

HONG KONG FERRY (HOLDINGS) CO. LTD. 香港小輪(集團)有限公司 (Stock code 股份代號: 50)





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Group Properties

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# **CORPORATE INFORMATION**

### **BOARD OF DIRECTORS**

# **Executive Directors:**

Mr. Lam Ko Yin, Colin *(Chairman)* Mr. Li Ning

# **Non-Executive Directors:**

Mr. Au Siu Kee, Alexander Mr. Lau Yum Chuen, Eddie Dr. Lee Shau Kee Mr. Leung Hay Man Mr. Wong Man Kong, Peter

# Independent Non-Executive Directors:

Mr. Ho Hau Chong, Norman Mr. Kan Yuet Loong, Michael Mr. Wu King Cheong

### **GROUP GENERAL MANAGER**

Dr. Ho Chi Shing, David

# **COMPANY SECRETARY**

Mr. Yuen Wai Kuen, Peter

# **QUALIFIED ACCOUNTANT**

Mr. Tse Chuen Chi, Pollux

# **AUDITORS**

KPMG

#### **PRINCIPAL BANKERS**

Bank of China (Hong Kong) Limited Mizuho Corporate Bank, Limited The Hongkong and Shanghai Banking Corporation Limited The Bank of Tokyo-Mitsubishi UFJ, Ltd

# **REGISTERED OFFICE**

98 Tam Kon Shan Road Ngau Kok Wan North Tsing Yi New Territories Hong Kong

Telephone	:	(852) 2394 4294
Facsimile	:	(852) 2786 9001
Internet	:	http://www.hkf.com
E-Mail	:	hkferry@hkf.com

# HONG KONG STOCK EXCHANGE STOCK CODE

00050

# **SHARE REGISTRARS**

Tricor Standard Limited 26/F., Tesbury Centre 28 Queen's Road East Wanchai Hong Kong

HONG KONG FERRY (HOLDINGS) CO. LTD.

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# **DIRECTORS' & SENIOR MANAGEMENT'S PROFILE**



# **DIRECTORS' PROFILE**

# MR. LAM KO YIN, COLIN (CHAIRMAN)

Mr. Lam Ko Yin, Colin, BSc(Hon), ACIB, MBIM, FCILT, aged 56, appointed on 1 July 1986, is the Chairman of the Company. Mr. Lam has over 34 years' experience in banking and property development. He is also the Vice-Chairman of Henderson Land Development Company Limited ("Henderson Land") and Henderson Investment Limited, a Director of The Hong Kong and China Gas Company Limited, Miramar Hotel and Investment Company, Limited, Wiselin Investment Limited ("Wiselin"), Max-mercan Investment Limited ("Max-mercan"), Camay Investment Limited ("Camay"), Henderson Development Limited ("Henderson Development"), Graf Investment Limited ("Graf"), Mount Sherpa Limited ("Mount"), Paillard Investment Limited ("Paillard"), Hopkins (Cayman) Limited ("Hopkins"), Rimmer (Cayman) Limited ("Rimmer") and Riddick (Cayman) Limited ("Riddick"). Henderson Land, Wiselin, Max-mercan, Camay, Henderson Development, Graf, Mount, Paillard, Hopkins, Rimmer and Riddick have discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company. Mr. Lam is a Director of The University of Hong Kong Foundation for Educational Development and Research Limited and a member of the University Court of the University of Hong Kong.



# **MR. LI NING**

**Mr. Li Ning**, *BSc*, *MBA*, aged 51, appointed on 20 October 1989, is an Executive Director of the Company. He is also an Executive Director of Henderson Land Development Company Limited ("Henderson Land") and Henderson Investment Limited. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company. Mr. Li is the son-in-law of Dr. Lee Shau Kee, a Director of the Company.



# MR. AU SIU KEE, ALEXANDER

**Mr. Au Siu Kee, Alexander**, *OBE, ACA, FCCA, FCPA, FCIB, FHKIB*, aged 61, was appointed as an Independent Non-Executive Director on 17 January 2005 and redesignated as a Non-Executive Director of the Company on 7 November 2005. Mr. Au was a well-known banker in Hong Kong and had more than 32 years' experience in local and international banking business, having been the Chief Executive of Hang Seng Bank Limited (from October 1993 to March 1998) and of Oversea-Chinese Banking Corporation Limited in Singapore (from September 1998 to April 2002). He is currently an executive director and the chief financial officer of Henderson Land Development Company Limited ("Henderson Land"), an independent non-executive Director of Wheelock and Company Limited and a non-executive director of Miramar Hotel and Investment Company, Limited. He is also a member of the Council of the Hong Kong University of Science and Technology. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company.



# MR. LAU YUM CHUEN, EDDIE

**Mr. Lau Yum Chuen, Eddie**, aged 61, appointed on 5 May 1988, is a Non-Executive Director of the Company. He has over 36 years of experience in banking, finance and investment. He is also an Executive Director of Henderson Land Development Company Limited ("Henderson Land") and Henderson Investment Limited and a Director of Miramar Hotel and Investment Company, Limited. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company.

# DIRECTORS' & SENIOR MANAGEMENT'S PROFILE (Continued)



# DR. THE HON. LEE SHAU KEE

Dr. the Hon. Lee Shau Kee, GBM, DBA(Hon), DSSc(Hon), LLD(Hon), aged 79, appointed on 15 December 1981, is a Non-Executive Director of the Company. He has been engaged in property development in Hong Kong for more than 50 years. He is the founder and the Chairman and Managing Director of Henderson Land Development Company Limited ("Henderson Land") and Henderson Investment Limited. He is also the Chairman of The Hong Kong and China Gas Company Limited and Miramar Hotel and Investment Company, Limited, the Vice-Chairman of Sun Hung Kai Properties Limited, as well as a Director of The Bank of East Asia, Limited, Pataca Enterprises Limited ("Pataca"), Wiselin Investment Limited ("Wiselin"), Maxmercan Investment Limited ("Max-mercan"), Henderson Development Limited ("Henderson Development"), Graf Investment Limited ("Graf"), Mount Sherpa Limited ("Mount"), Paillard Investment Limited ("Paillard"), Hopkins (Cayman) Limited ("Hopkins"), Rimmer (Cayman) Limited ("Rimmer") and Riddick (Cayman) Limited ("Riddick"). Henderson Land, Pataca, Wiselin, Max-mercan, Henderson Development, Graf, Mount, Paillard, Hopkins, Rimmer and Riddick have discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company. Dr. Lee is the father-in-law of Mr. Li Ning, a Director of the Company.



# **MR. LEUNG HAY MAN**

**Mr. Leung Hay Man**, *FRICS, FHKIS, FCIArb, MCILT*, aged 73, appointed on 15 December 1981, is a Non-Executive Director of the Company. Mr. Leung is also a Director of Henderson Land Development Company Limited ("Henderson Land"), Henderson Investment Limited and The Hong Kong and China Gas Company Limited. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company.

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# MR. WONG MAN KONG, PETER

Mr. Wong Man Kong, Peter, BBS, JP, BSc, FCILT, MRINA, aged 59, appointed on 9 March 1992, is a Non-Executive Director of the Company. Mr. Wong was the President & Chief Executive Officer of the Company from 1992 to 1995. Mr. Wong has over 30 years of industrial, commercial and public service experience, having served as a Director of Kowloon-Canton Railway Corporation and a member in Hong Kong Government's Transport Advisory Board, Industry Development Board and Trade Advisory Board. He was also a member of the Hong Kong Special Administrative Region Preparatory Committee in 1996/1997 and a member of the Election Committee of the Second Chief Executive of the Hong Kong Special Administrative Region in 2002. He is serving as a deputy to the 10<sup>th</sup> National People's Congress of the People's Republic of China. Mr. Wong is the Chairman of M.K. Corporation Limited. Currently he holds directorship of Glorious Sun Enterprises Limited, China Travel International Investment Hong Kong Limited, Chinney Investments Limited, Sun Hung Kai & Company Limited, Sino Hotels (Holdings) Limited, Far East Consortium International Limited and New Times Group Holdings Limited.



# MR. HO HAU CHONG, NORMAN

**Mr. Ho Hau Chong, Norman**, *BA, ACA, FCPA*, aged 52, appointed on 28 March 1995, is an Independent Non-Executive Director of the Company. Mr. Ho is an Executive Director of Honorway Investments Limited and Tak Hung (Holding) Company Limited and has over 20 years of experience in management and property development. He is also a Director of Lee Hing Development Limited, CITIC Pacific Limited, Miramar Hotel and Investment Company, Limited, Starlight International Holdings Limited, Taifook Securities Group Limited, New World Mobile Holdings Limited and Shun Tak Holdings Limited.

# DIRECTORS' & SENIOR MANAGEMENT'S PROFILE (Continued)



# MR. KAN YUET LOONG, MICHAEL

**Mr. Kan Yuet Loong, Michael**, *JP, BSc, MBA*, aged 73, appointed on 6 April 1974, is an Independent Non-Executive Director of the Company. He has over 41 years' experience in banking and investment.



# **MR. WU KING CHEONG**

**Mr. Wu King Cheong**, *BBS*, *JP*, aged 57, was appointed as an Independent Non-Executive Director of the Company on 17 January 2005. He is a Vice Chairman of the Chinese General Chamber of Commerce, Member of Hong Kong Housing Authority, the Honorary Permanent President of the Chinese Gold & Silver Exchange Society and the Permanent Honorary President of the Hong Kong Stockbrokers Association. He is an executive director of Lee Cheong Gold Dealers Ltd. Mr. Wu is currently an independent non-executive director of Yau Lee Holdings Limited, Chevalier Pacific Holdings Limited, Henderson Land Development Company Limited ("Henderson Land"), Henderson Investment Limited and Miramar Hotel and Investment Company, Limited, all of which are companies listed on The Stock Exchange of Hong Kong Limited. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company.



# SENIOR MANAGEMENT'S PROFILE

The Senior Management of the Company is as follows:

Group General Manager and General Manager –		
Ferry and Property Operations		
Director of Business Development		
Internal Audit Manager		
Chief Financial Officer		
General Manager – Travel & Hotel Operations		
Deputy General Manager – Ferry Operation		
Company Secretary		

**Ir Dr Ho Chi Shing, David**, *DBA*, *FCILT, FCIM*, *FHKIOD*, *MHKIE*, *MPIA*, *MIHT*, *MCIArb*, aged 51, joined the Company in 1981 and has been the Group General Manager since 1996. He had over 27 years of experience in ferry operations. Dr. Ho is currently the Chairman of the Logistics Industry Training Advisory Committee, a Director of The Shipowners' Mutual Protection & Indemnity Association (Luxemburg), a Council Member of the Chartered Institute of Logistics and Transport in Hong Kong and the Chairman of the Safety Committee of Outward Bound<sup>®</sup> Hong Kong. Dr. Ho is extensively involved on the Vocational Training Council and was awarded VTC Honorary Fellow Award in 2007. He serves as the Chairman of the Transport Logistics Training Board, the Chairman of the Discipline Advisory Board (Business Administration), and a member of the Committee on Management and Supervisory Training. Dr. Ho is also a General Committee Member and the Chairman of the Transport and Logistics Services Council (Group 21) of the Federation of Hong Kong Industries. In addition to the above, he is an adjunct lecturer of the Faculty of Business, City University of Hong Kong.

**Ms. Chung Lai Kwok, Elaine**, *BBS*, *MBA*, *MBS*, aged 62, joined the Company as a Director of Business Development Department in April 2004. Ms. Chung was trained in economics at the University of Hong Kong, business administration at the Harvard Business School and China studies at the Tsinghua University. Prior to joining the Company, she has worked for the Government of the Hong Kong Special Administrative Region for over 30 years and took up a number of senior posts, including as Director of Urban Services. She was awarded the Bronze Bauhinia Star in October 2004 by the SAR Government. In her spare time, Ms. Chung did volunteer work for many community organizations. She served as Co-Chairman of the Community Chest's Environmental Committee and as a honorary consultant to the building of the Big Buddha on Lantau and the redevelopment of Chi Lin Nunnery. She is a member of the Governing Board of the Buddhist Hospital and a director of the Buddhist Mau Fung Memorial College.

**Mr. Leung Shu Keung, Brian**, *BA*, *CIA*, *CFE*, *CBM*, *PgD*, aged 46, is the Internal Audit Manager of the Company. He joined the Company in 1992 and has over 19 years of experience in accounting, auditing and management assurance.

# DIRECTORS' & SENIOR MANAGEMENT'S PROFILE (Continued)

**Mr. Tse Chuen Chi, Pollux**, *MBA*, *CPA*, *AAIA*, *MHKSI*, aged 54, has been the Chief Financial Officer of the Company since 1992. Mr. Tse has over 27 years of experience in accounting, corporate finance and corporate development in Hong Kong and overseas. He is also the Qualified Accountant of the Company.

**Mr. Wong Kam On, Frandie**, *CHA, CRDE, MBIM, MIMGT, MHCIMA*, aged 54, joined the Company in 1993. He has been the General Manager of the Hotel Operation since 1996. He has over 31 years of extensive experience in hotel management. Mr. Wong was also appointed as the General Manager of the Travel Operation on 1 June 2007.

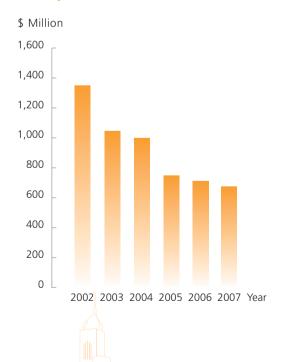
**Mr. Yuen Chi Ming, Rayman**, *BBus, PD, PgD, CMILT*, aged 45, worked in a number of public utility companies before joining the Company in 1989. He has been the Deputy General Manager of the Ferry Operation since 1997. From 2003 to 2007, Mr. Yuen served as the General Manager of the Travel Operation. Mr. Yuen is a member of the Maritime Services Training Board of the Vocational Training Council.

**Mr. Yuen Wai Kuen, Peter**, *BA, MBA, ACIS, ACS,* aged 49, has joined the Company in January 2005 and been appointed Secretary of the Company on 1 April 2005. Mr. Yuen has over 20 years of experience in company secretarial, corporate advisory and general management.

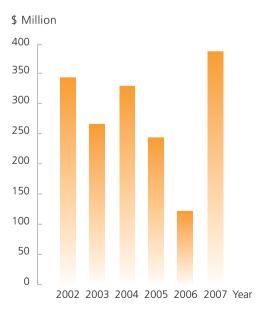


		2007	2006	Variance
Turnover	\$M	673	708	-4.9%
Profit attributable to shareholders	\$M	385	122	215.6%
Dividends	\$M	128	118	8.5%
Shareholders' funds	\$M	3,683	3,386	8.8%
Basic earnings per share	Cent	107.9	34.2	215.5%
Dividend per share	Cent	36.0	33.0	9.1%
Dividend cover	Time	3.0	1.0	200.0%
Return on equity	%	10.4	3.6	188.9%
	\$	10.3	9.5	8.4%

**Group Turnover** 



Profit attributable to shareholders



# I have pleasure to present to the shareholders my report on the operations of the Group for the year.

# **BUSINESS RESULTS**

The Group's consolidated profit after taxation for the year ended 31 December 2007 amounted to HK\$385 million, representing an increase of 216% from the profit after taxation of HK\$122 million in 2006. The earnings per share were 108 cents for the year as compared to 34.2 cents in the previous year.

#### DIVIDENDS

The Board of Directors recommended a final dividend of 26 cents (2006: 24 cents) per share. Subject to the shareholders' approval at the annual general meeting to be held on Wednesday, 7 May 2008, the final dividend will be paid on or about Friday, 16 May 2008 to equity shareholders whose names appear on the register of members at the close of business on Wednesday, 30 April 2008. This dividend, together with the interim dividend of 10 cents per share already paid, will make a total distribution of 36 cents for the full year.

#### **BUSINESS REVIEW**

During the year, local economy showed sustained growth with low unemployment rate and the stock market was buoyant. The residential property performed well and rentals of A-grade office and shops demonstrated strong growth.

The sale of the remaining residential units of Metro Harbour View and MetroRegalia together with returns on financial investment brought promising profit to the Group during the period. With the opening of the shops of MetroRegalia, the rental income also increased. The results of other businesses such as Shipyard, Hotel and Harbour Cruise recorded satisfactory growth.

### **Property Development and Investment Operations**

### 8 Fuk Lee Street ("Metro Harbour View")

During the year, the Group recorded an operating profit of approximately HK\$61.8 million from the sale of 73 residential units of Metro Harbour View. The number of unsold units was 6. Rental income from the commercial arcade, Metro Harbour Plaza, amounted to approximately HK\$31 million for the year. The occupancy rate at the end of the year was approximately 96%.

# 51 Tong Mi Road ("MetroRegalia")

During the year, the Group recorded a profit of approximately HK\$44 million

from the sale of 47 units with 12 units unsold. Rental income derived from the shops of MetroRegalia amounted to approximately HK\$800,000 with an occupancy rate of 37%. The occupancy rate would be 96% after taking into account of the committed tenancies as at the end of the year.



# **CHAIRMAN'S STATEMENT** (Continued)

#### 83 Sycamore Street ("Shining Heights") [formerly 222 Tai Kok Tsui Road]

The superstructure has been substantially completed and will be ready for occupancy after completing interior decoration by the end of the year. The site, with a total gross floor area of approximately 320,000 sq. ft., comprises approximately 270,000 sq. ft. for residential use and 50,000 sq. ft. for non-residential use, and will be one of the tallest residential-cum-commercial property at West Kowloon. The project was awarded with the Certificate for Considerate Contractors Site Award Scheme last year.

#### 6 Cho Yuen Street, Yau Tong

83 Sycamore Street 6 Cho Yuen Street

The construction works of the site are in good progress. The total gross floor area will be approximately 165,000 sq. ft., comprising approximately 140,000 sq. ft. for residential use and 25,000 sq. ft. for non-residential use. It is scheduled to be completed in early 2009.

#### Ferry, Shipyard and Related Operations

With the increase in the number of visitors from mainland China, the business of the harbour cruise operations showed an upward trend since the second half of the year and the turnover recorded an increase of 19% as compared to last year. The business of the Shipyard has been extended to refitting and maintenance of yachts. The turnover of the shipyard operations showed a rise of 40%. The Ferry, Shipyard and Related Operations recorded a profit of HK\$4.4 million before taking into account on impairment loss over the evaluated shipyard assets of HK\$34.7 million, legal fee of HK\$13 million and additional provision of HK\$60 million for the Central Pier Litigation as detailed below.

# Travel and Hotel Operations

The Hotel Operation recorded a surplus of approximately HK\$1.8 million this year. However, the Travel Operation recorded a deficit of HK\$2.4 million.

# **Central Pier Litigation**

In January 2007, the Group filed a Notice of Appeal against parts of the Judgment of the Court of First Instance, which was in favour of the Government. The appeal was heard in early March 2008 and judgment was handed down by the Court of Appeal on 12th March 2008. The Group was partly successful in the appeal. However, until a further trial takes place in November 2008, final liability and quantum cannot be determined. In this context, the solicitors acting for the Group are of the opinion that in addition to the HK\$100 million provision made last year, a further provision of HK\$60 million be made for the year.



Hong Kong Shipyard

### PROSPECTS

The subprime crisis in the United States has caused substantial losses, probably in the region of US\$400 billion, to the global financial industry. Banks suffered, along with securities firms, insurers, hedge funds, etc. The capital adequacy ratios of some banks are impaired, and therefore their lending capabilities. Lending standards of banks have since been tightened. Deleveraging and the tight supply of credit will slow global growth, with the U.S. on the verge of recession. Notwithstanding the aggressive rate cutting by the Federal Reserve, nervousness in the industry and hike in credit spreads persist. It remains to be seen whether the worst is over.

Amidst these global economic uncertainties, the Hong Kong Government has proceeded to alleviate the problem by returning the wealth to the people, making use of its high fiscal surplus. In the mainland, austerity program is being pursued to cool the overheated economy. The overall shape of the economy is still sound and the main challenge is to contain inflation. Whilst Hong Kong and the mainland stock markets will continue to be very volatile, the two economies should outperform the U.S.. Your Group will avail the opportunity to make use of its sizeable cash to bargain hunt in a down market and invest in property and financial investments which are beneficial to the shareholders.

The expected sale of the residential units of "Shining Heights" in the fourth quarter of 2008 together with the sale of the remaining residential units in Metro Harbour View and MetroRegalia, will be the main source of property income of the Group for the coming year. In the absence of unforeseen circumstances, the Group will achieve satisfactory results in the coming financial year.

# ACKNOWLEDGEMENT

On behalf of the shareholders and the Board, I would like to take this opportunity to express appreciation to all our staff for their dedication and hard work during the year.

Colin K. Y. Lam Chairman

Hong Kong, 14 March 2008

# MANAGEMENT DISCUSSION AND ANALYSIS

The following comments should be read in conjunction with the Audited Consolidated Accounts of the Company and the related notes to the accounts.

# **REVIEW OF RESULTS**

The Group's turnover for the year amounted to approximately HK\$673 million, representing a decrease of 5% when compared to the previous year. This was mainly attributed to the decrease in sales of the residential units of Metro Harbour View.

Despite a further provision of HK\$60 million made in the accounts in relation to the Central Pier litigation, profit from operations recorded an increase of 216% to approximately HK\$385 million compared to the previous year.

# LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

As of 31 December 2007, shareholders' fund of the Group showed an increase of 9% as compared to the previous year and amounted to approximately HK\$3,683 million. The increase was mainly due to the net effects of the profit from the sale of residential units of Metro Harbour View and MetroRegalia for the year, realised and unrealised gains on derivative financial instruments, provision for litigation and the payment of dividends.

There was no change as to the capital structure of the Group during the year. As of 31 December 2007, the Group had no borrowings. Funding for the Group's activities in the year under review was mainly generated from the sale of residential units of Metro Harbour View and MetroRegalia.

During the year, there was no material acquisition and disposal of subsidiary and associate. A net repayment of approximately HK\$22 million was received from an associate who provides mortgage loans to buyers of residential units of Metro Harbour View.

Current assets of the Group were recorded at approximately HK\$2,699 million as compared to the current liabilities of approximately HK\$391 million as of 31 December 2007. Current ratio of the Group had been decreased to 6.9, mainly attributed to the provision for litigation in the accounts.

# **GEARING RATIO AND FINANCIAL MANAGEMENT**

As there was no borrowings as at 31 December 2007, no gearing ratio, which is calculated on the basis of bank borrowing as a ratio of the Group's shareholders' fund, was shown. Assets of the Group had not been charged to any third parties in the year under review.

The Group's financing and treasury activities were managed centrally at the corporate level. Financing facilities extended to the Group were denominated in Hong Kong Dollar. Certain equity-linked notes are denominated in United States dollar and Australian dollar, and the incidental foreign exchange exposure are kept under periodic review. The management will consider appropriate hedging measures, if necessary.

### **EMPLOYEES**

As at 31 December 2007, the number of employees of the Group stood at about 380 (2006: 370). The remuneration packages to employees were commensurable to the market trend and levels of pay in similar industries. A discretionary year-end bonus was paid to employees based on individual performance. Other benefits to employees include medical insurance, retirement scheme, training programmes and educational subsidies. Total employees' costs for the year amounted to approximately HK\$76 million, which is commensurate with that recorded in the previous year.



# **REPORT OF THE DIRECTORS**

The directors have pleasure in submitting their annual report together with the audited accounts for the year ended 31 December 2007.

# PRINCIPAL PLACE OF BUSINESS

Hong Kong Ferry (Holdings) Company Limited is a company incorporated and domiciled in Hong Kong and has its registered office and principal place of business at 98 Tam Kon Shan Road, Ngau Kok Wan, North Tsing Yi, New Territories, Hong Kong.

# **PRINCIPAL ACTIVITIES**

The principal activities of the Group are property development and investment, ferry and related businesses, travel business and hotel operation and securities investment.

The analysis of the principal activities of the Company and its subsidiaries during the financial year are set out in note 3 to the accounts.

#### **MAJOR CUSTOMERS AND SUPPLIERS**

The information in respect of the Group's purchases attributable to the major suppliers during the financial year is as follows:

Percentage of the Group's
total purchases

The largest supplier	26.2%
Five largest suppliers in aggregate	58%

Henderson Land Development Company Limited ("HLD"), through its subsidiaries, was one of the Group's five largest suppliers during the financial year. As at 31 December 2007, HLD, a substantial shareholder of the Company (as defined in the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, hereinafter referred to as the "Listing Rules") beneficially owned approximately 31.36% of the entire issued share capital of the Company.

No analysis in respect of the Group's major customers is shown as the percentages of turnover attributable to the Group's five largest customers is less than 30%.

Apart from the foregoing, at no time during the year have the directors, their associates or any shareholder of the Company (which to the knowledge of the directors owns more than 5% of the Company's share capital) had any interest in these major customers and suppliers.

### **SUBSIDIARIES**

Details of the principal subsidiaries at 31 December 2007 are set out in note 14 to the accounts.

#### ACCOUNTS AND DIVIDENDS

The profit of the Group for the year ended 31 December 2007, the state of affairs of the Company and of the Group at that date and the related notes are set out in the accounts on pages 34 to 104.

An interim dividend of 10 cents (2006: 9 cents) per share was paid on 18 October 2007. The directors now recommend a final dividend of 26 cents (2006: 24 cents) per share. Subject to the shareholders' approval at the annual general meeting to be held on Wednesday, 7 May 2008, the final dividend will be paid on or about Friday, 16 May 2008 to shareholders whose names appear on the register of members at the close of business on Wednesday, 30 April 2008.

#### **CHARITABLE DONATIONS**

The Group's charitable donations during the year amounted to HK\$19,893 (2006: HK\$9,593).

#### **FIXED ASSETS**

Movements in fixed assets during the year are set out in note 12 to the accounts.

### **SHARE CAPITAL**

Details of the movement in the share capital of the Company during the year are set out in note 25 to the accounts.

# DIRECTORS

The directors of the Company during the financial year were:

#### **Executive directors**

Mr. Lam Ko Yin, Colin *(Chairman)* Mr. Li Ning

#### Non-executive directors

Mr. Au Siu Kee, Alexander Mr. Lau Yum Chuen, Eddie Dr. Lee Shau Kee Mr. Leung Hay Man Mr. Wong Man Kong, Peter

# Independent non-executive directors

Mr. Ho Hau Chong, Norman Mr. Kan Yuet Loong, Michael Mr. Wu King Cheong

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# **REPORT OF THE DIRECTORS** (Continued)

In accordance with Article 103(A) of the Company's Articles of Association, Mr. Au Siu Kee, Alexander, Mr. Leung Hay Man, Mr. Kan Yuet Loong, Michael and Mr. Wu King Cheong shall retire at the forthcoming Annual General Meeting, and, being eligible, Mr. Au Siu Kee, Alexander, Mr. Leung Hay Man and Mr. Wu King Cheong will offer themselves for re-election at the forthcoming Annual General Meeting. However, Mr. Kan Yuet Loong, Michael will not offer himself for re-election at the forthcoming Annual General Meeting due to the reason of retirement.

The Company has received from each independent non-executive director an annual confirmation of his independence pursuant to rule 3.13 of the Listing Rules and the Company considered all of them to be independent.

#### **BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT**

The biographical details of Directors and Senior Management are set out on pages 3 to 9.

# **DIRECTORS' REMUNERATION**

Details of directors' remuneration are set out in note 6 to the accounts.

#### **DIRECTORS' INTEREST IN CONTRACTS**

Except for the "Connected Transactions" as disclosed in this report, no other contract of significance, to which the Company or any of its holding company, subsidiaries or fellow subsidiaries was a party and in which a director of the Company had a material interest, subsisted at the end of the year or at any time during the year.

# **DIRECTORS' SERVICE CONTRACTS**

None of the directors proposed for re-election at the forthcoming Annual General Meeting has a service contract with the Company which is not determinable by the Company or any of its subsidiaries within one year without payment other than statutory compensation.

# **DISCLOSURE OF INTERESTS**

# **Directors' Interests in Securities**

As at 31 December 2007, the interests of the directors in securities of the Company and its associated corporations (within the meaning of the Securities and Futures Ordinance ("SFO")) as recorded in the register of directors' and chief executives' interests and short positions maintained under section 352 of the SFO were as follows:

#### Interests

			THE COMPANY		
	Personal	Corporate	Family	Total	Approximate
	Interests	Interests	Interests	Interests	percentage of
	Number of	Number of	Number of	Number of	total issued
	Shares	Shares	Shares	Shares	shares
Mr. Lam Ko Yin, Colin	150,000	_	_	150,000	0.04%
Mr. Au Siu Kee, Alexander	_	-	_	-	-
Mr. Ho Hau Chong, Norman	3,313,950	-	-	3,313,950	0.93%
Mr. Kan Yuet Loong, Michael	22,965	-	_	22,965	0.01%
Mr. Lau Yum Chuen, Eddie	_	-	_	-	-
Dr. Lee Shau Kee	7,799,220	111,732,090	_	119,531,310	33.55%
	(Not	e 6 on page 21)			
Mr. Leung Hay Man	2,250	-	_	2,250	-
Mr. Li Ning	_	-	111,732,090	111,732,090	31.36%
		(Not	e 5 on page 21)		
Mr. Wong Man Kong, Peter	1,051,000	-	_	1,051,000	0.29%
Mr. Wu King Cheong	-	-	-	-	-

	20K COMPANY LIMITED		
	Corporate Interests	Family Interests	
	Number of Shares	Number of Shares	
Dr. Lee Shau Kee <i>(Note 1)</i>	5	_	
Mr. Li Ning (Note 2)	_	5	

Notes:

- 1. These 5 shares representing 50% equity interest in 2OK Company Limited (an associated company in which the Company through a subsidiary owned the remaining 50% interest) were beneficially owned by wholly-owned subsidiaries of Henderson Land Development Company Limited ("HLD"). Henderson Development Limited ("HD") beneficially owned more than one-third of the issued share capital in HLD. Rimmer (Cayman) Limited and Riddick (Cayman) Limited as trustees of respective discretionary trusts held units in a unit trust (the "Unit Trust"). Hopkins (Cayman) Limited as trustee of the Unit Trust owned all the issued ordinary shares which carried the voting rights in the share capital of HD. Dr. Lee Shau Kee beneficially owned all the issued share capital of Rimmer (Cayman) Limited, Riddick (Cayman) Limited and Hopkins (Cayman) Limited. By virtue of the SFO, Dr. Lee Shau Kee was taken to be interested in these 5 shares in 2OK Company Limited.
- 2. By virtue of the SFO, Mr. Li Ning was taken to be interested in these 5 shares in 2OK Company Limited as Mr. Li's spouse was one of the discretionary beneficiaries of the two discretionary trusts holding units in the Unit Trust.

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# **REPORT OF THE DIRECTORS** (Continued)

Other than as stated above, no directors or chief executives of the Company had any interest or short position, whether beneficial or non-beneficial, in the shares (in respect of positions held pursuant to equity derivatives), underlying shares and debentures of the Company or any of its associated corporations as at 31 December 2007.

# SUBSTANTIAL SHAREHOLDERS

As at 31 December 2007, the interests of every person, other than directors of the Company in the ordinary shares of the Company as recorded in the register required to be kept under Section 336 of the SFO were as follows:

	No. of shares	Approximate percentage of
	in which	total issued
	interested	shares
Substantial Shareholders		
Henderson Land Development Company Limited (Note 1)	111,732,090	31.36%
Pataca Enterprises Limited (Note 1)	70,200,000	19.70%
Wiselin Investment Limited (Note 2)	41,532,090	11.66%
Max-mercan Investment Limited (Note 2)	41,532,090	11.66%
Camay Investment Limited (Note 2)	41,532,090	11.66%
Henderson Development Limited (Note 3)	111,732,090	31.36%
Hopkins (Cayman) Limited <i>(Note 4)</i>	111,732,090	31.36%
Rimmer (Cayman) Limited <i>(Note 4)</i>	111,732,090	31.36%
Riddick (Cayman) Limited (Note 4)	111,732,090	31.36%
Mr. Li Ning <i>(Note 5)</i>	111,732,090	31.36%
Dr. Lee Shau Kee <i>(Note 6)</i>	119,531,310	33.55%
Persons other than Substantial Shareholders		
Graf Investment Limited (Note 1)	23,400,000	6.57%
Mount Sherpa Limited (Note 1)	23,400,000	6.57%
Paillard Investment Limited (Note 1)	23,400,000	6.57%

### Notes:

All shares referred to below, unless otherwise stated, form part of the same parcel of 111,732,090 shares.

- These 111,732,090 shares were beneficially owned by some of the subsidiaries of Henderson Land Development Company Limited ("HLD"). Of these 111,732,090 shares, 70,200,000 shares were owned by some of the subsidiaries (viz., Graf Investment Limited, Mount Sherpa Limited and Paillard Investment Limited, each of which owned 23,400,000 shares) of Pataca Enterprises Limited, which was itself a subsidiary of HLD.
- These 41,532,090 shares, which constitute part of the said 111,732,090 shares, were beneficially owned by Wiselin Investment Limited which was a subsidiary of Max-mercan Investment Limited. Max-mercan Investment Limited was a subsidiary of Camay Investment Limited ("Camay") which in turn was a subsidiary of HLD.

# **REPORT OF THE DIRECTORS** (Continued)

- 3. These 111,732,090 shares are duplicated in the interests described in Notes 1 and 2. Henderson Development Limited ("HD") beneficially owned more than one-third of the issued share capital in HLD which was, in turn, the holding company of Camay.
- 4. These 111,732,090 shares are duplicated in the interests described in Notes 1, 2 and 3. Rimmer (Cayman) Limited and Riddick (Cayman) Limited as trustees of respective discretionary trusts held units in a unit trust (the "Unit Trust"). Hopkins (Cayman) Limited as trustee of the Unit Trust owned all the issued ordinary shares, which carry the voting rights in the share capital of HD.
- 5. By virtue of the SFO, Mr. Li Ning was taken to be interested in these 111,732,090 shares as Mr. Li's spouse was one of the discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust. These 111,732,090 shares are duplicated in the interests described in Notes 1, 2, 3 and 4.
- 6. Dr. Lee Shau Kee beneficially owned all the issued share capital of Rimmer (Cayman) Limited, Riddick (Cayman) Limited and Hopkins (Cayman) Limited. By virtue of the SFO, Dr. Lee Shau Kee was taken to be interested in 111,732,090 shares which are duplicated in the interests described in Notes 1, 2, 3 and 4. Together with his personal shareholding of 7,799,220 shares, Dr. Lee Shau Kee was taken to be interested in 119,531,310 shares (approximately 33.55 per cent of the total issued share capital of the Company) as at 31 December 2007.

Save as disclosed, as at 31 December 2007, the Company has not been notified of any other relevant interests or short positions in the shares or underlying shares of the Company.

# RESERVES

Movements in reserves of the Company and of the Group during the year are set out in note 26 to the accounts.

#### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

#### **ARRANGEMENT TO PURCHASE SHARES, WARRANTS, OPTIONS OR DEBENTURES**

At no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable the directors or chief executive of the Company or any of their spouses or children under eighteen years of age to acquire benefits by means of the acquisition of shares in, options, debentures or warrants of the Company or any other body corporate.

#### **BANK OVERDRAFT**

Particulars of bank overdraft of the Group as at 31 December 2007 are set out in note 22 to the accounts.

#### **FINANCIAL SUMMARIES**

The five years' summary of assets and liabilities and ten years' financial summary of the Group are set out on pages 105 to 107.

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#### **GROUP PROPERTIES**

A summary of the Group's properties is set out on pages 108 to 109.

# **RETIREMENT PLANS**

The Group's Hong Kong employees participate either in a defined benefit retirement plan or a Mandatory Provident Fund scheme. Particulars of these retirement plans are set out in note 17 to the accounts.

#### **CONNECTED TRANSACTIONS**

Pursuant to the transactions and arrangements entered into by the Group with persons who are connected persons for the purposes of the Listing Rules, the Group recorded the transactions as described in note 30 to the accounts.

### **CORPORATE GOVERNANCE**

The Company is committed to maintaining the high standard of corporate governance practices. Information on the corporate governance practices adopted by the Company is set out in the Corporate Governance Report on pages 23 to 31.

#### **AUDIT COMMITTEE**

The Audit Committee has reviewed the audited financial results of the Group for the year ended 31 December 2007.

### **PUBLIC FLOAT**

As at the date of this report, the Company has maintained the prescribed public float under the Listing Rules, based on the information that is publicly available to the Company and within the knowledge of the directors.

# **AUDITORS**

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KPMG retire and, being eligible, offer themselves for re-appointment. A resolution for the re-appointment of KPMG as auditors of the Company is to be proposed at the forthcoming Annual General Meeting.

On behalf of the board

# **CORPORATE GOVERNANCE PRACTICES**

The Company is committed to maintaining high standard of corporate governance. The Board of Directors ("the Board") is devoted to the ongoing enhancement of the corporate governance practices of the Company as the Board believes that good corporate governance practices are fundamental to the effective operation of a company and enhancement of shareholders' value as a whole.

The corporate governance standard of the Company is formulated in compliance with the provisions of the Code on Corporate Governance Practice (the "CG Code") as set out in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules") and the Board will continue to review and update the practices from time to time to ensure compliance with the legal and commercial standards. In the opinion of the Board, the Company has complied with the CG Code during the year ended 31 December 2007.

# **BOARD OF DIRECTORS**

The Board comprises ten directors including two executive directors, five non-executive directors and three independent non-executive directors. Their biographical details are set out on pages 3 to 7 of this annual report. The names of the directors of the Company are as follows:

# **Executive directors:**

Mr. Lam Ko Yin, Colin *(Chairman)* Mr. Li Ning

# Non-executive directors:

Mr. Au Siu Kee, Alexander Mr. Lau Yum Chuen, Eddie Dr. Lee Shau Kee Mr. Leung Hay Man Mr. Wong Man Kong, Peter

#### Independent non-executive directors:

Mr. Ho Hau Chong, Norman Mr. Kan Yuet Loong, Michael Mr. Wu King Cheong



# **CORPORATE GOVERNANCE REPORT** (Continued)

The functions reserved to the Board are basically provided by the Articles of Association of the Company and the Board will from time to time delegate the functions to the management whenever required. The Board is primarily responsible for the strategic planning and policy formulation of the Company. Several material matters are reserved for the Board's considerations and/or decisions including, among other things, overall strategy of the Company; business plans; annual financial budgets; annual and interim results and reports; dividend policy and payments; investment plans; disposal proposals; appointment of directors and oversight of management. The management of the Company is responsible for the day-to-day operations of the Company and implementation of strategies adopted by the Board.

The Board meets from time to time according to the business requirement of the Company. During the year, four board meetings were held to review financial results and business development. In order to meet tight time constraint and make timely decision for the Company's policies and businesses, Board approvals have also been sought by circulation of resolutions in writing from time to time in accordance with the Articles of Association of the Company. The Company Secretary shall attend all regular board meetings to advise on statutory compliance and corporate governance, when necessary.

Dr. Lee Shau Kee and Mr. Li Ning are deemed as having substantial interests in the issued share capital of the Company under the Securities and Futures Ordinance. Dr. Lee is the father-in-law of Mr. Li Ning. Dr. Lee Shau Kee, Messrs. Lam Ko Yin, Colin, Li Ning, Leung Hay Man, Lau Yum Chuen, Eddie and Wu King Cheong are directors of Henderson Land Development Company Limited ("Henderson Land"). Mr. Wu King Cheong is the independent non-executive director of Henderson Land. Mr. Au Siu Kee, Alexander is an executive director of Henderson Land. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company.

Save aforesaid, there is no financial, business, family or other material or relevant relationship among the directors.

# CHAIRMAN AND GROUP GENERAL MANAGER

The roles of the Chairman and the Group General Manager of the Company are taken by two separate individuals who are not related to each other. The separation of the roles of the Chairman and the Group General Manager enables a clear division of responsibilities between the Board Chairman and the Group General Manager and also provide checks and balances effect.

The role of the Chairman of the Board is taken by Mr. Lam Ko Yin, Colin while the role of the Group General Manager (whose status is equivalent to chief executive officer for the purpose of the CG Code but not otherwise) is taken by Dr. Ho Chi Shing, David. The key function of the Chairman is the management of the Board whereas the key function of the Group General Manager is the day-to-day management of the Company's business.

# **NON-EXECUTIVE DIRECTORS**

All non-executive directors (including independent non-executive directors) of the Company have been appointed for a specific term to 31 December 2010. They are eligible for re-appointment and subject to re-election on retirement by rotation in accordance with the Company's Articles of Association.

In accordance with the Articles of Association of the Company, no director shall hold office for a continuous period in excess of 3 years, or past the third Annual General Meeting, following the Directors' appointment or re-election, whichever is longer, without submitting for re-election at an Annual General Meeting of the shareholders.

# **BOARD COMMITTEES**

The Board has established four board committees, namely, Executive Committee, Audit Committee, Remuneration Committee and Investment Committee to oversee particular aspects of the Company's affairs. Each committee has been delegated with certain functions of the Board.

#### Audit Committee

The Audit Committee comprises three independent non-executive directors, namely, Messrs. Kan Yuet Loong, Michael (Chairman of the Audit Committee), Ho Hau Chong, Norman and Wu King Cheong.

The Audit Committee is primarily responsible for review of the annual and interim accounts and oversight of the Company's financial reporting system and internal control and risk management of the Company.

For the year ended 31 December 2007, two audit committee meetings were held. During the meetings, the Audit Committee members had reviewed the annual results and its corresponding accounts for the year 2006, the Annual Internal Audit Report for 2006, Continuing Connected Transactions, the interim results and its corresponding accounts for the period ended 30 June 2007, the Interim Review of Audit Assignments for 2007, the audit fees for 2007 and the work of the Company's internal audit department and assessed the effectiveness of the Company's systems of risk management and internal control. The Audit Committee also oversaw internal control and risk management of the Group and discussed with the external auditors on financial reporting and compliance. The external auditors were invited to attend the meetings of Audit Committee to present their reports and reviews.

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#### **Remuneration Committee**

The Remuneration Committee consists of two executive directors namely Messrs. Lam Ko Yin, Colin and Li Ning and three independent non-executive directors, namely, Messrs. Kan Yuet Loong, Michael (Chairman of the Remuneration Committee), Ho Hau Chong, Norman and Wu King Cheong.

The Remuneration Committee is responsible for reviewing the policy and structure for the remuneration of all directors and senior management of the Company and establishment of a formal procedure for developing policy on such remuneration. The remuneration of the directors and senior management is determined by reference to the skill, knowledge and the tasks assigned and also to the individual performance and the overall profitability of the Company as a whole. In determining the remuneration package, the Committee will also obtain relevant information from external source and consider factors such as salaries paid by comparable companies, time commitment and responsibilities of the directors, etc.

For the year ended 31 December 2007, one remuneration committee meeting was held. During the meeting, the Remuneration Committee members reviewed and determined the remuneration package of the senior management and made recommendations on the fees of all the directors of the Company for the financial year ended 31 December 2007.

The terms of reference of the Audit Committee and Remuneration Committee are available on the Company's website at www.hkf.com.

# **AUDITORS' REMUNERATION**

Apart from carrying out the annual audit, KPMG, being the auditors of the Company carried out the review on the interim reports of the Company. The fee of the annual audit is HK\$1,140,000 whereas the fee for the interim review is HK\$231,000. Save the interim review, KPMG did not provide any substantial non-audit services to the Company.

#### **FINANCIAL REPORTING**

The Directors are responsible for the causing the preparation of the accounts for the financial period which give a true and fair view of the financial results of the Company in accordance with the statutory requirements and applicable accounting standards.

The statement of the Auditors of the Company about their reporting responsibilities on the accounts of the Company is set out in the Auditors' Report on pages 32 to 33.

# **INTERNAL CONTROLS**

The Company maintains a comprehensive and effective internal control system on income and capital and revenue expenditures. As part of internal audit, the Company has its own internal audit department and maintained a system of internal control, with manuals guiding internal controls on business operation. The Company will review the internal control manuals from time to time to meet with the changing business operation environment.

For the year ended 31 December 2007, the internal audit department has conducted a review of the effectiveness of the system of internal control on the areas of financial, operational and compliance controls and risk management functions.

The members of the Risk Management Committee met in February 2007. The senior management and the Internal Audit Manager had identified the relevant risks of the operational units and the control strategies of the Company and incorporated significant risk management and control strategies in the internal audit reports for the review of the Audit Committee members.

The Internal Audit Manager, who is independent to the Company's daily operations, reports directly to the Audit Committee and Group General Manager and regularly conducts audits of the practices, procedures, expenditures and internal control for business operations and corporate functions of the Company.

# DIRECTORS' ATTENDANCE AT BOARD, AUDIT AND REMUNERATION COMMITTEES' MEETINGS

Details of the individual attendance of each director at meetings of the Board, the Audit Committee and the Remuneration Committee during the year are set out in the following table:

	No. of meetings attended/No. of meetings held			
		Audit	Remuneration	
	Board	Committee	Committee	
Executive directors				
Mr. Lam Ko Yin, Colin	4/4	N/A	1/1	
Mr. Li Ning	3/4	N/A	1/1	
Non-executive directors				
Mr. Au Siu Kee, Alexander	3/4	N/A	N/A	
Mr. Lau Yum Chuen, Eddie	4/4	N/A	N/A	
Dr. Lee Shau Kee	2/4	N/A	N/A	
Mr. Leung Hay Man	4/4	N/A	N/A	
Mr. Wong Man Kong, Peter	2/4	N/A	N/A	
Independent non-executive directors				
Mr. Ho Hau Chong, Norman	4/4	2/2	1/1	
Mr. Kan <mark>Yue</mark> t Loong, Michael	3/4	2/2	1/1	
Mr. Wu King Cheong	4/4	2/2	1/1 nnual Report 2007	

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#### NOMINATION OF DIRECTORS

The Company does not have a nomination committee, and the power to nominate or appoint additional directors is vested in the Board in accordance with the Company's Articles of Association, in addition to the power of the shareholders to nominate any person to become a director of the Company in accordance with the Company's Articles of Association and the laws of Hong Kong.

The Board from time to time considers replenishing the composition of the Board whenever the Company requires to meet the business demand, opportunities and challenges and to comply with the laws and regulations. The nomination procedures basically follows Article 94 of the Articles of Association which empowers the Board from time to time and at any time to appoint any person as a director either to fill a casual vacancy or as an addition to the Board. The Board will select and evaluate the balance of skills, qualification, knowledge and experience of the candidate to the directorship as may be required by the Company from time to time by such means as the Company may deems fit. The Board shall consider the candidate from a wide range of backgrounds, on his/her merits and against objective criteria set out by the Board and taking into consideration his/her time devoted to the position.

During the year, there is no change in the composition of the Board.

### INDEPENDENT NON-EXECUTIVE DIRECTORS

The Board has received confirmation of independence from each of Messrs. Kan Yuet Loong, Michael, Ho Hau Chong, Norman and Wu King Cheong pursuant to Rule 3.13 of the Listing Rules.

The Board is of the view that during the year, the Company had maintained a sufficient number of independent nonexecutive directors and had an independent non-executive director with appropriate professional qualifications, or accounting or related financial management expertise.

The Board notes that Mr. Ho Hau Chong, Norman is an executive director of Miramar Hotel and Investment Company, Limited ("Miramar") and a director of Wealth Team Development Limited ("Wealth Team"), which is an indirect subsidiary of Henderson Land. Mr. Ho also has an indirect beneficial interests of 9.9% in all issued share capital of Wealth Team, but is not involved in the management and operation of Wealth Team. Miramar, Wealth Team and Henderson Land are connected persons of the Company under the Listing Rules. Save aforesaid, Mr. Ho has complied with other conditions set out in Rule 3.13 of the Listing Rules.

In view of the fact that Mr. Ho does not have any material interests in any principal business activity of and is not involved in any material business dealings with the Company, or any of its subsidiaries or with any connected persons of the Company, and that both the management and the operations of the Miramar group and the Group are totally independent from each other, the Board in good faith considers that the independence of Mr. Ho as an independent non-executive director of the Company is not in any way affected by his directorships in both Miramar and Wealth Team.

In conclusion, the Board considers Messrs. Kan Yuet Loong, Michael, Ho Hau Chong, Norman and Wu King Cheong as independent.

# DIRECTORS' SECURITIES TRANSACTIONS

The Board has adopted the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") as set out in Appendix 10 of the Listing Rules. Having made specific enquiry, the Board confirmed that all directors of the Company have complied with the required standard as set out in the Model Code throughout the year ended 31 December 2007.

The Company has also adopted the written guidelines on no less exacting terms than the Model Code for those relevant employees, (including employees of the Company or directors or employees of its subsidiaries who, because of such office or employment, is likely to be in possession of unpublished price sensitive information in relation to the Company or its securities) in respect of their dealings in the securities of the Company in compliance with the code provision A.5.4 of the CG Code.

# **INVESTOR RELATIONS AND SHAREHOLDER RIGHTS**

The Group establish communication with shareholders through the publication of announcements, notices, circulars, interim and annual reports and in the Company's website at www.hkf.com.

The Company keeps the shareholders informed of the rights of shareholders to demand poll and poll procedure in all circulars in relation to shareholders meetings. The Chairman of the Board and the Chairman of other Board Committees, or in their absence, other members of the respective Committees, are available to answer questions at the shareholders' meetings.

# **CORPORATE SOCIAL RESPONSIBILITY**

As a listed company, the Group values the importance of corporate social responsibility ("CSR") and its impact on the community. The Company integrates CSR elements in its business activities and participates in or encourages the staff to participate in the charitable activities to promote the good corporate citizenship in Hong Kong.

# We care our employees

The Company recognizes that the staff is the valuable asset and human capital is important to the growth of the Company.

The Company provides staff training and sponsors personal development of staff to enhance their commercial and technical skills and expertise. In addition, we provide a safe working environment to staff of different trades.

The Company organized various functions for the staff and their families to promote team spirit and commitment in the Company.



# **CORPORATE GOVERNANCE REPORT** (Continued)

We had organized two staff outings during the year. In April 2007, the employees had spent a wonderful day on Lantau Island. Our staff and their family members began the journey by riding Ngong Ping 360 from Tung Chung. After enjoying the magnificent views by the ride, our staff visited the Ngong Ping and Tai O fishing village.

In July 2007, the Company organized its first "Around the Island Cruise" for the employees and their family members. With overwhelming response, the Company had arranged for a re-run of the cruise in August 2007. The cruise promoted the awareness of the marvelous landscape of Hong Kong Island as well as the historic background of the scenes.

### We love our Community

We have encouraged donation to the people in need by staff and our customers, e.g. supporting non-profit making organizations flag-selling events, joining events organized by the Community Chest; and placing the donation boxes in our travel outlets for donation by customers, etc.

As lined up by The Hong Kong Federation of Youth Groups (the "HKFYG"), we have given support to young people for running their new and small businesses by giving out some office furniture to them.

Our commitment on community service have been recognized by the Hong Kong Council of Social Service as a Caring Company for five consecutive years since 2003.

The Company actively participated in the community events. Throughout the year, the Company joined the "Rice Dumplings for the Community", jointly organized by Towngas and the Community Chest, to raise fund for various welfare organizations under the Community Chest.

In November 2007, the Group participated the biennial event "Hong Kong Harbour Day". We invited the 120 underprivileged children and their families from the HKFYG to embark on the vessel "Man On" to join the marine parade in Victoria Harbour.

### We treasure our environment

For years, our Company aims to minimize the environmental impacts of our development projects by implementing an effective safety management system, compliance to statutory requirements, maintaining consciousness of environmental protection and being considerate to neighborhood and passers-by, etc. The construction sites of the Company at 51 Tong Mi Road and 83 Sycamore Street were awarded with Certificates for Considerate Contractors Site Award Scheme in 2006 and 2007 respectively.

# We concern our products and services

The Company strives to provide quality products and services to our customers. By accomplishing this goal, we have obtained service awards such as Hong Kong Q-Mark awards and achieved international recognized standards like ISO 9000 standards. The Company continues to improve the quality of services of its various business sectors to meet with customers' demand in future.

# **REPORT OF THE AUDITORS**



Independent auditor's report to the shareholders of Hong Kong Ferry (Holdings) Company Limited (Incorporated in Hong Kong with limited liability)

We have audited the consolidated accounts of Hong Kong Ferry (Holdings) Company Limited (the "Company") set out on pages 34 to 104, which comprise the consolidated and Company balance sheets as at 31 December 2007, and the consolidated profit and loss account, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

# DIRECTORS' RESPONSIBILITY FOR THE ACCOUNTS

The directors of the Company are responsible for the preparation and the true and fair presentation of these accounts in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and the true and fair presentation of accounts that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

# AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these accounts based on our audit. This report is made solely to you, as a body, in accordance with section 141 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the accounts are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the accounts. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the accounts, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and true and fair presentation of the accounts in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the accounts.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **OPINION**

In our opinion, the consolidated accounts give a true and fair view of the state of affairs of the Company and of the group as at 31 December 2007 and of the group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the Hong Kong Companies Ordinance.

# KPMG

Certified Public Accountants 8th Floor, Prince's Building 10 Chater Road Central, Hong Kong

14 March 2008

# **CONSOLIDATED PROFIT AND LOSS ACCOUNT**

# for the year ended 31 December 2007

	Note	2007 HK\$'000	2006 HK\$'000
Turnover Cost of sales	3(a)	673,318 (415,566)	707,964 (425,082)
		257,752	282,882
Other revenue Other net income	3(a) & 4 4	42,056 300,906	31,551 10,473
Revaluation gains on investment properties Selling and marketing expenses	3(c) & 12	14,589 (24,279)	39,503 (38,923)
Administrative expenses Impairment losses in respect of fixed assets	3(d) & 12	(54,457) (34,704)	(67,246)
Provision for litigation Other operating expenses	29(a)	(60,000) (40,121)	(100,000) (42,934)
Profit from operations	3(b)	401,742	115,306
Share of profits of associates		820	260
Profit before taxation	5	402,562	115,566
Taxation	8(a)	(18,040)	6,141
Profit attributable to equity shareholders of the Company	3(b) & 9	384,522	121,707
Dividends payable to equity shareholders of the Company attributable to the year	10(a)	128,258	117,571
Basic earnings per share (cents)	11	107.9	34.2

The notes on pages 41 to 104 form part of these accounts.

# **CONSOLIDATED BALANCE SHEET**

				as at 31 December 2007			
		20	07	2006	5		
	Note	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
Non-current assets							
Fixed assets	12						
<ul> <li>Investment properties</li> </ul>			780,200		756,900		
– Other property, plant and equipment			115,130		142,379		
– Interest in leasehold land			54,501		71,276		
			949,831		970,555		
Interest in associates	15		151,868		173,205		
Properties under development							
– held for investment	13		44,498		36,801		
Available-for-sale equity securities	16		193,668		159,618		
Employee benefits assets	17(a)		8,590		6,610		
Deferred tax assets	24(c)		56,276		43,466		
			1,404,731		1,390,255		
Current assets							
Inventories	18(a)	1,022,040		963,243			
Trade and other receivables	19	164,598		136,691			
Derivative financial instruments	20	638,470		31,972			
Tax recoverable	24(a)	1,900		1,693			
Cash and cash equivalents	21	872,106		1,178,919			
		2,699,114		2,312,518			
Current liabilities							
Bank overdraft	22	287		200			
Trade and other payables	23	191,920		178,782			
Provision for litigation	29(a)	160,000		100,000			
Tax payable	24(b)	38,478		12,259			
		390,685		291,241			
Net current assets			2,308,429		2,021,277		
Total assets less current liabilities			3,713,160		3,411,532		
Non-current liabilities							
Deferred tax liabilities	24(c)		(29,922)		(25,709)		
NET ASSETS			3,683,238		3,385,823		

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# **CONSOLIDATED BALANCE SHEET** (Continued)

#### as at 31 December 2007

		2007		2006	
	Note	HK\$'000	HK\$'000	HK\$'000	HK\$'000
CAPITAL AND RESERVES					
Share capital	25		356,274		356,274
Reserves	26		3,326,964		3,029,549
TOTAL EQUITY			3,683,238		3,385,823

Approved and authorised for issue by the board of directors on 14 March 2008.

**Colin K.Y. Lam** *Chairman*  Li Ning Director

# **BALANCE SHEET**

as at 31 December 2007

				as at 51 December 2007		
		20	07	200	6	
	Note	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Non-current assets						
Interest in subsidiaries	14		4,224,157		4,185,507	
Interest in associates	15		2,902		2,902	
Available-for-sale equity securities	16		45		45	
Employee benefits assets	17(a)		8,590		6,610	
			4,235,694		4,195,064	
Current assets						
Trade and other receivables	19	1,882		1,736		
Cash and cash equivalents	21	55,112		52,409		
		56,994		54,145		
Current liabilities						
Amounts due to subsidiaries		357,441		355,109		
Trade and other payables		6,064		5,905		
		363,505		361,014		
		<u></u>		<u></u>		
Net current liabilities			(306,511)		(306,869)	
NET ASSETS			3,929,183		3,888,195	
CAPITAL AND RESERVES						
Share capital	25		356,274		356,274	
Reserves	26		3,572,909		3,531,921	
TOTAL EQUITY			3,929,183		3,888,195	

Approved and authorised for issue by the board of directors on 14 March 2008.

Colin K.Y. Lam Chairman **Li Ning** Director

# **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

for the year ended 31 December 2007

	Note	2007 HK\$'000	2006 HK\$'000
Shareholders' equity at 1 January		3,385,823	3,364,988
Net income recognised directly in equity: Changes in fair value of available-for-sale			
equity securities	26	34,050	16,723
Net profit for the year	26	384,522	121,707
Net transfer to consolidated profit and loss			
account from reserves	26	(24)	(24)
Total recognised income and expenses			
for the year		418,548	138,406
Dividends approved and paid during the year	26	(121,133) 	(117,571)
Shareholders' equity at 31 December		3,683,238	3,385,823

# **CONSOLIDATED CASH FLOW STATEMENT**

		ior the	year ended 31 Dece	inder 2007
	20		2006	
Note	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Operating activities				
Profit before taxation		402,562		115,566
Adjustments for:				
Depreciation	9,901		9,802	
Amortisation of leasehold land				
premium	1,760		1,760	
Impairment losses of fixed assets	34,704		_	
Impairment losses on trade and other				
receivables	347		831	
Net loss on disposal of fixed assets	48		48	
Provision for litigation	60,000		100,000	
Revaluation gains on investment properties	(14,589)		(39,503)	
Net realised gains on	(11,000)		(33,303)	
derivative financial instruments	(60,857)		(3,848)	
Net unrealised gains on	(00,057)		(3,040)	
derivative financial instruments	(159,704)		(945)	
Net unrealised exchange gains on	(155,704)		(945)	
derivative financial instruments	(45,899)			
Net realised exchange gains on	(45,699)		-	
derivative financial instruments	(42 124)			
	(43,134)			
Interest income	(41,247)		(51,455)	
Dividend income	(37,405)		(3,938)	
Share of profits of associates	(820)		(260)	
Realisation of inter-company profits 26	(24)		(24)	
Profit on disposal of unlisted			( )	
investments			(477)	
		(296,919)		11,991
Operating profit before changes	x		-	
in working capital		105,643		127,557
ncrease in employee benefits surplus	(1,980)		(626)	
Increase)/decrease in inventories	(68,840)		32,476	
Increase)/decrease in trade and other				
receivables	(16,716)		305	
ncrease in trade and other payables	35,247		34,381	
	1	(52,289)	_	66,536
		52 254		404.007
Cash generated from operations	(772)	53,354	(227)	194,093
Profits tax paid	(773)		(227)	
Profits tax refunded	148		439	
		(625)		212
Net cash generated	x		-	
from operating activities		52,729		194,305
	x		-	
			Annual R	eport 2007

# **CONSOLIDATED CASH FLOW STATEMENT** (Continued)

for the year ended 31 December 2007

	20	07	2006	5
Note	HK\$'000	HK\$'000	HK\$'000	HK\$′000
Investing activities	42.425		F1 700	
Interest received	42,125		51,732	
Mortgage loan advanced to buyers Purchase of fixed assets	(3,443)		- (4 E 1 4)	
	(14,580)		(4,514)	
Payment for purchase of available-for-sale equity securities			(6.046)	
Payment for purchase of derivative	-		(6,046)	
financial instruments	(589,912)		(31,027)	
Payment for properties under	(569,912)		(31,027)	
development – held for investment	(7,697)		(13,685)	
Repayment from/(advanced to) associates	22,157		(14,223)	
Proceeds from disposal of derivative financial	22,157		(14,225)	
instruments	282,218		74,341	
Proceeds from disposal of unlisted investment	202,210		546	
Proceeds from disposal of fixed assets	3		540	
Dividends received from investments	30,633		3,938	
Net cash (used in)/generated from				
investing activities		(238,496)		61,062
investing activities	1	(238,490)		01,002
Financian activity				
Financing activity	(424 422)			
Dividends paid	(121,133)		(117,571)	
Net cash used in financing activity		(121,133)		(117,571)
Net (decrease)/increase in cash and				
cash equivalents		(306,900)		137,796
Cash and cash equivalents				
at 1 January		1,178,719		1,040,923
	, i			
Cash and cash equivalents				
at 31 December 21		871,819		1,178,719

#### 1 SIGNIFICANT ACCOUNTING POLICIES

#### (a) Statement of compliance

These accounts have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. These accounts also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. A summary of the significant accounting policies adopted by the Group is set out below.

The HKICPA has issued certain new and revised HKFRSs that are first effective or available for early adoption for the current accounting period of the Group and the Company. Note 2 provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current and prior accounting periods reflected in these accounts.

#### (b) Basis of preparation of the accounts

The consolidated accounts for the year ended 31 December 2007 comprise the Company and its subsidiaries (together referred to as the "Group") and the Group's interest in associates.

The measurement basis used in the preparation of the accounts is the historical cost basis except that the following assets and liabilities are stated at their fair value as explained in the accounting policies set out below:

- investment properties (see note 1(f));
- financial instruments classified as available-for-sale equity securities (see note 1(h)); and
- derivative financial instruments (see note 1(k)).

The preparation of accounts in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

## (b) Basis of preparation of the accounts (Continued)

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### (c) Subsidiaries

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account.

An investment in a subsidiary is consolidated into the consolidated accounts from the date that control commences until the date that control ceases. Intra-group balances and transactions and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated accounts. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

In the Company's balance sheet, an investment in a subsidiary is stated at cost less impairment losses (see note 1(i)), unless the investment is classified as held for sale (or included in a disposal group that is classified as held for sale).

#### (d) Associates

An associate is an entity in which the Group or Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

An investment in an associate is accounted for in the consolidated accounts under the equity method and is initially recorded at cost and adjusted thereafter for the post-acquisition change in the Group's share of the associate's net assets, unless it is classified as held for sale (or included in a disposal group that is classified as held for sale). The consolidated profit and loss account includes the Group's share of the post-acquisition, post-tax results of the associates for the year.

When the Group's share of losses exceeds its interest in the associate, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate. For this purpose, the Group's interest in the associate is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the associate.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

#### (d) Associates (Continued)

Unrealised profits and losses resulting from transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associate, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

In the Company's balance sheet, its investments in associates are stated at cost less impairment losses (see note 1(i)), unless it is classified as held for sale (or included in a disposal group that is classified as held for sale).

### (e) Leased assets

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form a lease.

#### (i) Classification of assets leased to the Group

Assets that are held by the Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases, with the following exceptions:

- property held under operating leases that would otherwise meet the definition of an investment property is classified as an investment property on a property-by-property basis and, if classified as investment property, is accounted for as if held under a finance lease (see note 1(f)); and
- land held for own use under an operating lease, the fair value of which cannot be measured separately from the fair value of a building situated thereon at the inception of the lease, is accounted for as being held under a finance lease, unless the building is also clearly held under an operating lease. For these purposes, the inception of the lease is the time that the lease was first entered into by the Group, or taken over from the previous lessee.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

#### (e) Leased assets (Continued)

#### (ii) Operating lease charges

Where the Group has the use of assets held under operating leases, payments made under the leases are charged to profit or loss in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognised in the profit and loss account as an integral part of the aggregate net lease payments made. Contingent rentals are charged to the profit and loss account in the accounting period in which they are incurred.

The cost of acquiring land held under an operating lease is amortised on a straight-line basis over the period of the lease term except where the property is classified as an investment property (see note 1(f)) or is held for development for sale (see note 1 (j)(iv)).

#### (f) Investment properties

Investment properties are land and/or buildings which are owned or held under a leasehold interest (see note 1(e)) to earn rental income and/or for capital appreciation.

Investment properties are stated in the balance sheet at fair value. Any gain or loss arising from a change in fair value or from the retirement or disposal of an investment property is recognised in profit or loss. Rental income from investment properties is accounted for as described in note 1(o)(ii).

When the Group holds a property interest under an operating lease to earn rental income and/or for capital appreciation, the interest is classified and accounted for as an investment property on a property-by-property basis. Any such property interest which has been classified as an investment property is accounted for as if it were held under a finance lease (see note 1(e)) and the same accounting policies are applied to that interest as are applied to other investment properties leased under finance leases. Lease payments are accounted for as described in note 1(e).

Property that is being constructed or developed for future use as investment property is classified as properties under development-held for investment and stated at cost until construction or development is completed, at which time it is reclassified as investment property at fair value. Any difference between the fair value of the property at that date and its previous carrying amount is recognised in profit or loss.

#### 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (g) Other property, plant and equipment

Other property, plant and equipment are stated in the balance sheet at cost less accumulated depreciation and impairment losses (see note 1(i)).

The cost of self-constructed items of property, plant and equipment includes the cost of materials, direct labour, the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located, and an appropriate proportion of production overheads.

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using the straight line method over their estimated useful lives as follows:

Land	Over the unexpired terms of the leases
Buildings	40 years or over the unexpired
	terms of the leases, if shorter
Ferry vessels and other crafts	8 to 15 years
Machinery, furniture and other fixed assets	
<ul> <li>Dry dock and ship lift</li> </ul>	30 to 40 years
– Others	4 to 10 years

Where parts of an item of property, plant and equipment have different useful lives, the cost of the item is allocated on a reasonable basis between the parts and each part is depreciated separately. Both the useful life of an asset and its residual value, if any, are reviewed annually.

#### (h) Investments in equity securities

The Group's policies for investments in equity securities, other than investments in subsidiaries and associates, are as follows:

Investments in equity securities, being those held for non-trading purpose, are classified as availablefor-sale securities. Available-for-sale equity securities are initially stated at cost, which is their transaction price unless fair value can be more reliably estimated using valuation techniques whose variables include only data from observable markets. Cost includes attributable transaction costs, except where indicated otherwise below.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

## (h) Investments in equity securities (Continued)

Investments in equity securities that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are recognised in the balance sheet at cost less impairment losses (see note 1(i)).

At each balance sheet date the fair value is remeasured, with any resultant gain or loss being recognised directly in equity. Dividend income from these investments is recognised in accordance with the policy set out in note 1(o)(vii). When these investments are derecognised or impaired (see note 1(i)), the cumulative gain or loss previously recognised directly in equity is recognised in profit or loss.

Investments are recognised/derecognised on the date the Group commits to purchase/sell the investments or they expire.

#### (i) Impairment of assets

(i) Impairment of investments in equity securities and other receivables

Investment in equity securities (other than investments in subsidiaries and associates (see note 1(i)(ii)) and other current and non-current receivables that are stated at cost or amortised cost or are classified as available-for-sale securities are reviewed at each balance sheet date to determine whether there is objective evidence of impairment. Objective evidence of impairment includes observable data that comes to the attention of the Group about one or more of the following loss events:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- it becoming probable that the debtor will enter bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; and
  - a significant or prolonged decline in the fair value of an investment in an equity instrument below its cost.

#### 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (i) Impairment of assets (Continued)

(i) Impairment of investments in equity securities and other receivables (Continued)

If any such evidence exists, any impairment loss is determined and recognised as follows:

- For unquoted equity securities carried at cost, the impairment loss is measured as the difference between the carrying amount of the financial asset and the estimated future cash flows, discounted at the current market rate of return for a similar financial asset where the effect of discounting is material. Impairment losses for equity securities are not reversed.
- For trade and other current receivables and other financial assets carried at amortised cost, the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition of these assets), where the effect of discounting is material. This assessment is made collectively where financial assets carried at amortised cost share similar risk characteristics, such as similar past due status, and have not been individually assessed as impaired. Future cash flows for financial assets which are assessed for impairment collectively are based on historical loss experience for assets with credit risk characteristics similar to the collective group.

If in a subsequent period the amount of an impairment loss decreases and the decrease can be linked objectively to an event occurring after the impairment loss was recognised, the impairment loss is reversed through profit or loss. A reversal of an impairment loss shall not result in the asset's carrying amount exceeding that which would have been determined had no impairment loss been recognised in prior years.

For available-for-sale equity securities, the cumulative loss that has been recognised directly in equity is removed from equity and is recognised in profit or loss. The amount of the cumulative loss that is recognised in profit or loss is the difference between the acquisition cost (net of any principal repayment and amortisation) and current fair value, less any impairment loss on that asset previously recognised in profit or loss.

Impairment losses recognised in profit or loss in respect of available-for-sale equity securities are not reversed through profit or loss. Any subsequent increase in the fair value of such assets is recognised directly in equity.

#### 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (i) Impairment of assets (Continued)

#### (i) Impairment of investments in equity securities and other receivables (Continued)

Impairment losses are written off against the corresponding assets directly, except for impairment losses recognised in respect of trade receivables included within trade and other receivables, whose recovery is considered doubtful but not remote. In this case, the impairment losses for doubtful debts are recorded using an allowance account. When the Group is satisfied that recovery is remote, the amount considered irrecoverable is written off against trade receivables directly and any amounts held in the allowance account relating to that debt are reversed. Subsequent recoveries of amounts previously charged to the allowance account and subsequent recoveries of amounts previously written off directly are recognised in profit or loss.

#### (ii) Impairment of other assets

Internal and external sources of information are reviewed at each balance sheet date to identify indications that the following assets may be impaired or an impairment loss previously recognised no longer exists or may have decreased:

- pre-paid interests in leasehold land classified as being held under an operating lease;
- investments in subsidiaries and associates;
- properties under development-held for investment; and
- other property, plant and equipment.

If any such indication exists, the asset's recoverable amount is estimated.

Calculation of recoverable amount

The recoverable amount of an asset is the greater of its net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

#### 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (i) Impairment of assets (Continued)

- (ii) Impairment of other assets (Continued)
  - Recognition of impairment losses

An impairment loss is recognised in profit or loss whenever the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated to reduce the carrying amount of the other assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs to sell, or value in use, if determinable.

Reversals of impairment losses

An impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount.

A reversal of impairment losses is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

#### (j) Inventories

#### (i) Trading stocks

Trading stocks are stated at the lower of cost and net realisable value. Cost includes the cost of materials computed using the weighted average method. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any writedown of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any writedown of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

#### (j) Inventories (Continued)

(ii) Spare parts and consumables

Spare parts and consumables are stated at cost, computed using the weighted average method, less provision for obsolescence.

(iii) Work in progress

Work in progress are construction and repairing in progress at the balance sheet date and are recorded at the net amount of costs incurred plus recognised profits less recognised losses and progress billings.

#### (iv) Property development

Inventories in respect of property development activities are carried at the lower of cost and net realisable value. Cost and net realisable values are determined as follows:

– Property under development – held for sale

The cost of properties under development – held for sale comprises specifically identified cost, including the acquisition cost of land, aggregate cost of development, materials and supplies, wages and other direct expenses and an appropriate proportion of overheads. Net realisable value represents the estimated selling price less estimated costs of completion and costs to be incurred in selling the property.

Completed property held for sale

In the case of completed properties developed by the Group, cost is determined by apportionment of the total development costs for that development project, attributable to the unsold properties. Net realisable value represents the estimated selling price less costs to be incurred in selling the property.

The cost of completed properties held for sale comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

#### (k) Derivative financial instruments

Derivative financial instruments are recognised initially at fair value. At each balance sheet date the fair value is remeasured. The gain or loss on remeasurement to fair value is charged immediately to profit or loss, except where the derivatives qualify for cash flow hedge accounting or hedge the net investment in a foreign operation, in which case recognition of any resultant gain or loss depends on the nature of the item being hedged.

# (I) Trade and other receivables

Trade and other receivables are initially recognised at fair value and thereafter stated at amortised cost less allowance for impairment of doubtful debts (see note 1(i)), except where the receivables are interest-free loans made to related parties without any fixed repayment terms or the effect of discounting would be immaterial. In such cases, the receivables are stated at cost less allowance for impairment of doubtful debts.

#### (m) Trade and other payables

Trade and other payables are initially recognised at fair value. Except for financial guarantee liabilities measured in accordance with note 1(s)(i), trade and other payables are subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

#### (n) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated cash flow statement.

#### (o) Revenue recognition

Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognised in profit or loss as follows:

#### *(i)* Sale of properties

Revenue arising from the sale of properties held for sale is recognised upon the signing of the sale and purchase agreement or the issue of an occupation permit by the relevant government authorities, whichever is the later. Deposits and instalments received on properties sold prior to the date of revenue recognition are included in the balance sheet under deposits received.

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#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

### (o) Revenue recognition (Continued)

(ii) Rental income from operating leases

Rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Contingent rentals are recognised as income in the accounting period in which they are earned.

#### (iii) Sale of goods

Revenue is recognised when goods are delivered to customers' premises which is taken to be the point in time when the customers have accepted the goods and the related risks and rewards of ownership.

### (iv) Ferry operations and related services

Revenue relating to ferry operations is recognised when the relevant ferry services are provided.

#### (v) Travel business

Revenue arising from the travel business is recognised on the completion date of the tours or when the relevant services are provided.

#### (vi) Interest income

Interest income is recognised as it accrues using the effective interest method.

(vii) Dividends

Dividend income from listed investments is recognised when the share price of the investments goes ex-dividend.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

### (p) Deferred interest income

Where properties are sold under deferred terms with part of the sales proceeds being receivable after an interest-free period, the differences between the sale prices with and without such terms are treated as deferred income and is released to profit or loss on a straight-line basis over the interest-free period.

#### (q) Employee benefits

- (i) Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.
- (ii) The Group's net obligation in respect of defined benefit retirement plan is calculated by estimating the amount of future benefit that employees have earned in return for their services in the current and prior periods; that benefit is discounted to determine the present value and the fair value of any plan assets is deducted. The discount rate is the yield at the balance sheet date on high quality corporate bonds that have maturity dates approximating the terms of the Group's obligations. The calculation is performed by a qualified actuary using the projected unit credit method.

When the benefits of a plan are improved, the portion of the increased benefit relating to past service by employees is recognised as an expense in profit or loss on a straight-line basis over the average period until the benefits become vested. If the benefits vest immediately, the expense is recognised immediately in profit or loss.

In calculating the Group's obligation in respect of a plan, if any cumulative unrecognised actuarial gain or loss exceeds ten percent of the greater of the present value of the defined benefit obligation and the fair value of plan assets, that portion is recognised in profit or loss over the expected average remaining working lives of the employees participating in the plan. Otherwise, the actuarial gain or loss is not recognised.

Where the calculation of the Group's net obligation results in a negative amount, the asset recognised is limited to the net total of any cumulative unrecognised net actuarial losses and past service costs and the present value of any future refunds from the plan or reductions in future contributions to the plan.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

#### (r) Income tax

- (i) Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised directly in equity, in which case they are recognised in equity.
- (*ii*) Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.
- (iii) Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from the initial recognition of assets or liabilities that affect neither accounting nor taxable profit (provided they are not part of a business combination), and temporary differences relating to investments in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the future.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

### (r) Income tax (Continued)

(*iii*) The amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at each balance sheet date and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

- (iv) Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:
  - in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
  - in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
    - the same taxable entity; or
    - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

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#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

#### (s) Financial guarantees issued, provisions and contingent liabilities

#### (i) Financial guarantees issued

Financial guarantees are contracts that require the issuer (i.e. the guarantor) to make specified payments to reimburse the beneficiary of the guarantee (the "holder") for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Where the Group issues a financial guarantee, the fair value of the guarantee (being the transaction price, unless the fair value can otherwise be reliable estimated) is initially recognised as deferred income within trade and other payables. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognised in accordance with the Group's policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognised in profit or loss on initial recognition of any deferred income.

The amount of the guarantee initially recognised as deferred income is amortised in profit or loss over the term of the guarantee as income from financial guarantees issued. In addition, provisions are recognised in accordance with note 1(s)(ii) if and when (i) it becomes probable that the holder of the guarantee will call upon the Group under the guarantee, and (ii) the amount of that claim on the Group is expected to exceed the amount currently carried in trade and other payables in respect of that guarantee i.e. the amount initially recognised, less accumulated amortisation.

#### (ii) Other provisions and contingent liabilities

Provisions are recognised for other liabilities of uncertain timing or amount when the Group or the Company has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

### (t) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the balance sheet date. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was determined.

#### (u) Segmental reporting

A segment is a distinguishable component of the Group that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

In accordance with the Group's internal financial reporting system, the Group has chosen business segment information as the primary reporting format.

Segmental revenue, results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis to that segment, and are determined before intra-group balances and intra-group transactions are eliminated as part of the consolidation process, except to the extent that such intra-group balances and transactions are between group enterprises within a single segment.

Segmental capital expenditure is the total cost incurred during the year to acquire segment assets (both tangible and intangible) that are expected to be used for more than one year.

Unallocated items mainly comprise financial and corporate assets, tax balances, corporate and financing expenses.

#### **1 SIGNIFICANT ACCOUNTING POLICIES** (Continued)

#### (v) Related parties

For the purposes of these accounts, a party is considered to be related to the Group if:

- (*i*) the party has the ability, directly or indirectly through one or more intermediaries, to control the Group or exercise significant influence over the Group in making financial and operating policy decisions, or has joint control over the Group;
- (ii) the Group and the party are subject to common control;
- (iii) the party is an associate of the Group;
- (iv) the party is a member of key management personnel of the Group or the Group's parent, or a close family member of such an individual, or is an entity under the control, joint control or significant influence of such individuals;
- (*v*) the party is a close family member of a party referred to in (i) or is an entity under the control, joint control or significant influence of such individuals; or
- (vi) the party is a post-employment benefit plan which is for the benefit of employees of the Group or of any entity that is a related party of the Group.

Close family members of an individual are those family members who may be expected to influence, or be influenced by, that individual in their dealings with the entity.

#### 2 CHANGES IN ACCOUNTING POLICY

The HKICPA has issued a number of new and revised HKFRSs and Interpretations that are first effective or available for early adoption for the current accounting period of the Group and the Company.

There have been no significant changes to the accounting policies applied in these accounts for the years presented as a result of these developments. However, as a result of the adoption of HKFRS 7, *Financial instruments: Disclosures* and the amendment to HKAS 1, *Presentation of financial statements: Capital disclosures*, there have been some additional disclosures provided as follows:

As a result of the adoption of HKFRS 7, the accounts include expanded disclosure about the significance of the Group's financial instruments and the nature and extent of risks arising from those instruments, compared with the information previously required to be disclosed by HKAS 32, *Financial instruments: Disclosure and presentation.* These disclosures are provided throughout these accounts, in particular in note 31.

#### 2 CHANGES IN ACCOUNTING POLICY (Continued)

The amendment to HKAS 1 introduces additional disclosure requirements to provide information about the level of capital and the Group's and the Company's objectives, policies and processes for managing capital. These new disclosures are set out in note 26.

Both HKFRS 7 and the amendment to HKAS 1 do not have any material impact on the classification, recognition and measurement of the amounts recognised in the financial instruments.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period (see note 33).

### **3 SEGMENTAL INFORMATION**

Segmental information is presented only in respect of the Group's business segments. No geographical analysis is shown as less than 10% of the Group's revenue and profit from operations were derived from activities outside Hong Kong. Securities investment has been identified as a reportable segment in the current year because its segmental result and assets have exceeded 10% of the Group's respective total amounts; prior year segmental data that is presented for comparative purposes has been restated to reflect the newly reportable segment as a separate segment.

Inter-segment pricing is based on similar terms as those available to other external parties.

The Group is currently organised into four main operating segments, namely "Property development and investment", "Ferry, shipyard and related operations", "Travel and hotel operations" and "Securities investment".

# **3 SEGMENTAL INFORMATION** (Continued)

The segmental information for the year about these business segments is presented below:

# (a) Segmental revenue

			Eliminat	tion of	Revenue	
	Тс	otal	inter-se	gment	from external	
	rev	enue	revei	nue	customers	
	2007	2006	2007	2006	2007	2006
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Property development						
and investment	277,642	362,225	-	-	277,642	362,225
Ferry, shipyard and						
related operations	190,196	166,405	2,363	2,151	187,833	164,254
Travel and hotel						
operations	177,939	167,000	195	81	177,744	166,919
Securities investment	42,367	3,952	-	-	42,367	3,952
Others	70,418	80,024	40,630	37,859	29,788	42,165
	758,562	779,606	43,188	40,091	715,374	739,515
Analyzed by						
Analysed by:					672 240	707.004
Turnover					673,318	707,964
Other revenue					42,056	31,551
					715,374	739,515

Turnover represents gross income from the sale of properties, sales value of goods delivered to customers, income from services rendered, rental income, interest income and dividend income.

#### **3 SEGMENTAL INFORMATION** (Continued)

## (b) Segmental result

	Elimination of							
		inter-segment Consolidated						
	Segmen	tal result	transac	tions	result			
	2007	2006	2007	2006	2007	2006		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
Property development								
and investment (note c)	142,152	204,327	-	-	142,152	204,327		
Ferry, shipyard and related								
operations (note d)	(103,351)	(134,678)	-	-	(103,351)	(134,678)		
Travel and hotel operations	(676)	(2,251)	-	-	(676)	(2,251)		
Securities investment	336,384	7,526	-	-	336,384	7,526		
Others (note e)	27,233	40,382	-	-	27,233	40,382		
	401,742	115,306	_	_	401,742	115,306		
Share of profits of associates					820	260		
share of profits of associates								
Profit before taxation					402,562	115,566		
Taxation					(18,040)	6,141		
Ταλαιιοπ					(10,040)	0,141		
Profit attributable to equity						424 707		
shareholders					384,522	121,707		

(c) The segmental result of the property development and investment operations included revaluation gains on investment properties of HK\$14,589,000 (2006: HK\$39,503,000).

(d) Due to the current operating environment of the shipyard operations, the segmental result of the ferry, shipyard and related operations included impairment losses in respect of the shipyard assets of HK\$34,704,000 (2006: HK\$Nil) which are based on the Group's assessment of the recoverable amount of the related shipyard assets.

(e) The segmental result of "Others" mainly comprises interest income and corporate expenses.

# **3 SEGMENTAL INFORMATION** (Continued)

## (f) Segmental balance sheet

	Inter-segment						
	Segmen	tal assets	elimin	ation	Total assets		
	2007	2006	2007	2006	2007	2006	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Property development							
and investment	2,115,904	2,028,012	-	-	2,115,904	2,028,012	
Ferry, shipyard and							
related operations	172,397	206,369	-	-	172,397	206,369	
Travel and hotel operations	49,378	50,430	-	-	49,378	50,430	
Securities investment	1,122,180	191,547	-	-	1,122,180	191,547	
Others	643,986	1,226,415	-	-	643,986	1,226,415	
Total assets	4,103,845	3,702,773	-	-	4,103,845	3,702,773	

	Inter-segment						
	Segmenta	al liabilities	elimin	ation	Total liabilities		
	2007	2006	2007	2006	2007	2006	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Property development							
and investment	115,358	117,463	-	-	115,358	117,463	
Ferry, shipyard and							
related operations	197,294	126,169	-	-	197,294	126,169	
Travel and hotel operations	31,575	27,824	-	-	31,575	27,824	
Securities investment	139	123	-	-	139	123	
Others	76,241	45,371	-	-	76,241	45,371	
Total liabilities	420,607	316,950	-	_	420,607	316,950	

The "Others" segment mainly comprises financial assets, tax recoverable and payable and deferred tax assets and liabilities.

# **3 SEGMENTAL INFORMATION** (Continued)

# (g) Other segmental information

	Depreciation				Capital expenditure		
	and am	ortisation	Impairme	ent loss	incurred		
	2007	2006	2007	2006	2007	2006	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Property development	77	50	247	0.2.1	40.000	15 120	
and investment Ferry, shipyard and	73	58	347	831	19,886	15,126	
related operations	8,836	8,893	34,704	-	815	1,560	
Travel and hotel operations	2,574	2,455	-	-	1,457	1,349	
Securities investment	-	-	-	-	-	-	
Others	178	156			120	164	
	11,661	11,562	35,051	831	22,278	18,199	

# 4 OTHER REVENUE AND NET INCOME

	2007	2006
		(restated)
	HK\$'000	HK\$'000
Other revenue		
Other interest income	19,126	16,836
Management fee income	11,912	6,899
Air-conditioning charges income	5,813	4,091
Other rental income	4,014	3,377
Other income	1,191	348
	42,056	31,551
Other net income		
Net unrealised gains on derivative financial instruments	159,704	945
Net realised gains on derivative financial instruments	60,857	3,848
Net unrealised exchange gains on derivative		
financial instruments	45,899	-
Net realised exchange gains on derivative		
financial instruments	43,134	-
Income from sale of spare parts	1,970	1,812
Sundry income	1,385	2,071
Deposits forfeited	63	934
Profit on disposal of unlisted investment	-	477
Commission and rebates	-	408
Net loss on disposal of fixed assets	(48)	(48)
Net exchange (losses)/gains	(12,058)	26
	300,906	10,473
	500,500	10,475

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# 5 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging/(crediting):

# (a) Staff costs:

	2007	2006
	HK\$'000	HK\$'000
Decrease in liability for defined benefit retirement		
plan <i>(note 17(a)(v))</i>	(1,980)	(469)
Contributions to Mandatory Provident Funds	2,300	2,061
Retirement costs	320	1,592
Salaries, wages and other benefits	75,396	69,183
	75,716	70,775

## (b) Other items:

	2007	2006
	HK\$'000	HK\$'000
Amortisation of leasehold land premium	1,760	1,760
Depreciation	9,901	9,802
Cost of inventories (note 18(b))	206,988	232,878
Auditors' remuneration		
– audit services	1,140	1,059
– other services	249	259
Operating lease charges in respect of		
– premises	4,422	3,326
– vessels	729	645
Impairment losses on trade and other receivables	347	831
Rental receivable from investment properties net of		
outgoings of HK\$14,686,000 (2006: HK\$15,213,000)	(10,353)	(4,441)
Rental receivable from operating leases, other than		
those relating to investment properties,		
net of outgoings HK\$840,000 (2006: HK\$824,000)	(4,754)	(4,304)
Interest income	(46,139)	(56,987)
Dividend income from listed investments	(37,405)	(3,938)

### 6 DIRECTORS' REMUNERATION

Directors' remuneration disclosed pursuant to section 161 of the Hong Kong Companies Ordinance is as follows:

HK\$'000HK\$'000Executive directors150150Mr. Lam Ko Yin, Colin150150Mr. Di Ning100100Non-executive directors5050Mr. Au Siu Kee, Alexander5050Dr. Lee Shau Kee5050Mr. Leung Hay Man5050Mr. Wong Man Kong, Peter5050Independent non-executive directors5050Mr. Ho Hau Chong, Norman250225Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250		Direc	Directors' fee		
Executive directors150150Mr. Lam Ko Yin, Colin150150Mr. Li Ning100100Non-executive directors100100Mr. Au Siu Kee, Alexander5050Mr. Lau Yum Chuen, Eddie5050Dr. Lee Shau Kee5050Mr. Leung Hay Man5050Mr. Wong Man Kong, Peter5050Independent non-executive directors5050Mr. Ho Hau Chong, Norman250225Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250					
Mr. Lam Ko Yin, Colin150150Mr. Li Ning100100Non-executive directors100100Mr. Au Siu Kee, Alexander5050Mr. Lau Yum Chuen, Eddie5050Dr. Lee Shau Kee5050Mr. Leung Hay Man5050Mr. Wong Man Kong, Peter5050Mr. Ho Hau Chong, Norman250225Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250			111(\$ 000		
Mr. Li Ning100100Non-executive directorsImage: State	Executive directors				
Non-executive directors50Mr. Au Siu Kee, Alexander50Mr. Lau Yum Chuen, Eddie50Dr. Lee Shau Kee50Mr. Leung Hay Man50Mr. Wong Man Kong, Peter50Independent non-executive directors50Mr. Ho Hau Chong, Norman250Mr. Kan Yuet Loong, Michael250Mr. Wu King Cheong250	Mr. Lam Ko Yin, Colin	150	150		
Mr. Au Siu Kee, Alexander5050Mr. Lau Yum Chuen, Eddie5050Dr. Lee Shau Kee5050Mr. Leung Hay Man5050Mr. Wong Man Kong, Peter5050Independent non-executive directors5050Mr. Ho Hau Chong, Norman250225Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250	Mr. Li Ning	100	100		
Mr. Au Siu Kee, Alexander5050Mr. Lau Yum Chuen, Eddie5050Dr. Lee Shau Kee5050Mr. Leung Hay Man5050Mr. Wong Man Kong, Peter5050Independent non-executive directors5050Mr. Ho Hau Chong, Norman250225Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250					
Mr. Lau Yum Chuen, Eddie5050Dr. Lee Shau Kee5050Mr. Leung Hay Man5050Mr. Wong Man Kong, Peter5050Independent non-executive directors50250Mr. Ho Hau Chong, Norman250250Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250	Non-executive directors				
Dr. Lee Shau Kee5050Mr. Leung Hay Man5050Mr. Wong Man Kong, Peter5050Independent non-executive directors5050Mr. Ho Hau Chong, Norman250225Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250	Mr. Au Siu Kee, Alexander	50	50		
Mr. Leung Hay Man5050Mr. Wong Man Kong, Peter5050Independent non-executive directors7Mr. Ho Hau Chong, Norman250225Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250	Mr. Lau Yum Chuen, Eddie	50	50		
Mr. Wong Man Kong, Peter50Independent non-executive directorsMr. Ho Hau Chong, Norman250Mr. Kan Yuet Loong, Michael250 </td <td>Dr. Lee Shau Kee</td> <td>50</td> <td>50</td>	Dr. Lee Shau Kee	50	50		
Independent non-executive directors       250       225         Mr. Ho Hau Chong, Norman       250       250         Mr. Kan Yuet Loong, Michael       250       250         Mr. Wu King Cheong       250       250	Mr. Leung Hay Man	50	50		
Mr. Ho Hau Chong, Norman250225Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250	Mr. Wong Man Kong, Peter	50	50		
Mr. Ho Hau Chong, Norman250225Mr. Kan Yuet Loong, Michael250250Mr. Wu King Cheong250250					
Mr. Kan Yuet Loong, Michael     250     250       Mr. Wu King Cheong     250     250	Independent non-executive directors				
Mr. Wu King Cheong 250 250	Mr. Ho Hau Chong, Norman	250	225		
	Mr. Kan Yuet Loong, Michael	250	250		
<b>1,250</b> 1,225	Mr. Wu King Cheong	250	250		
<b>1,250</b> 1,225					
		1,250	1,225		

# 7 INDIVIDUALS WITH THE HIGHEST EMOLUMENTS

None of the five individuals with the highest emoluments is a director of the Company. The emoluments of the five highest paid employees are as follows:

	2007	2006
	HK\$'000	HK\$'000
Salaries and other emoluments	7,306	6,952
Retirement scheme contributions	130	164
	7,436	7,116

# 7 INDIVIDUALS WITH THE HIGHEST EMOLUMENTS (Continued)

The emoluments of the five individuals with the highest emoluments are within the following bands:

	2007	2006
	Number of	Number of
HK\$	individuals	individuals
1,000,000 or below	1	1
1,000,001–1,500,000	2	2
1,500,001–2,000,000	1	1
2,000,001–2,500,000	1	1

# 8 INCOME TAX IN THE CONSOLIDATED PROFIT AND LOSS ACCOUNT

#### (a) Taxation in the consolidated profit and loss account represents:

	2007 HK\$'000	2006 HK\$'000
Current tax – Hong Kong Profits Tax Provision for the year	26,633	905
Under/(over)-provision in respect of prior years	20,033	(21)
onder/over/ provision in respect of prior years		
	26,637	884
Deferred tax		
Origination and reversal of temporary differences	(8,597)	(7,025)
	18,040	(6,141)

The provision for Hong Kong profits tax for 2007 is calculated at 17.5% (2006: 17.5%) of the estimated assessable profits for the year.

# 8 INCOME TAX IN THE CONSOLIDATED PROFIT AND LOSS ACCOUNT (Continued)

## (b) Reconciliation between tax expense and accounting profit at applicable tax rates:

	2007 HK\$'000	2006 <i>HK\$'000</i>
Profit before taxation	402,562	115,566
Notional tax on profit before taxation,		
calculated at 17.5% (2006: 17.5%)	70,448	20,224
Tax effect of non-deductible expenses	18,524	23,906
Tax effect of non-taxable income	(38,539)	(14,327)
Tax effect of current year's tax losses not recognised	909	1,080
Tax effect of prior year's unrecognised		
tax losses utilised this year	(1,997)	(474)
Tax effect of prior year's tax losses		
recognised this year	(31,104)	(36,256)
Under/(over)-provision in prior years	4	(21)
Tax effect of excess of profit on disposal of		
fixed assets over balancing charge	(37)	(54)
Tax effect of temporary differences on fixed assets	(168)	(219)
Actual tax expense	18,040	(6,141)

## 9 PROFIT ATTRIBUTABLE TO EQUITY SHAREHOLDERS OF THE COMPANY

The consolidated profit attributable to equity shareholders of the Company includes a profit of HK\$153,621,000 (2006: HK\$173,845,000) which has been dealt with in the accounts of the Company.

Reconciliation of the above amount to the Company's profit for the year:

	2007 HK\$'000	2006 HK\$'000
Amount of consolidated profit attributable to equity shareholders dealt with in the Company's accounts	153,621	173,845
Final dividends from subsidiaries attributable to the profits of the previous financial year, approved		
and paid during the year	8,500	15,900
Company's profit for the year (note 26(b))	162,121	189,745

#### 10 DIVIDENDS

### (a) Dividends payable to equity shareholders of the Company attributable to the year

	2007 HK\$'000	2006 HK\$'000
Interim dividend declared and paid of 10 cents (2006: 9 cents) per ordinary share Final dividend proposed after the balance sheet date	35,627	32,065
of 26 cents (2006: 24 cents) per ordinary share	92,631	85,506
	128,258	117,571

The final dividend proposed after the balance sheet date has not been recognised as a liability at the balance sheet date.

# (b) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year

2007	2006
HK\$'000	HK\$'000
85,506	85,506
	HK\$'000

### 11 BASIC EARNINGS PER SHARE

The calculation of basic earnings per share is based on the profit attributable to ordinary equity shareholders of the Company of HK\$384,522,000 (2006: HK\$121,707,000) and 356,273,883 (2006: 356,273,883) ordinary shares in issue during the year.

There were no dilutive potential ordinary shares in existence during the years 2006 and 2007.

### 12 FIXED ASSETS

## Group

	Other property, plant and equipment							
		F	erry vessels		-		Interest in	
	Hotel		and other	furniture		Investment	leasehold	
	properties	Buildings	crafts	and others	Sub-total	properties	land	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Cost or valuation:								
At 1 January 2006	63,083	69,603	122,734	264,284	519,704	692,300	160,084	1,372,088
Additions	800	372	1,273	774	3,219	1,295	-	4,514
Transfer in	-	-	-	-	-	29,858	-	29,858
Cost adjustment (Note)	-	-	-	-	-	(6,056)	-	(6,056)
Disposals	-	(413)	-	(297)	(710)	-	-	(710)
Revaluation surplus		-		-	-	39,503		39,503
At 31 December 2006	63,883	69,562	124,007	264,761	522,213	756,900	160,084	1,439,197
Representing:								
Cost	63,883	69,562	124,007	264,761	522,213	-	160,084	682,297
Valuation		-	-	-	-	756,900		756,900
	63,883	69,562	124,007	264,761	522,213	756,900	160,084	1,439,197
Accumulated amortisation and depreciation:								
At 1 January 2006	27,540	50,455	111,072	181,627	370,694	-	87,048	457,742
Charge for the year	1,636	1,250	2,845	4,071	9,802	-	1,760	11,562
Written back on disposal		(376)		(286)	(662)			(662)
At 31 December 2006	29,176	51,329	113,917	185,412	379,834	-	88,808	468,642
Net book value:								
At 31 December 2006	34,707	18,233	10,090	79,349	142,379	756,900	71,276	970,555

### **12 FIXED ASSETS** (Continued)

## Group (Continued)

	Other property, plant and equipment							
	Hotel properties <i>HK\$</i> '000	Buildings HK\$'000	Ferry vessels and other crafts HK\$'000	Machinery, furniture and others <i>HK\$'000</i>	Sub-total	Investment properties <i>HK\$'000</i>	Interest in leasehold land <i>HK\$'000</i>	Total <i>HK\$'000</i>
Cast annalysticas								
Cost or valuation: At 1 January 2007	63,883	69,562	124,007	264,761	522,213	756,900	160,084	1,439,197
Additions		644	236	1,512	2,392	12,188	- 100,004	14,580
Cost adjustment (Note)	_	-	-	-		(3,477)	-	(3,477)
Disposals	-	(231)	(12)	(533)	(776)	-	-	(776)
Revaluation surplus	-	-	-	-	-	14,589	-	14,589
At 31 December 2007	63,883	69,975	124,231	265,740	523,829	780,200	160,084	1,464,113
Representing:								
Cost	63,883	69,975	124,231	265,740	523,829	_	160,084	683,913
Valuation	-	-	-	-	-	780,200	-	780,200
	63,883	69,975	124,231	265,740	523,829	780,200	160,084	1,464,113
Accumulated amortisation								
and depreciation:								
At 1 January 2007	29,176	51,329	113,917	185,412	379,834	-	88,808	468,642
Charge for the year	1,638	1,052	2,982	4,229	9,901	-	1,760	11,661
Impairment loss (note 3(d))	-	3,668	-	16,021	19,689	-	15,015	34,704
Written back on disposal		(185)	(12)	(528)	(725)	-		(725)
At 31 December 2007	30,814 	55,864	116,887	205,134	408,699	-	105,583	514,282 
Net book value:								
At 31 December 2007	33,069	14,111	7,344	60,606	115,130	780,200	54,501	949,831

*Note:* Cost adjustment represents the revision of the original construction cost of the properties completed in prior years, confirmed by the surveyor during the year.

### **12 FIXED ASSETS** (Continued)

- (a) Investment properties held by the Group were revalued by a firm of registered professional surveyors, DTZ Debenham Tie Leung Limited, who have recent experience in the location and category of property being valued, at HK\$780,200,000 as at 31 December 2007 (2006: HK\$756,900,000) on an open market value basis calculated by reference to net rental income allowing for reversionary income potential.
- (b) The analysis of the net book value of all the properties, which are held in Hong Kong, is as follows:

	2007			2006
		Completed		Completed
	Fixed	properties	Fixed	properties
	assets	held for sale	assets	held for sale
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Medium term lease	836,881	51,605	837,116	170,223
Long term lease	45,000	-	44,000	-

#### Group

(c) The Group leases out investment properties under operating leases. The leases typically run for an initial period of one month to three years. Certain of the leases include contingent rentals calculated with reference to the revenue of tenants.

All properties held under operating leases that would otherwise meet the definition of investment property are classified as investment property.

The Group's total future lease payments under non-cancellable operating leases are receivable as follows:

	2007	2006
	НК\$'000	HK\$'000
Within 1 year	23,330	21,594
After 1 year but within 5 years	16,974	19,967
	40,304	41,561

## 13 PROPERTIES UNDER DEVELOPMENT

	Group		
	2007	2006	
	HK\$'000	HK\$'000	
At 1 January	823,891	858,846	
Additions	182,741	118,802	
Transfer to investment properties	-	(29,858)	
Transfer to completed properties held for sale	-	(123,899)	
At 31 December	1,006,632	823,891	
Analysis of properties under development:			
For sale (Note 18(a))	962,134	787,090	
For investment	44,498	36,801	
	1,006,632	823,891	
	.,300,052		

The above properties are situated in Hong Kong and held under medium-term leases.

Except for HK\$592,247,000 (2006: HK\$Nil) as at 31 December 2007, all of the properties under development for sale are not expected to be recovered within one year.

# 14 INTEREST IN SUBSIDIARIES

	Company		
	2007	2006	
	HK\$'000	HK\$'000	
Unlisted shares, at cost	166,888	166,888	
Amounts due from subsidiaries	5,175,567	5,289,125	
Less: Impairment loss	(1,118,298)	(1,270,506)	
	4,224,157	4,185,507	

# **14 INTEREST IN SUBSIDIARIES** (Continued)

Details of principal subsidiaries, which materially affect the results or assets of the Group, are as follows:

	Ordin	ary share capi <sup>.</sup>	tal	
-		% held	% held	
	Issued	by the Company	by subsidiaries	Principal activities
	HK\$	<b>,</b>		
HYFCO Development Company Limited	12,000,030	100	-	Property investment
The Hong Kong Shipyard Limited	17,000,000	100	-	Shipbuilding and repairs
HYFCO Trading and Investments Company Limited	2	100	-	Trading
HYFCO Estate Management & Agency Limited	25,000,000	100	-	Property management
HYFCO Properties Limited	21,700,000	100	-	Hotel investment
HYFCO Travel Agency Limited	3,500,000	100	-	Travel business
The Hongkong and Yaumati Ferry Company Limited	100,000,000	100	-	Ferry operations
Fine Time Development Limited	2	100	-	Property investment
Galaxy Hotel Management Company Limited	1,350,000	-	100	Floating restaurant business
Genius Star Development Limited	2	100	-	Property investment
Pico International Limited	6,000,000	100	-	Investment holding
Hong Kong Ferry Finance Company Limited	2	100	-	Group financing
Thommen Limited	20	100	-	Investment holding
Lenfield Limited	2	100	-	Property development
HKF Property Investment Limited	2	100	-	Property investment
Join Galaxy Limited	2	-	100	Property investment and financing
Merry World Assets Limited	390,000	100	-	Investment holding

All the subsidiaries listed above are incorporated in Hong Kong except for Merry World Assets Limited which is incorporated in the British Virgin Islands.

Except for HYFCO Travel Agency Limited which operates outbound tours in the Mainland China and Macau, all the other subsidiaries operate in Hong Kong.

## 15 INTEREST IN ASSOCIATES

	Group		Company	
	2007	2006	2007	2006
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
-				
Unlisted shares, at cost	-	-	-	-
Share of net assets	3,730	2,910	-	-
Amounts due from associates	154,608	176,765	9,372	9,372
	158,338	179,675	9,372	9,372
Less: Impairment loss	(6,470)	(6,470)	(6,470)	(6,470)
	151,868	173,205	2,902	2,902

Except for the amount advanced to 2OK Company Limited is interest-bearing, as disclosed in note 30(b)(iii), all other amounts due from associates are unsecured, interest-free and have no fixed repayment terms.

All of the associates are incorporated and operate in Hong Kong.

#### Other particulars of the associates are as follows:

	Particulars of issued & paid up capital	% of ownership interest held by subsidiaries	Principal activities
20K Company Limited	10 ordinary shares of HK\$1 each	50	Property financing
Authian Estates Limited	5,000 A shares of HK\$1 each 5,000 B shares of HK\$1 each	50	Property investment

# **15 INTEREST IN ASSOCIATES** (Continued)

Summary financial information on associates

	Assets <i>HK\$'000</i>	Liabilities HK\$'000	Equity <i>HK\$'000</i>	Revenues <i>HK\$'000</i>	Profit <i>HK\$'000</i>
<b>2007</b> 100 per cent Group's effective interest	304,939 152,470	(310,420) (155,210)	(5,481) (2,740)	15,462 7,731	1,639 820
<b>2006</b> 100 per cent Group's effective interest	341,007 170,504	(348,127) (174,064)	(7,120) (3,560)	20,400 10,200	520 260

# 16 AVAILABLE-FOR-SALE EQUITY SECURITIES

		Group	Company		
	2007	2006	2007	2006	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Unlisted shares	45	45	45	45	
Listed shares					
– in Hong Kong	191,788	158,934	-	-	
– outside Hong Kong	1,835	639	-	-	
	193,623	159,573	-	-	
			<u></u>	<u></u>	
	102.000	150 619	45	45	
	193,668	159,618	45	45	
Market value of listed					
shares at 31 December	193,623	159,573	-	-	

#### 17 EMPLOYEE BENEFITS ASSETS

## (a) Defined benefit retirement plan

The Group makes contribution to a defined benefit retirement plan which covers about 21.2% (2006: 23.7%) of the Group's employees. The plan is administered by independent trustees with their assets held separately from those of the Group.

The plan is funded by contributions from the Group in accordance with an independent actuary's recommendations based on annual actuarial valuations. The latest independent actuarial valuation of the plan was at 31 December 2007 and was prepared by qualified staff of Watson Wyatt Hong Kong Limited, who are members of recognised actuarial bodies, using the projected unit credit method. The actuarial valuation indicates that the Group's obligations under the defined benefit retirement plan were fully covered by the plan assets held by the trustees.

(*i*) The amounts recognised in the balance sheets are as follows:

	The Group and the Company		
	2007 200		
	HK\$'000	HK\$'000	
Present value of wholly or partly			
funded obligations	(39,371)	(37,730)	
Fair value of plan assets	70,031	68,834	
Net unrecognised actuarial gains	(22,070)	(24,494)	
	8,590	6,610	

The plan assets do not include any share issued by the Company or any property occupied by the Group.

A portion of the above liability is expected to be settled after more than one year. However, it is not practicable to segregate this amount from the amounts payable in the next twelve months, as future contributions will also relate to future services rendered and future changes in actuarial assumptions and market conditions. The Group does not expect to pay contributions to defined benefit retirement plan in 2008.

# **17 EMPLOYEE BENEFITS ASSETS** (Continued)

# (a) Defined benefit retirement plan (Continued)

(ii) Plan assets consist of the following:

	The Group and the Company	
	2007	2006
Equities	30.5%	29.7%
Bonds	0.7%	1.1%
Fixed deposits	68.8%	69.2%
Total	100%	100%

The plan target asset allocation is 30% in equities and 70% in deposits. The expected long-term annual return of equities and bonds are determined to be approximately 9.5% and 3.0%, respectively. The expected return is determined to be 5.0% per annum.

(iii) Movements in the present value of the defined benefit obligations:

	The Group and the Company		
	2007 200		
	HK\$'000	HK\$'000	
At 1 January	37,730	34,818	
Current service cost	1,718	1,671	
Interest cost	1,400	1,537	
Actual benefits paid by the plan	(1,963)	(1,528)	
Actuarial losses	486	1,232	
At 31 December	39,371	37,730	

# **17 EMPLOYEE BENEFITS ASSETS** (Continued)

# (a) Defined benefit retirement plan (Continued)

(iv) Movements in plan assets:

	The Group and	
	the Company	
	2007	2006
	HK\$'000	HK\$'000
At 1 January	68,834	56,575
Group's contributions paid to the plan	-	157
Actuarial expected return on plan assets	3,421	2,796
Actual benefits paid by the plan	(1,963)	(1,528)
Actuarial (losses)/gains	(261)	10,834
At 31 December	70,031	68,834

(v) Income recognised in the consolidated profit and loss account is as follows:

	2007 HK\$'000	2006 HK\$'000
Current service cost	1,718	1,671
Interest cost	1,400	1,537
Actuarial expected return on plan assets	(3,421)	(2,796)
Net actuarial gains recognised	(1,677)	(881)
	(1,980)	(469)

### **17 EMPLOYEE BENEFITS ASSETS** (Continued)

# (a) Defined benefit retirement plan (Continued)

(v) The above income is recognised in the following line item in the consolidated profit and loss account:

	2007	2006
	HK\$'000	HK\$'000
Administrative expenses	(1,980)	(469)

The actual return on plan assets of the Group (taking into account all changes in the fair value of the plan assets excluding contributions paid and received) was net income of HK\$3,160,000 (2006: HK\$13,630,000).

(vi) The principal actuarial assumptions used as at 31 December 2007 (expressed as weighted averages) are as follows:

	The Group and the Company	
	2007	2006
Discount rate at 31 December	3.5%	3.75%
Expected rate of return on plan assets	5%	5%
Future salary increases		
- 2007	-	2%
– 2008 and onwards	3%	3%

The expected long-term rate of return on plan assets is based on the portfolio as a whole and not on the sum of the returns on individual asset categories. The return is based exclusively on historical returns, without adjustments.

## **17 EMPLOYEE BENEFITS ASSETS** (Continued)

## (a) Defined benefit retirement plan (Continued)

#### (vi) Historical information

	The Group and	
	the Company	
	2007	2006
	HK\$'000	HK\$'000
Present value of defined benefit obligations	39,371	37,730
Less: Fair value of plan assets	(70,031)	(68,834)
Surplus	(30,660)	(31,104)
Experience gains on plan liabilities	(237)	(614)
Experience losses/(gains) on plan assets	261	(10,834)

# (b) Defined contribution retirement plan

The Group also operates a Mandatory Provident Fund Scheme (the "MPF Scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance and not covered by the defined benefit retirement plan. The MPF Scheme is a defined contribution retirement plan administered by independent trustees. Under the MPF Scheme, the employers and their employees are each required to make contributions to the scheme at 5% of the employees' relevant income, subject to a cap of monthly relevant income of HK\$20,000. Contributions to the MPF Scheme vest immediately.

#### **18 INVENTORIES**

# (a) Inventories in the balance sheet comprise:

		Group	
	2007	2006	
	НК\$′000	HK\$'000	
Property development			
Properties under development – held for sale (note 13)	962,134	787,090	
Completed properties held for sale (note 12(b))	51,605	170,223	
	1,013,739	957,313	
Other operations			
Trading stocks	3,205	695	
Spare parts and consumables	2,391	2,272	
Work in progress	2,705	2,963	
	8,301	5,930	
		<u></u>	
	1,022,040	963,243	

The amount of spare parts and consumables carried at net realisable value is HK\$1,522,000 (2006: HK\$1,665,000).

# (b) The analysis of the amount of inventories recognised as expense is as follows:

	2007	2006
	HK\$'000	HK\$'000
Carrying amount of inventories sold	206,988	232,863
Write down of inventories	-	15
	206,988	232,878

#### 19 TRADE AND OTHER RECEIVABLES

		Group	С	ompany
	2007	2006	2007	2006
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Trade receivables Less: allowance for doubtful	123,666	110,891	_	_
debts	(1,347)	(1,341)	_	-
	122,319	109,550	-	-
Other receivables and prepayments	42,279	27,141	1,882	1,736
	164,598	136,691	1,882	1,736

All of the trade and other receivables except instalment receivables HK\$3,443,000 (2006: HK\$Nil) are expected to be recovered within one year.

#### (a) Ageing analysis

Included in trade and other receivables are trade receivables (excluding retention money recoverable of HK\$798,000 (2006: HK\$9,734,000) and net of allowance for doubtful debts) with the following ageing analysis as of the balance sheet date:

	Group	
	2007	2006
	HK\$'000	HK\$'000
Current	117,122	95,832
1 to 3 months overdue	3,213	3,221
More than 3 months overdue but		
less than 12 months overdue	230	349
More than 12 months overdue	956	414
	121,521	99,816

Debts are due ranging from 7 to 45 days from the date of billing. Debtors with balances that are more than 60 days overdue are generally required to settle all outstanding balances before any further credit is granted. The Group's credit policy is set out in note 31(a).

### **19 TRADE AND OTHER RECEIVABLES** (Continued)

### (b) Impairment of trade receivables

At 31 December 2007, the Group's trade receivables of HK\$1,947,000 (2006: HK\$1,941,000) were individually determined to be impaired. The individually impaired receivables related to customers that were in financial difficulties and management assessed that only a portion of the receivables is expected to be recovered. Consequently, specific allowances for doubtful debts of HK\$1,347,000 (2006: HK\$1,341,000) were recognised. The Group does not hold any collateral over these balances.

The movement in the allowance for doubtful debts during the year is as follows:

	Group	
	2007	2006
	HK\$'000	HK\$'000
At 1 January	1,341	574
Impairment loss recognised	347	831
Uncollectible amounts written off	(341)	(64)
At 31 December	1,347	1,341

# (c) Trade receivables that are not impaired

The ageing analysis of trade receivables (excluding retention money receivables) that are neither individually nor collectively considered to be impaired are as follows:

	Group	
	2007	2006
	HK\$'000	HK\$'000
Neither overdue nor impaired	117,122	95,832
1 to 3 months overdue	3,213	3,221
More than 3 months overdue but		
less than 12 months overdue	230	163
More than 12 months overdue	356	-
	3,799	3,384
	120,921	99,216

#### **19 TRADE AND OTHER RECEIVABLES** (Continued)

# (c) Trade receivables that are not impaired (Continued)

Receivables that were neither overdue nor impaired relate to a wide range of customers for whom there was no recent history of default.

Receivables that were overdue but not impaired relate to independent customers that have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral over these balances.

#### 20 DERIVATIVE FINANCIAL INSTRUMENTS

At 31 December 2007, the Group's derivative financial instruments comprised equity-linked notes (the "Notes") with different maturity dates in years 2008 and 2009. The Notes will be settled either by cash or by delivery of the underlying shares depending on the market prices of the underlying shares at maturity date.

Notional Amount	Maturity
USD4,000,000	2008
AUD63.000.000	2009

Certain Notes are subject to early redemption by the respective issuers when the market prices of the underlying shares rise/fall to pre-determined price levels at the respective determination dates stipulated in the final terms and conditions of each Note. The remaining Notes with a total notional amount of AUD27 million are subject to redemption at maturity.

Fair value of the Notes is based on the pricing model using the market closing prices of the underlying stocks and/or index, the volatilities, correlations and interest rate at the balance sheet date.

Included in derivative financial instruments are the following amounts denominated in a currency other than Hong Kong dollars:

		Group
	2007	2006
	<i>'000</i>	'000
United Sta <mark>t</mark> es dollars	2,122	4,113
Australian dollars	90,748	
G KONG FERRY (HOLDINGS) CO. LTD.		

# 21 CASH AND CASH EQUIVALENTS

		Group	с	ompany
	2007	2006	2007	2006
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Deposits with banks and other				
financial institutions	862,460	1,163,657	54,673	51,978
Cash at bank and in hand	9,646	15,262	439	431
Cash and cash equivalents				
in the balance sheet	872,106	1,178,919	55,112	52,409
Bank overdraft (note 22)	(287)	(200)		
Cash and cash equivalents				
in the cash flow statement	871,819	1,178,719		

Included in cash and cash equivalents are the following amounts denominated in a currency other than Hong Kong dollars:

		Group	Company		
	2007	2006	2007	2006	
	<i>'000</i>	<i>'000</i>	<i>'000</i>	'000	
United States dollars	7,020	6,689	7,020	6,689	
Australian dollars	41,303	-	-	-	

## 22 BANK OVERDRAFT

At 31 December 2007, unsecured bank overdraft is repayable as follows:

		Group
	2007	2006
	НК\$′000	HK\$'000
Within 1 year or on demand	287	200
Within Fyear of on demand		

# 23 TRADE AND OTHER PAYABLES

All of the trade and other payables, apart from the retention payables HK\$3,792,000 (2006: HK\$4,821,000) are expected to be settled within one year.

Included in trade and other payables are trade payables with the following ageing analysis as of balance sheet date:

	Group	
	2007	2006
	HK\$'000	HK\$'000
Due within 1 month or on demand	75,897	93,585
Due after 1 month but within 3 months	248	-
Due after 3 months but within 6 months	16,717	-
Due after 12 months	3,792	4,821
	96,654	98,406

#### 24 INCOME TAX IN THE CONSOLIDATED BALANCE SHEET

#### (a) Tax recoverable in the consolidated balance sheet represents:

	2007 HK\$'000	2006 HK\$′000
Provision for Hong Kong profits tax for the year	231	_
Provisional profits tax paid	(586)	
Balance of profits tax recoverable	(355)	-
relating to prior years	(1,545)	(1,693)
	(1,900)	(1,693)

# 24 INCOME TAX IN THE CONSOLIDATED BALANCE SHEET (Continued)

# (b) Tax payable in the consolidated balance sheet represents:

	2007 HK\$'000	2006 HK\$'000
Provision for Hong Kong		
profits tax for the year	26,401	905
Provisional profits tax paid	(31)	(227)
	26,370	678
Balance of profits tax provision		
relating to prior years	12,108	11,581
	38,478	12,259

# (c) Deferred tax assets and liabilities recognised:

The components of deferred tax (assets)/liabilities recognised in the consolidated balance sheet and the movements during the year are as follows:

	Temporary differences arising from fixed assets <i>HK\$</i> '000	Future benefit of tax losses <i>HK\$'000</i>	Intra-group interest capitalised in properties under development <i>HK\$'000</i>	Total <i>HK\$'000</i>
Deferred tax arising from:				
At 1 January 2006 Charged/(credited) to the consolidated	25,337	(32,691)	(3,378)	(10,732)
profit and loss account (note 8(a))	9,216	(11,675)	(4,566)	(7,025)
At 31 December 2006	34,553	(44,366)	(7,944)	(17,757)
At 1 January 2007 Charged/(credited) to the consolidated	34,553	(44,366)	(7,944)	(17,757)
profit and loss account (note 8(a))	4,558	(7,173)	(5,982)	(8,597)
At 31 December 2007	39,111	(51,539)	(13,926)	(26,354)

# 24 INCOME TAX IN THE CONSOLIDATED BALANCE SHEET (Continued)

# (c) Deferred tax assets and liabilities recognised: (Continued)

	2007 HK\$'000	2006 HK\$′000
Represented by:		
Net deferred tax assets recognised on the consolidated balance sheet	(56,276)	(43,466)
Net deferred tax liabilities recognised on the consolidated balance sheet	29,922	25,709
	(26,354)	(17,757)

# (d) Deferred tax assets not recognised:

In accordance with the accounting policy set out in note 1(r), the Group has not recognised the following deferred tax assets in respect of deductible temporary differences and cumulative tax losses as the management are uncertain whether sufficient taxable profit will be available against which deductible temporary differences and the tax losses can be utilised. The deductible temporary differences and tax losses do not expire under current tax legislation.

		2	2007	2	006
		Deductible		Deductible	
		temporary		temporary	
		difference/	Deferred	difference/	Deferred
		tax loss	tax asset	tax loss	tax asset
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
(i)	Excess of tax written down values over accounting carrying values of certain				
	fixed assets	218,100	38,168	246,771	43,185
<i>(ii)</i>	Tax losses	235,623	41,234	416,987	72,973
		453,723	79,402	663,758	116,158

#### 25 SHARE CAPITAL

	Numbe	r of shares	Nominal value		
	2007	2006	2007	2006	
			HK\$'000	HK\$'000	
Authorised:					
Ordinary shares of HK\$1 each	550,000,000	550,000,000	550,000	550,000	
Issued and fully paid:					
Ordinary shares of HK\$1 each	356,273,883	356,273,883	356,274	356,274	

There was no movement in share capital during the years 2006 and 2007.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

#### 26 RESERVES

# (a) Group

	Note	Share premium <i>HK\$'000</i>	Securities revaluation reserve HK\$'000	Other capital reserves HK\$'000	Retained profits HK\$'000	Total <i>HK\$'000</i>
At 1 January 2006		1,398,527	49,425	989	1,559,773	3,008,714
Dividend approved in respect of						
the previous financial year	10	-	-	-	(85,506)	(85,506)
Changes in fair value of						
available-for-sale equity securities		-	16,723	-	-	16,723
Realisation of inter-company profits		-	-	(24)	-	(24)
Profit for the year		-	-	-	121,707	121,707
Dividends declared in respect of the current year	10				(32,065)	(32,065)
At 31 December 2006		1,398,527	66,148	965	1,563,909	3,029,549
At 1 January 2007		1,398,527	66,148	965	1,563,909	3,029,549
Dividend approved in respect of						
the previous financial year	10	-	-	-	(85,506)	(85,506)
Changes in fair value of						
available-for-sale equity securities		-	34,050	-	-	34,050
Realisation of inter-company profits		-	-	(24)	-	(24)
Profit for the year		-	-	-	384,522	384,522
Dividends declared in respect of the current year	10				(35,627)	(35,627)
At 31 December 2007		1,398,527	100,198	941	1,827,298	3,326,964

#### **26 RESERVES** (Continued)

# (b) Company

	Share premium <i>HK\$'</i> 000	Retained profits HK\$'000	Total <i>HK\$'000</i>
	1 200 527	2.001.220	2 450 747
At 1 January 2006	1,398,527	2,061,220	3,459,747
Dividends approved in respect of			
the previous financial year	-	(85,506)	(85,506)
Profit for the year	_	189,745	189,745
Dividends declared in respect of			
the current year	-	(32,065)	(32,065)
At 31 December 2006	1,398,527	2,133,394	3,531,921
At 1 January 2007	1,398,527	2,133,394	3,531,921
Dividends approved in respect of			
the previous financial year	_	(85,506)	(85,506)
Profit for the year	_	162,121	162,121
Dividends declared in respect of			,
the current year	_	(35,627)	(35,627)
At 31 December 2007	1,398,527	2,174,382	3,572,909

# (c) Distributability of reserves

The distributable reserves of the Company at 31 December 2007 amounted to HK\$1,317,396,000 (2006: HK\$1,253,286,000), representing part of its retained profits at that date. The Company's other reserves are not distributable. After the balance sheet date the directors proposed a final dividend of 26 cents (2006: 24 cents) per share, amounting to HK\$92,631,000 (2006: HK\$85,506,000). This dividend has not been recognised as a liability at the balance sheet date.

## (d) Nature and purpose of reserves

(i) Share premium

The application of the share premium account is governed by section 48B of the Hong Kong Companies Ordinance.

### 26 **RESERVES** (Continued)

## (d) Nature and purpose of reserves (Continued)

(ii) Securities revaluation reserve

Securities revaluation reserve has been set up and dealt with in accordance with the accounting policies adopted for the revaluation of securities (see note 1(h)).

Included in the retained profits of the Group is a loss of HK\$2,745,000 (2006: HK\$3,565,000), being the accumulated losses attributable to associates.

#### (e) Capital management

The primary objective of the Group's capital management is to ensure that it maintains a healthy capital ratio in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended 31 December 2007 and 31 December 2006.

The Group monitors capital using a gearing ratio. This ratio is calculated on the basis of bank borrowing as a ratio of the Group's shareholders' fund. There was no borrowing as at 31 December 2007.

# 27 OPERATING LEASE COMMITMENTS

The Group leases a number of retail outlets and offices under operating leases. The leases typically run for an initial period of two years. Lease payments are usually fixed during the period of the leases. None of the leases includes contingent rentals.

The total future lease payments under non-cancellable operating leases are payable as follows:

	2007 HK\$'000	2006 HK\$'000
Within 1 year After 1 year but within 5 years	3,545 2,604	3,915 3,115
	6,149	7,030

### 28 CAPITAL AND OTHER COMMITMENTS

Capital and other commitments outstanding at 31 December 2007 not provided for in the Group's accounts are as follows:

	2007	2006
	HK\$'000	HK\$'000
Contracted for	564,096	696,936

## 29 CONTINGENT LIABILITIES

#### (a) Litigation

A statement of claim was filed in the Court of First Instance of the High Court of Hong Kong by the Secretary for Justice, representing the Hong Kong Government, against The Hongkong and Yaumati Ferry Company Limited ("HYF"), a wholly-owned subsidiary of the Company, and the Company in November 1999. The claim in the proceedings was for the sum of approximately HK\$77 million and other unliquidated amounts in respect of a dispute over the reimbursement of certain costs incurred by the Hong Kong Government on the implementation of certain piling design to cater for the proposed redevelopment of the re-provided ferry piers in Central into new commercial and residential premises. The proposed redevelopment was not pursued due to disagreement over the high premium requested by the Government Lands Department. Based on legal advice, the Group contested this claim.

HYF and the Company made a counterclaim against the Government for the sum of approximately HK\$284 million, being costs relating to the redevelopment of the Central piers.

A liability hearing was held during the period October to December 2006 and in December 2006, the Court of First Instance gave judgment ("CFI Judgment") in favour of the Government. A further trial has now been scheduled to take place for 15 days in November 2008 ("Stage 2 Trial") to deal with remaining liability and quantum issues which could result in a liability for further costs and accrued interest. In January 2007, the Company and HYF filed a Notice of Appeal to the Court of Appeal against parts of the CFI Judgment. The appeal was heard in early March 2008 and judgment was handed down by the Court of Appeal on 12th March 2008. The Company and HYF were partly successful in the appeal. However, until the Stage 2 Trial has been completed, final liability and quantum cannot be determined. In this context, the solicitors acting for the Company and HYF are of the opinion that in addition to the HK\$100 million provision made last year, a further provision of HK\$60 million be made for the year.

#### **29 CONTINGENT LIABILITIES** (Continued)

## (b) Financial guarantees issued

As at 31 December 2007, the Company has issued guarantees to certain suppliers in respect of granting or giving credit facilities to its wholly-owned subsidiaries. Under the guarantees, the Company is liable to the amount due from the subsidiaries to these respective parties in the event of any default and its liability shall at no time exceed the sum stated on the letters of guarantee.

As at the balance sheet date, the directors do not consider it probable that a claim will be made against the Company under any of the guarantees. The maximum liability of the Company at the balance sheet date under the guarantees issued above is the outstanding amount due to the relevant suppliers by its wholly-owned subsidiaries, being HK\$2,321,000 (2006: HK\$1,256,000).

The Company has not recognised any deferred income in respect of the guarantees issued as its fair value cannot be reliably measured and its transaction price was HK\$Nil.

#### 30 MATERIAL RELATED PARTY AND CONNECTED TRANSACTIONS

#### (a) Key management personnel remuneration

Remuneration for key management personnel of the Group, including amounts paid to certain of the Company's directors and the highest paid employees as disclosed in note 6 and note 7 respectively, is as follows:

	2007	2006
	HK\$'000	HK\$'000
Short-term employee benefits	7,556	7,202
Post-employment benefits	130	164
	7,686	7,366

Total remuneration is included in "staff costs" (see note 5(a)).

#### (b) Other material related party and connected transactions

(i) In 1998, the Group appointed a wholly-owned subsidiary of Henderson Land Development Company Limited ("HLD") as the development and sales manager (the "Project Manager") for the redevelopment of Metro Harbour View, Kowloon Inland Lot No. 11127 (the "MHV Property") in consideration for a fee equivalent to the aggregate of 1% of the construction cost and 0.5% of the gross proceeds of sale of the residential portion of the redevelopment. During the year, an amount of HK\$331,000 (2006: HK\$750,000) had been charged to the Group. At 31 December 2007, an amount of HK\$18,000,000 (2006: HK\$18,000,000) payable to the Project Manager was included in trade and other payables.

In 1999, the Group entered into a development agreement (the "Agreement") with HLD and two wholly-owned subsidiaries of HLD ("HLD Sub"), whereby HLD Sub acquired the right to 50% of any proceeds from the future sale of the residential portion of the redevelopment for a consideration of HK\$1,500,000,000.

As part of the Agreement, HLD Sub agreed to reimburse the Group 50% of its development expenditures relating to the residential portion of the MHV Property. An amount of HK\$8,936,000 (2006: HK\$18,106,000) was credited to HLD Sub in this regard based on the latest project cost estimation. At 31 December 2007, an amount of HK\$8,672,000 (2006: HK\$23,351,000) remained unpaid and was included in trade and other receivables.

(ii) The Group engaged another wholly-owned subsidiary of HLD as the main contractor for a fee of 5% on all works relating to the redevelopment of the MHV Property. During the year, as a result of the change in the latest cost estimates, an amount of HK\$20,157,000 and HK\$1,008,000 (2006: HK\$40,254,000 and HK\$2,013,000), representing a corresponding adjustment in fees, were credited to the Group in relation to the superstructure work of the development and the 5% fee on all works relating to the redevelopment of the MHV Property respectively. At 31 December 2007, an amount of HK\$1,765,000 (2006: HK\$22,930,000), which included amounts payable to other subcontractors through this main contractor, remained unpaid and was included in trade and other payables.

#### (b) Other material related party and connected transactions (Continued)

- (iii) In December 2001, a wholly-owned subsidiary of the Company, acquired 50% equity interest in 2OK Company Limited ("2OK") which was set up to provide mortgage loans to the residential unit buyers of the MHV Property. HLD through its subsidiaries beneficially owned the remaining 50% equity interest in 2OK as at 31 December 2007. During the year, the Group received management and administrative fees in the total of HK\$548,000 (2006: HK\$495,000) from 2OK. The Group and HLD Sub have made advances to 2OK to finance the latter's mortgage operation and interest was charged on amounts advanced. During the year, the Group received interest amounting to HK\$5,223,000 (2006: HK\$9,009,000) from 2OK. At 31 December 2007, the amount advanced by the Group totalling HK\$144,686,000 (2006: HK\$166,893,000) is in proportion to the Group's equity interest in 2OK and is unsecured and has no fixed repayment terms.
- (iv) In December 2002, the Group appointed the Project Manager as the leasing and promotion agent of the commercial arcade of the MHV Property, Metro Harbour Plaza ("MHP"), for an initial term of two years at the remuneration of 5% of the monthly rental income from MHP and such agreement shall thereafter be renewable on the same terms from year to year until terminated by either party by giving three months' prior notice in writing ("the Continuing Connected Transaction"). An amount of HK\$1,004,000 (2006: HK\$761,000) was charged to the Group for the year. At 31 December 2007, an amount of HK\$1,007,000 (2006: HK\$426,000) remained unpaid and was included in trade and other payables.

As the aforementioned agreement was renewable on the yearly basis until terminated by either party, the Company had monitored the receipt of the funds during the year and confirm that this Continuing Connected Transaction was on commercial terms where

- 1. each of the percentage ratios (other than the profits ratio) is on an annual basis less than 0.1%; or
- each of the percentage ratios (other than the profits ratio) is on an annual basis equal to or more than 0.1% but less than 2.5% and the annual consideration is less than HK\$1,000,000.

During the year, this Continuing Connected Transaction is exempted from the reporting, announcement and independent shareholders' approval requirements under Rule 14A.33 of the Listing Rules.

#### (b) Other material related party and connected transactions (Continued)

- (v) In September 2004, the Group appointed a wholly-owned subsidiary of HLD as the project and sales manager for the development of Nos. 43, 45, 47, 49, 51 and 51A Tong Mi Road, Kowloon, Hong Kong (the "TMR Property") in consideration for a fee equivalent to the aggregate of 1% of the construction cost, 0.5% of the gross proceeds of sale of the residential portion of the TMR Property (but excluding those sales effected by a third party sales agent) and other lump sum fees for supplementary services, subject to a total ceiling of HK\$2,752,000. A total fee of HK\$558,000 (2006: HK\$518,000) was charged to the Group for the year. At 31 December 2007, an amount of HK\$993,000 (2006: HK\$435,000) remained unpaid and was included in trade and other payables.
- In September 2004, the Group appointed another wholly-owned subsidiary of HLD as the (vi) main contractor for a fee of 5% on all works relating to the development of the TMR Property. The aggregate of the cost of works carried out by the main contractor or any connected persons (as defined in the Listing Rules) of the Company together with the 5% fee shall be subject to a total ceiling of HK\$14,100,000. During the year, as a result of change in the latest cost estimates, an amount of HK\$899,000 and HK\$45,000, represented a corresponding adjustment in fees, were credited to the company in relation to the superstructure work of the development and the 5% fee on all works relating to the development of the TMR Property respectively. In accordance with the contract entered into with the Group, an amount of HK\$33,033,000, of which HK\$3,234,000 being cost of work carried out by the main contractor or the connected persons (as defined in the Listing Rules) of the Company and HK\$867,000 being the 5% fee, was charged by the main contractor for the year ended 31 December 2006 for the superstructure work of the development of the TMR Property. At 31 December 2007, an amount of HK\$13,202,000 (2006: HK\$16,844,000), which included amounts payable to other subcontractors through this main contractor, remained unpaid and was included in trade and other payables.
- (vii) In May 2006, the Group appointed a wholly-owned subsidiary of HLD as the project manager for the development of Nos. 220-222 Tai Kok Tsui Road, Kowloon, Hong Kong (the "TKT Property") for a term of three years commencing from 1 April 2006 in consideration for a fee equivalent to the aggregate of 1% of the construction cost, and other lump sum fees for supplementary services, subject to a total annual ceiling of HK\$3,033,000. In accordance with the contract entered into with the Group, an amount of HK\$3,010,000 (2006: HK\$2,200,000), of which HK\$1,850,000 (2006: HK\$1,400,000) being cost of work carried out by the project manager or the connected persons (as defined in the Listing Rules) of the Company and HK\$1,160,000 (2006: HK\$800,000) being the 1% fee, was charged by the project manager for the year ended 31 December 2007 for the development of the TKT Property. At 31 December 2007, an amount of HK\$5,210,000 (2006: HK\$2,200,000) remained unpaid and was included in trade and other payables.

#### (b) Other material related party and connected transactions (Continued)

- (viii) In May 2006, the Group also appointed another wholly-owned subsidiary of HLD as the main contractor for a fee of 5% on all works relating to the development of the TKT Property. The aggregate of the cost of works carried out by the main contractor or any connected persons (as defined in the Listing Rules) of the Company together with the 5% fee shall be subject to a total annual ceiling of HK\$16,000,000. In accordance with the contract entered into with the Group, an amount of HK\$118,956,000 (2006: HK\$48,211,000), of which HK\$10,852,000 (2006: HK\$5,658,000) being cost of work carried out by the main contractor or the connected persons (as defined in the Listing Rules) of the Company and the 5% fee, was charged by the main contractor during the year for the superstructure work of the development of the TKT Property. At 31 December 2007, an amount of HK\$26,862,000 (2006: HK\$13,761,000), which included amounts payable to other subcontractors through this main contractor, remained unpaid and was included in trade and other payables.
- (ix) In September 2006, the Group as landlord entered into a Lease Agreement with a whollyowned subsidiary of HLD as tenant. Pursuant to the Lease Agreement, the tenant agreed to take the lease of certain shops and spaces of MHP ("Premises A") for a term of three years commencing from 1 July 2006 at a monthly rental of HK\$357,000 and other ancillary expenses and a turnover rent of 7% (if any) of annual gross turnover of the tenant's business conducted at Premises A over HK\$142,241,000 which shall be payable monthly in arrears.

Pursuant to the Lease Agreement, the Group also entered into (i) a Wall Signage Licence Agreement for six external wall signages at MHP; and (ii) an Entrance Signage Licence Agreement for four signages at the entrances of MHP. Total annual licence fee payable under the Wall Signage Agreement and the Entrance Signage Licence Agreement is HK\$72,000 and HK\$24,000 respectively. Payments under the Licence Agreements are to be made in the form of cash. Each of the Licence Agreements is for a fixed term of three years commencing from 1 July 2006 and ending on 30 June 2009.

(x) In September 2006, the Group as landlord and a wholly-owned subsidiary of HLD as tenant entered into a Sales Office Lease Agreement. Pursuant to the Sales Office Lease Agreement, the tenant agreed to take certain shops and spaces of MHP ("Premises B") for a term of two years commencing from 22 November 2006 at a monthly rental of HK\$201,000 and other ancillary expenses.

#### **30** MATERIAL RELATED PARTY AND CONNECTED TRANSACTIONS (Continued)

## (b) Other material related party and connected transactions (Continued)

(x) The annual caps of the aggregate of the Lease Agreement, the Sales Office Lease Agreement, the Wall Signage Licence Agreement and the Entrance Signage Licence Agreement are based on the aggregate rentals, management fees, air-conditioning charges, promotional levy and other miscellaneous fees in relation to Premises A and Premises B.

From 1 July 2006 to 30 June 2007	HK\$17,400,000
From 1 July 2007 to 30 June 2008	HK\$19,000,000
From 1 July 2008 to 30 June 2009	HK\$17,100,000

During the year ended 31 December 2007, an amount of HK\$13,215,000 (2006: HK\$4,050,000), being aggregate rental and fees receivable under the aforementioned lease and licence, was credited to the Group.

(xi) Pursuant to the ordinary resolution passed at the extraordinary general meeting held on 20 December 2006, a conditional project management agreement ("PMA") and a conditional prime cost contract ("PCC") in relation to the development of No. 6 Cho Yuen Street, Yau Tong, Kowloon, Hong Kong (the "Yau Tong Property"), both executed in November 2006, were approved by the independent shareholders of the Company.

Pursuant to the PMA, the Group appointed a wholly-owned subsidiary of HLD as the project and sales manager for the Yau Tong Property for a term of three years commencing from 1 January 2007 in consideration for a fee equivalent to the aggregate of 1% of the construction cost, 0.5% of the gross proceeds of sale of the residential portion of the Yau Tong Property (but excluding those sale effected by a third party sales agent) and other ancillary fees for supplementary services, subject to the total annual ceiling of the respective years.

The maximum aggregate annual value (the "Annual Caps") of the PMA for the respective years are as follows:

Year ending 31 December 2007	HK\$15,000,000
Year ending 31 December 2008	HK\$16,000,000
Year ending 31 December 2009	HK\$17,000,000

### (b) Other material related party and connected transactions (Continued)

(xi) In accordance with the contract entered into with the Group, an amount of HK\$2,667,000 (2006: HK\$Nil), of which HK\$1,500,000 (2006: HK\$Nil) being cost of work carried out by the project and sales manager or the connected persons (as defined in the Listing Rules) of the Company and HK\$1,167,000 (2006: HK\$Nil) being the 1% fee, was charged by the project and sales manager for the year ended 31 December 2007 for the development of the Yau Tong Property. As at 31 December 2007, an amount of HK\$2,667,000 (2006: HK\$Nil) remained unpaid and was included in trade and other payables.

Pursuant to PCC, the Group also appointed another wholly-owned subsidiary of HLD as the main contractor for a fee of 5% on all works relating to the development of the Yau Tong Property. The aggregate of the cost of works carried out by the main contractor or any connected persons (as defined in the Listing Rules) of the Company together with the 5% fee shall be subject to a total annual ceiling of the respective years.

The Annual Caps of the PCC for the respective years are as follows:

Year ending 31 December 2007	HK\$25,000,000
Year ending 31 December 2008	HK\$35,000,000
Year ending 31 December 2009	HK\$10,000,000

In accordance with the contract entered into with the Group, an amount of HK\$51,084,000 (2006: HK\$Nil), of which HK\$10,909,000 (2006: HK\$Nil) being cost of work carried out by the main contractor or the connected persons (as defined in the Listing Rules) of the Company and the 5% fee, was charged by the main contractor for the year ended 31 December 2007 for the superstructure work of the development of the Yau Tong Property. As at 31 December 2007, an amount of HK\$11,209,000 (2006: HK\$Nil), which included amounts payable to other subcontractors through this main contractor, remained unpaid and was included in trade and other payables.

(*xii*) As at 31 December 2007, HLD (as defined in the Listing Rules) beneficially owned approximately 31.36% of the entire issued share capital of the Company.

Dr. Lee Shau Kee, a director of the Company, is interested in the above transactions as a substantial shareholder of HLD.

To the extent the above transactions constituted connected transactions as defined in the Listing Rules, the Group had complied with the relevant requirements under Chapter 14A of the Listing Rules.

#### 31 FINANCIAL INSTRUMENTS

Exposure to credit, liquidity and currency risks arises in the normal course of the Group's business. The Group is also exposed to equity price risk arising from its equity investments. These risks are limited by the Group's financial management policies and practices described below.

#### (a) Credit risk

The Group's credit risk is primarily attributable to trade and other receivables and derivative financial instruments. Management has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

In respect of trade and other receivables, credit evaluations are performed on customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. These receivables are due ranging from 7 to 45 days from the date of billing. Debtors with balances that are more than 60 days overdue are generally required to settle all outstanding balances before any further credit is granted. Normally, the Group does not obtain collateral from customers.

The Group has policies in place on the approval of entering into financial derivative instruments. Transactions involving derivative financial instruments are dealing with counterparties with sound credit ratings. Given their high credit ratings, management does not expect any investment counterparties to fail to meet its obligations.

The Group's exposure to credit risk is not influenced by the individual characteristics of each customer as the Group does not have a certain concentration of credit risk of the total trade and other receivables.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset, including derivative financial instruments, in the balance sheets. Except for the financial guarantees given by the Group as set out in note 29(b), the Group does not provide any guarantees to third parties which would expose the Group to credit risk. The maximum exposure to credit risk in respect of these financial guarantees at the balance sheet date is disclosed in note 29(b).

Further quantitative disclosures in respect of the Group's exposure to credit risk arising from trade and other receivables are set out in note 19.

#### 31 FINANCIAL INSTRUMENTS (Continued)

#### (b) Liquidity risk

The treasury functions of the Group is centralised at the head office. The Group's policy is to regularly monitor current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash and readily realisable marketable securities and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

#### (c) Currency risk

The Group is exposed to currency risk primarily through cash and cash equivalents and derivative financial instruments that are denominated in a currency other than the Hong Kong dollar. The currencies giving rise to this risk are primarily United States dollars and Australian dollars.

For derivative financial instruments denominated in United States dollars, the Group considers the risk of movements in exchange rates between the Hong Kong dollar and the United States dollar to be insignificant. In respect of cash and cash equivalents and derivative financial instruments held in Australian dollars, the Group ensures that the net exposure is kept to an acceptable level, by buying and selling foreign currencies at spot rates where necessary to address short-term imbalances.

Other than the above, the Group has no significant exposure to foreign currency risk given its large asset base and operational cash flow primarily denominated in Hong Kong dollars.

#### Sensitivity analysis

The following table indicates the approximate change in the Group's profit after tax (and retained profits) and other components of consolidated equity in response to reasonably possible changes in the foreign exchange rates to the Group's monetary assets in which the Group has significant exposure at the balance sheet date.

#### Group

	Increase/ (decrease) in foreign exchange	Effect on profit	Increase/ (decrease) in foreign exchange	Effect on profit
	rates	or loss HK\$'000	rates	or loss HK\$'000
Australian dollars	10% (10%)	90,499 (90,499)	-	-

#### 31 FINANCIAL INSTRUMENTS (Continued)

#### (c) Currency risk (Continued)

The sensitivity analysis above has been determined assuming that the change in foreign exchange rates had occurred at the balance sheet date and had been applied to each of the Group entities' exposure to currency risk for both derivative and non-derivative financial instruments in existence at that date, and that all other variables, in particular interest rates, remain constant.

The stated changes represent management's assessment of reasonably possible changes in foreign exchange rates over the period until the next annual balance sheet date. In this respect, it is assumed that the pegged rate between the Hong Kong dollar and the United States dollar would be materially unaffected by any changes in movement in value of the United States dollar against other currencies. Results of the analysis presented in the above table represent aggregation of the effects on each of the Group entities' profits after tax and equity measured in the respective functional currencies, translated into Hong Kong dollars at the exchange rate ruling at the balance sheet date for presentation purposes. As at 31 December 2006, the Group does not have derivative financial instruments denominated in Australian dollars. Accordingly, no analysis is performed for 2006.

## (d) Equity price risk

The Group is exposed to equity price change arising from equity investments classified as availablefor-sale equity securities (see note 16) and derivative financial instruments (see note 20).

The Group's listed investments are listed on the Stock Exchange of Hong Kong and are included in the Hang Seng Index. Listed investments held in the available-for-sale portfolio have been chosen based on their longer term growth potential and are monitored regularly for performance against expectations.

Investments in derivative financial instruments are subject to changes in market prices. The exposure to price changes is managed by closely monitoring the changes in market conditions that may have an impact on the market prices or factor affecting the value of these Notes.

#### Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to equity price risk at the reporting date.

It is estimated that a general increase/decrease of 10% in the market prices of the underlying investments in derivative financial instruments, provided that all other variables including the volatility and time factor were held constant, would increase/decrease the net profit for the year ended 31 December 2007 by approximately HK\$63,847,000 (2006: increase/decrease by HK\$3,197,000).

### 31 FINANCIAL INSTRUMENTS (Continued)

# (d) Equity price risk (Continued)

It is estimated that a general increase/decrease of 10% in the market prices of the underlying investments in available-for-sale equity securities would increase/decrease securities revaluation reserve by approximately HK\$19,367,000 (2006: increase/decrease by HK\$15,962,000).

#### (e) Fair values

All financial instruments are carried at amounts not materially different from their fair values as at 31 December 2006 and 2007 except as follows:

		20	007	2	2006
		Carrying	Fair	Carrying	Fair
		amount	value	amount	value
	Note	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Group					
Amounts due from associates	(1)	3,402	-	3,402	-
Available-for-sale equity securities					
– unlisted	(2)	45	-	45	-
Company					
Amounts due from associates	(1)	2,902	-	2,902	-
Available-for-sale equity securities					
– unlisted	(2)	45	-	45	-

#### Notes:

(1) The amounts due from associates (except for HK\$144,686,000 (2006: HK\$166,893,000) due from 2OK Company Limited) are unsecured, interest-free and have no fixed repayment terms. Given these terms it is not meaningful to disclose fair values.

(2) These investments do not have a quoted market price in an active market and whose fair value cannot be realiably measured. They are recognised at cost less impairment losses.

#### 31 FINANCIAL INSTRUMENTS (Continued)

### (f) Estimation of fair values

The following summaries the major methods and assumptions used in estimating the fair values of financial instruments.

(i) Listed equity securities

Fair value is based on quoted market prices at the balance sheet date without any deduction for transaction costs.

(ii) Derivative financial instruments

Fair value is based on the pricing model using the market closing prices of the underlying stocks and/or index, the volatilities, correlations and interest rate at the balance sheet date.

### 32 COMPARATIVE FIGURES

As a result of adopting HKFRS 7, *Financial instruments: Disclosures*, and the amendments to HKAS 1, *Presentation of financial statements: Capital disclosures*, certain comparative figures have been adjusted to conform with changes in presentation and disclosures in the current year and to show separately comparative amounts in respect of items disclosed for the first time in 2007.

In addition, certain comparative figures have been reclassified to conform with the current year's presentation.

# 33 POST BALANCE SHEET EVENT

On 27 February 2008, the Financial Secretary of the Hong Kong SAR Government announced his annual Budget which proposes a cut in the profits tax rate from 17.5% to 16.5% with effect from the fiscal year 2008-09. Subject to Legislative Council's approval and formal adoption of this revised tax rate, Group's accumulated deferred tax liabilities and deferred tax assets as at 1 January 2008 would be reduced by HK\$3.2 million and HK\$1.7 million respectively. It is impracticable to further estimate the impact on future financial statements of the change in tax rate.

# 34 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE YEAR ENDED 31 DECEMBER 2007

Up to the date of issue of these accounts, the HKICPA has issued a number of amendments, new standards and interpretations which are not yet effective for the year ended 31 December 2007 and which have not been adopted in these accounts.

The Group is in the process of making an assessment of what the impact of these amendments, new standards and new interpretations is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the Group's results of operations and financial position.

# FIVE YEARS' SUMMARY OF ASSETS AND LIABILITIES

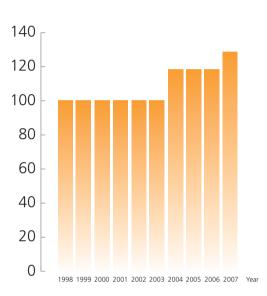
Year	2003 HK\$ Million	2004 HK\$ Million	2005 HK\$ Million	2006 HK\$ Million	2007 HK\$ Million
Fixed assets and interest in leasehold land	995	1,605	914	971	950
Interest in associates	228	219	159	173	152
Properties under development	77	85	859	824	1,007
Investments	102	71	213	198	841
Deferred tax assets	12	6	28	43	56
Current assets	2,010	1,552	1,413	1,494	1,098
Total assets	3,424	3,538	3,586	3,703	4,104
Liabilities	418	331	221	317	421
Net assets employed	3,006	3,207	3,365	3,386	3,683

# **TEN YEARS' FINANCIAL SUMMARY**

Year		1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Turnover	HK\$M	964	889	777	1,403	1,345	1,041	994	764	708	673
(Loss)/profit attributable to shareholders	HK\$M	(275)	121	127	282	341	265	328	243	122	385
Dividends	HK\$M	100	100	100	100	100	100	118	118	118	128
Shareholders' funds	HK\$M	3,139	3,118	3,016	2,912	3,060	3,006	3,207	3,365	3,386	3,683
Basic (loss)/earnings per share	Cent	(77.2)	34.0	35.5	79.1	95.8	74.3	92.0	68.3	34.2	107.9
Dividend per share	Cent	28.0	28.0	28.0	28.0	28.0	28.0	33.0	33.0	33.0	36.0
Dividend cover	Times	_	1.2	1.3	2.8	3.4	2.6	2.8	2.1	1.0	3.0
(Loss)/return on equity	%	(8.8)	3.9	4.2	9.7	11.1	8.8	10.2	7.2	3.6	10.4
Net assets per share	HK\$	8.8	8.8	8.5	8.2	8.6	8.4	9.0	9.4	9.5	10.3

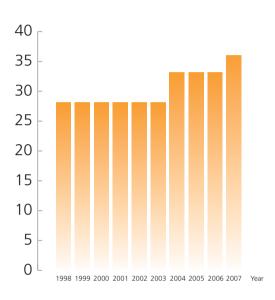
106 HONG KONG FERRY (HOLDINGS) CO. LTD.

# TEN YEARS' FINANCIAL SUMMARY (Continued)



# **DIVIDEND PER SHARE**

Cent

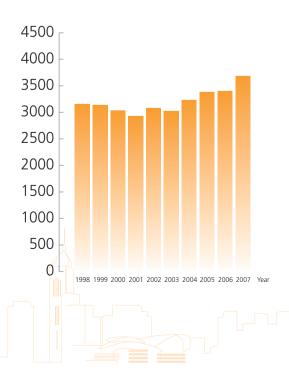


# SHAREHOLDERS' FUNDS

\$ Million

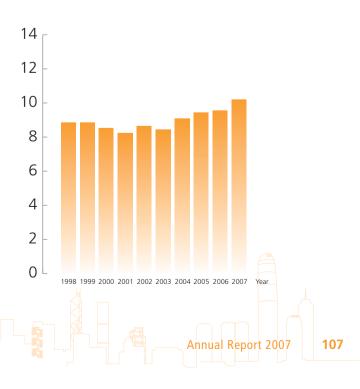
**DIVIDENDS** 

\$ Million



# **NET ASSETS PER SHARE**

Dollar



# **GROUP PROPERTIES**

# as at 31 December 2007

## 1. **PROPERTIES UNDER DEVELOPMENT**

Location	Lot No.	Site area (sq.m.)	Gross floor area (sq.m.)	Group's interest (%)	Intended use
Shining Heights 83 Sycamore Street	KIL 11159	3,358	30,217	100	Commercial and residential
6 Cho Yuen Street Yau Tong	Yau Tong Inland Lot No. 38	2,329	15,407	100	Commercial and residential

# 2. PROPERTIES HELD FOR SALE

Location	Lot No.	Gross floor area (sq.m.)	Group's interest (%)	Existing use
Metro Harbour View 8 Fuk Lee Street Tai Kok Tsui	KIL 11127 RP	460*	100**	Residential
MetroRegalia 51 Tong Mi Road Tai Kok Tsui	KIL 4281	1,213*	100	Residential

# 3. **PROPERTIES HELD FOR INVESTMENT**

Location	Lot No.	Gross floor area (sq.m.)	Lease expiry (year)	Existing use	
Metro Harbour Plaza 8 Fuk Lee Street Tai Kok Tsui	KIL 11127 RP	23,549	2047	Commercial arcade	
Leyburn Villa Cheung Sha	DD 332, Lot No. 695	405	2047	Residential	
20 Tin Dai Yan Road Chung Uk Tsuen Hung Shui Kiu	Lot Nos. 3039A, 3039RP & 3042 in DD 124 Hung Shui Kiu	1,912	2047	Godown	
MetroRegalia 51 Tong Mi Road Tai Kok Tsui	KIL 4281	831	2090	Commercial arcade	

# **GROUP PROPERTIES** (Continued)

as at 31 December 2007

#### 4. OTHER PROPERTIES

Le continue	L - 4 N -	Site	Lease	Group's	Description
Location	Lot No.	area (sq.m.)	<b>expiry</b> (year)	interest (%)	Description
98 Tam Kon Shan Road Ngau Kok Wan North Tsing Yi	Tsing Yi Town Lot No. 102	19,740	2047	100	Shipyard and office
Mui Wo	DD 2 Lot No. 648	7,544	2047	100	Hotel
Mui Wo	DD 2 Lot Nos. 614 RP, 619 Sec. B, C and RP	4,233	2047	100	Agricultural land
Mui Wo	DD 2 Lot Nos. 431-487, 569 and 635-637	28,606	2047	50	Agricultural land
Mui Wo	DD 2 Lot Nos 498-499, and 588-591	849	2047	100	Agricultural land

\* The area represents gross floor area of unsold units as at 31 December 2007.

\*\* Pursuant to the Agreement as mentioned in note 30 on the accounts, 50% of the sales proceeds that may be derived from the sale of residential units of the properties was disposed of to a related party in 1999.



# Metro Harbour View 港灣豪庭 8 Fuk Lee Street 福利街8號

This is a residential-cum-commercial development with a total gross floor area of approximately 1.95 million sq. ft., being 1.71 million sq. ft. in residential and 240,000 sq. ft. in commercial use. It is located at the intersection of Tai Kok Tsui Road and Fuk Lee Street in Tai Kok Tsui, Kowloon and within the walking distance to the Prince Edward Station and Olympic Station of the MTR, and the West Rail Nam Cheong Station.

The development consists of 10 blocks of residential buildings, divided into 3,520 residential units with an average size of about 490 sq. ft., plus a 2 storey commercial arcade and about 1,100 car parking spaces. Residents' facilities include outdoor swimming pool, indoor sport hall, gymnasium, bowling alley, rock climbing wall, kids' playroom and more.

There were 6 unsold units at the end of 2007. The development supplies small to medium sized residential units for the buyers in region.

此乃商住發展項目,總樓宇面積約為一百九十五萬平方 呎,當中一百七十一萬平方呎作住宅用途及二十四萬平 方呎作商業用途。該址位於九龍大角咀大角咀道及福利 街交界,鄰近地下鐵路太子站及奧運站,及西鐵南昌站。

該發展項目包括十幢住宅大廈,分為三千五百二十個住 宅單位,每單位平均為四百九十平方呎,以及兩層商場 及約一千一百個汽車泊位。住宅設施包括室外游泳池、 室內運動場、健身室、保齡球場、攀石牆、兒童遊樂室 及其他設施等。

於二零零七年底,未售單位僅六伙。該發展項目為區內 供應小型至中型住宅單位。





# ELEVATION DESIGN OF Shining Heights 83 Sycamore Street

亮賢居之立面圖 詩歌舞街83號 (Formerly 222 Tai Kok Tsui Road 前稱大角咀道222號)

# MetroRegalia 新港豪庭 51 Tong Mi Road 塘尾道 51號

The project is a residential-cum-commercial property with a total gross floor area of approximately 53,000 sq. ft., comprising approximately 43,000 sq. ft. for residential use and approximately 10,000 sq. ft. for nonresidential use. The development comprises only one block and is divided into about 80 residential units plus a two storey commercial arcade. The project was offered for sale in December 2006 and received favourable response. There were 12 unsold units at the end of 2007.

該項目為商住物業,可建總樓面約五萬三千平方呎,當中住宅樓面約四 萬三千平方呎,非住宅樓面約一萬平方呎。此項目由一幢大廈組成,分 為約八十個住宅單位以及兩層商場。該物業已於二零零六年十二月開售 及取得理想反應。於二零零七年底,未售單位僅十二伙。

