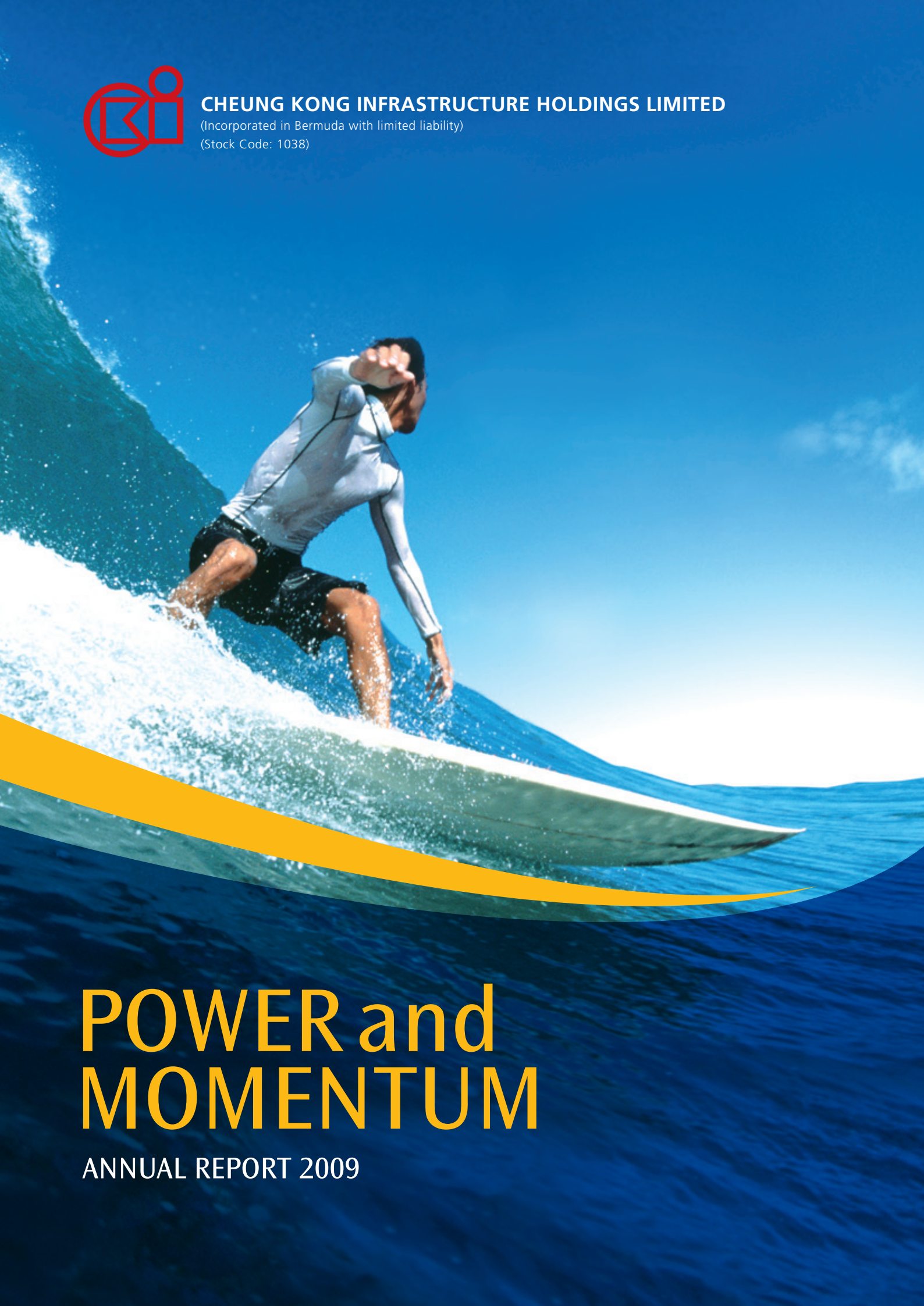


**CHEUNG KONG INFRASTRUCTURE HOLDINGS LIMITED**

(Incorporated in Bermuda with limited liability)

(Stock Code: 1038)



# POWER and MOMENTUM

ANNUAL REPORT 2009

## POWER and MOMENTUM

CKI is the largest publicly listed infrastructure company in Hong Kong with diversified investments in Energy Infrastructure, Transportation Infrastructure, Water Infrastructure and Infrastructure Related Business. Operating in Hong Kong, Mainland China, Australia, New Zealand, the United Kingdom, Canada and the Philippines, it is a leading player in the global infrastructure arena.

### THE YEAR AT A GLANCE

Profit attributable to shareholders (HK\$ million)	5,568
Earnings per share (HK\$)	2.47
Dividends per share (HK\$)	1.201



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# TEN-YEAR FINANCIAL SUMMARY

## Consolidated Income Statement Summary

for the year ended 31st December

HK\$ million	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Group turnover	2,184	2,445	1,865	1,822	2,247	2,507	2,468	2,533	2,900	3,160
Share of turnover of jointly controlled entities	1,870	5,041	4,024	2,977	2,503	1,953	1,841	1,723	1,522	778
Profit attributable to shareholders	5,568	4,423	4,772	3,670	6,007	3,523	3,271	3,199	3,081	3,128
Dividends										
Interim dividend paid	724	670	609	564	541	496	485	485	473	451
Proposed final dividend	1,983	1,889	1,871	1,690	1,596	1,285	1,127	1,048	947	902
	2,707	2,559	2,480	2,254	2,137	1,781	1,612	1,533	1,420	1,353

## Consolidated Statement of Financial Position Summary

as at 31st December

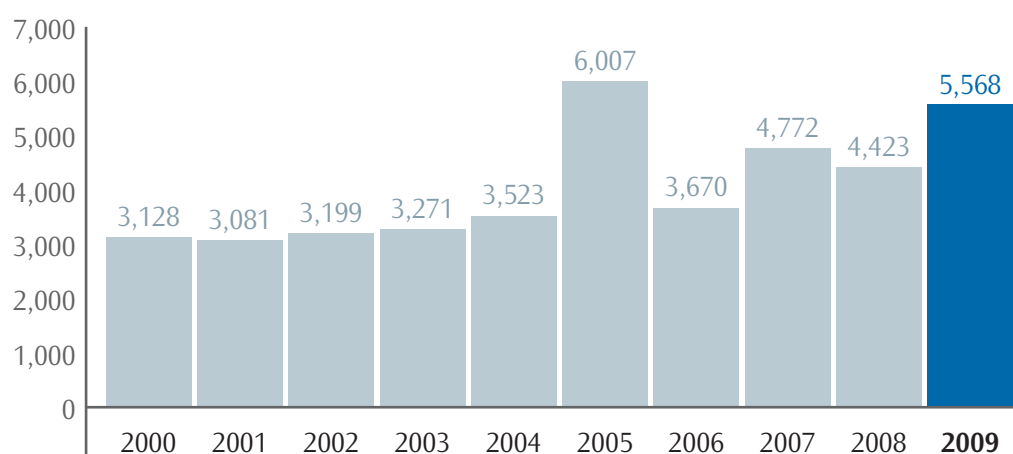
HK\$ million	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Property, plant and equipment	1,048	904	1,121	991	919	1,864	1,410	1,587	1,721	1,840
Investment properties	174	164	160	130	59	–	–	–	–	–
Leasehold land	272	281	292	301	326	383	394	405	416	427
Interests in associates	33,259	29,067	30,389	29,382	26,911	25,261	23,334	22,012	17,863	18,466
Interests in jointly controlled entities	603	3,361	3,176	4,238	4,337	4,801	4,836	4,538	4,606	4,791
Interests in infrastructure project investments	–	477	377	490	579	1,855	1,948	2,465	3,469	4,294
Investments in securities	4,459	2,597	4,187	3,064	2,092	1,188	2,091	803	759	754
Derivative financial instruments	–	624	55	38	447	–	–	–	–	–
Goodwill	158	143	209	205	175	257	–	–	–	–
Pledged bank deposit	–	1,113	–	–	–	–	–	–	–	–
Deferred tax assets	7	11	5	–	–	–	–	–	–	–
Other non-current assets	1	–	19	13	9	14	36	43	43	39
Current assets	11,798	6,267	9,452	8,770	8,701	10,070	8,077	8,121	5,193	4,034
Total assets	51,779	45,009	49,442	47,622	44,555	45,693	42,126	39,974	34,070	34,645
Current liabilities	(3,172)	(2,887)	(4,802)	(5,648)	(1,221)	(1,314)	(2,009)	(2,939)	(4,726)	(4,526)
Non-current liabilities	(6,320)	(5,392)	(5,183)	(6,109)	(9,798)	(13,399)	(11,230)	(10,487)	(4,591)	(7,087)
Total liabilities	(9,492)	(8,279)	(9,985)	(11,757)	(11,019)	(14,713)	(13,239)	(13,426)	(9,317)	(11,613)
Minority interests	(72)	(55)	(48)	(41)	(38)	(206)	(209)	(219)	(224)	(256)
Equity attributable to shareholders	42,215	36,675	39,409	35,824	33,498	30,774	28,678	26,329	24,529	22,776

## Per Share Data

HK\$	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Earnings per share	2.47	1.96	2.12	1.63	2.66	1.56	1.45	1.42	1.37	1.39
Dividends per share	1.201	1.135	1.100	1.000	0.948	0.790	0.715	0.680	0.630	0.600
Shareholders' equity – net book value per share	18.73	16.27	17.48	15.89	14.86	13.65	12.72	11.68	10.88	10.10

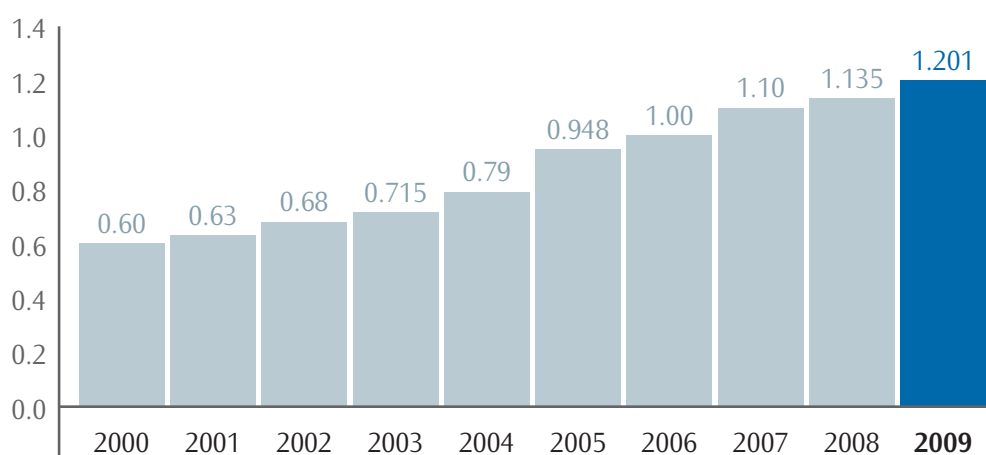
### Profit Attributable to Shareholders

(HK\$ million)



### Dividends Per Share

(HK\$)



## CHAIRMAN'S LETTER

**CKI ACHIEVED A STRONG PERFORMANCE FOR THE YEAR ENDED 31ST DECEMBER, 2009. WITH THE GROUP'S STRONG CASH POSITION OF OVER HK\$10 BILLION, WE ARE WELL-PLACED TO CONSIDER LARGE-SCALE ACQUISITIONS THAT ADD VALUE TO CKI'S QUALITY PORTFOLIO.**



## SUMMARY OF RESULTS

- Profit attributable to shareholders was HK\$5,568 million, a 26% increase over 2008
- Profit contribution from various business segments was:

	HK\$ Million	Variation (YoY)
HK Electric – Note 1	2,578	-17%
China portfolio	1,720	+29%
Australia portfolio – Note 2	805	-5%
UK portfolio	616	+12%
Canada portfolio	138	+116%
New Zealand portfolio	80	+142%
Materials business	146	+15%

- Total dividend for 2009 is HK\$1.201, up 5.8%, marking 13th consecutive year of dividend growth since listing
- Strong balance sheet, cash and deposits of HK\$10,736 million as at 2009 year end

Note 1 – The decrease is a result of lower returns permitted under the new Scheme of Control Agreement which adversely impacted earnings from HK Electric's business in Hong Kong by 34%. This was partially offset by increased profit contribution from HK Electric's international investments, which doubled during the year under review.

Note 2 – The decrease is primarily due to currency fluctuation. The underlying operations generated a steady increase in profit contribution.

The impact of the global financial crisis continued to resonate and bring uncertainty to the world markets in 2009. The first half of 2009 remained volatile, while signs of recovery and improvement were seen towards the second half of the year.

Cheung Kong Infrastructure Holdings Limited (“CKI” or the “Group”) achieved a strong performance for the year ended 31st December, 2009, which was pleasing given the prevailing economic conditions.

Audited profit attributable to shareholders was HK\$5,568 million in 2009, up by 26 per cent as compared to 2008. Earnings per share were HK\$2.47, an increase from HK\$1.96 recorded last year.

The Board of Directors of CKI (the “Board”) has recommended a final dividend of HK\$0.88 per share. Together with the interim dividend of HK\$0.321 per share, this will bring the total dividend for the year



## CHAIRMAN'S LETTER

to HK\$1.201, a 5.8 per cent increase over last year. This signifies an unbroken sequence of dividend growth for CKI since its listing in 1996. The proposed dividend will be paid on 11th May, 2010 following approval at the Annual General Meeting to those shareholders whose names appear on the Register of Members of the Company on 6th May, 2010.

### 2009 BUSINESS REVIEW

#### HK ELECTRIC

In 2009, earnings from Hongkong Electric Holdings Limited ("HK Electric") continued to be the largest contributor to CKI. 42 per cent of CKI's total profit contribution came from HK Electric during the year.

Overall profit contribution from HK Electric decreased by 17 per cent in 2009 to HK\$2,578 million.

The businesses of HK Electric are two-fold, comprising operations in Hong Kong and an international portfolio of power related businesses outside of Hong Kong.

In regard to the Hong Kong operations, lower returns permitted under the new Scheme of Control Agreement had adversely impacted earnings from HK Electric's local business, resulting in a decrease of 34 per cent to HK\$4,646 million.

In regard to international businesses, HK Electric acquired three power plants in Mainland China in 2009 to enhance its international portfolio of investments. These power plants delivered good results to HK Electric during the year. Together with the strong performance of other international investments, earnings from the international portfolio doubled from HK\$1,021 million in 2008 to HK\$2,051 million in 2009. The proportion of international investments continued to increase in significance for HK Electric, amounting to 31 per cent of the company's total profit contribution for the year, up from 13 per cent last year.

### INFRASTRUCTURE INVESTMENTS

#### Mainland China

CKI's investments in Mainland China generated profit contribution of HK\$1,720 million in 2009, an increase of 29 per cent. This included a one-off gain of HK\$1,314 million from the divestment of three power plants to HK Electric. The Group's well-managed toll road portfolio continued to contribute stable and satisfactory returns.

#### Australia

Profit contribution from CKI's Australian businesses was HK\$805 million, a 5 per cent decrease as compared to 2008. This drop can be attributed to Australian dollar fluctuation in 2009. In terms of operations, the Group's power distribution assets – namely ETSA Utilities, CitiPower and Powercor – all delivered good performances during the year, and generated a steady increase in profit contribution. These companies are currently undergoing the regulatory re-set process for the period from 2010-2015 and will continue to focus on providing the highest levels of reliability, safety and customer service. During the year, CKI's investments in Envestra and Spark Infrastructure also continued to provide stable cashflow and profit contribution.

#### United Kingdom

In 2009, profit contribution from the United Kingdom businesses increased by 12 per cent to HK\$616 million.

Northern Gas Networks represents a stable and reliable business that has contributed good returns to CKI since it was acquired. CKI and HK Electric spent approximately HK\$1 billion at the end of 2009 to increase their joint stake in Northern Gas Networks from around 75.1 per cent to 88.4 per cent.

For the Group's water investments, satisfactory results were recorded during the period under review. For both Cambridge Water and Southern Water, the



regulatory re-set for the period from 2010-2015 had been completed. This provides a framework for improved water supply operations and services, as well as increased certainty for future returns.

#### **Canada**

Contributions from Canada increased by 116 per cent to HK\$138 million in 2009. Through Stanley Power, the Group's power generation projects in Canada continued to deliver solid and stable income to CKI during the period under review. Performance in Canada was also enhanced in 2009 by the recording of a tax credit by Stanley Power.

#### **New Zealand**

In New Zealand, the Wellington Electricity distribution network provided its first full year of contribution and profit increased by 142 per cent to HK\$80 million. The business has provided CKI with a satisfactory and steady income stream.

#### **MATERIALS BUSINESS**

In 2009, the Group's materials business achieved profit contribution of HK\$146 million, a 15 per cent increase over last year. CKI's concrete and cement operations are benefiting from increased construction activities in Hong Kong.

#### **STRONG FINANCIAL PLATFORM**

CKI has a healthy balance sheet as at 2009 year end, with cash and deposits totalling HK\$10,736 million. With debt being HK\$7,871 million, the Group has a net cash position. CKI's "A-" rating from Standard & Poor's was reaffirmed, a rating which has been consistently maintained since shortly after listing in 1996.

Amidst the tight credit environment in the second half of 2009, ETSA Utilities, CitiPower, Powercor and Northern Gas Networks all successfully completed the refinancing of their short-term liabilities well ahead of their maturity dates.

#### **PROSPECTS**

While the global financial crisis has had a severe macro-economic impact on the world markets, there have been signs of economic recovery since the second half of 2009 – albeit at different levels of intensity and different paces in different markets. Against this backdrop, CKI is optimistic about future prospects for the company and we will continue to build on our growth momentum, sound fundamentals and solid business foundation. Building on our strong performance in 2009 and our past efforts in consolidating our businesses, we are well-prepared for the coming decade.

With the Group's strong cash position of over HK\$10 billion, we are well-placed to consider large-scale acquisitions that add value to CKI's quality portfolio. Currently, we are working on a number of international acquisition opportunities in different sectors.

CKI has an established track record of steady growth and continued increase in dividends, as well as the capability to overcome challenges and difficulties, such as that of the recent financial crisis. While CKI is solid and dependable, we are also dynamic and growing. The Group's continued achievements can be attributed to the strength of leadership from our Board, the prudent approach of our management team and the efforts of our enthusiastic and dedicated staff, and I would like to thank them for their contributions.

#### **LI TZAR KUOI, VICTOR**

Chairman

Hong Kong, 4th March, 2010

# GROUP MANAGING DIRECTOR'S REPORT

## A REVIEW OF THE NOUGHTIES – A DECADE OF GROWTH

2009 marks the end of the noughties and the conclusion of CKI's first decade of overseas expansion. Over the past ten years, the Group has achieved considerable milestones in expanding and growing our portfolio of quality infrastructure investments around the world.

Through the prudent implementation of the twin strategies of globalisation and diversification, we have grown into a major player on the global infrastructure arena. CKI now has businesses in Hong Kong, Mainland China, Australia, New Zealand, the United Kingdom and Canada. The scope of our operations comprise electricity generation, transmission and distribution; toll roads; gas distribution; water treatment and distribution; and infrastructure materials.

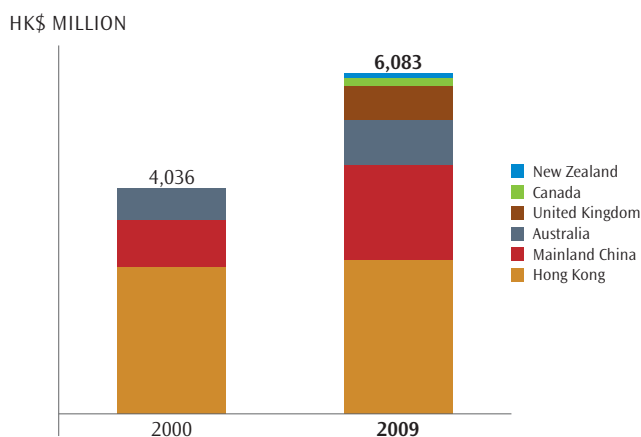


Over the last decade, consistent growth has been recorded across a number of key performance indicators. In 2000, profit attributable to shareholders was HK\$3,128 million. By the end of 2009, profitability had increased 78% to HK\$5,568 million. Profit contribution by both business sector and by geographic region have dramatically changed over the past decade as well, as the Group's portfolio has successfully been diversified. CKI's market capitalisation has increased from HK\$33,813 million as at 31 December 1999 to HK\$66,612 million as at 31 December 2009 as our share price has significantly

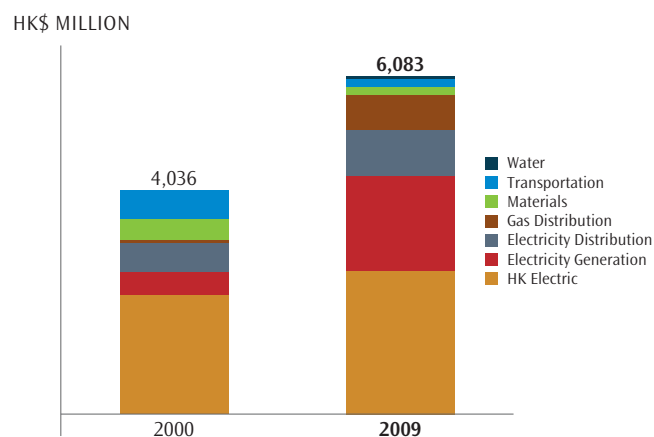
risen. Total assets have grown from HK\$25,938 million to reach HK\$51,779 million. During the same period, dividends per share have also consistently grown, approximately doubling to HK\$1.201 per share this year. The Group has also maintained an "A-" rating from Standard & Poor's throughout the last decade.

During the past ten years, we have focused on expanding our infrastructure portfolio in solid markets, with reliable regulatory frameworks and legal systems, around the world.

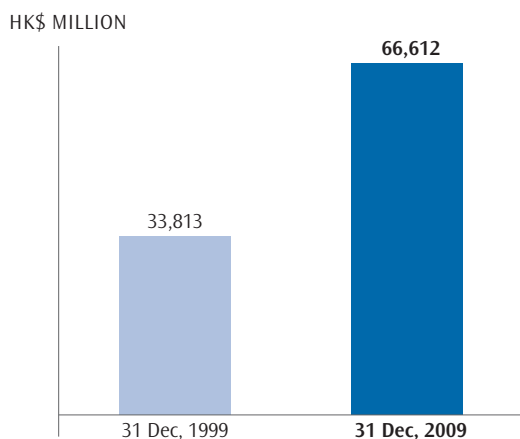
### PROFIT CONTRIBUTION BY GEOGRAPHIC REGION



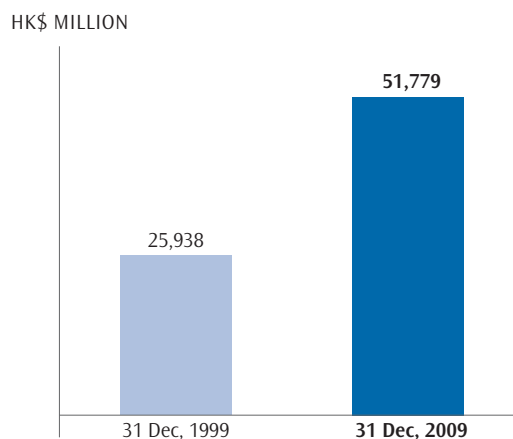
### PROFIT CONTRIBUTION BY BUSINESS SEGMENT



### MARKET CAPITALISATION



### TOTAL ASSETS



## GROUP MANAGING DIRECTOR'S REPORT

### EXPANSION INTO AUSTRALIAN MARKET

CKI's expansion into Australia first began in 1999 with the acquisition of a strategic stake in Envestra, one of the largest natural gas distributors in the country. Since then, we have found the Australian market to be an attractive place for investment.

From 2000 onwards, the Group has amassed a strong portfolio of energy assets in Australia together with our associate, HK Electric. Our power distribution businesses comprise: ETSA Utilities, the primary electricity distributor for South Australia that serves more than 800,000 residential and business customers; Powercor, Victoria's largest electricity distributor that services 698,000 distribution customers; and CitiPower, which supplies more than 310,000 distribution customers in Melbourne's CBD and inner suburbs. Through these successful investments, CKI represents the largest power distributor in Australia.

At the end of 2005, the success of our electricity businesses culminated in the divestment of part of our stake in the assets to Spark Infrastructure and its subsequent listing on the Australian Stock Exchange. CKI continues to be a joint manager of Spark Infrastructure and retains an 8.5% stake of the fund.

In addition to our energy assets, CKI also acquired a 49% stake in AquaTower in 2004. AquaTower is the exclusive potable water supplier of four regional towns in Victoria and the acquisition represented the Group's first move into the water sector.

### DIVERSIFICATION INTO THE UNITED KINGDOM

As CKI's investments in Australia reached a critical mass, we further diversified our global footprint in

2004 by expanding into the gas sector in the United Kingdom through the acquisition of Northern Gas Networks. One of the eight gas distribution networks in the United Kingdom, Northern Gas Networks delivers gas to approximately 2.6 million homes and businesses in the north of England. Following the success of this investment, which has continued to provide the Group with steady recurring income, CKI increased its shareholding from 40% to approximately 47.1% in 2009. Spending approximately HK\$1 billion, CKI and HK Electric have now increased the joint stake in Northern Gas Networks to 88.4%.

Also in 2004, the Group extended its business operations into water assets in the United Kingdom through the 100% acquisition of Cambridge Water. For more than 150 years, Cambridge Water has supplied fresh, clean drinking water to a population in South Cambridgeshire that has now reached 300,000.

In 2007, CKI acquired a strategic stake in Southern Water, a regulated business which supplies fresh drinking water to more than one million households and treats wastewater from nearly two million households in the south of England.

We have been very pleased with our investments in the United Kingdom, which have continued to perform in excess of expectations.

### GROWTH IN CANADA

The Group entered into the new market of Canada in 2007 and jointly owns Stanley Power on a 50/50 basis with HK Electric. Stanley Power has a 49.99% interest in TransAlta Cogeneration L.P., which holds stakes in six electricity generation plants in Canada with a total capacity of 1,362 MW. This investment has generated solid returns to the Group.



## DEVELOPMENT INTO NEW ZEALAND

In 2008, CKI jointly acquired Wellington Electricity together with HK Electric. Wellington Electricity delivers electricity to 163,000 homes and businesses in New Zealand's capital city, Wellington, and the surrounding greater Wellington area. Last year, Wellington Electricity provided its first full year of contributions to CKI.

## A DECADE OF ACHIEVEMENT

Over the past ten years, CKI has significantly grown the scope of our businesses around the world. We have grown from being a Greater China-focused company at the beginning of this decade into a truly international infrastructure player.

Positive growth has been achieved in all our key performance indicators. By focusing on delivering long-term predictable cashflow through quality assets, we have achieved a decade of growth. By adhering to a prudent investment philosophy and strict acquisition criteria, all of our major projects have proved to be successful. A strong performance

has been sustained by CKI in spite of the challenging macro-economic conditions in 2009.

## LOOKING FORWARD TO THE NEXT DECADE

As we look forward to the next decade, we are full of optimism and confidence. With a strong balance sheet, cash and deposits of over HK\$10 billion, we are well-positioned to capitalise on any attractive acquisition opportunities that emerge. We will continue to expand and diversify our portfolio in order to generate good returns and future growth. By leveraging on our strong business foundation, sound fundamentals and management expertise, we will maintain our growth momentum and power into the new decade.

## H L KAM

Group Managing Director

Hong Kong, 4th March, 2010



CKI's Hong Kong-based management team, together with senior executives from the Group's subsidiaries and associate companies around the world.



# BUSINESS REVIEW

Investment In  
**HK ELECTRIC**



Infrastructure  
Investment In  
**CHINA**



Infrastructure  
Investment In  
**AUSTRALIA**



Infrastructure  
Investment In  
**NEW  
ZEALAND**





Infrastructure  
Investment In

**UNITED  
KINGDOM**



Infrastructure  
Investment In

**CANADA**



Investment In

**INFRASTRUCTURE  
RELATED BUSINESS**





## Investment In HK ELECTRIC

With a 38.87% interest in the company, CKI is HK Electric's major shareholder. Through an installed capacity of 3,736 MW in Hong Kong, HK Electric generates, transmits and distributes power to more than 560,000 customers on Hong Kong Island and Lamma Island. HK Electric's growing portfolio of international investments also delivers strong recurring income.

▼ Supply reliability was maintained at over 99.999%, higher than HK Electric's pledged service standards.

For the year ended 31 December 2009, HK Electric's audited consolidated net profit after tax was HK\$6,697 million, a decrease of 17% as compared with last year. The primary reason for this drop was the 34% reduction in Hong Kong earnings, which amounted to HK\$4,646 million. During the year, HK Electric's international operations grew and earnings from this sector doubled to HK\$2,051 million in 2009.

### HONG KONG OPERATIONS

In 2009, earnings from Hong Kong operations were reduced due to the lower rate of permitted return allowed under the new Scheme of Control Agreement, which commenced on 1 January 2009, as well as the lower cash deposit balances and deposit interest rates.

Despite various energy saving initiatives, unit sales of electricity increased by 0.5% as a result of a warmer summer. A slight increase was recorded in the number of domestic and commercial customers, while the number of industrial customers declined.





Supply reliability was maintained at over 99.999%, in excess of HK Electric's pledged service standards. Gas-fired units generated approximately 20% of the electricity sent out from Lamma Power Station, with the remainder being generated by coal-fired units.

A reduction in emission levels was recorded during the year through the commissioning of an additional flue gas desulphurisation plant and the increased consumption of natural gas, as well as efficient operation and maintenance activities.

The 800 kW Lamma Winds wind turbine operated satisfactorily during the year, with an increased capacity factor. Earlier in 2010, HK Electric further proposed the development of a 100 MW offshore wind farm in the south west Lamma channel.

### INTERNATIONAL OPERATIONS

Strong operating results were achieved by HK Electric's businesses outside of Hong Kong. Earnings from international investments doubled in 2009. Total earnings arising from activities outside of Hong Kong increased from approximately 13% in 2008 to over 30% in 2009. This reflects the success of HK Electric's diversification strategy.

In April 2009, HK Electric acquired interests in three power plants in Mainland China to add to its portfolio. These investments performed ahead of expectations during the year and generated satisfactory returns.

▼ HK Electric's first battery charging station for electric vehicles opened at the end of 2009.



During the year, HK Electric also increased its stake in Northern Gas Networks. Overall, increased revenue was reported by this quality asset in 2009.

The 48 MW wind project in Dali, Yunnan province and the 49.5 MW wind project in Leting, Hebei province achieved commercial operations in January and October 2009 respectively and are operating satisfactorily. In Thailand, the 25% owned Ratchaburi Power Company provided its first full year of contribution to HK Electric.

The Australian electricity distribution businesses in South Australia and Victoria recorded a strong year with increased revenue, while stable returns were generated by Stanley Power in Canada. In New Zealand, HK Electric benefited from the first full year of operations from the 50% owned Wellington Electricity distribution network.

▼ The wind power project in Dali, Yunnan province commenced commercial operations in January 2009.



# Infrastructure Investment In CHINA

CKI's portfolio of China investments comprises a number of toll road projects, spanning nearly 400 kilometres, in various provinces throughout the country. The transportation portfolio in China continues to make a stable contribution to the cashflow and profitability of the Group.

## SHANTOU BAY BRIDGE

CKI has a 30% interest in the Shantou Bay Bridge. This project registered a satisfactory 4.7% growth in toll revenue during the year. Profitability was enhanced by 7% year-on-year as a result of increased revenue and the reduction of operational and financial expenses.

## SHEN-SHAN HIGHWAY (EASTERN SECTION)

Shen-Shan Highway, in which CKI has a 33.5% interest, performed well in 2009 and reported a positive growth in profitability during the year. Revenue grew by a satisfactory 5.8% despite traffic

▼ The Changsha Bridges delivered good performance during the year.



▼ Shantou Bay Bridge registered a satisfactory 4.7% growth in toll revenue in 2009.





volume having been affected by renovation works in the western section of the Shen-Shan Highway. In terms of profitability, a 20% increase was achieved over that of the previous year. If the impact of yuan appreciation was excluded, the earnings in 2009 would actually have been more than 40% higher than 2008. These excellent results were generated from increased toll revenue, reduction of operating costs and savings in finance expenses.

### TANGSHAN TANGLE ROAD

CKI has a 51% stake in Tangshan Tangle Road. In 2009, the project achieved an outstanding performance.

Revenue surged two-fold, mainly attributable to a new toll rate based on tonnage, as well as increased economic activity and traffic flow in the Tangshan area.

### OTHER TOLL ROADS AND BRIDGES

Other toll roads and bridges, comprising the Changsha Bridges, Jiangmen Chaolian Bridge, Jiangmen Jiangsha Highway, National Highway 107 (Zhumadian Sections) and Panyu Beidou Bridge, delivered good performances during the year and generated stable cash returns.

▼ An outstanding performance was achieved by Tangshan Tangle Road during the year.

▼ Stable cash returns were generated by National Highway 107 (Zhumadian Sections).



▲ Jiangmen Chaolian Bridge is a 2-kilometre dual two-lane bridge.

▲ The dual three-lane Panyu Beidou Bridge is 3 kilometres long.

▲ Shen-Shan Highway performed well in 2009 and reported a positive growth in profitability.

▲ Jiangmen Jiangsha Highway is a 21-kilometre Class 1 highway.

# Infrastructure Investment In AUSTRALIA

2009 marked the tenth anniversary of CKI's investment in the Australian infrastructure sector. Today, the Group's portfolio comprises a number of quality energy investments in the country. Together with HK Electric, CKI holds a majority stake in the power distribution businesses of ETSA Utilities, Powercor and CitiPower. In addition, CKI also has interests in Spark Infrastructure and Envestra.

## ETSA UTILITIES

CKI, together with HK Electric, holds a 51% interest in ETSA Utilities, South Australia's primary electricity distributor and one of the largest companies in the state.

ETSA Utilities is engaged in building, extending, maintaining and upgrading the South Australian electricity distribution network. Electricity is delivered from the transmission network and directly-connected generators to more than 800,000 residential and business customers. The network has a route length of over 86,000 kilometres, including 402 zone substations and more than 69,000 distribution transformers and 723,000 Stobie poles.

In 2009, ETSA Utilities exceeded all key financial targets, with profit and cashflow being particularly strong. Total distribution revenue, customer numbers and volume of sales all grew during the year under review.

ETSA Utilities is dedicated to achieving high levels of customer service, reliability, safety and efficiency. In terms of safety performance, key targets relating to Lost Time Injuries and Medical Treatment Injuries were achieved. ETSA Utilities also won the top national safety award for "Best Workplace Health and Safety

▼ ETSA Utilities is the primary electricity distributor in South Australia.



▼ ETSA Utilities is engaged in building, extending, maintaining and upgrading the South Australian electricity distribution network.





Management System” from Safe Work Australia. Customer service performance was sound, with all regulated targets for service timeliness, call centre performance and complaints handling being achieved.

Apart from the regulated side of the electricity distribution business, ETSA Utilities also provides electrical infrastructure project management, construction and maintenance services for business organisations and government bodies. Despite tough market conditions, contributions from unregulated activities exceeded target.

During the year, ETSA Utilities submitted its proposal for the 2010-2015 regulatory control period to the Australian Energy Regulator (“AER”). The AER will make its final decision on ETSA Utilities’ revised proposal by April 2010.

#### **CHEDHA HOLDINGS PTY LTD.**

CHEDHA Holdings is the holding company of Powercor and CitiPower, in which CKI and HK Electric jointly own a 51% stake.

Powercor is Victoria’s largest electricity distributor, supplying electricity to regional and rural centres in central and western Victoria, and Melbourne’s outer western suburbs. It is the largest of the five electricity distribution networks in Victoria and covers around 150,000 square kilometres. Powercor services 698,000

distribution customers, and operates a range of successful non-regulated services. These are carried out by Powercor Network Services, an engineering, design and construction services company; and CHED Services, an information technology services business.

CitiPower supplies electricity to more than 310,000 distribution customers in Melbourne’s CBD and inner suburbs. This company is reputedly the most reliable electricity network in Australia.

Despite a year of uncertainties on the economic and environmental fronts, CHEDHA Holdings performed well in 2009, surpassing all key financial targets, meeting all important project milestones and earning significant recognition from customers and the community.

In 2009, Powercor/CitiPower received the *Emergency Recovery Award* from the Edison Electricity Institute of the USA. In addition, a number of awards were received from the Customer Service Institute of Australia, including *Large Business (National and State Awards)*, *Help Desk Award (Victoria)* and *Customer Service Manager of the Year (National and State Awards)*.

Following several years of detailed preparation by Powercor and CitiPower, the roll out of Advanced Metering Infrastructure (Smart Meters) commenced

▼ CHEDHA Holdings performed well in 2009, surpassing all key financial targets.

▼ Powercor is Victoria’s largest electricity distributor, supplying electricity to regional and rural centres in central and western Victoria, and Melbourne’s outer western suburbs.



◀ ETSA Utilities’ total distribution revenue, customer numbers and volume of sales all grew during the year.

## BUSINESS REVIEW

in late 2009, and by the end of the year, more than 10,000 smart meters were installed, slightly ahead of schedule. The pace of this roll out is expected to ramp up significantly in 2010.

Late in 2009, Powercor and CitiPower submitted their proposals for the regulatory period 2011-2015 to the AER. A final determination is expected to be handed down in October 2010.

### SPARK INFRASTRUCTURE GROUP

CKI holds an 8.5% stake in Spark Infrastructure and is also the joint asset manager of this specialist infrastructure fund. Spark Infrastructure's objective is to invest in regulated utility infrastructure.

Spark Infrastructure's current portfolio comprises a 49% interest in three high quality Australian electricity distribution businesses, ETSA Utilities in South Australia and Powercor and CitiPower in Victoria.

▼ CitiPower supplies electricity to more than 310,000 customers in Melbourne's CBD and inner suburbs.

▼ A number of accolades were received by Powercor and CitiPower during the year.



Spark Infrastructure was listed on the Australian Securities Exchange in December 2005 and, as at 31 December 2009, had a market capitalisation of around A\$1.4 billion.

In 2009, Spark Infrastructure achieved steady cash distributions for CKI.

### ENVESTRA LIMITED

With an over 18% stake in Envestra, CKI holds a strategic interest in one of Australia's largest natural gas distribution companies.

Envestra owns about 21,000 kilometres of natural gas distribution networks and 1,000 kilometres of transmission pipelines, serving over one million consumers in South Australia, Victoria, Queensland, New South Wales and the Northern Territory. On average, each domestic consumer generates around A\$275 in revenue for Envestra per year.

During 2009, Envestra continued to deliver a stable cash yield to CKI.

### AQUATOWER PTY LIMITED

The Group holds a 49% interest in AquaTower, the exclusive potable water supplier for around 25,000 people across four regional towns in Victoria, Australia.

In 2009, AquaTower achieved excellent operational performance. It continues to generate attractive returns for CKI. Throughout the year under review, the treatment plants reported no lost time injuries.

◀ AquaTower is the exclusive potable water supplier for around 25,000 people across four regional towns in Victoria, Australia.



# Infrastructure Investment In **NEW ZEALAND**

CKI owns 50% interest in Wellington Electricity, the electricity distributor of the capital city of New Zealand.

## WELLINGTON ELECTRICITY LINES LIMITED

CKI and HK Electric have an equal shareholding in Wellington Electricity, each owning 50% of the company.

Wellington Electricity delivers electricity to 163,000 homes and businesses in New Zealand's capital city, Wellington, and the surrounding greater Wellington area. With a network spanning 4,600 kilometres, it is characterised by a high customer density and a high proportion of underground assets, particularly in the CBD of Wellington City.

2009 represented the first full year of profit contribution from Wellington Electricity, providing CKI with a satisfactory return and steady income stream. During the year, distribution revenue was higher than budget due to colder (than normal) winter temperatures.

Wellington Electricity is committed to providing a high level of reliability in the delivery of electricity to its customers – underlying reliability has continued to perform solidly; and customer service related measures have been in line with expectations.

▼ In 2009, Wellington Electricity delivered its first full year of contribution to CKI.



◀ Wellington Electricity delivers electricity to 163,000 homes and businesses in New Zealand's capital city, Wellington, and the surrounding greater Wellington area.



# Infrastructure Investment In UNITED KINGDOM

CKI's portfolio of investments in the United Kingdom comprises both gas and water businesses. The Group holds a substantial interest in Northern Gas Networks, owns Cambridge Water and holds a strategic investment in Southern Water.

## NORTHERN GAS NETWORKS LIMITED

In 2009, CKI further extended its investment in Northern Gas Networks from 40% to approximately 47.1%. Through this increase in shareholding, the Group has strategically enhanced its investment in this quality asset. Together with HK Electric, CKI now jointly holds an 88.4% stake in Northern Gas Networks.

Northern Gas Networks is responsible for distributing gas to homes and businesses across the north of England, an area covering West, East & North Yorkshire, the North East and northern Cumbria. One of the eight gas distribution networks in the United Kingdom, Northern Gas Networks has 37,000 kilometres of gas distribution pipeline that delivers gas to approximately 2.6 million homes and businesses.

In 2009, Northern Gas Networks continued to deliver cost reductions and productivity improvements to ensure it remains benchmarked as one of the most efficient gas distributors in the United Kingdom.

All key operational targets and licence standards of service have been met or exceeded during the year. Significant safety improvements have been made, with a 29% reduction in the number of employee and

▼ In 2009, CKI further extended its investment in Northern Gas Networks by increasing its shareholding to approximately 47.1%.



◀ One of the eight gas distribution networks in the United Kingdom, Northern Gas Networks distributes gas to homes and businesses in the north of England.



contractor recorded injuries. A strong performance was delivered in relation to customer service, with all key measures remaining in line with or improved from the previous year.

### **CAMBRIDGE WATER PLC**

Cambridge Water is 100% owned by CKI and has been supplying fresh, clean drinking water for more than 150 years. The company supplies excellent quality, underground water – pumped from boreholes – to South Cambridgeshire in the United Kingdom. It serves an area of 453 square miles which includes Cambridge and extends to Ramsey in the north, Balsham in the east, Gamlingay in the west and Melbourn in the south. The network covers a population of 300,000, with 125,000 customers.

In 2009, Cambridge Water generated stable returns for CKI. The company has outperformed its financial targets for the fifth year since it has been under CKI's ownership. During the year, Cambridge Water won a contract to supply the world famous racing stable, Godolphin Racing, with water to its Snailwell Gallops.

In addition, Cambridge Water was recognised as a top performing company within the water industry. The regulator, Ofwat, ranked Cambridge Water as number

one for its asset management plan, and the company was rewarded for its “industry leading service and quality performance” in the recent price determination. At the same time, customer complaints had been reduced for the third successive year, placing Cambridge Water at the top of the industry league table.

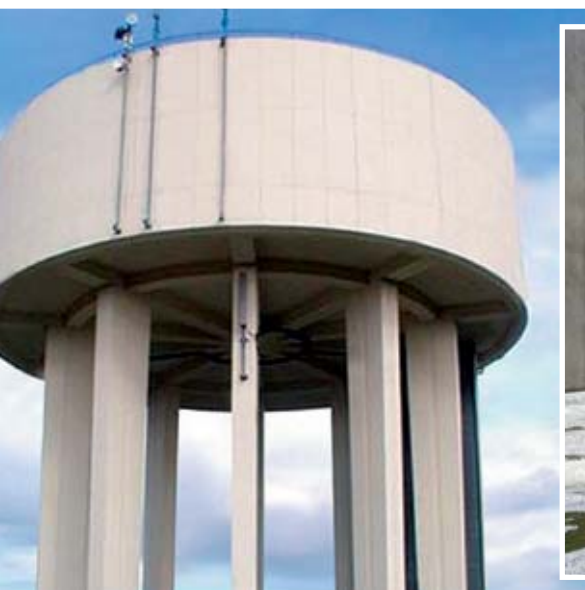
### **SOUTHERN WATER**

CKI has a 4.75% strategic stake in Southern Water, a regulated business which supplies fresh, quality drinking water to more than one million households and treats and recycles wastewater from nearly two million households across Sussex, Kent, Hampshire and the Isle of Wight.

Each day, 555 million litres of drinking water are supplied from 90 water treatment works along more than 13,600 kilometres of water mains to customers' taps. Nearly 69% of water is taken from underground sources; 26% from rivers; and 5% from storage reservoirs. Southern Water also treats and recycles 1,300 million litres of wastewater each day at 371 treatment works after it is pumped through a sewer network of more than 21,500 kilometres.

Stable returns were provided by Southern Water to CKI in 2009.

▼ Cambridge Water supplies fresh, clean drinking water to South Cambridgeshire in the United Kingdom.



▼ CKI has a strategic stake in Southern Water, which provided stable returns in 2009.





# Infrastructure Investment In CANADA

In Canada, CKI holds stakes in six electricity generation plants through Stanley Power.

## STANLEY POWER INC.

Stanley Power is jointly owned by CKI and HK Electric on a 50/50 basis.

Stanley Power has a 49.99% interest in TransAlta Cogeneration L.P., which holds stakes in six electricity generation plants in Canada. The plants have a total generating capacity of 1,362 MW and comprise five natural gas-fired cogeneration plants in Alberta, Saskatchewan and Ontario, and a coal-fired generation plant in Alberta. All six plants have long-term offtake contracts that provide a predictable income stream.

Solid and stable results were delivered to CKI by Stanley Power in 2009, with the financial performance being enhanced by the recording of a benefit from a reduction in income tax rates. With power purchase agreements in place, the power plants in TransAlta Cogeneration L.P.'s portfolio all performed well in 2009. This was in spite of the challenges presented by lower energy prices resulting from lower energy demand.

2009 was highlighted by significant capital expenditures on equipment upgrades in three of the power plants. The upgrades were all completed on budget and on time, resulting in material improvements in efficiency and reliability, as well as an increase in generating capacity and a reduction in greenhouse gas emissions.



◀ With a total generating capacity of 1,362 MW, CKI's portfolio in Canada comprises five natural gas-fired cogeneration plants in Alberta, Saskatchewan and Ontario, and a coal-fired generation plant in Alberta.



◀ Solid and stable results were delivered by the Canadian investments in 2009.



# Investment In **INFRASTRUCTURE RELATED BUSINESS**

As Hong Kong's leading infrastructure materials supplier, CKI has cement, concrete and aggregates businesses.

CKI's materials businesses have benefited from increased construction activity in Hong Kong. Profit contribution increased by 15% to HK\$146 million in 2009. With a number of major infrastructure projects currently in the pipeline, the prospects for the construction industry are very encouraging.

## **CEMENT**

An improved performance was achieved by Green Island Cement (Holdings) Limited during the course of the year.

The Yunfu cement plant in Mainland China also performed well, benefitting from continued demand from the Guangdong region. In terms of production, a record year was achieved in 2009.

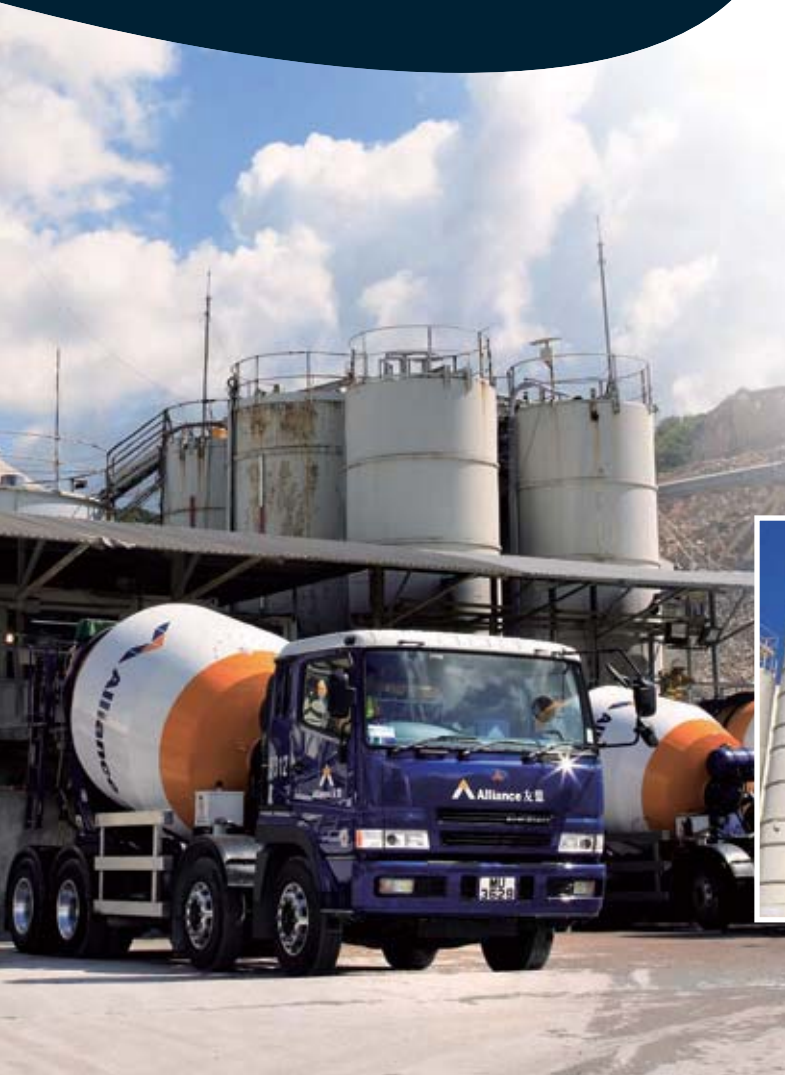
In the first quarter of 2010, Green Island expanded its operations in Mainland China through plans to develop new flagship cement production facilities in Yunfu, at an investment cost of HK\$700 million. The new facilities are poised to enhance profitability for the Group's materials business in Mainland China.

## **CONCRETE AND AGGREGATES**

Alliance Construction Materials Limited, a 50/50 joint venture between CKI and HeidelbergCement AG, maintained its market leadership position in Hong Kong's concrete industry and reported profitability in line with expectations.

Alliance is also engaged in the supply of aggregates to support its concrete business and is one of the largest suppliers of aggregates in the territory.

In addition, through a separate joint venture, Alliance is developing a new quarry in Hui Dong, Guangdong.



- ▲ CKI's materials business have benefited from increased construction activity in Hong Kong.
- ◀ Alliance maintained its market leadership position in Hong Kong's concrete industry and reported profitability in line with expectations.

# FINANCIAL REVIEW

## FINANCIAL RESOURCES, TREASURY ACTIVITIES AND GEARING RATIO

The Group's capital expenditure and investments were funded from cash on hand, internal cash generation, syndicated loans, notes issued and other project loans.

As at 31st December, 2009, total borrowings of the Group amounted to HK\$7,871 million, which were all denominated in foreign currencies. Of the total borrowings, 23 per cent were repayable in 2010, 42 per cent were repayable between 2011 and 2014 and 35 per cent repayable beyond 2014. The Group's financing activities continue to be well received and fully supported by its bankers.

The Group adopts conservative treasury policies in cash and financial management. To achieve better risk control and minimise the cost of funds, the Group's treasury activities are centralised. Cash is generally placed in short-term deposits mostly denominated in U.S. dollars, Hong Kong dollars, Australian dollars or Pounds Sterling. The Group's liquidity and financing requirements are reviewed regularly. The Group will continue to maintain a strong capital structure when considering financing for new investments or maturity of bank loans.

As at 31st December, 2009, the Group has changed to a net cash position from the 3 per cent gearing of net debt to shareholders' equity at the year end of 2008. This change was mainly due to the proceeds from the disposal of interests in three power plants in Mainland China to HK Electric in April 2009.

To minimise currency risk exposure in respect of its investments in other countries, the Group generally hedges those investments with the appropriate level of borrowings denominated in the local currencies of those countries. The Group also entered into certain interest rate and currency swaps to mitigate interest rate and other currency exposure risks. As at 31st December, 2009, the notional amounts of these derivative instruments amounted to HK\$10,738 million.

## CHARGE ON GROUP ASSETS

As at 31st December, 2009:

- the Group's cash deposit of HK\$1,430 million was pledged to secure bank borrowing of HK\$1,430 million granted to the Group;
- the Group's obligations under finance leases totalling HK\$113 million were secured by charges over the leased assets with carrying value of HK\$267 million; and
- certain plant and machinery of the Group with carrying value of HK\$54 million were pledged to secure bank borrowings totalling HK\$33 million granted to the Group.

## CONTINGENT LIABILITIES

As at 31st December, 2009, the Group was subject to the following contingent liabilities:

HK\$ million	
Guarantee in respect of a bank loan drawn by an affiliated company	1,147

## EMPLOYEES

The Group, including its subsidiaries but excluding affiliated companies, employs a total of 1,032 employees. Employees' cost (excluding directors' emoluments) amounted to HK\$268 million. The Group ensures that the pay levels of its employees are competitive and that its employees are rewarded on a performance related basis within the general framework of the Group's salary and bonus system.

Preferential subscription of 2,978,000 new shares of the Company was given to those employees who had subscribed for shares of HK\$1.00 each in the Company at HK\$12.65 per share on the flotation of the Company in 1996. The Group does not have any share option scheme for employees.



# BOARD AND SENIOR MANAGEMENT



## Executive Committee

Front (from left to right) Andrew Hunter, H L Kam, Victor Li, Edmond Ip

Back (from left to right) Joanna Chen, Pak Lam Lun, Lambert Leung, Dominic Chan, Ivan Chan, Victor Luk, Wendy Tong Barnes

## DIRECTORS' BIOGRAPHICAL INFORMATION

### LI Tzar Kuoi, Victor

aged 45, has been the Chairman of the Company since its incorporation in May 1996. He is the Chairman of the Remuneration Committee of the Company since March 2005. He is also the Managing Director and Deputy Chairman of Cheung Kong (Holdings) Limited, Deputy Chairman of Hutchison Whampoa Limited, the Chairman of CK Life Sciences Int'l., (Holdings) Inc., an Executive Director of Hongkong Electric Holdings Limited, Co-Chairman of Husky Energy Inc. and a Director of The Hongkong and Shanghai Banking Corporation Limited ("HSBC"). Except for HSBC, all the companies mentioned above are listed companies. Mr. Victor Li serves as a member of the Standing Committee of the 11th National Committee of the Chinese People's Political Consultative Conference of the People's Republic of China. He is also a member of the Commission on Strategic Development, the Greater Pearl River Delta Business Council and the Council for Sustainable Development of the Hong Kong Special Administrative Region, and Vice Chairman of the Hong Kong General Chamber of Commerce. Mr. Victor Li is also the Honorary Consul of Barbados in Hong Kong. He is a director of certain substantial shareholders of the Company within the meaning of Part XV of the Securities and Futures Ordinance ("SFO"). He also holds directorships in certain companies controlled by certain substantial shareholders of the Company. He holds a Bachelor of Science degree in Civil Engineering, a Master of Science degree in Structural Engineering and an honorary degree, Doctor of Laws, honoris causa (LL.D.). Mr. Victor Li is a son of Mr. Li Ka-shing, a substantial shareholder of the Company within the meaning of Part XV of the SFO, and a nephew of Mr. Kam Hing Lam, the Group Managing Director of the Company.

### **KAM Hing Lam**

aged 63, has been the Group Managing Director of the Company since its incorporation in May 1996. He has also been the Deputy Managing Director of Cheung Kong (Holdings) Limited since February 1993. He is also the President and Chief Executive Officer of CK Life Sciences Int'l., (Holdings) Inc., an Executive Director of Hutchison Whampoa Limited and Hongkong Electric Holdings Limited, and a Non-executive Director of Spark Infrastructure Group. All the companies mentioned above are listed companies. Mr. Kam is also a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO. He also holds directorships in certain companies controlled by certain substantial shareholders of the Company. Mr. Kam is a member of the 11th Beijing Committee of the Chinese People's Political Consultative Conference of the People's Republic of China. He holds a Bachelor of Science degree in Engineering and a Master's degree in Business Administration. Mr. Kam is an uncle of Mr. Li Tzar Kuoi, Victor, the Chairman of the Company.

### **IP Tak Chuen, Edmond**

aged 57, has been an Executive Director of the Company since its incorporation in May 1996 and Deputy Chairman of the Company since February 2003. He is also Deputy Managing Director of Cheung Kong (Holdings) Limited. In addition, he is the Senior Vice President and Chief Investment Officer of CK Life Sciences Int'l., (Holdings) Inc., a Non-executive Director of TOM Group Limited, ARA Asset Management Limited, AVIC International Holding (HK) Limited, Excel Technology International Holdings Limited, Ruinian International Limited and Shougang Concord International Enterprises Company Limited. All the companies mentioned above are listed companies. Mr. Ip is also a Director of ARA Asset Management (Fortune) Limited (formerly known as ARA Asset Management (Singapore) Limited), which manages Fortune Real Estate Investment Trust, a real estate investment trust listed on the Singapore Exchange Securities Trading Limited ("SGX-ST"), and of ARA Trust Management (Suntec) Limited, which manages Suntec Real Estate Investment Trust, a real estate investment trust listed on SGX-ST. Mr. Ip was previously a Non-executive Director of The Ming An (Holdings) Company Limited (whose shares were withdrawn from listing on 2nd November, 2009). He is also a director of a substantial shareholder of the Company within the meaning of Part XV of the SFO. He also holds directorships in certain companies controlled by certain substantial shareholders of the Company. He holds a Bachelor of Arts degree in Economics and a Master of Science degree in Business Administration.

### **FOK Kin Ning, Canning**

aged 58, has been an Executive Director and Deputy Chairman of the Company since March 1997. He is currently the Group Managing Director of Hutchison Whampoa Limited and a Non-executive Director of Cheung Kong (Holdings) Limited. In addition, Mr. Fok is the Chairman of Hutchison Harbour Ring Limited, Hutchison Telecommunications International Limited, Hutchison Telecommunications Hong Kong Holdings Limited, Hutchison Telecommunications (Australia) Limited and Hongkong Electric Holdings Limited, and Co-Chairman of Husky Energy Inc. He was previously the Chairman of Partner Communications Company Ltd. All the companies mentioned above are listed companies. Mr. Fok is also a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO. He also holds directorships in certain companies controlled by certain substantial shareholders of the Company. He holds a Bachelor of Arts degree and a Diploma in Financial Management, and is a member of the Australian Institute of Chartered Accountants.

## BOARD AND SENIOR MANAGEMENT

### DIRECTORS' BIOGRAPHICAL INFORMATION (CONT'D)

#### **Andrew John HUNTER**

aged 51, has been an Executive Director and Chief Operating Officer of the Company since December 2006. Mr. Hunter is currently the Chief Financial Officer of Cheung Kong (Holdings) Limited, which is a substantial shareholder of the Company within the meaning of Part XV of the SFO. Mr. Hunter is also an Executive Director of Hongkong Electric Holdings Limited and a Non-executive Director of Spark Infrastructure Group. All the companies mentioned above are listed companies. He also holds directorships in certain companies controlled by certain substantial shareholders of the Company. Prior to the appointment to the board of Hongkong Electric Holdings Limited in 1999, Mr. Hunter was the Finance Director of the Hutchison Property Group. He holds a Master of Arts degree and a Master's degree in Business Administration. He is a member of the Institute of Chartered Accountants of Scotland and of the Hong Kong Institute of Certified Public Accountants. He has over 27 years of experience in accounting and financial management.

#### **CHOW WOO Mo Fong, Susan**

aged 56, has been an Executive Director of the Company since March 1997 and an Alternate Director to Mr. Fok Kin Ning, Canning, Deputy Chairman of the Company, and Mr. Frank John Sixt, an Executive Director of the Company, since May 2006. She is the Deputy Group Managing Director of Hutchison Whampoa Limited. She is also an Executive Director of Hutchison Harbour Ring Limited and Hongkong Electric Holdings Limited, a Non-executive Director of Hutchison Telecommunications International Limited, Hutchison Telecommunications Hong Kong Holdings Limited and TOM Group Limited, and a Director of Hutchison Telecommunications (Australia) Limited. She was previously a Director of Partner Communications Company Ltd. All the companies mentioned above are listed companies. She is also a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO. She also holds directorships in certain companies controlled by certain substantial shareholders of the Company. She is a solicitor and holds a Bachelor's degree in Business Administration.

#### **Frank John SIXT**

aged 58, has been an Executive Director of the Company since its incorporation in May 1996. He is a Non-executive Director of Cheung Kong (Holdings) Limited and the Group Finance Director of Hutchison Whampoa Limited. He is also the Non-executive Chairman of TOM Group Limited, an Executive Director of Hongkong Electric Holdings Limited, a Non-executive Director of Hutchison Telecommunications International Limited and Hutchison Telecommunications Hong Kong Holdings Limited and a Director of Hutchison Telecommunications (Australia) Limited and Husky Energy Inc. He was previously a Director of Partner Communications Company Ltd. All the companies mentioned above are listed companies. Mr. Sixt is also a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO. He also holds directorships in certain companies controlled by certain substantial shareholders of the Company. He holds a Master's degree in Arts and a Bachelor's degree in Civil Law, and is a member of the Bar and of the Law Society of the Provinces of Quebec and Ontario, Canada.



### **TSO Kai Sum**

aged 78, has been an Executive Director of the Company since March 1997. He is also the Group Managing Director of Hongkong Electric Holdings Limited, a listed company. He also holds directorships in certain companies controlled by a substantial shareholder of the Company within the meaning of Part XV of the SFO. Mr. Tso initially worked with the Hongkong Electric Group from 1966 to 1981, holding the positions of Chief Project Engineer of The Hongkong Electric Company, Limited and Executive Director of Associated Technical Services Limited. In 1981, he joined International City Holdings Limited as an Executive Director. In 1987, he joined the Hutchison Whampoa Group as the Group Managing Director of Hutchison Whampoa Properties. In 1997, he re-joined the Hongkong Electric Group as Group Managing Director. Mr. Tso holds a Bachelor of Science degree in Civil Engineering and is also a Chartered Engineer. He is a member of the Institute of Civil Engineers and the Institute of Structural Engineers in the United Kingdom.

### **CHEONG Ying Chew, Henry**

aged 62, has been an Independent Non-executive Director of the Company since its incorporation in May 1996. He has been a member of the Audit Committee of the Company since December 1998 and acted as the Chairman of the Audit Committee from December 1998 to December 2006. Mr. Cheong is also a member of the Remuneration Committee of the Company. He is also an Independent Non-executive Director of Cheung Kong (Holdings) Limited, Hutchison Telecommunications Hong Kong Holdings Limited, TOM Group Limited, CNNC International Limited, Excel Technology International Holdings Limited, New World Department Store China Limited and SPG Land (Holdings) Limited. Mr. Cheong is an Executive Director and Deputy Chairman of Worldsec Limited, and was previously an Independent Non-executive Director of FPP Japan Fund Inc. All the companies mentioned above are listed companies. He is also a director of a substantial shareholder of the Company within the meaning of Part XV of the SFO. He also holds directorship in a company controlled by a substantial shareholder of the Company. Mr. Cheong is a member of the Securities and Futures Appeals Tribunal, a member of the Advisory Committee of the Securities and Futures Commission and a member of the Disciplinary Panel (Panel A) of the Hong Kong Institute of Certified Public Accountants. He holds a Bachelor of Science degree in Mathematics and a Master of Science degree in Operational Research and Management.

### **KWOK Eva Lee**

aged 67, has been an Independent Non-executive Director of the Company since September 2004. She is also an Independent Non-executive Director of CK Life Sciences Int'l., (Holdings) Inc. and a Director of Li Ka Shing (Canada) Foundation ("LKS Canada Foundation"). She currently serves as Chair and Chief Executive Officer of Amara International Investment Corporation ("Amara"). Mrs. Kwok also acts as an Independent Director for Husky Energy Inc. Mrs. Kwok currently sits on the Compensation Committee and Corporate Governance Committee of Husky Energy Inc., and the Audit Committee and the Remuneration Committee of CK Life Sciences Int'l., (Holdings) Inc. and the Audit Committee of the Company. Except for LKS Canada Foundation and Amara, all the companies mentioned above are listed companies. In addition, she was an Independent Director for Bank of Montreal, a listed company, and previously sat on the Audit Committee and Pension Fund Society of the Bank of Montreal, the Nominating and Governance Committee of Shoppers Drug Mart Corporation, the Independent Committee of Directors and Human Resources Committee of Telesystems International Wireless (TIW) Inc., the Independent Committee of Directors and the Corporate Governance Committee of Fletcher Challenge Canada Ltd., the Audit and Corporate Governance Committees of Clarica Life Insurance Company and the Corporate Governance Committee of Air Canada.

## BOARD AND SENIOR MANAGEMENT

### DIRECTORS' BIOGRAPHICAL INFORMATION (CONT'D)

#### **SNG Sow-mei alias POON Sow Mei**

aged 68, has been an Independent Non-executive Director and a member of the Audit Committee of the Company since September 2004. She has been an Independent Director of ARA Asset Management (Fortune) Limited (formerly known as ARA Asset Management (Singapore) Limited), which manages Fortune Real Estate Investment Trust, a real estate investment trust listed on the Singapore Exchange Securities Trading Limited ("SGX-ST"), since 23rd June, 2003, an Independent Director of ARA Trust Management (Suntec) Limited, which manages Suntec Real Estate Investment Trust, a real estate investment trust listed on SGX-ST, since 28th October, 2004, an Independent Non-executive Director of ARA Asset Management (Prosperity) Limited, which manages Prosperity Real Estate Investment Trust, a real estate investment trust listed on The Stock Exchange of Hong Kong Limited, since 2nd October, 2005 and a director of INFA Systems Ltd. since 14th September, 2007. Mrs. Sng is also a member of the Audit Committee of ARA Asset Management (Fortune) Limited, ARA Trust Management (Suntec) Limited and ARA Asset Management (Prosperity) Limited. Since 2001, Mrs. Sng has been the Senior Consultant (International Business) of Singapore Technologies Electronics Ltd. Concurrently, she is an Advisor of InfoWave Pte Ltd. Prior to her appointment with Singapore Technologies Pte Ltd. where Mrs. Sng was the Director, Special Projects (North East Asia) in 2000 and a Consultant in 2001, Mrs. Sng was the Managing Director of CapitaLand Hong Kong Ltd. for investments in Hong Kong and the region including Japan and Taiwan. In Hong Kong from 1983 to 1997, Mrs. Sng was the Centre Director and then as Regional Director of the Singapore Economic Development Board and Trade Development Board respectively. Mrs. Sng was Singapore's Trade Commissioner in Hong Kong from 1990 to 1997. Mrs. Sng holds a Bachelor of Arts degree from the Nanyang University in Singapore and has wide experience in various fields of industrial investment, business development, strategic and financial management, especially in property investment and management. In 1996, Mrs. Sng was conferred the title of PPA(P) – Pingat Pentadbiran Awam (Perak), the Singapore Public Administration Medal (Silver) by the Republic of Singapore.

#### **Colin Stevens RUSSEL**

aged 69, has been an Independent Non-executive Director and a member of the Remuneration Committee of the Company since January 2005. He has been a member of the Audit Committee of the Company since January 2005 and the Chairman of the Audit Committee of the Company since January 2007. He is also an Independent Non-executive Director of CK Life Sciences Int'l., (Holdings) Inc. and ARA Asset Management Limited, and a Non-executive Director of Husky Energy Inc. All the companies mentioned above are listed companies. Mr. Russel is the founder and Managing Director of Emerging Markets Advisory Services Ltd., a company which provides advisory services to organisations on business strategy and planning, market development, competitive positioning and risk management. He is also Managing Director of EMAS (HK) Ltd. He was the Canadian Ambassador to Venezuela, Consul General for Canada in Hong Kong, Director for China of the Department of Foreign Affairs, Ottawa, Director for East Asia Trade in Ottawa, Senior Trade Commissioner for Canada in Hong Kong, Director for Japan Trade in Ottawa, and was in the Trade Commissioner Service for Canada in Spain, Hong Kong, Morocco, the Philippines, London and India. He was Project Manager for RCA Ltd in Liberia, Nigeria, Mexico and India and electronic equipment development engineer in Canada with RCA Ltd and in Britain with Associated Electrical Industries. Mr. Russel is a Professional Engineer and Qualified Commercial Mediator. He received his Master's degree in Business Administration and a degree in electronics engineering from McGill University, Canada.

### **LAN Hong Tsung, David**

aged 69, has been an Independent Non-executive Director and a member of the Audit Committee of the Company since February 2005. He is also an Independent Non-executive Director of Hutchison Telecommunications Hong Kong Holdings Limited, Hutchison Harbour Ring Limited and SJM Holdings Limited, all being listed companies, and of ARA Asset Management (Prosperity) Limited, which manages Prosperity Real Estate Investment Trust, a real estate investment trust listed on The Stock Exchange of Hong Kong Limited. He is currently the Chairman of David H T Lan Consultants Ltd. and holds directorship at Nanyang Commercial Bank Ltd. He is also a Senior Advisor of Mitsui & Co. (H.K.) Ltd. He also holds directorships in certain companies controlled by a substantial shareholder of the Company within the meaning of Part XV of the SFO. Mr. Lan was the Secretary for Home Affairs of the Hong Kong Special Administrative Region Government until his retirement in July 2000. He had served as civil servant in various capacities for 39 years. He was awarded the Gold Bauhinia Star Medal (GBS) on 1st July, 2000. In January 2003, he was appointed National Committee Member of the Chinese People's Political Consultative Conference of the People's Republic of China. Mr. Lan is a Chartered Secretary and a fellow member of The Hong Kong Institute of Chartered Secretaries and The Institute of Chartered Secretaries and Administrators. He received his Bachelor of Arts degree from the University of London and completed the Advanced Management Program (AMP) of the Harvard Business School, Boston. He was also awarded Fellow, Queen Elizabeth House (Oxford).

### **LEE Pui Ling, Angelina**

aged 61, acted as an Independent Non-executive Director of the Company from May 1996 to September 2004 and has been a Non-executive Director of the Company since September 2004. She is a practising solicitor, has a Bachelor of Laws degree and is a Fellow of the Institute of Chartered Accountants in England and Wales. She is active in public service and is a Non-executive Director of the Securities and Futures Commission, a Member of the Takeovers and Mergers Panel and Takeovers Appeal Committee, and a Non-executive Director of the Mandatory Provident Fund Management Board. She is also a Non-executive Director of TOM Group Limited and Henderson Land Development Company Limited and an Independent Non-executive Director of Great Eagle Holdings Limited. All the companies mentioned above are listed companies.

### **Barrie COOK**

aged 67, acted as an Executive Director of the Company from 2000 to September 2003 and has been a Non-executive Director of the Company since October 2003. He is the Honorary Chairman of the Hong Kong Construction Materials Association. Mr. Cook is a past Chairman of the East Asian Cement Forum, the Hong Kong Cement Association and the Waste Reduction Committee of the Hong Kong Special Administrative Region ("HKSAR") Government. He was previously a member of the Advisory Council on the Environment and the Council for Sustainable Development of the HKSAR Government, and was the Convenor of the Hong Kong Business Coalition on the Environment. Mr. Cook was very active in community affairs through his work with the Hong Kong General Chamber of Commerce. Mr. Cook holds a Bachelor of Science Degree in Civil Engineering, and he is a Member of the Institution of Civil Engineers of the United Kingdom and a Fellow of the Chartered Management Institute of the United Kingdom.



## BOARD AND SENIOR MANAGEMENT

### DIRECTORS' BIOGRAPHICAL INFORMATION (CONT'D)

#### **George Colin MAGNUS**

aged 74, acted as an Executive Director and Deputy Chairman of the Company from May 1996 to October 2005 and has been a Non-executive Director of the Company since November 2005. He is also a Non-executive Director of Cheung Kong (Holdings) Limited, Hutchison Whampoa Limited and Hongkong Electric Holdings Limited. All the companies mentioned above are listed companies. He is also a director of certain substantial shareholders of the Company within the meaning of Part XV of the SFO. He holds a Master's degree in Economics.

#### **MAN Ka Keung, Simon**

aged 52, has been an Alternate Director to Mr. Ip Tak Chuen, Edmond, Deputy Chairman of the Company, since February 2008. He joined the Cheung Kong Group in December 1987 and has been the Chief Manager of the Accounts Department of Cheung Kong (Holdings) Limited, which is a listed company and a substantial shareholder of the Company within the meaning of Part XV of the SFO, since January 1996. He also holds directorships in certain companies controlled by certain substantial shareholders of the Company. He is also Director, Corporate Strategy Unit of Cheung Kong (Holdings) Limited. He has over 29 years of experience in accounting, taxation, financing and auditing. He holds a Bachelor's degree in Economics and is an associate member of The Institute of Chartered Accountant in Australia.

#### **Eirene YEUNG**

aged 49, Alternate Director to Mr. Kam Hing Lam, the Group Managing Director of the Company, and the Company Secretary of the Company. She is also Director, Corporate Strategy Unit and Company Secretary of Cheung Kong (Holdings) Limited, a listed company and a substantial shareholder of the Company within the meaning of Part XV of the SFO, and the Company Secretary of CK Life Sciences Int'l., (Holdings) Inc., a listed company. Ms. Yeung is a Director of ARA Asset Management (Fortune) Limited (formerly known as ARA Asset Management (Singapore) Limited), which manages Fortune Real Estate Investment Trust, a real estate investment trust listed on the Singapore Exchange Securities Trading Limited. She also holds directorships in certain companies controlled by certain substantial shareholders of the Company. Ms. Yeung joined the Cheung Kong Group in August 1994. She has extensive experience in corporate and commercial legal work, listing, regulatory and origination compliance and company secretarial field. Ms. Yeung is a member of the Dual Filing Advisory Group of the Securities and Futures Commission, a member of the Board of Review (Inland Revenue Ordinance), a member of the Companies Ordinance Rewrite Advisory Group, a member of the Advisory Group on BBA-JD Programme of The Chinese University of Hong Kong and a member of the Public Affairs Forum, Home Affairs Bureau of the Hong Kong Special Administrative Region ("HKSAR"); and was a Part-time Member of the Central Policy Unit of the Government of HKSAR from 2005 to 2007. She is a solicitor of the High Court of HKSAR and of the Supreme Court of Judicature in England and Wales, and a fellow member of The Hong Kong Institute of Chartered Secretaries and The Institute of Chartered Secretaries and Administrators. She holds a Master of Science degree in Finance, a Master's degree in Business Administration and a Bachelor's degree in Laws.

## SENIOR MANAGEMENT'S BIOGRAPHICAL INFORMATION

### **CHAN Kee Ham, Ivan**

aged 47, Chief Planning and Investment Officer, has been with the Cheung Kong Group since September 1999. He has over 23 years of experience in investment, banking and finance. He holds a Bachelor's degree in Science, a Bachelor's degree in Chinese Law and a Master's degree in Business Administration.

### **CHAN Loi Shun, Dominic**

aged 47, Chief Financial Officer, joined Hutchison Whampoa Limited in January 1992 and has been with the Cheung Kong Group since May 1994. He is a fellow of the Hong Kong Institute of Certified Public Accountants and a fellow of the Chartered Association of Certified Accountants.

### **CHEN Tsien Hua, Joanna**

aged 47, Head of Business Development, joined Hutchison Whampoa Limited in August 1992, and has been with the Company since July 1996. She holds a Bachelor's degree in Social Sciences and a Master's degree in Business Administration.

### **Donald William JOHNSTON**

aged 67, Executive Director of Anderson Asia (Holdings) Limited, Green Island Cement (Holdings) Limited and Green Island International Limited, has been with the Cheung Kong Group since 1988. He holds a Master's degree in Business Administration and a Bachelor's degree in Civil Engineering and is a Chartered Professional Engineer. He is a member of the Institute of Engineers (Australia) and a fellow of the Institute of Quarrying.

### **LEUNG Ying Wah, Lambert**

aged 63, Chief Executive Officer of Cheung Kong Infrastructure Materials. He is a fellow of the Chartered Association of Certified Accountants, a fellow of the Hong Kong Institute of Certified Public Accountants, a fellow of the Institute of Quarrying (UK) and the past chairman of the Institute of Quarrying, Hong Kong Branch.

### **LUK Sai Hong, Victor**

aged 46, Group General Counsel, has been with the Cheung Kong Group since July 1998. He has over 19 years of experience in the legal field. He holds a Bachelor's degree in Social Science. He was admitted as solicitor of the Supreme Court in England in 1992 and was admitted as solicitor in Hong Kong in 1993. He is a solicitor of the High Court of the HKSAR and is a member of The Law Society of Hong Kong.

### **LUN Pak Lam**

aged 52, Head of China Infrastructure, joined Hutchison Whampoa Limited and Cheung Kong (Holdings) Limited in May 1993 and June 1994 respectively and has been with the Company since July 1996. He holds a Bachelor's and a Master's degree in Engineering and a Master of Finance degree in Investment Management.

## BOARD AND SENIOR MANAGEMENT

### SENIOR MANAGEMENT'S BIOGRAPHICAL INFORMATION (CONT'D)

#### **TONG BARNES Wai Che, Wendy**

aged 49, Chief Corporate Affairs Officer, joined the Cheung Kong Group in March 1999. She is also the Chief Corporate Affairs Officer of Cheung Kong (Holdings) Limited and CK Life Sciences Int'l., (Holdings) Inc. She has over 25 years of experience in public relations, marketing communications and corporate affairs. She holds a Bachelor's degree in Business Administration.

#### **TSANG Pak Chung, Eddy**

aged 52, Executive Director of Green Island Cement (Holdings) Limited, Green Island International Limited and Anderson Asia (Holdings) Limited, joined the Cheung Kong Group in January 2005. He is a member of each of the Institute of Chartered Accountants in Australia, the Hong Kong Institute of Certified Public Accountants and the Institute of Chartered Secretaries and Administrators. He holds a Master's degree in Commerce and a Bachelor's degree in Economics.

#### **YIP Cheung, Lawrence**

aged 46, Group Audit Manager, has been with the Cheung Kong Group since November 1997. He has over 20 years of experience in auditing. He holds a Master's degree in Business Administration. He is a fellow of the Hong Kong Institute of Certified Public Accountants, a fellow of the Chartered Association of Certified Accountants and an associate of the Institute of Chartered Accountants in England and Wales.



# REPORT OF THE DIRECTORS

The Directors are pleased to present shareholders with the annual report together with the audited financial statements of the Group for the year ended 31st December, 2009.

## PRINCIPAL ACTIVITIES

The Group's principal activities during the year are development, investment and operation of infrastructure businesses in Hong Kong, the Mainland, Australia, New Zealand, the United Kingdom, Canada and the Philippines.

## RESULTS AND DIVIDENDS

Results of the Group for the year ended 31st December, 2009 are set out in the consolidated income statement on page 52.

The Directors recommend the payment of a final dividend of HK\$0.88 per share which, together with the interim dividend of HK\$0.321 per share paid on 18th September, 2009, makes the total dividend of HK\$1.201 per share for the year.

## PROPERTY, PLANT AND EQUIPMENT AND LEASEHOLD LAND

Movements in the Group's property, plant and equipment and leasehold land during the year are set out in notes 17 and 19 to the consolidated financial statements on pages 84 to 86.

## RESERVES

Details of changes in the reserves of the Group are set out in the consolidated statement of changes in equity on page 55.

## GROUP FINANCIAL SUMMARY

Results, assets and liabilities of the Group for the last ten years are summarised on pages 2 and 3.

## PROPERTIES

Particulars of major properties held by the Group are set out in Appendix 3 on page 118.

## DIRECTORS

The Directors of the Company in office at the date of this report are listed on page 154 and their biographical information is set out on pages 28 to 34.

In accordance with the Company's Bye-laws, the Directors of the Company (including Non-executive Directors) shall be subject to retirement by rotation at each annual general meeting. Accordingly, Mr. Kam Hing Lam, Mr. Ip Tak Chuen, Edmond, Mr. Andrew John Hunter, Mrs. Chow Woo Mo Fong, Susan and Mr. Frank John Sixt will retire from office and, being eligible, offer themselves for re-election at the forthcoming annual general meeting.

Each of the Independent Non-executive Directors has made an annual confirmation of independence pursuant to Rule 3.13 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"). The Company is of the view that all Independent Non-executive Directors meet the independence guidelines set out in Rule 3.13 of the Listing Rules and are independent in accordance with the terms of the guidelines.

## REPORT OF THE DIRECTORS

### DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31st December, 2009, the interests or short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (“SFO”)) which were notified to the Company and The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company under Section 352 of the SFO, or which were required, pursuant to the Model Code for Securities Transactions by Directors adopted by the Company (the “Model Code”), to be notified to the Company and the Stock Exchange, were as follows:

#### (1) Long Positions in Shares

Name of Company	Name of Director	Capacity	Number of Ordinary Shares				Total	Approximate % of Shareholding
			Personal Interests	Family Interests	Corporate Interests	Other Interests		
Company	Li Tzar Kuoi, Victor	Beneficiary of trusts	–	–	–	1,912,109,945 (Note 1)	1,912,109,945	84.82%
	Kam Hing Lam	Beneficial owner	100,000	–	–	–	100,000	0.004%
Hutchison Whampoa Limited	Li Tzar Kuoi, Victor	Interest of controlled corporations & beneficiary of trusts	–	–	1,086,770 (Note 3)	2,141,698,773 (Note 2)	2,142,785,543	50.26%
	Kam Hing Lam	Beneficial owner & interest of child or spouse	60,000	40,000	–	–	100,000	0.002%
	Fok Kin Ning, Canning	Interest of controlled corporation	–	–	4,810,875 (Note 5)	–	4,810,875	0.11%
	Chow Woo Mo Fong, Susan	Beneficial owner	150,000	–	–	–	150,000	0.003%
	Frank John Sixt	Beneficial owner	50,000	–	–	–	50,000	0.001%
	Lan Hong Tsung, David	Beneficial owner	20,000	–	–	–	20,000	0.0004%
	Lee Pui Ling, Angelina	Beneficial owner	38,500	–	–	–	38,500	0.0009%
	George Colin Magnus	Beneficial owner, interest of child or spouse & founder & beneficiary of a discretionary trust	40,000	9,900	–	950,100 (Note 6)	1,000,000	0.02%
Man Ka Keung, Simon	Beneficial owner & interest of child or spouse	2,770 (Note 7)	2,770 (Note 7)	–	–	2,770	0.00006%	

Name of Company	Name of Director	Capacity	Number of Ordinary Shares				Total	Approximate % of Shareholding
			Personal Interests	Family Interests	Corporate Interests	Other Interests		
Hongkong Electric Holdings Limited	Li Tzar Kuoi, Victor	Interest of child or spouse & beneficiary of trusts	–	151,000	–	829,599,612 (Note 4)	829,750,612	38.87%
	Lee Pui Ling, Angelina	Beneficial owner	8,800	–	–	–	8,800	0.0004%
Hutchison Harbour Ring Limited	Fok Kin Ning, Canning	Interest of controlled corporation	–	–	5,000,000 (Note 5)	–	5,000,000	0.05%
Hutchison Telecommunications (Australia) Limited	Fok Kin Ning, Canning	Beneficial owner & interest of controlled corporation	4,100,000	–	1,000,000 (Note 5)	–	5,100,000	0.037%
	Frank John Sixt	Beneficial owner	1,000,000	–	–	–	1,000,000	0.007%
Hutchison Telecommunications International Limited	Li Tzar Kuoi, Victor	Interest of controlled corporations & beneficiary of trusts	–	–	2,519,250 (Note 3)	2,958,068,120 (Note 8)	2,960,587,370	61.49%
	Fok Kin Ning, Canning	Interest of controlled corporation	–	–	1,202,380 (Note 5)	–	1,202,380	0.025%
	Chow Woo Mo Fong, Susan	Beneficial owner	250,000	–	–	–	250,000	0.005%
	George Colin Magnus	Beneficial owner & interest of child or spouse	13,201	132	–	–	13,333	0.0003%
Hutchison Telecommunications Hong Kong Holdings Limited	Li Tzar Kuoi, Victor	Interest of controlled corporations & beneficiary of trusts	–	–	2,519,250 (Note 3)	3,066,238,120 (Note 9)	3,068,757,370	63.74%
	Fok Kin Ning, Canning	Interest of controlled corporation	–	–	1,202,380 (Note 5)	–	1,202,380	0.025%
	Chow Woo Mo Fong, Susan	Beneficial owner	250,000	–	–	–	250,000	0.005%
	George Colin Magnus	Beneficial owner & interest of child or spouse	13,201	132	–	–	13,333	0.0003%



## REPORT OF THE DIRECTORS

### DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES (CONT'D)

#### (2) Long Positions in Underlying Shares

Name of Company	Name of Director	Capacity	Number of Underlying Shares				Total
			Personal Interests	Family Interests	Corporate Interests	Other Interests	
Hutchison Telecommunications International Limited	Frank John Sixt	Beneficial owner	255,000 (Note 10)	–	–	–	255,000
Hutchison Telecommunications Hong Kong Holdings Limited	Frank John Sixt	Beneficial owner	255,000 (Note 10)	–	–	–	255,000

#### (3) Long Positions in Debentures

Name of Company	Name of Director	Capacity	Amount of Debentures				Total
			Personal Interests	Family Interests	Corporate Interests	Other Interests	
Hutchison Whampoa International (03/13) Limited	Li Tzar Kuoi, Victor	Interest of controlled corporation	–	–	US\$10,208,000 6.5% Notes due 2013 (Note 3)	–	US\$10,208,000 6.5% Notes due 2013
	Fok Kin Ning, Canning	Interest of controlled corporation	–	–	US\$1,216,000 6.5% Notes due 2013 (Note 5)	–	US\$1,216,000 6.5% Notes due 2013
	Man Ka Keung, Simon	Beneficial owner & interest of child or spouse	US\$100,000 6.5% Notes due 2013 (Note 7)	US\$100,000 6.5% Notes due 2013 (Note 7)	–	–	US\$100,000 6.5% Notes due 2013
Hutchison Whampoa International (03/33) Limited	Man Ka Keung, Simon	Beneficial owner & interest of child or spouse	US\$200,000 6.25% Notes due 2014 (Note 7)	US\$200,000 6.25% Notes due 2014 (Note 7)	–	–	US\$200,000 6.25% Notes due 2014
Hutchison Whampoa Finance (CI) Limited	Man Ka Keung, Simon	Beneficial owner & interest of child or spouse	US\$100,000 7.45% Notes due 2017 (Note 7)	US\$100,000 7.45% Notes due 2017 (Note 7)	–	–	US\$100,000 7.45% Notes due 2017

Name of Company	Name of Director	Capacity	Amount of Debentures				Total
			Personal Interests	Family Interests	Corporate Interests	Other Interests	
Hutchison Whampoa International (09) Limited	Li Tzar Kuoi, Victor	Interest of controlled corporation	–	–	US\$45,792,000 7.625% Notes due 2019 (Note 3)	–	US\$45,792,000 7.625% Notes due 2019
	Fok Kin Ning, Canning	Interest of controlled corporation	–	–	US\$4,000,000 7.625% Notes due 2019 (Note 5)	–	US\$4,000,000 7.625% Notes due 2019
Hutchison Whampoa International (09/19) Limited	Fok Kin Ning, Canning	Interest of controlled corporation	–	–	US\$4,000,000 5.75% Notes due 2019 (Note 5)	–	US\$4,000,000 5.75% Notes due 2019

Notes:

- The 1,912,109,945 shares in the Company comprise 1,906,681,945 shares held by a subsidiary of Hutchison Whampoa Limited (“HWL”) and 5,428,000 shares held by Li Ka-Shing Unity Trustee Company Limited (“TUT1”) as trustee of The Li Ka-Shing Unity Trust (“UT1”).

The discretionary beneficiaries of each of The Li Ka-Shing Unity Discretionary Trust (“DT1”) and another discretionary trust (“DT2”) are, inter alia, Mr. Li Tzar Kuoi, Victor, his wife and children, and Mr. Li Tzar Kai, Richard. Each of Li Ka-Shing Unity Trustee Corporation Limited (“TDT1”, which is the trustee of DT1) and Li Ka-Shing Unity Trustcorp Limited (“TDT2”, which is the trustee of DT2) holds units in UT1 but is not entitled to any interest or share in any particular property comprising the trust assets of the said unit trust. TUT1 as trustee of UT1 and its related companies in which TUT1 as trustee of UT1 is entitled to exercise or control the exercise of one-third or more of the voting power at their general meetings (“TUT1 related companies”) hold more than one-third of the issued share capital of Cheung Kong (Holdings) Limited (“CKH”). Certain subsidiaries of CKH in turn together hold more than one-third of the issued share capital of HWL.

The entire issued share capital of TUT1 and of the trustees of DT1 and DT2 are owned by Li Ka-Shing Unity Holdings Limited (“Unity Holdco”). Each of Mr. Li Ka-shing, Mr. Li Tzar Kuoi, Victor and Mr. Li Tzar Kai, Richard is interested in one-third of the entire issued share capital of Unity Holdco. TUT1 is only interested in the shares of CKH by reason only of its obligation and power to hold interests in those shares in its ordinary course of business as trustee and, when performing its functions as trustee, exercises its power to hold interests in the shares of CKH independently without any reference to Unity Holdco or any of Mr. Li Ka-shing, Mr. Li Tzar Kuoi, Victor and Mr. Li Tzar Kai, Richard as a holder of the shares of Unity Holdco as aforesaid.

By virtue of the above and as a discretionary beneficiary of each of DT1 and DT2 and as a director of CKH, Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to the shares of CKH held by TUT1 as trustee of UT1 and TUT1 related companies, the shares of HWL held by the subsidiaries of CKH and the shares of the Company held by each of the subsidiary of HWL and TUT1 as trustee of UT1 under the SFO as a Director of the Company. Although Mr. Li Tzar Kai, Richard is interested in one-third of the entire issued share capital of Unity Holdco and is a discretionary beneficiary of each of DT1 and DT2, he is not a director of CKH and has no duty of disclosure in relation to the shares of CKH held by TUT1 as trustee of UT1 and TUT1 related companies under the SFO.

## REPORT OF THE DIRECTORS

### DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES (CONT'D)

Notes (Cont'd):

2. The 2,141,698,773 shares in HWL comprise:
  - (a) 2,130,202,773 shares held by certain subsidiaries of CKH. By virtue of the interests in shares of CKH in relation to which Mr. Li Tzar Kuoi, Victor has a duty of disclosure under the SFO in the issued share capital of CKH as described in Note 1 above and as a Director of the Company, Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to the said shares of HWL under the SFO; and
  - (b) 11,496,000 shares held by Li Ka-Shing Castle Trustee Company Limited ("TUT3") as trustee of The Li Ka-Shing Castle Trust ("UT3"). The discretionary beneficiaries of each of the two discretionary trusts ("DT3" and "DT4") are, inter alia, Mr. Li Tzar Kuoi, Victor, his wife and children, and Mr. Li Tzar Kai, Richard. Each of the trustees of DT3 and DT4 holds units in UT3 but is not entitled to any interest or share in any particular property comprising the trust assets of the said unit trust.

The entire issued share capital of TUT3 and the trustees of DT3 and DT4 are owned by Li Ka-Shing Castle Holdings Limited ("Castle Holdco"). Each of Mr. Li Ka-shing, Mr. Li Tzar Kuoi, Victor and Mr. Li Tzar Kai, Richard is interested in one-third of the entire issued share capital of Castle Holdco. TUT3 is only interested in the shares of HWL by reason only of its obligation and power to hold interests in those shares in its ordinary course of business as trustee and, when performing its functions as trustee, exercises its power to hold interests in the shares of HWL independently without any reference to Castle Holdco or any of Mr. Li Ka-shing, Mr. Li Tzar Kuoi, Victor and Mr. Li Tzar Kai, Richard as a holder of the shares of Castle Holdco as aforesaid.

By virtue of the above and as a discretionary beneficiary of each of DT3 and DT4 and as a director of HWL, Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to the said shares of HWL held by TUT3 as trustee of UT3 under the SFO as a Director of the Company. Although Mr. Li Tzar Kai, Richard is interested in one-third of the entire issued share capital of Castle Holdco and is a discretionary beneficiary of each of DT3 and DT4, he is not a Director of the Company and has no duty of disclosure in relation to the shares of HWL held by TUT3 as trustee of UT3 under the SFO.
3. Such interests are held by certain companies of which Mr. Li Tzar Kuoi, Victor is interested in the entire issued share capital.
4. By virtue of being a Director of the Company and his deemed interest in those shares of the Company as described in Note 1 above, Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to those shares of Hongkong Electric Holdings Limited held through the Company under the SFO.
5. These interests are held by a company which is equally owned by Mr. Fok Kin Ning, Canning and his wife.
6. Such interests are indirectly held by a trust of which Mr. George Colin Magnus is the settlor and a discretionary beneficiary.
7. Such interests are jointly held by Mr. Man Ka Keung, Simon and his wife.
8. Such shares of Hutchison Telecommunications International Limited ("HTIL") comprise:
  - (a) 2,957,914,840 ordinary shares of which 52,092,587 ordinary shares and 2,905,822,253 ordinary shares are held by certain wholly-owned subsidiaries of CKH and HWL respectively. By virtue of the interests in the shares of CKH and HWL in relation to which Mr. Li Tzar Kuoi, Victor has a duty of disclosure under the SFO in the issued share capital of CKH and HWL as described in Notes 1 and 2 above and as a Director of the Company, Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to the said shares of HTIL under the SFO; and
  - (b) 153,280 ordinary shares held by TUT3 as trustee of UT3. Mr. Li Tzar Kuoi, Victor as a Director of the Company, by virtue of being a discretionary beneficiary of each of DT3 and DT4 and his deemed interests in TUT3 as trustee of UT3 as described in Note 2(b) above, is taken to have a duty of disclosure in relation to the said shares of HTIL under the SFO.



9. Such shares of Hutchison Telecommunications Hong Kong Holdings Limited (“HTHKH”) comprise:
- (a) 3,066,084,840 ordinary shares of which 52,092,587 ordinary shares and 3,013,992,253 ordinary shares are held by certain wholly-owned subsidiaries of CKH and HWL respectively. By virtue of the interests in the shares of CKH and HWL in relation to which Mr. Li Tzar Kuoi, Victor has a duty of disclosure under the SFO in the issued share capital of CKH and HWL as described in Notes 1 and 2 above and as a Director of the Company, Mr. Li Tzar Kuoi, Victor is taken to have a duty of disclosure in relation to the said shares of HTHKH under the SFO; and
  - (b) 153,280 ordinary shares held by TUT3 as trustee of UT3. Mr. Li Tzar Kuoi, Victor as a Director of the Company, by virtue of being a discretionary beneficiary of each of DT3 and DT4 and his deemed interests in TUT3 as trustee of UT3 as described in Note 2(b) above, is taken to have a duty of disclosure in relation to the said shares of HTHKH under the SFO.
10. Such underlying shares are derived from the 17,000 American Depositary Shares (each representing 15 ordinary shares) in each of HTIL and HTHKH beneficially owned by Mr. Frank John Sixt.

Mr. Li Tzar Kuoi, Victor, by virtue of being a Director of the Company and his interests in the share capital of the Company as a discretionary beneficiary of certain discretionary trusts as described in Note 1 above, is deemed to be interested in those securities of subsidiaries and associated companies of the Company held through the Company and in those securities of the subsidiaries of HWL held through HWL under the SFO.

Save as disclosed above, none of the Directors or chief executives of the Company had, as at 31st December, 2009, any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which would have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company under Section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

No contracts of significance to which the Company or its subsidiary was a party and in which a Director of the Company had a material interest, whether directly or indirectly, during the year ended 31st December, 2009.

At no time during the year was the Company or subsidiary a party to any arrangements which enabled any Director of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or of any other body corporate.

None of the Directors of the Company has any service contract with the Company or any of its subsidiaries.

## REPORT OF THE DIRECTORS

### INTERESTS AND SHORT POSITIONS OF SHAREHOLDERS

So far as is known to any Director or chief executive of the Company, as at 31st December, 2009, shareholders (other than Directors or chief executives of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO were as follows:

#### Long Positions of Substantial Shareholders in the Shares of the Company

Name	Capacity	Number of Ordinary Shares	Total	Approximate % of Shareholding
Hutchison Infrastructure Holdings Limited	Beneficial owner	1,906,681,945 (Note i)	1,906,681,945	84.58%
Hutchison International Limited	Interest of controlled corporation	1,906,681,945 (Note ii)	1,906,681,945	84.58%
Hutchison Whampoa Limited	Interest of controlled corporations	1,906,681,945 (Note ii)	1,906,681,945	84.58%
Cheung Kong (Holdings) Limited	Interest of controlled corporations	1,906,681,945 (Note iii)	1,906,681,945	84.58%
Li Ka-Shing Unity Trustee Company Limited as trustee of The Li Ka-Shing Unity Trust	Trustee	1,912,109,945 (Note iv)	1,912,109,945	84.82%
Li Ka-Shing Unity Trustee Corporation Limited as trustee of The Li Ka-Shing Unity Discretionary Trust	Trustee & beneficiary of a trust	1,912,109,945 (Note v)	1,912,109,945	84.82%
Li Ka-Shing Unity Trustcorp Limited as trustee of another discretionary trust	Trustee & beneficiary of a trust	1,912,109,945 (Note v)	1,912,109,945	84.82%
Li Ka-shing	Founder of discretionary trusts	1,912,109,945 (Note v)	1,912,109,945	84.82%

Notes:

- i. 1,906,681,945 shares of the Company are held by Hutchison Infrastructure Holdings Limited, a subsidiary of HWL. Its interests are duplicated in the interests of HWL in the Company described in Note ii below.
- ii. HWL is deemed to be interested in the 1,906,681,945 shares of the Company referred to in Note i above as it holds more than one-third of the issued share capital of Hutchison International Limited, which holds more than one-third of the issued share capital of Hutchison Infrastructure Holdings Limited.
- iii. CKH is deemed to be interested in the 1,906,681,945 shares of the Company referred to in Note ii above as certain subsidiaries of CKH hold more than one-third of the issued share capital of HWL.
- iv. TUT1 as trustee of UT1 is deemed to be interested in those shares of the Company described in Note iii above as TUT1 as trustee of UT1 and TUT1 related companies hold more than one-third of the issued share capital of CKH and TUT1 as trustee of UT1 holds 5,428,000 shares of the Company.

- v. By virtue of the SFO, each of Mr. Li Ka-shing, being the settlor and may being regarded as a founder of each DT1 and DT2 for the purpose of the SFO, TDT1 as trustee of DT1 and TDT2 as trustee of DT2 is deemed to be interested in the same block of shares TUT1 as trustee of UT1 is deemed to be interested in as referred to in Note iv above as all issued and outstanding units in UT1 are held by TDT1 as trustee of DT1 and by TDT2 as trustee of DT2. More than one-third of the issued share capital of TUT1 and of the trustees of the said discretionary trusts are owned by Unity Holdco. Mr. Li Ka-shing owns one-third of the issued share capital of Unity Holdco.

Save as disclosed above, as at 31st December, 2009, the Company has not been notified by any persons (other than Directors or chief executives of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

## CONTINUING CONNECTED TRANSACTIONS

The following transactions of the Group constituted continuing connected transactions (“Continuing Connected Transactions”) under the Listing Rules during the financial year ended 31st December, 2009:

- (a) A sponsors/shareholders’ undertaking has been provided by each of CKH and HWL in relation to the loan facilities for the Zhuhai Power Plant. Pursuant to the sponsors/shareholders’ undertaking, each of CKH and HWL shall be severally liable for 50 per cent of certain obligations of the foreign party to the PRC project company undertaking the Zhuhai Power Plant (the “Zhuhai Foreign Party”). The Zhuhai Foreign Party, which is an indirect wholly-owned subsidiary of the Company before the disposal to Hongkong Electric Holdings Limited (“HK Electric”) which was completed on 2nd April, 2009, has a 45 per cent interest in the PRC project company. Pursuant to a deed of counter-indemnity (“Counter-indemnity”) given by the Company in favour of CKH and HWL which constitutes a continuing connected transaction of the Company, the Company has agreed with each of CKH and HWL to meet all future funding obligations of each of them which may be required under such sponsors/shareholders’ undertaking and to counter-indemnify each of CKH and HWL in respect of any sum provided by each of them and generally in respect of each of their liabilities and obligations under such sponsors/shareholders’ undertaking.

The obligations and liabilities of the Company under the Counter-indemnity have been indemnified by HK Electric pursuant to another deed of counter-indemnity entered into between the parties on 2nd April, 2009 as a result of the disposal of an entity which holds the interest in the Zhuhai Power Plant by the Company to HK Electric.

- (b) On 18th November, 2008, the Company had entered into a tenancy agreement to renew the previous tenancy agreement with Turbo Top Limited (“Turbo Top”), which is a connected person of the Company by virtue of its being a wholly-owned subsidiary of HWL, a substantial shareholder of the Company, in respect of the lease of Office Unit 1202, 12th Floor, Cheung Kong Center, 2 Queen’s Road Central, Hong Kong with a lettable floor area of approximately 10,079 square feet as the principal business office of the Group in Hong Kong for a term of three years commencing from 1st September, 2008 to 31st August, 2011 at a monthly rental of HK\$806,320, exclusive of Government rates and other charges. The aggregate rent and service charges payable under the tenancy agreement are subject to the annual caps of HK\$4,000,000 for the period from 1st September, 2008 to 31st December, 2008, HK\$11,000,000 for the year ended 31st December, 2009, HK\$12,000,000 for the year ending 31st December, 2010, and HK\$8,000,000 for the period from 1st January, 2011 to 31st August, 2011 taking into account of the possible adjustment on the monthly service charges of HK\$85,671.50. During the year, HK\$10,703,898 has been paid/payable by the Company to Turbo Top pursuant to the aforesaid tenancy agreement.
- (c) On 3rd April, 2009, the Company had entered into a master agreement with HWL (the “Master Agreement”) pursuant to which the Company or its subsidiaries may acquire such bonds, notes, commercial paper or other similar debt instruments as are or to be issued by HWL or any of its subsidiaries (the “Connected Issuers”) (the “Connected Debt Securities”) in the secondary markets from independent third parties from time to time during the 12-month period commencing on 14th May, 2009, being the date of the 2009 annual general meeting of the Company at which the continuing connected transaction approval for the Master Agreement (“CCT Approval”) was granted. The Connected Issuers are connected persons of the Company by virtue of being either a substantial shareholder of the Company or an associate thereof.

## REPORT OF THE DIRECTORS

### CONTINUING CONNECTED TRANSACTIONS (CONT'D)

The consideration for the Connected Debt Securities will be on normal commercial terms to be determined with reference to market prices quoted on financial data providers. The cap applicable to the transactions contemplated under the Master Agreement shall be subject to (I) the aggregate gross purchase price of Connected Debt Securities of a particular issue to be acquired, after deducting any net sale proceeds of Connected Debt Securities sold, by the Group (“Net Connected Debt Securities Position”) during the period from the obtaining of the CCT Approval until the earlier of: (i) the conclusion of the next annual general meeting of the Company; and (ii) the date on which the authority set out in the CCT Approval is revoked or varied by an ordinary resolution of the shareholders in general meeting of the Company (“Relevant Period”) shall not exceed 20 per cent of the aggregate value of the subject issue and all outstanding Connected Debt Securities of the same issuer with the same maturity or shorter maturities; and (II) the Net Connected Debt Securities Position at any time during the Relevant Period shall not exceed: (a) HK\$2.2 billion or (b) 20 per cent of the aggregate net liquid assets of the Group, being the aggregate value of the cash, deposits and marketable securities (including for the avoidance of doubt any Connected Debt Securities held at the time all valued at their respective fair market values as at such date) held by the Group which is accounted for and consolidated in the accounts of the Company less the aggregate value of any such assets which are subject to pledges or other encumbrances, which is accounted for and consolidated in the accounts of the Company as at 31st December, 2008, or if different, 20 per cent of the Company’s “unaudited consolidated net liquid assets” as at the last day of the immediately preceding calendar quarter, being the reference date, whichever is the lower.

During the year, the Company or its subsidiaries acquired Connected Debt Securities at a total consideration of HK\$1,449,930,625 in the secondary markets pursuant to the Master Agreement.

On 12th August, 1996, the Stock Exchange granted conditional waivers to the Company from strict compliance with the disclosure and shareholders’ approval requirements under the Listing Rules in respect of the above transaction in paragraph (a) on, inter alia, a condition that brief details of the transaction shall be disclosed in the Company’s subsequent annual report for financial years in which the transaction is subsisting. An announcement (“Announcement I”) in respect of the above transaction in paragraph (b) was published on 18th November, 2008 in accordance with the Listing Rules. An announcement (“Announcement II”) and a circular in respect of the above transaction in paragraph (c) were published on 3rd April, 2009 and 7th April, 2009 respectively, and the approval of which had been obtained from the independent shareholders of the Company at the Company’s annual general meeting held on 14th May, 2009 in accordance with the Listing Rules.

The Continuing Connected Transactions have been reviewed by the Independent Non-executive Directors. The Independent Non-executive Directors have confirmed that for the year 2009 the Continuing Connected Transactions have been entered into (i) in the ordinary and usual course of business of the Company; (ii) either on normal commercial terms or on terms no less favourable to the Company than terms available to (or from) independent third parties; and (iii) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interest of the shareholders of the Company as a whole.



Pursuant to Rule 14A.38 of the Listing Rules, the Company has engaged the auditor of the Company to perform certain factual finding procedures in respect of the Continuing Connected Transactions of the Group in accordance with the Hong Kong Standard on Related Services 4400 “Engagements to Perform Agreed-Upon Procedures Regarding Financial Information” issued by the Hong Kong Institute of Certified Public Accountants. The auditor has reported their factual findings on these procedures to the Board of Directors and confirmed that for the year 2009 the Continuing Connected Transactions (i) have received the approval of the Board of Directors of the Company; and (ii) have been entered into in accordance with the relevant agreements governing the transactions; and the Continuing Connected Transactions in paragraphs (b) and (c) above have not exceeded the relevant caps as disclosed in the Announcement I and Announcement II respectively.

## MAJOR CUSTOMERS AND SUPPLIERS

During the year, 36.4 per cent of the Group’s sales were attributable to the Group’s five largest customers with the largest customer accounting for 17.1 per cent of the Group’s sales. The Group’s purchases attributable to the Group’s five largest suppliers were less than 30 per cent of the Group’s purchases.

For the year ended 31st December, 2009, Alliance Construction Materials Limited, of which the Company is interested in 50 per cent of the issued share capital and Mr. Li Tzar Kuoi, Victor, Director of the Company, is deemed to be interested in the shares by virtue of his approximately 84.82 per cent interest in the Company pursuant to Part XV of the SFO, and Mr. Ip Tak Chuen, Edmond, Director of the Company, acts as a Director, was one of the Group’s five largest customers. Save as disclosed above, none of the Directors, their associates or any shareholder (which to the knowledge of the Directors owns more than 5 per cent of the Company’s issued share capital) has any interest in the Group’s five largest customers.

## COMPETING BUSINESS INTERESTS OF DIRECTORS

During the year, the interests of Directors in the businesses which compete or are likely to compete, either directly or indirectly, with the businesses of the Group (the “Competing Business”) as required to be disclosed pursuant to the Listing Rules were as follows:

### (a) Core Business Activities of the Group

- (1) Development, investment and operation of energy infrastructure;
- (2) Development, investment and operation of transportation infrastructure;
- (3) Development, investment and operation of water infrastructure;
- (4) Development, investment and operation and commercialisation of infrastructure related business;
- (5) Investment holding and project management;
- (6) Securities investment; and
- (7) Information technology, e-commerce and new technology.

## REPORT OF THE DIRECTORS

### COMPETING BUSINESS INTERESTS OF DIRECTORS (CONT'D)

#### (b) Interests in Competing Business

Name of Director	Name of Company	Nature of Interest	Competing Business (Note)
Li Tzar Kuoi, Victor	Cheung Kong (Holdings) Limited	Managing Director and Deputy Chairman	(5), (6) & (7)
	Hutchison Whampoa Limited	Deputy Chairman	(1), (5), (6) & (7)
	Hongkong Electric Holdings Limited	Executive Director	(1), (5), (6) & (7)
	CK Life Sciences Int'l., (Holdings) Inc.	Chairman	(3), (6) & (7)
Kam Hing Lam	Cheung Kong (Holdings) Limited	Deputy Managing Director	(5), (6) & (7)
	Hutchison Whampoa Limited	Executive Director	(1), (5), (6) & (7)
	Hongkong Electric Holdings Limited	Executive Director	(1), (5), (6) & (7)
	CK Life Sciences Int'l., (Holdings) Inc.	President and Chief Executive Officer	(3), (6) & (7)
	Spark Infrastructure Group	Non-executive Director	(1) & (5)
Ip Tak Chuen, Edmond	Cheung Kong (Holdings) Limited	Deputy Managing Director	(5), (6) & (7)
	CK Life Sciences Int'l., (Holdings) Inc.	Senior Vice President and Chief Investment Officer	(3), (6) & (7)
	TOM Group Limited	Non-executive Director	(5), (6) & (7)
	AVIC International Holding (HK) Limited <i>(formerly known as CATIC International Holdings Limited)</i>	Non-executive Director	(1), (5) & (6)
	Excel Technology International Holdings Limited	Non-executive Director	(5), (6) & (7)
	Shougang Concord International Enterprises Company Limited	Non-executive Director	(5) & (6)
	The Ming An (Holdings) Company Limited <i>(whose shares were withdrawn from listing on 2nd November, 2009)</i>	Non-executive Director <i>(resigned on 27th November, 2009)</i>	(5) & (6)
	ARA Asset Management Limited	Non-executive Director	(5) & (6)
Fok Kin Ning, Canning	Cheung Kong (Holdings) Limited	Non-executive Director	(5), (6) & (7)
	Hutchison Whampoa Limited	Group Managing Director	(1), (5), (6) & (7)
	Hongkong Electric Holdings Limited	Chairman	(1), (5), (6) & (7)
	Hutchison Harbour Ring Limited	Chairman	(7)
	Hutchison Telecommunications International Limited	Chairman	(7)
	Hutchison Telecommunications Hong Kong Holdings Limited	Chairman	(7)
Andrew John Hunter	Hongkong Electric Holdings Limited	Executive Director	(1), (5), (6) & (7)
	Spark Infrastructure Group	Non-executive Director	(1) & (5)

Name of Director	Name of Company	Nature of Interest	Competing Business (Note)
Chow Woo Mo Fong, Susan	Hutchison Whampoa Limited	Deputy Group Managing Director	(1), (5), (6) & (7)
	Hongkong Electric Holdings Limited	Executive Director and Alternate Director	(1), (5), (6) & (7)
	TOM Group Limited	Non-executive Director	(5), (6) & (7)
	Hutchison Harbour Ring Limited	Executive Director	(7)
	Hutchison Telecommunications International Limited	Non-executive Director and Alternate Director	(7)
	Hutchison Telecommunications Hong Kong Holdings Limited	Non-executive Director	(7)
Frank John Sixt	Cheung Kong (Holdings) Limited	Non-executive Director	(5), (6) & (7)
	Hutchison Whampoa Limited	Group Finance Director	(1), (5), (6) & (7)
	Hongkong Electric Holdings Limited	Executive Director	(1), (5), (6) & (7)
	TOM Group Limited	Non-executive Chairman	(5), (6) & (7)
	Hutchison Telecommunications International Limited	Non-executive Director	(7)
	Hutchison Telecommunications Hong Kong Holdings Limited	Non-executive Director	(7)
Tso Kai Sum	Hongkong Electric Holdings Limited	Group Managing Director	(1), (5), (6) & (7)
Lee Pui Ling, Angelina	TOM Group Limited	Non-executive Director	(5), (6) & (7)
George Colin Magnus	Cheung Kong (Holdings) Limited	Non-executive Director	(5), (6) & (7)
	Hutchison Whampoa Limited	Non-executive Director	(1), (5), (6) & (7)
	Hongkong Electric Holdings Limited	Non-executive Director	(1), (5), (6) & (7)

Note: Such businesses may be made through subsidiaries, associated companies or by way of other forms of investments.

Save as disclosed above, none of the Directors is interested in any business apart from the Group's businesses which competes or is likely to compete, either directly or indirectly, with businesses of the Group.

## PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company's Bye-laws and there are no restrictions against such rights under the laws of Bermuda.

## PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year ended 31st December, 2009, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

## PUBLIC FLOAT

As announced by the Company on 8th January, 1997 and 17th February, 1997, the Stock Exchange granted a waiver from strict compliance with Rule 8.08 of the Listing Rules to the Company on 9th January, 1997 subject to approximately not less than 15.2 per cent of the issued share capital of the Company being held in public hands. Based on information available and within the knowledge of the Directors, the obligation has been complied with.

## REPORT OF THE DIRECTORS

### DONATIONS

Donations made by the Group during the year amounted to HK\$1,770,000.

### DISCLOSURE UNDER CHAPTER 13 OF THE LISTING RULES

The following information is disclosed in accordance with Rules 13.21 and 13.22 of Chapter 13 of the Listing Rules:

- (1) The Group has entered into a syndicated term loan facility agreement of A\$510 million with the Company acting as the guarantor, of which A\$300 million was drawn as at 31st December, 2009. The facility will mature in August 2012. Under the provision of the loan agreement, it is an event of default if HWL ceases to own (directly or indirectly) at least 30 per cent of the issued share capital of the Company. The obligation has been complied with.
- (2) As at 31st December, 2009, the Group's financial assistance to certain affiliated companies exceeded the assets ratio of 8 per cent. A combined balance sheet of the affiliated companies as at 31st December, 2009 is set out below:

HK\$ million	
Non-current assets	81,727
Current assets	8,059
Current liabilities	(10,968)
Non-current liabilities	(71,566)
Net assets	7,252
Share capital	2,468
Reserves	4,784
Capital and reserves	7,252

As at 31st December, 2009, the consolidated attributable interest of the Group in these affiliated companies amounted to HK\$9,386 million.

### AUDIT COMMITTEE

The Group's annual report for the year ended 31st December, 2009 has been reviewed by the audit committee of the Company ("Audit Committee"). Information on the work of Audit Committee and its composition are set out in the Code Provision C.3 of the Corporate Governance Report on pages 131 to 133.

### AUDITOR

The financial statements for the year have been audited by Messrs. Deloitte Touche Tohmatsu who retire and offer themselves for re-appointment.

On behalf of the Board

**Kam Hing Lam**

Group Managing Director

Hong Kong, 4th March, 2010



# INDEPENDENT AUDITOR'S REPORT



## INDEPENDENT AUDITOR'S REPORT

### TO THE MEMBERS OF CHEUNG KONG INFRASTRUCTURE HOLDINGS LIMITED

(Incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of Cheung Kong Infrastructure Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 52 to 117, which comprise the consolidated statement of financial position as at 31st December 2009, and the consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

#### Directors' responsibility for the consolidated financial statements

The directors of the Company are responsible for the preparation and the true and fair presentation of these consolidated financial statements in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining internal controls relevant to the preparation and the true and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and true and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Group as at 31st December 2009 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

**Deloitte Touche Tohmatsu**  
Certified Public Accountants  
Hong Kong

4th March, 2010

# CONSOLIDATED INCOME STATEMENT

for the year ended 31st December

HK\$ million	Notes	2009	2008
Group turnover	6	2,184	2,445
Share of turnover of jointly controlled entities	6	1,870	5,041
		4,054	7,486
<b>Group turnover</b>	6	2,184	2,445
Other income	7	385	840
Operating costs	8	(2,078)	(2,253)
Finance costs	9	(423)	(481)
Exchange gain / (loss)		337	(631)
Gain on disposal of a subsidiary	10	1,314	108
Impairment losses	11	–	(427)
Share of results of associates		3,398	3,864
Share of results of jointly controlled entities		455	978
<b>Profit before taxation</b>	12	5,572	4,443
Taxation	13	(2)	(13)
<b>Profit for the year</b>	14	5,570	4,430
<b>Attributable to:</b>			
Shareholders of the Company		5,568	4,423
Minority interests		2	7
		5,570	4,430
<b>Earnings per share</b>	15	HK\$2.47	HK\$1.96

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

for the year ended 31st December

HK\$ million	2009	2008
<b>Profit for the year</b>	<b>5,570</b>	<b>4,430</b>
<b>Other comprehensive income</b>		
Surplus on revaluation of properties upon transfer to investment properties	–	9
Gain / (Loss) from fair value changes of available-for-sale financial assets	<b>387</b>	(702)
(Loss) / Gain from fair value changes of derivatives designated as effective cash flow hedges	(37)	286
(Loss) / Gain from fair value changes of derivatives designated as effective net investment hedges	(740)	705
Actuarial losses of defined benefit retirement schemes	(4)	(36)
Exchange differences on translation of financial statements of foreign operations	<b>1,609</b>	(2,694)
Share of reserve movements of associates	<b>1,681</b>	(3,325)
Reserve released upon disposal of a subsidiary	(12)	(6)
Reserve released upon recognition of impairment losses against investments in securities	–	427
Income tax relating to components of other comprehensive income	(284)	720
Other comprehensive income for the year	<b>2,600</b>	(4,616)
<b>Total comprehensive income for the year</b>	<b>8,170</b>	<b>(186)</b>
<b>Attributable to:</b>		
Shareholders of the Company	<b>8,153</b>	(193)
Minority interests	<b>17</b>	7
	<b>8,170</b>	(186)

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31st December

HK\$ million	Notes	2009	2008
Property, plant and equipment	17	1,048	904
Investment properties	18	174	164
Leasehold land	19	272	281
Interests in associates	20	33,259	29,067
Interests in jointly controlled entities	21	603	3,361
Interests in infrastructure project investments	22	–	477
Investments in securities	23	4,459	2,597
Derivative financial instruments	24	–	624
Goodwill	25	158	143
Pledged bank deposit	26	–	1,113
Deferred tax assets	31	7	11
Other non-current assets	32(b)	1	–
<b>Total non-current assets</b>		<b>39,981</b>	<b>38,742</b>
Inventories	27	170	140
Interests in infrastructure project investments	22	–	152
Derivative financial instruments	24	414	304
Debtors and prepayments	28	478	1,303
Pledged bank deposit	26	1,430	–
Bank balances and deposits	26	9,306	4,368
<b>Total current assets</b>		<b>11,798</b>	<b>6,267</b>
Bank and other loans	29	1,809	1,628
Derivative financial instruments	24	29	1
Creditors and accruals	30	1,238	1,149
Taxation		96	109
<b>Total current liabilities</b>		<b>3,172</b>	<b>2,887</b>
<b>Net current assets</b>		<b>8,626</b>	<b>3,380</b>
<b>Total assets less current liabilities</b>		<b>48,607</b>	<b>42,122</b>
Bank and other loans	29	6,062	5,115
Derivative financial instruments	24	–	50
Deferred tax liabilities	31	224	201
Other non-current liabilities	32(b) and (c)	34	26
<b>Total non-current liabilities</b>		<b>6,320</b>	<b>5,392</b>
<b>Net assets</b>		<b>42,287</b>	<b>36,730</b>
Representing:			
Share capital	33	2,254	2,254
Reserves		39,961	34,421
<b>Equity attributable to shareholders of the Company</b>		<b>42,215</b>	<b>36,675</b>
Minority interests		72	55
<b>Total equity</b>		<b>42,287</b>	<b>36,730</b>

LI TZAR KUOI, VICTOR  
Director

IP TAK CHUEN, EDMOND  
Director

4th March, 2010



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31st December

HK\$ million	Attributable to shareholders of the Company										Total
	Share capital	Share premium	Contributed surplus	Property revaluation reserve	Investment revaluation reserve	Hedging reserve	Exchange translation reserve	Retained profits	Sub-total	Minority interests	
At 1st January, 2008	2,254	3,836	6,062	59	144	191	1,596	25,267	39,409	48	39,457
Profit for the year	-	-	-	-	-	-	-	4,423	4,423	7	4,430
Surplus on revaluation of properties upon transfer to investment properties	-	-	-	9	-	-	-	-	9	-	9
Loss from fair value changes of available-for-sale financial assets	-	-	-	-	(702)	-	-	-	(702)	-	(702)
Gain from fair value changes of derivatives designated as effective cash flow hedges	-	-	-	-	-	286	-	-	286	-	286
Gain from fair value changes of derivatives designated as effective net investment hedges	-	-	-	-	-	-	705	-	705	-	705
Actuarial losses of defined benefit retirement schemes	-	-	-	-	-	-	-	(36)	(36)	-	(36)
Exchange differences on translation of financial statements of foreign operations	-	-	-	-	-	-	(2,694)	-	(2,694)	-	(2,694)
Share of reserve movements of associates	-	-	-	-	-	(1,313)	(491)	(1,521)	(3,325)	-	(3,325)
Reserves released upon disposal of a subsidiary	-	-	-	-	-	-	(6)	-	(6)	-	(6)
Reserve released upon recognition of impairment losses against available-for-sale financial assets	-	-	-	-	427	-	-	-	427	-	427
Income tax relating to components of other comprehensive income	-	-	-	-	87	409	-	224	720	-	720
Total comprehensive income for the year	-	-	-	9	(188)	(618)	(2,486)	3,090	(193)	7	(186)
Final dividend for the year 2007 paid	-	-	-	-	-	-	-	(1,871)	(1,871)	-	(1,871)
Interim dividend paid	-	-	-	-	-	-	-	(670)	(670)	-	(670)
At 31st December, 2008	2,254	3,836	6,062	68	(44)	(427)	(890)	25,816	36,675	55	36,730
Profit for the year	-	-	-	-	-	-	-	5,568	5,568	2	5,570
Gain from fair value changes of available-for-sale financial assets	-	-	-	-	387	-	-	-	387	-	387
Loss from fair value changes of derivatives designated as effective cash flow hedges	-	-	-	-	-	(37)	-	-	(37)	-	(37)
Loss from fair value changes of derivatives designated as effective net investment hedges	-	-	-	-	-	-	(740)	-	(740)	-	(740)
Actuarial losses of defined benefit retirement schemes	-	-	-	-	-	-	-	(4)	(4)	-	(4)
Exchange differences on translation of financial statements of foreign operations	-	-	-	-	-	-	1,594	-	1,594	15	1,609
Share of reserve movements of associates	-	-	-	-	-	634	452	595	1,681	-	1,681
Reserve released upon disposal of a subsidiary	-	-	-	-	-	-	(12)	-	(12)	-	(12)
Income tax relating to components of other comprehensive income	-	-	-	-	(33)	(200)	-	(51)	(284)	-	(284)
Total comprehensive income for the year	-	-	-	-	354	397	1,294	6,108	8,153	17	8,170
Final dividend for the year 2008 paid	-	-	-	-	-	-	-	(1,889)	(1,889)	-	(1,889)
Interim dividend paid	-	-	-	-	-	-	-	(724)	(724)	-	(724)
At 31st December, 2009	2,254	3,836	6,062	68	310	(30)	404	29,311	42,215	72	42,287

# CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 31st December

HK\$ million	Notes	2009	2008
<b>OPERATING ACTIVITIES</b>			
Cash from / (utilised in) operations	35(a)	1,626	(1,434)
Income taxes (paid) / recovered		(8)	3
<b>Net cash from / (utilised in) operating activities</b>		<b>1,618</b>	<b>(1,431)</b>
<b>INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment		(139)	(91)
Disposals of property, plant and equipment		1	1
Acquisitions of associates		(525)	(833)
Return of capital from an associate		150	125
Disposal of a subsidiary	35(b)	5,467	106
Disposals of interests in an associate		–	279
Advances to associates		(8)	(9)
Advances to jointly controlled entities		(15)	(47)
Repayment from a jointly controlled entity		4	–
Disposals of infrastructure project investments		–	112
Purchases of securities		(1,600)	(623)
Disposals of securities		386	6
Loan note repayments of stapled securities		23	98
Dividends received from associates		2,271	2,187
Interest received		237	415
<b>Net cash from investing activities</b>		<b>6,252</b>	<b>1,726</b>
<b>Net cash before financing activities</b>		<b>7,870</b>	<b>295</b>
<b>FINANCING ACTIVITIES</b>			
New bank and other loans		2,064	2,583
Repayments of bank and other loans		(1,972)	(2,589)
Bank deposit pledged		–	(1,113)
Finance costs paid		(411)	(484)
Dividends paid		(2,613)	(2,541)
<b>Net cash utilised in financing activities</b>		<b>(2,932)</b>	<b>(4,144)</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>4,938</b>	<b>(3,849)</b>
Cash and cash equivalents at 1st January		4,368	8,217
<b>Cash and cash equivalents at 31st December</b>	26	<b>9,306</b>	<b>4,368</b>

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 1. GENERAL

The Company is a limited liability company incorporated in Bermuda and its shares are listed on The Stock Exchange of Hong Kong Limited (“Hong Kong Stock Exchange”). The addresses of its registered office and principal place of business are disclosed in the section headed “Corporate Information” of the Group’s Annual Report. The Directors consider that the Company’s ultimate holding company is Hutchison Whampoa Limited, a company incorporated in Hong Kong with limited liability, the shares of which are listed on Hong Kong Stock Exchange.

The consolidated financial statements are presented in Hong Kong dollars, which is the same as the functional currency of the Company.

The Group’s principal activities are the development, investment and operation of infrastructure businesses in Hong Kong, Mainland China, Australia, the United Kingdom, Canada, New Zealand and the Philippines.

## 2. CHANGES IN ACCOUNTING POLICIES

In the current year, the Group has adopted a number of new and revised Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) that are effective to the Group for accounting periods beginning on or after 1st January, 2009. The adoption of those HKFRSs has no material impact on the Group’s results and financial position for the current or prior years, and does not result in any significant changes in the accounting policies of the Group. Nevertheless, certain changes in presentation and disclosures have been adopted by the Group in compliance with the following new and revised HKFRSs:

- (a) HKAS 1 (Revised) “Presentation of Financial Statements” – Certain terminology changes (including revised titles for the consolidated financial statements) and changes in presentation and disclosure are introduced without any impact on the Group’s results and financial position.
- (b) HKFRS 7 (Amendment) “Improving Disclosures about Financial Instruments” – Disclosures required in respect of fair value measurements and liquidity risk (note 5) are expanded without any impact on the Group’s results and financial position. The Group has elected not to provide comparative information for these expanded disclosures in the current year in accordance with the transitional reliefs offered in the amendment.
- (c) HKFRS 8 “Operating Segments” – A redesignation of certain reportable segments of the Group (note 14) is resulted without any impact on the Group’s results and financial position.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 2. CHANGES IN ACCOUNTING POLICIES (CONT'D)

The Group has not early adopted the following new and revised HKFRSs issued by HKICPA that are effective to the Group for the accounting periods beginning on or after 1st January, 2010. The Directors anticipate that the adoption of these HKFRSs will have no material impact on the results and financial position of the Group.

HKFRSs (Amendments)	Amendment to HKFRS 5 as part of Improvements to HKFRSs issued in 2008
HKFRSs (Amendments)	Improvements to HKFRSs issued in 2009
HKAS 24 (Revised)	Related Party Disclosures
HKAS 27 (Revised)	Consolidated and Separate Financial Statements
HKAS 32 (Amendment)	Classification of Rights Issues
HKAS 39 (Amendment)	Eligible Hedged Items
HKFRS 1 (Amendment)	Additional Exemptions for First-time Adopters
HKFRS 1 (Amendment)	Limited Exemption from Comparative HKFRS 7 Disclosures for First-time Adopters
HKFRS 2 (Amendment)	Group Cash-settled Share-based Payment Transactions
HKFRS 3 (Revised)	Business Combinations
HKFRS 9	Financial Instruments
HK (IFRIC) – Int 14 (Amendment)	Prepayments of a Minimum Funding Requirement
HK (IFRIC) – Int 17	Distributions of Non-cash Assets to Owners
HK (IFRIC) – Int 19	Extinguishing Financial Liabilities with Equity Instruments



### 3. PRINCIPAL ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with HKFRSs issued by HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on Hong Kong Stock Exchange and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain properties and financial instruments, which are measured at fair values, as explained in the principal accounting policies set out below.

#### (a) Basis of Consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to the year together with the Group's interests in associates and jointly controlled entities on the basis set out in (d) below.

The results of subsidiaries, associates and jointly controlled entities acquired or disposed of during the year are included in the consolidated income statement from the effective dates of acquisitions or up to the effective dates of disposals, as appropriate.

#### (b) Goodwill

Goodwill represents the excess of costs of acquisition over the net fair value of the Group's share of the identifiable assets, liabilities and contingent liabilities of the subsidiaries, associates and jointly controlled entities acquired. Goodwill is recognised as an asset less any identified impairment loss.

The Group has applied the relevant transitional provisions in HKFRS 3 "Business Combination". Goodwill recognised in reserves prior to 1st January, 2001 continues to be held in the reserves and are transferred to retained profits when the business to which the goodwill relates is disposed of or becomes impaired.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the business acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in subsequent periods.

On disposal of a subsidiary, associate, jointly controlled entity or relevant cash-generating unit, the attributable amount of goodwill is included in the determination of the gain or loss on disposal.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (c) Subsidiaries

A subsidiary is an entity that is controlled by the Company. Control is achieved where the Company has the power to govern the financial and operating policies of such entity so as to obtain benefits from its activities.

The acquisition of a subsidiary is accounted for using the purchase method. The cost of the acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the Group in exchange for control of the acquiree, plus any costs directly attributable to the business combination. The acquiree's identifiable assets, liabilities and contingent liabilities, where appropriate, are recognised at their fair values at the acquisition date.

#### (d) Associates and Jointly Controlled Entities

An associate is a company, other than a subsidiary or jointly controlled entity, in which the Group has a long-term equity interest and over which the Group is in a position to exercise significant influence over its management, including participation in the financial and operating policy decisions.

A joint venture is a contractual arrangement whereby the venturers undertake an economic activity which is subject to joint control and over which none of the participating parties has unilateral control. A jointly controlled entity is the joint venture which involves the establishment of a separate entity.

The results and assets and liabilities of associates/jointly controlled entities are incorporated in the Group's financial statements using the equity method of accounting. Under the equity method, investments in associates/jointly controlled entities are carried in the consolidated statement of financial position at cost as adjusted for post-acquisition changes in the Group's share of the net assets of the associates/jointly controlled entities, less impairment in the values of individual investments.

Losses of an associate/jointly controlled entity in excess of the Group's interest in that associate/jointly controlled entity (which includes any long-term interests that, in substance, form part of the Group's investment in the associate/jointly controlled entity) are not recognised.

### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (e) Property, Plant and Equipment

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Depreciation of property, plant and equipment is provided to write off their depreciable amounts over their estimated useful lives using the straight-line method, at the following rates per annum:

Buildings	1 <sup>1</sup> / <sub>4</sub> % to 3 <sup>1</sup> / <sub>3</sub> % or over the unexpired lease terms of the land, whichever is the higher
Mains, pipes, other plant and machinery	3 <sup>1</sup> / <sub>3</sub> % to 33 <sup>1</sup> / <sub>3</sub> %
Furniture, fixtures and others	5% to 33 <sup>1</sup> / <sub>3</sub> %

When an asset is disposed of or retired, any gain or loss, representing the difference between the carrying value and the sales proceeds, if any, is included in the consolidated income statement.

#### (f) Investment Property

Investment property, which is property held to earn rentals and/or for capital appreciation, is stated at its fair value at the end of the reporting period. Gains or losses arising from changes in the fair values of investment properties are recognised in the consolidated income statement for the period in which they arise.

#### (g) Leasehold Land

Leasehold land is classified as prepaid operating leases and is amortised and recognised in the consolidated income statement over the unexpired lease terms using the straight-line method.

#### (h) Inventories

Inventories are stated at the lower of cost, computed on a weighted-average or a first-in first-out basis as appropriate, and net realisable value. Cost includes cost of purchase and where applicable, cost of conversion and other costs that have been incurred in bringing the inventories to their present location and condition. Net realisable value is determined on the basis of anticipated sales proceeds less estimated costs to completion and selling expenses.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (i) Contract Work

When the outcome of a contract can be estimated reliably, revenue and costs associated with the contract are recognised as revenue and expenses respectively by reference to the stage of completion of the contract activity at the end of the reporting period, that is the proportion that contract costs incurred for work performed to date bears to the estimated total contract costs.

When the outcome of a contract cannot be estimated reliably, contract revenue is recognised only to the extent of contract costs incurred that will probably be recoverable.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

#### (j) Financial Instruments

##### *Interests in infrastructure project investments*

Investments in joint ventures are classified as infrastructure project investments, where the Group's return is predetermined in accordance with the provisions of the relevant agreements and the venturers' share of net assets are not in proportion to their capital contribution ratios but are as defined in the contracts and in respect of which the Group is not entitled to share the assets at the end of the investment periods.

The Group's interests in the infrastructure project investments, classified as loans and receivables in accordance with HKAS 39, are stated at amortised cost using effective interest method. The carrying amount of such interests is reduced to recognise any identified impairment losses of individual investments.

##### *Investments in securities*

The Group's investments in securities are classified as either available-for-sale financial assets, which are measured at fair value or at cost when the fair value cannot be measured reliably, or financial assets at fair value through profit or loss which are measured at fair value.

The Group designates the securities intended to be held for long term strategic purposes as available-for-sale financial assets. Gains and losses arising from changes in fair values of these assets are dealt with as movements in investment revaluation reserve, until the assets are disposed of or are determined to be impaired, at which time the cumulative gains or losses previously recognised in the reserve is included in the consolidated income statement for the period. When a significant or prolonged decline in the fair value of an available-for-sale financial asset has been identified, the cumulative loss that had been recognised directly in equity shall be removed from equity and recognised in the consolidated income statement even though the financial asset has not been disposed of. Impairment losses recognised in the consolidated income statement for equity or stapled securities classified as available-for-sale financial assets are not subsequently reversed in the consolidated income statement.



### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (j) Financial Instruments (Cont'd)

##### *Investments in securities (Cont'd)*

Securities which are managed and their performances are evaluated based on a fair value basis are designated as financial assets at fair value through profit or loss. The management considers that such designation is appropriate given that the basis of internal risk assessments and performance evaluations on these assets is different from other investments and assets of the Group. Gains and losses arising from changes in fair values of these assets are dealt with in the consolidated income statement. The relevant dividend or interest accrued on the financial assets are also recognised in the consolidated income statement.

##### *Derivative financial instruments and hedge accounting*

Derivative financial instruments are initially measured at fair values on the dates at which the contracts are entered into, and are remeasured to their fair values at subsequent reporting dates.

Changes in the fair values of derivative financial instruments that are designated as effective in hedging future cash flows are recognised directly in hedging reserve. Amount deferred in the equity are recycled in profit or loss in the periods when the hedged item is recognised in profit or loss. Any ineffective portion is recognised immediately in the consolidated income statement.

Changes in fair values of derivative financial instruments that are designated and qualify as net investment hedges are recognised directly in exchange translation reserve. Any ineffective portion is recognised immediately in the consolidated income statement.

Changes in the fair values of derivative financial instruments that do not qualify for hedge accounting are recognised in the consolidated income statement.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or the hedge no longer qualifies for hedge accounting. Any cumulative gain or loss deferred in equity at that time remains in equity and is recognised when the hedged risk associated with the hedged item is ultimately recognised in profit or loss. The cumulative gain or loss that was deferred in equity is recognised immediately in profit or loss when a forecast transaction is no longer expected to occur in relation to hedging of a forecast transaction.

##### *Debtors*

Debtors are classified as loans and receivables in accordance with HKAS 39, and are initially measured at fair value and subsequently measured at amortised cost using the effective interest method. Appropriate allowances for estimated irrecoverable amounts are recognised in the consolidated income statement when there is objective evidence that the assets are impaired.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (j) Financial Instruments (Cont'd)

##### *Cash and cash equivalents*

Cash and cash equivalents are classified as loans and receivables in accordance with HKAS 39, and comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

##### *Bank and other loans*

Interest-bearing bank and other loans are initially measured at fair values, and are subsequently measured at amortised cost, using the effective interest method.

##### *Creditors*

Creditors are initially measured at fair value and subsequently measured at amortised cost, using the effective interest method.

##### *Equity instruments*

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

##### *Financial guarantee contracts*

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument. A financial guarantee contract issued by the Group, which is not designated as a fair value through profit or loss, is recognised initially at its fair value less transaction costs directly attributable to the issue of the financial guarantee contract.

##### *Fair value*

Fair value of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices. Fair value of derivative financial instruments and certain available-for-sale financial assets not traded on active liquid markets are determined with reference to fair value estimated by independent professionals or the present value of the estimated future cash flows discounted at the effective interest rate.

### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (k) Revenue Recognition

##### *Sales of goods*

Revenue from sales of goods is recognised at the time when the goods are delivered or title to the goods passes to the customers. Revenue is measured at the fair value of the consideration received or receivable and is arrived at after deduction of any sales returns and discounts and taxes.

##### *Return from infrastructure project investments*

Return from infrastructure project investments is accrued on a time basis, by reference to the carrying amount and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the infrastructure project to that project's net carrying amount at initial recognition.

##### *Interest income*

Interest income from a financial asset excluding financial assets at fair value through profit or loss is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

##### *Income from investments in securities*

Dividend and interest income from investments in securities are recognised when the Group's right to receive payment is established.

##### *Contract revenue*

Income from contracts is recognised according to the stage of completion.

#### (l) Foreign Currencies

The individual financial statements of each group entity is prepared and presented in the currency of the primary economic environment in which the entity operates ("functional currency"). For the purpose of the consolidated financial statements, the result and financial position of each entity are presented in Hong Kong dollars, which is the functional currency of the Company and the presentation currency for the consolidated financial statements.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (I) Foreign Currencies (Cont'd)

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency ("foreign currencies") are recorded at the rates of exchange prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are included in the consolidated income statement for the year, except for exchange differences arising on a monetary item that forms part of the Group's net investment in a foreign operation, in which case, such exchange differences are recognised directly in equity. Exchange differences arising on the retranslation of non-monetary items carried at fair values are included in the consolidated income statement for the year except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in other comprehensive income and accumulated in equity.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into Hong Kong dollars using exchange rates prevailing at the end of the reporting period. Income and expense items are translated at the average exchange rates for the year, unless exchange rates fluctuated significantly during that year, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are classified as equity and transferred to the Group's exchange translation reserve. Such translation differences are recognised in the consolidated income statement in the year in which the foreign operation is disposed of.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the rate of exchange prevailing at the end of the reporting period. Exchange differences arising are recognised in the exchange translation reserve.



### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (m) Taxation

Hong Kong Profits Tax is provided for at the prevailing rate on the estimated assessable profits less available tax relief for losses brought forward of each individual company comprising the Group. Overseas tax is provided for at the applicable local rates on the estimated assessable profits less available tax losses of the individual company concerned.

Deferred tax is provided using balance sheet liability method, on all temporary differences arising between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit of the corresponding year. Deferred tax liabilities are generally recognised for all taxable temporary differences, and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, associates and joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of the reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the assets to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the year when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

#### (n) Operating Leases

Leases where substantially all the risks and rewards of ownership of assets remain with the lessors are accounted for as operating leases. Rentals payable under operating leases are recorded in the consolidated income statement on a straight-line basis over the respective lease terms.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (o) Finance Leases

Leases that transfer substantially all the risks and rewards of ownership of the leased assets to the lessees are accounted for as finance leases.

The amounts due from the lessees under finance lease contracts are recorded as finance lease debtors. The finance lease debtors comprise the gross investment in leases less unearned finance lease income allocated to future accounting periods. The unearned finance lease income is allocated to future accounting periods so as to reflect constant periodic rates of return on the Group's net investments outstanding in respect of the leases.

Assets held under finance leases are recognised as assets at their fair values or, if lower, at the present value of the minimum lease payment at the dates of inception. The corresponding liabilities to the lessor are shown within bank and other loans in the consolidated statement of financial position as obligations under finance leases. Finance costs are charged to the consolidated income statement over the terms of the relevant leases so as to produce a constant periodic rate of charge on the remaining balance of the obligations for each accounting period.

#### (p) Employee Retirement Benefits

The Group operates defined contribution and defined benefit retirement plans for its employees.

The costs of defined contribution plans are charged to the consolidated income statement as and when employees have rendered service entitling them to the contributions.

The cost of providing retirement benefits under the Group's defined benefit retirement plans is determined using the projected unit credit method, with actuarial valuations being carried out annually. Actuarial gains and losses of defined benefit retirement plans are recognised immediately in full in the period in which they occur, outside profit or loss, in equity. Past service cost is recognised immediately to the extent that the benefits are already vested, and otherwise is amortised on a straight-line basis over the average period until the amended benefits become vested. The amount recognised in the consolidated statement of financial position represents the present value of the defined benefit obligation as adjusted for unrecognised past service cost and as reduced by the fair value of plan assets. Any assets resulting from this calculation are limited to past service cost plus the present value of available refunds and reductions in future contributions to the plans.

### 3. PRINCIPAL ACCOUNTING POLICIES (CONT'D)

#### (q) Borrowing Costs

Borrowing costs are expensed in the consolidated income statement in the year in which they are incurred, except to the extent that they are capitalised as being directly attributable to the financing of certain infrastructure projects considered as qualified assets up to the commencement of revenue contribution or upon commencement of operation of the projects, whichever is the earlier.

### 4. KEY SOURCES OF ESTIMATION UNCERTAINTY

The key assumption concerning the future, and other key sources of estimation uncertainty at 31st December, 2009, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, is impairment of property, plant and equipment. Property, plant and equipment are tested for impairment if there is any indication that the carrying value of these assets may not be recoverable and the assets are subject to an impairment loss. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the relevant cash-generating unit and a suitable discount rate is used in order to calculate the present value. The carrying value of property, plant and equipment as at 31st December, 2009 is HK\$1,048 million (2008: HK\$904 million).

### 5. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's major financial instruments include interests in infrastructure project investments, investments in securities, derivative financial instruments, bank balances and deposits, bank and other loans, and debtors and creditors. Details of these financial instruments are disclosed in the respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### (a) Currency Risk

The Group is exposed to currency risk primarily arising from foreign investments and borrowings denominated in currencies other than the functional currency of individual subsidiaries, which accounted for 34 per cent of the Group's borrowings (2008: 37 per cent). The Group generally hedges those investments with the appropriate level of borrowings denominated in the local currencies of relevant countries. The Group also entered into currency swaps to hedge most foreign investments financed by internal resources. Given this, the management considers that the net exposure to currency risk is kept to an appropriate level. Details of the currency swaps entered into by the Group at the end of the reporting period are set out in note 24.

The Group is also exposed to currency risk arising from bank deposits denominated in foreign currencies, which accounted for 96 per cent of the Group's bank balances and deposits at the end of the reporting period (2008: 84 per cent). Those bank balances and deposits are mainly denominated in United States dollars, Australian dollars, Pounds sterling, Canadian dollars and New Zealand dollars. The management maintains the portfolio of bank deposits denominated in different currencies and the exposure to currency risk is kept to an appropriate level.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 5. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (a) Currency Risk (Cont'd)

##### *Sensitivity analysis*

The following table indicates the approximate change in the Group's profit for the year and other comprehensive income in response to a 10 per cent strengthening in foreign currencies (except for United States dollars) against Hong Kong dollars to which the Group has significant exposure related to monetary items and derivative financial instruments in existence at the end of the reporting period:

HK\$ million	2009		2008	
	Effect on profit for the year increase/ (decrease)	Effect on other comprehensive income increase/ (decrease)	Effect on profit for the year increase/ (decrease)	Effect on other comprehensive income increase/ (decrease)
Australian dollars	242	123	143	55
Pounds sterling	3	(43)	31	(40)
Japanese yen	(266)	–	(253)	–
Canadian dollars	21	(1)	7	–
New Zealand dollars	8	80	4	65

A 10 per cent weakening in the above foreign currencies against Hong Kong dollars would have had an equal but opposite effect on the Group's profit for the year and other comprehensive income.

The sensitivity analysis has been determined assuming that the change in foreign exchange rates had occurred at the end of the reporting period and had been applied to each of the Group's entities exposure to currency risk for both monetary items and derivative financial instruments in existence at that date, and that all other variables, in particular interest rates, remain constant.

The stated changes represent management's assessment of reasonably possible changes in foreign exchange rates over the period until the end of the next reporting period. In this respect, the management does not expect any significant movements in the pegged rate of 7.8 between the United States dollars and Hong Kong dollars. It is also assumed that such pegged rate would be materially unaffected by any changes in movement in value of the United States dollars against other currencies. The analysis was performed on the same basis for 2008.



## 5. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

### (b) Interest Rate Risk

The Group's interest rate risk relates primarily to floating rate borrowings and deposits. In relation to these floating rate borrowings, the management aims at keeping borrowings at fixed rates at appropriate level by entering into interest rate swaps. In order to achieve this result, the Group entered into interest rate swaps to hedge against certain exposures to changes in interest rates of the borrowings. The management adopts a policy of ensuring that all the material net borrowings of the Group are effectively on a fixed rate basis, either through the contractual terms of the loan facilities agreements or through the use of interest rate swaps. For this purpose, the "net borrowings" represent interest-bearing borrowings less cash deposits (if any) financed by the aforesaid borrowings.

Details of the Group's interest rate swaps and borrowings entered into by the Group at the end of the reporting period are set out in notes 24 and 29, respectively.

#### *Sensitivity analysis*

At 31st December, 2009, it is estimated that a general increase of 100 basis points in interest rates, with all other variables held constant, would increase the Group's profit for the year by HK\$96 million (2008: HK\$44 million). Other comprehensive income would increase by HK\$3 million (2008: HK\$14 million) in response to the general increase in interest rates. A decrease of 100 basis points in interest rate would have had an equal but opposite effect on the Group's profit for the year and other comprehensive income.

The sensitivity analysis above has been determined assuming that the change in interest rates had occurred at the end of the reporting period and had been applied to the exposure to interest rate risk for both derivative and non-derivative financial instruments in existence at that date. The 100 basis point increase represents management's assessment of a reasonably possible change in interest rates over the period until the end of the next reporting period. The analysis was performed on the same basis for 2008.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 5. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (c) Credit Risk

The Group's credit risk is primarily attributable to interests in infrastructure project investments, debt securities investments, derivative financial instruments entered into for hedging purposes, bank balances and deposits, trade debtors and other receivables.

In respect of interests in infrastructure project investments, trade debtors and other receivables, local management teams of subsidiaries are responsible for monitoring the procedures to ensure that follow-up actions are taken to recover overdue debts of the subsidiaries. In addition, the teams review the recoverable amount of each individual debt at the end of the reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. Normally, the Group does not obtain collateral covering the outstanding balances.

Debt securities investments are normally in liquid securities quoted on a recognised stock exchange or financial institutions with high credit standing, except where entered into for long term strategic purposes. Transactions involving derivative financial instruments and liquid funds are also with banks or financial institutions of high credit standing.

The Group's maximum exposure to credit risk in the event of the counterparties' failure to perform their obligations at the end of the reporting period in relation to each class of recognised financial assets is the carrying amount of those assets as stated in the consolidated statement of financial position. Except for the guarantees given by the Group as set out in note 38, the Group does not provide any other guarantees which would expose the Group to credit risk. The maximum exposure to credit risk in respect of these guarantees at the end of the reporting period is disclosed in note 38.

Further quantitative disclosures in respect of the Group's exposure to credit risk arising from trade debtors and other receivables are set out in note 28.

The Group has no significant concentration of credit risk, with exposure spread over a number of counterparties and customers.

#### (d) Liquidity Risk

The Group's treasury activities are centralised to achieve better risk control and minimise the cost of funds. Cash is generally placed in short-term deposits mostly denominated in United States dollars, Hong Kong dollars, Australian dollars, Pounds sterling, Canadian dollars and New Zealand dollars. The management aims to maintain a balance between continuity of adequate funding and the flexibility through the use of bank and other borrowings. The Group's liquidity and financing requirements are reviewed regularly to mitigate the effects of fluctuations in cash flows. The management will consider new financing while maintaining appropriate gearing for new investments and refinancing of existing debts.

## 5. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

### (d) Liquidity Risk (Cont'd)

The following table details the remaining contractual maturities at the end of the reporting period of the Group's non-derivative financial liabilities and derivative financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the end of the reporting period) and the earliest date the Group can be required to pay:

HK\$ million	2009						2008					
	Carrying amount	Total contractual undiscounted cash flows	Within 1 year or on demand	More than 1 year but less than 2 years	More than 2 years but less than 5 years	More than 5 years	Carrying amount	Total contractual undiscounted cash flows	Within 1 year or on demand	More than 1 year but less than 2 years	More than 2 years but less than 5 years	More than 5 years
Unsecured bank loans	3,649	3,969	495	1,357	2,106	11	3,069	3,289	1,727	376	1,176	10
Secured bank loan	1,463	1,509	1,460	3	9	37	1,145	1,227	85	1,142	–	–
Obligations under finance leases	113	132	27	25	66	14	31	36	8	7	16	5
Unsecured notes	2,646	4,704	93	93	278	4,240	2,498	4,526	87	87	262	4,090
Trade creditors	143	143	143	–	–	–	139	139	139	–	–	–
Other payables and accruals	240	240	240	–	–	–	432	432	432	–	–	–
	8,254	10,697	2,458	1,478	2,459	4,302	7,314	9,649	2,478	1,612	1,454	4,105
Derivatives settled gross:												
Forward foreign exchange contracts held as cash flow or net investment hedging instruments (note 24):												
– outflow	7,009	6,960	6,960	–	–	–	5,704	5,813	3,351	2,462	–	–
– inflow	(7,413)	(7,416)	(7,416)	–	–	–	(6,631)	(6,666)	(3,621)	(3,045)	–	–
	(404)	(456)	(456)	–	–	–	(927)	(853)	(270)	(583)	–	–

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 5. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (e) Other Price Risk

The Group is exposed to other price risk through its investments in securities as set out in note 23. The management manages this exposure by maintaining a portfolio of investments with different risks. For strategic purposes, the Group holds primarily equity or debt instruments operating in energy or transportation sectors.

#### *Sensitivity analysis*

At 31st December, 2009, it is estimated that a 5 per cent decrease in the prices of the respective instruments, with all other variables held constant, would decrease the Group's profit for the year by HK\$97 million (2008: HK\$46 million). Other comprehensive income would decrease by HK\$91 million (2008: HK\$58 million) in response to the decrease in the prices. A 5 per cent increase in prices would have had an equal but opposite effect on the Group's profit for the year and other comprehensive income.

The sensitivity analysis above has been determined assuming that the change in prices had occurred at the end of the reporting period and had been applied to the exposure to price risk for the Group's investments in securities in existence at that date (as set out in note 23). The 5 per cent decrease in prices represents management's assessment of a reasonably possible change in the prices of those instruments over the period until the end of the next reporting period. The analysis is performed on the same basis for 2008.

#### (f) Fair Value

Except for certain investments in securities which are stated at cost, the carrying values of all financial assets and financial liabilities approximate to their fair values.

Effective from 1st January, 2009, the Group has adopted HKFRS 7 (Amendment) "Improving Disclosures about Financial Instruments" for the financial instruments that are measured in the consolidated statement of financial position at fair value. These financial instruments are grouped into level 1 to 3 based on the degree to which the fair value is observable:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices included within level 1 that are observable for asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

## 5. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

### (f) Fair Value (Cont'd)

The following table provides an analysis of the Group's financial instruments that are measured at fair value at the end of the reporting period:

<b>Assets measured at fair value</b>				
HK\$ million	Level 1	Level 2	Level 3	Total
<b>Financial assets at fair value through profit or loss (note 23)</b>				
Notes, listed overseas	1,341	–	–	1,341
Notes, unlisted	–	15	–	15
Equity securities, unlisted	–	174	–	174
Others, unlisted	–	416	–	416
<b>Available-for-sale financial assets (note 23)</b>				
Stapled securities, listed overseas	830	–	–	830
Equity securities, listed overseas	872	–	–	872
Debt securities, unlisted	–	213	–	213
Equity securities, unlisted	–	32	–	32
<b>Derivative financial instruments (note 24)</b>				
Forward foreign exchange contracts	–	414	–	414
<b>Total</b>	<b>3,043</b>	<b>1,264</b>	<b>–</b>	<b>4,307</b>
<b>Liabilities measured at fair value</b>				
HK\$ million	Level 1	Level 2	Level 3	Total
<b>Derivative financial instruments (note 24)</b>				
Forward foreign exchange contracts	–	10	–	10
Interest rate swaps	–	19	–	19
<b>Total</b>	<b>–</b>	<b>29</b>	<b>–</b>	<b>29</b>

There were no transfers between level 1 and 2 during the year.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 6. GROUP TURNOVER AND SHARE OF TURNOVER OF JOINTLY CONTROLLED ENTITIES

Group turnover represents net sales of infrastructure materials, income from the supply of water, return from infrastructure project investments, interest income from loans granted to associates, and distribution from investments in securities classified as infrastructure investments.

In addition, the Group presents its proportionate share of turnover of jointly controlled entities. Turnover of associates is not included.

The Group turnover and share of turnover of jointly controlled entities for the current year is analysed as follows:

HK\$ million	2009	2008
Sales of infrastructure materials	1,132	1,132
Income from the supply of water	251	278
Return from infrastructure project investments	27	344
Interest income from loans granted to associates	614	522
Distribution from investments in securities	160	169
<b>Group turnover</b>	<b>2,184</b>	<b>2,445</b>
<b>Share of turnover of jointly controlled entities</b>	<b>1,870</b>	<b>5,041</b>
	<b>4,054</b>	<b>7,486</b>

### 7. OTHER INCOME

Other income includes the following:

HK\$ million	2009	2008
Bank and other interest income	268	429
Gain on disposals of infrastructure project investments	–	112
Change in fair values of investment properties	10	–
(Loss) / Gain on disposals of securities	(6)	3

## 8. OPERATING COSTS

HK\$ million	2009	2008
Staff costs including directors' emoluments	308	315
Depreciation of property, plant and equipment	55	52
Amortisation of prepayment for leasehold land	9	9
Raw materials and consumables used	493	674
Changes in inventories of finished goods and work-in-progress	(44)	(36)
Change in fair values of investments in securities	(54)	491
Change in fair values of derivative financial instruments	33	(112)
Change in fair values of investment properties	–	7
Other operating expenses	1,278	853
<b>Total</b>	<b>2,078</b>	<b>2,253</b>

## 9. FINANCE COSTS

HK\$ million	2009	2008
<b>Interest and other finance costs on</b>		
Bank borrowings wholly repayable within 5 years	334	398
Notes repayable after 5 years	89	83
<b>Total</b>	<b>423</b>	<b>481</b>

## 10. GAIN ON DISPOSAL OF A SUBSIDIARY

During the year, the Group disposed of the entire issued share capital of Outram Limited (“Outram”), a wholly-owned subsidiary of the Group, to a wholly-owned subsidiary of Hongkong Electric Holdings Limited (“HK Electric”) for a consideration of HK\$5,467 million and recorded a gain of HK\$1,314 million. Outram holds 45 per cent equity interest in each of the joint ventures in the Mainland China which own and operate three power plants, namely Zhuhai Power Plant and Jinwan Phase 1 Power Plant in Zhuhai City, and Siping Cogen Power Plants in the Jilin Province.

The comparative gain of HK\$108 million in 2008 was derived from disposal of a subsidiary engaged in cement manufacturing, sales and distribution.

Details of the disposals are set out in note 35(b).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 11. IMPAIRMENT LOSSES

In 2008, the Group recognised impairment losses of the following assets:

HK\$ million	2009	2008
Investments in securities (note 23)	–	427

### 12. PROFIT BEFORE TAXATION

HK\$ million	2009	2008
<b>Profit before taxation is arrived at after (crediting) / charging:</b>		
Contract revenue	(98)	(106)
Operating lease rental for land and buildings	17	12
Directors' emoluments (note 36)	40	37
Auditor's remuneration	6	6
Share of tax of associates	655	693
Share of tax of jointly controlled entities	86	145

### 13. TAXATION

Overseas tax is provided for at the applicable tax rate on the estimated assessable profits less available tax losses. Deferred taxation is provided on temporary differences under the liability method using tax rates applicable to the Group's operations in different countries.

HK\$ million	2009	2008
Current taxation – overseas tax	4	5
Deferred taxation (note 31)	(2)	8
<b>Total</b>	<b>2</b>	<b>13</b>

Reconciliation between tax charge and accounting profit at Hong Kong Profits Tax rate:

HK\$ million	2009	2008
Profit before taxation	5,572	4,443
Less: share of results of associates	(3,398)	(3,864)
share of results of jointly controlled entities	(455)	(978)
	<b>1,719</b>	<b>(399)</b>
Tax at 16.5% (2008: 16.5%)	<b>284</b>	<b>(66)</b>
<b>Tax impact on:</b>		
Different domestic rates of subsidiaries operating in other tax jurisdictions	(93)	14
Effect of change in tax rate	–	(3)
Income not subject to tax	(284)	(45)
Expenses not deductible for tax purpose	97	67
Tax losses and other temporary differences not recognised	(2)	29
Others	–	17
<b>Tax charge</b>	<b>2</b>	<b>13</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 14. PROFIT FOR THE YEAR AND SEGMENT INFORMATION

The Group has adopted HKFRS 8 “Operating Segments” with effect from 1st January, 2009. HKFRS 8 requires operating segments to be identified on the basis of internal reports about components of an entity that are regularly reviewed by the chief operating decision maker in order to allocate resources to the segment and to assess its performance. In contrast, the predecessor standard (HKAS 14 “Segment Reporting”) required an entity to identify two sets of segments (business and geographical), using a risks and rewards approach, with the entity’s “system of internal financial reporting to key management personnel” serving only as the starting point for the identification of such segments. As a result, the Group has redesignated certain reportable segments as detailed below since adoption of HKFRS 8.

The Group’s reportable segments under HKFRS 8 do not differ materially from those previously disclosed under HKAS 14. In prior years, segment information reported externally was analysed by the types of the Group’s core activities which consisted of Investment in HK Electric, Infrastructure Investments and Infrastructure Related Business. As information of Infrastructure Investments reported internally to the Group’s Executive Directors for the purposes of resource allocation and assessment of performance is more specifically focused on individual projects in similar jurisdictions, the Group’s information of Infrastructure Investments is further segregated and disclosed under the following reportable segments as required by HKFRS 8:

- Australia
- United Kingdom
- Mainland China
- Canada, New Zealand and others

Information regarding the Group’s reportable segments is presented below. Amounts reported for the prior period have been restated to conform to the requirement of HKFRS 8.



#### 14. PROFIT FOR THE YEAR AND SEGMENT INFORMATION (CONT'D)

for the year ended 31st December

	Infrastructure Investments													
	Investment in HK Electric*		Infrastructure Investments											
	2009	2008	Australia	United Kingdom	Mainland China	Canada, New Zealand and others	Sub-total	Infrastructure related business	Unallocated items	Consolidated	2009	2008	2009	2008
HK\$ million	2009	2008	2009	2008	2009	2008	2009	2008	2009	2008	2009	2008	2009	2008
Group turnover #	-	-	535	525	27	344	87	1,052	1,313	1,132	-	1,132	-	2,184
Share of turnover of jointly controlled entities	-	-	-	-	1,226	4,195	-	1,226	4,195	846	-	846	-	1,870
	-	-	535	525	1,253	4,539	87	2,278	5,508	1,978	-	1,978	-	4,054
Group turnover	-	-	535	525	27	344	87	1,052	1,313	1,132	-	1,132	-	2,184
Gain / (Loss) on disposals of infrastructure project investments and securities	-	-	-	-	-	-	-	-	-	-	-	3	-	(6)
Bank and other interest income	-	-	-	-	-	112	-	-	112	76	-	76	-	268
Other income	-	-	-	205	9	9	-	44	234	41	25	21	123	296
Change in fair values of investments in securities and derivative financial instruments	-	-	-	-	-	-	-	-	-	34	(13)	(29)	(350)	(379)
Depreciation and amortisation	-	-	-	-	-	-	-	(34)	(36)	(30)	-	(25)	-	(64)
Other operating expenses	-	-	-	-	(16)	(29)	-	(213)	(222)	(1,166)	(656)	(1,253)	(338)	(2,035)
Finance costs	-	-	-	-	-	-	-	(40)	(111)	(1)	(382)	(370)	(370)	(423)
Gain on disposal of a subsidiary	-	-	-	-	1,314	-	1,314	-	-	-	-	108	-	1,314
Exchange gain / (loss)	-	-	-	231	-	-	-	-	231	2	335	(3)	(859)	(631)
Impairment losses	-	-	-	(427)	-	-	-	-	(427)	-	-	-	-	(427)
Share of results of associates and jointly controlled entities	-	-	-	-	-	-	-	-	-	52	-	47	-	3,853
<b>Profit / (Loss) before taxation</b>	<b>2,578</b>	<b>3,120</b>	<b>270</b>	<b>316</b>	<b>395</b>	<b>922</b>	<b>4</b>	<b>1,223</b>	<b>1,675</b>	<b>52</b>	<b>-</b>	<b>47</b>	<b>-</b>	<b>3,853</b>
Taxation	-	-	805	850	1,729	1,358	218	3,362	2,845	147	(515)	130	(1,652)	5,572
<b>Profit / (Loss) for the year</b>	<b>2,578</b>	<b>3,120</b>	<b>805</b>	<b>850</b>	<b>1,720</b>	<b>1,329</b>	<b>218</b>	<b>3,359</b>	<b>2,828</b>	<b>148</b>	<b>(515)</b>	<b>134</b>	<b>(1,652)</b>	<b>5,570</b>
<b>Attributable to:</b>														
Shareholders of the Company	2,578	3,120	805	850	1,720	1,329	218	3,359	2,828	146	(515)	127	(1,652)	5,568
Minority interests	-	-	-	-	-	-	-	-	-	2	-	7	-	2
	2,578	3,120	805	850	1,720	1,329	218	3,359	2,828	148	(515)	134	(1,652)	5,570
														4,430

14. PROFIT FOR THE YEAR AND SEGMENT INFORMATION (CONT'D)

for the year ended 31st December

HK\$ million	Infrastructure Investments												Consolidated 2009	Consolidated 2008			
	Investment in HK Electric*		Infrastructure Investments						Infrastructure related business		Unallocated items						
	2009	2008	Australia	United Kingdom	Mainland China	Canada, New Zealand and others	Sub-total	2009	2008	2009	2008						
	-	-	-	24	65	-	-	24	65	115	26	-	-	139	91		
	-	-	-	525	-	-	833	525	833	-	-	-	-	525	833		
as at 31st December																	
<b>Assets</b>																	
Interests in associates and jointly controlled entities	20,544	19,541	6,315	4,930	2,168	403	3,158	2,943	2,428	13,118	12,684	200	203	-	-	33,862	32,428
Property, plant and equipment, investment properties and leasehold land <sup>§</sup>	-	-	-	-	787	-	-	836	787	836	787	658	562	-	-	1,494	1,349
Other segment assets	-	-	1,709	934	2,130	6	597	2	3	4,040	3,664	1,481	1,332	-	-	5,521	4,996
Unallocated corporate assets	-	-	-	-	-	-	-	-	-	-	-	-	-	10,902	6,236	10,902	6,236
<b>Total assets</b>	<b>20,544</b>	<b>19,541</b>	<b>8,024</b>	<b>5,864</b>	<b>5,085</b>	<b>409</b>	<b>3,755</b>	<b>2,945</b>	<b>2,431</b>	<b>17,994</b>	<b>17,135</b>	<b>2,339</b>	<b>2,097</b>	<b>10,902</b>	<b>6,236</b>	<b>51,779</b>	<b>45,009</b>
<b>Liabilities</b>																	
Segment liabilities	-	-	33	-	1,783	18	33	12	13	1,994	1,829	545	469	-	-	2,539	2,298
Unallocated corporate liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	6,953	5,981	6,953	5,981
<b>Total liabilities</b>	<b>-</b>	<b>-</b>	<b>33</b>	<b>-</b>	<b>1,783</b>	<b>18</b>	<b>33</b>	<b>12</b>	<b>13</b>	<b>1,994</b>	<b>1,829</b>	<b>545</b>	<b>469</b>	<b>6,953</b>	<b>5,981</b>	<b>9,492</b>	<b>8,279</b>

Notes:

# Sales of infrastructure materials comprise of sales in Hong Kong of HK\$810 million (2008: HK\$771 million), sales in Mainland China of HK\$320 million (2008: HK\$342 million) and sales in other region of HK\$2 million (2008: HK\$19 million).

§ The carrying value of HK\$488 million (2008: HK\$481 million) and HK\$170 million (2008: HK\$81 million) of the property, plant and equipment, investment properties and leasehold land of infrastructure related business are located in Hong Kong and Mainland China respectively.

\* During the year, the Group has a 38.87 per cent equity interest in HK Electric, which is listed on Hong Kong Stock Exchange.

#### 14. PROFIT FOR THE YEAR AND SEGMENT INFORMATION (CONT'D)

Segment profit attributable to shareholders of the Company represents the profit earned by each segment after minority interests without allocation of gains or losses from treasury activities, corporate overheads and other expenses of the Group's head office.

For the purposes of monitoring segment performance and allocating resources between segments:

- all assets are allocated to reportable segments other than financial assets of the Group's head office; and
- all liabilities are allocated to reportable segments other than financial and other liabilities of the Group's head office.

#### 15. EARNINGS PER SHARE

The calculation of earnings per share is based on the profit attributable to shareholders of the Company of HK\$5,568 million (2008: HK\$4,423 million) and on 2,254,209,945 shares (2008: 2,254,209,945 shares) in issue during the year.

#### 16. DIVIDENDS

HK\$ million	2009	2008
Interim dividend paid of HK\$0.321 (2008: HK\$0.297) per share	724	670
Proposed final dividend of HK\$0.880 (2008: HK\$0.838) per share	1,983	1,889
<b>Total</b>	<b>2,707</b>	<b>2,559</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 17. PROPERTY, PLANT AND EQUIPMENT

HK\$ million	Freehold land outside Hong Kong	Buildings	Mains, pipes, other plant and machinery	Furniture, fixtures and others	Total
<b>Cost</b>					
At 1st January, 2008	3	736	2,847	38	3,624
Additions	–	2	86	3	91
Disposals	–	–	(109)	(8)	(117)
Disposal of a subsidiary	–	(137)	(112)	–	(249)
Exchange translation differences	(1)	22	(309)	2	(286)
Transfers *	–	(1)	–	–	(1)
At 31st December, 2008	2	622	2,403	35	3,062
Additions	–	–	135	4	139
Disposals	–	–	(29)	(4)	(33)
Exchange translation differences	–	3	87	–	90
At 31st December, 2009	2	625	2,596	35	3,258
<b>Accumulated depreciation and impairment loss</b>					
At 1st January, 2008	–	690	1,780	33	2,503
Charge for the year	–	4	46	2	52
Disposals	–	–	(108)	(8)	(116)
Disposal of a subsidiary	–	(129)	(111)	–	(240)
Exchange translation differences	–	20	(63)	2	(41)
At 31st December, 2008	–	585	1,544	29	2,158
Charge for the year	–	4	49	2	55
Disposals	–	–	(28)	(4)	(32)
Exchange translation differences	–	2	27	–	29
At 31st December, 2009	–	591	1,592	27	2,210
<b>Carrying value</b>					
<b>At 31st December, 2009</b>	<b>2</b>	<b>34</b>	<b>1,004</b>	<b>8</b>	<b>1,048</b>
At 31st December, 2008	2	37	859	6	904

\* During the year, no properties of the Group were transferred to investment properties (2008: certain properties transferred to investment properties with revaluation gain of HK\$4 million).

## 17. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

The carrying value of the Group's mains, pipes, other plant and machinery includes an amount of HK\$267 million (2008: HK\$193 million) in respect of assets held under finance leases, and another amount of HK\$54 million (2008: HK\$50 million) in respect of assets pledged as security for certain bank loans of the Group.

The Directors reviewed the Group's property, plant and equipment based on value in use calculation. The discount rate used was 8.5 per cent (2008: 8.5 per cent) per annum. No impairment loss has been recognised for the property, plant and equipment during the year.

## 18. INVESTMENT PROPERTIES

HK\$ million	
Medium term leases in Hong Kong, at fair value	
At 1st January, 2008	160
Transfer from property, plant and equipment and leasehold land	11
Change in fair values	(7)
At 31st December, 2008	164
Change in fair values	10
<b>At 31st December, 2009</b>	<b>174</b>

The fair values of the Group's investment properties at 31st December, 2009 are determined based on a valuation carried out by Mr. K. B. Wong for and on behalf of DTZ Debenham Tie Leung Limited, independent qualified professional valuers not connected with the Group. Mr. K. B. Wong is a member of the Hong Kong Institute of Surveyors with appropriate qualifications and recent experiences in the valuation of similar locations. The valuation was arrived at by reference to market evidence of transaction prices for similar properties in the same locations and conditions.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 19. LEASEHOLD LAND

HK\$ million	Medium term leasehold land in Hong Kong	Medium term leasehold land outside Hong Kong	Total
Operating lease prepayment			
At 1st January, 2008	402	51	453
Transfers*	(2)	–	(2)
Disposal of a subsidiary	–	(7)	(7)
Exchange translation differences	–	2	2
At 31st December, 2008	400	46	446
Exchange translation differences	–	1	1
At 31st December, 2009	400	47	447
Accumulated amortisation and impairment loss			
At 1st January, 2008	124	37	161
Charge for the year	8	1	9
Transfers*	(1)	–	(1)
Disposal of a subsidiary	–	(6)	(6)
Exchange translation differences	–	2	2
At 31st December, 2008	131	34	165
Charge for the year	9	–	9
Exchange translation differences	–	1	1
At 31st December, 2009	140	35	175
Carrying value			
<b>At 31st December, 2009</b>	<b>260</b>	<b>12</b>	<b>272</b>
At 31st December, 2008	269	12	281

\* During the year, no leasehold land of the Group was transferred to investment properties (2008: certain leasehold land transferred to investment properties with revaluation gain of HK\$5 million).

The Directors reviewed the Group's leasehold land based on value in use calculation. The discount rate used was 8.5 per cent (2008: 8.5 per cent) per annum. No impairment loss has been recognised for the leasehold land during the year.

## 20. INTERESTS IN ASSOCIATES

HK\$ million	2009	2008
Investment costs		
– Listed in Hong Kong	8,687	8,687
– Unlisted	5,655	6,592
Share of post-acquisition reserves	12,604	9,357
	26,946	24,636
Impairment losses	–	(857)
	26,946	23,779
Amounts due by unlisted associates	6,313	5,288
<b>At 31st December</b>	<b>33,259</b>	<b>29,067</b>
<b>Market value of investment in a listed associate</b>	<b>35,009</b>	<b>36,046</b>

Included in the amounts due by unlisted associates are subordinated loans of HK\$4,840 million (2008: HK\$3,800 million). The rights in respect of these loans are subordinated to the rights of any other lenders to the associates.

The Directors reviewed certain associates' operations and financial positions as at 31st December, 2009 based on value in use calculation.

Summarised financial information in respect of the Group's associates is set out below:

HK\$ million	2009	2008
Total assets	183,338	150,526
Total liabilities	(115,592)	(91,804)
Net assets	67,746	58,722
Total turnover	29,024	32,712
Total profit for the year	8,405	9,315
<b>Shared by the Group:</b>		
Net assets of the associates	26,946	24,640
Profit of the associates for the year	3,398	3,864
Reserve movements of the associates for the year	1,430	(2,692)

Particulars of the principal associates are set out in Appendix 2 on pages 116 and 117.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 21. INTERESTS IN JOINTLY CONTROLLED ENTITIES

HK\$ million	2009	2008
Investment costs	877	2,999
Share of post-acquisition reserves	(483)	164
	394	3,163
Impairment losses	(245)	(245)
	149	2,918
Shareholders' loans to jointly controlled entities	454	443
<b>At 31st December</b>	<b>603</b>	<b>3,361</b>

The Group did not pledge any interests in jointly controlled entities as at 31st December, 2009. As at 31st December, 2008, the Group's interests in a jointly controlled entity with carrying value of HK\$1,902 million were pledged as part of the security to secure certain bank borrowings granted to the jointly controlled entity.

The Directors reviewed certain jointly controlled entities' operations and financial positions as at 31st December, 2009 based on value in use calculation. A discount rate 9 per cent (2008: 9 per cent) per annum was applied on projected cash flows for value in use calculation.

Summarised financial information in respect of the Group's jointly controlled entities is set out below:

HK\$ million	2009	2008
Total assets	4,771	19,726
Total liabilities	(3,921)	(11,792)
Net assets	850	7,934
Total turnover	4,367	11,481
Total profit for the year	875	1,863
<b>Shared by the Group:</b>		
Net assets of the jointly controlled entities	394	3,163
Profit of jointly controlled entities for the year	455	978

## 22. INTERESTS IN INFRASTRUCTURE PROJECT INVESTMENTS

HK\$ million	2009	2008
<b>Classified as:</b>		
Non-current asset	–	477
Current assets	–	152
<b>At 31st December</b>	<b>–</b>	<b>629</b>

## 23. INVESTMENTS IN SECURITIES

HK\$ million	2009	2008
<b>Financial assets at fair value through profit or loss*</b>		
Notes, listed overseas	1,341	–
Notes, unlisted	15	373
Equity securities, unlisted	174	174
Equity securities, listed overseas	–	5
Others, unlisted	416	365
<b>Available-for-sale financial assets</b>		
Stapled securities, listed overseas, at fair value	830	930
Equity securities, listed overseas, at fair value	872	–
Equity securities, unlisted, at cost	566	526
Debt securities, unlisted, at fair value	213	198
Equity securities, unlisted, at fair value	32	26
<b>Total</b>	<b>4,459</b>	<b>2,597</b>

\* designated as at fair value through profit or loss in accordance with HKAS 39

A stapled security comprises various subordinated loan notes and fully paid ordinary shares. It is quoted at a single combined price and cannot be traded separately.

Neither the subordinated loan notes, debt securities, listed notes nor the unlisted notes are past due or impaired, which are issued by corporate entities with credit ratings ranging from A- to BBB-.

As at 31st December, 2008, cumulative losses of certain available-for-sale stapled securities totalling HK\$427 million previously dealt with as movements in investment revaluation reserve have been recognised as impairment losses in the consolidated income statement due to a significant decline in the market values of those financial assets.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 24. DERIVATIVE FINANCIAL INSTRUMENTS

HK\$ million	2009		2008	
	Assets	Liabilities	Assets	Liabilities
Forward foreign exchange contracts	414	(10)	928	(1)
Interest rate swaps	–	(19)	–	(50)
<b>At 31st December</b>	<b>414</b>	<b>(29)</b>	<b>928</b>	<b>(51)</b>
<b>Portion classified as:</b>				
Non-current	–	–	624	(50)
Current	414	(29)	304	(1)
	<b>414</b>	<b>(29)</b>	<b>928</b>	<b>(51)</b>

#### Currency Derivatives

During the current year, the Group utilised currency derivatives to hedge significant future transactions and cash flows, and long term foreign investments. The Group is a party to a variety of foreign currency forward contracts in the management of its exchange rate exposures. No material cash flow is expected to occur in the coming year.



## 24. DERIVATIVE FINANCIAL INSTRUMENTS (CONT'D)

### Currency Derivatives (Cont'd)

The following contracts are outstanding as at the end of the reporting period and the major terms of these contracts are as follows:

As at 31st December 2009	
Notional amount	Maturity
Sell AUD148.8 million*	11th May, 2010
Sell GBP26.6 million	30th April, 2010
Sell GBP62.6 million*	21st January, 2010
Sell CAD157.5 million*	20th May, 2010
Sell CAD70.0 million*	17th June, 2010
Sell GBP212.4 million*	24th May, 2010
Sell GBP40.3 million*	18th May, 2010

As at 31st December 2008	
Notional amount	Maturity
Sell AUD150.9 million*	11th May, 2009
Sell GBP26.6 million	30th April, 2009
Sell GBP62.6 million*	21st December, 2009
Sell CAD157.5 million*	20th May, 2009
Sell CAD70.0 million*	17th June, 2009
Sell GBP212.4 million*	24th May, 2010

\* designated as hedging instrument in accordance with HKAS 39

The fair values of the above currency derivatives that are designated and effective as net investment hedges totalling HK\$398 million (net assets to the Group) (2008: HK\$628 million (net assets to the Group)) have been deferred in equity at 31st December, 2009.

None of above currency derivatives are designated and effective as cash flow hedges at 31st December, 2009. At 31st December, 2008, the fair values of the above currency derivatives that were designated and effective as cash flow hedges totalling HK\$263 million (net assets to the Group) were deferred in equity.

Change in fair value of currency derivative not designated for hedging amounting to HK\$33 million (net loss) has been debited (2008: HK\$112 million (net gain) credited) to the consolidated income statement for the current year.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 24. DERIVATIVE FINANCIAL INSTRUMENTS (CONT'D)

#### Interest Rate Swaps

During the current year, the Group utilised interest rate swaps to manage its exposure to interest rate movements on its bank borrowings by swapping a proportion of those borrowings from floating rates to fixed rates. The notional principal amounts of the interest rate swap contracts outstanding as at 31st December, 2009, their remaining terms and estimated total fair value are as follows:

HK\$ million	Floating interest rate	Weighted average fixed interest rate	Notional principal amount	Estimated fair value
Contracts maturing in 2010	BBSW or LIBOR*	5.57%	1,810	(19)
<b>Fair value deferred in equity at 31st December, 2009</b>				<b>(19)</b>
Contracts maturing in 2010	BBSW or LIBOR*	5.62%	1,460	(50)
Fair value deferred in equity at 31st December, 2008				(50)

\* BBSW-Australian Bank Bill Swap Reference Rate  
LIBOR-London Interbank Offered Rate

The fair value estimation covering the above interest rate swap contracts is based on the fair value estimated by independent professionals for equivalent instruments at 31st December, 2009. All of the above interest rate swaps are designated and effective as cash flow hedges and the fair values (net liabilities to the Group) have been deferred in equity.

## 25. GOODWILL

HK\$ million	2009	2008
At 1st January	143	209
Exchange difference	15	(66)
<b>At 31st December</b>	<b>158</b>	143

The goodwill was recognised on acquisition of 100 per cent interest in Cambridge Water PLC (“Cambridge Water”), the water supplier in South Cambridgeshire of the United Kingdom.

The Group tests goodwill annually for impairment, or more frequently if there are indications that the goodwill might be impaired.

The recoverable amount of Cambridge Water, which covers the above goodwill, is determined from a value in use calculation. The key assumptions for the value in use calculation are those regarding the discount rate, growth rates, and expected changes to selling prices and direct costs during the period. The Group estimates discount rate using the rate that reflects current market assessments of the time value of money and the risks specific to Cambridge Water. The growth rates are based on industry growth forecasts. Changes in selling prices and direct costs are based on past practices and expectations of future changes in the relevant markets.

The Group prepares cash flow forecasts derived from Cambridge Water’s approved budget for 2010 to 2014 and extrapolates cash flows for the subsequent 10 years using the same cashflows as that in 2014. The rate used to discount the forecast cash flows is 8 per cent (2008: 8 per cent) per annum.

As Cambridge Water’s principal operation is supply of water which is regulated in nature, the Group considers that cash flow projection for 15 years and low growth rates are appropriate for the impairment test review.

The results of the reviews undertaken as at 31st December, 2009 indicated that no further impairment charge was necessary for current year.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 26. BANK BALANCES AND DEPOSITS

Bank balances and deposits carry effective interest rate at 1.67 per cent (2008: 4.86 per cent) per annum.

Analysis of the bank balances and deposits is as follows:

HK\$ million	2009	2008
Pledged bank deposit	1,430	1,113
Cash and cash equivalents	9,306	4,368
<b>Total</b>	<b>10,736</b>	<b>5,481</b>

The pledged bank deposit represents a deposit pledged to a bank to secure a bank loan repayable in 2010. The pledged bank deposit which is classified as current asset (2008: non-current asset) will be released upon repayment of the bank loan.

### 27. INVENTORIES

HK\$ million	2009	2008
Raw materials	44	62
Work-in-progress	33	30
Stores, spare parts and supplies	22	18
Finished goods	71	30
<b>Total</b>	<b>170</b>	<b>140</b>

The cost of inventories charged to the consolidated income statement during the year was HK\$1,175 million (2008: HK\$1,124 million).

## 28. DEBTORS AND PREPAYMENTS

HK\$ million	2009	2008
Trade debtors	293	243
Prepayments, deposits and other receivables	185	1,060
<b>Total</b>	<b>478</b>	<b>1,303</b>

The aging analysis of the Group's trade debtors is as follows:

HK\$ million	2009	2008
Current	187	139
Less than 1 month past due	63	52
1 to 3 months past due	29	38
More than 3 months but less than 12 months past due	22	25
More than 12 months past due	52	58
Amount past due	166	173
Allowance for doubtful debts	(60)	(69)
<b>Total after allowance</b>	<b>293</b>	<b>243</b>

Trade with customers for infrastructure materials is carried out largely on credit, except for new customers and customers with unsatisfactory payment records, where payment in advance is normally required. Trade with metered customers for water supply is carried out largely on credit and with unmetered customers largely by payment in advance. Invoices are normally due within 1 month of issuance, except for certain well-established customers, where the terms are extended to 2 months, and certain customers with disputed items, where the terms are negotiated individually. Each customer has a maximum credit limit, which was granted and approved by senior management in accordance with the laid-down credit review policy and procedures.

The movement in the allowance for doubtful debts during the year is as follows:

HK\$ million	2009	2008
At 1st January	69	83
Impairment loss recognised	11	4
Impairment loss written back	(19)	(15)
Uncollective amounts written off	(2)	(5)
Exchange translation differences	1	2
<b>At 31st December</b>	<b>60</b>	<b>69</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 28. DEBTORS AND PREPAYMENTS (CONT'D)

At 31st December, 2009, gross trade debtors' balances totalling HK\$60 million (2008: HK\$69 million) were individually determined to be impaired, which related to customers that were in financial difficulties. The management assessed that only a portion of the trade debtors' balances is expected to be recovered. Consequently, specific allowance for doubtful debts of HK\$60 million (2008: HK\$69 million) was recognised as at 31st December, 2009. The Group does not hold any collateral over these balances.

The aging analysis of trade debtors that are neither individually nor collectively considered to be impaired is as follows:

HK\$ million	2009	2008
Neither past due nor impaired	178	133
Less than 1 month past due	62	51
1 to 3 months past due	29	36
More than 3 months but less than 12 months past due	18	21
More than 12 months past due	6	2
Amount past due	115	110
<b>Total</b>	<b>293</b>	<b>243</b>

The trade debtors that were neither past due nor impaired related to customers for whom there was no recent history of default.

The trade debtors that were past due but not impaired related to customers that had good track records with the Group. Management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral over these balances.



## 29. BANK AND OTHER LOANS

HK\$ million	2009	2008
Unsecured bank loans repayable:		
Within 1 year	358	1,590
In the 2nd year	1,246	321
In the 3rd to 5th year, inclusive	2,043	1,156
After 5 years	2	2
	<b>3,649</b>	3,069
Obligations under finance leases repayable:		
Within 1 year	21	6
In the 2nd year	20	6
In the 3rd to 5th year, inclusive	59	14
After 5 years	13	5
	<b>113</b>	31
Unsecured notes, 3.5%, repayable after 5 years	<b>2,646</b>	2,498
Secured bank loans repayable:		
Within 1 year (notes 26 and 17)	1,430	32
In the 2nd year (note 26)	–	1,113
After 5 years (note 17)	33	–
	<b>1,463</b>	1,145
<b>Total</b>	<b>7,871</b>	6,743
<b>Portion classified as:</b>		
Current liabilities	<b>1,809</b>	1,628
Non-current liabilities	<b>6,062</b>	5,115
<b>Total</b>	<b>7,871</b>	6,743

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 29. BANK AND OTHER LOANS (CONT'D)

The carrying amounts of the Group's borrowings are denominated in the following currencies:

HK\$ million	AU\$		GBP		JPY		RMB		Total	
	2009	2008	2009	2008	2009	2008	2009	2008	2009	2008
Bank loans	3,473	2,703	1,639	1,511	–	–	–	–	5,112	4,214
Finance leases	–	–	28	31	–	–	85	–	113	31
Notes	–	–	–	–	2,646	2,498	–	–	2,646	2,498
<b>Total</b>	<b>3,473</b>	<b>2,703</b>	<b>1,667</b>	<b>1,542</b>	<b>2,646</b>	<b>2,498</b>	<b>85</b>	<b>–</b>	<b>7,871</b>	<b>6,743</b>

The average effective interest rates of the Group's bank loans and finance leases are 4.20 per cent (2008: 6.19 per cent) per annum and 5.85 per cent (2008: 8.86 per cent) per annum, respectively.

The Group's notes of HK\$2,646 million (2008: HK\$2,498 million) and an unsecured bank loan of HK\$2 million (2008: HK\$2 million) were arranged at fixed interest rate and exposed the Group to fair value interest rate risk. Other borrowings were arranged at floating rates, thus exposed the Group to cash flow interest rate risk.

Bank loans (except for the fixed rate notes) carried interest at floating rate, which was determined with reference to Australian Bank Bill Swap Reference Rate or London Interbank Offered Rate plus an average margin less than one per cent.

Fixed rate notes, other loans and finance leases carried interest at 3.5 per cent to 13.3 per cent (2008: 3.5 per cent to 13.3 per cent) per annum.

## 29. BANK AND OTHER LOANS (CONT'D)

Details of the present value of the minimum finance lease payments are shown below:

HK\$ million	2009	2008
<b>Minimum lease payments:</b>		
Within 1 year	27	8
In the 2nd year	25	7
In the 3rd to 5th year, inclusive	66	16
After 5 years	14	5
	<b>132</b>	36
Less: future finance charges	(19)	(5)
<b>Present value of lease payments</b>	<b>113</b>	31
Less: Amount due for settlement within 12 months	(21)	(6)
Amount due for settlement after 12 months	<b>92</b>	25

At 31st December, 2009, the remaining weighted average lease term was 6.0 years (2008: 5.0 years). All leases are denominated in GBP or RMB on a fixed repayment basis and no arrangements have been entered into for contingent rental payments. The Group's obligations under finance leases are secured by the lessors' charge over the leased assets (note 17).

## 30. CREDITORS AND ACCRUALS

HK\$ million	2009	2008
Trade creditors	143	139
Other payables and accruals	1,095	1,010
<b>Total</b>	<b>1,238</b>	1,149

The aging analysis of the Group's trade creditors is as follows:

HK\$ million	2009	2008
Current	100	100
1 month	18	24
2 to 3 months	6	1
Over 3 months	19	14
<b>Total</b>	<b>143</b>	139

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 31. DEFERRED TAX ASSETS / LIABILITIES

HK\$ million	2009	2008
Deferred tax assets	7	11
Deferred tax liabilities	(224)	(201)
<b>Total</b>	<b>(217)</b>	<b>(190)</b>

The following are the major deferred tax assets and liabilities recognised by the Group and movements thereon during the current and prior years:

HK\$ million	Accelerated tax depreciation	Tax losses	Fair value changes in securities	Others	Total
At 1st January, 2008	225	(6)	154	(5)	368
(Credit) / Charge to profit for the year	(2)	(20)	–	33	11
Charge to equity for the year	–	–	(109)	–	(109)
Change in applicable tax rate	(3)	–	–	–	(3)
Exchange translation differences	(45)	2	(45)	–	(88)
Others	(2)	13	–	–	11
At 31st December, 2008	173	(11)	–	28	190
Charge / (Credit) to profit for the year	9	(20)	–	9	(2)
Charge to equity for the year	–	–	33	–	33
Exchange translation differences	9	(1)	–	–	8
Disposal of a subsidiary	–	–	–	(20)	(20)
Others	–	25	–	(17)	8
<b>At 31st December, 2009</b>	<b>191</b>	<b>(7)</b>	<b>33</b>	<b>–</b>	<b>217</b>

### 31. DEFERRED TAX ASSETS / LIABILITIES (CONT'D)

Apart from the unused tax losses of which the deferred tax assets were recognised as presented above, the Group had unused tax losses and other unused tax credits totalling HK\$1,550 million (2008: HK\$1,779 million) at 31st December, 2009. No deferred tax asset has been recognised in respect of these tax losses and tax credits due to the unpredictability of future profit streams to utilise the available tax losses and tax credits. An analysis of the expiry dates of the tax losses and tax credits is as follows:

HK\$ million	2009	2008
Within 1 year	13	21
In the 2nd year	3	13
In the 3rd to 5th year, inclusive	53	62
No expiry date	1,481	1,683
<b>Total</b>	<b>1,550</b>	<b>1,779</b>

### 32. RETIREMENT PLANS

#### (a) Defined Contribution Retirement Plans

The Group provides defined contribution retirement plans for its eligible employees except for 2 defined benefit plans for the employees of certain subsidiaries as detailed in (b) and (c) below.

Contributions to the defined contribution plans in Hong Kong are made by either the employer only at 10 per cent of the employees' monthly basic salaries or by both the employer and the employees each at 10 or 15 per cent of the employees' monthly basic salaries. The Company and its Hong Kong subsidiaries also participate in master trust Mandatory Provident Fund ("MPF") schemes operated by independent service providers. Mandatory contributions to these MPF schemes are made by both the employers and employees at 5 per cent of the employees' monthly relevant income each capped at HK\$20,000.

Contribution to the defined contribution plans in the United Kingdom are made by either the employer only at 10 per cent of the employees' monthly basic salaries or by both the employer and employees each at 6 to 12 per cent of the employees' monthly basic salaries.

As the Group's retirement plans in Hong Kong, including the defined benefit plan mentioned in (b) below, are all MPF-exempted recognised occupational retirement schemes ("ORSO schemes"), except for certain subsidiaries of which the new Hong Kong employees have to join the MPF schemes, the Group offers an option to its new Hong Kong employees to elect between the ORSO schemes and the MPF schemes.

The Group's costs in respect of defined contribution plans for the year amounted to HK\$11 million (2008: HK\$12 million). No forfeited contributions and earnings for the year under the defined contribution plans were used to reduce the existing level of contributions (2008: nil). At 31st December, 2009, there were no forfeited contributions and earnings available to the Group to reduce its contributions to the defined contribution plans in future years (2008: nil).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 32. RETIREMENT PLANS (CONT'D)

#### (b) Defined Benefit Retirement Plan operating in Hong Kong

Certain subsidiaries of the Group operate a defined benefit retirement plan in Hong Kong for their eligible employees. Contributions to the defined benefit plan are made by the employees at either 5 or 7 per cent of the employees' salaries and contributions made by the employer are based on the recommendations of an independent actuary according to a periodic actuarial valuation of the plan.

Actuarial valuation of the defined benefit plan according to HKAS 19 "Employee Benefits" was carried out at 31st December, 2009, by Ms. Elaine Hwang of Watson Wyatt Hong Kong Limited, who is a Fellow of the Society of Actuaries. The present value of the defined benefit obligations, the related current service cost and past service cost, if any, were measured using the Projected Unit Credit Method. The principal actuarial assumptions used are as follows:

	2009	2008
Discount rate at 31st December	<b>2.20% per annum</b>	1.55% per annum
Expected rate of salary increase	<b>2.0% for 2010 and 4.0% per annum thereafter</b>	1.0% for 2009, 2.0% for 2010 and 4.0% per annum thereafter
Expected return on plan assets	<b>6.25% per annum</b>	6.25% per annum

The following amounts in respect of the defined benefit plan have been credited to the consolidated income statement under operating costs:

HK\$ million	2009	2008
Current service cost	<b>2</b>	2
Interest cost	<b>1</b>	1
Expected return on plan assets	<b>(3)</b>	(4)
<b>Net amount credited to consolidated income statement</b>	<b>–</b>	(1)

The actual return on plan assets for the year ended 31st December, 2009 was a gain of HK\$15 million (2008: a loss of HK\$26 million).



## 32. RETIREMENT PLANS (CONT'D)

### (b) Defined Benefit Retirement Plan operating in Hong Kong (Cont'd)

The amount included in the consolidated statement of financial position at 31st December, 2009 arising from the Group's obligations in respect of its defined benefit plan in Hong Kong is as follows:

HK\$ million	2009	2008
Present value of defined benefit obligations	64	65
Fair value of plan assets	(65)	(50)
<b>Employee retirement benefit (assets) / liabilities classified as other non-current (assets) / liabilities included in the consolidated statement of financial position</b>	<b>(1)</b>	<b>15</b>

Changes in the present value of the defined benefit obligations are as follows:

HK\$ million	2009	2008
At 1st January	65	55
Current service cost	2	2
Interest cost	1	1
Actual benefits paid	(2)	–
Actual employee contributions	1	1
Actuarial (gain) / loss on obligation	(3)	6
<b>At 31st December</b>	<b>64</b>	<b>65</b>

Changes in the fair value of the plan assets are as follows:

HK\$ million	2009	2008
At 1st January	50	74
Expected return	3	4
Actuarial gain / (loss) on plan assets	12	(30)
Actual company contributions	1	1
Actual employee contributions	1	1
Actual benefits paid	(2)	–
<b>At 31st December</b>	<b>65</b>	<b>50</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 32. RETIREMENT PLANS (CONT'D)

#### (b) Defined Benefit Retirement Plan operating in Hong Kong (Cont'd)

Major categories of the plan assets at the end of the reporting period are analysed as follows:

As at 31st December	2009	2008
Equity instruments	52%	49%
Debt instruments	48%	51%
<b>Total</b>	<b>100%</b>	<b>100%</b>

The expected rate of return on assets was 6.25 per cent per annum (2008: 6.25 per cent per annum). This rate is derived by taking the weighted average of the long term expected rate of return on each of the asset classes invested.

The experience adjustment is as follows:

HK\$ million	2009	2008
Present value of defined benefit obligations	64	65
Fair value of the plan assets	(65)	(50)
<b>(Surplus) / Deficit</b>	<b>(1)</b>	<b>15</b>
Experience adjustment on plan assets	12	(30)

The Group recognised actuarial gains amounting to HK\$15 million (2008: actuarial losses of HK\$36 million) for the year ended 31st December, 2009 directly in the consolidated statement of comprehensive income. The cumulative amount of actuarial losses recognised directly in the consolidated statement of comprehensive income amounted to HK\$1 million (2008: actuarial losses of HK\$16 million) as at 31st December, 2009.

Another actuarial valuation was completed at 1st January, 2010 by Ms. Elaine Hwang of Watson Wyatt Hong Kong Limited, who was a Fellow of the Society of Actuaries, to determine the funding rates to be adopted by the Group in accordance with requirements of Occupational Retirement Schemes Ordinance. The actuarial method adopted was Attained Age Funding Method. The major assumptions used were the long-term average annual rate of investment return on the plan assets at 6 per cent per annum, and the average annual salary increases at 5 per cent per annum. The actuarial valuation showed that the fair value of the plan assets attributable to the Group of HK\$65 million at 31st December, 2009 represented 121 per cent of the present value of the obligations as at that date. Contributions to fund the obligations were based upon the recommendations of actuary to fully fund the retirement plan on an ongoing basis. The funding rates will be reviewed no later than 1st January, 2013 as required by Occupational Retirement Schemes Ordinance.

The Group expects to make a contribution of HK\$1 million to the defined benefit plan during the next financial year.

## 32. RETIREMENT PLANS (CONT'D)

### (c) Defined Benefit Retirement Plan operating in the United Kingdom

Cambridge Water PLC, a wholly-owned subsidiary of the Group, operates a defined benefit retirement plan in the United Kingdom. The retirement plan is covered under the Water Companies Pension Scheme of which the Company is a member. Contributions to the defined benefit plan are made by the employees at 6 per cent of the employees' salaries and contributions made by the employer are based on the recommendations of an independent actuary according to a periodic actuarial valuation of the plan.

Actuarial valuation of the defined benefit plan was updated to 31st December, 2009, by Mr. Paul Metcalf of Lane Clark & Peacock LLP, who is a Fellow of the Institute of Actuaries. The principal actuarial assumptions used are as follows:

	2009	2008
Discount rate at 31st December	5.6% per annum	6.4% per annum
Expected rate of pension increase	3.8% per annum	3.1% per annum
Expected rate of salary increase	4.3% per annum	4.6% per annum

The following amounts in respect of the defined benefit plan have been charged to the consolidated income statement under operating costs:

HK\$ million	2009	2008
Current service cost	6	8
Interest cost	22	20
Expected return on plan assets	(18)	(21)
<b>Net amount charged to consolidated income statement</b>	<b>10</b>	<b>7</b>

The actual return on plan assets for the year ended 31st December, 2009 was a gain of HK\$44 million (2008: a loss of HK\$36 million).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 32. RETIREMENT PLANS (CONT'D)

#### (c) Defined Benefit Retirement Plan operating in the United Kingdom (Cont'd)

The amount included in the consolidated statement of financial position at 31st December, 2009 arising from the Group's obligations in respect of its defined benefit plan in the United Kingdom is as follows:

HK\$ million	2009	2008
Present value of defined benefit obligations	437	348
Fair value of plan assets	(403)	(337)
<b>Employee retirement benefit liabilities classified as other non-current liabilities included in the consolidated statement of financial position</b>	<b>34</b>	<b>11</b>

Changes in the present value of the defined benefit obligations are as follows:

HK\$ million	2009	2008
At 1st January	348	513
Current service cost	6	8
Interest cost	22	20
Employee contributions	2	2
Actuarial loss / (gain)	64	(48)
Benefits paid	(13)	(11)
Exchange translation differences	8	(136)
<b>At 31st December</b>	<b>437</b>	<b>348</b>

Changes in the fair value of the plan assets are as follows:

HK\$ million	2009	2008
At 1st January	337	497
Expected return	18	21
Actuarial gain / (loss)	26	(57)
Employer contributions	7	6
Employee contributions	2	2
Benefits paid	(13)	(11)
Exchange translation differences	26	(121)
<b>At 31st December</b>	<b>403</b>	<b>337</b>

## 32. RETIREMENT PLANS (CONT'D)

### (c) Defined Benefit Retirement Plan operating in the United Kingdom (Cont'd)

Major categories of the plan assets at the end of the reporting period are analysed as follows:

As at 31st December	2009	2008
Equity instruments	41%	39%
Debt instruments	59%	61%
<b>Total</b>	<b>100%</b>	<b>100%</b>

The expected rate of return on assets is 5.3 per cent per annum (2008: 5.9 per cent per annum). This rate is derived by taking the weighted average of the long term expected rate of return on each of the asset classes invested.

The experience adjustments are as follows:

HK\$ million	2009	2008
Present value of the defined benefit obligations	437	348
Fair value of the plan assets	(403)	(337)
<b>Deficit</b>	<b>34</b>	<b>11</b>
Experience adjustment on plan liabilities	(7)	(12)
Experience adjustment on plan assets	(26)	57

The above actuarial valuation showed that the fair value of the plan assets attributable to the Group of HK\$403 million (2008: HK\$337 million) at 31st December, 2009 represents 92 per cent (2008: 97 per cent) of the present value of the obligations as at that day. The Group's future annual contribution is designed to fund the shortfall over a period of time and the employer funding rates have been increased since 1st April, 2005. The funding rates are subject to annual review.

The Group recognised actuarial losses amounting to HK\$19 million (2008: nil) for the year ended 31st December, 2009 directly in the consolidated statement of comprehensive income. The cumulative amount of actuarial losses recognised directly in the consolidated statement of comprehensive income amounted to HK\$19 million (2008: nil) as at 31st December, 2009.

The Group expects to make a contribution of HK\$8 million to the defined benefit plan during the next financial year.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 33. SHARE CAPITAL

HK\$ million	2009	2008
<b>Authorised:</b> 4,000,000,000 shares of HK\$1 each	<b>4,000</b>	4,000
<b>Issued and fully paid:</b> 2,254,209,945 shares of HK\$1 each	<b>2,254</b>	2,254

### 34. CAPITAL MANAGEMENT

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can expand and generate attractive and predictable returns for shareholders and benefits for other stakeholders, by establishing and maintaining a quality investment portfolio with stable earnings and appropriate level of risks that the management are comfortable with.

The capital structure of the Group consists of debts, which includes bank borrowings, notes and obligations under finance leases as detailed in note 29, bank balances and deposits, and equity attributable to shareholders of the Company, comprising issued share capital and reserves as detailed in consolidated statement of changes in equity.

The management actively and regularly reviews and manages the Group's capital structure to maintain a balance between high shareholders' returns and strong capital position, and makes adjustments to the capital structure in light of changes in the global market conditions.

The Group maintained a low net debt to shareholders' equity ratio of 3 per cent as at 31st December, 2008 and has turned into net cash position as at 31st December, 2009. The management targets to maintain a solid capital position to pursue more new investment opportunities. The Group's overall strategy remains unchanged from 2008.

The net debt to shareholders' equity ratio at 31st December, 2009 and 2008 was as follows:

HK\$ million	2009	2008
Total debts	<b>7,871</b>	6,743
Bank balances and deposits	<b>(10,736)</b>	(5,481)
Net (cash) / debt	<b>(2,865)</b>	1,262
Shareholders' equity	<b>42,215</b>	36,675
Net debt to shareholders' equity ratio	<b>N/A</b>	3%

During the current year, the Company acted as the guarantor in respect of certain loan facilities granted to its subsidiaries and an associate, and fully complied with the capital requirements under the loan facility agreements.



## 35. NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS

### (a) Cash from / (utilised in) Operations

HK\$ million	2009	2008
Profit before taxation	5,572	4,443
Impairment losses	–	427
Share of results of associates	(3,398)	(3,864)
Share of results of jointly controlled entities	(455)	(978)
Interest income from loans granted to associates	(614)	(522)
Interest income from banks	(268)	(429)
Interest income from investments in securities	(97)	(120)
Return from infrastructure project investments	(27)	(344)
Finance costs	423	481
Depreciation of property, plant and equipment	55	52
Amortisation of prepayment for leasehold land	9	9
Change in fair values of investment properties	(10)	7
Gain on disposal of a subsidiary	(1,314)	(108)
Gain on disposals of infrastructure project investments	–	(112)
Loss / (Gain) on disposals of securities	6	(3)
Change in fair values of investments in securities	(54)	491
Change in fair values of derivative financial instruments	33	(112)
Dividend from investments in securities	(63)	(49)
Pension costs of defined benefit retirement plans	10	(1)
Unrealised exchange gain	(79)	(177)
Returns received from jointly controlled entities	504	760
Returns received from infrastructure project investments	55	217
Distribution received from investment in securities	135	148
Advances to associates	–	(1,796)
Repayments from associates	1	108
Interest received from associates	501	648
Contributions to defined benefit retirement plans	(8)	(1)
Net cash (paid) / received at close of derivative financial instruments	(318)	314
Operating cash flows before changes in working capital	599	(511)
Increase in inventories	(30)	(65)
Decrease / (Increase) in debtors and prepayments	995	(766)
Increase / (Decrease) in creditors and accruals	60	(140)
Exchange translation differences	2	48
<b>Cash from / (utilised in) operations</b>	<b>1,626</b>	<b>(1,434)</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 35. NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS (CONT'D)

#### (b) Disposal of a Subsidiary

HK\$ million	2009	2008
<b>Net assets disposed of:</b>		
Property, plant and equipment	–	9
Leasehold land	–	1
Bank balances and deposits	–	1
Creditors and accruals	–	(6)
Interests in jointly controlled entities	2,727	–
Interests in infrastructure project investments	601	–
Deferred tax liabilities	(20)	–
	3,308	5
Release of exchange translation reserve	(12)	(6)
	3,296	(1)
Gain on disposal of a subsidiary	1,314	108
Adjustment for unrealised gain on disposal	844	–
Provision for consideration adjustment	12	–
Provision for transaction costs	1	–
<b>Total consideration</b>	<b>5,467</b>	<b>107</b>
<b>Satisfied by:</b>		
Cash	5,467	107

Analysis of the net cash flow arising on the disposal:

HK\$ million	2009	2008
Cash consideration	5,467	107
Bank balances and deposits disposed of	–	(1)
<b>Net cash inflow arising on disposal</b>	<b>5,467</b>	<b>106</b>

### 36. EMOLUMENTS OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUALS

Directors' emoluments comprise payments to the Company's directors by the Group in connection with the management of the affairs of the Group. The independent non-executive directors ("INED") receive an annual director's fee of HK\$75,000 each; and for those acting as the audit committee members ("ACM") and remuneration committee members ("RCM"), additional annual fee of HK\$80,000 each is paid for the former and HK\$25,000 each is paid for the latter. The emoluments of each of the Company's directors for the current year, excluding emoluments received from the Group's associates, are as follows:

HK\$ million	Basic Salaries, Allowances and Fees		Bonuses	Provident Fund Contributions	Inducement or Compensation Fees	Total Emoluments 2009	Total Emoluments 2008
	Other Benefits						
Li Tzar Kuoi, Victor <sup>(1)</sup>	0.075	–	11.110	–	–	11.185	9.975
Kam Hing Lam <sup>(1)</sup>	0.075	4.200	4.853	–	–	9.128	8.595
Ip Tak Chuen, Edmond	0.075	1.800	5.555	–	–	7.430	6.825
Fok Kin Ning, Canning <sup>(1)</sup>	0.075	–	–	–	–	0.075	0.075
Andrew John Hunter <sup>(1)</sup>	0.075	6.642	3.669	0.663	–	11.049	10.700
Chow Woo Mo Fong, Susan <sup>(1)</sup>	0.075	–	–	–	–	0.075	0.075
Frank John Sixt <sup>(1)</sup>	0.075	–	–	–	–	0.075	0.075
Tso Kai Sum <sup>(1)</sup>	0.075	–	–	–	–	0.075	0.075
Cheong Ying Chew, Henry <sup>(2)</sup>	0.180	–	–	–	–	0.180	0.180
Kwok Eva Lee <sup>(2)</sup>	0.155	–	–	–	–	0.155	0.155
Sng Sow-Mei <sup>(2)</sup>	0.155	–	–	–	–	0.155	0.155
Colin Stevens Russel <sup>(2)</sup>	0.180	–	–	–	–	0.180	0.180
Lan Hong Tsung, David <sup>(2)</sup>	0.155	–	–	–	–	0.155	0.155
Lee Pui Ling, Angelina	0.075	–	–	–	–	0.075	0.075
Barrie Cook	0.075	–	–	–	–	0.075	0.075
George Colin Magnus <sup>(1)</sup>	0.075	–	–	–	–	0.075	0.075
<b>Total for the year 2009</b>	<b>1.650</b>	<b>12.642</b>	<b>25.187</b>	<b>0.663</b>	<b>–</b>	<b>40.142</b>	
Total for the year 2008	1.650	12.627	22.505	0.663	–		37.445

Notes:

- (1) During the current year, Mr. Li Tzar Kuoi, Victor, Mr. Kam Hing Lam, Mr. Andrew John Hunter, Mrs. Chow Woo Mo Fong, Susan, Mr. Frank John Sixt, Mr. Tso Kai Sum and Mr. George Colin Magnus each received directors' fees of HK\$70,000 (2008: HK\$70,000), Mr. Fok Kin Ning, Canning received director's fees of HK\$120,000 (2008: HK\$120,000) from Hongkong Electric. Except for HK\$70,000 (2008: HK\$70,000) received by Mr. George Colin Magnus, the directors' fees totalling HK\$540,000 (2008: HK\$540,000) were then paid back to the Company.
- (2) INED, ACM and RCM – During the year, Mr. Cheong Ying Chew, Henry, Ms. Kwok Eva Lee, Mr. Lan Hong Tsung, David, Mr. Colin Stevens Russel and Ms. Sng Sow-Mei have acted as INED and ACM of the Company. Mr. Cheong Ying Chew, Henry and Mr. Colin Stevens Russel have acted as RCM of the Company during the year. The total emoluments paid to these INED, ACM and RCM during the current year are HK\$825,000 (2008: HK\$825,000).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 36. EMOLUMENTS OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUALS (CONT'D)

Of the 5 individuals with the highest emoluments in the Group, 4 (2008: 4) are directors whose emoluments are disclosed above. The aggregate of the emoluments in respect of the remaining 1 (2008: 1) individual falls within the band of HK\$4,500,001 to HK\$5,000,000 (2008: HK\$4,000,001 to HK\$4,500,000), details of which are set out below:

HK\$ million	2009	2008
Salaries and benefits in kind	4	3
Bonuses	1	1
<b>Total</b>	<b>5</b>	<b>4</b>

### 37. COMMITMENTS

- (a) The Group's capital commitments outstanding at 31st December and not provided for in the consolidated financial statements are as follows:

HK\$ million	Contracted but not provided for		Authorised but not contracted for	
	2009	2008	2009	2008
Investments in an associate and a jointly controlled entity	–	864	–	–
Plant and machinery	29	10	84	72
<b>Total</b>	<b>29</b>	<b>874</b>	<b>84</b>	<b>72</b>

- (b) At 31st December, the Group had outstanding commitments under non-cancellable operating leases in respect of land and buildings, which fall due as follows:

HK\$ million	2009	2008
Within 1 year	10	11
In the 2nd to 5th year, inclusive	6	15
<b>Total</b>	<b>16</b>	<b>26</b>

### 38. CONTINGENT LIABILITIES

HK\$ million	2009	2008
Guarantee in respect of bank loan drawn by an associate	1,147	871

### 39. MATERIAL RELATED PARTY TRANSACTIONS

During the year, the Group advanced HK\$8 million (2008: HK\$1,805 million) to its unlisted associates. The Group received repayments totalling HK\$1 million (2008: HK\$108 million) from unlisted associates. The total outstanding loan balances as at 31st December, 2009 amounted to HK\$6,313 million (2008: HK\$5,288 million), of which HK\$28 million (2008: HK\$23 million) bore interest with reference to Australian Bank Bill Swap Reference Rate and HK\$5,948 million (2008: HK\$4,857 million) at fixed rates ranging from 10.85 per cent to 12.25 per cent (2008: from 10.85 per cent to 12.25 per cent) per annum and HK\$337 million (2008: HK\$404 million) was interest-free. The average effective interest rate of the loan granted to associates is 10.07 per cent (2008: 13.51 per cent) per annum. As stated in note 6, interest from loans granted to associates during the year amounted to HK\$614 million (2008: HK\$522 million). Except for a loan of HK\$94 million (2008: HK\$94 million) which was repayable within twelve years (2008: thirteen years), the loans had no fixed terms of repayment.

During the year, the Group advanced HK\$15 million (2008: HK\$47 million) to and received loan repayments totalling HK\$4 million (2008: nil) from its jointly controlled entities. The total outstanding loan balances as at 31st December, 2009 amounted to HK\$454 million (2008: HK\$443 million), of which HK\$251 million (2008: HK\$251 million) bore interest with reference to Hong Kong dollar prime rate, and HK\$203 million (2008: HK\$192 million) was interest-free. The loans had no fixed terms of repayment.

Moreover, the Group's sales and purchases of infrastructure materials to / from a jointly controlled entity for the current year amounted to HK\$241 million (2008: HK\$207 million) and HK\$13 million (2008: HK\$13 million), respectively.

During the year the Group acquired notional HK\$1,349 million notes in the secondary markets issued by Hutchison Whampoa International (03/33) Limited at a cost of HK\$1,423 million, which is wholly-owned subsidiary of Hutchison Whampoa Limited, the ultimate holding company of the Company.

The details of the disposal of a subsidiary to HK Electric during the year have been presented in notes 10 and 35(b).

The emoluments of key management have been presented in note 36 above.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### 40. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

as at 31st December

HK\$ million	2009	2008
Total assets	30,598	30,585
Total liabilities	(45)	(43)
<b>Net assets</b>	<b>30,553</b>	30,542
Representing:		
Share capital	2,254	2,254
Reserves	28,299	28,288
<b>Total equity</b>	<b>30,553</b>	30,542

Of the Group's profit attributable to shareholders of the Company for the current year, HK\$2,625 million (2008: HK\$2,553 million) has been dealt with in the financial statements of the Company.

Total distributable reserves of the Company amounted to HK\$24,463 million as at 31st December, 2009 (2008: HK\$24,452 million).

### 41. COMPARATIVE FIGURES

Certain comparative figures have been restated to conform to the current year's presentation.

### 42. APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements set out on pages 52 to 117 were approved by the Board of Directors on 4th March, 2010.



# PRINCIPAL SUBSIDIARIES

## APPENDIX 1

The table below shows the subsidiaries as at 31st December, 2009 which, in the opinion of the Directors, principally affected the results or assets of the Group. To give details of all the subsidiaries would, in the opinion of the Directors, result in particulars of excessive length.

Name	Number	Issued share capital Par value per share	Proportion of nominal value of issued capital held by the Group (per cent)	Principal activities
<b>Incorporated and operating in Hong Kong</b>				
Anderson Asia (Holdings) Limited	2 ordinary 65,780,000 non-voting deferred	HK\$0.5 HK\$0.5	100 –	Investment holding
Anderson Asphalt Limited	36,000 ordinary	HK\$100	100	Production and laying of asphalt and investment holding
China Cement Company (International) Limited	1,000,000 ordinary	HK\$1	70	Investment holding
Green Island Cement Company, Limited	76,032,000 ordinary	HK\$2	100	Manufacturing, sale and distribution of cement and property investment
Green Island Cement (Holdings) Limited	101,549,457 ordinary	HK\$2	100	Investment holding
<b>Incorporated in British Virgin Islands and operating in Hong Kong</b>				
Cheung Kong Infrastructure Finance (BVI) Limited	1 ordinary	US\$1	100	Financing
Daredon Assets Limited	1 ordinary	US\$1	100	Treasury
Green Island International (BVI) Limited	1 ordinary	US\$1	100	Investment holding
<b>Incorporated and operating in Australia</b>				
Cheung Kong Infrastructure Finance (Australia) Pty Ltd	1 ordinary	A\$1	100	Financing
<b>Incorporated and operating in the United Kingdom</b>				
Cambridge Water PLC	14,621,152 ordinary	£0.05	100	Water supply

Note: The shares of all the above subsidiaries are indirectly held by the Company.

# PRINCIPAL ASSOCIATES

## APPENDIX 2

The table below shows the associates as at 31st December, 2009 which, in the opinion of the Directors, principally affected the results or assets of the Group. To give details of all the associates would, in the opinion of the Directors, result in particulars of excessive length.

Name	Issued share capital Number	Par value per share	Approximate share of equity shares held by the Group (per cent)	Principal activities
<b>Incorporated and operating in Hong Kong</b>				
Hongkong Electric Holdings Limited (note 1)	2,134,261,654 ordinary	HK\$1	39	Electricity generation and distribution
<b>Incorporated and operating in Australia</b>				
ETSA Utilities Partnership (note 2)	N/A	N/A	23	Electricity distribution
CKI/HEI Electricity Distribution Pty Limited (note 3)	810,000,000 ordinary	A\$1	23	Electricity distribution
CKI/HEI Electricity Distribution Two Pty Limited (note 4)	180,000,000 ordinary 37,188,524,600 ordinary	A\$1 A\$0.01	23	Electricity distribution
<b>Incorporated and operating in the United Kingdom</b>				
Northern Gas Networks Holdings Limited	571,670,979 ordinary 1 special	£1 £1	47	Gas distribution
<b>Incorporated and operating in Canada</b>				
Stanley Power Inc.	107,000,000 ordinary 46,666,800 preference	C\$1 C\$1	50	Electricity generation
<b>Incorporated and operating in New Zealand</b>				
Wellington Electricity Distribution Network Limited	117,000,000 ordinary	NZ\$1	50	Electricity distribution

## APPENDIX 2 (CONT'D)

Notes:

1. The associate is listed on Hong Kong Stock Exchange.
2. ETSA Utilities Partnership, an unincorporated body, is formed by the following companies:

CKI Utilities Development Limited  
HEI Utilities Development Limited  
CKI Utilities Holdings Limited  
CKI/HEI Utilities Distribution Limited  
HEI Utilities Holdings Limited

CKI Utilities Development Limited and HEI Utilities Development Limited, both of which are associates of the Group, own 51 per cent interests in ETSA Utilities Partnership.

The partnership operates and manages the electricity distribution business in the State of South Australia of Australia.

3. CKI/HEI Electricity Distribution Pty Limited owns 100 per cent interests in the following companies ("the Powercor Group"):

Powercor Proprietary Limited  
Powercor Australia Limited Liability Company  
Powercor Australia Holdings Pty Limited  
Powercor Australia Limited

The Powercor Group operates and manages an electricity distribution business in the State of Victoria of Australia.

4. CKI/HEI Electricity Distribution Two Pty Limited owns 100 per cent interests in CitiPower I Pty Ltd, which is one of five electricity distributors in the State of Victoria of Australia.

# SCHEDULE OF MAJOR PROPERTIES

## APPENDIX 3

Location	Lot Number	Group's Interest (per cent)	Approximate floor / site area attributable to the Group (sq. m.)	Existing Usage	Lease Term
14-18 Tsing Tim Street, Tsing Yi	TYTL 98	100	3,355	I	Medium
TMTL 201 Tap Shek Kok	TMTL 201	100	152,855	I	Medium
Certain units of Harbour Centre Tower 2, 8 Hok Cheung Street, Hunghom	KML113	100	5,528	C	Medium

I: Industrial

C: Commercial

# RISK FACTORS

The Group's businesses, financial conditions, results of operations or growth prospects may be affected by risks and uncertainties pertaining to the Group's businesses. The factors set out below are those that the Group believes could result in the Group's businesses, financial conditions, results of operations or growth prospects differing materially from expected or historical results. These factors are by no means exhaustive or comprehensive, and there may be other risks in addition to those shown below which are not known to the Group or which may not be material now but could turn out to be material in the future. In addition, this Annual Report does not constitute a recommendation or advice for you to invest in the shares of the Company and investors are advised to make their own judgment or consult their own investment advisors before making any investment in the shares of the Company.

## GLOBAL FINANCIAL AND CREDIT CRISIS

The global markets were severely hit by the financial and credit crisis triggered in 2008 by the U.S. subprime mortgage predicament, and the magnitude and indiscriminating nature of the adverse fallout across various countries and economic sectors was unprecedented. The negative repercussions of a tight global credit market had resulted in increased stock market volatility, worsening unemployment, and a contraction of economic activities in emerging markets as well as major developed economies. Despite the recovery in the various global markets in the latter half of 2009, the economic fundamental data has yet to revive. The debt crisis in Dubai that occurred in late 2009 reflected the continuing market risks associated with the tight global credit market. The Group is a diversified infrastructure investment company with businesses in Hong Kong, the Mainland, Australia, New Zealand, the United Kingdom, Canada and the Philippines. Any continuing adverse economic conditions in those countries and places in which the Group operates may therefore impact on the Group's financial position or potential income, asset value and liabilities.

## ECONOMIC CONDITIONS AND INTEREST RATES

The industries in which the Group operates are affected by the economic conditions of the various places where the Group's investments or operations are located, the population growth of these places, mark to market value of securities investments, the currency environment and interest rates cycles. There can be no assurance that the combination of the above factors the Group experiences in the future will not adversely affect its financial conditions or results of operations.

In particular, income from finance and treasury operations is dependent upon the capital market, interest rate and currency environment, and the worldwide economic and market conditions, and therefore there can be no assurance that changes in these conditions will not adversely affect the Group's financial conditions or results of operations. The volatilities in the financial markets may also adversely affect the income to be derived by the Group from its finance and treasury activities.

## RISK FACTORS

### INFRASTRUCTURE MARKET

Some of the investments owned by the Group (for example, gas and electricity) are subject to regulatory pricing and strict adherence must be made to the licence requirements, codes and guidelines established by the relevant regulatory authorities from time to time. Failure to comply with these licence requirements, codes or guidelines may lead to penalties, or, in extreme circumstances, amendment, suspension or cancellation of the relevant licences by the authorities.

The distribution networks of the Group's utilities investments are also exposed to supply interruptions. If a severe storm, fire, sabotage, terrorist attack or other unplanned event interrupts service, the loss of cash flow resulting from the interruption and the cost of recovery from network damage could be considerable and potentially cause poor customer perception and may also lead to claims and litigations. Moreover, some losses from events such as terrorist attacks may not be recoverable. Increases in the number or duration of supply interruptions could result in material increases in the costs associated with the operation of the distribution networks, which could have a material adverse effect on the businesses, financial conditions and results of operations of the Group.

### CAPITAL EXPENDITURE

A significant amount of capital expenditure is required for the Group to acquire new investments and to maintain the assets of its existing businesses. While the relevant asset companies have their own asset management plans, there is a risk that due to unforeseen events, capital expenditure required for the replacement of assets could exceed budgeted amounts and hence affecting the businesses, financial conditions and results of operations of the Group.

### CURRENCY FLUCTUATIONS

The results of the Group is recorded in Hong Kong dollars but its various subsidiaries, associates and joint ventures may receive revenue and incur expenses in other currencies. Any currency fluctuations on translation of the accounts of these subsidiaries, associates and joint ventures and also on the repatriation of earnings, equity investments and loans may therefore impact on the Group's performance. Although currency exposures have been managed by the Group, a depreciation or fluctuation of the currencies in which the Group conducts operations relative to the Hong Kong dollar could adversely affect the Group's financial conditions or results of operations.

### STRATEGIC PARTNERS

Some of the businesses of the Group are conducted through non wholly-owned subsidiaries, associates and joint ventures in which the Group shares control (in whole or in part) and strategic alliances had been formed by the Group with other strategic or business partners. There can be no assurance that any of these strategic or business partners will continue their relationships with the Group in the future or that the Group will be able to pursue its stated strategies with respect to its non wholly-owned subsidiaries, associates and joint ventures and the markets in which they operate. Furthermore, the joint venture partners may (a) have economic or business interests or goals that are inconsistent with those of the Group; (b) take actions contrary to the Group's policies or objectives; (c) undergo a change of control; (d) experience financial and other difficulties; or (e) be unable or unwilling to fulfil their obligations under the joint ventures, which may affect the Group's financial conditions or results of operations.



## MERGERS AND ACQUISITIONS

The Company has undertaken mergers and acquisitions activities in the past and may continue to do so if there are appropriate acquisition opportunities in the market. Although due diligence and detailed analysis are conducted before these activities are being undertaken, there can be no assurance that these can fully expose all hidden problems, potential liabilities and unresolved disputes that the target company may have. In addition, valuations and analyses on the target company conducted by the Company and by professionals alike are based on numerous assumptions, and there can be no assurance that those assumptions are correct or appropriate or that they will receive universal recognition. Relevant facts and circumstances used in the analyses could have changed over time, and new facts and circumstances may come to light as to render the previous assumptions and the valuations and analyses based thereon obsolete. Some of these mergers and acquisitions activities are subject to regulatory approvals in overseas countries and there can be no assurance that such approvals will be obtained, and even if granted, that there will be no burdensome conditions attached to such approvals. The Company may not necessarily be able to successfully integrate the target business into the Group and may not be able to derive any synergy from the acquisition, leading to increase in costs, time and resources. For merger and acquisitions activities undertaken in overseas countries, the Company may also be exposed to different and changing political, social, legal and regulatory requirements at the local, national and international level. The Company may also need to face different cultural issues when dealing with local employees, customers, governmental authorities and pressure groups.

## IMPACT OF LOCAL, NATIONAL AND INTERNATIONAL REGULATIONS

The local business risks in different countries and cities in which the Group operates could have a material impact on the financial conditions, results of operations and growth prospects of the businesses in the relevant market. The Group has investments in different countries and cities around the world and the Group is, and may increasingly become, exposed to different and changing political, social, legal, tax, regulatory and environmental requirements at the local, national or international level. Also, new policies or measures by governments, whether fiscal, tax, regulatory, environmental or other competitive changes, may lead to an increase in additional or unplanned capital expenditure, pose a risk to the overall investment return of the Group's businesses and may delay or prevent the commercial operation of a business with resulting loss of revenue and profit.

## IMPACT OF NEW ACCOUNTING STANDARDS

The Hong Kong Institute of Certified Public Accountants ("HKICPA") has from time to time issued a number of new and revised Hong Kong Financial Reporting Standards ("HKFRS"). HKICPA may in the future issue new and revised standards and interpretations. In addition, interpretations on the application of the HKFRS will continue to develop. These factors may require the Group to adopt new accounting policies. The adoption of new accounting policies or new HKFRS might or could have a significant impact on the Group's financial position or results of operations.

## RISK FACTORS

### OUTBREAK OF HIGHLY CONTAGIOUS DISEASE

In 2003, there was an outbreak of Severe Acute Respiratory Syndrome (“SARS”) in Hong Kong, the Mainland and other places. The SARS outbreak had a significant adverse impact on the economies of the affected areas. In 2009, the spread of Influenza A H1N1 also affected many areas of the world. There can be no assurance that the spread of Influenza A H1N1 will not continue and there will not be another significant global outbreak of a severe communicable disease such as avian influenza or SARS. If such an outbreak were to occur, it may have a material adverse impact on the operations of the Group and its results of operations may suffer.

### THE GROUP’S FINANCIAL CONDITIONS OR RESULTS OF OPERATIONS ARE AFFECTED BY THOSE OF THE HK ELECTRIC GROUP

The Group owns approximately 38.87 per cent of the HK Electric Group which operates in Hong Kong and has investments in different countries and places. Hence the financial conditions and results of operations of the HK Electric Group may be affected by the local market conditions and the economy of Hong Kong as well as the places where its investments are located. The Group’s financial conditions and results of operations are materially affected by the financial conditions and results of operations of the HK Electric Group. In addition, the core businesses of the HK Electric Group are different from those of the Group, and as a result, the Group is indirectly exposed to the risks the HK Electric Group is facing.

Besides, the operations of the HK Electric Group are subject to a scheme of control (“SCA”) agreed with the Hong Kong Government which provides for a permitted level of earnings based principally on a return on their capital investment in electricity generation, transmission and distribution assets. The scheme of control was renewed for a term of ten years commencing 1st January, 2009 with an option for the Government to extend the new SCA for a further term of five years. There can be no assurance that changes to or abolition of the scheme of control in the future will not adversely affect the HK Electric Group’s (and hence the Group’s) financial conditions and results of operations.

### PAST PERFORMANCE AND FORWARD LOOKING STATEMENTS

The performance and the results of operations of the Group during the past years as contained in this Annual Report are historical in nature and past performance can be no guarantee of future results of the Group. This Annual Report may contain forward-looking statements and opinions that involve risks and uncertainties. Actual results may differ materially from expectations discussed in such forward-looking statements and opinions. Neither the Group nor the Directors, employees or agents of the Group assume (a) any obligation to correct or update the forward-looking statements or opinions contained in this Annual Report; and (b) any liability in the event that any of the forward-looking statements or opinions does not materialise or turns out to be incorrect.

# CORPORATE GOVERNANCE REPORT

The Board of Directors ("Board") and the management of the Company are committed to the maintenance of good corporate governance practices and procedures. The Company believes that good corporate governance provides a framework that is essential for effective management, a healthy corporate culture, successful business growth and enhancing shareholders' value. The corporate governance principles of the Company emphasise a quality Board, sound internal controls, and transparency and accountability to all shareholders. The Company has applied the principles and complied with all code provisions and, where applicable, the recommended best practices of the Code on Corporate Governance Practices ("Code on CG Practices") as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Stock Exchange") ("Listing Rules") throughout the year ended 31st December, 2009.

Key corporate governance principles and corporate governance practices of the Company are summarised below:

## I. CODE PROVISIONS

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices																																								
<b>A.</b>	<b>DIRECTORS</b>																																										
<b>A.1</b>	<b>THE BOARD</b>  <i>Corporate Governance Principle</i> <i>The Board should assume responsibility for leadership and control of the Company; and is collectively responsible for directing and supervising the Company's affairs.</i>																																										
A.1.1	Regular board meetings should be held at least four times a year involving active participation, either in person or through other electronic means of communication, of majority of directors.	√	<ul style="list-style-type: none"> <li>The Board meets regularly and held meetings in March, May, August and November 2009.</li> <li>Details of Directors' attendance records in 2009: <table border="1"> <thead> <tr> <th>Members of the Board</th> <th>Attendance</th> </tr> </thead> <tbody> <tr> <td colspan="2"><b>Executive Directors</b></td> </tr> <tr> <td>LI Tzar Kuoi, Victor (<i>Chairman</i>)</td> <td>4/4</td> </tr> <tr> <td>KAM Hing Lam (<i>Group Managing Director</i>)</td> <td>4/4</td> </tr> <tr> <td>IP Tak Chuen, Edmond</td> <td>4/4</td> </tr> <tr> <td>FOK Kin Ning, Canning</td> <td>4/4</td> </tr> <tr> <td>Andrew John HUNTER</td> <td>4/4</td> </tr> <tr> <td>CHOW WOO Mo Fong, Susan</td> <td>3/4</td> </tr> <tr> <td>Frank John SIXT</td> <td>4/4</td> </tr> <tr> <td>TSO Kai Sum</td> <td>3/4</td> </tr> <tr> <td colspan="2"><b>Independent Non-executive Directors</b></td> </tr> <tr> <td>CHEONG Ying Chew, Henry</td> <td>4/4</td> </tr> <tr> <td>KWOK Eva Lee</td> <td>4/4</td> </tr> <tr> <td>SNG Sow-mei alias POON Sow Mei</td> <td>4/4</td> </tr> <tr> <td>Colin Stevens RUSSEL</td> <td>4/4</td> </tr> <tr> <td>LAN Hong Tsung, David</td> <td>4/4</td> </tr> <tr> <td colspan="2"><b>Non-executive Directors</b></td> </tr> <tr> <td>LEE Pui Ling, Angelina</td> <td>4/4</td> </tr> <tr> <td>Barrie COOK</td> <td>4/4</td> </tr> <tr> <td>George Colin MAGNUS</td> <td>4/4</td> </tr> </tbody> </table> </li> </ul> <p>Note: The Directors may attend meetings in person, by phone or through other means of electronic communication or by their alternate directors (if applicable) in accordance with the Company's Bye-laws.</p>	Members of the Board	Attendance	<b>Executive Directors</b>		LI Tzar Kuoi, Victor ( <i>Chairman</i> )	4/4	KAM Hing Lam ( <i>Group Managing Director</i> )	4/4	IP Tak Chuen, Edmond	4/4	FOK Kin Ning, Canning	4/4	Andrew John HUNTER	4/4	CHOW WOO Mo Fong, Susan	3/4	Frank John SIXT	4/4	TSO Kai Sum	3/4	<b>Independent Non-executive Directors</b>		CHEONG Ying Chew, Henry	4/4	KWOK Eva Lee	4/4	SNG Sow-mei alias POON Sow Mei	4/4	Colin Stevens RUSSEL	4/4	LAN Hong Tsung, David	4/4	<b>Non-executive Directors</b>		LEE Pui Ling, Angelina	4/4	Barrie COOK	4/4	George Colin MAGNUS	4/4
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A.1.2	All directors are given an opportunity to include matters in the agenda for regular board meetings.	√	<ul style="list-style-type: none"> <li>All Directors are consulted as to whether they may want to include any matter in the agenda before the agenda for each regular Board meeting is issued.</li> </ul>																																								
A.1.3	<ul style="list-style-type: none"> <li>At least 14 days notice for regular board meetings</li> <li>Reasonable notice for other board meetings</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>Regular Board meetings in a particular year are usually scheduled towards the end of the immediately preceding year to give all Directors adequate time to plan their schedules to attend the meetings.</li> <li>At least 14 days formal notice would be given before each regular meeting.</li> <li>According to the Company's Bye-laws, any Director may waive notice of any meeting.</li> </ul>																																								
A.1.4	All directors should have access to the advice and services of the company secretary with a view to ensuring that board procedures, and all applicable rules and regulations, are followed.	√	<ul style="list-style-type: none"> <li>Directors have access to the Company Secretary and key officers of the Company Secretarial Department who are responsible to the Board for ensuring that Board procedures, and all applicable rules and regulations, are followed.</li> <li>Memos are issued to Directors from time to time to update them with legal and regulatory changes and matters of relevance to Directors in the discharge of their duties.</li> </ul>																																								

## CORPORATE GOVERNANCE REPORT

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices
A.1.5	<ul style="list-style-type: none"> <li>– Minutes of board meetings and meetings of board committees should be kept by a duly appointed secretary of the meeting.</li> <li>– Such minutes should be open for inspection at any reasonable time on reasonable notice by any director.</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>• The Company Secretary prepares written resolutions or minutes and keeps records of matters discussed and decisions resolved at all Board and Board Committee meetings.</li> <li>• Board and Board Committee minutes/resolutions are sent to all Directors/Board Committee members within a reasonable time (generally within 14 days) after each Board and Board Committee meeting.</li> <li>• Board and Board Committee minutes/resolutions are available for inspection by Directors/Board Committee members.</li> </ul>
A.1.6	<ul style="list-style-type: none"> <li>– Minutes of board meetings and meetings of board committees should record in sufficient detail the matters considered by the board and decisions reached.</li> <li>– Draft and final versions of board minutes for all directors to comment and to keep records within a reasonable time after the board meeting</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>• Minutes record in sufficient detail the matters considered by the Board/Board Committees and decisions reached.</li> <li>• Directors are given an opportunity to comment on draft Board minutes.</li> <li>• Final version of Board minutes is placed on record within a reasonable time after the Board meeting.</li> </ul>
A.1.7	<ul style="list-style-type: none"> <li>– A procedure agreed by the board to enable directors, upon reasonable request, to seek independent professional advice in appropriate circumstances, at the company's expense</li> <li>– The board should resolve to provide separate independent professional advice to directors to assist the relevant director or directors to discharge his/their duties to the company.</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>• Directors have been advised that the Company Secretary can arrange independent professional advice at the expense of the Company should such advice be considered necessary by any Director.</li> </ul>
A.1.8	<ul style="list-style-type: none"> <li>– If a substantial shareholder or a director has a conflict of interest in a matter to be considered by the board which the board has determined to be material, the matter should not be dealt with by way of circulation or by a committee but a board meeting should be held.</li> <li>– Independent non-executive directors who, and whose associates, have no material interest in the transaction should be present at such board meeting.</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>• Important matters are usually dealt with by way of written resolutions so that all Directors (including Independent Non-executive Directors) can note and comment, as appropriate, the matters before approval is granted.</li> <li>• Director must declare his/her interest in the matters to be passed in the resolution, if applicable.</li> <li>• If a substantial shareholder or a Director has a conflict of interest in a matter to be considered by the Board which the Board has determined to be material, the matter will be dealt with in accordance with applicable rules and regulations and, if appropriate, an independent Board committee will be set up to deal with the matter.</li> </ul>
<b>A.2</b>	<b>CHAIRMAN AND CHIEF EXECUTIVE OFFICER</b>		
	<p><i>Corporate Governance Principle</i>  <i>There should be a clear division of responsibilities between the Chairman and the Group Managing Director of the Company to ensure a balance of power and authority.</i></p>		
A.2.1	<ul style="list-style-type: none"> <li>– Separate roles of chairman and chief executive officer not to be performed by the same individual</li> <li>– Division of responsibilities between the chairman and chief executive officer should be clearly established and set out in writing.</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>• The positions of the Chairman of the Board and the Group Managing Director are currently held by separate individuals.</li> <li>• The Chairman determines the broad strategic direction of the Group in consultation with the Board and is responsible for the high-level oversight of management.</li> <li>• The Group Managing Director, with the support of the Executive Directors, is responsible for strategic planning of different business functions and day-to-day management and operation of the Group.</li> </ul>

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices																										
A.2.2	The chairman should ensure that all directors are properly briefed on issues arising at board meetings.	√	<ul style="list-style-type: none"> <li>With the support of the Executive Directors and the Company Secretary, the Chairman seeks to ensure that all Directors are properly briefed on issues arising at Board meetings and receive adequate and reliable information on a timely basis.</li> <li>In addition to regular Board meetings, the Chairman had meetings with the Non-executive Directors (including the Independent Non-executive Directors) without the presence of the Executive Directors in May and November 2009. Details of the attendance records of the meetings are as follows: <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="2" style="text-align: right;">Attendance</th> </tr> </thead> <tbody> <tr> <td colspan="2"><b>Chairman</b></td> </tr> <tr> <td>LI Tzar Kuoi, Victor</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td colspan="2"><b>Independent Non-executive Directors</b></td> </tr> <tr> <td>CHEONG Ying Chew, Henry</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>KWOK Eva Lee</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>SNG Sow-mei alias POON Sow Mei</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>Colin Stevens RUSSEL</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>LAN Hong Tsung, David</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td colspan="2"><b>Non-executive Directors</b></td> </tr> <tr> <td>LEE Pui Ling, Angelina</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>Barrie COOK</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>George Colin MAGNUS</td> <td style="text-align: right;">2/2</td> </tr> </tbody> </table> <p>Note: The Chairman and the Non-executive Directors (including the Independent Non-executive Directors) may attend meetings in person, by phone or through other means of electronic communication or by their alternate directors (if applicable) in accordance with the Company's Bye-laws.</p> </li> </ul>	Attendance		<b>Chairman</b>		LI Tzar Kuoi, Victor	2/2	<b>Independent Non-executive Directors</b>		CHEONG Ying Chew, Henry	2/2	KWOK Eva Lee	2/2	SNG Sow-mei alias POON Sow Mei	2/2	Colin Stevens RUSSEL	2/2	LAN Hong Tsung, David	2/2	<b>Non-executive Directors</b>		LEE Pui Ling, Angelina	2/2	Barrie COOK	2/2	George Colin MAGNUS	2/2
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A.2.3	The chairman should be responsible for ensuring that directors receive adequate information, which must be complete and reliable, in a timely manner.	√	<ul style="list-style-type: none"> <li>The Board papers including supporting analysis and related background information are normally sent to the Directors at least three days before Board meetings.</li> <li>Communications between Non-executive Directors (including Independent Non-executive Directors) on the one hand, and the Company Secretary as co-ordinator for the other business units of the Group on the other, is a dynamic and interactive process to ensure that queries raised and clarification sought by the Directors are dealt with and further supporting information and/or documentation is provided if appropriate.</li> </ul>																										
<b>A.3</b>	<b>BOARD COMPOSITION</b>																												
	<p><i>Corporate Governance Principle</i>  The Board should have a balance of skills and experience appropriate for the requirements of the business of the Company and should include a balanced composition of Executive and Non-executive Directors so that independent judgement can effectively be exercised.</p>																												
A.3.1	Independent non-executive directors should be expressly identified as such in all corporate communications that disclose the names of directors of the company.	√	<ul style="list-style-type: none"> <li>The composition of the Board, by category and position of Directors including the names of the Chairman, the Executive Directors, the Non-executive Directors and the Independent Non-executive Directors, is disclosed in all corporate communications.</li> <li>The Board consists of a total of sixteen Directors, comprising eight Executive Directors, three Non-executive Directors and five Independent Non-executive Directors. One of the Executive Directors also acts as Alternate Director to two Executive Directors and two Alternate Directors were appointed. More than one Independent Non-executive Directors have appropriate professional qualifications, or accounting or related financial management expertise.</li> <li>Details of the composition of the Board are set out on page 154.</li> <li>The Directors' biographical information and the relationships among the Directors are set out on pages 28 to 34.</li> <li>Review of the Board composition is made regularly to ensure that it has a balance of expertise, skills and experience appropriate for the requirements of the business of the Company.</li> </ul>																										
<b>A.4</b>	<b>APPOINTMENTS, RE-ELECTION AND REMOVAL</b>																												
	<p><i>Corporate Governance Principle</i>  There should be a formal, considered and transparent procedure for the appointment of new Directors and plans in place for orderly succession for appointments to the Board. All Directors should be subject to re-election at regular intervals.</p>																												

## CORPORATE GOVERNANCE REPORT

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices
A.4.1	Non-executive directors should be appointed for a specific term, subject to re-election.	√	<ul style="list-style-type: none"> <li>All Directors (including Non-executive Directors) are subject to retirement by rotation once every three years and are subject to re-election in accordance with the Company's Bye-laws and the Code on CG Practices.</li> </ul>
A.4.2	<ul style="list-style-type: none"> <li>All directors appointed to fill a casual vacancy should be subject to election by shareholders at the first general meeting after their appointment.</li> <li>Every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years.</li> </ul>	<p>√</p> <p>√</p>	<ul style="list-style-type: none"> <li>In accordance with the Company's Bye-laws, newly appointed Directors are required to offer themselves for re-election at the next following general meeting (in the case of filling a casual vacancy) or at the next following annual general meeting (in the case of an addition to the existing Board) following their appointment.</li> <li>The Board as a whole is responsible for the appointment of new Directors and Directors' nomination for re-election by shareholders at the general meeting of the Company. Under the Company's Bye-laws, the Board may from time to time appoint a Director either to fill a casual vacancy or as an addition to the existing Board. Any such new Director shall hold office until the next following general meeting of the Company (in the case of filling a casual vacancy) or until the next following annual general meeting of the Company (in the case of an addition to the existing Board) and shall then be eligible for re-election at the same general meeting.</li> <li>All Directors (including Non-executive Directors) are subject to retirement by rotation once every three years and are subject to re-election in accordance with the Company's Bye-laws and the Code on CG Practices.</li> <li>The structure, size and composition of the Board are reviewed from time to time to ensure the Board has a balanced composition of skills and experience appropriate for the requirements of the businesses of the Company. The independence of the Independent Non-executive Directors is assessed according to the relevant rules and requirements under the Listing Rules.</li> <li>Each of the Independent Non-executive Directors makes an annual confirmation of independence pursuant to the requirements of the Listing Rules. The Company is of the view that all Independent Non-executive Directors meet the independence guidelines set out in the relevant requirements of the Listing Rules and are independent in accordance with the terms of the guidelines.</li> </ul>
<b>A.5</b>	<b>RESPONSIBILITIES OF DIRECTORS</b>		
	<p><i>Corporate Governance Principle</i>  <i>Every Director is required to keep abreast of responsibilities as a Director of the Company and of the conduct, business activities and development of the Company.</i></p>		
A.5.1	<ul style="list-style-type: none"> <li>Every newly appointed director of the company should receive a comprehensive, formal and tailored induction on the first occasion of his appointment, and subsequently such briefing and professional development as is necessary.</li> <li>To ensure that he has a proper understanding of the operations and business of the company and that he is fully aware of his responsibilities under statute and common law, the Listing Rules, applicable legal requirements and other regulatory requirements and the business and governance policies of the company</li> </ul>	<p>√</p> <p>√</p>	<ul style="list-style-type: none"> <li>The Company Secretary and key officers of the Company Secretarial Department liaise closely with newly appointed Directors both immediately before and after his/her appointment to acquaint the newly appointed Directors with the duties and responsibilities as a Director of the Company and the business operation of the Company.</li> <li>A package compiled and reviewed by the Company's legal advisers setting out such duties and responsibilities under the Listing Rules, Companies Ordinance and other related ordinances and relevant regulatory requirements of Hong Kong is provided to each newly appointed Director. A revised information package comprising the latest developments in laws, rules and regulations relating to the duties and responsibilities of directors will be forwarded to each Director from time to time for his/her information and ready reference. "A Guide on Directors' Duties" (previously known as "Non-statutory Guidelines on Directors' Duties") issued by the Companies Registry of Hong Kong has been forwarded to each Director for his/her information and ready reference.</li> <li>Memos are issued from time to time to keep Directors up to date with legal and regulatory changes and matters of relevance to the Directors in the discharge of their duties.</li> <li>Seminars are organised from time to time at which distinguished professionals are invited to present to the Directors on subjects relating to Directors' duties and corporate governance, etc.</li> </ul>
A.5.2	<p>The functions of non-executive directors include:</p> <ul style="list-style-type: none"> <li>bring independent judgement on issues of strategy, policy, performance, accountability, resources, key appointments and standards of conduct at board meetings</li> </ul>	√	<ul style="list-style-type: none"> <li>The Non-executive Directors exercise their independent judgment and advise on the future business direction and strategic plans of the Company.</li> <li>The Non-executive Directors review the financial information and operational performance of the Company on a regular basis.</li> <li>The Independent Non-executive Directors are invited to serve on the Audit and Remuneration Committees of the Company.</li> </ul>

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices
A.5.2 (Cont'd)	<ul style="list-style-type: none"> <li>– take the lead on potential conflicts of interests</li> <li>– serve on the audit, remuneration, nomination and other governance committees, if invited</li> <li>– scrutinise the company's performance in achieving agreed corporate goals and objectives, and monitoring the reporting of performance</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> <li>√</li> </ul>	
A.5.3	Every director should ensure that he can give sufficient time and attention to the affairs of the company and should not accept the appointment if he cannot do so.	√	<ul style="list-style-type: none"> <li>• There is satisfactory attendance at Board meetings during the year. Please refer to A.1.1 of Part I above for details of attendance records.</li> <li>• Every Executive Director has hands-on knowledge and expertise in the areas and operation in which he/she is charged with. Appropriate attention to the affairs of the Company is measured in terms of time as well as the quality of such attention and the ability of the Directors to contribute with reference to his/her necessary knowledge and expertise.</li> </ul>
A.5.4	<ul style="list-style-type: none"> <li>– Directors must comply with the Model Code.</li> <li>– Board should establish written guidelines on no less exacting terms than the Model Code for relevant employees.</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>• The Company had adopted the model code for securities transactions by directors of listed issuers ("Model Code") set out in Appendix 10 to the Listing Rules as its own code of conduct regarding Directors' securities transactions effective from 31st March, 2004. A revised Model Code has been adopted by the Company to comply with the new requirements set out in Appendix 10 to the Listing Rules effective from 1st April, 2009.</li> <li>• Confirmation has been received from all Directors that they have complied with the required standards set out in the Model Code for the year ended 31st December, 2009.</li> <li>• Written guidelines on no less exacting terms than the Model Code relating to securities transactions for employees are set out in the Employee Handbook of the Company.</li> </ul>
<b>A.6</b>	<b>SUPPLY OF AND ACCESS TO INFORMATION</b>		
	<p><i>Corporate Governance Principle</i>  <i>Directors should be provided in a timely manner with appropriate information in such form and of such quality as will enable them to make an informed decision and to discharge their duties and responsibilities as Directors of the Company.</i></p>		
A.6.1	<ul style="list-style-type: none"> <li>– Send agenda and full board papers to all directors at least 3 days before regular board or board committee meeting</li> <li>– So far as practicable for other board or board committee meetings</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>• Board/Board Committee papers are circulated not less than three days before the regular Board/Board Committee meetings to enable the Directors/Board Committee members to make informed decisions on matters to be raised at the Board/Board Committee meetings.</li> </ul>
A.6.2	<ul style="list-style-type: none"> <li>– Management has an obligation to supply the board and its committees with adequate information in a timely manner to enable it to make informed decisions.</li> <li>– The board and each director should have separate and independent access to the company's senior management for making further enquiries where necessary.</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>• The Company Secretary and the Chief Financial Officer attend all regular Board meetings to advise on corporate governance, statutory compliance, and accounting and financial matters, as appropriate.</li> <li>• Communications between Directors on the one hand, and the Company Secretary, who acts as co-ordinator for the other business units of the Group on the other, is a dynamic and interactive process to ensure that queries raised and clarification sought by the Directors are dealt with and that further supporting information is provided if appropriate.</li> </ul>
A.6.3	<ul style="list-style-type: none"> <li>– All directors are entitled to have access to board papers and related materials.</li> <li>– Steps must be taken to respond as promptly and fully as possible to queries raised by directors.</li> </ul>	<ul style="list-style-type: none"> <li>√</li> <li>√</li> </ul>	<ul style="list-style-type: none"> <li>• Please see A.6.1 and A.6.2 of Part I above.</li> </ul>



# CORPORATE GOVERNANCE REPORT

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices								
<b>B.</b>	<b>REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT</b>										
<b>B.1</b>	<b>THE LEVEL AND MAKE-UP OF REMUNERATION AND DISCLOSURE</b>										
	<i>Corporate Governance Principle</i> There should be a formal and transparent procedure for setting policy on Executive Directors' remuneration and for fixing the remuneration packages for all Directors.										
B.1.1	Establish a remuneration committee with specific written terms of reference comprising a majority of independent non-executive directors	√	<ul style="list-style-type: none"> <li>In accordance with the Code on CG Practices, the Company has set up a remuneration committee ("Remuneration Committee") with a majority of the members being Independent Non-executive Directors.</li> <li>The Company established its Remuneration Committee on 1st January, 2005.</li> <li>The Remuneration Committee comprises the Chairman of the Board, Mr. Li Tzar Kuoi, Victor (Chairman of the Remuneration Committee), and two Independent Non-executive Directors, namely, Mr. Colin Stevens Russel and Mr. Cheong Ying Chew, Henry.</li> <li>Since the publication of the Company's 2008 annual report in April 2009, meetings of the Remuneration Committee were held in November 2009 and January 2010. Details of the attendance records of the members of the Remuneration Committee are as follows: <table border="1"> <thead> <tr> <th>Members of the Remuneration Committee</th> <th>Attendance</th> </tr> </thead> <tbody> <tr> <td>LI Tzar Kuoi, Victor (<i>Chairman of the Remuneration Committee</i>)</td> <td>2/2</td> </tr> <tr> <td>Colin Stevens RUSSEL</td> <td>2/2</td> </tr> <tr> <td>CHEONG Ying Chew, Henry</td> <td>2/2</td> </tr> </tbody> </table> </li> </ul> <p>Note: The members of the Remuneration Committee may attend meetings in person, by phone or through other means of electronic communication or by their alternates (if applicable) in accordance with the Company's Bye-laws.</p> <ul style="list-style-type: none"> <li>The following is a summary of the work for the Remuneration Committee during the said meetings: <ol style="list-style-type: none"> <li>Review of the remuneration policy for 2009/2010;</li> <li>Review of the remuneration of Non-executive Directors;</li> <li>Review of the annual performance bonus policy; and</li> <li>Approval of remuneration packages of Executive Directors.</li> </ol> </li> </ul>	Members of the Remuneration Committee	Attendance	LI Tzar Kuoi, Victor ( <i>Chairman of the Remuneration Committee</i> )	2/2	Colin Stevens RUSSEL	2/2	CHEONG Ying Chew, Henry	2/2
Members of the Remuneration Committee	Attendance										
LI Tzar Kuoi, Victor ( <i>Chairman of the Remuneration Committee</i> )	2/2										
Colin Stevens RUSSEL	2/2										
CHEONG Ying Chew, Henry	2/2										
B.1.2	The remuneration committee should consult the chairman and/or chief executive officer about their proposals relating to the remuneration of other executive directors and have access to professional advice if considered necessary.	√	<ul style="list-style-type: none"> <li>The Remuneration Committee has consulted the Chairman and/or the Group Managing Director about proposals relating to the remuneration packages and other human resources issues of the Directors and senior management, including, without limitation, succession plan and key personnel movements as well as policies for recruiting and retaining qualified personnel.</li> <li>The emoluments of Directors are based on the skill, knowledge, involvement in the Company's affairs and the performance of each Director, together with reference to the profitability of the Company, remuneration benchmarks in the industry, and prevailing market conditions.</li> <li>To enable them to better advise on the Group's future remuneration policy and related strategies, the Remuneration Committee has been advised of the Group's existing remuneration policy and succession plan, such as guidelines on designing employees' remuneration packages and related market trends and information.</li> <li>The Remuneration Committee is satisfied that there is in place a clear system for determining remuneration, which is reasonable and has been followed consistently in its application.</li> </ul>								
B.1.3	Terms of reference of the remuneration committee should include: <ul style="list-style-type: none"> <li>determine the specific remuneration packages of all executive directors and senior management</li> <li>review and approve performance-based remuneration and the compensation payable on loss or termination of office or appointment</li> <li>ensure that no director or any of his associates is involved in deciding his own remuneration</li> </ul>	√	<ul style="list-style-type: none"> <li>The terms of reference of the Remuneration Committee, which follow closely the requirements of the Code Provisions and have been adopted by the Board, are posted on the Company's website.</li> </ul>								

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices
B.1.4	The remuneration committee should make available its terms of reference, explaining its role and the authority delegated to it by the board.	√	<ul style="list-style-type: none"> <li>The terms of reference of the Remuneration Committee are posted on the Company's website.</li> <li>The principal responsibilities of the Remuneration Committee include making recommendations to the Board on the Company's policy and structure for the remuneration of Directors and senior management, and reviewing the specific remuneration packages of all Executive Directors and senior management by reference to corporate goals and objectives resolved by the Board from time to time.</li> </ul>
B.1.5	The remuneration committee should be provided with sufficient resources to discharge its duties.	√	<ul style="list-style-type: none"> <li>The Human Resources Department provides administrative support and implements the approved remuneration packages and other human resources related decisions approved by the Remuneration Committee.</li> </ul>
<b>C. ACCOUNTABILITY AND AUDIT</b>			
<b>C.1 FINANCIAL REPORTING</b>			
<p><i>Corporate Governance Principle</i>  <i>The Board should present a balanced, clear and comprehensible assessment of the Company's performance, position and prospects.</i></p>			
C.1.1	Management should provide such explanation and information to the board as will enable the board to make an informed assessment of the financial and other information put before the board for approval.	√	<ul style="list-style-type: none"> <li>Directors are provided with a review of the Group's major business activities and key financial information on a quarterly basis.</li> </ul>
C.1.2	<ul style="list-style-type: none"> <li>The directors should acknowledge in the Corporate Governance Report their responsibility for preparing the accounts.</li> <li>There should be a statement by the auditors about their reporting responsibilities in the auditors' report on the financial statements.</li> <li>Unless it is inappropriate to assume that the company will continue in business, the directors should prepare the accounts on a going concern basis, with supporting assumptions or qualifications as necessary.</li> <li>When the directors are aware of material uncertainties relating to events or conditions that may cast significant doubt upon the company's ability to continue as a going concern, such uncertainties should be clearly and prominently set out and discussed at length in the Corporate Governance Report.</li> </ul>	<p>√</p> <p>√</p> <p>√</p> <p>N/A</p>	<ul style="list-style-type: none"> <li>The Directors annually acknowledge in writing their responsibility for preparing the financial statements of the Group.</li> <li>Directors are not aware of material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern as referred to in C.1.2 of the Code on CG Practices.</li> <li>With the assistance of the Company's Finance and Accounting Department which is under the supervision of the Chief Financial Officer who is a professional accountant, the Directors ensure the preparation of the financial statements of the Group are in accordance with statutory requirements and applicable accounting standards.</li> <li>The Directors also ensure the publication of the financial statements of the Group is in a timely manner.</li> <li>The statement by the auditor of the Company regarding its reporting responsibilities on the financial statements of the Group is set out in the Independent Auditor's Report on page 51.</li> </ul>
C.1.3	The board's responsibility to present a balanced, clear and understandable assessment extends to annual and interim reports, other price-sensitive announcements and other financial disclosures required under the Listing Rules, and reports to regulators as well as to information required to be disclosed pursuant to statutory requirements.	√	<ul style="list-style-type: none"> <li>The Board aims to present a clear, balanced and understandable assessment of the Group's performance and position in all shareholder communications.</li> <li>The Board is aware of the requirements under the applicable rules and regulations about timely disclosure of price-sensitive information or matters regarding the Company and will authorise the publication of such announcements as and when the occasion arises. The Company Secretary and key officers of the Company Secretarial Department work closely and in consultation with legal advisers to review the materiality and sensitivity of transactions and proposed transactions and advise the Board accordingly.</li> </ul>

# CORPORATE GOVERNANCE REPORT

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices
<b>C.2</b>	<b>INTERNAL CONTROLS</b>		
	<i>Corporate Governance Principle</i> <i>The Board should ensure that the Company maintains sound and effective internal controls to safeguard the shareholders' investment and the Company's assets.</i>		
C.2.1	<ul style="list-style-type: none"> <li>– Directors to review the effectiveness of system of internal control of the company and its subsidiaries at least annually and to report that they have done so in the Corporate Governance Report</li> <li>– The review should cover all material controls, including financial, operational and compliance controls and risk management functions.</li> </ul>	<p style="text-align: center;">√</p> <p style="text-align: center;">√</p>	<ul style="list-style-type: none"> <li>• The Board is ultimately responsible for the Group's internal control system and for review of its effectiveness.</li> <li>• The internal control system is designed to help the achievement of business objectives in the following categories:               <ol style="list-style-type: none"> <li>(1) Effectiveness and efficiency of operations which include safeguarding assets against unauthorized user or disposition;</li> <li>(2) Reliability of financial and operational reporting; and</li> <li>(3) Compliance with applicable laws, regulations, and internal policies and procedures.</li> </ol> </li> <li>• The system is formulated to manage risk that may impede the achievement of the Group's business objectives rather than to eliminate that risk, and can only provide reasonable, not absolute, assurance against material errors, losses or fraud. The concept of reasonable assurance recognises that the cost of control procedure should not exceed the expected benefits.</li> </ul> <p><i>Internal Control System</i></p> <ul style="list-style-type: none"> <li>• The Board has overall responsibility for monitoring the operations of the businesses within the Group. Executive Directors and senior officials are appointed to the boards and board committees of all significant operating subsidiaries and associates to attend the board meetings and to oversee the operations. Monitoring activities include the review and approval of business strategies, budgets and plans, and setting of key performance indicators.</li> <li>• There are defined organisational structures and authority to operate various business units is delegated to respective managements within limits set by the Executive Directors.</li> <li>• The Head Office management has established operating and management reporting standards for use by all business units. Each business unit also has its own operating policies and procedures that are tailor-made to specific operational environment.</li> <li>• Individual business unit needs to prepare five-year plans which form the foundation of annual budgets and plans. All these plans/budgets have to be approved by the Executive Directors. Monitoring the actual results against the budgets are done monthly via the Executives' and management meetings at the Group and business unit levels, and appropriate actions are taken, if necessary.</li> <li>• Each business unit has to perform risk assessment half-yearly where the risks associated with achieving the business objectives are identified and analysed. It also includes a review of the control mechanism for each risk and action plan is put in place to address the areas for improvement.</li> <li>• The Chief Executive Officer and Chief Financial Officer of each business unit need to provide a formal half-yearly confirmation to acknowledge review of their control systems and highlight any weaknesses.</li> <li>• The Group Internal Audit, reporting directly to the Audit Committee and the Group Managing Director, performs independent assessment of the internal control systems. Using a risk based methodology, Internal Audit prepares its audit plan in consultation with, but independent of, management, and it is reviewed by the Audit Committee. The audit work focuses on those areas of the Group's activities with greatest perceived risks. Ad hoc review will also be performed on areas of concern identified by the Audit Committee and management. Management of individual business unit will be informed of the areas for improvement, and Internal Audit is responsible for monitoring the corrective actions.</li> <li>• Reports from the external auditor, Messrs. Deloitte Touche Tohmatsu ("Deloitte"), on internal controls and relevant financial reporting matters, are presented to the Audit Committee and management.</li> </ul>

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices												
C.2.1 (Cont'd)			<p><i>Controls on Price-sensitive Information</i></p> <ul style="list-style-type: none"> <li>Regarding the procedures and internal controls for handling and dissemination of price-sensitive information, the Group:               <ol style="list-style-type: none"> <li>is well aware of its obligations under the Listing Rules to announce any information that is considered to be price-sensitive;</li> <li>makes reference to the "Guide on Disclosure of Price-sensitive Information" issued by the Stock Exchange in 2002;</li> <li>has implemented policy and procedure which strictly prohibit unauthorised use of confidential and sensitive information, and has communicated to all staff; and</li> <li>requires that only Directors and delegated officers can act as the Group's spokesperson and respond to external enquiries about the Group's affairs.</li> </ol> </li> </ul> <p><i>Effectiveness of Internal Control System</i></p> <ul style="list-style-type: none"> <li>The Board, through the Audit Committee of the Company, has conducted an annual review of the effectiveness of the internal control system operating in the Group and considers it is adequate and effective. The review covers all material controls, including financial, operational and compliance controls, and risk management functions. The Board is not aware of any significant areas of concern which may affect the shareholders. The Board is satisfied that the Group has fully complied with the code provisions on internal controls as set forth in the Code on CG Practices.</li> </ul>												
C.2.2	The board's annual review should, in particular, consider the adequacy of resources, qualifications and experience of staff of the company's accounting and financial reporting function, and their training programmes and budget.	√	<ul style="list-style-type: none"> <li>The Board, through the Audit Committee and with the appraisal performed by the Internal Audit Department, reviewed the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function, and their training programmes and budget at the Board meeting held in March 2010 and noted that the Company has been in compliance with the Code Provision for the year 2009. Please also refer to the Code Provision C.3.3 of Part I.</li> </ul>												
<b>C.3</b>	<b>AUDIT COMMITTEE</b>														
	<p><i>Corporate Governance Principle</i></p> <p><i>The Board should establish formal and transparent arrangements for considering how it will apply the financial reporting and internal control principles and for maintaining an appropriate relationship with the Company's auditors.</i></p>														
C.3.1	<ul style="list-style-type: none"> <li>Full minutes of audit committee meetings should be kept by a duly appointed secretary of the meeting.</li> <li>Draft and final versions of minutes for all members of the audit committee to comment and to keep records within a reasonable time after the meeting</li> </ul>	<p>√</p> <p>√</p>	<ul style="list-style-type: none"> <li>Minutes drafted by the Company Secretary are circulated to members of the Audit Committee within a reasonable time after each meeting.</li> <li>Audit Committee meetings were held in March and August 2009. Details of the attendance records of the members of the Audit Committee are as follows:           <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Members of the Audit Committee</th> <th style="text-align: right;">Attendance</th> </tr> </thead> <tbody> <tr> <td>Colin Stevens RUSSEL (<i>Chairman of the Audit Committee</i>)</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>CHEONG Ying Chew, Henry</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>KWOK Eva Lee</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>SNG Sow-mei alias POON Sow Mei</td> <td style="text-align: right;">2/2</td> </tr> <tr> <td>LAN Hong Tsung, David</td> <td style="text-align: right;">2/2</td> </tr> </tbody> </table> </li> </ul> <p>Note: The members of the Audit Committee may attend meetings in person, by phone or through other means of electronic communication or by their alternates (if applicable) in accordance with the Company's Bye-laws.</p> <ul style="list-style-type: none"> <li>The following is a summary of the work of the Audit Committee during 2009:           <ol style="list-style-type: none"> <li>Review of the financial reports for 2008 annual results and 2009 interim results;</li> <li>Review of the findings and recommendations of the Group Internal Audit on the work of various divisions/departments and related companies;</li> <li>Review of the effectiveness of the internal control system;</li> <li>Review of the external auditor's audit findings;</li> <li>Review of the auditor's remuneration;</li> <li>Review of risks of different business units and analysis thereof provided by the relevant business units; and</li> <li>Review of the control mechanisms for such risks and advising on action plans for improvement of the situations.</li> </ol> </li> <li>After due and careful consideration of reports from management and the internal and external auditors, the Audit Committee was of the view that no suspected fraud or irregularities, significant internal control deficiencies, or suspected infringement of laws, rules, or regulations had been found, and concluded at the meeting held on 2nd March, 2010 that the system of internal controls was adequate and effective.</li> </ul>	Members of the Audit Committee	Attendance	Colin Stevens RUSSEL ( <i>Chairman of the Audit Committee</i> )	2/2	CHEONG Ying Chew, Henry	2/2	KWOK Eva Lee	2/2	SNG Sow-mei alias POON Sow Mei	2/2	LAN Hong Tsung, David	2/2
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## CORPORATE GOVERNANCE REPORT

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices
C.3.1 (Cont'd)			<ul style="list-style-type: none"> <li>On 2nd March, 2010, the Audit Committee met to review the Group's 2009 consolidated financial statements, including the accounting principles and practices adopted by the Group, in conjunction with the Company's external auditor. After review and discussions with the management, internal auditor and external auditor, the Audit Committee endorsed the accounting treatment adopted by the Company, and the Audit Committee had to the best of its ability assured itself that the disclosure of the financial information in the 2009 Annual Report complied with the applicable accounting standards and Appendix 16 to the Listing Rules. The Audit Committee therefore recommended the Board's approval of the consolidated financial statements for the year ended 31st December, 2009.</li> <li>The Audit Committee also recommended to the Board the re-appointment of Deloitte as the Company's external auditor for 2010 and that the related resolution shall be put forth for shareholders' consideration and approval at the 2010 annual general meeting.</li> <li>The Group's Annual Report for the year ended 31st December, 2009 has been reviewed by the Audit Committee.</li> </ul>
C.3.2	A former partner of existing auditing firm shall not act as a member of the committee for 1 year after he ceases to be a partner of or to have any financial interest in, the firm, whichever is the later.	√	<ul style="list-style-type: none"> <li>No member of the Audit Committee is a former partner of the existing auditing firm of the Company during the one year after he/she ceases to be a partner of the auditing firm.</li> </ul>
C.3.3	<p>Terms of reference of the audit committee should include:</p> <ul style="list-style-type: none"> <li>– recommendation to the board on the appointment and removal of external auditor and approval of their terms of engagement</li> <li>– review and monitor external auditor's independence and effectiveness of audit process</li> <li>– review of financial information of the company</li> <li>– oversight of the company's financial reporting system and internal control procedures, including the adequacy of resources, qualifications and experience of staff of the company's accounting and financial reporting function, and their training programmes and budget</li> </ul>	√	<ul style="list-style-type: none"> <li>The terms of reference of the Audit Committee, which follow closely the requirements of the Code Provisions and have been modified from time to time and adopted by the Board are posted on the Company's website.</li> </ul>
C.3.4	The audit committee should make available its terms of reference, explaining its role and the authority delegated to it by the board.	√	<ul style="list-style-type: none"> <li>The Listing Rules require every listed issuer to establish an audit committee comprising at least three members who must be non-executive directors only, and the majority thereof must be independent non-executive directors, at least one of whom must have appropriate professional qualifications, or accounting or related financial management expertise. The Company established the Audit Committee in December 1998 with reference to "A Guide for the Formation of an Audit Committee" issued by the Hong Kong Institute of Certified Public Accountants.</li> <li>In accordance with the requirements of the Code on CG Practices, the terms of reference of the Audit Committee were revised from time to time in terms substantially the same as the provisions set out in the Code on CG Practices. The latest version of the terms of reference of the Audit Committee are available on the Company's website.</li> <li>The principal duties of the Audit Committee include the review and supervision of the Group's financial reporting system and internal control procedures, review of the Group's financial information and review of the relationship with the external auditor of the Company. Regular meetings have been held by the Audit Committee since its establishment.</li> <li>The Audit Committee comprises five Independent Non-executive Directors, namely, Mr. Colin Stevens Russel (Chairman of the Audit Committee), Mr. Cheong Ying Chew, Henry, Mrs. Kwok Eva Lee, Mrs. Sng Sow-mei alias Poon Sow Mei and Mr. Lan Hong Tsung, David. The Audit Committee held two meetings in 2009.</li> </ul>

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices
C.3.5	Where the board disagrees with the audit committee's view on the selection, appointment, resignation or dismissal of the external auditors, the company should include in the Corporate Governance Report a statement from the audit committee explaining its recommendation and also the reason(s) why the board has taken a different view.	N/A	<ul style="list-style-type: none"> <li>The Audit Committee recommended to the Board that, subject to shareholders' approval at the forthcoming annual general meeting, Deloitte be re-appointed as the Company's external auditor for 2010.</li> <li>For the year ended 31st December, 2009, the external auditor of the Company received approximately HK\$5.5 million for annual audit service, approximately HK\$1 million for audit-related services rendered in connection with preparation of regulatory report of a subsidiary.</li> </ul>
C.3.6	The audit committee should be provided with sufficient resources to discharge its duties.	√	<ul style="list-style-type: none"> <li>The Audit Committee has been advised that the Company Secretary can arrange independent professional advice at the expense of the Company should the seeking of such advice be considered necessary by the Audit Committee.</li> </ul>
<b>D. DELEGATION BY THE BOARD</b>			
<b>D.1 MANAGEMENT FUNCTIONS</b>			
<i>Corporate Governance Principle</i> The Company should have a formal schedule of matters specifically reserved to the Board and those delegated to management.			
D.1.1	When the board delegates aspects of its management and administration functions to management, it must at the same time give clear directions as to the powers of management, in particular, with respect to the circumstances where management should report back and obtain prior approval from the board before making decisions or entering into any commitments on behalf of the company.	√	<ul style="list-style-type: none"> <li>Executive Directors are in charge of different businesses and functional divisions in accordance with their respective areas of expertise.</li> <li>Please refer to the Management Structure Chart set out on page 144.</li> <li>For matters or transactions of a material nature, the same will be referred to the Board for approval.</li> <li>For matters or transactions of a magnitude requiring disclosure under the Listing Rules or other applicable rules or regulations, appropriate disclosure will be made and where necessary, circular will be prepared and shareholders' approval will be obtained in accordance with the requirements of the applicable rules and regulations.</li> </ul>
D.1.2	Formalise functions reserved to the board and those delegated to management and to review those arrangements on a periodic basis to ensure that they remain appropriate to the needs of the company.	√	<ul style="list-style-type: none"> <li>The Board, led by the Chairman, is responsible for the Group's future development directions; overall strategies and policies; evaluation of the performance of the Group and the management; and approval of matters that are of a material or substantial nature.</li> <li>Under the leadership of the Group Managing Director, management is responsible for the day-to-day operations of the Group.</li> </ul>
<b>D.2 BOARD COMMITTEES</b>			
<i>Corporate Governance Principle</i> Board Committees should be formed with specific written terms of reference which deal clearly with the committees' authority and duties.			
D.2.1	Where board committees are established to deal with matters, the board should prescribe sufficiently clear terms of reference to enable such committees to discharge their functions properly.	√	<ul style="list-style-type: none"> <li>Three Board Committees, namely, Audit Committee, Remuneration Committee and Executive Committee, have been established with specific terms of reference.</li> </ul>
D.2.2	The terms of reference of board committees should require such committees to report back to the board on their decisions or recommendations, unless there are legal or regulatory restrictions on their ability to do so (such as a restriction on disclosure due to regulatory requirements).	√	<ul style="list-style-type: none"> <li>Board Committees report to the Board of their decisions and recommendations at the Board meetings.</li> </ul>

## CORPORATE GOVERNANCE REPORT

Code Ref.	Code Provisions	Compliance	Corporate Governance Practices
<b>E.</b>	<b>COMMUNICATION WITH SHAREHOLDERS</b>		
<b>E.1</b>	<b>EFFECTIVE COMMUNICATION</b>		
	<p><i>Corporate Governance Principle</i>  <i>The Board should endeavour to maintain an on-going dialogue with shareholders and in particular, use annual general meetings or other general meetings to communicate with shareholders and encourage their participation.</i></p>		
E.1.1	In respect of each substantially separate issue at a general meeting, a separate resolution should be proposed by the chairman of that meeting.	√	<ul style="list-style-type: none"> <li>Separate resolutions are proposed at the general meetings of the Company on each substantially separate issue, including the election of individual directors.</li> </ul>
E.1.2	<ul style="list-style-type: none"> <li>The chairman of the board should attend the annual general meeting and arrange for the chairmen of the audit, remuneration and nomination committees (as appropriate) or in the absence of the chairman of such committees, another member of the committee to be available to answer questions at the annual general meeting.</li> <li>The chairman of the independent board committee (if any) should also be available to answer questions at any general meeting to approve a connected transaction or any other transaction that is subject to independent shareholders' approval.</li> </ul>	√	<ul style="list-style-type: none"> <li>In 2009, the Chairman of the Board, Chairman of the Audit Committee and Chairman of the Remuneration Committee attended the annual general meeting and were available to answer questions.</li> <li>The Company establishes different communication channels with shareholders and investors, including (i) printed copies of corporate communications (including but not limited to annual reports, interim reports, notices of meetings, circulars and proxy forms) required under the Listing Rules; (ii) the annual general meeting provides a forum for shareholders to raise comments and exchange views with the Board; (iii) updated and key information on the Group is available on the website of the Company; (iv) the Company's website offers a communication channel between the Company and its shareholders and stakeholders; (v) regular press conferences and briefing meetings with analysts are arranged from time to time to update interested parties on the performance of the Group; (vi) the Company's Branch Share Registrar deal with shareholders for share registration and related matters; and (vii) Corporate Affairs Department of the Company handles enquiries from shareholders, and investors generally.</li> </ul>
E.1.3	The company should arrange for the notice to shareholders to be sent in the case of annual general meeting at least 20 clear business days before the meeting and to be sent at least 10 clear business days in the case of all other general meetings.	√	<ul style="list-style-type: none"> <li>The Company's notice to shareholders for the 2009 annual general meeting of the Company was sent at least 20 clear business days before the meeting.</li> </ul>
<b>E.2</b>	<b>VOTING BY POLL</b>		
	<p><i>Corporate Governance Principle</i>  <i>The Company should ensure that shareholders are familiar with the detailed procedures for conducting a poll.</i></p>		
E.2.1	The chairman of a meeting should at the commencement of the meeting ensure that an explanation is provided of the detailed procedures for conducting a poll and then answer any questions from shareholders regarding voting by way of a poll.	√	<ul style="list-style-type: none"> <li>At the 2009 annual general meeting, the Chairman of the meeting explained the detailed procedures for conducting a poll, and answered questions from shareholders.</li> <li>At the 2009 annual general meeting, the Chairman of the meeting exercised his power under the Bye-laws of the Company to put each resolution set out in the notice to be voted by way of a poll.</li> <li>Representatives of the Branch Share Registrar of the Company were appointed as scrutineers to monitor and count the poll votes cast at the annual general meeting.</li> <li>Since the Company's 2003 annual general meeting, all the resolutions put to vote at the Company's general meetings were taken by poll.</li> <li>Poll results were announced at the adjourned meeting and were posted on the websites of the Company and the Stock Exchange.</li> </ul>





## CORPORATE GOVERNANCE REPORT

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.1.10 (Cont'd)	<p>A.1.6</p> <ul style="list-style-type: none"> <li>– Minutes of board meetings and meetings of board committees should record in sufficient detail the matters considered by the board and decisions reached.</li> <li>– Draft and final versions of board minutes for all directors to comment and to keep records within a reasonable time after the board meeting</li> </ul> <p>A.1.7</p> <ul style="list-style-type: none"> <li>– A procedure agreed by the board to enable directors, upon reasonable request, to seek independent professional advice in appropriate circumstances, at the company's expense</li> <li>– The board should resolve to provide separate independent professional advice to directors to assist the relevant director or directors to discharge his/her duties to the company.</li> </ul> <p>A.1.8</p> <ul style="list-style-type: none"> <li>– If a substantial shareholder or a director has a conflict of interest in a matter to be considered by the board which the board has determined to be material, the matter should not be dealt with by way of circulation or by a committee but a board meeting should be held.</li> <li>– Independent non-executive directors who, and whose associates, have no material interest in the transaction should be present at such board meeting.</li> </ul>	<p>C</p> <p>C</p> <p>C</p> <p>C</p> <p>C</p>	<ul style="list-style-type: none"> <li>• The minutes of the Board Committees record in sufficient detail the matters considered by the Board Committees and decisions reached.</li> <li>• Board Committee members are given an opportunity to comment on the draft Board Committee minutes.</li> <li>• Final version of Board Committee minutes is placed on record within a reasonable time after the Board Committee meeting.</li> <li>• Board Committee members have been advised that the Company Secretary can arrange independent professional advice at the expense of the Company should such advice be considered necessary by any Board Committee member.</li> <li>• Board Committee members must declare his/her interest in the matters to be considered by the Board Committee, if applicable.</li> <li>• In case of conflict of interests, relevant Directors will refrain from voting. Mr. Victor Li, the Chairman of the Board, is also the Chairman of the Remuneration Committee. He refrained from voting at decisions made in respect of his own remuneration package.</li> <li>• The Company has an Executive Committee which comprises Executive Directors and certain senior management of the Company. The major function of the Executive Committee is to review the ongoing operations of the Group and consider potential acquisition opportunities. In the event that conflict of interest was to arise in respect of a substantial shareholder or a director, the matter will be referred to the Board, ensuring the involvement of Independent Non-executive Directors, for consideration and decision.</li> </ul>
<b>A.2</b>	<p><b>CHAIRMAN AND CHIEF EXECUTIVE OFFICER</b></p> <p><i>Corporate Governance Principle</i> There should be a clear division of responsibilities between the Chairman and the Group Managing Director of the Company to ensure a balance of power and authority.</p>		
A.2.4	<ul style="list-style-type: none"> <li>– Chairman is to provide leadership for the board.</li> <li>– The chairman should ensure that the board works effectively and discharges its responsibilities, and that all key and appropriate issues are discussed by the board in a timely manner.</li> <li>– The chairman should be primarily responsible for drawing up and approving the agenda for each board meeting taking into account, where appropriate, any matters proposed by the other directors for inclusion in the agenda. The chairman may delegate such responsibility to a designated director or the company secretary.</li> </ul>	<p>C</p> <p>C</p> <p>C</p>	<ul style="list-style-type: none"> <li>• The Chairman of the Board is an Executive Director who is responsible for the leadership and effective running of the Board.</li> <li>• The Chairman determines the broad strategic direction of the Group in consultation with the Board and is responsible for the high-level oversight of management.</li> <li>• The Board meets regularly and held meetings in March, May, August and November 2009.</li> <li>• With the support of the Executive Directors and the Company Secretary, the Chairman ensures that all Directors are properly briefed on all key and appropriate issues on a timely manner.</li> <li>• The Company Secretary assists the Chairman in preparing the agenda for each Board meeting and ensures that, where applicable, matters proposed by other Directors are included in the agenda; and that all applicable rules and regulations are followed.</li> </ul>

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.2.5	The chairman should take responsibility for ensuring that good corporate governance practices and procedures are established.	C	<ul style="list-style-type: none"> <li>The Board as a whole and the management of the Company are committed to the maintenance of good corporate governance practices and procedures.</li> </ul>
A.2.6	The chairman should encourage all directors to make a full and active contribution to the board's affairs and take the lead to ensure that the board acts in the best interests of the company.	C	<ul style="list-style-type: none"> <li>Please refer to A.2.4 and A.2.5 of Part II above for the details.</li> </ul>
A.2.7	The chairman should at least annually hold meetings with the non-executive directors (including independent non-executive directors) without the executive directors present.	C	<ul style="list-style-type: none"> <li>In addition to regular Board meetings, the Chairman had meetings with the Non-executive Directors (including the Independent Non-executive Directors) without the presence of the Executive Directors in May and November 2009. Please refer to A.2.2 of Part I above for details of attendance records.</li> </ul>
A.2.8	The chairman should ensure that appropriate steps are taken to provide effective communication with shareholders and that views of shareholders are communicated to the board as a whole.	C	<ul style="list-style-type: none"> <li>The Company establishes different communication channels with shareholders and investors as set out in E.1.2 of Part I above.</li> </ul>
A.2.9	The chairman should facilitate the effective contribution of non-executive directors in particular and ensure constructive relations between executive and non-executive directors.	C	<ul style="list-style-type: none"> <li>Please refer to A.2.4 and A.2.5 of Part II above for the details.</li> </ul>
<b>A.3</b>	<p><b>BOARD COMPOSITION</b></p> <p><i>Corporate Governance Principle</i>  <i>The Board should have a balance of skills and experience appropriate for the requirements of the business of the Company and should include a balanced composition of Executive and Non-executive Directors so that independent judgement can effectively be exercised.</i></p>		
A.3.2	The company should appoint independent non-executive directors representing at least one-third of the board.	E	<ul style="list-style-type: none"> <li>The Board consists of a total of sixteen Directors, comprising eight Executive Directors, three Non-executive Directors and five Independent Non-executive Directors. One of the Executive Directors also acts as Alternate Director to two Executive Directors and two Alternate Directors were appointed. Half of the Board, therefore is made up of Non-executive Directors with the number of Independent Non-executive Directors exceeding the minimum number required under the Listing Rules. The Company considers that it has complied with the spirit and the intention of the Code on CG Practices and that the addition of one more Independent Non-executive Director would not make any significant difference. The Company also considers that there is a sufficiently independent element on the Board to provide the Company and its shareholders with fair and independent advice.</li> </ul>
A.3.3	The company should maintain on its website an updated list of its directors identifying their role and function and whether they are independent non-executive directors.	C  E	<ul style="list-style-type: none"> <li>The Company maintains on its website an updated list of its Directors together with their biographical information, and identifies whether they are independent non-executive directors. The Company has also posted on its website the Terms of Reference of the Board Committees to enable the shareholders to understand the role played by those Independent Non-executive Directors who serve on the relevant Board Committees.</li> <li>The Company is of the view that Executive Directors are collectively in charge of the overall executive functions of the Group as a team for the purposes of efficiency and effectiveness, and hence it is neither appropriate nor meaningful to identify on its website the role and function of its individual Executive Directors.</li> </ul>

# CORPORATE GOVERNANCE REPORT

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.4	<p><b>APPOINTMENTS, RE-ELECTION AND REMOVAL</b></p> <p><i>Corporate Governance Principle</i> There should be a formal, considered and transparent procedure for the appointment of new Directors and plans in place for orderly succession for appointments to the Board. All Directors should be subject to re-election at regular intervals.</p>		
A.4.3	<ul style="list-style-type: none"> <li>– If an independent non-executive director serves more than 9 years, any further appointment of such independent non-executive director should be subject to a separate resolution to be approved by shareholders.</li> <li>– The board should set out to shareholders in the papers accompanying a resolution to elect such an independent non-executive director the reasons they believe that the individual continues to be independent and why he should be re-elected.</li> </ul>	<p>C</p> <p>C</p>	<ul style="list-style-type: none"> <li>• Each Independent Non-executive Director who was subject to retirement by rotation was appointed by a separate resolution in the Company's annual general meeting. Each Independent Non-executive Director who was eligible for re-election at the annual general meeting had made a confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Company had expressed the view in its circular that each Independent Non-executive Director who was eligible for re-election had met the independence guidelines set out in Rule 3.13 of the Listing Rules and was independent in accordance with the terms of the guidelines. While in accordance with the recommended best practices, the Company has to include its own recommendation in the circular to explain why a particular candidate should be re-elected, as their relevant credentials have been included in the circular for the shareholders' information, the Company opines that it is more important for the shareholders themselves to make their own independent decision on whether to approve a particular re-election or not.</li> </ul>
A.4.4 – A.4.8	<ul style="list-style-type: none"> <li>– The company should establish a nomination committee. A majority of the members of the nomination committee should be independent non-executive directors.</li> <li>– The nomination committee should be established with specific written terms of reference which deal clearly with the committee's authority and duties.</li> <li>– It is recommended that the nomination committee should discharge the following duties:               <ol style="list-style-type: none"> <li>(a) review the structure, size and composition (including the skills, knowledge and experience) of the board on a regular basis and make recommendations to the board regarding any proposed changes;</li> <li>(b) identify individuals suitably qualified to become board members and select or make recommendations to the board on the selection of, individuals nominated for directorships;</li> <li>(c) assess the independence of independent non-executive directors; and</li> <li>(d) make recommendations to the board on relevant matters relating to the appointment or re-appointment of directors and succession planning for directors in particular the chairman and the chief executive officer.</li> </ol> </li> </ul>	E	<ul style="list-style-type: none"> <li>• The Company does not have a nomination committee. The Board as a whole is responsible for the appointment of new Directors and the nomination of Directors for re-election by shareholders at the general meeting of the Company. Under the Company's Bye-laws, the Board may from time to time appoint a Director either to fill a casual vacancy or as an addition to the existing Board. Any such new Director shall hold office until the next following general meeting of the Company (in the case of filling a casual vacancy) or until the next following annual general meeting of the Company (in the case of an addition to the existing Board) and shall then be eligible for re-election at the same general meeting.</li> <li>• At present, the Company does not consider it necessary to have a nomination committee as the full Board is responsible for reviewing the structure, size and composition of the Board from time to time to ensure that it has a balanced composition of skills and experience appropriate for the requirements of the businesses of the Company, and the Board as a whole is also responsible for reviewing the succession plan for the Directors, in particular the Chairman and the Group Managing Director.</li> <li>• Under the Company's Bye-laws, the Board may from time to time appoint a Director either to fill a casual vacancy or as an addition to the existing Board. The Company adopts a formal, considered and transparent procedure for the appointment of new Directors. Before a prospective Director's name is formally proposed, the opinions of the existing Directors (including the Independent Non-executive Directors) are sought. After considering the proposal for the appointment of a new Director, the Board as a whole will make the final decision.</li> <li>• The Board as a whole is responsible for assessing the independence of the Independent Non-executive Directors according to the relevant rules and requirements under the Listing Rules. The Company is of the view that all Independent Non-executive Directors meet the independence guidelines set out in the relevant requirements of the Listing Rules and are independent in accordance with the terms of the guidelines.</li> </ul>

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.4.4 – A.4.8 (Cont'd)	<ul style="list-style-type: none"> <li>– The nomination committee should make available its terms of reference explaining its role and the authority delegated to it by the board.</li> <li>– The nomination committee should be provided with sufficient resources to discharge its duties.</li> <li>– Where the board proposes a resolution to elect an individual as an independent non-executive director at the general meeting, it should set out in the circular to shareholders and/or explanatory statement accompanying the notice of the relevant general meeting why they believe the individual should be elected and the reasons why they consider the individual to be independent.</li> </ul>		<ul style="list-style-type: none"> <li>• Please refer to A.4.3 of Part II above for the details.</li> </ul>
<p><b>A.5 RESPONSIBILITIES OF DIRECTORS</b></p> <p><i>Corporate Governance Principle</i> Every Director is required to keep abreast of responsibilities as a Director of the Company and of the conduct, business activities and development of the Company.</p>			
A.5.5	All directors should participate in a programme of continuous professional development to develop and refresh their knowledge and skills to help ensure that their contribution to the board remains informed and relevant. The company should be responsible for arranging and funding a suitable development programme.	C	<ul style="list-style-type: none"> <li>• The Company regularly reminds all Directors of their functions and responsibilities. Through regular Board meetings and the circulation of written resolutions, memos and board papers, all Directors are kept abreast of the conduct, business activities and development of the Company.</li> <li>• A package compiled and reviewed by the Company's legal advisers setting out the duties and responsibilities of directors under the Listing Rules, the Companies Ordinance and other related ordinances and relevant regulatory requirements of Hong Kong is provided to each newly appointed Director. A revised information package comprising the latest developments in laws, rules and regulations relating to the duties and responsibilities of directors will be forwarded to each Director from time to time for his/her information and ready reference. "A Guide on Directors' Duties" (previously known as "Non-statutory Guidelines on Directors' Duties") issued by the Companies Registry of Hong Kong has been forwarded to each Director for his/her information and ready reference.</li> <li>• Memos are issued from time to time to keep Directors up to date with legal and regulatory changes and matters of relevance to the Directors in the discharge of their duties.</li> <li>• Seminars are organised from time to time at which distinguished professionals are invited to present to the Directors on subjects relating to Directors' duties and corporate governance, etc.</li> </ul>
A.5.6	Each director should disclose to the company at the time of his appointment, and on a periodic basis, the number and nature of offices held in public companies or organisations and other significant commitments, with the identity of the public companies or organisation and an indication of the time involved. The board should determine for itself how frequently such disclosure should be made.	C	<ul style="list-style-type: none"> <li>• The Directors have disclosed to the Company at the time of their appointment and from time to time thereafter the number and nature of offices held in public companies or organisations and other significant commitments, identifying the public companies or organisations involved.</li> </ul>

## CORPORATE GOVERNANCE REPORT

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
A.5.7	Non-executive directors, as equal board members, should give the board and any committees on which they serve such as the audit, remuneration or nomination committees the benefit of their skills, expertise and varied backgrounds and qualifications through regular attendance and active participation. They should also attend general meetings and develop a balanced understanding of the views of shareholders.	C	<ul style="list-style-type: none"> <li>There is satisfactory attendance at Board meetings, Board Committee meetings, the meetings between the Chairman and the Non-executive Directors (including the Independent Non-executive Directors) and the general meeting during the year. Please refer to A.1.1, A.2.2, B.1.1 and C.3.1 of Part I above for details of attendance records.</li> <li>Extent of participation and contribution should be viewed both quantitatively and qualitatively.</li> </ul>
A.5.8	Non-executive directors should make a positive contribution to the development of the company's strategy and policies through independent, constructive and informed comments.	C	<ul style="list-style-type: none"> <li>There is satisfactory attendance at Board meetings, Board Committee meetings, the meetings between the Chairman and the Non-executive Directors (including the Independent Non-executive Directors) and the general meeting during the year. Please refer to A.1.1, A.2.2, B.1.1 and C.3.1 of Part I above for details of attendance records.</li> </ul>
<b>A.6</b>	<b>SUPPLY OF AND ACCESS TO INFORMATION</b>		
	<p><i>Corporate Governance Principle</i> Directors should be provided in a timely manner with appropriate information in such form and of such quality as will enable them to make an informed decision and to discharge their duties and responsibilities as Directors of the Company.</p>		
	There is no recommended best practice under Section A.6 in the Code on CG practices.		
<b>B.</b>	<b>REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT</b>		
<b>B.1</b>	<b>THE LEVEL AND MAKE-UP OF REMUNERATION AND DISCLOSURE</b>		
	<p><i>Corporate Governance Principle</i> There should be a formal and transparent procedure for setting policy on Executive Directors' remuneration and for fixing the remuneration packages for all Directors.</p>		
B.1.6	A significant proportion of executive directors' remuneration should be structured so as to link rewards to corporate and individual performance.	C	<ul style="list-style-type: none"> <li>A significant proportion of Executive Directors' remuneration has been structured so as to link rewards to corporate and individual performance in 2009. Please refer to note 36 in the Notes to the Financial Statements for details of discretionary bonus.</li> </ul>
B.1.7	The company should disclose details of any remuneration payable to members of senior management, on an individual and named basis, in their annual reports and accounts.	E	<ul style="list-style-type: none"> <li>The remuneration payable to senior management represents only a small portion of the turnover or profits of the Company. As a matter of practice, disclosing details of the remuneration payable to senior management on an individual basis does not bring significant benefits or provide useful information to the shareholders.</li> </ul>
B.1.8	Where the board resolves to approve any remuneration or compensation arrangements which the remuneration committee has previously resolved not to approve, the board must disclose the reasons for its resolution in its next annual report.	N/A	<ul style="list-style-type: none"> <li>The Board has never approved any remuneration or compensation arrangements which have previously been rejected by the Remuneration Committee.</li> </ul>
<b>C.</b>	<b>ACCOUNTABILITY AND AUDIT</b>		
<b>C.1</b>	<b>FINANCIAL REPORTING</b>		
	<p><i>Corporate Governance Principle</i> The Board should present a balanced, clear and comprehensible assessment of the Company's performance, position and prospects.</p>		

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
C.1.4 – C.1.5	<ul style="list-style-type: none"> <li>– The company should announce and publish quarterly financial results within 45 days after the end of the relevant quarter, disclosing such information as would enable shareholders to assess the performance, financial position and prospects of the company. Any such quarterly financial reports should be prepared using the accounting policies applied to the company's half-year and annual accounts.</li> <li>– Once the company decides to announce and publish its quarterly financial results, it should continue to adopt quarterly reporting for each of the first 3 and 9 months periods of subsequent financial years. Where the company decides not to announce and publish its financial results for a particular quarter, it should publish an announcement to disclose the reason(s) for such decision.</li> </ul>	E	<ul style="list-style-type: none"> <li>• The Company issued half-yearly financial results within 3 months after the end of the relevant period, and annual financial results within 4 months after the end of the relevant year. In addition, all significant and price-sensitive transactions have been announced and disclosed in accordance with the Listing Rules during the year. The shareholders of the Company are therefore able to assess the performance, financial position and prospects of the Company. The Company does not consider it necessary, nor is it in the interests of the Company and its shareholders, to issue quarterly financial results. This would result in incurring costs disproportionate to any additional benefits to the shareholders.</li> <li>• Please refer to C.1.4 of Part II above for the details.</li> </ul>
<p><b>C.2 INTERNAL CONTROLS</b></p> <p><i>Corporate Governance Principle</i>  <i>The Board should ensure that the Company maintains sound and effective internal controls to safeguard the shareholders' investment and the Company's assets.</i></p>			
C.2.3	<p>The board's annual review should, in particular, consider:</p> <ul style="list-style-type: none"> <li>– the changes since the last annual review in the nature and extent of significant risks, and the company's ability to respond to changes in its business and the external environment;</li> <li>– the scope and quality of management's ongoing monitoring of risks and of the system of internal control, and where applicable, the work of its internal audit function and other providers of assurance;</li> <li>– the extent and frequency of the communication of the results of the monitoring to the board (or board committee(s)) which enables it to build up a cumulative assessment of the state of control in the company and the effectiveness with which risk is being managed;</li> <li>– the incidence of significant control failings or weakness that has been identified at any time during the period and the extent to which they have resulted in unforeseen outcomes or contingencies that have had, could have had, or may in the future have, a material impact on the company's financial performance or conditions; and</li> <li>– the effectiveness of the company's processes relating to financial reporting and Listing Rule compliance.</li> </ul>	<p>C</p> <p>C</p> <p>C</p> <p>C</p>	<p>In the review of the effectiveness of internal control system, the Board, through the Audit Committee, considers:</p> <ul style="list-style-type: none"> <li>• the changes in the significant risks since the last review, and the Company's ability to respond to changes in its business and the external environment;</li> <li>• the management's ongoing monitoring of risks and the system of internal control, and the work of the internal audit function;</li> <li>• the communication of the monitoring results to the Board that enables it to build up a cumulative assessment of the state of control in the Company and the effectiveness of the risk management;</li> <li>• any incidence of significant control failings or weaknesses identified and the extent to which they have caused unforeseeable outcomes or contingencies that had or might have material impact on the Company's financial performance or condition; and</li> <li>• the effectiveness of the Company's processes relating to financial reporting and Listing Rules compliance.</li> </ul>

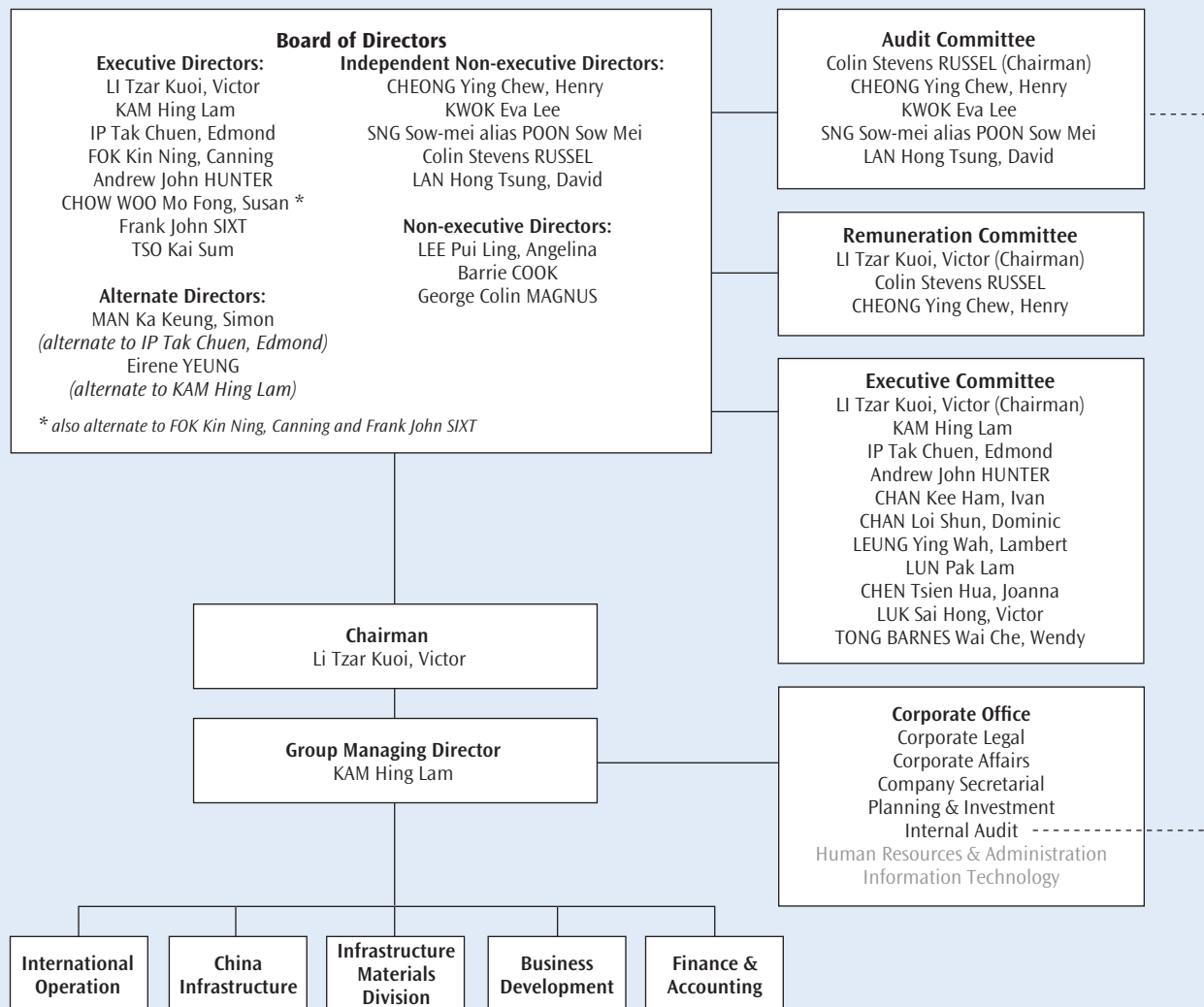


## CORPORATE GOVERNANCE REPORT

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
C.2.4	<p>The company should disclose as part of the Corporate Governance Report a narrative statement how they have complied with the code provisions on internal control during the reporting period. The disclosures should also include the following items:</p> <ul style="list-style-type: none"> <li>– the process that the company has applied for identifying, evaluating and managing the significant risks faced by it;</li> <li>– any additional information to assist understanding of the company's risk management processes and system of internal control;</li> <li>– an acknowledgement by the board that it is responsible for the company's system of internal control and for reviewing its effectiveness;</li> <li>– the process that the company has applied in reviewing the effectiveness of the system of internal control; and</li> <li>– the process that the company has applied to deal with material internal control aspects of any significant problems disclosed in its annual reports and accounts.</li> </ul>	<p>C</p> <p>C</p> <p>C</p> <p>C</p> <p>C</p>	<p>In this Corporate Governance Report, the Company, in particular item C.2.1 of Part I above, discloses:</p> <ul style="list-style-type: none"> <li>• the process of identifying, evaluating and managing the significant risks;</li> <li>• any additional information to assist understanding of the risk management processes and internal control system;</li> <li>• an acknowledgement by the Board that it is responsible for the internal control system and for reviewing its effectiveness;</li> <li>• the process applied in reviewing the effectiveness of internal control system; and</li> <li>• the process applied to deal with material internal control aspects of any significant problems disclosed in its Annual Reports and Financial Statements.</li> </ul>
C.2.5	The company should ensure that their disclosures provide meaningful information and do not give a misleading impression.	C	<ul style="list-style-type: none"> <li>• The Company aims to ensure disclosures provide meaningful information and do not give a misleading impression.</li> </ul>
C.2.6	The company without an internal audit function should review the need for one on an annual basis and should disclose the outcome of such review in the company's Corporate Governance Report.	N/A	<ul style="list-style-type: none"> <li>• Please refer to C.2 of Part I above for the details.</li> </ul>
<b>C.3</b>	<p><b>AUDIT COMMITTEE</b></p> <p><i>Corporate Governance Principle</i>  <i>The Board should establish formal and transparent arrangements for considering how it will apply the financial reporting and internal control principles and for maintaining an appropriate relationship with the Company's auditors.</i></p>		
C.3.7	<p>The terms of reference of the audit committee should also require the audit committee:</p> <ul style="list-style-type: none"> <li>– to review arrangements by which employees of the company may, in confidence, raise concerns about possible improprieties in financial reporting, internal control or other matters. The audit committee should ensure that proper arrangements are in place for the fair and independent investigation of such matters and for appropriate follow-up action; and</li> <li>– to act as the key representative body for overseeing the company's relation with the external auditor.</li> </ul>	<p>E</p> <p>C</p>	<ul style="list-style-type: none"> <li>• The Company has issued an employee's handbook to its staff, which contains the mechanism for employees to raise any questions they may have to their department head and to the human resources and administration department for necessary action (whether these relate to their career development or any other grievances and complaints they may have). The Company considers such mechanisms to be sufficient to ensure that there is a channel for employees to have a direct communication with the management of the Company.</li> </ul>

Recommended Best Practice Ref.	Recommended Best Practices	Comply ("C")/ Explain ("E")	Corporate Governance Practices
<b>D.</b>	<b>DELEGATION BY THE BOARD</b>		
<b>D.1</b>	<b>MANAGEMENT FUNCTIONS</b>  <i>Corporate Governance Principle</i> <i>The Company should have a formal schedule of matters specifically reserved to the Board and those delegated to management.</i>		
D.1.3	The company should disclose the division of responsibility between the board and management to assist those affected by corporate decisions to better understand the respective accountabilities and contributions of the board and management.	C	<ul style="list-style-type: none"> <li>Please refer to the Management Structure Chart set out on page 144.</li> </ul>
D.1.4	Directors should clearly understand delegation arrangements in place. To that end, the company should have formal letters of appointment for directors setting out the key terms and conditions relative to their appointment.	E	<ul style="list-style-type: none"> <li>It is not the Company's practice to have formal letters of appointment for its Directors. Nevertheless, Directors clearly understand their duties to the Company, to which they are collectively and individually responsible for. In addition, part of these duties relate to fiduciary duties, duties of skill, care and diligence established under common law over a long period of time, and it is not feasible to attempt to formulate these comprehensively in writing. The difficulty in reducing these comprehensively into written form may be inferred by the fact that, currently, directors' duties are set out in non-statutory guidelines issued by the Companies Registry instead of being provided for in the Companies Ordinance. To have a formal letter of appointment may also lead to inflexibility.</li> </ul>
<b>D.2</b>	<b>BOARD COMMITTEES</b>  <i>Corporate Governance Principle</i> <i>Board Committees should be formed with specific written terms of reference which deal clearly with the committees' authority and duties.</i>		
There is no recommended best practice under Section D.2 in the Code on CG Practices.			
<b>E.</b>	<b>COMMUNICATION WITH SHAREHOLDERS</b>		
<b>E.1</b>	<b>EFFECTIVE COMMUNICATION</b>  <i>Corporate Governance Principle</i> <i>The Board should endeavour to maintain an on-going dialogue with shareholders and in particular, use annual general meetings or other general meetings to communicate with shareholders and encourage their participation.</i>		
There is no recommended best practice under Section E.1 in the Code on CG Practices.			
<b>E.2</b>	<b>VOTING BY POLL</b>  <i>Corporate Governance Principle</i> <i>The Company should ensure that shareholders are familiar with the detailed procedures for conducting a poll.</i>		
There is no recommended best practice under Section E.2 in the Code on CG Practices.			

MANAGEMENT STRUCTURE CHART



PROJECT PROFILES  
**2009**

# PROJECT PROFILES

## INVESTMENT IN HK ELECTRIC



### HONGKONG ELECTRIC HOLDINGS LIMITED HONG KONG

Business	Supplies electricity to Hong Kong Island and Lamma Island
Installed capacity	3,736 MW
Consumer coverage	More than 560,000 customers
CKI's shareholding	38.87%

## INFRASTRUCTURE INVESTMENT IN CHINA



### CHANGSHA WUJIALING AND WUYILU BRIDGES HUNAN, CHINA

Location	Changsha, Hunan Province
Road type	Bridge
Length	5 km
No. of lanes	Dual two-lane
Joint venture contract date	1997
Joint venture expiry date	2022
Total project cost	HK\$465 million
CKI's investment	HK\$206 million
CKI's interest in JV	44.2%



### JIANGMEN CHAOLIAN BRIDGE GUANGDONG, CHINA

Location	Jiangmen, Guangdong Province
Road type	Bridge
Length	2 km
No. of lanes	Dual two-lane
Joint venture contract date	1997
Joint venture expiry date	2027
Total project cost	HK\$130 million
CKI's investment	HK\$65 million
CKI's interest in JV	50%



### JIANGMEN JIANGSHA HIGHWAY GUANGDONG, CHINA

Location	Jiangmen, Guangdong Province
Road type	Class 1 highway
Length	21 km
No. of lanes	Dual two-lane
Joint venture contract date	1996
Joint venture expiry date	2026
Total project cost	HK\$207 million
CKI's investment	HK\$103 million
CKI's interest in JV	50%



**NATIONAL HIGHWAY 107 (ZHUMADIAN SECTIONS)  
HENAN, CHINA**

Location	Zhumadian, Henan Province
Road type	Class 2 highway
Length	114 km
No. of lanes	Dual two-lane
Joint venture contract date	1997
Joint venture expiry date	2024
Total project cost	HK\$461 million
CKI's investment	HK\$304 million
CKI's interest in JV	66%



**PANYU BEIDOU BRIDGE  
GUANGDONG, CHINA**

Location	Panyu, Guangdong Province
Road type	Bridge
Length	3 km
No. of lanes	Dual three-lane
Joint venture contract date	1999
Joint venture expiry date	2024
Total project cost	HK\$164 million
CKI's investment	HK\$66 million
CKI's interest in JV	40%



**SHANTOU BAY BRIDGE  
GUANGDONG, CHINA**

Location	Shantou, Guangdong Province
Road type	Bridge
Length	6 km
No. of lanes	Dual three-lane
Joint venture contract date	1993
Joint venture expiry date	2028
Total project cost	HK\$665 million
CKI's investment	HK\$200 million
CKI's interest in JV	30%



**SHEN-SHAN HIGHWAY (EASTERN SECTION)  
GUANGDONG, CHINA**

Location	Lufeng/Shantou, Guangdong Province
Road type	Expressway
Length	140 km
No. of lanes	Dual two-lane
Joint venture contract date	1993
Joint venture expiry date	2028
Total project cost	HK\$2,619 million
CKI's investment	HK\$877 million
CKI's interest in JV	33.5%



**TANGSHAN TANGLE ROAD  
HEBEI, CHINA**

Location	Tangshan, Hebei Province
Road type	Class 2 highway
Length	100 km
No. of lanes	Dual one-lane
Joint venture contract date	1997
Joint venture expiry date	2019
Total project cost	HK\$187 million
CKI's investment	HK\$95 million
CKI's interest in JV	51%



## PROJECT PROFILES

### INFRASTRUCTURE INVESTMENT IN AUSTRALIA



#### CITIPOWER I PTY LTD. VICTORIA, AUSTRALIA Business

Electricity distribution network  
Consumer coverage  
CKI's shareholding

Operates the electricity distribution network in the CBD and inner suburban areas of Melbourne, Victoria  
6,445 km

More than 310,000 customers  
23.07% (another 27.93% held by HK Electric)



#### ENVESTRA LIMITED AUSTRALIA Business

Natural gas distribution network  
Consumer coverage  
CKI's shareholding

One of Australia's largest distributors of natural gas  
21,000 km

More than 1 million customers  
18.64%



#### ETSA UTILITIES SOUTH AUSTRALIA, AUSTRALIA Business

Electricity distribution network  
Consumer coverage  
CKI's shareholding

Primary electricity distribution business for the state of South Australia  
86,276 km

More than 800,000 customers  
23.07% (another 27.93% held by HK Electric)



#### POWERCOR AUSTRALIA LIMITED VICTORIA, AUSTRALIA Business

Electricity distribution network  
Consumer coverage  
CKI's shareholding

Operates a major electricity distribution network, covering an area of 150,000 sq km in the state of Victoria  
82,653 km

698,000 customers  
23.07% (another 27.93% held by HK Electric)





**SPARK INFRASTRUCTURE GROUP  
AUSTRALIA**

**Business**

An infrastructure fund listed in Australia with seed assets being a 49% stake in each of ETSA Utilities, Powercor and CitiPower

**Manager**

CKI owns 50% interest in the management company

**CKI's shareholding**

8.5%



**AQUATOWER PTY LIMITED  
VICTORIA, AUSTRALIA**

**Business**

AquaTower has the exclusive rights until 2027 to provide potable water to four towns in Victoria

**Consumer coverage  
CKI's shareholding**

Serves a total population of 25,000  
49%

## PROJECT PROFILES

### INFRASTRUCTURE INVESTMENT IN NEW ZEALAND



#### WELLINGTON ELECTRICITY LINES LIMITED WELLINGTON, NEW ZEALAND

<b>Business</b>	Operates the electricity distribution network in New Zealand's capital city, Wellington, and the surrounding greater Wellington area
<b>Electricity distribution network</b>	4,592 km
<b>Consumer coverage</b>	163,000 customers
<b>CKI's shareholding</b>	50% (another 50% held by HK Electric)

### INFRASTRUCTURE INVESTMENT IN UNITED KINGDOM



#### NORTHERN GAS NETWORKS LIMITED THE UNITED KINGDOM

<b>Business</b>	One of the eight major gas distribution networks in the United Kingdom
<b>Natural gas distribution network</b>	37,000 km
<b>Consumer coverage</b>	2.6 million customers
<b>CKI's shareholding</b>	47.1% (another 41.3% held by HK Electric)



#### CAMBRIDGE WATER PLC CAMBRIDGESHIRE, THE UNITED KINGDOM

<b>Business</b>	Supplies fresh water to an area of 453 sq miles in South Cambridgeshire
<b>Water distribution system</b>	7 service reservoirs, 10 water towers and 2,200 km of water mains
<b>Consumer coverage</b>	Serves a total population of 300,000
<b>CKI's shareholding</b>	100%



#### SOUTHERN WATER THE UNITED KINGDOM

<b>Business</b>	Supplies water and waste water services to the South of England
<b>Length of mains/sewers</b>	Water mains: 13,600 km Length of sewers: 21,500 km
<b>Consumer coverage</b>	Served population: water – 2.3 million sewerage – 4.3 million
<b>CKI's shareholding</b>	4.75%

## INFRASTRUCTURE INVESTMENT IN CANADA



### STANLEY POWER INC. CANADA Business

Owns 49.99% share of TransAlta Cogeneration L.P. which operates power plants in the provinces of Ontario, Alberta and Saskatchewan in Canada

#### Generation capacity

Six power plants with total gross capacity of 1,362 MW

#### CKI's shareholding

50% (another 50% held by HK Electric)

INVESTMENT IN  
INFRASTRUCTURE RELATED BUSINESS



**ALLIANCE CONSTRUCTION MATERIALS LIMITED**  
HONG KONG

CONCRETE DIVISION

**Business** Hong Kong's largest concrete producer  
**Total capacity** 4 million cubic meters per annum  
**CKI's interest** 50%

QUARRY DIVISION

**Business** 2 quarries in Hong Kong, 3 quarries in Mainland China  
**Total capacity (aggregates)** 4 million tonnes per annum  
**CKI's interest** 50%



**ANDERSON ASPHALT**  
HONG KONG

**Business** One of Hong Kong's largest asphalt producers, pavement contractors and recyclers

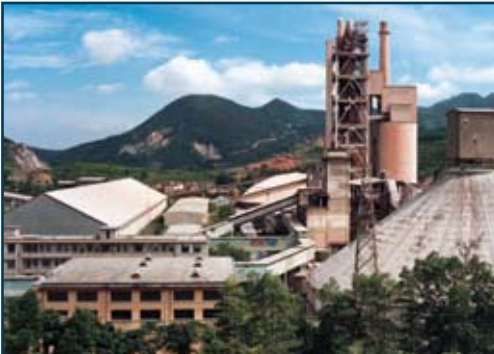
**Total capacity** Asphalt – 1 million tonnes per annum  
Recycling – 0.5 million tonnes per annum  
**CKI's interest** 100%



**GREEN ISLAND CEMENT**  
HONG KONG

**Business** Only integrated cement producer in Hong Kong with about 55% market share

**Total capacity** Clinker – 1.5 million tonnes per annum  
Cement grinding – 2.5 million tonnes per annum  
**CKI's interest** 100%



**GUANGDONG GITIC GREEN ISLAND CEMENT CO. LTD.  
GUANGDONG, CHINA**

**Location** Yunfu, Guangdong Province  
**Business** Cement production  
**Total capacity** Clinker – 0.8 million tonnes per annum  
Cement grinding – 1.5 million tonnes per annum  
**CKI's interest** 67%



**SIQUIJOR LIMESTONE QUARRY  
PHILIPPINES**

**Location** Siquijor, Philippines  
**Business** Limestone quarry  
**Total capacity** 2 million tonnes per annum  
**CKI's interest** 40%

# CORPORATE INFORMATION AND KEY DATES

## DIRECTORS

### Executive Directors

LI Tzar Kuoi, Victor (Chairman)

FOK Kin Ning, Canning (Deputy Chairman)

CHOW WOO Mo Fong, Susan\*

Frank John SIXT

TSO Kai Sum

KAM Hing Lam (Group Managing Director)

IP Tak Chuen, Edmond (Deputy Chairman)

Andrew John HUNTER (Chief Operating Officer)

\* also alternate to FOK Kin Ning, Canning and Frank John SIXT

### Independent Non-executive Directors

CHEONG Ying Chew, Henry

KWOK Eva Lee

SNG Sow-mei alias POON Sow Mei

Colin Stevens RUSSEL

LAN Hong Tsung, David

### Alternate Directors

MAN Ka Keung, Simon

(alternate to IP Tak Chuen, Edmond)

Eirene YEUNG

(alternate to KAM Hing Lam)

### Non-executive Directors

LEE Pui Ling, Angelina

Barrie COOK

George Colin MAGNUS

## AUDIT COMMITTEE

Colin Stevens RUSSEL (Chairman)

CHEONG Ying Chew, Henry

KWOK Eva Lee

SNG Sow-mei alias POON Sow Mei

LAN Hong Tsung, David

## AUDITOR

Deloitte Touche Tohmatsu

## LEGAL ADVISERS

Woo, Kwan, Lee & Lo

## REGISTERED OFFICE

Clarendon House, Church Street,

Hamilton HM11, Bermuda

## PRINCIPAL PLACE OF BUSINESS

12th Floor, Cheung Kong Center,

2 Queen's Road Central, Hong Kong

## REMUNERATION COMMITTEE

LI Tzar Kuoi, Victor (Chairman)

Colin Stevens RUSSEL

CHEONG Ying Chew, Henry

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Butterfield Fulcrum Group (Bermuda) Limited,

Rosebank Centre,

11 Bermudiana Road,

Pembroke HM08,

Bermuda

## COMPANY SECRETARY

Eirene YEUNG

## AUTHORISED REPRESENTATIVES

IP Tak Chuen, Edmond

Eirene YEUNG

## CHIEF FINANCIAL OFFICER

CHAN Loi Shun, Dominic

## BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited,

Rooms 1712-1716, 17th Floor, Hopewell Centre,

183 Queen's Road East, Hong Kong

## PRINCIPAL BANKERS

Australia and New Zealand Banking Group Limited

Bank of China Limited

Bank of Nova Scotia

Barclays Bank PLC

Commonwealth Bank of Australia

Deutsche Bank AG

The Hongkong and Shanghai Banking

Corporation Limited

The Royal Bank of Scotland plc

## STOCK CODES

Stock Exchange of Hong Kong: 1038

Bloomberg: 1038 HK

Reuters: 1038.HK

## WEBSITE

<http://www.cki.com.hk>

## INVESTOR RELATIONS

For further information about Cheung Kong Infrastructure Holdings Limited, please contact:

### Ivan CHAN

Cheung Kong Infrastructure Holdings Limited,  
12th Floor, Cheung Kong Center,  
2 Queen's Road Central, Hong Kong  
Telephone: (852) 2122 3986  
Facsimile: (852) 2501 4550  
Email: [contact@cki.com.hk](mailto:contact@cki.com.hk)

## KEY DATES

Annual Results Announcement	4th March, 2010
Closure of Register of Members	29th April, 2010 to 6th May, 2010 <i>(both days inclusive)</i>
Annual General Meeting	6th May, 2010
Record Date for Final Dividend	6th May, 2010
Payment of Final Dividend	11th May, 2010



This annual report 2009 (“Annual Report”) is available in both English and Chinese versions. Shareholders who have received either the English or the Chinese version of the Annual Report may request a copy in the other language by writing to the Company c/o the Company’s Branch Share Registrar, Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Hong Kong or by email to [cki.ecom@computershare.com.hk](mailto:cki.ecom@computershare.com.hk).

The Annual Report (in both English and Chinese versions) has been posted on the Company’s website at <http://www.cki.com.hk>. Shareholders who have chosen (or are deemed to have consented) to read the Company’s corporate communications (including but not limited to the Annual Report) published on the Company’s website in place of receiving printed copies thereof may request the printed copy of the Annual Report in writing to the Company c/o the Company’s Branch Share Registrar or by email to [cki.ecom@computershare.com.hk](mailto:cki.ecom@computershare.com.hk).

Shareholders who have chosen (or are deemed to have consented) to receive the corporate communications using electronic means through the Company’s website and who for any reason have difficulty in receiving or gaining access to the Annual Report posted on the Company’s website will upon request in writing to the Company c/o the Company’s Branch Share Registrar or by email to [cki.ecom@computershare.com.hk](mailto:cki.ecom@computershare.com.hk) promptly be sent the Annual Report in printed form free of charge.

Shareholders may at any time choose to change your choice as to the means of receipt (i.e. in printed form or by electronic means through the Company’s website) and/or the language of the Company’s corporate communications by reasonable prior notice in writing to the Company c/o the Company’s Branch Share Registrar or sending a notice to [cki.ecom@computershare.com.hk](mailto:cki.ecom@computershare.com.hk).



**CHEUNG KONG INFRASTRUCTURE HOLDINGS LIMITED**

12th Floor, Cheung Kong Center,  
2 Queen's Road Central, Hong Kong  
Tel: (852) 2122 3133 Fax: (852) 2501 4550  
[www.cki.com.hk](http://www.cki.com.hk)

