

Tao Heung Holdings Limited 稻香控股有限公司\* (Incorporated in the Cayman Islands with limited liability) Stock Code: 573

Interim Report 2007

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#### **Board of Directors**

#### **Executive Directors**

Mr. Chung Wai Ping *(Chairman)* Mr. Wong Ka Wing Mr. Chung Ming Fat Mr. Leung Yiu Chun *(Chief Executive Officer)* Ms. Wong Fun Ching Mr. Ho Yuen Wah

#### Non-executive Directors

Mr. Fong Siu Kwong Mr. Chan Yue Kwong, Michael

#### Independent non-executive Directors

Mr. Li Tze Leung Professor Chan Chi Fai, Andrew Mr. Mak Hing Keung, Thomas Mr. Ng Yat Cheung

#### **Company Secretary**

Mr. Leung Yiu Chun FCCA, FCPA

#### **Qualified Accountant**

Ms. Tsang Wing Ka CPA

#### **Authorised Representatives**

Mr. Leung Yiu Chun Mr. Ho Yuen Wah

#### **Members of Audit Committee**

Mr. Mak Hing Keung, Thomas (Chairman) Mr. Li Tze Leung Professor Chan Chi Fai, Andrew

#### Members of Nomination Committee

Professor Chan Chi Fai, Andrew (Chairman) Mr. Ng Yat Cheung Mr. Chan Yue Kwong, Michael

#### Members of Remuneration Committee

Mr. Li Tze Leung (*Chairman*) Mr. Fong Siu Kwong Mr. Mak Hing Keung, Thomas

#### **Registered Office**

Corporate Information

Cricket Square, Hutchins Drive P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands

#### Principal Place of Business in Hong Kong

No. 13 Au Pui Wan Street, Fo Tan Shatin, New Territories, Hong Kong

#### **Principal Share Registrar**

Butterfield Fund Services (Cayman) Limited Butterfield House, 68 Fort Street P.O. Box 705, Grand Cayman KY1-1107, Cayman Islands

#### Hong Kong Branch Share Registrar

Computershare Hong Kong Investor Services Limited Shops 1712–16, 17th Floor, Hopewell Centre 183 Queen's Road East Wan Chai, Hong Kong

#### **Principal Bankers**

Bank of China (Hong Kong) Limited Bank of East Asia, Limited DBS Bank (Hong Kong) Limited Hang Seng Bank Limited Standard Chartered Bank (Hong Kong) Limited

#### **Principal Auditors**

Ernst & Young

#### **Compliance** Adviser

UOB (Asia) Hong Kong Limited

#### **Stock Code**

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#### Website

www.taoheung.com.hk



		Civ months a	adad 20 Juna	
		2007	nded 30 June 2006	% Change Increase/
Key Financial Ratios	Notes	(Unaudited)	(Unaudited)	(Decrease)
	NOLES	HK\$'000	HK\$'000	(Decrease)
		111(\$ 000		
Performance				
Revenue		978,957	760,658	28.7%
Profit attributable to equity holders of the Company		112,059	72,324	54.9%
Gross profit margin		66.6%	68.3%	(2.5%
Net profit margin	1	11.4%	9.5%	20.0%
Staff costs to revenue		27.6%	29.1%	(5.2%
Lease payments under operating leases in respect of land and				
buildings to revenue		6.5%	6.8%	(4.4%
		HK cents	HK cents	
Per Share Data				
Earnings per share				
— Basic		12.78	8.26	54.7%
— Dilutive		12.78	N/A	N/A
Interim dividend per share	2	3.25	277,777.78	N/A
Special dividend per share	2	2.96	N/A	N/A
		20 1		
		30 June	31 December	% Change
		2007	2006	Increase/
		(Unaudited)	(Audited)	(Decrease)
		HK\$'000	HK\$'000	
Total assets		1,197,112	698,979	71.3%
Net assets		847,527	364,670	132.4%
Cash and cash equivalents		523,642	137,912	279.7%
Net cash	3	431,198	21,796	1,878.3%
Liquidity and Gearing				
Current ratio	4	2.20	1.00	120.0%
Quick ratio	5	2.08	0.92	126.1%
Gearing ratio	6	0.08	0.17	(52.9%
		HK cents	HK cents	
Per Share Data				
Net assets per share	7	84.75	41.63	103.6%
Net cash per share	8			



Notes:

- 1. Net profit margin is calculated as net profit attributable to equity holders of the Company divided by revenue.
- 2. The interim dividend per share for the period ended 30 June 2006 was calculated as HK\$25,000,000 divided by 9,000 shares, representing the number of share issued by Tensel Investment Limited, a subsidiary which was the holding company of all the subsidiaries of the Group (other than Sky Cheer Group Limited). Interim dividend and special dividend for the six months ended 30 June 2007 are calculated based on the number of 1,000,000,000 shares issued as at 30 June 2007 plus 14,460,000 shares issued pursuant to an over-allotment option on 19 July 2007.
- 3. Net cash is cash and cash equivalents less interest-bearing bank borrowings.
- 4. Current ratio is calculated as current assets divided by current liabilities.
- 5. Quick ratio is calculated as current assets less inventories divided by current liabilities.
- 6. Gearing ratio is calculated as total debt (interest-bearing bank borrowings and finance lease payables) divided by total assets.
- 7. Net assets per share is calculated based on the number of 1,000,000,000 shares (2006: 876,000,000 shares).
- 8. Net cash per share is calculated based on the number of 1,000,000,000 shares (2006: 876,000,000 shares).

#### Interim Results (Unaudited)

The board of directors (the "**Board**") of Tao Heung Holdings Limited (the "**Company**"), together with its subsidiaries (collectively the "**Group**"), hereby announces the unaudited consolidated interim results of the Group for the six months ended 30 June 2007 together with comparative figures for the corresponding period in 2006. These interim condensed consolidated financial statements for the six months ended 30 June 2007 have not been audited, but have been reviewed by the Company's audit committee.

			ended 30 June	
		2007	2006	
	Notes	(Unaudited)	(Unaudited)	
		HK\$'000	НК\$'000	
REVENUE	5	978,957	760,658	
Other income and gains	5	41,001	3,882	
Cost of inventories consumed		(326,646)	(241,187)	
Staff costs		(269,810)	(221,435)	
Lease payments under operating leases in respect of				
land and buildings		(64,121)	(51,521)	
Depreciation of property, plant and equipment		(38,764)	(25,475)	
Recognition of prepaid land lease payments		(596)	(811)	
Other expenses	C	(184,088)	(127,079)	
Finance costs Share of losses of associates	6	(2,769)	(2,785)	
Share of losses of associates		(10)	(2)	
PROFIT BEFORE TAX	7	133,154	94,245	
Tax	8	(19,941)	(16,493)	
PROFIT FOR THE PERIOD		113,213	77,752	
Attributable to:				
Equity holders of the Company		112,059	72,324	
Minority interests		1,154	5,428	
Wintonty intelests		1,134	5,428	
		113,213	77,752	
DIVIDENDS	9	63,000	25,000	
EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF				
THE COMPANY				
— Basic	10	HK12.78 cents	HK8.26 cents	
	10			
— Diluted	10	HK12.78 cents	N/A	

06 Condensed Consolidated Balance Sheet

As at 30 June 2007

		30 June	31 December
		2007	2006
	Notes	(Unaudited)	(Audited)
		HK\$'000	HK\$'000
NON-CURRENT ASSETS		202.440	267.074
Property, plant and equipment	11	383,419	267,074
Prepaid land lease payments		68,790	72,813
Investment properties	10	13,000	13,000
Goodwill	12	17,512	3,718
Interests in associates Deferred tax assets		1,261	1,271
		26,885	22,572
Rental deposits		36,953	34,082
Deposits for purchases of property, plant and equipment	1.4	-	12,472
Pledged deposits	14	10,874	10,874
Total non-current assets		558,694	437,876
			437,870
CURRENT ASSETS			
Financial assets at fair value through profit or loss		15,966	15,545
Inventories		34,168	22,969
Trade receivables	13	8,258	8,508
Prepayments, deposits and other receivables		50,829	30,672
Due from related companies	22(b)	_	9,308
Pledged deposits	14	_	9,939
Cash and cash equivalents	14	523,642	137,912
		632,863	234,853
Assets classified as held for sale		5,555	26,250
<b>T</b>		600 440	264,402
Total current assets		638,418	261,103
CURRENT LIABILITIES			
Trade payables	15	91,353	53,429
Other payables and accruals	15	136,525	119,154
Interest-bearing bank borrowings	16	34,224	46,715
Finance lease payables	10	563	664
Due to related companies	22(b)	628	21,443
Due to an associate	22(0)		3,234
Due to a minority shareholder of subsidiaries		998	1,058
Tax payable		26,098	14,112
Total current liabilities		290,389	259,809
NET CURRENT ASSETS		348,029	1,294
		006 722	420 170
TOTAL ASSETS LESS CURRENT LIABILITIES		906,723	439,170

### Condensed Consolidated Balance Sheet (Continued)

As at 30 June 2007

	Notes	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
NON-CURRENT LIABILITIES			
Interest-bearing bank borrowings	16	58,220	69,401
Finance lease payables	10	129	386
Due to a related party	22(b)		3,866
Deferred tax liabilities	22(0)	847	847
Total non-current liabilities		59,196	74,500
Net assets		847,527	364,670
EQUITY			
Equity attributable to equity holders of the Company			
Issued capital	17	100,000	780
Reserves		682,723	363,120
Proposed dividends	9	63,000	—
		845,723	363,900
Minority interests		1,804	770
Total equity		847,527	364,670

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# Condensed Consolidated Statement of Changes in Equity

For the six months ended 30 June 2007

		Attributable to equity holders of the Company										
	Notes	lssued capital (Unaudited) ( HK\$'000	Share premium Unaudited) ( HK\$'000	Capital reserve Unaudited) ( HK\$'000	Other reserve (Unaudited) HK\$'000			Retained profits (Unaudited) HK\$'000	Proposed dividends (Unaudited) HK\$'000	Total (Unaudited) HK\$'000	Minority interests (Unaudited) HK\$'000	Total equity (Unaudited) НК\$'000
At 1 January 2006	17(a)	780	_	_	(773)	_	_	115,037	_	115,044	17,894	132,938
Exchange realignment and total income and expenses for the period recognised directly in equity Profit for the period							1,432	 72,324		1,432 72,324	 5,428	1,432 77,752
Total income and expenses for the period		_	_	_	_	_	1,432	72,324	_	73,756	5,428	79,184
Dividend paid to a minority shareholder of subsidiaries Interim 2006 dividend paid		_	_	-	_	-	_	_	-	_	(1,120)	(1,120)
to the then shareholders of a subsidiary	9	_	_	_	_	_	_	(25,000)	_	(25,000)	_	(25,000)
At 30 June 2006		780	_	_	(773)	_	1,432	162,361	_	163,800	22,202	186,002
At 1 January 2007 Exchange realignment and total income and expenses for the period		780	_	110,748	21,211	_	2,285	228,876	_	363,900	770	364,670
recognised directly in equity							2,936			2,936	_	2,936
Profit for the period							2,950			112,059	1,154	113,213
Total income and expenses for the period		_	_	_	_	_	2,936	112,059	_	114,995	1,154	116,149
Repurchase of shares	17(b)	(780)	_	_	_	_	_	_	_	(780)	_	(780)
Issue of shares Repurchase of shares of a subsidiary from the then	17(b)	780	_	_	_	_	_	_	_	780	_	780
shareholders of the subsidiary Issue of shares under the	17(c)	855	—	-	(75)	—	_	_	_	780	-	780
placing and initial public offering	17(e)	12,400	381,920	_	_	_	_	_	_	394,320	_	394,320
Capitalisation issue Share issue expenses	17(d)	85,965	(85,965) (28,660)	—	—	—	-	—	—	 (28,660)	-	(28,660)
Equity-settled share options		—	(28,660)	_	_		_	_	_		_	
expenses Dividend paid to a minority		_	_	_	_	388	_	_	_	388	_	388
shareholder of subsidiaries Proposed dividends	9	_	_	_	_	_	_	(63,000)	— 63,000	_	(120)	(120)
At 30 June 2007		100,000	267,295*	110,748*	21,136*	388*	5,221*	277,935*	63,000	845,723	1,804	847,527

\* These reserve accounts comprise the consolidated reserves of the Group of HK\$682,723,000 (31 December 2006: HK\$363,120,000) in the condensed consolidated balance sheet.

## Condensed Consolidated Cash Flow Statement

For the six months ended 30 June 2007

	Notes	Six months ei 2007 (Unaudited)	n <b>ded 30 June</b> 2006 (Unaudited)
		HK\$'000	HK\$'000
Net cash inflow from operating activities		126,918	124,263
Net cash outflow from investing activities		(102,046)	(50,605)
Net cash inflow/(outflow) from financing activities		360,695	(4,473)
NET INCREASE IN CASH AND CASH EQUIVALENTS		385,567	69,185
Cash and cash equivalents at beginning of period		137,912	90,643
Effect of foreign exchange rate change, net		163	184
CASH AND CASH EQUIVALENTS AT END OF PERIOD		523,642	160,012
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS Cash and bank balances	14	202 504	124.004
	14	283,591	124,984
Time deposits with original maturity of less than three months when acquired, pledged as security for banking facilities		240,051	35,028
		240,031	
		523,642	160,012

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### Notes to the Condensed Consolidated Financial Statements

For the six months ended 30 June 2007

#### 1. Corporate Information and Reorganisation

The Company is a limited liability company incorporated in the Cayman Islands on 29 December 2005 and its shares were listed on the Main Board of the Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") on 29 June 2007. The registered office of the Company is located at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1-1111, Cayman Islands and its principal place of business in Hong Kong is located at No. 13 Au Pui Wan Street, Fo Tan, Shatin, New Territories, Hong Kong.

On 4 June 2007, pursuant to a group reorganisation (the "**Reorganisation**") to rationalise the structure of the Group in preparation for the initial public offering of the shares of the Company on the Main Board of the Stock Exchange, the Company became the holding company of the subsidiaries now comprising the Group. Further details of the Group's Reorganisation are set out in the Company's listing prospectus dated 15 June 2007 (the "**Prospectus**").

#### 2. Basis of Preparation

These unaudited interim condensed consolidated financial statements for the six months ended 30 June 2007 (the "Interim Financial Statements") have been prepared in accordance with the Hong Kong Accounting Standard ("HKAS") 34 "Interim Financial Reporting" issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and applicable disclosure requirements of Appendix 16 of the Rules Governing the Listing of Securities ("Listing Rules") on the Stock Exchange.

The Group resulting from the Reorganisation is regarded as a continuity entity. Accordingly, the Interim Financial Statements have been prepared based on the principles of merger accounting in accordance with Accounting Guideline 5 "Merger Accounting for Common Control Combination" issued by the HKICPA as if the Company had been the holding company of the companies comprising the Group and the group structure as at 4 June 2007 had been in existence from the beginning of 1 January 2006. The acquisition of subsidiaries during the period has been accounted for using the purchase method of accounting.

#### **3. Accounting Policies**

The accounting policies and methods of computation adopted in the preparation of the Interim Financial Statements are consistent with those used in the financial statements of the companies comprising the Group which were used for the preparation of the accountants' report for the three years ended 31 December 2006 as published in Appendix I to the Prospectus, except in relation to the following new and revised Hong Kong Financial Reporting Standards ("**HKFRSs**"), which are effective for an annual period beginning on or after 1 January 2007. Adoption of these new and revised HKFRSs did not have any effect on the financial position or performance of the Group.

HKAS 1 Amendment	Capital Disclosures
HKFRS 7	Financial Instruments: Disclosures
HK(IFRIC)-Int 7	Applying the Restatement Approach under HKAS 29
	Financial Reporting in Hyperinflationary Economies
HK(IFRIC)-Int 8	Scope of HKFRS 2
HK(IFRIC)-Int 9	Reassessment of Embedded Derivatives
HK(IFRIC)-Int 10	Interim Financial Reporting and Impairment



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#### 4. Segment Information

Segment information is presented by way of two segment formats: (i) on a primary segment reporting basis, by geographical segment; and (ii) on a secondary segment reporting basis, by business segment.

Segment information presented below is by way of the Group's geographical segment. In determining the Group's geographical segments, revenues are attributed to the segments based on the location of the customers, and assets are attributed to the segments based on the location of the assets. The Group's customer-based geographical segments are Hong Kong and Mainland China.

Since over 90% of the Group's revenue and assets relate to the restaurant segment which engages in the provision of food catering services through a chain of restaurants, no further analysis on business segment is presented.

The following tables present revenue, profit and certain asset and expenditure information for the Group's geographical segments for the six months ended 30 June 2007 and 2006.

	Six months ended 30 June 2007 Mainland			
	Hong Kong	China	Total	
	(Unaudited)	(Unaudited)	(Unaudited)	
	<i>HK\$'</i> 000	<i>HK\$'000</i>	<i>HK\$'000</i>	
Revenue from external customers	854,379	124,578	978,957	
Segment results	122,411	13,522	135,933	
Finance costs	(2,769)	—	(2,769)	
Share of losses of associates	(10)	—	(10)	
Profit before tax	119,632	13,522	133,154	
Tax	(16,938)	(3,003)	(19,941)	
Profit for the period	102,694	10,519	113,213	
Segment assets	896,939	273,288	1,170,227	
Capital expenditure	52,266	70,821	123,087	
Depreciation	32,309	6,455	38,764	
Recognition of prepaid land lease payments	465	131	596	

### Notes to the Condensed Consolidated

Financial Statements (Continued)

For the six months ended 30 June 2007

#### 4. Segment Information (Continued)

	Six mo Hong Kong — (Unaudited) <i>HK\$'000</i>	nths ended 30 June Mainland China (Unaudited) <i>HK\$'000</i>	Total (Unaudited)
	HK\$ 000	HK\$ 000	НК\$'000
Revenue from external customers	758,355	2,303	760,658
Segment results Finance costs Share of losses of associates	99,574 (2,785) (2)	(2,542) 	97,032 (2,785) (2)
Profit/(loss) before tax	96,787	(2,542)	94,245
Tax	(16,493)		(16,493)
Profit/(loss) for the period	80,294	(2,542)	77,752
Segment assets	524,322	62,261	586,583
Capital expenditure	24,599	27,866	52,465
Depreciation	25,475		25,475
Recognition of prepaid land lease payments	481	330	811

#### 5. Revenue, Other Income and Gains

Revenue (which is also the Group's turnover), other income and gains are analysed as follows:

	Six months	ended 30 June
	2007	2006
	(Unaudited)	(Unaudited)
	HK\$'000	HK\$'000
REVENUE		
Restaurant operations	966,461	754,113
Sale of food and other operating items	12,496	6,545
	978,957	760,658
		,,
OTHER INCOME AND GAINS		
Gross rental income from investment properties	611	728
Bank interest income	5,252	1,675
Interest income from an amount due from a shareholder	_	268
Dividend income from unlisted investments	223	170
Sponsorship income	1,409	467
Gain on disposal of leasehold land and buildings	30,786	—
Excess over the cost of a business combination	1,553	—
Fair value gain on financial assets at fair value through profit or loss	421	—
Others	746	574
	41,001	3,882

#### 6. Finance Costs

	Six months 2007 (Unaudited) <i>HK\$'000</i>	ended 30 June 2006 (Unaudited) <i>HK\$'000</i>
Interest on bank loans and overdrafts wholly repayable — Within five years — Beyond five years Interest on finance leases	3,518 21 38	703 2,002 80
Total interest Less: Interest capitalised	3,577 (808)	2,785
	2,769	2,785

#### Notes to the Condensed Consolidated

Financial Statements (Continued)

For the six months ended 30 June 2007

#### 7. Profit before Tax

The Group's profit before tax is arrived at after charging/(crediting):

	Six months e	ended 30 June
	2007 (Unaudited)	2006 (Unaudited)
	НК\$'000	HK\$'000
Gross rental income from investment properties	(611)	(728)
Less: Direct operating expenses (including repairs and maintenance) arising on rental-earning investment properties	1	16
Net rental income	(610)	(712)
Employee benefits expense (including directors' remuneration): Wages, salaries and bonuses Retirement benefits scheme contributions (defined contribution schemes) Equity-settled share-based payment expenses	257,450 11,972 388	211,259 10,176 —
	269,810	221,435
Lease payments under operating leases in respect of land and buildings: Minimum lease payments Contingent rents	61,130 2,991	48,422 3,099
	64,121	51,521
Fair value (gain)/loss on financial assets at fair value through profit or loss Foreign exchange differences, net	(421) 125	34 11

#### 8. Tax

Hong Kong profits tax has been provided at the rate of 17.5% on the estimated assessable profits arising in Hong Kong for the six months ended 30 June 2007 (2006: 17.5%). Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the countries in which the Group operates, based on existing legislation, interpretations and practices in respect thereof.

	Six months	Six months ended 30 June	
	2007	<b>2007</b> 2006	
	(Unaudited)	(Unaudited)	
	HK\$'000	HK\$'000	
Current — Hong Kong			
Charge for the period	16,938	16,493	
Current — Elsewhere	3,003	—	
Total tax charge for the period	19,941	16,493	

#### Notes to the Condensed Consolidated Financial Statements (Continued)

For the six months ended 30 June 2007

#### 9. Dividends

	Six months o 2007 (Unaudited) <i>HK\$'000</i>	(Unaudited) (Unaudited)	
Interim paid — Nil (2006: HK\$2,778) per ordinary share Proposed special — HK2.96 cents (2006: Nil) per ordinary share Proposed interim — HK3.25 cents (2006: Nil) per ordinary share	 30,000 33,000	25,000* 	
	63,000	25,000	

The proposed dividends for the period under review have been approved at the Company's board meeting on 12 September 2007.

Proposed special dividend and proposed interim dividend per ordinary share for the six months ended 30 June 2007 are calculated based on the number of 1,000,000,000 shares issued as at 30 June 2007 plus 14,460,000 shares issued pursuant to the over-allotment option on 19 July 2007.

\* No dividend has been paid or declared by the Company since its date of incorporation and up to 31 December 2006. The amount represented dividend paid by Tensel Investment Limited ("**Tensel**"), a subsidiary which was the holding company of all the other subsidiaries of the Group (other than Sky Cheer Group Limited), to its former shareholders.

#### **10.Earnings per Share**

The calculation of basic earnings per share amount is based on the unaudited consolidated profit for the six months ended 30 June 2007 attributable to equity holders of the Company of approximately HK\$112,059,000 (2006: approximately HK\$72,324,000), and the weighted average number of 876,679,452 shares (2006: 876,000,000 shares) in issued during the period under review. The weighted average number of shares is calculated based on the 876,000,000 shares, representing the number of shares of the Company immediately after the capitalisation issue but excluding any shares issued pursuant to the initial public offering, deemed to have been in issue at the beginning of the current and prior periods.



#### Notes to the Condensed Consolidated Financial Statements (Continued)

For the six months ended 30 June 2007

#### 10. Earnings per Share (Continued)

#### Diluted

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares. The Company has one category of dilutive potential ordinary share which is the share options granted to the directors of the Company and the employees of the Group under the Pre-IPO Share Option Scheme (defined hereinafter). For the share options, a calculation is made in order to determine the number of shares that could have been acquired at fair value (determined as the average annual market share price of the Company's shares) based on the monetary value of the subscription rights attached to outstanding share options. The number of shares calculated is compared with the number of shares that would have been issued assuming the exercise of the share options.

	Six months	Six months ended 30 June	
	2007	2006	
	(Unaudited)	(Unaudited)	
	HK\$'000	HK\$'000	
Profit attributable to equity holders of the Company	112,059	72,324	
Weighted average number of ordinary shares in issue	876,679,452	876,000,000	
Adjustments for share options	41,666	N/A	
Weighted average number of ordinary shares for diluted earnings per share	876,721,118	N/A	
Diluted earnings per share	HK12.78 cents	N/A	

Diluted earnings per share was not disclosed for the six months ended 30 June 2006 as there were no dilutive potential ordinary shares during that period.

#### 11. Property, Plant and Equipment

During the six months ended 30 June 2007, additions of property, plant and equipment amounted to HK\$123,087,000 (2006: HK\$52,465,000), excluding property and equipment acquired through a business combination (note 23). Items of property, plant and equipment with a net book value of approximately HK\$20,214,000 were disposed of by the Group during the six months ended 30 June 2007 (2006: Nil), resulting in a net gain on disposal of approximately HK\$30,786,000 (2006: Nil).

As at 30 June 2007, leasehold land and buildings with net book value of approximately HK\$101,408,000 (2006: approximately HK\$107,863,000) were pledged to secure the Group's bank loans and a bank loan facility (note 16).

#### Notes to the Condensed Consolidated Financial Statements (Continued)

For the six months ended 30 June 2007

#### 12.Goodwill

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Carrying amount at 1 January Acquisition of subsidiaries <i>(note 23)</i>	3,718 13,794	3,718
Carrying amount at end of the period	17,512	3,718

Goodwill is tested for impairment annually or whenever there is any indication of impairment. As at 30 June 2007, there was no indication of impairment.

#### **13.Trade Receivables**

The Group's trading terms with its customers are mainly on cash and credit card settlement. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. Trade receivables are non-interest-bearing.

An aged analysis of the trade receivables as at the balance sheet date, based on the payment due date, is as follows:

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Within 1 month 1 to 2 months 2 to 3 months Over 3 months	5,944 1,167 214 933	8,218 283 — 7
	8,258	8,508

#### 14.Cash and Cash Equivalents and Pledged Time Deposits

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Cash and bank balances Time deposits	283,591 250,925	97,710 61,015
Less: Pledged deposits with original maturity over 3 months but within 1 year	534,516	158,725
for short term bank loans Pledged deposits with original maturity over 1 year for banking facilities	(10,874)	(9,939) (10,874)
Cash and cash equivalents	523,642	137,912

#### **15.Trade Payables**

An aged analysis of the trade payables as at the balance sheet date, based on the invoice date, is as follows:

	30 Jun 200 (Unaudited <i>HK\$'0</i> 0	7 2006 I) (Audited)
Within 1 month 1 to 2 months 2 to 3 months Over 3 months	82,37 3,27 2,09 3,61	<b>2</b> 327 <b>6</b> 16
	91,35	<b>3</b> 53,429

The trade payables are non-interest-bearing and generally have payment terms within 60 days.

#### **16.Interest-bearing Bank Borrowings**

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Current		
Bank loans		
— Unsecured	11,806	_
— Secured	22,418	46,715
	34,224	46,715
Non-current		
Bank loans — secured	58,220	69,401
		<u> </u>
	92,444	116,116
Analysed into:		
Bank loans repayable:		
Within one year	34,224	46,715
In the second year	20,871	22,098
In the third to fifth years, inclusive	36,806	45,828
Beyond five years	543	1,475
	92,444	116,116

#### Notes:

(a) Certain of the Group's bank loans and facilities are secured by:

(i) mortgages over the Group's investment properties;

(ii) mortgages over the Group's leasehold land, including prepaid land lease payments and buildings situated in Hong Kong;

(iii) the pledge of the Group's time deposits (note 14);

- (iv) the pledge of the Group's investment funds; and
- (v) the pledge of the Group's assets classified as held for sale.
- (b) As at 30 June 2007, the secured bank loans bear interest at rates ranging from 5.50% to 7.00% per annum (31 December 2006: 5.24% to 7.00% per annum).

#### Notes to the Condensed Consolidated

Financial Statements (Continued)

For the six months ended 30 June 2007

#### **17.Share Capital**

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Authorised: 23,400,000,000 (2006: 300,000,000) ordinary shares of HK\$0.10 each (2006: US\$1.00 each)	2,340,000	2,340,000*
lssued and fully paid: 1,000,000,000 (2006: 100,000) ordinary shares of HK\$0.10 each (2006: US\$1.00 each)	100,000	780*

\* Amounts denominated in US\$ have been translated into HK\$ at US\$1.00: HK\$7.80.

The following changes in the authorised and issued share capital of the Company took place during the period from 29 December 2005 (date of its incorporation) to 30 June 2007:

	Notes	Number of ordinary shares	Nominal value of ordinary shares HK\$'000
Authorised:			
Upon incorporation, at 31 December 2006			
and 1 January 2007	(a)	300,000,000	2,340,000
Cancellation	(b)	(300,000,000)	(2,340,000)
Increase in authorised share capital	(b)	23,400,000,000	2,340,000
As at 30 June 2007	_	23,400,000,000	2,340,000
Issued:			
Upon incorporation		1	_
Allotted, issued and fully paid	_	99,999	780
As at 31 December 2006 and 1 January 2007	(a)	100,000	780
Repurchase of shares	(b)	(100,000)	(780)
Allotted, issued and fully paid	(b)	7,800,000	780
On acquisition of Tensel			
<ul> <li>— consideration shares issued</li> </ul>	(c)	8,546,695	855
Capitalisation issue credited as fully paid conditional on			
the share premium account of the Company being credited as a result of the issue of the new shares to			
the public		859,653,305	
New issue of shares	(d)	124,000,000	12,400
Capitalisation of the share premium account as set	(e) (d)	124,000,000	12,400
out above	_	_	85,965
As at 30 June 2007		1,000,000,000	100,000



#### 17.Share Capital (Continued)

#### Notes:

- (a) Upon incorporation of the Company, the authorised share capital was US\$300,000,000 divided into 300,000,000 shares of US\$1.00 each. 100,000 shares of US\$1.00 each were allotted and issued on 29 December 2005.
- (b) Pursuant to a shareholders' resolution passed on 21 March 2007, the authorised share capital of the Company was increased by HK\$2,340,000,000 by the creation of 23,400,000,000 new shares of HK\$0.10 each of which 7,800,000 new shares were allotted, issued and fully paid at par. The Company then repurchased all 100,000 issued shares of US\$1.00 each at a price of US\$1.00 each and cancelled the authorised share capital of 300,000,000 shares of US\$1.00 each.
- (c) Pursuant to a shareholders' resolution passed on 4 June 2007, the Company acquired 1,000,000 shares of HK\$1.00 each in the entire share capital of Tensel in consideration of the Company by allotting and issuing an aggregate of 8,546,695 shares of HK\$0.10 each of the Company, credited as fully paid at par to the then shareholders of Tensel.
- (d) Pursuant to written resolutions of the shareholders passed on 9 June 2007, an aggregate of 859,653,305 shares of HK\$0.10 each in the Company were allotted and issued, credited as fully paid at par, by way of capitalisation of the sum of HK\$85,965,331 from the share premium account, to the then existing shareholders of the Company, whose names appeared in the register of the Company at the close of business on 11 June 2007, in proportion to their respective shareholdings, such allotment and capitalisation were conditional on the share premium account being credited as a result of the issue of new shares to the public in connection with the Company's international placing and initial public offering as detailed in note (e) below.
- (e) In connection with the Company's international placing and initial public offering, 124,000,000 shares of HK\$0.10 each were issued at a price of HK\$3.18 per share for a total cash consideration, before listing expenses, of HK\$394,320,000. Dealing in these shares on the Stock Exchange commenced on 29 June 2007.

#### **18.Share Options**

The Company has adopted a pre-initial public offering share option scheme (the "**Pre-IPO Share Option Scheme**") and a share option scheme (the "**Share Option Scheme**") on 9 June 2007 for the purpose of providing incentives and rewards to eligible participants who have contributed to the success of the Group.

Pursuant to the Pre-IPO Share Option Scheme, the Company has granted certain options to eligible directors, senior management and employees of the Group to subscribe for ordinary shares in the Company subject to the terms and conditions stipulated under the Pre-IPO Share Option Scheme. Details of the Pre-IPO Share Option Scheme is set out in the sub-section headed "Pre-IPO Share Option Scheme" under the section headed "Statutory and General Information" in appendix VI of the Prospectus. The exercise price shall be 50% of the final offer price to the public. The Pre-IPO Share Option Scheme will remain in force for a period of 10 years from the grant date.

At 30 June 2007, 15,190,000 options were granted under the Pre-IPO Share Option Scheme, and no such share options have been exercised yet. Share options granted under the Pre-IPO Share Option Scheme are exercisable at HK\$1.59 per share and the holders of the said share options may exercise the share options during the period from 29 June 2009 to 28 June 2012, both days inclusive.

Pursuant to the Share Option Scheme, the Company may grant certain options to certain types of participants as defined in the Share Option Scheme (including directors and employees of the Group, etc.) to subscribe for ordinary shares in the Company subject to the terms and conditions stipulated under the Share Option Scheme. Details of the Share Option Scheme is set out in the sub-section headed "Share Option Scheme" under the section headed "Statutory and General Information" in appendix VI of the Prospectus.

As at the date of this report, no options have been granted or agreed to be granted pursuant to the Share Option Scheme.



#### **19.Contingent Liabilities**

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Bank guarantees given in lieu of utility and property rental deposits	21,099	19,308

#### **20.Operating Lease Arrangements**

#### (i) As lessor

The Group leases its investment properties to third parties under operating lease arrangements with lease terms ranging from two to three years.

At the balance sheet date, the Group had total future minimum lease receivables under non-cancellable operating leases with its tenants falling due as follows:

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Within one year	76	76

#### (ii) As lessee

The Group leases certain of its office premises and restaurant properties under operating lease arrangements with lease terms ranging from two to eight years.

At the balance sheet date, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Within one year In the second to fifth years, inclusive Beyond five years	128,985 188,933 39,872	114,702 175,344 26,963
	357,790	317,009

The operating leases of certain restaurant properties also call for additional rentals, which will be based on certain percentage of revenue of the operation being undertaken therein pursuant to the terms and conditions as stipulated in the respective rental agreements. As the future revenue of these restaurants could not be accurately determined as at the balance sheet date, the relevant contingent rental has not been included.



#### 21.Commitments

In addition to the operating lease commitments detailed in note 20 above, the Group had the following capital commitments as at the balance sheet date:

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Contracted but not provided for: Capital contribution payable to a subsidiary Buildings Machinery and equipment	36,000 18,642 7,433	15,000 31,002 16,883

#### **22.Related Party Transactions**

In addition to the transactions and balances detailed elsewhere in these financial statements, the Company had the following material transactions with related parties during the period:

#### (a) Transactions with related parties

Particulars of significant transactions between the Group and related parties are summarised as follows:

	Six months	Six months ended 30 June		
	2007	2006		
	(Unaudited)	(Unaudited)		
	HK\$'000	HK\$'000		
Sales of food and other operating items to related companies	_	117		
Purchases of food and other operating items from related companies	_	11,645		
Interest income from a shareholder	_	268		
Rental expense to a related party	84	84		

#### (b) Balances with related parties

	30 June 2007 (Unaudited) <i>HK\$'000</i>	31 December 2006 (Audited) <i>HK\$'000</i>
Amounts due to related companies Amount due to a related party	628	21,443 3,866



#### 22. Related Party Transactions (Continued)

#### (b) Balances with related parties (Continued)

The amounts due to related companies are unsecured and interest-free. Except for an amount of HK\$628,000 due to a related company which was de-registered at the date of these financial statements, the remaining balance was fully repaid during the period.

The amount due to a related party was unsecured, interest-free and fully repaid during the period.

#### (c) Key management compensation

	Six months	ended 30 June
	2007	2006
	(Unaudited)	(Unaudited)
	HK\$'000	HK\$'000
Short term employee benefits	1,318	1,718
Post-employment benefits	31	33
	1,349	1,751

#### **23.Business Combinations**

On 1 January 2007, the Group entered into a sale and purchase agreement with Messrs. Chung Wai Ping and Chung Ming Fat, the directors and shareholders of the Company, to acquire 100% equity interests in Glory Rainbow International Trading Limited ("Glory Rainbow"), Loyal Sky Holdings Limited ("Loyal Sky"), Skymark Asia Limited ("Skymark"), and Sky Rich (China) Limited ("Sky Rich") together with their subsidiaries (collectively, the "PRC Group") for a total cash consideration of HK\$51,000,000 (the "Acquisition"). The PRC Group is principally engaged in the restaurant operations in Mainland China.

#### 23.Business Combinations (Continued)

The fair values of the identifiable assets and liabilities of the PRC Group as at the date of the Acquisition which are equivalent to the corresponding carrying amounts immediately before the Acquisition are as follows:

	Loyal Sky	Glory Rainbow	Skymark	Sky Rich	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$′000
Property, plant and equipment	3,549	10,451	10,095	2,820	26,915
Deferred tax assets	1,043	1,743	274	1,253	4,313
Inventories	11	28	1,315	1,150	2,504
Trade receivables	189	1,182	78	83	1,532
Prepayments, deposits and other					
receivables	604	423	809	595	2,431
Due from related companies	—	551	3,758	17,785	22,094
Due from a related party	—	—	556	12	568
Cash and cash equivalents	3,950	3,371	1,532	866	9,719
Trade payables	(1,763)	(1,525)	(4,393)	(2,602)	(10,283)
Other payables and accruals	(2,368)	(4,344)	(2,054)	(870)	(9,636)
Due to related companies	(2,424)	(4,410)	(728)	(3,024)	(10,586)
Tax payable	(357)	(182)	(273)		(812)
Net assets acquired at fair values	2,434	7,288	10,969	18,068	38,759
Goodwill on acquisition (note 12) Excess over the cost of a business					13,794
combination recognised in the income statement					(1,553)
Satisfied by cash					51,000

An analysis of the net cashflow of cash and cash equivalents in respect of the acquisition of subsidiaries is as follows:

	НК\$'000
Cash consideration Cash and bank balances acquired	(51,000) 9,719
Net cash outflow of cash and cash equivalents in respect of the acquisition of subsidiaries	(41,281)

Since the Acquisition, the PRC Group contributed approximately HK\$93,016,000 to the Group's revenue and approximately HK\$10,392,000 to the consolidated profit for the six months ended 30 June 2007.



#### 24.Post Balance Sheet Event

An over-allotment option (the "**Over-allotment Option**") was granted by the Company exercisable by UOB Asia (Hong Kong) Limited ("**UOB Asia**") at any time within 30 days after 21 June 2007, being the last day for lodging of applications under the Hong Kong public offerings. Pursuant to the Over-allotment Option, the Company may be required to allot and issue up to an aggregate of 18,600,000 new shares (the "**Over-allotment Shares**"), representing 15% of the 124,000,000 shares initially offered under the share offer, to cover over-allocations in the international placing.

On 17 July 2007, the Over-allotment Option had been partially exercised by UOB Asia on behalf of the international placing underwriters. 14,460,000 Over-allotment Shares were issued to Billion Era International Limited, a company wholly-owned by Messrs. Chung Wai Ping, on 19 July 2007.

### Nanagement Discussion and Analysis

#### Business and Financial Review

The Board, is pleased to announce the Group's first interim results after its listing on the Main Board of the Stock Exchange on 29 June 2007. The successful listing has laid a solid foundation for the Group's future expansion plans, enabling it to accelerate expansion of its retail network and increase awareness of its brand names, both in Hong Kong and Mainland China.

As the purchasing power of the general public has increased in recent years, demand for quality food and restaurants continue to grow throughout Hong Kong and the Southern China, which had directly benefit the Group's business in both markets. The Group's revenue for the six months ended 30 June 2007 was approximately HK\$979.0 million, representing an increase of 28.7% as compared to that of the previous year. The Group's net profit attributable to equity holders increased by 54.9% to approximately HK\$112.1 million. Excluding the gain on disposal of office properties of approximately HK\$30.8 million and the share issue expenses of approximately HK\$6.1 million (net of approximately HK\$28.7 million charged to share premium account), the Group's profit generated from its core operations for the six months ended 30 June 2007 was approximately HK\$87.4 million (2006: approximately HK\$72.3 million), representing an increase of 20.9% as compared to that of the previous year.

Gross profit margin for the six months ended 30 June 2007 decreased slightly to 66.6% (2006: 68.3%). Such decrease was mainly attributable to the increase in raw material costs and the inclusion of the Group's Mainland

China business since 1 January 2007 which generated relatively lower gross profit margin of 59.3% as compared to 67.7% for the Group's Hong Kong operations. To minimise impact from raw material supply problems such as increasing pork prices and unstable fresh beef supply, ingredient mix of some of the Group's products have been changed accordingly, such as increasing proportions of chicken, bean products or vegetables. Besides, the centralised and bulk purchasing functions assumed by the Group's logistics centres enable the Group to purchase directly from the raw materials' sources of origins at better prices. With the export sales (i.e. supplying to the Group's restaurants in Hong Kong) by the Dongguan logistics centre expected to commence later this year, it is expected that the amount of food to be purchased through central procurement will be increased, which will further help to minimise the negative impact from rising food costs.

Sales to airlines and corporate caterers recorded substantial growth during the period under review but was still relatively insignificant to the Group's total revenue. The management of the Group believes that this business segment will grow healthily as demand continues to increase with the new Dongguan logistics centre commences its operation enabling the Group to benefit from economies of scale and achieve cost savings.

#### Hong Kong operations

As at 30 June 2007, the Group operates a total of 42 restaurants in Hong Kong (31 December 2006: 40 restaurants). Two new restaurants were opened in January and May 2007 respectively.

For the six months ended 30 June 2007, the Group's revenue is analysed as follows:

	Six months en	ded 30 June		
	2007	2006		
	(Unaudited)	(Unaudited)		
	HK\$′000	HK\$'000		
Restaurant operations	841,883	751,810	12.0%	
Sale of food and other operating items	12,496	6,545	90.9%	
	854,379	758,355	12.7%	



The increase in revenue from Hong Kong's restaurant operations was mainly due to the increase in the number of outlets. Sales of same restaurants showed a slight increase in average of 2.1% for the current period as compared to that of the corresponding period last year.

For the six months ended 30 June 2007, profit attributable to equity holders excluding the gain on the disposal of office properties of approximately HK\$30.8 million and share issue expenses of approximately HK\$6.1 million, amounted to approximately HK\$76.7 million (2006: approximately HK\$74.9 million), representing a slight increase of 2.4% as compared to that of the same period last year. Decreased profit margin to 9.0% (2006: 9.9%) despite rising revenue was mainly due to the closure of three Tao Heung Seafood Hotpot Restaurants for renovation under the Group's re-branding program and the closure of the restaurants in Hau Tak Shopping Centre in Tseung Kwan O for a month due to the fire incident happened in the shopping mall which reduced the margin for those restaurants' operations.

#### Mainland China operations

As at 31 December 2006, the Group had one restaurant in Shenzhen. The Group acquired 100% equity interests in the PRC Group which owned two restaurants in Shenzhen and Guangzhou, respectively, on 1 January 2007. In addition, two more restaurants (one in Guangzhou and one in Shenzhen) were opened during the period under review. Accordingly, as at 30 June 2007, the Group had a total of seven restaurants in Mainland China.

Revenue for Mainland China restaurant operations was amounted to approximately HK\$124.6 million during the period under review, representing 12.7% of the Group's total revenue. The increase in revenue from the Mainland China segment was mainly due to the revenue contributed by the companies acquired under the Acquisition amounting to approximately HK\$93.0 million and the opening of the two new restaurants during the period under review.

For the six months ended 30 June 2007, profit attributable to equity holders from the Mainland China segment was approximately HK\$10.7 million, representing 9.5% of the Group's total profit attributable to equity holders.

#### Other income and gains

The increase in other income and gains by approximately HK\$37.1 million during the period under review was mainly attributable to the recognition of the gain on the disposal of office properties of approximately HK\$30.8 million and the interest income generated from the proceeds received in connection with the initial public offerings in Hong Kong.

#### Operating expenses

The Group's operating expenses mainly consisted of staff costs, rental expenses and depreciation. For the period under review, the staff costs to the revenue ratio decreased to 27.6% (2006: 29.1%) and the rental expenses to the revenue ratio also dropped to 6.5% (2006: 6.8%). Depreciation charges increased for the six months ended 30 June 2007 as the Group has launched the re-branding program of all its outlets under the brand of *Tao Heung Seafood Hotpot Restaurants* since the second half of 2006. Besides, the opening of four more restaurants was also a contributing factor to the increase in the overall operating expenses as well.

#### Financial Resources and Liquidity

The Group maintained a strong financial and liquidity position for the six months ended 30 June 2007. The total assets increased by 71.3% to approximately HK\$1,197.1 million (2006: approximately HK\$699.0 million) while the total equity increased by 132.4% to approximately HK\$847.5 million (2006: approximately HK\$364.7 million).

As at 30 June 2007, the Group had the cash and cash equivalents amounting to approximately HK\$523.6 million. After deducting the total interest-bearing bank borrowings of HK\$92.4 million, the Group had a net cash surplus position of approximately HK\$431.2 million. In view of its cash-rich position, the Group continues to explore any investment or business development opportunities to deploy its cash resources with an aim to enhance the Group's profitability and values to its shareholders.

As at 30 June 2007, the Group's total interest-bearing bank borrowings were reduced to approximately HK\$92.4 million (2006: approximately HK\$116.1 million) during the period under review. The gearing ratio (defined as the total of interest-bearing bank borrowings and finance lease payables divided by the total assets) was reduced to 0.08 (2006: 0.17).

#### Use of Proceeds

The proceeds from the initial public offerings in Hong Kong, after deduction of related issuance expenses, amounted to approximately HK\$385.0 million. For the six months ended 30 June 2007, no proceeds have been utilised and the proceeds have been deposited with licensed banks and financial institutions in Hong Kong as short term interest-bearing deposits.

#### Material Acquisitions and Disposals

On 1 January 2007, the Group entered into a sale and purchase agreement with Messrs. Chung Wai Ping and Chung Ming Fat, the directors and shareholders of the Company, to acquire 100% equity interests in the PRC Group for a total cash consideration of HK\$51,000,000. The PRC Group is principally engaged in the restaurant operations in Mainland China. The fair values of net assets acquired were approximately HK\$38.8 million, and a goodwill of approximately HK\$13.8 million was capitalised as a result of the Acquisition. Detailed information in respect of the Acquisition is set forth in note 23 of the Interim Financial Statements to this report.

Save as disclosed above, there were no material acquisition or disposals of investments and subsidiaries during the six months ended 30 June 2007.

#### **Capital Expenditure**

Capital expenditure for the six months ended 30 June 2007 amounted to approximately HK\$123.1 million and the capital commitments as at 30 June 2007 amounted to approximately HK\$62.1 million. Both the capital expenditure and capital commitments were mainly related to the renovation of the Group's new and existing restaurants, the construction works and capital contribution to Dongguan logistics centre.

#### Security

As at 30 June 2007, the following Group's assets were pledged to secure the Group's bank borrowings:

- (a) all the leasehold land and buildings in Hong Kong with a carrying amount of approximately HK\$101.4 million;
- (b) all investment properties with a total carrying amount of approximately HK\$13.0 million;

- assets classified as held for sale with a total carrying amount of approximately HK\$5.6 million;
- (d) pledged bank deposits of the Group of approximately HK\$10.9 million; and
- (e) the investment funds with fair value of approximately HK\$16.0 million.

#### **Contingent Liabilities**

As at 30 June 2007, the Group had contingent liabilities in respect of bank guarantees given in lieu of rental and utility deposits amounting to approximately HK\$21.1 million (31 December 2006: approximately HK\$19.3 million).

#### Foreign Exchange Risk Management

The Group's sales and purchases for the six months ended 30 June 2007 were mostly denominated in Hong Kong Dollars and Renminbi. The Group was exposed to minimal foreign currency exchange risk during the period under review, and does not anticipate any potential future currency fluctuations that would result in the Group experiencing material operational difficulties or liquidity problems. The Group will continue to monitor its foreign exchange position and try to minimise its risk as much as possible.

#### Human Resources

As at 30 June 2007, the Group had 5,578 employees. In order to attract and retain the high quality staff and to enable smooth operation within the Group, the Group offered competitive remuneration packages (with reference to market conditions and individual qualifications and experience) and various in-house training courses. The remuneration packages are subject to review on a regular basis.

In addition, the Group also adopted the Pre-IPO Share Option Scheme and Share Option Scheme, where eligible employees are entitled to various share options to subscribe for the ordinary shares in the Company for their past and potential contribution to the growth of the Group. As at 30 June 2007, about 15,190,000 options were granted under the Pre-IPO Share Option Scheme and no share options have been exercised yet. Also, as at 30 June 2007, no options have been granted or agreed to be granted pursuant to the Share Option Scheme.

#### Outlook

Having considered the rising trend of per capita income of the people in both Hong Kong and Mainland China, it is believed that purchasing power of the people in both markets will continue to increase. As the living standard of the Chinese keeps improving, demand for quality food and dining places is expected to surge at the same time. The Group is well positioned to capture this good market opportunity presented by the Mainland China market. Moving forward, the management of the Group is optimistic that the Group will continue to accomplish healthy growth in the second half of the financial year, as well as the years ahead.

The Group will continue to expand its network of Chinese restaurants in both Hong Kong and Mainland China at prime locations. The Group will also continue to adopt a multi-branding strategy in order to increase its market share and to offer customers with different choices of Chinese cuisines. The Group targets to open five new restaurants in Hong Kong and two new restaurants in Mainland China in the second half of 2007. The management of the Group expects the rental costs for both markets will remain relatively stable while food costs will continue to increase. With the Dongguan logistics centre commenced operation in early September 2007, the Group is well prepared to mitigate the negative impact from rising food costs.

The management of the Group believes that good cost control and margin improvement are keys to the Group's business expansion. In order to improve overall margin level, the Group will continue to implement stringent cost control measures, achieve cost savings and economies of scale from the operation of logistics centres at Fo Tan and Dongguan, and strategically select new restaurant locations.

The Dongguan logistics centre has commenced its operation and local sales in early September 2007. Export sales are expected to commence in the fourth guarter of this financial year when the necessary licenses are obtained. It is expected that the full operation of the Dongguan logistics centre will not only lower the operational cost and improve profit margin of the Group's restaurant business, but will also enable standardisation and quality control of the Group's food products, as well as development of other profitable business opportunities. With the increased production capacity supported by its Dongguan logistics centre, the Group is now actively exploring the opportunity to expand into its peripheral business segments such as airline catering and supplying for other catering service operators as well as retail distributors. The management of the Group is confident that such business will be commenced in the fourth quarter of this financial year, which will provide another high margin income sources for the Group.

Looking ahead, the Group will continue to provide quality food and services, as well as dining experience and environment for its customers, so as to become one of the most popular and highly regarded Chinese restaurant groups in Hong Kong and in the Mainland China. The Group will continue to dedicate its efforts in achieving long term sustainable growth in revenue and profit margins, so as to deliver satisfactory returns to its shareholders.



#### Dividends

In acknowledging continuous support from the Group's shareholders, the directors of the Company (the "**Directors**") have declared the payment of an interim dividend of HK3.25 cents per ordinary share and a special dividend of HK2.96 cents per ordinary share in respect of the year ending 31 December 2007, payable on 16 October 2007 to shareholders whose names appear on the register of members of the Company on 8 October 2007.

## Closure of Register of Members

The register of members of the Company will be closed from Wednesday, 3 October 2007 to Monday, 8 October 2007, both days inclusive, during which period no transfer of shares will be effected. In order to qualify for the interim and special dividend, all transfer documents accompanied by the relevant share certificates must be lodged for registration with the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited, at 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong for registration not later than 4:30 p.m. on 2 October 2007.

#### Directors' Interests in Securities

As at 30 June 2007, the interests and short positions of the Directors in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("**SFO**")), as recorded in the register maintained by the Company under Section 352 of the SFO or as notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers ("**Model Code**") were as follows:

		Number of ordinary shares (long position)					% of total
		Personal	Family	Corporate	Equity	Total	issued
Name of Directors	Notes	interests	interests	interests	derivatives	interests	shares
Executive Directors							
Mr. Chung Wai Ping	(a), (d) and	—	12,174,222	358,197,689	1,350,000	371,721,911	37.17
	(e)						
Mr. Wong Ka Wing	(b)	—	_	103,283,124	_	103,283,124	10.33
Mr. Chung Ming Fat	(c)	—	—	59,795,068	—	59,795,068	5.98
Mr. Leung Yiu Chun	(f)	—	—	—	800,000	800,000	0.08
Ms. Wong Fun Ching	(f)	—	—	—	800,000	800,000	0.08
Mr. Ho Yuen Wah		8,227,044	_	—	_	8,227,044	0.82
Independent non-executive							
Directors							
Mr. Li Tze Leung		407,000	—	—		407,000	0.04
Mr. Ng Yat Cheung		2,615,937	_	—	_	2,615,937	0.26
Directors of subsidiaries							
Mr. Lam Wai Pan	(g)	8,095,473	—	—		8,095,473	0.81
Ms. Chan Yung Foon, Stella	(h) and (i)	5,108,042	_	—	450,000	5,558,042	0.56



Notes:

- (a) 358,197,689 shares were held by Billion Era International Limited, which is wholly-owned by Mr. Chung Wai Ping.
- (b) These shares were held by Joy Mount Investments Limited, which is wholly-owned by Mr. Wong Ka Wing.
- (c) These shares were held by Whole Gain Holdings Limited, which is wholly-owned by Mr. Chung Ming Fat.
- (d) 12,174,222 shares were held by Ms. Chan Sai Ying, spouse of Mr. Chung Wai Ping.
- (e) 1,350,000 options granted to Ms. Chan Sai Ying, spouse of Mr. Chung Wai Ping, under the Pre-IPO Share Option Scheme to subscribe for shares of the Company, further details of which are set forth under the section headed "Share Option Schemes" to this report.
- (f) These represented interests in options granted to Directors under the Pre-IPO Share Option Scheme to subscribe for shares of the Company, further details of which are set forth under the section headed "Share Option Schemes" to this report.
- (g) Mr. Lam Wai Pan is the director of a wholly-owned subsidiary of the Group — 東莞萬好食品有限公司 (Dongguan Wan Hao Food Limited) and 97% owned subsidiaries of the Group — 廣 州僑光稻香海鮮火鍋酒家有限公司 (Guangzhou Qiaoguang Tao Heung Seafood Hotpot Restaurant Limited) and 廣州新港稻香 海鮮火鍋酒家有限公司 (Guangzhou Xingang Tao Heung Seafood Hotpot Restaurant Limited).
- (h) Ms. Chan Yung Foon, Stella is the director of a wholly-owned subsidiary of the Group — 深圳領鮮稻香飲食有限公司 (Shenzhen Ling Xian Tao Heung Food & Beverage Limited).
- (i) 450,000 options granted to Mr. Wong Kwok Hung, spouse of Ms. Chan Yung Foon, Stella, under the Pre-IPO Share Option Scheme to subscribe for shares of the Company, further details of which are set forth under the section headed "Share Option Schemes" to this report.

Saved as disclosed above, as at 30 June 2007, none of the Directors and their associates had any interests or short positions in any shares, underlying shares of equity derivatives and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) that was required to be recorded in the register maintained by the Company pursuant to Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

#### Substantial Shareholders' Interests in Securities

As at 30 June 2007, the interests and short positions of every persons, other than Directors or chief executive of the Company, in the shares and underlying shares of the Company, being 5% or more of the Company's issued share capital, as recorded in the register kept by the Company under Section 336 of the SFO were as follows:

		Numbe ordinary s (long pos Directly beneficially	hares ition) % of total issued
Name of Shareholder	Notes	owned	shares
Billion Era International Limited Joy Mount Investments Limited Perfect Plan International Limited Whole Gain Holdings	(a) (b)	358,197,689 103,283,124 102,053,976	35.82 10.33 10.21
Limited	(c)	59,795,068	5.98

Notes:

- (a) These shares were wholly-owned by Billion Era International Limited, which is beneficially owned by Mr. Chung Wai Ping.
- (b) These shares were wholly-owned by Joy Mount Investments Limited, which is beneficially owned by Mr. Wong Ka Wing.
- (c) These shares were wholly-owned by Whole Gain Holdings Limited, which is beneficially owned by Mr. Chung Ming Fat.

Save as disclosed above, as at 30 June 2007, the Directors are not aware of any other person (other than the Directors or chief executive of the Company) who have the interests or short positions in the shares, underlying shares of equity derivatives of the Company which would be required to be disclosed to the Company pursuant to Part XV of the SFO.



#### **Share Option Schemes**

#### (a) Pre-IPO Share Option Scheme

Pursuant to the Pre-IPO Share Option Scheme on 9 June 2007, the Company has granted certain options to eligible directors, senior management and employees of the Group to subscribe for ordinary shares in the Company subject to the terms and conditions stipulated under the Pre-IPO Share Option Scheme. The exercise price shall be 50% of the final offer price to the public. The Pre-IPO Share Option Scheme will remain in force for a period of 10 years from the grant date. At 30 June 2007, 15,190,000 options were granted under the Pre-IPO Share Option Scheme, and no such share options have been exercised yet. Share options granted under the Pre-IPO Share Option Scheme are exercisable at HK\$1.59 per share and the holders of the said share options may exercise the share options during the period from 29 June 2009 to 28 June 2012, both days inclusive.

Details of the share options outstanding as at 30 June 2007 which have been granted under the Pre-IPO Share Option Scheme are as follows:

		Number of ordinary shares (long position)					
Name	 Date of Grant	Options outstanding at 1 January 2007	Granted during the period	Options exercised during the period	Options lapsed on expiry	Options cancelled upon termination of employment	Options outstanding at 30 June 2007
Executive Directors							
Mr. Leung Yiu Chun	9 June 2007	—	800,000	—	_	—	800,000
Ms. Wong Fun Ching	9 June 2007	_	800,000	_	_	_	800,000
Connected Persons							
Ms. Chan Sai Ying	9 June 2007	_	1,350,000	_	_	_	1,350,000
Mr. Wong Kwok Hung	9 June 2007	_	450,000	—	—	—	450,000
Other employees	9 June 2007	_	11,790,000	_	_	_	11,790,000
			15,190,000	_			15,190,000

#### (b) Share Option Scheme

Pursuant to the Share Option Scheme adopted by the Company on 9 June 2007, the Directors of the Company may invite participants to take up options at a price determined by the Board of Directors but in any event shall not be less than the higher of (i) the closing price of the shares as stated in the daily quotations sheets issued by the Stock Exchange on the date of grant which must be a business day; (ii) the average closing price of the shares as stated in the daily quotations sheets issued by the Stock Exchange for the five business days immediately preceding the date of grant and; (iii) the nominal value of the shares. The option may be exercised in accordance with the terms of the Share Option Scheme at any time during the option period which may be determined and notified by the Board to the grantee at the time of making an offer which shall not expire later than 10 years from the grant date. As at the date of this report, no options have been granted or agreed to be granted pursuant to the Share Option Scheme.



#### **Corporate Governance**

During the six months ended 30 June 2007, the Company has compiled with all the code provisions of the Code on Corporate Governance Practices as set out in Appendix 14 of the Listing Rules.

#### Audit Committee

The Company established the Audit Committee on 9 June 2007 with written terms of reference in compliance with the Code on Corporate Governance Practices as set forth in Appendix 14 to the Listing Rules. The primary duties of the Audit Committee include the review and supervision of the financial reporting processes , the internal control systems and licensing issues of the Group. Currently, Mr. Mak Hing Keung, Thomas, Mr. Li Tze Leung and Professor Chan Chi Fai, Andrew, all being independent non-executive Directors, are members of the Audit Committee with Mr. Mak Hing Keung, Thomas, being the chairman.

#### Nomination Committee

The Company established the Nomination Committee on 9 June 2007 with written terms of reference in compliance with the Code on Corporate Governance Practices as set forth in Appendix 14 to the Listing Rules. The Nomination Committee has three members comprising Professor Chan Chi Fai, Andrew, Mr. Ng Yat Cheung and Mr. Chan Yue Kwong, Michael, two of whom are independent nonexecutive Directors. The chairman of the Nomination Committee is Professor Chan Chi Fai, Andrew. The Nomination Committee is mainly responsible for making recommendations to the Board on the appointment of Directors and the management of the Board succession.

#### **Remuneration Committee**

The Company established the Remuneration Committee on 9 June 2007 with written terms of reference in compliance with the Code on Corporate Governance Practices as set forth in Appendix 14 to the Listing Rules. The primary duties of the Remuneration Committee include reviewing the terms of remuneration packages, determining the award of bonuses and considering the grant of options under the Share Option Schemes. The Remuneration Committee has three members comprising Mr. Li Tze Leung, Mr. Fong Siu Kwong and Mr. Mak Hing Keung, Thomas, two of whom are independent nonexecutive Directors. The Remuneration Committee is chaired by Mr. Li Tze Leung.

#### Model Code of Securities Transactions by Directors

The Company has adopted the model code as set out in Appendix 10 to the Listing Rules as its own code of conduct for dealings in securities of the Company by the Directors (the "**Code**"). The Company, having made specific enquiry of all Directors, confirms that its Directors had compiled with the required standard set out in the Code throughout the six months ended 30 June 2007.

#### Purchase, Sale or Redemption of Listed Securities

During the six months ended 30 June 2007, neither the Company nor any of its subsidiaries had purchased, sold or redeemed the Company's listed securities.

#### **Publication of Interim Report**

The electronic version of this report is published on the website of the Stock Exchange (*www.hkex.com.hk*) and the website of the Company (*www.taoheung.com.hk*).

#### Appreciation

The Board would like to thank the management of the Group and all its staff for their hard work and dedication, as well as its shareholders, business partners and associates, bankers and auditors for their support to the Group throughout the period.

By order of the Board Chung Wai Ping Chairman

Hong Kong, 12 September 2007