JP(六十八歲)



**Non-executive Director** Mr CHA Mou Daid Johnson

BA, MBA (Aged 55)

Mr CHA was appointed Director in 1989 and re-designated as non-executive director of the Company in December 2004. He has been serving as director of a number of subsidiaries of the Group with the earliest appointment back to 1978. Mr CHA is also a non-executive director of Hanison Construction Holdings Limited, an associated corporation of the Company listed on the Stock Exchange, director/non-executive director of a number of other public and private companies in Hong Kong and China, and is actively participating in many nonprofit making organisations. Mr CHA has over 25 years investment management experience in Silicon Valley and Asia. Mr CHA is a son of the late chairman, Dr CHA Chi Ming, a brother of Ms WONG CHA May Lung Madeline, Mr CHA Mou Sing Payson and Mr CHA Mou Zing Victor. He is also a director of LBJ Regents Limited which is a substantial shareholder of the Company under Part XV of the SFO.

#### 非執行董事

#### 查懋德先生

BA, MBA (五十五歲)

查先生於一九八九年獲委任為本公司董事,並於二零零四年十二月調任為本公司非執行董事。查先生早自一九七八年起已擔任本集團若干附屬公司之董事。查先生亦出任本公司於聯交所上市之相聯法團興勝創建控股有限公司之非執行董事、多家香港及中國公眾及私人公司之董事/非執行董事,並積極參與多家非牟利機構之職務。查先生積逾25年投資於矽谷及亞洲的投資管理經驗。查先生為已故主席查濟民博士之兒子及王查美龍女士、查懋聲先生及查懋成先生之弟弟。查先生亦為LBJ Regents Limited之董事,該公司根據證券條例第XV部為本公司主要股東。

# 董事會報告



#### **Non-executive Director**

#### Ms WONG CHA May Lung Madeline

(Aged 67)

Ms WONG was appointed Director in 1989 and re-designated as non-executive director of the Company in December 2004. She has been serving as director of a number of subsidiaries of the Group since its inception in 1977. Ms WONG is also director of a number of other public and private companies in Hong Kong and overseas, including Hon Kwok Land Investment Company, Limited and Chinney Investments, Limited which are listed on the Stock Exchange. She is a daughter of the late chairman, Dr CHA Chi Ming, a sister of Mr CHA Mou Sing Payson, Mr CHA Mou Zing Victor and Mr CHA Mou Daid Johnson. She is also director of CCM Trust (Cayman) Limited, CDW Holdings Limited and LBJ Regents Limited, all of them are substantial shareholders of the Company under Part XV of the SFO.

#### 非執行董事

#### 王查美龍女士

(六十七歳)

王女士於一九八九年獲委任為本公司董事,並於二零零四年十二月調任為本公司非執行董事。自本集團於一九七七年成立以來,王女士一直擔任本集團若干附屬公司之董事。王女士亦擔任多家香港及海外公眾及私人公司之董事,當中包括於聯交所上市之漢國置業有限公司及建業實業有限公司。王女士為已故主席查濟民博士之女兒及查懋聲先生、查懋成先生及查懋德先生之姊姊。王女士亦為CCM Trust (Cayman) Limited、CDW Holdings Limited及LBJ Regents Limited之董事,該等公司根據證券條例第XV部為本公司主要股東。



#### **Independent Non-executive Director**

#### Dr CHENG Kar Shun Henry

GBS, BA, MBA, DBA(Hons), LLD(Hons) (Aged 60)

Dr CHENG was appointed Director in 1989 and re-designated as independent non-executive director of the Company in 1993. Dr CHENG is the managing director of New World Development Company Limited, the chairman and managing director of New World China Land Limited, the chairman of NWS Holdings Limited, Taifook Securities Group Limited and International Entertainment Corporation and a non-executive director of Lifestyle International Holdings Limited, all of them are listed on the Stock Exchange. Dr CHENG is also director of a number of private companies in Hong Kong and overseas. He is the chairman of the advisory council for The Better Hong Kong Foundation and a committee member of the Tenth Chinese People's Political Consultative Conference of the People's Republic of China. In 2001, Dr CHENG was awarded the Gold Bauhinia Star by the Government of the Hong Kong Special Administrative Region.

#### 獨立非執行董事

#### 鄭家純博士

GBS, BA, MBA, DBA(Hons), LLD(Hons) (六十歲)

鄭博士於一九八九年獲委任為本公司董事,並於一九九三年調任為本公司獨立非執行董事。鄭博士為新世界發展有限公司之董事總經理、新世界中國地產有限公司主席兼董事總經理、新創建集團有限公司、大福證券集團有限公司之主席,以及利福國際集團有限公司之非執行董事,上述公司均於聯交所上市。鄭博士亦為多家香港及海外公眾及私人公司之董事。鄭博士為香港明天更好基金顧問委員會主席、中華人民共和國第十屆中國人民政治協商會議全國委員會委員。於二零零一年,鄭博士獲香港特別行政區政府頒授金紫荊星章。

### **DIRECTORS' REPORT**

# 董事會報告



#### **Independent Non-executive Director**

#### Dr The Honourable CHEUNG Kin Tung Marvin

SBS, OBE, JP, DBA(Hons) (Aged 59)

Dr CHEUNG was appointed an independent non-executive director of the Company in September 2004. He is a fellow member of both the Institute of Chartered Accountants in England and Wales and the Hong Kong Institute of Certified Public Accountants. Dr CHEUNG is an independent non-executive director of Hang Seng Bank Limited and Hong Kong Exchanges and Clearing Limited, both of which are listed on the Stock Exchange. He is also the chairman of the supervisory committee of Tracker Fund of Hong Kong.

#### 獨立非執行董事

#### 張建東博士

SBS, OBE, JP, DBA(Hons) (五十九歲)

張博士於二零零四年九月獲委任為本公司獨立非執行董事。 張博士為英格蘭及威爾斯特許會計師公會及香港會計師公會 之資深會員。張博士為恒生銀行有限公司及香港交易及結算 所有限公司之獨立非執行董事,該兩家公司均於聯交所上市。 張博士亦為盈富基金監督委員會主席。



#### **Independent Non-executive Director**

#### Mr CHEUNG Wing Lam Linus

BSSc, JP (Aged 59)

Mr CHEUNG was appointed an independent non-executive director of the Company in January 2006. He was chief executive of Hong Kong Telecom from 1994 to 2000 and is an independent non-executive director of China Unicom Limited ("CUL"), Taikang Life Insurance Co. Ltd. CUL is a company listed on the Stock Exchange. Mr CHEUNG is the chairman of LWLC and Associates Limited and the chairman of HKU School of Professional and Continuing Education.

#### 獨立非執行董事

#### 張永霖先生

BSSc, JP(五十九歲)

張先生於二零零六年一月獲委任為本公司獨立非執行董事。 張先生於一九九四年至二零零零年為香港電訊行政總裁。張 先生亦為中國聯通股份有限公司(「中國聯通」)及泰康人壽保 險股份有限公司之獨立非執行董事。中國聯通為一家於聯交 所上市之公司。張先生現任揮揚企業有限公司主席及香港大 學專業進修學院主席。

# 董事會報告



**Senior Management**Mr CHAN Chi Ming

BSc (Aged 50)

Mr CHAN joined the Group in 1980. He is the general manager and head of sales, marketing and investment management function responsible for oversight of conceptual and product planning, professional advice on sales and marketing campaigns and leasing strategies. He is also director of a number of subsidiaries of the Group and has over 25 years experience in property development, sales and marketing of real estate.

#### 高層管理人員

#### 陳子明先生

BSc (五十歲)

陳先生於一九八零年加入本集團,現為總經理兼銷售、市務及投資管理部門主管,負責監管構思及產品規劃,就銷售及市務活動提供專業意見與租務策略。陳先生亦為本集團若干附屬公司之董事,且於物業發展、房地產銷售及市場推廣積逾25年經驗。

(Note: Some of the above directors and senior management hold various directorships in the Company's subsidiaries, associates and/or jointly controlled entities.)



**Senior Management**Mr Rolando P GOSIENGFIAO

MBA (Aged 57)

Mr GOSIENGFIAO joined the Group in 2000. He is the senior general manager and head of healthcare business unit responsible for oversight of GenRx Healthcare group and the Imperial Bathroom Products group. He is also director of a number of subsidiaries of the Group and has over 20 years experience in investment banking, hotels and entrepreneurial businesses.

#### 高層管理人員

#### Rolando P GOSIENGFIAO先生

MBA (五十七歲)

GOSIENGFIAO先生於二零零零年加入本集團,現為高級總經理兼保健業務部主管,負責監督保健集團及英陶潔具集團。 GOSIENGFIAO先生亦為本集團若干附屬公司之董事,且於投 資銀行、酒店及建立新業務方面積逾20年經驗。

(附註:上述部分董事及高層管理人員於本公司之附屬公司、 聯營公司及/或共同控制實體中擔任董事。)

### **DIRECTORS' REPORT**

# 董事會報告

#### **DIRECTORS' EMOLUMENTS**

Particulars of directors' emoluments are set out in note 12 to the consolidated financial statements.

# **DIRECTORS' INTERESTS IN SHARES, UNDERLYING SHARES AND DEBENTURES**

At 31 March 2007, the interests and short positions of the Directors and chief executive of the Company and their respective associates in the shares, underlying shares and debentures of the Company or any associated corporation (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Companies (the "Model Code") contained in the Listing Rules were as follows:

#### (1) The Company

Long positions in shares of HK\$0.25 each

#### 董事酬金

董事酬金詳情載於綜合財務報表附註12。

#### 董事於股份、相關股份及債券之權益

於二零零七年三月三十一日,董事及本公司 最高行政人員及彼等各自之聯繫人士於本公 司或任何相聯法團(定義見證券條例第XV 部)之股份、相關股份及債券中,擁有根據 證券條例第352條須記入其指定之登記冊 內;或根據上市規則所載上市公司董事進行 證券交易的標準守則(「標準守則」)須知會本 公司及聯交所之權益及淡倉如下:

#### (1) 本公司

於每股面值0.25港元股份之好倉

Percentage

#### Number of Ordinary Shares 普通股數目

Director 董事姓名		個人權益	Interests 家族權益	Corporate Interests 公司權益	Other Interests 其他權益	Total 總數	Capital 佔已發行股本 之百分比
CHA Mou Sing Payson 查懋聲	Beneficial owner, interests of a controlled corporation and beneficiary of trust 實益擁有人、受控法團權益及信託受益人	2,352,860	_	2,624,600 (Note a) (附註a)	666,333,673 (Note b) (附註b)	671,311,133	49.72
CHA Mou Zing Victor 查懋成	Beneficiary of trust 信託受益人	_	_	_	666,333,673 (Note b) (附註b)	666,333,673	49.35
CHA Mou Daid Johnson 查懋德	Beneficiary of trust 信託受益人	_	_	_	674,118,665 (Note b) (附註b)	674,118,665	49.92
WONG CHA May Lung Madeline 王查美龍	Beneficiary of trust 信託受益人	_	_	_	673,521,815 (Note b) (附註b)	673,521,815	49.88
Ronald Joseph ARCULLI 夏佳理	Beneficial owner 實益擁有人	241,472	_	_	_	241,472	0.02
CHUNG Sam Tin Abraham 鍾心田	Beneficial owner 實益擁有人	315,084	_	_	_	315,084	0.02
HO Pak Ching Loretta 何柏貞	Beneficial owner 實益擁有人	85,600	_	_	_	85,600	0.01
TANG Moon Wah 鄧滿華	Beneficial owner 實益擁有人	135,200	_	_	_	135,200	0.01

# 董事會報告

Notes:

- (a) The shares were held by Accomplished Investments Limited, a corporation 100% owned by Mr CHA Mou Sing Payson.
- (b) The shares belonged to certain but not identical discretionary trusts and were held directly and/or indirectly by corporate trustees namely, CCM Trust (Cayman) Limited, LBJ Regents Limited and Dolios Limited (not being a substantial shareholder), of which the relevant directors or their respective individual associates were members of the classes of discretionary beneficiaries. Please refer to the paragraph headed "Substantial Shareholders" below for further details of the numbers of shares held by certain of the corporate trustees.

#### 附註:

- (a) 股份乃由查懋聲先生全資擁有之 公司Accomplished Investments Limited持有。
- (b) 該等股份屬於若干不同酌情信託 及由名為CCM Trust (Cayman) Limited, LBJ Regents Limited及 Dolios Limited (不屬主要股東之 一)之法團受託人直接及/或間接 持有。有關董事及彼等各自之個 別聯繫人士屬於酌情受益人。上 述法團受託人所持股份數目之進 一步詳情,請參閱下文「主要股 東」一段。

# (2) Associated Corporation — Hanison Construction Holdings Limited

Long positions in shares of HK\$0.10 each

#### (2) 相聯法團-興勝創建控股有限公司

於每股面值0.10港元股份之好倉

Percentage

#### Number of Ordinary Shares 普通股數目

Name of Director 董事姓名	Capacity 身份	Personal Interests 個人權益	Family Interests 家族權益	Corporate Interests 公司權益	Other Interests 其他權益	Total 總數	of Issued Share Capital 佔已發行股本 之百分比
CHA Mou Sing Payson 查懋聲	Beneficial owner, interests of a controlled corporation and beneficiary of trust 實益擁有人、 受控法團權益 及信託受益人	459,541	_	512,616 (Note a) (附註a)	104,263,263 (Note b) (附註b)	105,235,420	23.74
CHA Mou Zing Victor 查懋成	Beneficiary of trust 信託受益人	_	_	_	104,263,263 (Note b) (附註b)	104,263,263	23.52
CHA Mou Daid Johnson 查懋德	Beneficiary of trust 信託受益人	_	-	_	105,783,769 (Note b) (附註b)	105,783,769	23.87
WONG CHA May Lung Madeline 王查美龍	Beneficiary of trust 信託受益人	_	_	_	105,667,195 (Note b) (附註b)	105,667,195	23.84
Ronald Joseph ARCULLI 夏佳理	Beneficial owner 實益擁有人	47,162	_	_	_	47,162	0.01
CHUNG Sam Tin Abraham 鍾心田	Beneficial owner 實益擁有人	52,745	_	_	_	52,745	0.01
HO Pak Ching Loretta 何柏貞	Beneficial owner 實益擁有人	10,628	_	_	_	10,628	0.002

### **DIRECTORS' REPORT**

# 董事會報告

Notes:

- (a) The shares were held by Accomplished Investments Limited, a corporation 100% owned by Mr CHA Mou Sing Payson.
- (b) The shares belonged to certain but not identical discretionary trusts and were held directly and/or indirectly by corporate trustees namely, CCM Trust (Cayman) Limited and LBJ Regents Limited, of which the relevant directors or their respective individual associates were members of the classes of discretionary beneficiaries.

Save as disclosed above and for certain directors holding non-beneficial interests in the share capital of some of the subsidiaries of the Company as nominee shareholders, at 31 March 2007, none of the Directors or chief executive of the Company or their respective associates had any interests or short positions in any shares, underlying shares and debentures of the Company or any associated corporations (within the meaning of the SFO) as recorded in the register required to be kept under section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code contained in the Listing Rules.

#### **SUBSTANTIAL SHAREHOLDERS**

At 31 March 2007, the following persons (other than a Director or chief executive of the Company) had interests or short positions in the shares and underlying shares of the Company as recorded in the register required to be kept under section 336 of the SFO:

Long positions in shares of HK\$0.25 each

附註:

- (a) 股份乃由查懋聲先生全資擁有之 公司Accomplished Investments Limited持有。
- (b) 該等股份屬於若干不同酌情信託 及由名為CCM Trust (Cayman) Limited及LBJ Regents Limited之法 團受託人直接及/或間接持有。 有關董事及彼等各自之個別聯繫 人士屬於酌情受益人。

除上文披露者及由若干董事以代理人名義持有本公司部分附屬公司股本之非實益權益外,於二零零七年三月三十一日,董事或本公司之最高行政人員或彼等各自之聯繫人士於本公司或任何相聯法團(定義見證券條例)之股份、相關股份及債券中,概無擁有根據證券條例第352條須記入其指定之登記冊內,或根據上市規則所載標準守則須知會本公司及聯交所之任何權益或淡倉。

#### 主要股東

於二零零七年三月三十一日,根據本公司按證券條例第336條規定須存置之登記冊所記錄,下列人士(董事或本公司之最高行政人員除外)於本公司之股份及相關股份中擁有之權益或淡倉如下:

於每股面值0.25港元股份之好倉

Shareholder 股東	Capacity 身份	Number of Ordinary Shares 普通股數目	Percentage of Issued Share Capital 佔已發行股本 之百分比
CCM Trust (Cayman) Limited (Note a) (附註a)	Trustee and interest of a controlled corporation (Note b) 受託人及受控法團權益 (附註b)	553,680,744 (Note a) (附註a)	41.01
CDW Holdings Limited (Note b) (附註b)	Beneficial owner 實益擁有人	72,405,057 (Note b) (附註b)	5.36
LBJ Regents Limited (Note c) (附註c)	Trustee 受託人	86,573,432 (Note c) (附註c)	6.41

# 董事會報告

Notes:

- (a) The 553,680,744 shares in which CCM Trust (Cayman) Limited was interested or deemed to be interested (including the 72,405,057 shares held indirectly through its 52.24% owned subsidiary namely, CDW Holdings Limited) were shares held by it as corporate trustee of a discretionary trust of which members of the class of discretionary beneficiaries comprise the late Dr CHA Chi Ming's issue.
- (b) CDW Holdings Limited is 52.24% owned by CCM Trust (Cayman) Limited. By virtue of the SFO, CDW Holdings Limited is a controlled corporation of CCM Trust (Cayman) Limited and the 72,405,057 shares held by CDW Holdings Limited therefore formed part of the 553,680,744 shares in which CCM Trust (Cayman) Limited was interested or deemed to be interested.
- (c) The 86,573,432 shares were held by LBJ Regents Limited as corporate trustee for certain discretionary trusts, of which members of the classes of discretionary beneficiaries comprise the late Dr CHA Chi Ming's issue.

Save as disclosed above, at 31 March 2007, no other interests or short positions in the shares or underlying shares of the Company were recorded in the register required to be kept by the Company under section 336 of the SFO.

#### **SHARE OPTION SCHEME**

The Company's existing share option scheme (the "2002 Scheme") was adopted on 3 January 2002 and came into effect on 18 January 2002. Particulars of the 2002 Scheme as required to be disclosed under the Listing Rules are set out below:

#### (1) Summary of the 2002 Scheme

(a) Purpose

The purpose is to provide the participants who have been granted options under the 2002 Scheme to subscribe for ordinary shares in the Company with the opportunity to acquire proprietary interests in the Company and to encourage the participants to work towards enhancing the value of the Company and its shares for the benefit of the Company and its shareholders as a whole.

附註:

- (a) CCM Trust (Cayman) Limited擁有或被視 為擁有權益之553,680,744股股份乃以法 團受託人身份為一酌情信託持有(包括透 過其擁有52.24%的附屬公司CDW Holdings Limited間接持有之72,405,057 股股份),而該酌情受益人包括已故查濟 民博士之後嗣。
- (b) CCM Trust (Cayman) Limited擁有CDW Holdings Limited 52.24%之權益。根據證券條例,CDW Holdings Limited為CCM Trust (Cayman) Limited之受控法團,因此CDW Holdings Limited持有之72,405,057 股股份構成CCM Trust (Cayman) Limited 所持有或被視為持有之553,680,744股股份權益的一部分。
- (c) 86,573,432股股份乃由LBJ Regents Limited以法團受託人身份為若干酌情信 託持有,而該等酌情受益人包括已故查 濟民博士之後嗣。

除上文披露者外,於二零零七年三月三十一日,概無任何人士於本公司股份或相關股份中,擁有記錄於本公司根據證券條例第336條須存置之登記冊之其他權益或淡倉。

#### 購股權計劃

本公司現時之購股權計劃(「二零零二年計劃」)乃於二零零二年一月三日採納並於二零零二年一月十八日生效。根據上市規則須披露有關二零零二年計劃之詳情載列如下:

#### (1) 二零零二年計劃之摘要

(a) 目的

目的是為已根據二零零二年計劃獲授購股權以認購本公司普通股之參與者提供購買本公司資本權益之機會,並鼓勵參與者為本公司及其股東之整體利益,努力提高本公司及其股份之價值。

# 董事會報告

#### (b) Participants

All directors (including independent non-executive directors), full-time employees and consultants of the Company, its subsidiaries and/or its associated companies are eligible to participate in the 2002 Scheme.

(c) Maximum number of shares available for issue
A maximum number of 115,737,802 shares of the
Company may be issued upon exercise of all options
granted or to be granted under the 2002 Scheme.

#### (d) Maximum entitlement of each participant

The total number of shares of the Company issued and to be issued upon exercise of the options granted to each participant (including both exercised and unexercised options) under the 2002 Scheme or any other share option scheme (if any) adopted by the Company in any 12-month period must not exceed 1% of the shares of the Company in issue unless otherwise approved by the shareholders of the Company.

Where any grant of options to a substantial shareholder or an independent non-executive director of the Company, or any of their respective associates (as defined in the Listing Rules), would result in the shares of the Company issued and to be issued upon exercise of all options already granted and to be granted to such person in any 12-month period up to and including the date of the grant:

- (i) representing in aggregate over 0.1% of the shares of the Company in issue; and
- (ii) having an aggregate value, based on the closing price of the shares of the Company as stated in the daily quotations sheets issued by the Stock Exchange on the date of grant in excess of HK\$5.0 million,

such grant of option shall be subject to prior approval of the shareholders of the Company who are not connected persons of the Company as defined in the Listing Rules.

#### (b) 參與者

所有本公司、其附屬公司及/ 或其聯營公司之所有董事(包 括獨立非執行董事)、全職僱 員及顧問均符合參與二零零二 年計劃之資格。

- (c) 可予發行之最高股份數目 因行使根據二零零二年計劃授 出或將予授出之所有購股權可 予發行之本公司股份最多為 115,737,802股。
- (d) 每名參與者可獲權益上限 除獲本公司股東另行批准外, 於任何12個月期間因行使根 據二零零二年計劃或本公司採 納之任何其他購股權計劃(如 有)授出之購股權(包括已行使 及尚未行使之購股權)而向每 名參與者發行及將予發行之本 公司股份總數不可超出本公司 已發行股份之1%。

倘向本公司之主要股東或獨立 非執行董事或其各自任何聯繫 人士(定義見上市規則)授出購 股權,而將會導致於截至授出 日期止之任何12個月期間向 該人士已授出及將授出之一切 購股權獲行使已發行及將予發 行之本公司股份:

- (i) 合共佔本公司已發行股份之0.1%以上;及
- (ii) 根據於授出日期聯交所 發出之每日報價表所述 本公司股份之收市價計 算,總值超過5.0百萬 港元,

則授出該等購股權須取得並非 本公司關連人士(定義見上市 規則)之本公司股東事先批 准。

# 董事會報告

(e) Period within which the shares must be taken up under an option

An option must be exercised within 10 years from the date on which it is granted or such shorter period as the Board (or the relevant committee thereof) may specify at the time of grant.

(f) Minimum period, if any, for which an option must be held before it can be exercised

At the time of the grant of an option, the Board or the relevant committee thereof must specify the minimum period(s), if any, for which an option must be held before it can be exercised.

(g) Period open for acceptance of an option and amount payable upon acceptance

The offer of the grant of an option (of which the date of grant must be a Stock Exchange business day) must be accepted within 14 days from the date on which the offer letter is delivered to the participant and a consideration of HK\$1.0 must be paid upon acceptance.

- (h) Basis of determining the subscription price of an option The subscription price of an option shall be no less than the higher of:
  - (i) the closing price of the shares of the Company as stated in the daily quotations sheets issued by the Stock Exchange on the date of grant;
  - the average closing price of the shares of the Company as stated in the daily quotations sheets issued by the Stock Exchange for the five Stock Exchange business days immediately preceding the date of grant; and
  - (iii) the nominal value of a share of the Company on the date of grant.
- (i) Remaining life

The 2002 Scheme has a life of 10 years and will expire on 3 January 2012 unless otherwise terminated in accordance with the terms of the 2002 Scheme.

(e) 根據購股權可認購股份之期限

每份購股權須於其授出日期起 計10年內或由董事會(或有關 委員會)於授出購股權時所指 定的較短期限內行使。

(f) 購股權行使前必須持有之最短 期限(如有)

於授出購股權時,董事會或有關委員會必須指明購股權於可予行使前必須持有之最短期限(如有)。

(g) 接納購股權之期限及接納時應 付金額

授出購股權(授出日期必須為聯交所之營業日)的要約必須在向參與人發出要約函起計14日內獲接納,於接納時須繳付代價1.0港元。

- (h) 購股權認購價之釐定基準 購股權之認購價必須不低於下 列所述之較高者:
  - (i) 根據聯交所於授出日期 發出之每日報價表所述 本公司股份收市價;
  - (ii) 根據聯交所於緊接授出 日期前五個聯交所營業 日發出之每日報價表所 述本公司股份平均收市 價:及
  - (iii) 本公司股份於授出日期 之面值。
- (i) 餘下之年期

除根據二零零二年計劃之條款 被另行終止外,二零零二年計 劃之有效年期為10年,將於 二零一二年一月三日期滿。

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#### (2) Details of options granted and available for grant

No option was granted under the 2002 Scheme since its inception. The total number of shares of the Company available for grant of options under the 2002 Scheme is 115,737,802 shares which represents 8.57% of the issued share capital of the Company at the date of this annual report (i.e. 28 June 2007).

#### **CONVERTIBLE BONDS**

On 26 April 2005, the Company issued zero coupon convertible bonds due 2010 in the aggregate principal amount of HK\$1,410.0 million. Each bond may, at the option of the holder, be converted into fully paid ordinary shares of the Company with a par value of HK\$0.25 each at an initial conversion price of HK\$6.5 per share (subject to adjustment). The conversion price was previously adjusted to HK\$6.43 effective on the date of issue of new shares under the rights issue on 25 January 2006 and further adjusted to HK\$6.35 upon approval of payment of an excess final dividend at the Company's annual general meeting held on 24 August 2006. There was no conversion of convertible bonds during the period from the date of issue of the convertible bonds to the year end of 31 March 2007.

It is anticipated that the conversion price of the convertible bonds will be adjusted in accordance with the terms and conditions of the convertible bonds upon the declaration of the final and special dividends at the forthcoming annual general meeting.

#### **DIRECTORS' INTERESTS IN COMPETING BUSINESS**

During the year, the interests of the Directors in businesses which competed or were likely to compete, either directly or indirectly, with the businesses of the Group as required to be disclosed pursuant to the Listing Rules were set out as follows:

(1) The Honourable Ronald Joseph ARCULLI is an independent non-executive director of Hang Lung Properties Limited ("Hang Lung") and also the non-executive director of Hutchison Harbour Ring Limited ("Hutchison"), Sino Hotels (Holdings) Limited ("Sino Hotels"), Sino Land Company Limited ("Sino Land") and Tsim Sha Tsui Properties Limited ("TST"). The businesses of Hang Lung, Hutchison, Sino Hotels, Sino Land and TST involve at least some if not all of property investment, property development, property management, hotel management and ownership. Hang Lung, Hutchison, Sino Hotels, Sino Land and TST are listed on the Stock Exchange.

#### (2) 已授出及可供授出之購股權詳情

二零零二年計劃自生效以來,並無授 出任何購股權。根據二零零二年計劃 可供授出購股權認購本公司股份總數 為115,737,802股,相等於本公司於 本年報刊發當日(即二零零七年六月 二十八日)已發行股本之8.57%。

#### 可换股债券

於二零零五年四月二十六日,本公司發行將 於二零一零年到期本金總額為1,410.0百萬 港元之零息可換股債券。債券持有人可選擇 將每債券單位兑換為每股面值0.25港元之本 公司繳足普通股,初步兑換價每股6.5港元 (可予調整)。兑換價已於二零零六年一月二 十五日根據供股發行新股份當日調整為6.43 港元,再於本公司在二零零六年八月二十四 日舉行之股東週年大會上批准派發超額末期 股息當日調整為6.35港元。自可換股債券發 行日期至二零零七年三月三十一日年結日期 間並無兑換可換股債券。

預期可換股債券之轉換價將於應屆股東週年 大會宣派末期及特別股息後根據可換股債券 之條款及條件作出調整。

#### 董事於競爭業務之權益

於本年度內,董事於與本集團業務直接或間 接競爭或可能存在競爭之業務中,擁有須根 據上市規則作出披露之權益載列如下:

(1) 夏佳理議員為恒隆地產有限公司(「恒隆」)之獨立非執行董事,亦為和記港陸有限公司(「和記」)、信和酒店(集團)有限公司(「信和酒店」)、信和置業有限公司(「信和置業」)及尖沙咀置業集團有限公司(「尖沙咀置業」)之非執行董事。恒隆、和記、信和酒店、信和置業及尖沙咀置業之業務最少涉及部分物業投資、物業發展、物業管理、酒店管理及擁有。恒隆、和記、信和酒店、信和置業及尖沙咀置業均於聯交所上市。

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- (2) Mr CHA Mou Sing Payson is the non-executive chairman of Hanison. He is also an independent non-executive director of New World Development Company Limited ("New World") and Eagle Asset Management (CP) Limited ("Eagle Asset"), manager of Champion Real Estate Investment Trust ("Champion"). The businesses of Hanison Construction Holdings Limited ("Hanison"), New World, Eagle Asset and Champion involve at least some if not all of property investment, property development, property management, treasury investment and hotel management and ownership. Hanison, New World and Champion are listed on the Stock Exchange.
- (2) 查懋聲先生為興勝創建控股有限公司 (「興勝創建」)之非執行主席。查先生 亦為新世界發展有限公司(「新世界」) 及冠君產業信託(「冠君」)管理人鷹君 資產管理(冠君)有限公司(「冠君管 理」)之獨立非執行董事。興勝創建、 新世界、冠君管理及冠君之業務最少 涉及部分物業投資、物業發展、物業 管理、財務投資以及酒店管理及擁 有。興勝創建、新世界及冠君均於聯 交所上市。
- Mr CHA Mou Daid Johnson is a non-executive director of (3) Hanison. The businesses of Hanison consist of property investment, property development and property management. Hanison is listed on the Stock Exchange and an associated corporation of the Company.
- 查懋德先生為興勝創建之非執行董 (3) 事。興勝創建之業務包括物業投資、 物業發展及物業管理。興勝創建於聯 交所上市,並為本公司之一家相聯法 專。
- (4) Ms WONG CHA May Lung Madeline is a director of each of Chinney Investments, Limited and Hon Kwok Land Investment Company, Limited whose groups' businesses consist of property development and property investment. Chinney Investments, Limited and Hon Kwok Land Investment Company, Limited are both listed on the Stock Exchange.
- 王查美龍女士為建業實業有限公司及 (4) 漢國置業有限公司之董事,該兩家公 司之集團業務均包括物業發展及物業 投資。建業實業有限公司及漢國置業 有限公司均於聯交所上市。

Save as disclosed above, none of the Directors were interested in any business apart from the Group's businesses which competed or was likely to compete, either directly or indirectly, with the businesses of the Group during the year.

除上文披露者外,董事於年內概無於本集團 業務以外任何與本集團業務直接或間接競爭 或可能存在競爭之業務中擁有權益。

#### **DIRECTORS' RIGHT TO ACQUIRE SHARES OR DEBENTURES**

The Company has adopted the 2002 Scheme on 3 January 2002, which was effected on 18 January 2002, under which options may be granted, inter alia, to Directors. Details of the 2002 Scheme are set out in the paragraph headed "Share Option Scheme" above and note 35 to the financial statements.

#### 董事認購股份或債券之權利

本公司採納之二零零二年計劃於二零零二年 一月十八日生效,據此,可向(當中包括)董 事授出購股權。該購股權計劃之詳情載於上 文「購股權計劃」一段及財務報表附註35。

There was no grant to, and no exercise by, the Directors of any options under the 2002 Scheme during the year.

於本年度內董事並無根據本公司上述購股權 計劃獲授或行使任何購股權。

Save as disclosed above, at no time during the year was the Company or any of its subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

除上文披露者外,本公司或其任何附屬公司 概無於本年度內任何時間訂立任何安排,致 使董事可藉購買本公司或任何其他法人團體 之股份或債券而獲利。

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#### **CONTINUING CONNECTED TRANSACTIONS**

During the year ended 31 March 2007, the Group entered into the following transactions which constituted continuing connected transactions of the Company under Chapter 14A of the Listing Rules, of which conditional waivers (the "Waivers") from strict compliance with the relevant disclosure and/or shareholders' approval requirements have been granted by the Stock Exchange prior to the said Chapter 14A coming into effect and hence the Waivers remain applicable to these transactions conducted in the year and/or up to the end of the contract period whichever is earlier:

# (1) Transactions under the Revised and Reformed Participation Agreement

Pursuant to the revised and reformed participation agreement dated 9 November 2000 (the "Revised and Reformed Participation Agreement") entered into between Broad Base International Limited ("Broad Base"), a wholly-owned subsidiary of the Company, Cagen Holdings Limited ("Cagen") and Mingly Global Holdings Limited ("Mingly Global"), Cagen was appointed for a fixed period expired on 31 December 2006 as the manager of, inter alia, the retained portfolio of a fund in the original amount of US\$100 million placed by Broad Base with Cagen in 1994 (the "Retained Fund").

By virtue of both Cagen and Mingly Global are associates of Dr CHA Chi Ming, the late chairman of the Company, and his issue being discretionary beneficiaries of certain discretionary trusts of which Cagen and Mingly Global are their associates, Cagen constitutes a connected person (as defined in the Listing Rules) of the Company, and the transactions contemplated under the Revised and Reformed Participation Agreement constitute continuing connected transactions of the Company under the Listing Rules.

Cagen is entitled to participation interest under the Revised and Reformed Participation Agreement as follows:

(a) a manager's carried interest equals to 1% of the value of the Retained Fund (see note); and

#### 持續關連交易

於截至二零零七年三月三十一日止年度內,本集團曾進行以下交易,此等交易根據上市規則第14A章構成本公司之持續關連交易,而由於在上述第14A章生效前聯交所已給予有條件豁免(「豁免」),豁免嚴格遵守有關披露及/或股東批准之規定,因此該豁免仍適用於本年度內進行之此等交易:

#### (1) 經修訂及改革參與協議項下交易

根據本公司之全資附屬公司Broad Base International Limited (「Broad Base」)與Cagen Holdings Limited (「Cagen」)及Mingly Global Holdings Limited (「Mingly Global」)於二零零零年十一月九日訂立之經修訂及改革參與協議(「經修訂及改革參與協議(「經修訂及改革參與協議」),Cagen獲委任為(其中包括)一筆由Broad Base於一九九四年已交予Cagen原本數額為100百萬美元之保留基金組合(「保留基金」)之管理人,任期固定為於二零零六年十二月三十一日屆滿。

由於Cagen及Mingly Global均為本公司已故主席查濟民博士之聯繫人士,而其後嗣則為若干屬Cagen及Mingly Global之聯繫人士之酌情信託之酌情受益人,故根據上市規則,Cagen構成本公司之關連人士(定義見上市規則),而根據經修訂及改革參與協議擬進行之交易亦成為本公司之持續關連交易。

Cagen根據經修訂及改革參與協議有權享有之參與權益如下:

(a) 相等於保留基金價值1%之管 理人附帶權益(見附註);及

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(b) an incentive carried interest equals to 10% of the gain generated by the Retained Fund for each year provided that such gain exceeds an amount which the Retained Fund would have gained at the rate of the last quoted 180 days US Treasury Bill rate plus 1% (see note).

Note: The aggregate manager's carried interest and incentive carried interest payable to Cagen under the Revised and Reformed Participation Agreement for any one year shall not exceed an amount calculated by reference to 3% (applicable up to 31 December 2006) of the book value of the net tangible assets of the Group as disclosed in the immediate preceding year's published audited consolidated accounts.

The Revised and Reformed Participation Agreement expired on 31 December 2006 was extended by three months to 31 March 2007 by a supplemental agreement dated 21 December 2006 ("Supplemental Agreement") to spare more time for working out a new term arrangement concerning the management of the Retained Fund while the relevant Waiver granted by the Stock Exchange had expired on 31 December 2006 without extension.

For the year from 1 April 2006 to 31 March 2007, the aggregate manager's carried interest and aggregate incentive carried interest (including those arising from further sum or interest, if any, placed by Broad Base) payable by Broad Base to Cagen under the Revised and Reformed Participation Agreement and the Supplemental Agreement amounted to HK\$11.8 million and HK\$11.2 million respectively.

The aggregate manager's carried interest and aggregate incentive carried interest (including those arising from further sum or interest, if any, placed by Broad Base) payable by Broad Base to Cagen under the Revised and Reformed Participation Agreement amounted to HK\$11.0 million and HK\$8.7 million respectively for the year ended 31 March 2006.

(b) 相等於保留基金每年產生收益 10%之獎勵附帶權益,惟該 收益必須超過保留基金按最近 期180日美國國庫債券息率加 1%計算之金額(見附註)。

附註:根據經修訂及改革參與協議,於 任何一年(適用截至二零零六年十 二月三十一日)應付予Cagen之累 計管理人附帶權益及獎勵附帶權 益,不得超出上一年度已刊發經 審核綜合賬目所披露本集團有形 資產賬面淨值之3%。

經修訂及改革參與協議於二零零六年十二月三十一日屆滿,並已按日期為二零零六年十二月二十一日之補充協議(「補充協議」)延長三個月至二零電大年三月三十一日,以便有較多時間訂定有關管理保留基金之新條款安排,而聯交所所授予之相關豁免亦已於二零零六年十二月三十一日屆滿,並無延期。

於二零零六年四月一日至二零零七年三月三十一日止年度,Broad Base根據經修訂及改革參與協議支付予Cagen之管理人附帶權益及獎勵附帶權益之總額(包括其他由Broad Base交託管理的另加款額或權益(如有)所產生之權益),分別為11.8百萬港元及11.2百萬港元。

於截至二零零六年三月三十一日止年度,Broad Base根據經修訂及改革參與協議支付予Cagen之管理人附帶權益及獎勵附帶權益之總額(包括其他由Broad Base交託管理的另加款額或權益(如有)所產生之權益),分別為11.0百萬港元及8.7百萬港元。

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Upon expiry of the relevant Waiver on 31 December 2006, it was noted that the aggregate manager's carried interest and aggregate incentive carried interest (including those arising from further sum or interest, if any, placed by Broad Base) payable by Broad Base to Cagen under the Supplemental Agreement was less than 0.1% of the market capitalisation of the Company as at 31 March 2007 which was under cover of the de minimis rule in the Listing Rules and hence no immediate disclosures including independent shareholders' approval are required.

#### (2) Construction Transactions and Renovation Transactions

By virtue of Dr CHA Chi Ming, the late chairman of the Company, and his issue being discretionary beneficiaries of certain discretionary trusts of which the trustees are the substantial shareholders of both the Company and Hanison, Hanison constitutes a connected person (as defined in the Listing Rules) of the Company, and the (a) various construction projects (the "Construction Transactions") and (b) various interior and renovation projects (the "Renovation Transactions") conducted between Hanison and it subsidiaries (the "Hanison Group") and the Group have constituted continuing connected transactions of the Company under the Listing Rules.

The aggregate transaction value in respect of each of the Construction Transactions and the Renovation Transactions for the year ended 31 March 2007 amounted to HK\$70.1 million and HK\$0.2 million respectively (2006: HK\$187.5 million and HK\$0.5 million respectively).

The Directors (including the independent non-executive directors of the Company), upon receiving a letter from the Company's auditors in respect of the factual findings on the continuing connected transactions described in (1) and (2) above (collectively the "Continuing Connected Transactions"), have reviewed and approved the Continuing Connected Transactions and confirmed that:

- (i) The Continuing Connected Transactions conducted in the year were carried out in accordance with the following principles:
  - in the ordinary and usual course of business of the Group;
  - on normal commercial terms or terms no less favourable than terms available to (or from) independent third parties;

相關豁免於二零零六年十二月三十一日屆滿後,Broad Base根據補充協議支付予Cagen之管理人附帶權益及總獎勵附帶權益之總額(包括其他由Broad Base交託管理的另加款額或權益(如有)所產生之權益)少於本公司在二零零七年三月三十一日之市值之0.1%,在上市規則之下限規則以下,故無須作出即時披露(包括獨立股東批准)。

#### (2) 建築交易及裝修交易

由於本公司已故主席查濟民博士及其 後嗣乃若干酌情信託之酌情受益人, 而該等酌情信託的受託人為本公司及 興勝創建之主要股東,因此興勝創建 構成本公司之關連人士(定義見上市 規則),而興勝創建及其附屬公司 (「興勝創建集團」)與本集團之間進行 之(a)多項建築項目(「建築交易」)及 (b)多項內部裝修及翻新項目(「裝修 交易」)則根據上市規則所規定構成本 公司之持續關連交易。

於截至二零零七年三月三十一日止年度,建築交易及裝修交易各自之交易總額分別為70.1百萬港元及0.2百萬港元(二零零六年:分別為187.5百萬港元及0.5百萬港元)。

董事會(包括本公司之獨立非執行董事)於接獲本公司核數師就上述(1)及(2)之持續關連交易(統稱「該等持續關連交易」)的據實調查結果所發出之函件後,已檢討及批准該等持續關連交易並確認:

- (i) 於本年度內進行之該等持續關連交易 乃按下列原則進行:
  - 在本集團日常及一般業務過程中;
  - 按一般商業條款或不遜於給予 (或提供自)獨立第三者之條 款;

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- in accordance with the terms of the relevant agreements governing the Continuing Connected Transactions; and
- on a fair and reasonable basis and in the interest of the Company and its shareholders as a whole.
- (ii) The respective aggregate amounts of the Continuing Connected Transactions for the year ended 31 March 2007 did not exceed the following caps as prescribed in the Waivers:
  - For the year ended up to 31 March 2007, all further sums or interests (if any) placed by Broad Base under the management of Cagen in addition to the Retained Fund and all carried interests payable by Broad Base to Cagen in the year did not exceed 3% of the latest audited net tangible assets value of the Group from time to time. There was no "claw back" on the incentive carried interest applicable upon ending of the Revised and Reformed Participation Agreement and the Supplemental Agreement;
  - For the year ended 31 March 2007, the aggregate amount payable by the Group in respect of the Construction Transactions in the year did not exceed the higher of (i) 50% of the audited consolidated turnover of the Hanison Group for the previous financial year (i.e. the financial year ended 31 March 2006;) or (ii) HK\$800.0 million; and
  - For the year ended 31 March 2007, the aggregate amount payable by the Group in respect of the Renovation Transactions in the year did not exceed HK\$10.0 million.

For the continuation of the Continuing Connected Transactions for the Company, of which the Waivers from strict compliance with the relevant disclosures and/or shareholders' approval requirements granted by the Stock Exchange prior to the existing Chapter 14A of the Listing Rules coming into effect, expired on 31 December 2006 and 31 March 2007 respectively, the Company participated in the following arrangements.

- 按規管該等持續關連交易之相關協議所訂立之條款;及
- 按公平合理之基礎,並符合本公司及其股東之整體利益。
- (ii) 於截至二零零七年三月三十一日止年度,該等持續關連交易之各相關總金額並沒有超出下文所列豁免所設定之各上限:
  - 一 於截至二零零七年三月三十一日止年度,除保留基金以外由Broad Base交託Cagen管理之所有另加款額或權益(如有),以及全部應由Broad Base支付予Cagen之附帶權益,並無超出本集團不時之最近期經審核有形資產淨值之3%。於經修訂及改革參與協議及補充協議屆滿時,並無「回補」適用之獎勵附帶權益;
  - 一 於截至二零零七年三月三十一日止年度,本集團就建築交易應付之總金額並無超出下列之較高者:(i)興勝創建集團上一個財政年度(即截至二零零六年三月三十一日止年度)經審核綜合營業額之50%;或(ii)800.0百萬港元;及
  - 於截至二零零七年三月三十一 日止年度,本集團就裝修交易 應付之總金額並無超出10.0百 萬港元。

為使本公司之持續關連交易(在現行上市規則第14A章生效前已獲聯交所給予嚴格遵守相關披露及/或股東批准之規定之豁免,已分別於二零零六年十二月三十一日及二零零七年三月三十一日屆滿)得以繼續,本公司參與下列安排。

### **DIRECTORS' REPORT**

# 董事會報告

#### (3) New Participation Agreement

Broad Base and Cagen entered into the limited liability company agreement of BC Fund Investment LLC ("BC Fund Investment"), a company incorporated in Anguilla with limited liability, dated 7 February 2007 (the "New Participation Agreement"), under which Cagen, as manager of the funds contributed to BC Fund Investment including the Retained Fund contributed by Broad Base (hereinafter referred to as the "Broad Base Fund"), shall receive for each semi-annual period "carried interests" and "incentive carried interests". The term of the New Participation Agreement is 3 years effective on 1 April 2007. The "carried interests" and "incentive carried interests" payable under the New Participation Agreement as outlined below are substantially the same interests as were payable under the Revised and Reformed Participation Agreement and the Supplemental Agreement:

- (a) "carried interest" per semi-annual period equal to 0.5% of the value of the Broad Base Fund and aggregate connected party funds, subject to adjustments for contributions or withdrawals made during each preceding 6 month period; and
- (b) "incentive carried interest" per annum equal to 10% of the increase in the value of the Broad Base Fund or any connected party funds under management of Cagen, provided that such payment will be made only if such increase exceeds an amount equal to the value of the Broad Base Fund or any connected party funds multiplied by the last-quoted 180 day US Treasury Bill rate plus 1% per annum.

Fees payable to Cagen attributable to the Broad Base Fund are capped at US\$5 million per annum throughout the term of the New Participation Agreement, subject to increases if the funds under management exceed various amounts over a 12 month period. Payments to Cagen are also subject to a "claw back" in favour of Broad Base if the gross income derived by Broad Base out of its contributions does not exceed a benchmark rate of growth equal to the 180 day US Treasury Bill rate plus 1% per annum.

#### (3) 新參與協議

Broad Base與Cagen訂立日期為二零 零七年二月七日之BC Fund Investment LLC([BC Fund Investment」,一家於安圭拉註冊成 立之有限公司)有限責任公司協議 (「新參與協議」),據此,Cagen作為 注入BC Fund Investment之資產(包括 Broad Base注入之保留基金(以下稱 為「Broad Base Fund」))之管理人, 可就各半年期間收取一次「附帶權益」 及「獎勵附帶權益」。新參與協議之有 效期為三年,由二零零七年四月一日 起生效。下文所載根據新參與協議應 付之「附帶權益」及「獎勵附帶權益」, 大致上與根據經修訂及改革參與協議 及補充協議應付之權益相同:

- (a) 每半年之「附帶權益」相當於 Broad Base Fund之價值之 0.5%,可就於每個前六個月 期間內作出之注資或撤資作出 調整;及
- (b) 每年之「獎勵附帶權益」相當於 Broad Base Fund或任何由 Cagen管理之關連人士基金於 每一年增加之價值之10%, 惟款項僅於該增幅超過相當於 Broad Base Fund或任何關連人 士基金乘以最近期所報180日 美國國庫債券息率加1%所得 款項之情況下,方會支付。

於新參與協議年期內向Cagen支付之Broad Base Fund應佔款項之上限為每年5百萬美元,惟倘受管理基金在十二個月期間之金額超過多個數額則上限可予增加。倘Broad Base從注資所產生之總收入不超過相當於180日美國國庫債券息率加1%之年率增長之基準,則Broad Base可享有支付予Cagen款項之「回補」。

# 董事會報告

The New Participation Agreement, the terms of and the transactions contemplated thereunder and the caps on the amounts payable to Cagen were approved by an ordinary resolution passed at an extraordinary general meeting of the Company held on 21 March 2007.

### (4) Construction and Renovation Services Framework Agreement

The Company and Hanison entered into the Construction and Renovation Services Framework Agreement dated 30 January 2007 (the "Agreement") to govern the outline terms upon which members of the Group and members of the Hanison Group propose to engage in the Construction Transactions and Renovation Transactions during the three financial years ending 31 March 2010.

The Agreement, the terms of and the transactions contemplated thereunder and the annual caps on the total values of Construction Transactions and Renovation Transactions (as set out below) were approval by an ordinary resolution passed at an extraordinary general meeting of the Company held on 21 March 2007.

Annual caps: the total value of the Construction Transactions shall not exceed the following:

1 April 2007 - 31 March 2008	HK\$450 million
1 April 2008 - 31 March 2009	HK\$450 million
1 April 2009 - 31 March 2010	HK\$450 million

the total value of the Renovation Transactions shall not exceed the following:

1 April 2007 - 31 March 2008	HK\$20 million
1 April 2008 - 31 March 2009	HK\$20 million
1 April 2009 - 31 March 2010	HK\$20 million

新參與協議、其條款、其項下擬進行 之交易,以及應付Cagen之金額上限 均已於本公司在二零零七年三月二十 一日舉行之股東特別大會上以普通決 議案方式獲得批准。

#### (4) 建築及裝修服務框架協議

本公司與興勝創建於二零零七年一月 三十日訂立建築及裝修服務框架協議 (「該協議」),以規管本集團成員公司 與興勝創建集團成員公司擬於截至二 零一零年三月三十一日止三個財政年 度內進行之建築交易及裝修交易之大 綱條款。

該協議、其條款、其項下擬進行之交易,以及建築交易及裝修交易總價值之上限(如下文所載)均已於本公司在二零零七年三月二十一日舉行之股東特別大會上以普通決議案方式獲得批准。

年度上限: 建築交易之總值不得超 過下列各項:

二零零七年四月一日至	
二零零八年三月三十一日	450百萬港元
二零零八年四月一日至	
二零零九年三月三十一日	450百萬港元
二零零九年四月一日至	
二零一零年三月三十一日	450百萬港元

裝修交易之總值不得超 過下列各項:

二零零七年四月一日至	
二零零八年三月三十一日	20百萬港元
二零零八年四月一日至	
二零零九年三月三十一日	20百萬港元
二零零九年四月一日至	
二零一零年三月三十一日	20百萬港元

2006/2007 年報

### **DIRECTORS' REPORT**

# 董事會報告

# **DIRECTORS' INTERESTS IN CONTRACTS OF SIGNIFICANCE**

Save as disclosed above, no contracts of significance to which the Company or any of its subsidiaries was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

# CONTINUING DISCLOSURE REQUIREMENTS UNDER RULE 13.22 OF CHAPTER 13 OF THE LISTING RULES

In accordance with the requirements of rule 13.22 of Chapter 13 of the Listing Rules, the followings are the details of financial assistance and guarantees to affiliated companies of the Company at 31 March 2007.

At 31 March 2007, the Group advanced to Tung Chung Station Development Company Limited ("TCSDCL") an aggregate amount of HK\$2,379.3 million representing the several guarantee by the Group in respect of TCSDCL's banking facilities of HK\$918.0 million. The banking facilities were not utilised by TCSDCL at 31 March 2007.

TCSDCL is engaged in the development of Tung Chung Station Package II Project in Lantau Island, Hong Kong in which the Group has 31% interest. The advances were provided by the Group in the form of subordinated shareholders' loans in proportion to the Group's shareholding interest in TCSDCL, for the purpose of funding the working capital requirements of TCSDCL. The advances are unsecured, bear interest at the rate of HIBOR plus 2% to 2.5% per annum, and have no fixed term of repayment. As agreed by all the beneficial shareholders of TCSDCL in a deed of release and discharge entered into on 3 June 2003 and with the consent from the banks, the interests accrued by TCSDCL on the subordinated shareholders' loans were released and discharged in the net asset value of TCSDCL during the year ended 31 March 2003. All interests payable by TCSDCL on outstanding shareholders' loans due by TCSDCL were released and discharged as from 1 January 2002 until further determined by all its beneficial shareholders at a later time. The advances together with the accrued interests thereon, if any, are subordinated to the banks providing the banking facilities to TCSDCL as mentioned above.

In addition, at 31 March 2007, the Group also advanced to several affiliated companies at an aggregate amount of HK\$1,051.1 million.

#### 董事於重大合約之權益

除上文披露者外,本公司或其任何附屬公司 概無訂立董事於其中直接或間接擁有重大權 益而於年結日或本年度內任何時間仍然生效 之任何重大合約。

# 上市規則第13章第13.22條之持續披露規定

根據上市規則第13章第13.22條之規定,下列為於二零零七年三月三十一日提供予本公司聯屬公司之財務資助及擔保的詳情。

於二零零七年三月三十一日,本集團向Tung Chung Station Development Company Limited (「TCSDCL」)提供合共2,379.3百萬港元之墊款,即本集團為TCSDCL之銀行信貸918.0百萬港元提供之個別擔保。於二零零七年三月三十一日,TCSDCL並未動用此銀行信貸。

TCSDCL承包發展香港大嶼山東涌站上蓋第 二期發展項目,本集團持有當中的31%權 益。本集團按於TCSDCL之股權比例,以後 償股東貸款之方式向TCSDCL授出該筆墊 款,作為TCSDCL之營運資金。該筆墊款為 無抵押,年息按香港銀行同業拆息加2厘至 2.5厘計算,且無固定還款期。根據所有 TCSDCL之實益股東於二零零三年六月三日 簽訂之一份免除契約,並在銀行的同意下, 於截至二零零三年三月三十一日止年度 TCSDCL之資產淨值中已免除TCSDCL在後償 股東貸款的應計利息。所有TCSDCL於未償 還股東貸款的應付利息自二零零二年一月一 日起被免除直至所有實益股東於其後時間另 有決定為止。墊款連同有關應計利息(如有) 已如上文所述以後償方式授予向TCSDCL提 供銀行信貸的銀行。

此外,於二零零七年三月三十一日,本集團亦已向若干聯屬公司墊款合共1,051.1百萬港元。

# 董事會報告

At 31 March 2007, the aggregate amount of advances provided to and guarantees given for these affiliated companies by the Group amounted to HK\$3,430.4 million and represented 37.1% of the consolidated net tangible assets of the Group of HK\$9,243.8 million at 31 March 2007.

A combined balance sheet of these affiliated companies and the Group's attributable interest in these affiliated companies at 31 March 2007 are set out in notes 19 and 20 to the consolidated financial statements.

於二零零七年三月三十一日,本集團為該等聯屬公司提供之墊款及作出之擔保合共為3,430.4百萬港元,相等於本集團於二零零七年三月三十一日之綜合有形資產淨值9,243.8百萬港元之37.1%。

於二零零七年三月三十一日,該等聯屬公司 之合併資產負債表及本集團應佔該等聯屬公司之權益載於綜合財務報表附註19及20。

#### **MANAGEMENT CONTRACT**

No contract for the management and administration of the whole or any substantial part of any business of the Company was entered into or existed during the year.

#### **SHARE CAPITAL**

Details of the share capital of the Company are set out in note 34 to the consolidated financial statements.

# PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the year.

#### **RESERVES**

Details of movements in the reserves of the Group during the year are set out in the consolidated statement of changes in equity on page 49.

#### **MAJOR CUSTOMERS AND SUPPLIERS**

The aggregate turnover attributable to the Group's five largest customers was less than 30% of the total value of the Group's turnover.

The aggregate purchases attributable to the Group's five largest suppliers were less than 30% of the total value of the Group's purchases.

None of the Directors, any of their associates, or shareholders of the Company (which to the knowledge of the Directors, own more than 5% of the Company's issued share capital) had any interest in the Group's five largest customers.

#### 管理合約

本年度內,本公司並無就全盤業務或其中任何重要部分簽訂或存有任何管理及行政合約。

#### 股本

本公司股本詳情載於綜合財務報表附註 34。

#### 購買、出售或贖回本公司之上市證券

本年度內,本公司或其任何附屬公司概無購買、出售或贖回本公司任何上市證券。

#### 儲備

本年度內,本集團之儲備變動詳情載於第 49頁之綜合權益變動報表內。

#### 主要客戶及供應商

本集團五大客戶合共之營業額佔本集團營業 總額少於30%。

本集團五大供應商合共之採購額佔本集團採 購總額少於30%。

本公司董事、彼等任何聯繫人士或股東(據董事所知擁有本公司已發行股本5%以上者)概無於本集團五大客戶中擁有任何權益。

### **DIRECTORS' REPORT**

# 董事會報告

# INVESTMENT PROPERTIES AND PROPERTY, PLANT AND EQUIPMENT

Details of changes in the investment properties and property, plant and equipment of the Group during the year are set out in notes 15 and 16 to the consolidated financial statements respectively.

# PROPERTIES HELD FOR/UNDER DEVELOPMENT, SALE AND INVESTMENT PURPOSES

Details of changes in properties held for/under development of the Group during the year are set out in note 25 to the consolidated financial statements.

A summary of major properties held for/under development, sale and investment purposes is set out on pages 144 to 149.

#### **DONATIONS**

During the year, the Group made charitable and other donations amounting to approximately HK\$0.7 million (2006: approximately HK\$1.2 million).

#### **HUMAN RESOURCES**

At 31 March 2007, the total number of employees of the Group in Hong Kong and overseas was 3,203 (2006: 3,100).

Our corporate volunteer team 'HKR Care & Share' received the Silver Award from the Social Welfare Department by achieving over 800 hours of service to the community in 2006.

The Company adopts the performance management system by linking individual employee's performance to corporate objectives. Performance bonus payable is based on the achievement of individual objectives set in relation to the corporate plan. The Company treasures and values staff in performance and advancement by continuously conducting series of training programs for operational and managerial staff.

#### **RETIREMENT BENEFITS SCHEMES**

Information on the Group's retirement benefits schemes is set out in note 43 to the consolidated financial statements.

#### **PRE-EMPTIVE RIGHTS**

There is no provision for pre-emptive rights under the Articles although there is no restriction against such rights under the laws of the Cayman Islands.

#### 投資物業與物業、廠房及設備

本集團之投資物業與物業、廠房及設備於本年度內之變動詳情分別載於綜合財務報表附註15及16。

#### 持作發展/發展中、出售及投資用途 之物業

本集團之持作發展/發展中物業於本年度內 之變動詳情載於綜合財務報表附註25。

持作發展、出售及投資用途/發展中之主要物業摘要載於第144頁至第149頁。

#### 捐款

本年度內,本集團之慈善及其他捐款合共約 0.7百萬港元(二零零六年:約為1.2百萬港 元)。

#### 人力資源

於二零零七年三月三十一日,本集團在香港及海外的僱員總人數為3,203名(二零零六年:3,100名)。

本公司志願隊伍「興業心連心」於二零零六年服務超過800小時,獲社會福利署頒發銀 遊。

本公司採納表現管理體制,將個別員工表現 與公司目標掛鈎,再按相對於就公司計劃訂 定之個別目標之成果,計算應付之表現花 紅。本公司重視僱員之表現及進步,不斷為 前線及管理層員工進行一系列培訓課程。

#### 退休福利計劃

有關本集團退休福利計劃之資料載於綜合財 務報表附註43。

#### 股份優先認購權

章程細則並無有關股份優先認購權之條文,儘管開曼群島之法例亦無限制此等權利。

# 董事會報告

#### SUFFICIENCY OF PUBLIC FLOAT

According to information available to the Company, the percentage of the Company's shares which are in the hands of the public exceeds 25% of the Company's total number of issued shares.

#### **CORPORATE GOVERNANCE**

The Company's corporate governance practices are set out in the Corporate Governance Report on pages 33 to 42.

#### **FIVE-YEAR FINANCIAL SUMMARY**

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on pages 142 and 143. This summary does not form part of the consolidated financial statements.

#### **REVIEW BY AUDIT COMMITTEE**

This annual report has been reviewed by the audit committee established in compliance with rule 3.21 of the Listing Rules and the relevant provisions of the CG Code. The audit committee comprises the three independent non-executive directors namely, Dr CHENG Kar Shun Henry, Dr The Honourable CHEUNG Kin Tung Marvin and Mr CHEUNG Wing Lam Linus and a non-executive director namely, The Honourable Ronald Joseph ARCULLI.

#### **AUDITORS**

A resolution will be proposed at the forthcoming annual general meeting of the Company to re-appoint Deloitte Touche Tohmatsu, being eligible and offering themselves for re-appointment, as the auditors of the Company.

On behalf of the Board

#### **CHA Mou Zing Victor**

Deputy Chairman and Managing Director

Hong Kong, 28 June 2007

#### 足夠的公眾持股量

根據本公司所得資料顯示,公眾人士持有本公司股份之百分比超過本公司已發行股份總數的25%。

#### 企業管治

本公司企業管治常規載於第33頁至第42頁 之企業管治報告內。

#### 五年財務概要

本集團最近五個財政年度之業績與資產及負債之概要載於第142頁及第143頁。此概要並不構成綜合財務報表之一部分。

#### 審核委員會審閱

本年報已由根據上市規則第3.21條及企業管治守則有關條文成立之審核委員會審閱。審核委員會由三名獨立非執行董事鄭家純博士、張建東博士及張永霖先生,以及一名非執行董事夏佳理議員組成。

#### 核數師

本公司將於應屆股東週年大會提呈決議案, 續聘符合資格且願膺選連任之德勤 • 關黃陳 方會計師行為本公司核數師。

代表董事會

副主席兼董事總經理

#### 查懋成

香港,二零零七年六月二十八日