



HONG KONG FERRY (HOLDINGS) CO. LTD.

香港小輪（集團）有限公司

(Stock code 股份代號：00050)



Annual Report  
年報

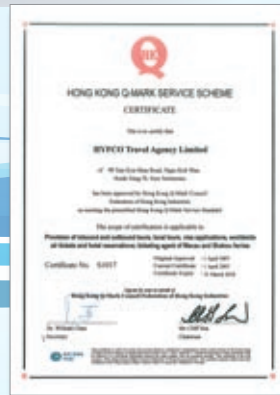
2009



5 years +  
**商界展關懷**  
**caring company**  
 Awarded by The Hong Kong Council of Social Service  
 香港社會服務聯會頒發



**商界展關懷**  
**caring company** 2009/10



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# CORPORATE INFORMATION

## BOARD OF DIRECTORS

### Executive Directors:

Mr. Lam Ko Yin, Colin (*Chairman*)  
Mr. Li Ning

### Non-Executive Directors:

Mr. Au Siu Kee, Alexander  
Mr. Lau Yum Chuen, Eddie  
Dr. the Hon. Lee Shau Kee  
Mr. Leung Hay Man  
Mr. Wong Man Kong, Peter

### Independent Non-Executive Directors:

Mr. Ho Hau Chong, Norman  
Ms. Wong Yu Pok, Marina  
Mr. Wu King Cheong

## AUDIT COMMITTEE

Mr. Ho Hau Chong, Norman (*Chairman*)  
Ms. Wong Yu Pok, Marina  
Mr. Wu King Cheong

## REMUNERATION COMMITTEE

Mr. Wu King Cheong (*Chairman*)  
Mr. Ho Hau Chong, Norman  
Ms. Wong Yu Pok, Marina  
Mr. Lam Ko Yin, Colin  
Mr. Li Ning

## GROUP GENERAL MANAGER

Ir Dr. Ho Chi Shing, David

## COMPANY SECRETARY

Mr. Yuen Wai Kuen, Peter

## AUDITOR

KPMG

## PRINCIPAL BANKERS

Bank of China (Hong Kong) Limited  
DBS Bank (Hong Kong) Limited  
Mizuho Corporate Bank, Limited  
The Hongkong and Shanghai Banking  
Corporation Limited  
Wing Hang Bank, Limited

## REGISTERED OFFICE

98 Tam Kon Shan Road  
Ngau Kok Wan  
North Tsing Yi  
New Territories  
Hong Kong

Telephone : (852) 2394 4294  
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E-Mail : [hkferry@hkf.com](mailto:hkferry@hkf.com)

## HONG KONG STOCK EXCHANGE STOCK CODE

00050

## SHARE REGISTRARS

Tricor Standard Limited  
26/F., Tesbury Centre  
28 Queen's Road East  
Wanchai  
Hong Kong

# DIRECTORS' & SENIOR MANAGEMENT'S PROFILE

## DIRECTORS' PROFILE



### MR. LAM KO YIN, COLIN (CHAIRMAN)

**Mr. Lam Ko Yin, Colin**, *FCILT, FHKIoD*, aged 58, appointed on 1 July 1986, is the Chairman of the Company. Mr. Lam has over 36 years' experience in banking and property development. He is also the Vice-Chairman of Henderson Land Development Company Limited ("Henderson Land") and Henderson Investment Limited, a Director of The Hong Kong and China Gas Company Limited and Miramar Hotel and Investment Company, Limited, all of which are listed public companies. He is also a director of Wiselin Investment Limited ("Wiselin"), Max-mercan Investment Limited ("Max-mercan"), Camay Investment Limited ("Camay"), Henderson Development Limited ("Henderson Development"), Graf Investment Limited ("Graf"), Mount Sherpa Limited ("Mount"), Paillard Investment Limited ("Paillard"), Hopkins (Cayman) Limited ("Hopkins"), Rimmer (Cayman) Limited ("Rimmer") and Riddick (Cayman) Limited ("Riddick"). Henderson Land, Wiselin, Max-mercan, Camay, Henderson Development, Graf, Mount, Paillard, Hopkins, Rimmer and Riddick have discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company. Mr. Lam is a member of the Court of The University of Hong Kong, a Director of The University of Hong Kong Foundation for Educational Development and Research Limited and a Director of Fudan University Education Development Foundation. Mr. Lam was awarded an Honorary University Fellowship by The University of Hong Kong in 2008. Mr. Lam is a Fellow of The Chartered Institute of Logistics and Transport in Hong Kong and a Fellow of The Hong Kong Institute of Directors.



### MR. LI NING

**Mr. Li Ning**, *BSc, MBA*, aged 53, appointed on 20 October 1989, is an Executive Director of the Company. He is also an Executive Director of Henderson Land Development Company Limited ("Henderson Land") and Henderson Investment Limited, all of which are listed public companies. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company. Mr. Li is the son-in-law of Dr. Lee Shau Kee, a Director of the Company.

## DIRECTORS' & SENIOR MANAGEMENT'S PROFILE (Continued)



### MR. AU SIU KEE, ALEXANDER

**Mr. Au Siu Kee, Alexander**, OBE, ACA, FCCA, FCPA, AAIA, FCIB, FHKIB, aged 63, was appointed as an Independent Non-Executive Director on 17 January 2005 and re-designated as a Non-Executive Director of the Company on 7 November 2005. Mr. Au was a well-known banker in Hong Kong and had more than 32 years' experience in local and international banking business, having been the Chief Executive of Hang Seng Bank Limited (from October 1993 to March 1998) and of Oversea-Chinese Banking Corporation Limited in Singapore (from September 1998 to April 2002). He is currently an executive director and the chief financial officer of Henderson Land Development Company Limited ("Henderson Land"), an independent non-executive Director of Wheelock and Company Limited and a non-executive director of Miramar Hotel and Investment Company, Limited, all of which are listed public companies. An accountant by training, Mr. Au is a Chartered Accountant as well as a Fellow of The Association of Chartered Certified Accountants and the Hong Kong Institute of Certified Public Accountants. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company.



### MR. LAU YUM CHUEN, EDDIE

**Mr. Lau Yum Chuen, Eddie**, aged 63, appointed on 5 May 1988, is a Non-Executive Director of the Company. He has over 40 years of experience in banking, finance and investment. He is also an Executive Director of Henderson Land Development Company Limited ("Henderson Land") and Henderson Investment Limited and a Director of Miramar Hotel and Investment Company, Limited, all of which are listed public companies. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company.

## DIRECTORS' & SENIOR MANAGEMENT'S PROFILE (Continued)



### DR. THE HON. LEE SHAU KEE

**Dr. the Hon. Lee Shau Kee**, *GBM, DBA(Hon), DSSc(Hon), LLD(Hon)*, aged 81, appointed on 15 December 1981, is a Non-Executive Director of the Company. He has been engaged in property development in Hong Kong for more than 50 years. He is the founder and the Chairman and Managing Director of Henderson Land Development Company Limited ("Henderson Land") and Henderson Investment Limited, the Chairman of The Hong Kong and China Gas Company Limited and Miramar Hotel and Investment Company, Limited, the Vice-Chairman of Sun Hung Kai Properties Limited, as well as a Director of The Bank of East Asia, Limited, all of which are listed public companies. He is also a director of Pataca Enterprises Limited ("Pataca"), Wiselin Investment Limited ("Wiselin"), Max-mercan Investment Limited ("Max-mercan"), Henderson Development Limited ("Henderson Development"), Graf Investment Limited ("Graf"), Mount Sherpa Limited ("Mount"), Paillard Investment Limited ("Paillard"), Hopkins (Cayman) Limited ("Hopkins"), Rimmer (Cayman) Limited ("Rimmer") and Riddick (Cayman) Limited ("Riddick"). Henderson Land, Pataca, Wiselin, Max-mercan, Henderson Development, Graf, Mount, Paillard, Hopkins, Rimmer and Riddick have discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company. Dr. Lee is the father-in-law of Mr. Li Ning, a Director of the Company.



### MR. LEUNG HAY MAN

**Mr. Leung Hay Man**, *FRICS, FHKIS, FCI Arb, MCILT*, aged 75, appointed on 15 December 1981, is a Non-Executive Director of the Company. He is a Chartered Surveyor. Mr. Leung is also a Director of Henderson Land Development Company Limited ("Henderson Land"), Henderson Investment Limited and The Hong Kong and China Gas Company Limited, all of which are listed public companies. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company.

## DIRECTORS' & SENIOR MANAGEMENT'S PROFILE (Continued)



### MR. WONG MAN KONG, PETER

**Mr. Wong Man Kong, Peter**, *BBS, JP, BSc, FCILT, MRINA*, aged 61, appointed on 9 March 1992, is a Non-Executive Director of the Company. Mr. Wong was the President & Chief Executive Officer of the Company from 1992 to 1995. Mr. Wong has over 30 years of industrial, commercial and public service experience, having served as Director of Kowloon-Canton Railway Corporation and a member in Hong Kong Government's Transport Advisory Board, Industry Development Board and Trade Advisory Board. He was also a member of the Hong Kong Special Administrative Region Preparatory Committee in 1996/1997 and a member of the Election Committee of the Second Chief Executive of the Hong Kong Special Administrative Region in 2002. He is serving as a deputy to the 11th National People's Congress of the People's Republic of China. Mr. Wong is the Chairman of M.K. Corporation Limited and North West Development Limited. Currently he holds directorship of Glorious Sun Enterprises Limited, China Travel International Investment Hong Kong Limited, Chinney Investments Limited, Sun Hung Kai & Company Limited, Sino Hotels (Holdings) Limited, Far East Consortium International Limited and New Times Group Holdings Limited, all of which are listed public companies.



### MR. HO HAU CHONG, NORMAN

**Mr. Ho Hau Chong, Norman**, *BA, ACA, FCPA*, aged 54, appointed on 28 March 1995, is an Independent Non-Executive Director of the Company. Mr. Ho is a member of the Institute of Chartered Accountants in England and Wales, and a Fellow of the Hong Kong Institute of Certified Public Accountants. Mr. Ho is an Executive Director of Honorway Investments Limited and Tak Hung (Holding) Company Limited and has over 20 years of experience in management and property development. He is also a Director of Lee Hing Development Limited, CITIC Pacific Limited, Miramar Hotel and Investment Company, Limited, Starlight International Holdings Limited, Vision Values Holdings Limited and Shun Tak Holdings Limited, all of which are listed public companies. He was previously a director of Taifook Securities Group Limited.



## DIRECTORS' & SENIOR MANAGEMENT'S PROFILE (Continued)



### MS. WONG YU POK, MARINA

**Ms. Wong Yu Pok, Marina, JP**, aged 61, appointed on 8 May 2008, is an Independent Non-Executive Director of the Company. Ms. Wong joined PricewaterhouseCoopers in 1968 and was responsible for the development of the firm's business in Mainland China since 1980. After her retirement as a partner from PricewaterhouseCoopers in July 2004, she joined Tricor Services Limited as a director from September 2004 to February 2006. Ms. Wong is a member of a number of Government advisory and other bodies in Hong Kong, including the Advisory Committee on Post-service Employment of Civil Servants, the Review Panel of the Pilot Project on Child Fatality Review of the Social Welfare Department, the Broadcasting Authority and is a director of The Applied Research Council. She is also a special appointed representative from Hong Kong SAR to the All China Women's Federation and an Executive Committee Member of the All China Federation of Industries and Commerce. Ms. Wong is the Vice-Chairman of the Hong Kong Federation of Women, a director of China Tibetan Children Health & Education Fund and a director of The Child Development Centre at Matilda. An accountant by training, Ms. Wong is a Fellow of the Hong Kong Institute of Certified Public Accountants and a Fellow of the Association of Chartered Certified Accountants. She is also an Independent Non-Executive Director of Kerry Properties Limited, a listed public company.



### MR. WU KING CHEONG

**Mr. Wu King Cheong, BBS, JP**, aged 59, was appointed as an Independent Non-Executive Director of the Company on 17 January 2005. He is a Member of Hong Kong Housing Authority, Life Honorary Chairman of the Chinese General Chamber of Commerce, the Honorary Permanent President of the Chinese Gold & Silver Exchange Society and the Permanent Honorary President of the Hong Kong Securities Association. He is an executive director of Lee Cheong Gold Dealers Ltd. Mr. Wu is currently an independent non-executive director of Yau Lee Holdings Limited, Chevalier Pacific Holdings Limited, Henderson Land Development Company Limited ("Henderson Land"), Henderson Investment Limited and Miramar Hotel and Investment Company, Limited, all of which are companies listed on The Stock Exchange of Hong Kong Limited. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company. Mr. Wu was awarded an Honorary University Fellowship by Lingnan University in 2009.

# DIRECTORS' & SENIOR MANAGEMENT'S PROFILE (Continued)

## SENIOR MANAGEMENT'S PROFILE

The Senior Management of the Company is as follows:

Ir Dr. Ho Chi Shing, David	Group General Manager and General Manager – Ferry and Property Operations
Mr. Leung Shu Keung, Brian	Internal Audit Manager
Mr. Tse Chuen Chi, Pollux	Chief Financial Officer
Mr. Wong Kam On, Frandie	General Manager – Travel & Hotel Operations
Mr. Yuen Wai Kuen, Peter	Company Secretary

**Ir Dr. Ho Chi Shing, David**, *DBA, FCILT, FCIM, FHKIoD, MHKIE, MPIA, MCIArb*, aged 53, joined the Company in 1981 and has been the Group General Manager since 1996. He had over 29 years of experience in ferry operations. Dr. Ho is currently the Chairman of the Logistics Industry Training Advisory Committee, a Director of The Shipowners' Mutual Protection & Indemnity Association (Luxembourg), a Council Member of the Chartered Institute of Logistics and Transport in Hong Kong, the Chairman of the Safety Committee of Outward Bound® Hong Kong, the Chairman of the Adventure-ship and a member of the Hong Kong Council for Accreditation of Academic and Vocational Qualifications. Dr. Ho is extensively involved on the Vocational Training Council and was awarded VTC Honorary Fellow Award in 2007. He serves as the Chairman of the Transport Logistics Training Board and the Chairman of the Discipline Advisory Board (Business Administration). Dr. Ho is also a General Committee Member and the Chairman of the Transport and Logistics Services Council (Group 21) of the Federation of Hong Kong Industries.

**Mr. Leung Shu Keung, Brian**, *BA, CIA, CFE, CBM, PgD*, aged 48, is the Internal Audit Manager of the Company. He joined the Company in 1992 and has over 21 years of experience in accounting, auditing and management assurance.

**Mr. Tse Chuen Chi, Pollux**, *MBA, CPA, AAIA, MHKSI*, aged 56, has been the Chief Financial Officer of the Company since 1992. Mr. Tse has over 29 years of experience in accounting, corporate finance and corporate development in Hong Kong and overseas.

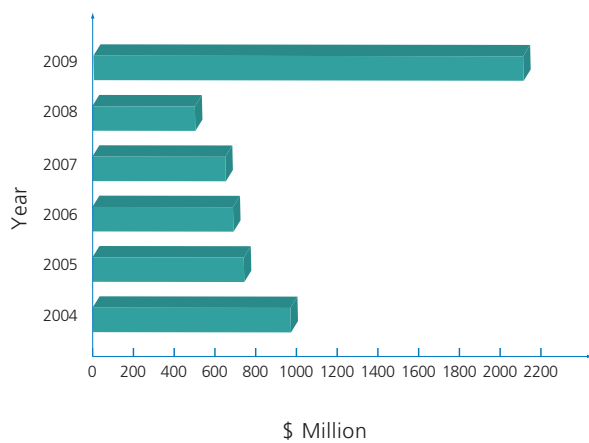
**Mr. Wong Kam On, Frandie**, *CHA, CRDE, MBIM, MIMGT, MHCIMA*, aged 56, joined the Company in 1993. He has been the General Manager of the Hotel Operation since 1996. He has over 33 years of extensive experience in hotel management. Mr. Wong was also appointed as the General Manager of the Travel Operation on 1 June 2007.

**Mr. Yuen Wai Kuen, Peter**, *BA, MBA, ACIS, ACS*, aged 51, has joined the Company in January 2005 and been appointed Secretary of the Company on 1 April 2005. Mr. Yuen has over 20 years of experience in company secretarial, corporate advisory and general management.

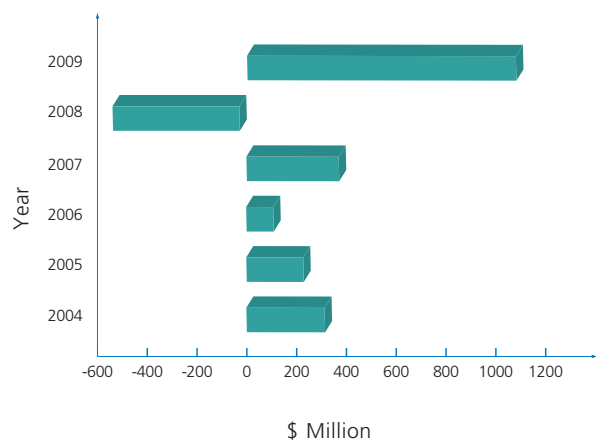
# FINANCIAL HIGHLIGHTS

		2009	2008	Variance
Turnover	\$M	<b>2,139</b>	522	309.8%
Profit/(loss) attributable to shareholders	\$M	<b>1,099</b>	(526)	308.9%
Dividends	\$M	<b>128</b>	128	–
Shareholders' funds	\$M	<b>4,076</b>	2,945	38.4%
Basic earnings/(loss) per share	Cent	<b>308.4</b>	(147.7)	308.8%
Dividend per share	Cent	<b>36.0</b>	36.0	–
Dividend cover	Time	<b>8.6</b>	–	–
Return/(loss) on equity	%	<b>27.0</b>	(17.9)	250.8%
Net assets per share	\$	<b>11.4</b>	8.3	37.3%

Group Turnover



Profit/(loss) attributable to shareholders



# CHAIRMAN'S STATEMENT



"The Spectacle" 8 Cho Yuen Street

*I am pleased to present to the shareholders my report on the operations of the Group for the year.*

## **BUSINESS RESULTS**

The Group's consolidated profit after taxation for the year ended 31 December 2009 amounted to approximately HK\$1,099 million, compared with the consolidated loss after taxation in 2008 of HK\$526 million. The earnings per share were 308 cents, compared with the loss per share of 148 cents in the previous year.

## **DIVIDENDS**

The Board of Directors recommended a final dividend of HK26 cents (2008: HK26 cents) per share. Subject to the shareholders' approval at the annual general meeting to be held on Friday, 7 May 2010, the final dividend will be paid on or about Thursday, 20 May 2010 to equity shareholders whose names appear on the register of members at the close of business on Friday, 7 May 2010. This dividend, together with the interim dividend of HK10 cents per share already paid, will make a total distribution of HK36 cents for the full year.

## **BUSINESS REVIEW**

For the year under review, the Chinese and western governments had introduced stimulation plans to stabilize the economies. With the prevailing record low interest rates, the global economy had shown signs of gradual recovery, the Chinese economy being the most prominent. The Hong Kong economy in the second half of 2009 also showed improvement. Local consumption and employment had recorded growth and confidence on investment enhanced. The stock market was active and the demand for the property was buoyant, with substantial price increase during the period.

## **Property Development and Investment Operations**

For the year under review, the Group sold more than 50% of the units of Shining Heights and more than one third of the units of The Spectacle. A total of 372 residential units were sold which accounted for a profit of approximately HK\$770 million. Rental and other income from the commercial arcade of the Group amounted to approximately HK\$32 million for the year. At the end of the year, the occupancy rates of

## CHAIRMAN'S STATEMENT (Continued)

commercial arcade of Metro Harbour View and Shining Heights were 95% and 66% respectively. The commercial arcade of MetroRegalia was fully let.

The Group acquired a property located at 52-56 Kwun Chung Street for leasing purpose. There is a potential to redevelop into a new building with a gross floor area of 14,000 sq. ft. The Group also acquired a great majority of the ownership of the property at 204-214 Tung Chau Street, Sham Shui Po, Kowloon (the "Property"). The Property comprises six blocks of buildings, with a site area of approximately 6,600 sq. ft. It will be re-developed into a commercial/residential building with a gross floor area of approximately 55,000 sq. ft. if and when the Group acquired the entire ownership of the property.

The Group's investments in available-for-sale securities and equity-link-notes ("ELNs") recorded marked-to-market profits of HK\$54 million and HK\$257 million respectively in 2009.

### Ferry, Shipyard and Related Operations

The Harbour Cruise operation achieved a profit of HK\$2 million. Due to the slide of 22% in its turnover, the Shipyard operation recorded a loss of approximately HK\$3.1 million. The Ferry, Shipyard and Related Operations recorded a profit of approximately HK\$3 million in total, a decrease of 17% as compared with last year.

### Travel and Hotel Operations

The Travel operation recorded a profit of HK\$0.7 million. After the completion of renovation of Silvermine Beach Hotel, its turnover rose 2.8%, reducing the loss to HK\$2 million, a decrease of 11%.



Silvermine Beach Hotel

### PROSPECTS

Although the leading central banks have prepared for the strategic withdrawal of stimulus packages, so far it has little impact on the recovery of the global economy. With the support of the sustained growth of Chinese economy, Hong Kong is expected to benefit. Under loose monetary policies, massive capital inflow, limited supply in property and the strong demand for high quality premises, the outlook of the property market is still favorable in the coming year. The average selling price is on an intact uptrend.

The Group will continue to look for properties with re-development potential at reasonable prices. The revenue from the sale of flats at Shining Heights and The Spectacle will be the major source of income of the year.

### ACKNOWLEDGEMENT

On behalf of the shareholders and the Board, I would like to take this opportunity to express appreciation to all our staff for their dedication and hard work during the year.

**Colin K. Y. Lam**  
*Chairman*

Hong Kong, 22 March 2010



Hong Kong Shipyard

# MANAGEMENT DISCUSSION AND ANALYSIS

The following comments should be read in conjunction with the Audited Consolidated Accounts of the Company and the related notes to the accounts.

## REVIEW OF RESULTS

The Group's turnover for the year amounted to approximately HK\$2,139 million, representing an increase of 309% when compared to the previous year. This was mainly attributed to the sales of the residential units in Shining Heights and The Spectacle.

## LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

As of 31 December 2009, shareholders' fund of the Group showed an increase of 38% as compared to the previous year and amounted to approximately HK\$4,076 million. The increase was mainly due to the net effects of the increase in property sales, increase in fair value of available-for-sale equity securities, the realized and unrealized gain in ELNs and the payment of dividends.

There was no change as to the capital structure of the Group during the year. The Group had repaid the bank borrowing of HK\$100 million and had no bank borrowing as of 31 December 2009. Funding for the Group's activities in the year under review was mainly generated from the sale of residential units of Shining Heights and The Spectacle.

During the year, there was no material acquisition and disposal of subsidiary and associate. A net repayment of approximately HK\$30 million was received from an associate who provides mortgage loans to buyers of residential units of Metro Harbour View.

Current assets of the Group were recorded at approximately HK\$2,696 million as compared to the current liabilities of approximately HK\$361 million as of 31 December 2009. Current ratio of the Group had

been increased to 7.5, mainly attributed to the increase in sales proceeds from the sales of the residential units of Shining Heights and The Spectacle, the proceeds from the sale of securities and the increase in market value of the ELNs.

## GEARING RATIO AND FINANCIAL MANAGEMENT

As there was no borrowing as at 31 December 2009, no gearing ratio, which is calculated on the basis of bank borrowing as a ratio of the Group's shareholders' fund, was shown. Assets of the Group had not been charged to any third parties in the year under review.

The Group's financing and treasury activities were managed centrally at the corporate level. Financing facilities extended to the Group were denominated in Hong Kong dollar and United States dollar. Certain ELNs and deposits are denominated in United States dollar and Australian dollar, and the incidental foreign exchange exposure are kept under periodic review. The management will consider appropriate hedging measures, if necessary.

## EMPLOYEES

As at 31 December 2009, the number of employees of the Group stood at about 380 (2008: 380). The remuneration packages to employees were commensurate to the market trend and levels of pay in similar industries. A discretionary year-end bonus was paid to employees based on individual performance. Other benefits to employees include medical insurance, retirement scheme, training programmes and educational subsidies. Total employees' costs for the year amounted to approximately HK\$78 million, which is commensurate with that recorded in the previous year.

# REPORT OF THE DIRECTORS

The directors have pleasure in submitting their annual report together with the audited accounts for the year ended 31 December 2009.

## PRINCIPAL PLACE OF BUSINESS

Hong Kong Ferry (Holdings) Company Limited is a company incorporated and domiciled in Hong Kong and has its registered office and principal place of business at 98 Tam Kon Shan Road, Ngau Kok Wan, North Tsing Yi, New Territories, Hong Kong.

## PRINCIPAL ACTIVITIES

The principal activities of the Group are property development, property investment, ferry and related businesses, travel business and hotel operation and securities investment.

The analysis of the principal activities of the Company and its subsidiaries during the financial year are set out in note 3 to the accounts.

## MAJOR CUSTOMERS AND SUPPLIERS

The information in respect of the Group's purchases attributable to the major suppliers during the financial year is as follows:

	Percentage of the Group's total purchases
The largest supplier	18.7%
Five largest suppliers in aggregate	28.3%

No analysis in respect of the Group's major customers is shown as the percentages of turnover attributable to the Group's five largest customers is less than 30%.

Apart from the foregoing, at no time during the year have the directors, their associates or any shareholder of the Company (which to the knowledge of the directors owns more than 5% of the Company's share capital) had any interest in these major customers and suppliers.

## SUBSIDIARIES

Details of the principal subsidiaries at 31 December 2009 are set out in note 14 to the accounts.

## ACCOUNTS AND DIVIDENDS

The profit of the Group for the year ended 31 December 2009, the state of affairs of the Company and of the Group at that date and the related notes are set out in the accounts on pages 31 to 106.

An interim dividend of HK10 cents (2008: HK10 cents) per share was paid on 30 September 2009. The directors now recommend a final dividend of HK26 cents (2008: HK26 cents) per share. Subject to the shareholders' approval at the annual general meeting to be held on Friday, 7 May 2010, the final dividend will be paid on or about Thursday, 20 May 2010 to shareholders whose names appear on the register of members at the close of business on Tuesday, 4 May 2010.

## CHARITABLE DONATIONS

The Group's charitable donations during the year amounted to HK\$6,290 (2008: HK\$14,762).

## FIXED ASSETS

Movements in fixed assets during the year are set out in note 13 to the accounts.

# REPORT OF THE DIRECTORS (Continued)

## SHARE CAPITAL

Details of the movement in the share capital of the Company during the year are set out in note 25 to the accounts.

## DIRECTORS

The directors of the Company during the financial year were:

### Executive directors

Mr. Lam Ko Yin, Colin (*Chairman*)  
Mr. Li Ning

### Non-executive directors

Mr. Au Siu Kee, Alexander  
Mr. Lau Yum Chuen, Eddie  
Dr. the Hon. Lee Shau Kee  
Mr. Leung Hay Man  
Mr. Wong Man Kong, Peter

### Independent non-executive directors

Mr. Ho Hau Chong, Norman  
Ms. Wong Yu Pok, Marina  
Mr. Wu King Cheong

In accordance with Article 103(A) of the Company's Articles of Association, Mr. Li Ning, Mr. Au Siu Kee, Alexander, Mr. Leung Hay Man and Mr. Ho Hau Chong, Norman shall retire at the forthcoming annual general meeting, and, being eligible, offer themselves for re-election as directors.

The Company has received from each independent non-executive director an annual confirmation of his/her independence pursuant to rule 3.13 of the Listing Rules and the Company considered all of them to be independent.

## BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

The biographical details of Directors and Senior Management are set out on pages 3 to 8.

## DIRECTORS' REMUNERATION

Details of directors' remuneration are set out in note 6 to the accounts.

## DIRECTORS' INTEREST IN CONTRACTS

Except for the "Connected Transactions" as disclosed in this report, no other contract of significance, to which the Company or any of its holding company, subsidiaries or fellow subsidiaries was a party and in which a director of the Company had a material interest, subsisted at the end of the year or at any time during the year.

## DIRECTORS' SERVICE CONTRACTS

None of the directors proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company or any of its subsidiaries within one year without payment other than statutory compensation.



## REPORT OF THE DIRECTORS (Continued)

### DISCLOSURE OF INTERESTS

#### Directors' Interests in Securities

As at 31 December 2009, the interests of the directors in securities of the Company and its associated corporations (within the meaning of the Securities and Futures Ordinance ("SFO")) as recorded in the register of directors' and chief executives' interests and short positions maintained under section 352 of the SFO were as follows:

#### Interests

	THE COMPANY				Approximate percentage of total issued shares
	Personal Interests <i>Number of Shares</i>	Corporate Interests <i>Number of Shares</i>	Family Interests <i>Number of Shares</i>	Total Interests <i>Number of Shares</i>	
Mr. Lam Ko Yin, Colin	150,000	–	–	150,000	0.04%
Mr. Au Siu Kee, Alexander	–	–	–	–	0.00%
Mr. Ho Hau Chong, Norman	3,313,950	–	–	3,313,950	0.93%
Mr. Lau Yum Chuen, Eddie	–	–	–	–	0.00%
Dr. Lee Shau Kee	7,799,220	111,732,090	–	119,531,310	33.55%
		<i>(Note 6 on page 18)</i>			
Mr. Leung Hay Man	2,250	–	–	2,250	0.00%
Mr. Li Ning	–	–	111,732,090	111,732,090	31.36%
		<i>(Note 5 on page 18)</i>			
Mr. Wong Man Kong, Peter	1,051,000	–	–	1,051,000	0.29%
Ms. Wong Yu Pok, Marina	–	–	–	–	0.00%
Mr. Wu King Cheong	–	–	–	–	0.00%

	2OK COMPANY LIMITED	
	Corporate Interests <i>Number of Shares</i>	Family Interests <i>Number of Shares</i>
Dr. Lee Shau Kee <i>(Note 1)</i>	5	–
Mr. Li Ning <i>(Note 2)</i>	–	5

	WINWIDE LIMITED	
	Corporate Interests <i>Number of Shares</i>	Family Interests <i>Number of Shares</i>
Dr. Lee Shau Kee <i>(Note 3)</i>	70	–
Mr. Li Ning <i>(Note 4)</i>	–	70

## REPORT OF THE DIRECTORS (Continued)

### Notes:

1. These 5 shares representing 50% equity interest in 2OK Company Limited (an associated company in which the Company through a subsidiary owned the remaining 50% interest) were beneficially owned by wholly-owned subsidiaries of Henderson Land Development Company Limited ("HLD"). Henderson Development Limited ("HD") beneficially owned more than one-third of the issued share capital in HLD. Rimmer (Cayman) Limited and Riddick (Cayman) Limited as trustees of respective discretionary trusts held units in a unit trust (the "Unit Trust"). Hopkins (Cayman) Limited as trustee of the Unit Trust owned all the issued ordinary shares which carried the voting rights in the share capital of HD. Dr. Lee Shau Kee beneficially owned all the issued share capital of Rimmer (Cayman) Limited, Riddick (Cayman) Limited and Hopkins (Cayman) Limited. By virtue of the SFO, Dr. Lee Shau Kee was taken to be interested in these 5 shares in 2OK Company Limited.
2. By virtue of the SFO, Mr. Li Ning was taken to be interested in these 5 shares in 2OK Company Limited as Mr. Li's spouse was one of the discretionary beneficiaries of the two discretionary trusts holding units in the Unit Trust.
3. These 70 shares representing 70% equity interest in Winwide Limited (an associated company in which the Company through a subsidiary owned the remaining 30% interest) were beneficially owned by a company in which HLD had a 40% interest. HD beneficially owned more than one-third of the issued share capital in HLD. Rimmer (Cayman) Limited and Riddick (Cayman) Limited as trustees of respective discretionary trusts held units in the Unit Trust. Hopkins (Cayman) Limited as trustee of the Unit Trust owned all the issued ordinary shares which carried the voting rights in the share capital of HD. Dr. Lee Shau Kee beneficially owned all the issued share capital of Rimmer (Cayman) Limited, Riddick (Cayman) Limited and Hopkins (Cayman) Limited. By virtue of the SFO, Dr. Lee Shau Kee was taken to be interested in these 70 shares in Winwide Limited.
4. By virtue of the SFO, Mr. Li Ning was taken to be interested in these 70 shares in Winwide Limited as Mr. Li's spouse was one of the discretionary beneficiaries of the two discretionary trusts holding units in the Unit Trust.

Other than as stated above, no directors or chief executives of the Company had any interest or short position, whether beneficial or non-beneficial, in the shares (in respect of positions held pursuant to equity derivatives), underlying shares and debentures of the Company or any of its associated corporations as at 31 December 2009.

## REPORT OF THE DIRECTORS (Continued)

### SUBSTANTIAL SHAREHOLDERS

As at 31 December 2009, the interests in ordinary shares of the Company of every person as recorded in the register required to be kept under Section 336 of the SFO were as follows:

	No. of shares in which interested	Approximate percentage of total issued shares
<b>Substantial Shareholders</b>		
Henderson Land Development Company Limited (Note 1)	111,732,090	31.36%
Pataca Enterprises Limited (Note 1)	70,200,000	19.70%
Wiselin Investment Limited (Note 2)	41,532,090	11.66%
Max-mercan Investment Limited (Note 2)	41,532,090	11.66%
Camay Investment Limited (Note 2)	41,532,090	11.66%
Henderson Development Limited (Note 3)	111,732,090	31.36%
Hopkins (Cayman) Limited (Note 4)	111,732,090	31.36%
Rimmer (Cayman) Limited (Note 4)	111,732,090	31.36%
Riddick (Cayman) Limited (Note 4)	111,732,090	31.36%
Mr. Li Ning (Note 5)	111,732,090	31.36%
Dr. Lee Shau Kee (Note 6)	119,531,310	33.55%
<b>Persons other than Substantial Shareholders</b>		
Graf Investment Limited (Note 1)	23,400,000	6.57%
Mount Sherpa Limited (Note 1)	23,400,000	6.57%
Paillard Investment Limited (Note 1)	23,400,000	6.57%

Notes:

All shares referred to below, unless otherwise stated, form part of the same parcel of 111,732,090 shares.

- These 111,732,090 shares were beneficially owned by some of the subsidiaries of Henderson Land Development Company Limited ("HLD"). Of these 111,732,090 shares, 70,200,000 shares were owned by some of the subsidiaries (viz., Graf Investment Limited, Mount Sherpa Limited and Paillard Investment Limited, each of which owned 23,400,000 shares) of Pataca Enterprises Limited, which was itself a subsidiary of HLD.
- These 41,532,090 shares, which constitute part of the said 111,732,090 shares, were beneficially owned by Wiselin Investment Limited which was a subsidiary of Max-mercan Investment Limited. Max-mercan Investment Limited was a subsidiary of Camay Investment Limited ("Camay") which in turn was a subsidiary of HLD.
- These 111,732,090 shares are duplicated in the interests described in Notes 1 and 2. Henderson Development Limited ("HD") beneficially owned more than one-third of the issued share capital in HLD which was, in turn, the holding company of Camay.

## REPORT OF THE DIRECTORS (Continued)

4. These 111,732,090 shares are duplicated in the interests described in Notes 1, 2 and 3. Rimmer (Cayman) Limited and Riddick (Cayman) Limited as trustees of respective discretionary trusts held units in a unit trust (the "Unit Trust"). Hopkins (Cayman) Limited as trustee of the Unit Trust owned all the issued ordinary shares, which carry the voting rights in the share capital of HD.
5. By virtue of the SFO, Mr. Li Ning was taken to be interested in these 111,732,090 shares as Mr. Li's spouse was one of the discretionary beneficiaries of two discretionary trusts holding units in the Unit Trust. These 111,732,090 shares are duplicated in the interests described in Notes 1, 2, 3 and 4.
6. Dr. Lee Shau Kee beneficially owned all the issued share capital of Rimmer (Cayman) Limited, Riddick (Cayman) Limited and Hopkins (Cayman) Limited. By virtue of the SFO, Dr. Lee Shau Kee was taken to be interested in 111,732,090 shares which are duplicated in the interests described in Notes 1, 2, 3 and 4. Together with his personal shareholding of 7,799,220 shares, Dr. Lee Shau Kee was taken to be interested in 119,531,310 shares (approximately 33.55 per cent of the total issued share capital of the Company) as at 31 December 2009.

Save as disclosed, as at 31 December 2009, the Company has not been notified of any other relevant interests or short positions in the shares or underlying shares of the Company.

### RESERVES

Movements in reserves of the Company and of the Group during the year are set out in note 26 to the accounts and consolidated statement of changes in equity respectively.

### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

### ARRANGEMENT TO PURCHASE SHARES, WARRANTS, OPTIONS OR DEBENTURES

At no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable the directors or chief executive of the Company or any of their spouses or children under eighteen years of age to acquire benefits by means of the acquisition of shares, options, debentures or warrants of the Company or any other body corporate.

### BANK LOAN AND OVERDRAFT

Particulars of bank loan and overdraft of the Group as at 31 December 2009 are set out in note 22 to the accounts.

### FINANCIAL SUMMARIES

The five years' summary of assets and liabilities and ten years' financial summary of the Group are set out on pages 107 to 109.

### GROUP PROPERTIES

A summary of the Group's properties is set out on pages 110 to 111.

### RETIREMENT PLANS

The Group's Hong Kong employees participate either in a defined benefit retirement scheme or a Mandatory Provident Fund scheme. Particulars of these retirement plans are set out in note 17 to the accounts.

### CONNECTED TRANSACTIONS

Pursuant to the transactions and arrangements entered into by the Group with persons who are connected persons for the purposes of the Listing Rules, the Group recorded the transactions as described in note 30 to the accounts.

## REPORT OF THE DIRECTORS (Continued)

### Continuing Connected Transactions

During the year ended 31 December 2009, the Company and/or its subsidiaries had entered into certain continuing connected transactions, with details below, which were subject to the annual review and reporting requirements under Chapter 14A of the Listing Rules.

	Date	Connected persons	Transactions
1	14 July 2009	Citistore (Hong Kong) Limited ("Citistore"), a wholly-owned subsidiary of Henderson Land Development Company Limited ("HLD")	<p>The Group (by Henderson Real Estate Agency Limited ("HREAL") as agent for it, a wholly-owned subsidiary of HLD) entered into:</p> <ul style="list-style-type: none"> <li>(i) the Tenancy Renewal Agreement with Citistore for renewing the tenancy of Shop Nos. G01, Portion of G31, G35-G50, Portion of G51, Portion of G52, G63-G74 and corridors and atrium on Ground Floor, and Shop Nos. 127-161 and corridors and toilets on Level 1, Metro Harbour Plaza ("MHP"), Tai Kok Tsui, Kowloon, Hong Kong.</li> <li>(ii) the Wall Signage Licence Agreement with Citistore for licencing to Citistore one external wall signage at MHP.</li> <li>(iii) the Entrance Signage Licence Agreement with Citistore for licencing to Citistore one signage at the entrance of MHP.</li> </ul> <p>The Tenancy Renewal Agreement, the Wall Signage Licence Agreement and the Entrance Signage Licence Agreement are for a term of two year commencing from 1 July 2009.</p>

## REPORT OF THE DIRECTORS (Continued)

	Date	Connected persons	Transactions
2	13 August 2009	Century Hero Development Limited ("Century Hero"), a wholly-owned subsidiary of HLD	The Group (by HREAL as agent for it) entered into the Tenancy Agreement with Century Hero for taking the lease of Shop No. 1 on Ground Floor and the First Floor, Cité 33, No. 33 Lai Chi Kok Road, Kowloon, Hong Kong as the sales office and show flats for the marketing of the development of No. 8 Cho Yuen Street, Yau Tong, Kowloon, Hong Kong for a term of 3 years commencing from 1 March 2009. Either party may terminate the Tenancy Agreement earlier than the end of the original term by serving not less than two months' notice on the other, such notice not to be served on or before 28 February 2010.
3	4 September 2009	HREAL	The Group entered into the Project Management Agreement Extension Letter with HREAL to extend the period of payment under the Project Management Agreement an agreement dated 19 May 2006 for appointing HREAL as the project manager of the development of Nos. 220-222 Tai Kok Tsui Road, Kowloon, Hong Kong ("TKT Property") to 31 December 2010.
4	4 September 2009	Heng Tat Construction Company Limited ("Heng Tat"), a wholly-owned subsidiary of HLD	The Group entered into the Prime Cost Contract Extension Letter with Heng Tat to extend the period of payment under the Prime Cost Contract (a contract dated 19 May 2006 for appointing Heng Tat as the main contractor of the TKT Property) to 31 December 2010.

Details of the above continuing connected transactions are set out in note 30 to the accounts.

The independent non-executive directors of the Company have reviewed and confirmed that the above continuing connected transactions have been entered into (i) in the ordinary and usual course of the business of the Group; (ii) either on normal commercial terms or on terms no less favourable to the Group than terms available to or from independent third parties; and (iii) in accordance with the relevant agreements governing them on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

## REPORT OF THE DIRECTORS (Continued)

The auditor of the Company have also confirmed to the Board in writing that the above continuing connected transactions (i) have received the approval of the board of directors of the Company; (ii) have been entered into in accordance with the relevant agreements governing the transactions; and (iii) have not exceeded the cap disclosed in the previous announcements.

### CORPORATE GOVERNANCE

The Company is committed to maintaining the high standard of corporate governance practices. Information on the corporate governance practices adopted by the Company is set out in the Corporate Governance Report on pages 22 to 28.

### AUDIT COMMITTEE

The Audit Committee has reviewed the audited financial results of the Group for the year ended 31 December 2009.

On behalf of the board

**Colin K.Y. Lam**  
*Chairman*

**Li Ning**  
*Director*

Hong Kong, 22 March 2010

### PUBLIC FLOAT

As at the date of this report, the Company has maintained the prescribed public float under the Listing Rules, based on the information that is publicly available to the Company and within the knowledge of the directors.

### AUDITORS

KPMG retire and, being eligible, offer themselves for re-appointment. A resolution for the re-appointment of KPMG as auditor of the Company is to be proposed at the forthcoming annual general meeting.

# CORPORATE GOVERNANCE REPORT

## CORPORATE GOVERNANCE PRACTICES

The Company is committed to maintaining high standard of corporate governance. The Board of Directors (“the Board”) is devoted to the ongoing enhancement of the corporate governance practices of the Company as the Board believes that good corporate governance practices are fundamental to the effective operation of a company and enhancement of shareholders’ value as a whole.

The corporate governance standard of the Company is formulated in compliance with the provisions of the Code of Corporate Governance Practice (the “CG Code”) as set out in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (“Listing Rules”) and the Board will continue to review and update the practices from time to time to ensure compliance with the legal and commercial standards. In the opinion of the Board, the Company has complied with the CG Code during the year ended 31 December 2009.

## BOARD OF DIRECTORS

The Board comprises ten directors including two executive directors, five non-executive directors and three independent non-executive directors. Their biographical details are set out on pages 3 to 7 of this annual report. The names of the directors of the Company are as follows:

### Executive directors:

Mr. Lam Ko Yin, Colin (*Chairman*)  
Mr. Li Ning

### Non-executive directors:

Mr. Au Siu Kee, Alexander  
Mr. Lau Yum Chuen, Eddie  
Dr. Lee Shau Kee  
Mr. Leung Hay Man  
Mr. Wong Man Kong, Peter

### Independent non-executive directors:

Mr. Ho Hau Chong, Norman  
Ms. Wong Yu Pok, Marina  
Mr. Wu King Cheong

The functions reserved to the Board are basically provided by the Articles of Association of the Company and the Board will from time to time delegate the functions to the management whenever required. The Board is primarily responsible for the strategic planning and policy formulation of the Company. Several material matters are reserved for the Board’s considerations and/or decisions including, among other things, overall strategy of the Company; business plans; annual financial budgets; annual and interim results and reports; dividend policy and payments; investment plans; disposal proposals; appointment of directors, oversight of management and review of the effectiveness of the internal control system including the adequacy of resources, qualifications and experience of staff of the accounting and financial reporting function, and their respective training programmes and budget. The management of the Company is responsible for the day-to-day operations of the Company and implementation of strategies adopted by the Board.

The Board meets from time to time according to the business requirement of the Company. During the year, four board meetings were held to review financial results and business development. In order to meet tight time constraint and make timely decision for the Company’s policies and businesses, Board approvals have also been sought by circulation of resolutions in writing from time to time in accordance with the Articles of Association of the Company. The Company Secretary shall attend all regular board meetings to advise on statutory compliance and corporate governance, when necessary.

Dr. Lee Shau Kee and Mr. Li Ning are deemed as having substantial interests in the issued share capital of the Company under the Securities and Futures Ordinance. Dr. Lee is the father-in-law of Mr. Li Ning. Dr. Lee Shau Kee, Messrs. Lam Ko Yin, Colin, Li Ning, Au Siu Kee, Alexander, Leung Hay Man, Lau Yum Chuen, Eddie and Wu King Cheong are directors of Henderson Land Development Company Limited (“Henderson Land”). Mr. Wu King Cheong is the independent non-executive director of Henderson Land. Henderson Land has discloseable interests under the provisions of Part XV of the Securities and Futures Ordinance in the Company.



# CORPORATE GOVERNANCE REPORT (Continued)

Save aforesaid, there is no financial, business, family or other material or relevant relationship among the directors.

## CHAIRMAN AND GROUP GENERAL MANAGER

The roles of the Chairman and the Group General Manager of the Company are taken by two separate individuals who are not related to each other. The separation of the roles of the Chairman and the Group General Manager enables a clear division of responsibilities between the Board Chairman and the Group General Manager and also provide checks and balances effect.

The role of the Chairman of the Board is taken by Mr. Lam Ko Yin, Colin while the role of the Group General Manager (whose status is equivalent to chief executive officer for the purpose of the CG Code but not otherwise) is taken by Dr. Ho Chi Shing, David. The key function of the Chairman is the management of the Board whereas the key function of the Group General Manager is the day-to-day management of the Company's business.

## NON-EXECUTIVE DIRECTORS

All non-executive directors (including independent non-executive directors) of the Company have been appointed for a specific term to 31 December 2010. They are eligible for re-appointment and subject to re-election on retirement by rotation in accordance with the Company's Articles of Association.

In accordance with the Articles of Association of the Company, no director shall hold office for a continuous period in excess of 3 years, or past the third annual general meeting, following the Directors' appointment or re-election, whichever is longer, without submitting for re-election at an annual general meeting of the shareholders.

## BOARD COMMITTEES

The Board has established four board committees, namely, Executive Committee, Audit Committee, Remuneration Committee and Investment Committee to oversee particular aspects of the Company's affairs. Each committee has been delegated with certain functions of the Board.

### Audit Committee

The Audit Committee comprises three independent non-executive directors, namely, Mr. Ho Hau Chong, Norman (Chairman of the Audit Committee), Ms. Wong Yu Pok, Marina and Mr. Wu King Cheong.

The Audit Committee is primarily responsible for review of the annual and interim accounts and oversight of the Company's financial reporting system and internal control and risk management of the Company. The Audit Committee oversaw internal control system of the Group including the adequacy of resources, qualifications and experience of staff of the Group's accounting and financial reporting function, and their relevant training programmes and budget. The Audit Committee also oversaw the risk management of the Group and discussed with the external auditor on financial reporting and compliance. The external auditor were invited to attend the meetings of Audit Committee to present their reports and reviews.

For the year ended 31 December 2009, two audit committee meetings were held. During the meetings, the Audit Committee members had reviewed the annual results and its corresponding accounts for the year 2008, the Annual Internal Audit Report for 2008, Continuing Connected Transactions, the terms of reference of Audit Committee, the Report on Training Budget for Accounting Staff 2009, the interim results and its corresponding accounts for the period ended 30 June 2009, the Interim Review of Audit Assignments for 2009, the audit fees for 2009 and the work of the Company's internal audit department and assessed the effectiveness of the Company's systems of risk management and internal control.

# CORPORATE GOVERNANCE REPORT (Continued)

## Remuneration Committee

The Remuneration Committee consists of two executive directors namely Messrs. Lam Ko Yin, Colin and Li Ning and three independent non-executive directors, namely, Mr. Wu King Cheong (Chairman of the Remuneration Committee), Mr. Ho Hau Chong, Norman and Ms. Wong Yu Pok, Marina.

The Remuneration Committee is responsible for reviewing the policy and structure for the remuneration of all directors and senior management of the Company and establishment of a formal procedure for developing policy on such remuneration. The remuneration of the directors and senior management is determined by reference to the skill, knowledge and the tasks assigned and also to the individual performance and the overall profitability of the Company as a whole. In determining the remuneration package, the Committee will also obtain relevant information from external source and consider factors such as salaries paid by comparable companies, time commitment and responsibilities of the directors, etc.

For the year ended 31 December 2009, one remuneration committee meeting was held. During the meeting, the Remuneration Committee members reviewed and determined the remuneration package of the senior management and made recommendations on the fees of all the directors of the Company for the financial year ended 31 December 2009.

The terms of reference of the Audit Committee and Remuneration Committee are available on the Company's website at [www.hkf.com](http://www.hkf.com).

## AUDITORS' REMUNERATION

Apart from carrying out the annual audit, KPMG, being the auditor of the Company carried out the review on the interim reports of the Company. The fee of the annual audit is HK\$1,279,000 whereas the fee for the interim review is HK\$231,000. Save the interim review, KPMG did not provide any substantial non-audit services to the Company.

## FINANCIAL REPORTING

The Directors are responsible for the causing of the preparation of the accounts for the financial period which give a true and fair view of the financial results of the Company in accordance with the statutory requirements and applicable accounting standards.

The statement of the Auditor of the Company about their reporting responsibilities on the accounts of the Company is set out in the Auditor's Report on pages 29 to 30.

## INTERNAL CONTROLS

The Company maintains a comprehensive and effective internal control system on income and capital and revenue expenditures. As part of internal audit, the Company has its own internal audit department and maintained a system of internal control, with manuals guiding internal controls on business operation and conducted audits of all branches of operations on a regular basis. The Internal Audit Department would recommend improvement and strengthening in the implementation of all internal control systems. The Company will review the internal control manuals from time to time to meet with the changing business operation environment.

## CORPORATE GOVERNANCE REPORT (Continued)

For the year ended 31 December 2009, the internal audit department has conducted a review of the effectiveness of the system of internal control on the areas of financial, operational and compliance controls and risk management functions.

The members of the Risk Management Committee met twice in February and July 2009 respectively. The senior management and the Internal Audit Manager had identified the relevant risks of the operational units and the control strategies of the Company and incorporated significant risk management and control strategies in the internal audit reports for the review of the Audit Committee members.

The Internal Audit Manager, who is independent to the Company's daily operations, reports directly to the Audit Committee and Group General Manager and regularly conducts audits of the practices, procedures, expenditures and internal control for business operations and corporate functions of the Company.

### DIRECTORS' ATTENDANCE AT BOARD, AUDIT AND REMUNERATION COMMITTEES' MEETINGS

Details of the individual attendance of each director at meetings of the Board, the Audit Committee and the Remuneration Committee during the year are set out in the following table:

	No. of meetings attended/No. of meetings held		
	Board	Audit Committee	Remuneration Committee
<b>Executive directors</b>			
Mr. Lam Ko Yin, Colin	4/4	N/A	1/1
Mr. Li Ning	3/4	N/A	1/1
<b>Non-executive directors</b>			
Mr. Au Siu Kee, Alexander	4/4	N/A	N/A
Mr. Lau Yum Chuen, Eddie	4/4	N/A	N/A
Dr. Lee Shau Kee	3/4	N/A	N/A
Mr. Leung Hay Man	4/4	N/A	N/A
Mr. Wong Man Kong, Peter	2/4	N/A	N/A
<b>Independent non-executive directors</b>			
Mr. Ho Hau Chong, Norman	4/4	2/2	1/1
Ms. Wong Yu Pok, Marina	4/4	2/2	1/1
Mr. Wu King Cheong	4/4	2/2	1/1

# CORPORATE GOVERNANCE REPORT (Continued)

## NOMINATION OF DIRECTORS

The Company does not have a nomination committee, and the power to nominate or appoint additional directors is vested in the Board in accordance with the Company's Articles of Association, in addition to the power of the shareholders to nominate any person to become a director of the Company in accordance with the Company's Articles of Association and the laws of Hong Kong.

The Board from time to time considers replenishing the composition of the Board whenever the Company requires to meet the business demand, opportunities and challenges and to comply with the laws and regulations. The nomination procedures basically follows Article 94 of the Articles of Association which empowers the Board from time to time and at any time to appoint any person as a director either to fill a casual vacancy or as an addition to the Board. The Board will select and evaluate the balance of skills, qualification, knowledge and experience of the candidate to the directorship as may be required by the Company from time to time by such means as the Company may deems fit. The Board shall consider the candidate from a wide range of backgrounds, on his/her merits and against objective criteria set out by the Board and taking into consideration his/her time devoted to the position.

During the year, there is no change in the composition of the Board.

## INDEPENDENT NON-EXECUTIVE DIRECTORS

The Board has received confirmation of independence from each of Mr. Ho Hau Chong, Norman, Ms. Wong Yu Pok, Marina and Mr. Wu King Cheong pursuant to Rule 3.13 of the Listing Rules.

The Board is of the view that during the year, the Company had maintained a sufficient number of independent non-executive directors and had an independent non-executive director with appropriate professional qualifications, or accounting or related financial management expertise.

The Board notes that Mr. Ho Hau Chong, Norman is an executive director of Miramar Hotel and Investment Company, Limited ("Miramar") and a director of Wealth Team Development Limited ("Wealth Team"), which is an indirect subsidiary of Henderson Land. Mr. Ho also has an indirect beneficial interests of 9.9% in all issued share capital of Wealth Team, but is not involved in the management and operation of Wealth Team. Miramar, Wealth Team and Henderson Land are connected persons of the Company under the Listing Rules. Save aforesaid, Mr. Ho has complied with other conditions set out in Rule 3.13 of the Listing Rules.

In view of the fact that Mr. Ho does not have any material interests in any principal business activity of and is not involved in any material business dealings with the Company, or any of its subsidiaries or with any connected persons of the Company, and that both the management and the operations of the Miramar group and the Group are totally independent from each other, the Board in good faith considers that the independence of Mr. Ho as an independent non-executive director of the Company is not in any way affected by his directorships in both Miramar and Wealth Team.

In conclusion, the Board considers Mr. Ho Hau Chong, Norman, Ms. Wong Yu Pok, Marina and Mr. Wu King Cheong as independent.

## DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") as set out in Appendix 10 of the Listing Rules as the code for dealing in securities of the Company by the directors. Having made specific enquiry, the Company confirmed that all directors of the Company have complied with the required standard as set out in the Model Code throughout the year ended 31 December 2009.

## CORPORATE GOVERNANCE REPORT (Continued)



Community College Shipyard Visit



Allway Kindergarten Visit



The Hong Kong Q-Mark Presentation Ceremony

The Company has also adopted the written guidelines on no less exacting terms than the Model Code for those relevant employees, (including employees of the Company or directors or employees of its subsidiaries who, because of such office or employment, is likely to be in possession of unpublished price sensitive information in relation to the Company or its securities) in respect of their dealings in the securities of the Company in compliance with the code provision A.5.4 of the CG Code.

### INVESTOR RELATIONS AND SHAREHOLDER RIGHTS

The Group establish communication with shareholders through the publication of announcements, notices, circulars, interim and annual reports and in the Company's website at [www.hkf.com](http://www.hkf.com).

The Company keeps the shareholders informed of the rights of shareholders to demand poll and poll procedure in all circulars in relation to shareholders meetings. The Chairman of the Board and the Chairman of other Board Committees, or in their absence, other members of the respective Committees, are available to answer questions at the shareholders' meetings.

### CORPORATE SOCIAL RESPONSIBILITY

As a listed company, the Group values the importance of corporate social responsibility ("CSR") and its impact on the community. The Company integrates CSR elements in its business activities and participates in or encourages the staff to participate in charitable activities to promote good corporate citizenship in Hong Kong.

Our continuous commitment to community service and care of employees have been recognized by the Hong Kong Council of Social Service as a Caring Company for seven consecutive years since 2003.

Our Staff Volunteer Team, formally established in 2009, continue to serve the community by participating in several community service events and charitable activities in the past year.

#### Community Service

As part of the community service of our staff, the volunteer team members joined the students of PLK Lee Shing Pik College and visited Allway Kindergarten in May 2009. During the visit, both the team members and the children spent a delightful weekend by playing games and making handicrafts.

## CORPORATE GOVERNANCE REPORT (Continued)



Day trip to East Overseas Chinese Town, Shenzhen



Day trip to Hoi Ha Wan Marine Park

The Group actively participated the events organized by the Community Chest. The Group encouraged staff to participate in “The Community Chest Green Day 2009” event held in June 2009, which encouraged riding on public transport and promoted the idea of green and eco-friendly life. In September 2009, our staff participated in the “Dress Special Day 2009” event for raising funds for several social welfare services supported by the Community Chest. In both events, the Group showed its support by matching the funds raised by the employees.

### Staff Activities

The Group organized two staff outing activities in year 2009. On 17 May 2009, the Group organized a local day trip to Tap Mun and Sham Chung. Over 100 staff and their family members visited the Hoi Ha Wan Marine Park to enjoy sight-seeing of corals, and then took a walk at Sham Chung.

The staff response to the one day trip to East Overseas Chinese Town in 2008 was overwhelming. On 27 September 2009, the Group re-organized a day trip out of Hong Kong to East Overseas Chinese Town, Shenzhen. More than 120 staff and their family members joined the trip and enjoyed a seafood dinner in the evening.

### Employees Development

The Group provides various seminars and workshops to senior and operational staff organized by internal departments and external organizations to enhance the job-related experience of the staff.

The Group provides sponsorship to employees to attend training courses organized by professional institutions from time to time to enhance their knowledge.

### Environment awareness

Our Group continues to contribute to the preservation of the environment and its resources: minimizing environmental impacts of our development projects by implementing an effective safety management system, compliance to statutory requirements, maintaining consciousness of environmental protection and being considerate to neighborhood and passers-by, etc.

In order to express our concern on climate change and to encourage people to adopt a low-carbon lifestyle, the Group’s Harbour Cruise – “Bauhinia” joined the event “Earth Hour 2010” organized by The World Wildlife Fund for the switching off the lights at 8:30 p.m. for an hour on 27 March 2010.

# REPORT OF AUDITOR



**Independent auditor's report to the shareholders of  
Hong Kong Ferry (Holdings) Company Limited**  
*(Incorporated in Hong Kong with limited liability)*

We have audited the consolidated accounts of Hong Kong Ferry (Holdings) Company Limited (the "Company") set out on pages 31 to 106, which comprise the consolidated and company balance sheets as at 31 December 2009, and the consolidated profit and loss account, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

## **DIRECTORS' RESPONSIBILITY FOR THE ACCOUNTS**

The directors of the Company are responsible for the preparation and the true and fair presentation of these accounts in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and the true and fair presentation of accounts that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

## **AUDITOR'S RESPONSIBILITY**

Our responsibility is to express an opinion on these accounts based on our audit. This report is made solely to you, as a body, in accordance with section 141 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the accounts are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the accounts. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the accounts, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and true and fair presentation of the accounts in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the accounts.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# REPORT OF AUDITOR (Continued)

## OPINION

In our opinion, the consolidated accounts give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2009 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the Hong Kong Companies Ordinance.

## **KPMG**

*Certified Public Accountants*

8th Floor, Prince's Building

10 Chater Road

Central, Hong Kong

22 March 2010



# CONSOLIDATED PROFIT AND LOSS ACCOUNT

for the year ended 31 December 2009

	Note	2009 HK\$'000	2008 HK\$'000
Turnover	3(a)	2,138,724	522,361
Cost of sales		(1,188,048)	(383,716)
		950,676	138,645
Other revenue	3(a) & 4	23,398	37,073
Other net income/(loss)	4	380,684	(621,013)
Fair value gain on transfer of properties held for sale to investment properties	3(d)	–	23,045
Valuation losses on investment properties	3(d) & 13	(25,668)	(30,027)
Impairment on available-for-sale equity securities	3(h)	–	(15,932)
Reversal of provision for litigation		–	22,933
Selling and marketing expenses		(87,345)	(17,469)
Administrative expenses		(40,728)	(41,749)
Other operating expenses		(41,583)	(38,703)
<b>Profit/(loss) from operations</b>	3(b)	<b>1,159,434</b>	(543,197)
Finance costs	5(a)	(1,789)	(969)
Share of profits of associates		662	242
<b>Profit/(loss) before taxation</b>	5	<b>1,158,307</b>	(543,924)
Taxation	8(a)	(59,721)	17,879
<b>Profit/(loss) attributable to equity shareholders of the Company</b>	9	<b>1,098,586</b>	(526,045)
Earnings/(loss) per share ( <i>cents</i> )			
– Basic and diluted	12	308.4	(147.7)

The notes on pages 39 to 106 form part of these accounts. Details of dividends payable to equity shareholders of the Company attributable to the profit/(loss) for the year are set out in note 10.

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

for the year ended 31 December 2009

	<i>Note</i>	2009 <i>HK\$'000</i>	2008 <i>HK\$'000</i>
<b>Profit/(loss) attributable to equity shareholders of the Company</b>		<b>1,098,586</b>	(526,045)
<b>Other comprehensive income/(expenses) for the year (after tax and reclassification adjustments):</b>	<i>11</i>		
Available-for-sale equity securities: net movement in the securities revaluation reserve		<b>161,332</b>	(84,393)
Realisation of inter-company profits		<b>(24)</b>	(24)
Other comprehensive income/(expenses)		<b>161,308</b>	(84,417)
<b>Total comprehensive income/(expenses) attributable to equity shareholders of the Company</b>		<b>1,259,894</b>	(610,462)

The notes on pages 39 to 106 form part of these accounts.

# CONSOLIDATED BALANCE SHEET

as at 31 December 2009

	Note	2009		2008	
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Non-current assets</b>					
Fixed assets	13				
– Investment properties			837,900		872,000
– Investment properties held for development			89,000		–
– Other property, plant and equipment			127,660		109,139
– Interest in leasehold land			51,741		53,121
			<u>1,106,301</u>		<u>1,034,260</u>
Interest in associates	15		80,127		108,395
Available-for-sale equity securities	16		542,470		127,827
Employee benefits assets	17(a)		10,841		10,482
Deferred tax assets	24(c)		28,241		73,375
			<u>1,767,980</u>		<u>1,354,339</u>
<b>Current assets</b>					
Tax recoverable	24(a)	2,154		2,414	
Derivative financial instruments	18	300,433		191,624	
Inventories	19(a)	570,475		1,393,741	
Trade and other receivables	20	501,725		100,161	
Cash and cash equivalents	21	1,321,676		478,713	
			<u>2,696,463</u>		<u>2,166,653</u>
<b>Current liabilities</b>					
Bank loan and overdraft	22	238		100,216	
Trade and other payables	23	313,533		415,895	
Tax payable	24(b)	46,990		31,314	
			<u>360,761</u>		<u>547,425</u>
<b>Net current assets</b>			<u>2,335,702</u>		<u>1,619,228</u>
<b>Total assets less current liabilities</b>			<u>4,103,682</u>		<u>2,973,567</u>
<b>Non-current liabilities</b>					
Deferred tax liabilities	24(c)		(27,528)		(29,049)
<b>NET ASSETS</b>			<u>4,076,154</u>		<u>2,944,518</u>

# CONSOLIDATED BALANCE SHEET (Continued)

as at 31 December 2009

	Note	2009		2008	
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>CAPITAL AND RESERVES</b>					
Share capital	25		<b>356,274</b>		356,274
Reserves			<b><u>3,719,880</u></b>		<u>2,588,244</u>
<b>TOTAL EQUITY</b>			<b><u>4,076,154</u></b>		<u>2,944,518</u>

Approved and authorised for issue by the board of directors on 22 March 2010.

**Colin K.Y. Lam**  
Chairman

**Li Ning**  
Director

The notes on pages 39 to 106 form part of these accounts.

# BALANCE SHEET

as at 31 December 2009

	Note	2009		2008	
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Non-current assets</b>					
Interest in subsidiaries	14		4,092,888		3,382,695
Interest in associates	15		2,902		2,902
Available-for-sale equity securities	16		45		45
Employee benefits assets	17(a)		10,841		10,482
			<b>4,106,676</b>		<b>3,396,124</b>
<b>Current assets</b>					
Trade and other receivables	20		1,602		1,959
Cash and cash equivalents	21		84,904		310,001
			<b>86,506</b>		<b>311,960</b>
<b>Current liabilities</b>					
Amounts due to subsidiaries	14		366,057		362,347
Trade and other payables			6,321		6,625
			<b>372,378</b>		<b>368,972</b>
<b>Net current liabilities</b>			<b>(285,872)</b>		<b>(57,012)</b>
<b>NET ASSETS</b>			<b>3,820,804</b>		<b>3,339,112</b>
<b>CAPITAL AND RESERVES</b>					
	26(a)				
Share capital	25		356,274		356,274
Reserves			3,464,530		2,982,838
<b>TOTAL EQUITY</b>			<b>3,820,804</b>		<b>3,339,112</b>

Approved and authorised for issue by the board of directors on 22 March 2010.

**Colin K.Y. Lam**  
Chairman

**Li Ning**  
Director

The notes on pages 39 to 106 form part of these accounts.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2009

	Note	Share capital HK\$'000 (Note 25)	Share premium HK\$'000 (Note 26(c))	Securities revaluation reserve HK\$'000 (Note 26(c))	Other capital reserves HK\$'000 (Note 26(c))	Retained profits HK\$'000	Total HK\$'000
<b>Balance at 1 January 2008</b>		356,274	1,398,527	100,198	941	1,827,298	3,683,238
<b>Changes in equity for 2008:</b>							
Dividends approved in respect of the previous financial year	10	–	–	–	–	(92,631)	(92,631)
Dividends declared in respect of the current year	10	–	–	–	–	(35,627)	(35,627)
Total comprehensive expenses for the year		–	–	(84,393)	(24)	(526,045)	(610,462)
<b>Balance at 31 December 2008 and 1 January 2009</b>		356,274	1,398,527	15,805	917	1,172,995	2,944,518
<b>Changes in equity for 2009:</b>							
Dividends approved in respect of the previous financial year	10	–	–	–	–	(92,631)	(92,631)
Dividends declared in respect of the current year	10	–	–	–	–	(35,627)	(35,627)
Total comprehensive income/(expenses) for the year		–	–	161,332	(24)	1,098,586	1,259,894
<b>Balance at 31 December 2009</b>		<u>356,274</u>	<u>1,398,527</u>	<u>177,137</u>	<u>893</u>	<u>2,143,323</u>	<u>4,076,154</u>

The notes on page 39 to 106 from part of these accounts.

# CONSOLIDATED CASH FLOW STATEMENT

for the year ended 31 December 2009

	Note	2009		2008	
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Operating activities</b>					
Profit/(loss) before taxation			1,158,307		(543,924)
Adjustments for:					
Depreciation		9,750		9,010	
Amortisation of leasehold land premium		1,380		1,380	
(Reversal of impairment losses)/ impairment losses on trade and other receivables		(217)		18	
Impairment on available-for-sale equity securities		–		15,932	
Fair value gain on transfer of properties held for sale to investment properties		–		(23,045)	
Net profit on disposal of investment properties		(2,901)		(321)	
Net loss on disposal of other property, plant and equipment		12		–	
Reversal of provision for litigation		–		(22,933)	
Valuation losses on investment properties		25,668		30,027	
Net realised and unrealised (gains)/losses on derivative financial instruments		(278,609)		609,906	
Net profit on sales of available-for-sale equity securities		(53,864)		–	
Interest income		(10,927)		(28,975)	
Interest expense		1,789		–	
Dividend income from listed investments		(7,897)		(5,727)	
Share of profits of associates		(662)		(242)	
Realisation of inter-company profits		(24)		(24)	
			<b>(316,502)</b>		<b>585,006</b>
<b>Operating profit before changes in working capital</b>					
			<b>841,805</b>		<b>41,082</b>
Increase in employee benefits assets		(359)		(1,892)	
Decrease/(increase) in inventories		901,061		(383,885)	
(Increase)/decrease in trade and other receivables		(394,493)		60,248	
(Decrease)/increase in trade and other payables		(218,051)		84,968	
			<b>288,158</b>		<b>(240,561)</b>
<b>Cash generated from/(used in) operations</b>					
			<b>1,129,963</b>		<b>(199,479)</b>
Profits tax paid		(296)		(7,771)	
Profits tax refunded		124		–	
			<b>(172)</b>		<b>(7,771)</b>
<b>Net cash generated from/(used in) operating activities</b>					
			<b>1,129,791</b>		<b>(207,250)</b>

# CONSOLIDATED CASH FLOW STATEMENT (Continued)

for the year ended 31 December 2009

	Note	2009		2008	
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Investing activities</b>					
Interest received		8,341		28,172	
Payment for purchase of fixed assets		(89,148)		(22,852)	
Payment for purchase of available-for-sale equity securities		(362,275)		(34,486)	
Payment for purchase of derivative financial instruments		(140,098)		(344,287)	
Payment for properties under development		–		(22,717)	
Net repayment from associates		28,456		42,090	
Proceeds from disposal of derivative financial instruments		204,923		181,953	
Proceeds from sale of available-for-sale equity securities		261,604		–	
Proceeds from disposal of investment properties		23,151		3,550	
Dividends received from listed investments		9,212		10,763	
<b>Net cash used in investing activities</b>			<b>(55,834)</b>		<b>(157,814)</b>
<b>Financing activities</b>					
Proceeds from new bank loan		–		100,000	
Repayment of bank loan		(100,000)		–	
Interest paid		(2,758)		–	
Dividends paid		(128,258)		(128,258)	
<b>Net cash used in financing activities</b>			<b>(231,016)</b>		<b>(28,258)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>			<b>842,941</b>		<b>(393,322)</b>
<b>Cash and cash equivalents at 1 January</b>			<b>478,497</b>		<b>871,819</b>
<b>Cash and cash equivalents at 31 December</b>	21		<b>1,321,438</b>		<b>478,497</b>

The notes on pages 39 to 106 form part of these accounts.



# NOTES TO THE ACCOUNTS

## 1 SIGNIFICANT ACCOUNTING POLICIES

### (a) Statement of compliance

These accounts have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRSs”), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. These accounts also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. A summary of the significant accounting policies adopted by the Group is set out below.

The HKICPA has issued certain new and revised HKFRSs that are first effective or available for early adoption for the current accounting period of the Group and the Company. Note 2 provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current and prior accounting periods reflected in these accounts.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period (see note 33).

### (b) Basis of preparation of the accounts

The consolidated accounts for the year ended 31 December 2009 comprise the Company and its subsidiaries (together referred to as the “Group”) and the Group’s interest in associates.

The measurement basis used in the preparation of the accounts is the historical cost basis except that the following assets and liabilities are stated at their fair value as explained in the accounting policies set out below:

- investment properties (see note 1(f));
- financial instruments classified as available-for-sale equity securities (see note 1(h)); and
- derivative financial instruments (see note 1(k)).

The preparation of accounts in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (b) Basis of preparation of the accounts (Continued)

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRSs that have significant effect on the accounts and major sources of estimation uncertainty are discussed in note 32.

### (c) Subsidiaries

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account.

An investment in a subsidiary is consolidated into the consolidated accounts from the date that control commences until the date that control ceases. Intra-group balances and transactions and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated accounts. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

In the Company's balance sheet, an investment in a subsidiary is stated at cost less impairment losses (see note 1(i)), unless the investment is classified as held for sale (or included in a disposal group that is classified as held for sale).

### (d) Associates

An associate is an entity in which the Group or Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

An investment in an associate is accounted for in the consolidated accounts under the equity method, unless it is classified as held for sale (or included in a disposal group that is classified as held for sale). Under the equity method, the investment is initially recorded at cost and adjusted thereafter for the post acquisition change in the group's share of the associate's net assets and any impairment loss relating to the investment (see note 1(i)). The group's share of the post-acquisition, post-tax results of the associates and any impairment losses for the year are recognised in the consolidated profit and loss account, whereas the group's share of the post-acquisition post-tax items of the associates' other comprehensive income is recognised in the consolidated statement of comprehensive income.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (d) Associates (Continued)

When the Group's share of losses exceeds its interest in the associate, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate. For this purpose, the Group's interest in the associate is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the associate.

Unrealised profits and losses resulting from transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associate, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

In the Company's balance sheet, investments in associates are stated at cost less impairment losses (see note 1(i)), unless classified as held for sale (or included in a disposal group that is classified as held for sale).

### (e) Leased assets

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

#### (i) Classification of assets leased to the Group

Assets that are held by the Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases, with the following exceptions:

- property held under operating leases that would otherwise meet the definition of an investment property is classified as an investment property on a property-by-property basis and, if classified as investment property, is accounted for as if held under a finance lease (see note 1(f)); and
- land held for own use under an operating lease, the fair value of which cannot be measured separately from the fair value of a building situated thereon at the inception of the lease, is accounted for as being held under a finance lease, unless the building is also clearly held under an operating lease. For these purposes, the inception of the lease is the time that the lease was first entered into by the Group, or taken over from the previous lessee.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (e) Leased assets (Continued)

#### (ii) Operating lease charges

Where the Group has the use of assets held under operating leases, payments made under the leases are charged to profit or loss in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognised in profit or loss as an integral part of the aggregate net lease payments made. Contingent rentals are charged to profit or loss in the accounting period in which they are incurred.

The cost of acquiring land held under an operating lease is amortised on a straight-line basis over the period of the lease term except where the property is classified as an investment property (see note 1(f)) or is held for development for sale (see note 1(j)(iv)).

### (f) Investment properties

Investment properties are land and/or buildings which are owned or held under a leasehold interest (see note 1(e)) to earn rental income and/or for capital appreciation.

Investment properties are stated in the balance sheet at fair value. Any gain or loss arising from a change in fair value or from the retirement or disposal of an investment property is recognised in profit or loss. Rental income from investment properties is accounted for as described in note 1(p)(ii).

When the Group holds a property interest under an operating lease to earn rental income and/or for capital appreciation, the interest is classified and accounted for as an investment property on a property-by-property basis. Any such property interest which has been classified as an investment property is accounted for as if it were held under a finance lease (see note 1(e)), and the same accounting policies are applied to that interest as are applied to other investment properties leased under finance leases. Lease payments are accounted for as described in note 1(e).

### (g) Other property, plant and equipment

Other property, plant and equipment are stated in the balance sheet at cost less accumulated depreciation and impairment losses (see note 1(i)).

The cost of self-constructed items of property, plant and equipment includes the cost of materials, direct labour, the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located, and an appropriate proportion of production overheads.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (g) Other property, plant and equipment (Continued)

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using the straight-line method over their estimated useful lives as follows:

Land	Over the unexpired terms of the leases
Buildings	40 years or over the unexpired terms of the leases, if shorter
Ferry vessels and other crafts	8 to 15 years
Machinery, furniture and other fixed assets	
– Dry dock and ship lift	30 to 40 years
– Others	4 to 10 years

Where parts of an item of property, plant and equipment have different useful lives, the cost of the item is allocated on a reasonable basis between the parts and each part is depreciated separately. Both the useful life of an asset and its residual value, if any, are reviewed annually.

### (h) Other investments in equity securities

The Group's policies for investments in equity securities, other than investments in subsidiaries and associates, are as follows:

Investments in equity securities, being those held for non-trading purpose, are classified as available-for-sale equity securities. Available-for-sale equity securities are initially stated at fair value, which is their transaction price unless fair value can be more reliably estimated using valuation techniques whose variables include only data from observable markets. Cost includes attributable transaction costs.

At each balance sheet date the fair value is remeasured, with any resultant gain or loss being recognised in other comprehensive income and accumulated separately in equity in the securities revaluation reserve. Dividend income from these investments is recognised in profit or loss in accordance with the policy set out in note 1(p)(vii). When these investments are derecognised or impaired (see note 1(i)), the cumulative gain or loss is reclassified from equity to profit or loss.

Investments in equity securities that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are recognised in the balance sheet at cost less impairment losses (see note 1(i)).

Investments are recognised/derecognised on the date the Group commits to purchase/sell the investments or they expire.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (i) Impairment of assets

#### (i) *Impairment of investments in equity securities and other receivables*

Investments in equity securities (other than investments in subsidiaries: (see note 1(i)(ii)) and other current and non-current receivables that are stated at cost or amortised cost or are classified as available-for-sale equity securities are reviewed at each balance sheet date to determine whether there is objective evidence of impairment. Objective evidence of impairment includes observable data that comes to the attention of the Group about one or more of the following loss events:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- it is becoming probable that the debtor will enter bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; and
- a significant or prolonged decline in the fair value of an investment in an equity instrument below its cost.

If any such evidence exists, any impairment loss is determined and recognised as follows:

- For investments in associates recognised using the equity method (see note 1(d)), the impairment loss is measured by comparing the recoverable amount of the investment as a whole with its carrying amount in accordance with note 1(i)(ii). The impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount in accordance with note 1(i)(ii).
- For unquoted equity securities carried at cost, the impairment loss is measured as the difference between the carrying amount of the financial asset and the estimated future cash flows, discounted at the current market rate of return for a similar financial asset where the effect of discounting is material. Impairment losses for equity securities carried at cost are not reversed.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (i) Impairment of assets (Continued)

#### (i) *Impairment of investments in equity securities and other receivables (Continued)*

- For trade and other current receivables and other financial assets carried at amortised cost, the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition of these assets), where the effect of discounting is material. This assessment is made collectively where financial assets carried at amortised cost share similar risk characteristics, such as similar past due status, and have not been individually assessed as impaired. Future cash flows for financial assets which are assessed for impairment collectively are based on historical loss experience for assets with credit risk characteristics similar to the collective group.

If in a subsequent period the amount of an impairment loss decreases and the decrease can be linked objectively to an event occurring after the impairment loss was recognised, the impairment loss is reversed through profit or loss. A reversal of an impairment loss shall not result in the asset's carrying amount exceeding that which would have been determined had no impairment loss been recognised in prior years.

- For available-for-sale equity securities, the cumulative loss that has been recognised in the securities revaluation reserve is reclassified to profit or loss. The amount of the cumulative loss that is recognised in profit or loss is the difference between the acquisition cost and current fair value, less any impairment loss on that asset previously recognised in profit or loss.

Impairment losses recognised in profit or loss in respect of available-for-sale equity securities are not reversed through profit or loss. Any subsequent increase in the fair value of such assets is recognised in other comprehensive income.

Impairment losses are written off against the corresponding assets directly, except for impairment losses recognised in respect of trade debtors included within trade and other receivables, whose recovery is considered doubtful but not remote. In this case, the impairment losses for doubtful debts are recorded using an allowance account. When the Group is satisfied that recovery is remote, the amount considered irrecoverable is written off against trade debtors directly and any amounts held in the allowance account relating to that debt are reversed. Subsequent recoveries of amounts previously charged to the allowance account are reversed against the allowance account. Other changes in the allowance account and subsequent recoveries of amounts previously written off directly are recognised in profit or loss.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (i) Impairment of assets (Continued)

#### (ii) *Impairment of other assets*

Internal and external sources of information are reviewed at each balance sheet date to identify indications that the following assets may be impaired or an impairment loss previously recognised no longer exists or may have decreased:

- pre-paid interests in leasehold land classified as being held under an operating lease;
- investments in subsidiaries (except for those classified as held for sale (or included in a disposal group that is classified as held for sale)); and
- other property, plant and equipment.

If any such indication exists, the asset's recoverable amount is estimated.

- Calculation of recoverable amount

The recoverable amount of an asset is the greater of its fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

- Recognition of impairment losses

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated to reduce the carrying amount of the assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs to sell, or value in use, if determinable.

- Reversals of impairment losses

An impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.



# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (j) Inventories

#### (i) Trading stocks

Trading stocks are stated at the lower of cost and net realisable value. Cost includes the cost of materials computed using the weighted average method. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

#### (ii) Spare parts and consumables

Spare parts and consumables are stated at cost, computed using the weighted average method, less provision for obsolescence.

#### (iii) Work in progress

Work in progress are construction and repairing in progress at the balance sheet date and are recorded at the net amount of costs incurred plus recognised profits less recognised losses and progress billings.

#### (iv) Property development

Inventories in respect of property development activities are carried at the lower of cost and net realisable value. Cost and net realisable values are determined as follows:

- Properties under development – held for sale

The cost of properties under development – held for sale comprises specifically identified cost, including the acquisition cost of land, aggregate cost of development, materials and supplies, wages and other direct expenses, and an appropriate proportion of overheads. Net realisable value represents the estimated selling price less estimated costs of completion and costs to be incurred in selling the property.

- Completed properties held for sale

In the case of completed properties developed by the Group, cost is determined by apportionment of the total development costs for that development project, attributable to the unsold properties. Net realisable value represents the estimated selling price less costs to be incurred in selling the property.

The cost of completed properties held for sale comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (k) Derivative financial instruments

Derivative financial instruments are recognised initially at fair value. At each balance sheet date the fair value is remeasured. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss, except where the derivatives qualify for cash flow hedge accounting or hedge the net investment in a foreign operation, in which case recognition of any resultant gain or loss depends on the nature of the item being hedged.

### (l) Trade and other receivables

Trade and other receivables are initially recognised at fair value and thereafter stated at amortised cost less allowance for impairment of doubtful debts (see note 1(i)), except where the receivables are interest-free loans made to related parties without any fixed repayment terms or the effect of discounting would be immaterial. In such cases, the receivables are stated at cost less allowance for impairment of doubtful debts.

### (m) Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost with any difference between the amount initially recognised and redemption value being recognised in profit or loss over the period of the borrowings, together with any interest and fees payable, using the effective interest method.

### (n) Trade and other payables

Trade and other payables are initially recognised at fair value. Except for financial guarantee liabilities measured in accordance with note 1(u)(i), trade and other payables are subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

### (o) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and in hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated cash flow statement.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (p) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognised in profit or loss as follows:

#### (i) *Sale of properties*

Revenue arising from the sale of properties held for sale is recognised upon the later of the signing of the sale and purchase agreement and the issue of an occupation permit by the relevant government authorities, which is taken to be the point in time when the risks and rewards of ownership of the property have passed to the buyer. Deposits and instalments received on properties sold prior to the date of revenue recognition are included in the balance sheet under deposits received.

#### (ii) *Rental income from operating leases*

Rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Contingent rentals are recognised as income in the accounting period in which they are earned.

#### (iii) *Sale of goods*

Revenue is recognised when goods are delivered at the customers' premises which is taken to be the point in time when the customers have accepted the goods and the related risks and rewards of ownership.

#### (iv) *Ferry operations and related services*

Revenue relating to ferry operations is recognised when the relevant ferry services are provided.

#### (v) *Travel business*

Revenue arising from the travel business is recognised on the completion date of the tours or when the relevant services are provided.

#### (vi) *Interest income*

Interest income is recognised as it accrues using the effective interest method.

#### (vii) *Dividends*

Dividend income from listed investments is recognised when the share price of the investment goes ex-dividend.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (q) Borrowing costs

Borrowing costs that are directly attributable to the construction of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. Other borrowing costs are expensed in the period in which they are incurred.

### (r) Deferred interest income

Where properties are sold under deferred terms with part of the sales proceeds being receivable after an interest-free period, the differences between the sale prices with and without such terms are treated as deferred income and is released to profit or loss on a straight-line basis over the interest-free period.

### (s) Employee benefits

#### (i) *Short term employee benefits and contributions to defined contribution retirement plans*

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

#### (ii) *Defined benefit retirement plan obligations*

The Group's net obligation in respect of defined benefit retirement plan is calculated by estimating the amount of future benefit that employees have earned in return for their services in the current and prior periods; that benefit is discounted to determine the present value and the fair value of any plan assets is deducted. The discount rate is the yield at the balance sheet date on high quality corporate bonds that have maturity dates approximating the terms of the Group's obligations. The calculation is performed by a qualified actuary using the projected unit credit method.

When the benefits of a plan are improved, the portion of the increased benefit relating to past service by employees is recognised as an expense in profit or loss on a straight-line basis over the average period until the benefits become vested. If the benefits vest immediately, the expense is recognised immediately in profit or loss.

In calculating the Group's obligation in respect of a plan, if any cumulative unrecognised actuarial gain or loss exceeds ten percent of the greater of the present value of the defined benefit obligation and the fair value of plan assets, that portion is recognised in profit or loss over the expected average remaining working lives of the employees participating in the plan. Otherwise, the actuarial gain or loss is not recognised.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (s) Employee benefits (Continued)

#### (ii) Defined benefit retirement plan obligations (Continued)

Where the calculation of the Group's net obligation results in a negative amount, the asset recognised is limited to the total of any cumulative unrecognised net actuarial losses and past service costs and the present value of any future refunds from the plan or reductions in future contributions to the plan.

### (t) Income tax

- (i) Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.
- (ii) Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.
- (iii) Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (t) Income tax (Continued)

- (iii) The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from the initial recognition of assets or liabilities that affect neither accounting nor taxable profit (provided they are not part of a business combination), and temporary differences relating to investments in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the future.

The amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at each balance sheet date and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

- (iv) Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:
- in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
  - in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
    - the same taxable entity; or
    - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (u) Financial guarantees issued, provisions and contingent liabilities

#### (i) *Financial guarantees issued*

Financial guarantees are contracts that require the issuer (i.e. the guarantor) to make specified payments to reimburse the beneficiary of the guarantee (the "holder") for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Where the Group issues a financial guarantee, the fair value of the guarantee (being the transaction price, unless the fair value can otherwise be reliably estimated) is initially recognised as deferred income within trade and other payables. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognised in accordance with the Group's policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognised in profit or loss on initial recognition of any deferred income.

The amount of the guarantee initially recognised as deferred income is amortised in profit or loss over the term of the guarantee as income from financial guarantees issued. In addition, provisions are recognised in accordance with note 1(u)(ii) if and when (i) it becomes probable that the holder of the guarantee will call upon the Group under the guarantee, and (ii) the amount of that claim on the Group is expected to exceed the amount currently carried in trade and other payables in respect of that guarantee i.e. the amount initially recognised, less accumulated amortisation.

#### (ii) *Other provisions and contingent liabilities*

Provisions are recognised for other liabilities of uncertain timing or amount when the Group or the Company has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (v) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the balance sheet date. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was determined.

### (w) Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the group's various lines of business.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

### (x) Related parties

For the purposes of these accounts, a party is considered to be related to the Group if:

- (i) the party has the ability, directly or indirectly through one or more intermediaries, to control the Group or exercise significant influence over the Group in making financial and operating policy decisions, or has joint control over the Group;
- (ii) the Group and the party are subject to common control;
- (iii) the party is an associate of the Group;
- (iv) the party is a member of key management personnel of the Group or the Group's parent, or a close family member of such an individual, or is an entity under the control, joint control or significant influence of such individuals;
- (v) the party is a close family member of a party referred to in (i) or is an entity under the control, joint control or significant influence of such individuals; or



# NOTES TO THE ACCOUNTS (Continued)

## 1 SIGNIFICANT ACCOUNTING POLICIES (Continued)

### (x) Related parties (Continued)

- (vi) the party is a post-employment benefit plan which is for the benefit of employees of the Group or of any entity that is a related party of the Group.

Close family members of an individual are those family members who may be expected to influence, or be influenced by, that individual in their dealings with the entity.

## 2 CHANGES IN ACCOUNTING POLICIES

The HKICPA has issued one new HKFRS, a number of amendments to HKFRSs and new Interpretations that are first effective for the current accounting period of the Group and the Company. Of these, the following developments are relevant to the Group's accounts:

- HKFRS 8, *Operating segments*
- HKAS 1 (revised 2007), *Presentation of financial statements*
- Amendments to HKFRS 7, *Financial instruments: Disclosures – improving disclosures about financial instruments*
- Amendments to HKAS 27, *Consolidated and separate financial statements – cost of an investment in a subsidiary, jointly controlled entity or associate*

The impact of these developments on these accounts is as follows:

- HKFRS 8 requires segment disclosure to be based on the way that the Group's chief operating decision maker regards and manages the Group, with the amounts reported for each reportable segment being the measures reported to the Group's chief operating decision maker for the purposes of assessing segment performance and making decisions about operating matters. The segments identified in accordance with HKFRS 8 do not differ materially from those previously disclosed under HKAS 14 and thus the adoption of HKFRS 8 has had no impact on the reported results or financial position of the Group.
- As a result of the adoption of HKAS 1 (revised 2007), details of changes in equity during the period arising from transactions with equity shareholders in their capacity as such have been presented separately from all other income and expenses in a revised consolidated statement of changes in equity. All other items of income and expense are presented in the consolidated profit and loss account, if they are recognised as part of profit or loss for the period, or otherwise in a new primary statement, the consolidated statement of comprehensive income. The new format for the consolidated statement of comprehensive income and the consolidated statement of changes in equity has been adopted in these accounts and corresponding amounts have been restated to conform to the new presentation. This change in presentation has no effect on reported profit or loss, total income and expense or net assets for any period presented.

# NOTES TO THE ACCOUNTS (Continued)

## 2 CHANGES IN ACCOUNTING POLICIES (Continued)

- As a result of the adoption of the amendments to HKFRS 7, the accounts include expanded disclosures in note 31(e) about the fair value measurement of the group's financial instruments, categorising these fair value measurements into a three-level fair value hierarchy according to the extent to which they are based on observable market data. The group has taken advantage of the transitional provisions set out in the amendments to HKFRS 7, under which comparative information for the newly required disclosures about the fair value measurements of financial instruments has not been provided.
- The amendments to HKAS 27 have removed the requirement that dividends out of pre-acquisition profits should be recognised as a reduction in the carrying amount of the investment in the investee, rather than as income. As a result, as from 1 January 2009, all dividends receivable from subsidiaries and associates, whether out of pre- or post-acquisition profits, will be recognised in the Company's profit or loss and the carrying amount of the investment in the investee will not be reduced unless that carrying amount is assessed to be impaired as a result of the investee declaring the dividend. In such cases, in addition to recognising dividend income in profit or loss, the Company would recognise an impairment loss. In accordance with the transitional provisions in the amendment, this new policy will be applied prospectively to any dividends receivable in the current or future periods and previous periods have not been restated.

## 3 SEGMENT INFORMATION

The Group has adopted HKFRS 8, Operating segments with effect from 1 January 2009. HKFRS 8 requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision maker in order to allocate resources to the segment and to assess its performance. As a result, following the adoption of HKFRS 8, the identification of the Group's reportable segments has not changed.

On first-time adoption of HKFRS 8 and in a manner consistent with the way in which information is reported internally to the Group's most senior executive management for the purposes of resource allocation and performance assessment, the Group is currently organised into five main reportable segments:

- Property development: development and sale of properties.
- Property investment: leasing of properties.
- Ferry, shipyard and related operations: operation of dangerous goods vehicular ferry service, cruise vessels and ship repairs and maintenance services.
- Travel and hotel operations: hotel operation and management and operation of travel agency services.
- Securities investment: equity investments.

Segment information is presented only in respect of the Group's business segments. No geographical analysis is shown as less than 10% of the Group's revenue and profit from operations were derived from activities outside Hong Kong.

## NOTES TO THE ACCOUNTS (Continued)

### 3 SEGMENT INFORMATION (Continued)

#### Segment results, assets and liabilities

In accordance with HKFRS 8, segment information disclosed in these accounts has been prepared in a manner consistent with the information used by the Group's most senior executive management for the purposes of assessing segment performance and allocating resources between segments. In this regard, the Group's senior executive management monitors the results, assets and liabilities attributable to each reportable segment on the following bases:

Revenue and expenses are allocated to the reportable segments with reference to sales generated by those segments and the expenses incurred by those segments or which otherwise arise from the depreciation or amortisation of assets attributable to those segments.

Segment assets include all tangible and current assets. Segment liabilities include provision for trade creditors and accruals and bank borrowings managed directly by the segments.

The segment information for the years ended 31 December 2009 and 2008 about these reportable segments is presented below:

#### (a) Segment revenue

	Total revenue		Elimination of inter-segment revenue		Revenue from external customers	
	2009	2008	2009	2008	2009	2008
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Property development	1,782,995	92,569	–	–	1,782,995	92,569
Property investment	42,768	45,560	44	–	42,724	45,560
Ferry, shipyard and related operations	159,382	228,442	2,031	3,755	157,351	224,687
Travel and hotel operations	162,660	168,569	154	84	162,506	168,485
Securities investment	9,142	15,567	–	–	9,142	15,567
Others	49,062	53,120	41,658	40,554	7,404	12,566
	<u>2,206,009</u>	<u>603,827</u>	<u>43,887</u>	<u>44,393</u>	<u>2,162,122</u>	<u>559,434</u>
<b>Analysed by:</b>						
Turnover					2,138,724	522,361
Other revenue					23,398	37,073
					<u>2,162,122</u>	<u>559,434</u>

## NOTES TO THE ACCOUNTS (Continued)

### 3 SEGMENT INFORMATION (Continued)

#### (a) Segment revenue (Continued)

The principal activities of the Group are property development, property investment, ferry and related businesses, travel businesses and hotel operations, and securities investment.

Turnover represents gross income from the sale of properties, sales value of goods delivered to customers, income from services rendered, rental income, interest income and dividend income.

#### (b) Segment result

	Reportable segment profit/(loss)	
	2009 HK\$'000	2008 HK\$'000
Property development	778,499	36,092
Property investment (note d)	(3,579)	18,199
Ferry, shipyard and related operations	3,015	26,317
Travel and hotel operations	(1,358)	(6,065)
Securities investment	341,126	(611,249)
Others (note e)	41,731	(6,491)
	<u>1,159,434</u>	<u>(543,197)</u>

#### (c) Reconciliation of reportable segment profit/(loss)

	2009 HK\$'000	2008 HK\$'000
Reportable segment profit/(loss) derived from external customers	1,159,434	(543,197)
Finance costs	(1,789)	(969)
Share of profits of associates	662	242
	<u>1,158,307</u>	<u>(543,924)</u>

- (d) The segment result of the property investment included valuation losses on investment properties and fair value gain on transfer of properties held for sale to investment properties of HK\$25,668,000 (2008: HK\$30,027,000) and HK\$NIL (2008: HK\$23,045,000) respectively.

## NOTES TO THE ACCOUNTS (Continued)

### 3 SEGMENT INFORMATION (Continued)

(e) The segment result of “Others” mainly comprises interest income, corporate expenses and net exchange gains/(losses).

(f) **Segment balance sheet**

	Segment assets		Inter-segment elimination		Total assets	
	2009	2008	2009	2008	2009	2008
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Property development	1,063,325	1,510,581	–	–	1,063,325	1,510,581
Property investment	960,084	892,479	–	–	960,084	892,479
Ferry, shipyard and related operations	175,084	184,941	–	–	175,084	184,941
Travel and hotel operations	49,251	52,262	–	–	49,251	52,262
Securities investment	854,589	341,946	–	–	854,589	341,946
Others	1,362,110	538,783	–	–	1,362,110	538,783
Total assets	<u>4,464,443</u>	<u>3,520,992</u>	<u>–</u>	<u>–</u>	<u>4,464,443</u>	<u>3,520,992</u>

	Segment liabilities		Inter-segment elimination		Total liabilities	
	2009	2008	2009	2008	2009	2008
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Property development	240,074	291,899	–	–	240,074	291,899
Property investment	15,135	52,481	–	–	15,135	52,481
Ferry, shipyard and related operations	23,989	31,476	–	–	23,989	31,476
Travel and hotel operations	26,098	30,775	–	–	26,098	30,775
Securities investment	182	100,193	–	–	182	100,193
Others	82,811	69,650	–	–	82,811	69,650
Total liabilities	<u>388,289</u>	<u>576,474</u>	<u>–</u>	<u>–</u>	<u>388,289</u>	<u>576,474</u>

The “Others” segment mainly comprises financial assets, tax recoverable and payable and deferred tax assets and liabilities.

## NOTES TO THE ACCOUNTS (Continued)

### 3 SEGMENT INFORMATION (Continued)

#### (g) Other segment information

	Depreciation and amortisation		(Reversal of impairment loss)/ impairment loss		Capital expenditure incurred	
	2009	2008	2009	2008	2009	2008
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Property investment	37	58	(217)	18	103,958	56,518
Ferry, shipyard and related operations	8,187	7,639	–	–	19,939	2,398
Travel and hotel operations	2,604	2,476	–	–	6,092	248
Securities investment (note h)	–	–	–	15,932	–	–
Others	302	217	–	–	2,220	460
	<u>11,130</u>	<u>10,390</u>	<u>(217)</u>	<u>15,950</u>	<u>132,209</u>	<u>59,624</u>

- (h) During the year ended 31 December 2008, certain of available-for-sale equity securities were determined to be impaired on the basis of significant or prolonged decline in their fair values below costs and impairment losses of HK\$15.9 million had been made and recognised in the consolidated profit and loss account.

## NOTES TO THE ACCOUNTS (Continued)

### 4 OTHER REVENUE AND NET INCOME/(LOSS)

	2009 HK\$'000	2008 HK\$'000
<b>Other revenue</b>		
Other interest income	7,940	20,524
Management fee income	7,867	8,827
Air-conditioning charges income	5,422	5,947
Other income	2,169	1,775
	<u>23,398</u>	<u>37,073</u>
<b>Other net income/(loss)</b>		
Net realised and unrealised gains/(losses) on derivative financial instruments	278,609	(609,906)
Net profit on sale of available-for-sale equity securities	53,864	–
Net exchange gains/(losses)	40,444	(14,742)
Net profit on disposal of investment properties	2,901	321
Forfeited deposits	2,140	–
Income from sale of spare parts	267	737
Net loss on disposal of other property, plant and equipment	(12)	–
Sundry income	2,471	2,577
	<u>380,684</u>	<u>(621,013)</u>

### 5 PROFIT/(LOSS) BEFORE TAXATION

Profit/(loss) before taxation is arrived at after charging/(crediting):

(a) **Finance costs:**

	2009 HK\$'000	2008 HK\$'000
Interest on bank loan wholly repayable within five years	<u>1,789</u>	<u>969</u>

## NOTES TO THE ACCOUNTS (Continued)

### 5 PROFIT/(LOSS) BEFORE TAXATION (Continued)

#### (b) Staff costs:

	2009 HK\$'000	2008 HK\$'000
Decrease in liability for defined benefit retirement plan ( <i>note 17(a)(v)</i> )	(359)	(1,892)
Contributions to Mandatory Provident Funds	2,325	2,409
Retirement costs	1,966	517
Salaries, wages and other benefits	75,787	78,676
	<b>77,753</b>	<b>79,193</b>

#### (c) Other items:

	2009 HK\$'000	2008 HK\$'000
Amortisation of leasehold land premium	1,380	1,380
Depreciation	9,750	9,010
Cost of inventories ( <i>note 19(b)</i> )	989,050	163,296
Auditor's remuneration		
– audit services	1,279	1,281
– other services	231	240
Operating lease charges in respect of		
– premises	4,331	4,058
– vessels	–	220
(Reversal of impairment losses)/impairment losses on trade and other receivables	(217)	18
Rentals receivable from investment properties net of direct outgoings of HK\$16,907,000 (2008: HK\$16,343,000)	(12,750)	(14,443)
Rentals receivable from operating leases, other than those relating to investment properties, net of direct outgoings of HK\$544,000 (2008: HK\$612,000)	(3,007)	(2,512)
Interest income	(10,927)	(28,975)
Dividend income from listed investments	(7,897)	(5,727)



## NOTES TO THE ACCOUNTS (Continued)

### 6 DIRECTORS' REMUNERATION

Directors' remuneration disclosed pursuant to section 161 of the Hong Kong Companies Ordinance is as follows:

	Directors' fee	
	2009 HK\$'000	2008 HK\$'000
<b>Executive directors</b>		
Mr. Lam Ko Yin, Colin	150	150
Mr. Li Ning	100	100
<b>Non-executive directors</b>		
Mr. Au Siu Kee, Alexander	50	50
Mr. Lau Yum Chuen, Eddie	50	50
Dr. Lee Shau Kee	50	50
Mr. Leung Hay Man	50	50
Mr. Wong Man Kong, Peter	50	50
<b>Independent non-executive directors</b>		
Mr. Ho Hau Chong, Norman	250	250
Mr. Kan Yuet Loong, Michael (retired on 7 May 2008)	–	87
Ms. Wong Yu Pok, Marina (appointed on 8 May 2008)	250	163
Mr. Wu King Cheong	250	250
	<b>1,250</b>	<b>1,250</b>

### 7 INDIVIDUALS WITH THE HIGHEST EMOLUMENTS

None of the five individuals with the highest emoluments is a director of the Company. The emoluments of the five highest paid employees are as follows:

	2009 HK\$'000	2008 HK\$'000
Salaries and other emoluments	6,066	5,889
Retirement scheme contributions	87	83
	<b>6,153</b>	<b>5,972</b>

## NOTES TO THE ACCOUNTS (Continued)

### 7 INDIVIDUALS WITH THE HIGHEST EMOLUMENTS (Continued)

The emoluments of the five individuals with the highest emoluments are within the following bands:

HK\$	2009 Number of individuals	2008 Number of individuals
1,000,000 or below	3	3
1,000,001-1,500,000	1	1
1,500,001-2,000,000	–	–
2,000,001-2,500,000	1	1

### 8 INCOME TAX IN THE CONSOLIDATED PROFIT AND LOSS ACCOUNT

(a) Taxation in the consolidated profit and loss account represents:

	2009 HK\$'000	2008 HK\$'000
<b>Current tax – Hong Kong Profits Tax</b>		
Provision for the year	16,108	168
One-off rebate of Profits Tax	–	(75)
	<u>16,108</u>	<u>93</u>
<b>Deferred tax</b>		
Origination and reversal of temporary differences	43,613	(19,478)
Effect on opening deferred tax balances resulting from a decrease in tax rate	–	1,506
	<u>43,613</u>	<u>(17,972)</u>
	<u>59,721</u>	<u>(17,879)</u>

The provision for Hong Kong Profits Tax for 2009 is calculated at 16.5% (2008: 16.5%) of the estimated assessable profits for the year.

## NOTES TO THE ACCOUNTS (Continued)

### 8 INCOME TAX IN THE CONSOLIDATED PROFIT AND LOSS ACCOUNT (Continued)

#### (b) Reconciliation between tax expense/(credit) and accounting profit/(loss) at applicable tax rate:

	2009 HK\$'000	2008 HK\$'000
Profit/(loss) before taxation	<u>1,158,307</u>	<u>(543,924)</u>
Notional tax on profit/(loss) before taxation, calculated at 16.5%	191,120	(89,747)
Tax effect of non-deductible expenses	7,694	5,160
Tax effect of non-taxable income	(58,044)	(11,139)
Tax effect of current year's tax losses not recognised	1,564	106,026
Tax effect of prior years' unrecognised tax losses utilised this year	(75,191)	–
Tax effect of prior years' tax losses recognised this year	(3,220)	(25,008)
Tax effect of temporary differences on fixed assets	(4,202)	(4,602)
One-off rebate of profits tax	–	(75)
Effect on opening deferred tax balances resulting from a decrease in tax rate	–	1,506
Actual tax expense/(credit)	<u>59,721</u>	<u>(17,879)</u>

### 9 PROFIT/(LOSS) ATTRIBUTABLE TO EQUITY SHAREHOLDERS OF THE COMPANY

The consolidated profit/(loss) attributable to equity shareholders of the Company includes a profit of HK\$609,950,000 (2008: loss of HK\$461,813,000) which has been dealt with in the accounts of the Company.

Details of dividends paid and payable to equity shareholders of the Company are set out in note 10.

### 10 DIVIDENDS

#### (a) Dividends payable to equity shareholders of the Company attributable to the year

	2009 HK\$'000	2008 HK\$'000
Interim dividend declared and paid of HK10 cents (2008: HK10 cents) per ordinary share	35,627	35,627
Final dividend proposed after the balance sheet date of HK26 cents (2008: HK26 cents) per ordinary share	<u>92,631</u>	<u>92,631</u>
	<u>128,258</u>	<u>128,258</u>

The final dividend proposed after the balance sheet date has not been recognised as a liability at the balance sheet date.

## NOTES TO THE ACCOUNTS (Continued)

### 10 DIVIDENDS (Continued)

- (b) Dividends payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year

	2009 HK\$'000	2008 HK\$'000
Final dividend in respect of the previous financial year, approved and paid during the year, of HK26 cents (2008: HK26 cents) per ordinary share	<u>92,631</u>	<u>92,631</u>

### 11 OTHER COMPREHENSIVE INCOME/(EXPENSES)

- (a) Tax effects relating to each component of other comprehensive income/(expenses)

	2009			2008		
	Before-tax amount HK\$'000	Tax expense HK\$'000	Net-of-tax amount HK\$'000	Before-tax amount HK\$'000	Tax expense HK\$'000	Net-of-tax amount HK\$'000
Available-for-sale equity securities: net movement in the securities revaluation reserve	164,557	(3,225)	161,332	(84,393)	–	(84,393)
Realisation of inter-company profits	(24)	–	(24)	(24)	–	(24)
Other comprehensive income/(expenses)	<u>164,533</u>	<u>(3,225)</u>	<u>161,308</u>	<u>(84,417)</u>	<u>–</u>	<u>(84,417)</u>

## NOTES TO THE ACCOUNTS (Continued)

### 11 OTHER COMPREHENSIVE INCOME/(EXPENSES) (Continued)

(b) Reclassification adjustments relating to components of other comprehensive income/(expenses)

	2009 HK\$'000	2008 HK\$'000
<b>Available-for-sale equity securities</b>		
Changes in fair value recognised during the year	215,848	(100,325)
Reclassification adjustments for amounts transferred to profit or loss:		
– gains on disposal	(54,516)	–
– impairment	–	15,932
	<u>161,332</u>	<u>(84,393)</u>
Net movement in the securities revaluation reserve during the year recognised in other comprehensive income/(expenses)		

### 12 EARNINGS/(LOSS) PER SHARE

The calculation of basic earnings/(loss) per share is based on the profit attributable to equity shareholders of the Company of HK\$1,098,586,000 (2008: loss of HK\$526,045,000) and 356,273,883 (2008: 356,273,883) ordinary shares in issue during the year.

There were no dilutive potential ordinary shares in existence during the years 2008 and 2009, therefore diluted earnings/(loss) per share are the same as basic earnings/(loss) per share for both years.

## NOTES TO THE ACCOUNTS (Continued)

### 13 FIXED ASSETS

#### Group

	Other property, plant and equipment							Total HK\$'000
	Hotel properties HK\$'000	Buildings HK\$'000	Ferry vessels and other crafts HK\$'000	Machinery, furniture and others HK\$'000	Sub-total HK\$'000	Investment properties HK\$'000	Interest in leasehold land HK\$'000	
<b>Cost or valuation:</b>								
At 1 January 2008	63,883	69,975	124,231	265,740	523,829	780,200	160,084	1,464,113
Additions	–	32	1,940	1,169	3,141	19,711	–	22,852
Transfer from properties under development	–	–	–	–	–	67,215	–	67,215
Transfer from completed properties held for sale	–	–	–	–	–	37,100	–	37,100
Cost adjustment (Note)	–	–	–	–	–	908	–	908
Disposals	–	–	(1,241)	(716)	(1,957)	(3,107)	–	(5,064)
Valuation losses	–	–	–	–	–	(30,027)	–	(30,027)
At 31 December 2008	<u>63,883</u>	<u>70,007</u>	<u>124,930</u>	<u>266,193</u>	<u>525,013</u>	<u>872,000</u>	<u>160,084</u>	<u>1,557,097</u>
<b>Representing:</b>								
Cost	63,883	70,007	124,930	266,193	525,013	–	160,084	685,097
Valuation	–	–	–	–	–	872,000	–	872,000
	<u>63,883</u>	<u>70,007</u>	<u>124,930</u>	<u>266,193</u>	<u>525,013</u>	<u>872,000</u>	<u>160,084</u>	<u>1,557,097</u>
<b>Accumulated amortisation and depreciation:</b>								
At 1 January 2008	30,814	55,864	116,887	205,134	408,699	–	105,583	514,282
Charge for the year	1,639	843	2,958	3,570	9,010	–	1,380	10,390
Written back on disposals	–	–	(1,127)	(708)	(1,835)	–	–	(1,835)
At 31 December 2008	<u>32,453</u>	<u>56,707</u>	<u>118,718</u>	<u>207,996</u>	<u>415,874</u>	<u>–</u>	<u>106,963</u>	<u>522,837</u>
<b>Net book value:</b>								
At 31 December 2008	<u>31,430</u>	<u>13,300</u>	<u>6,212</u>	<u>58,197</u>	<u>109,139</u>	<u>872,000</u>	<u>53,121</u>	<u>1,034,260</u>

## NOTES TO THE ACCOUNTS (Continued)

### 13 FIXED ASSETS (Continued)

#### Group (Continued)

	Other property, plant and equipment								Total HK\$'000
	Hotel properties HK\$'000	Buildings HK\$'000	Ferry vessels and other crafts HK\$'000	Machinery, furniture and others HK\$'000	Sub-total HK\$'000	Investment properties HK\$'000	Investment properties held for development HK\$'000	Interest in leasehold land HK\$'000	
<b>Cost or valuation:</b>									
At 1 January 2009	63,883	70,007	124,930	266,193	525,013	872,000	–	160,084	1,557,097
Additions	5,328	131	6,173	16,651	28,283	15,001	88,925	–	132,209
Cost adjustment (Note)	–	–	–	–	–	(3,108)	–	–	(3,108)
Disposals	–	–	–	(501)	(501)	(20,250)	–	–	(20,751)
Valuation losses	–	–	–	–	–	(25,743)	75	–	(25,668)
At 31 December 2009	<u>69,211</u>	<u>70,138</u>	<u>131,103</u>	<u>282,343</u>	<u>552,795</u>	<u>837,900</u>	<u>89,000</u>	<u>160,084</u>	<u>1,639,779</u>
<b>Representing:</b>									
Cost	69,211	70,138	131,103	282,343	552,795	–	–	160,084	712,879
Valuation	–	–	–	–	–	837,900	89,000	–	926,900
	<u>69,211</u>	<u>70,138</u>	<u>131,103</u>	<u>282,343</u>	<u>552,795</u>	<u>837,900</u>	<u>89,000</u>	<u>160,084</u>	<u>1,639,779</u>
<b>Accumulated amortisation and depreciation:</b>									
At 1 January 2009	32,453	56,707	118,718	207,996	415,874	–	–	106,963	522,837
Charge for the year	1,678	759	2,699	4,614	9,750	–	–	1,380	11,130
Written back on disposals	–	–	–	(489)	(489)	–	–	–	(489)
At 31 December 2009	<u>34,131</u>	<u>57,466</u>	<u>121,417</u>	<u>212,121</u>	<u>425,135</u>	<u>–</u>	<u>–</u>	<u>108,343</u>	<u>533,478</u>
<b>Net book value:</b>									
At 31 December 2009	<u>35,080</u>	<u>12,672</u>	<u>9,686</u>	<u>70,222</u>	<u>127,660</u>	<u>837,900</u>	<u>89,000</u>	<u>51,741</u>	<u>1,106,301</u>

Note: Cost adjustment represents the revision of the original construction cost of the properties completed in prior years, confirmed by the surveyor during the year.

## NOTES TO THE ACCOUNTS (Continued)

### 13 FIXED ASSETS (Continued)

- (a) Investment properties and investment properties held for development held by the Group were revalued by a firm of registered professional surveyors, DTZ Debenham Tie Leung Limited, who have recent experience in the location and category of property being valued, at HK\$837,900,000 (2008: HK\$872,000,000) and HK\$89,000,000 (2008: HK\$Nil) as at 31 December 2009 on an open market value basis in their existing states calculated by means of capitalisation of the net income allowing for reversionary income potential and by reference to comparable market transactions.
- (b) The analysis of the net book value of all the properties, which are held in Hong Kong, is as follows:

	Group	
	2009 HK\$'000	2008 HK\$'000
Medium-term leases	901,393	934,851
Long term leases	125,000	35,000
	<b>1,026,393</b>	<b>969,851</b>

- (c) The Group leases out investment properties under operating leases. The leases typically run for an initial period of one month to three years, with an option to renew the lease after that date at which time all terms are renegotiated. Certain of the leases include contingent rentals calculated with reference to the revenue of tenants.

All properties held under operating leases that would otherwise meet the definition of investment properties are classified as investment properties and investment properties held for development.

The Group's total future minimum lease payments under non-cancellable operating leases are receivable as follows:

	2009 HK\$'000	2008 HK\$'000
Within 1 year	18,956	19,009
After 1 year but within 5 years	12,420	5,207
	<b>31,376</b>	<b>24,216</b>



## NOTES TO THE ACCOUNTS (Continued)

### 14 INTEREST IN SUBSIDIARIES

	Company	
	2009 HK\$'000	2008 HK\$'000
Unlisted shares, at cost	166,888	166,888
Amounts due from subsidiaries	4,918,842	4,782,225
Less: Impairment loss	(992,842)	(1,566,418)
	<b>4,092,888</b>	<b>3,382,695</b>

Details of the principal subsidiaries, which materially affect the results, assets or liabilities of the Group, are as follows:

	Ordinary share capital			Principal activities
	Issued HK\$	% held by the Company	% held by subsidiaries	
HYFCO Development Company Limited	12,000,030	100	–	Property investment
The Hong Kong Shipyard Limited	17,000,000	100	–	Shipbuilding and repairs
HYFCO Trading and Investments Company Limited	2	100	–	Trading
HYFCO Estate Management & Agency Limited	25,000,000	100	–	Property management
HYFCO Properties Limited	21,700,000	100	–	Hotel investment
HYFCO Travel Agency Limited	3,500,000	100	–	Travel business
The Hongkong and Yaumati Ferry Company Limited	100,000,000	100	–	Ferry operations
Fine Time Development Limited	2	100	–	Property investment

## NOTES TO THE ACCOUNTS (Continued)

### 14 INTEREST IN SUBSIDIARIES (Continued)

	Ordinary share capital			Principal activities
	Issued <i>HK\$</i>	% held by the Company	% held by subsidiaries	
Galaxy Hotel Management Company Limited	1,350,000	–	100	Floating restaurant business
Genius Star Development Limited	2	100	–	Property investment
Pico International Limited	6,000,000	100	–	Investment holding
Hong Kong Ferry Finance Company Limited	2	100	–	Group financing
Thommen Limited	20	100	–	Investment holding
Lenfield Limited	2	100	–	Property development and investment
HKF Property Investment Limited	2	100	–	Property investment
Join Galaxy Limited	2	–	100	Property investment and financing
Merry World Assets Limited	390,000	100	–	Investment Holding
Star Unity Limited	2	100	–	Property investment

All the subsidiaries listed above are incorporated in Hong Kong except for Merry World Assets Limited which is incorporated in the British Virgin Islands.

Except for HYFCO Travel Agency Limited which operates outbound tours in the Mainland China and Macau, all the other subsidiaries operate in Hong Kong.

The amounts due to subsidiaries are interest-free, unsecured and repayable on demand.

## NOTES TO THE ACCOUNTS (Continued)

### 15 INTEREST IN ASSOCIATES

	Group		Company	
	2009 HK\$'000	2008 HK\$'000	2009 HK\$'000	2008 HK\$'000
Unlisted shares, at cost	–	–	–	–
Share of net assets	4,634	3,972	–	–
Amounts due from associates	81,963	110,893	9,372	9,372
	86,597	114,865	9,372	9,372
Less: Impairment loss	(6,470)	(6,470)	(6,470)	(6,470)
	80,127	108,395	2,902	2,902

Except for the amount advanced to 2OK Company Limited is interest-bearing, as disclosed in note 30(b)(iii), all other amounts due from associates are unsecured, interest-free and have no fixed repayment terms. All the amounts due from associates are neither past due nor impaired.

All of the associates are incorporated and operate in Hong Kong.

#### Other particulars of the associates are as follows:

	Particulars of issued & paid up capital	% of ownership interest held by subsidiaries	Principal activities
2OK Company Limited	10 ordinary shares of HK\$1 each	50	Property financing
Authian Estates Limited	5,000 A shares of HK\$1 each 5,000 B shares of HK\$1 each	50	Property investment
Winwide Limited	100 ordinary shares of HK\$1 each	30	Trading

## NOTES TO THE ACCOUNTS (Continued)

### 15 INTEREST IN ASSOCIATES (Continued)

#### Summary financial information on associates

	Assets HK\$'000	Liabilities HK\$'000	Equity HK\$'000	Revenues HK\$'000	Profit HK\$'000
<b>2009</b>					
100 per cent	<b>142,123</b>	<b>(145,802)</b>	<b>(3,679)</b>	<b>6,911</b>	<b>1,318</b>
Group's effective interest	<b>70,539</b>	<b>(72,375)</b>	<b>(1,836)</b>	<b>3,416</b>	<b>662</b>
<b>2008</b>					
100 per cent	208,073	(213,070)	(4,997)	9,183	484
Group's effective interest	104,037	(106,534)	(2,497)	4,592	243

### 16 AVAILABLE-FOR-SALE EQUITY SECURITIES

	Group		Company	
	2009 HK\$'000	2008 HK\$'000	2009 HK\$'000	2008 HK\$'000
Unlisted shares	45	45	45	45
Listed shares				
– in Hong Kong	511,679	102,829	–	–
– outside Hong Kong	30,746	24,953	–	–
	542,425	127,782	–	–
	542,470	127,827	45	45
Market value of listed shares at 31 December	542,425	127,782	–	–

### 17 EMPLOYEE BENEFITS ASSETS

#### (a) Defined benefit retirement plan

The Group makes contributions to a defined benefit retirement plan which covers about 17.8% (2008: 18.5%) of the Group's employees. The plan is administered by independent trustees with their assets held separately from those of the Group.

## NOTES TO THE ACCOUNTS (Continued)

### 17 EMPLOYEE BENEFITS ASSETS (Continued)

#### (a) Defined benefit retirement plan (Continued)

The plan is funded by contributions from the Group in accordance with an independent actuary's recommendations based on annual actuarial valuations. The latest independent actuarial valuation of the plan was at 31 December 2009 and was prepared by qualified staff of Watson Wyatt Hong Kong Limited, who are members of recognised actuarial bodies, using the projected unit credit method. The actuarial valuation indicates that the Group's obligations under the defined benefit retirement plan were fully covered by the plan assets held by the trustees.

(i) The amounts recognised in the balance sheets are as follows:

	The Group and the Company	
	2009	2008
	HK\$'000	HK\$'000
Present value of wholly or partly funded obligations	(35,188)	(40,002)
Fair value of plan assets	51,358	51,549
Net unrecognised actuarial gains	(5,329)	(1,065)
	<u>10,841</u>	<u>10,482</u>

The plan assets do not include any share issued by the Company or any property occupied by the Group.

A portion of the above liability is expected to be settled after more than one year. However, it is not practicable to segregate this amount from the amounts payable in the next twelve months, as future contributions will also relate to future services rendered and future changes in actuarial assumptions and market conditions. The Group does not expect to pay contributions to defined benefit retirement plan in 2010.

## NOTES TO THE ACCOUNTS (Continued)

### 17 EMPLOYEE BENEFITS ASSETS (Continued)

#### (a) Defined benefit retirement plan (Continued)

(ii) Plan assets consist of the following:

	The Group and the Company	
	2009	2008
Equity securities	23.9%	15.9%
Bonds	0.2%	0.3%
Fixed deposits	75.9%	83.8%
Total	100%	100%

The plan target asset allocation is 25% in equity securities and 75% in fixed deposits. The expected long-term annual return of equity securities and cash are determined to be approximately 9.4% and 4.0%, respectively. The expected return is determined to be 5.0% per annum.

(iii) Movements in the present value of the defined benefit obligations:

	The Group and the Company	
	2009	2008
	HK\$'000	HK\$'000
At 1 January	40,002	39,371
Current service cost	1,646	1,715
Interest cost	502	1,359
Actual benefits paid by the plan	(3,555)	(7,811)
Actuarial (gains)/losses	(3,407)	5,368
At 31 December	35,188	40,002

## NOTES TO THE ACCOUNTS (Continued)

### 17 EMPLOYEE BENEFITS ASSETS (Continued)

#### (a) Defined benefit retirement plan (Continued)

(iv) Movements in plan assets:

	The Group and the Company	
	2009 HK\$'000	2008 HK\$'000
At 1 January	51,549	70,031
Actuarial expected return on plan assets	2,507	3,474
Actual benefits paid by the plan	(3,555)	(7,811)
Actuarial gains/(losses)	857	(14,145)
At 31 December	51,358	51,549

(v) Income recognised in the consolidated profit and loss account is as follows:

	2009 HK\$'000	2008 HK\$'000
Current service cost	1,646	1,715
Interest cost	502	1,359
Actuarial expected return on plan assets	(2,507)	(3,474)
Net actuarial gains recognised	–	(1,492)
	(359)	(1,892)

The above income is recognised in the following item in the consolidated profit and loss account:

	2009 HK\$'000	2008 HK\$'000
Credited to administrative expenses	(359)	(1,892)

The actual return on plan assets of the Group (taking into account all changes in the fair value of the plan assets excluding contributions paid and received) was net income of HK\$3,364,000 (2008: loss of HK\$10,671,000).

## NOTES TO THE ACCOUNTS (Continued)

### 17 EMPLOYEE BENEFITS ASSETS (Continued)

#### (a) Defined benefit retirement plan (Continued)

- (vi) The principal actuarial assumptions used as at 31 December 2009 (expressed as weighted averages) are as follows:

	The Group and the Company	
	2009	2008
Discount rate at 31 December	2.4%	1.3%
Expected rate of return on plan assets	5%	5%
Future salary increases		
– 2009	–	1%
– 2010	2%	2%
– 2011 and onwards	3%	3%

The expected long-term rate of return on plan assets is based on the portfolio as a whole and not on the sum of the returns on individual asset categories. The return is based exclusively on historical returns, without adjustments.

#### Historical information

	The Group and the Company	
	2009 HK\$'000	2008 HK\$'000
Present value of defined benefit obligations	(35,188)	(40,002)
Less: Fair value of plan assets	51,358	51,549
Surplus	16,170	11,547
Experience gains on plan liabilities	(261)	(3)
Experience (gains)/losses on plan assets	(857)	14,145



## NOTES TO THE ACCOUNTS (Continued)

### 17 EMPLOYEE BENEFITS ASSETS (Continued)

#### (b) Defined contribution retirement plan

The Group also operates a Mandatory Provident Fund Scheme (the "MPF Scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance and not covered by the defined benefit retirement plan. The MPF Scheme is a defined contribution retirement plan administered by independent trustees. Under the MPF Scheme, the employers and their employees are each required to make contributions to the scheme at 5% of the employees' relevant income, subject to a cap of monthly relevant income of HK\$20,000. Contributions to the MPF Scheme vest immediately.

### 18 DERIVATIVE FINANCIAL INSTRUMENTS

The Group's derivative financial instruments are primarily equity-linked notes (the "Notes") with different notional amounts, fair values and maturities as follows:

	The Group			
	Notional amount	Maturing in	Fair value	
	(original currency)		(original currency)	(Hong Kong dollars equivalent)
	'000		'000	HK\$'000
<b>2009:</b>				
Denominated in:				
Australian dollars	<b>38,000</b>	<b>2010</b>	<b>34,620</b>	<b>241,780</b>
	<b>9,000</b>	<b>2011</b>	<b>8,398</b>	<b>58,653</b>
Total				<b>300,433</b>
<b>2008:</b>				
Denominated in:				
Australian dollars	46,000	2009	18,142	98,890
	47,000	2010	17,013	92,734
Total				191,624

## NOTES TO THE ACCOUNTS (Continued)

### 18 DERIVATIVE FINANCIAL INSTRUMENTS (Continued)

The Notes will be settled either by cash or by delivery of the underlying shares depending on the market prices of the underlying shares at maturity date. Certain Notes are subject to early redemption by the respective issuers when the market prices of the underlying shares rise/fall to pre-determined price levels at the respective determination dates stipulated in the final terms and conditions of each Note. The remaining Notes with a total notional amount of AUD4 million (2008: AUD40 million) are subject to redemption at maturity.

Due to the recent recovery of global financial market, net realised and unrealised gains of HK\$256.7 million was recognised in the consolidated profit and loss account.

At 31 December 2008, certain Notes were pledged to financial institution as securities against facilities granted to the Group (note 22).

Further details of the Group's management of credit risk, liquidity risk, currency risk and equity price risk arising from the Notes are set out in note 31.

### 19 INVENTORIES

#### (a) Inventories in the consolidated balance sheet comprise:

	2009 HK\$'000	2008 HK\$'000
<b>Property development</b>		
Properties under development – held for sale	–	476,330
Completed properties held for sale	<b>561,904</b>	909,203
	<b>561,904</b>	1,385,533
<b>Other operations</b>		
Trading stocks	<b>1,239</b>	1,488
Spare parts and consumables	<b>2,570</b>	3,146
Work in progress	<b>4,762</b>	3,574
	<b>8,571</b>	8,208
	<b>570,475</b>	1,393,741

The above properties are situated in Hong Kong and held under medium-term leases.

The amount of spare parts and consumables carried at net realisable value is HK\$1,892,000 (2008: HK\$2,411,000).

## NOTES TO THE ACCOUNTS (Continued)

### 19 INVENTORIES (Continued)

(b) The analysis of the amount of inventories recognised as expense is as follows:

	2009 HK\$'000	2008 HK\$'000
Carrying amount of inventories sold	<b>989,050</b>	163,296

### 20 TRADE AND OTHER RECEIVABLES

	Group		Company	
	2009 HK\$'000	2008 HK\$'000	2009 HK\$'000	2008 HK\$'000
Trade receivables	457,740	52,964	–	–
Less: allowance for doubtful debts	(542)	(1,359)	–	–
	<b>457,198</b>	51,605	–	–
Other receivables and prepayments	44,527	48,556	1,602	1,959
	<b>501,725</b>	100,161	<b>1,602</b>	1,959

All of the trade and other receivables except instalment receivables of HK\$98,232,000 (2008: HK\$4,973,000) are expected to be recovered within one year.

#### (a) Ageing analysis

Included in trade and other receivables are trade receivables excluding retention money recoverable of HK\$Nil (2008: HK\$2,822,000) and net of allowance for doubtful debts with the following ageing analysis as of the balance sheet date:

	Group	
	2009 HK\$'000	2008 HK\$'000
Current	447,928	37,664
1 to 3 months overdue	5,969	9,081
More than 3 months overdue but less than 12 months overdue	2,993	1,265
More than 12 months overdue	308	773
	<b>457,198</b>	48,783

Debts are due ranging from 7 to 45 days from the date of billing. Debtors with balances that are more than 60 days overdue are generally required to settle all outstanding balances before any further credit is granted. Further details on the Group's credit policy are out in note 31(a).

## NOTES TO THE ACCOUNTS (Continued)

### 20 TRADE AND OTHER RECEIVABLES (Continued)

#### (b) Impairment of trade receivables

At 31 December 2009, the Group's trade receivables of HK\$587,000 (2008: HK\$1,833,000) were individually determined to be impaired. The individually impaired receivables related to customers that were in financial difficulties and management assessed that only a portion of the receivables is expected to be recovered. Consequently, specific allowances for doubtful debts of HK\$542,000 (2008: HK\$1,359,000) were recognised. The Group does not hold any collateral over these balances.

The movement in the allowance for doubtful debts during the year is as follows:

	Group	
	2009 HK\$'000	2008 HK\$'000
At 1 January	1,359	1,347
Impairment loss (reversed)/recognised	(217)	18
Uncollectible amounts written off	(600)	(6)
At 31 December	542	1,359

#### (c) Trade receivables that are not impaired

The ageing analysis of trade receivables (excluding retention money recoverable) that are neither individually nor collectively considered to be impaired are as follows:

	Group	
	2009 HK\$'000	2008 HK\$'000
Neither overdue nor impaired	447,928	37,664
1 to 3 months overdue	5,969	9,038
More than 3 months overdue but less than 12 months overdue	2,993	1,265
More than 12 months overdue	263	342
	9,225	10,645
	457,153	48,309

Receivables that were neither overdue nor impaired relate to a wide range of customers for whom there was no recent history of default.

Receivables that were overdue but not impaired relate to independent customers that have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does hold certain collateral over major customers' balances.

## NOTES TO THE ACCOUNTS (Continued)

### 21 CASH AND CASH EQUIVALENTS

	Group		Company	
	2009 HK\$'000	2008 HK\$'000	2009 HK\$'000	2008 HK\$'000
Deposits with banks and other financial institutions	1,303,724	453,099	84,423	309,462
Cash at bank and in hand	17,952	25,614	481	539
<b>Cash and cash equivalents in the balance sheet</b>	<b>1,321,676</b>	478,713	<b>84,904</b>	310,001
Bank overdraft (note 22)	(238)	(216)		
<b>Cash and cash equivalents in the consolidated cash flow statement</b>	<b>1,321,438</b>	478,497		

Included in cash and cash equivalents are the following amounts denominated in a currency other than Hong Kong dollars:

	Group		Company	
	2009 '000	2008 '000	2009 '000	2008 '000
United States dollars	9,375	8,853	4	8,853
Australian dollars	27,247	18,868	12,088	18,868

### 22 BANK LOAN AND OVERDRAFT

	Group	
	2009 HK\$'000	2008 HK\$'000
Bank loan and overdraft		
– secured	–	100,000
– unsecured	238	216
	<b>238</b>	100,216

## NOTES TO THE ACCOUNTS (Continued)

### 22 BANK LOAN AND OVERDRAFT (Continued)

At 31 December 2009, bank loan and overdraft are repayable as follows:

	Group	
	2009	2008
	HK\$'000	HK\$'000
Within 1 year or on demand	<b>238</b>	100,216

At 31 December 2008, the banking facilities of certain subsidiaries were secured by the Notes (see note 18) with an aggregated carrying value of HK\$115,691,000. Such banking facilities amounted to USD16,000,000 (equivalent to HK\$124,008,000). The facilities were utilised to the extent of HK\$100,000,000. During the year, the secured bank loan of HK\$100,000,000 has been repaid.

The Group's banking facilities are not subject to any fulfilment of covenants. Further details of the Group's management of liquidity risk are set out in note 31(b).

### 23 TRADE AND OTHER PAYABLES

All of the trade and other payables (2008: apart from the retention payables of HK\$10,055,000) are expected to be settled within one year.

Included in trade and other payables are trade payables with the following ageing analysis as of balance sheet date:

	Group	
	2009	2008
	HK\$'000	HK\$'000
Due within 1 month or on demand	<b>235,949</b>	315,980
Due after 1 month but within 3 months	<b>4</b>	303
Due after 12 months	<b>231</b>	10,218
	<b>236,184</b>	326,501

## NOTES TO THE ACCOUNTS (Continued)

### 24 INCOME TAX IN THE CONSOLIDATED BALANCE SHEET

(a) Tax recoverable in the consolidated balance sheet represents:

	2009 HK\$'000	2008 HK\$'000
Provision for Hong Kong Profits Tax for the year	203	168
Provisional Profits Tax paid	<u>(67)</u>	<u>(294)</u>
	136	(126)
Balance of Profits Tax recoverable relating to prior years	<u>(2,290)</u>	<u>(2,288)</u>
	<u><u>(2,154)</u></u>	<u><u>(2,414)</u></u>

(b) Tax payable in the consolidated balance sheet represents:

	2009 HK\$'000	2008 HK\$'000
Provision for Hong Kong Profits Tax for the year	15,905	–
Provisional Profits Tax paid	<u>(229)</u>	<u>–</u>
	15,676	–
Balance of Profits Tax provision relating to prior years	<u>31,314</u>	<u>31,314</u>
	<u><u>46,990</u></u>	<u><u>31,314</u></u>

## NOTES TO THE ACCOUNTS (Continued)

### 24 INCOME TAX IN THE CONSOLIDATED BALANCE SHEET (Continued)

#### (c) Deferred tax assets and liabilities recognised:

The components of deferred tax (assets)/liabilities recognised in the consolidated balance sheet and the movements during the year are as follows:

	Temporary differences arising from fixed assets <i>HK\$'000</i>	Future benefit of tax losses <i>HK\$'000</i>	Intra-group interest capitalised in properties under development <i>HK\$'000</i>	Total <i>HK\$'000</i>
Deferred tax arising from:				
At 1 January 2008	39,111	(51,539)	(13,926)	(26,354)
Credited to profit or loss ( <i>note 8(a)</i> )	(2,170)	(12,797)	(4,511)	(19,478)
Effect on opening deferred tax balances resulting from a decrease in tax rate ( <i>note 8(a)</i> )	<u>(2,235)</u>	<u>2,945</u>	<u>796</u>	<u>1,506</u>
At 31 December 2008	<u>34,706</u>	<u>(61,391)</u>	<u>(17,641)</u>	<u>(44,326)</u>
At 1 January 2009	34,706	(61,391)	(17,641)	(44,326)
Charged/(credited) to profit or loss ( <i>note 8(a)</i> )	<u>885</u>	<u>44,685</u>	<u>(1,957)</u>	<u>43,613</u>
At 31 December 2009	<u>35,591</u>	<u>(16,706)</u>	<u>(19,598)</u>	<u>(713)</u>
			<b>2009</b> <i>HK\$'000</i>	2008 <i>HK\$'000</i>
Represented by:				
Net deferred tax asset recognised on the consolidated balance sheet			<b>(28,241)</b>	(73,375)
Net deferred tax liability recognised on the consolidated balance sheet			<b>27,528</b>	<u>29,049</u>
			<b>(713)</b>	<u>(44,326)</u>



## NOTES TO THE ACCOUNTS (Continued)

### 24 INCOME TAX IN THE CONSOLIDATED BALANCE SHEET (Continued)

#### (d) Deferred tax assets not recognised:

In accordance with the accounting policy set out in note 1(t), the Group has not recognised the following deferred tax assets in respect of deductible temporary differences and cumulative tax losses as management are uncertain whether sufficient taxable profit will be available against which deductible temporary differences and the tax losses can be utilised. The deductible temporary differences and tax losses do not expire under current tax legislation.

	2009		2008	
	Deductible temporary difference/ tax loss HK\$'000	Deferred tax asset HK\$'000	Deductible temporary difference/ tax loss HK\$'000	Deferred tax asset HK\$'000
(i) Excess of tax written down values over accounting carrying values of certain fixed assets	291,367	48,076	248,727	41,040
(ii) Tax losses	89,710	14,802	737,810	121,739
	<u>381,077</u>	<u>62,878</u>	<u>986,537</u>	<u>162,779</u>

### 25 SHARE CAPITAL

	Number of shares		Nominal value	
	2009	2008	2009 HK\$'000	2008 HK\$'000
<b>Authorised:</b>				
Ordinary shares of HK\$1 each	<u>550,000,000</u>	<u>550,000,000</u>	<u>550,000</u>	<u>550,000</u>
<b>Issued and fully paid:</b>				
Ordinary shares of HK\$1 each	<u>356,273,883</u>	<u>356,273,883</u>	<u>356,274</u>	<u>356,274</u>

There was no movement in share capital during the years ended 31 December 2008 and 2009.

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

## NOTES TO THE ACCOUNTS (Continued)

### 26 CAPITAL AND RESERVES

#### (a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

#### *The Company*

	Note	Share capital HK\$'000 (note 25)	Share premium HK\$'000	Retained profits HK\$'000	Total HK\$'000
<b>Balance at 1 January 2008</b>		356,274	1,398,527	2,174,382	3,929,183
<b>Changes in equity for 2008:</b>					
Dividends approved in respect of the previous financial year	10	–	–	(92,631)	(92,631)
Total comprehensive expenses for the year		–	–	(461,813)	(461,813)
Dividends declared in respect of the current year	10	–	–	(35,627)	(35,627)
<b>Balance at 31 December 2008 and 1 January 2009</b>		356,274	1,398,527	1,584,311	3,339,112
<b>Changes in equity for 2009:</b>					
Dividends approved in respect of the previous financial year	10	–	–	(92,631)	(92,631)
Total comprehensive income for the year		–	–	609,950	609,950
Dividends declared in respect of the current year	10	–	–	(35,627)	(35,627)
<b>Balance at 31 December 2009</b>		<u>356,274</u>	<u>1,398,527</u>	<u>2,066,003</u>	<u>3,820,804</u>

# NOTES TO THE ACCOUNTS (Continued)

## 26 CAPITAL AND RESERVES (Continued)

### (b) Distributability of reserves

The distributable reserves of the Company at 31 December 2009 amounted to HK\$1,598,415,000 (2008: HK\$729,928,000), representing part of its retained profits at that date. The Company's other reserves are not distributable. After the balance sheet date the directors proposed a final dividend of HK26 cents (2008: HK26 cents) per share, amounting to HK\$92,631,000 (2008: HK\$92,631,000). This dividend has not been recognised as a liability at the balance sheet date.

### (c) Nature and purpose of reserves

#### (i) *Share premium*

The application of the share premium account is governed by section 48B of the Hong Kong Companies Ordinance.

#### (ii) *Securities revaluation reserve*

The securities revaluation reserve comprises the cumulative net change in the fair value of available-for-sale equity securities held at the balance sheet date and is dealt with in accordance with the accounting policies adopted for the revaluation of securities (see note 1(h)).

#### (iii) *Other capital reserves*

The other capital reserves comprise the unrealised profit on inter-company interest capitalised under hotel properties and are dealt with in accordance with accounting policies set out in note 1(g).

### (d) Capital management

The primary objective of the Group's capital management is to safeguard the Group's ability to continue as a going concern and ensure that it maintains a healthy capital ratio in order to support its business and provide returns for shareholders.

The Group regularly reviews and manages its capital structure under the policy of prudent financial management. The Group maintains a financially sound capital position and, where appropriate, makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended 31 December 2008 and 2009.

## NOTES TO THE ACCOUNTS (Continued)

### 26 CAPITAL AND RESERVES (Continued)

#### (d) Capital management (Continued)

The Group monitors its capital on the basis of gearing ratio. Gearing ratio is calculated based on the basis on the interest-bearing borrowing as a ratio of the Group's equity at the balance sheet date. There was no borrowing as at 31 December 2009. The gearing ratio at 31 December 2008 was 3.4%.

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

### 27 OPERATING LEASE COMMITMENTS

The Group leases a number of retail outlets and offices under operating leases. The leases typically run for an initial period of two years. Lease payments are usually fixed during the period of the leases. None of the leases includes contingent rentals.

At 31 December 2009, the total future minimum lease payments under non-cancellable operating leases are payable as follows:

	2009 HK\$'000	2008 HK\$'000
Within 1 year	2,445	4,428
After 1 year but within 5 years	239	1,858
	<u>2,684</u>	<u>6,286</u>

### 28 CAPITAL AND OTHER COMMITMENTS

Capital and other commitments outstanding at 31 December 2009 not provided for in the Group's consolidated accounts are as follows:

	2009 HK\$'000	2008 HK\$'000
Contracted for	–	171,689

## NOTES TO THE ACCOUNTS (Continued)

### 29 CONTINGENT LIABILITIES

#### Financial guarantees issued

As at 31 December 2009, the Company has issued guarantees to certain suppliers in respect of granting or giving credit facilities to its wholly-owned subsidiaries. Under the guarantees, the Company is liable to the amount due from the subsidiaries to these respective parties in the event of any default and its liability shall at no time exceed the sum stated on the letters of guarantee.

As at the balance sheet date, the directors do not consider it probable that a claim will be made against the Company under any of the guarantees. The maximum liability of the Company at the balance sheet date under the guarantees issued above is the outstanding amount due to the relevant suppliers by its wholly-owned subsidiaries, being HK\$1,997,000 (2008: HK\$2,573,000).

The Company has not recognised any deferred income in respect of the guarantees issued as its fair value cannot be reliably measured using observable market data and its transaction price was HK\$Nil.

### 30 MATERIAL RELATED PARTY AND CONNECTED TRANSACTIONS

#### (a) Key management personnel remuneration

Remuneration for key management personnel of the Group, including amounts paid to certain of the Company's directors and the highest paid employees as disclosed in note 6 and note 7 respectively, is as follows:

	2009 HK\$'000	2008 HK\$'000
Short-term employee benefits	4,644	5,147
Post-employment benefits	37	37
	<u>4,681</u>	<u>5,184</u>

Total remuneration is included in "staff costs" (see note 5(b)).

# NOTES TO THE ACCOUNTS (Continued)

## 30 MATERIAL RELATED PARTY AND CONNECTED TRANSACTIONS (Continued)

### (b) Other material related party and connected transactions

- (i) In 1998, the Group appointed a wholly-owned subsidiary of Henderson Land Development Company Limited (“HLD”) as the development and sales manager (the “Project Manager”) for the redevelopment of Metro Harbour View, Kowloon Inland Lot No. 11127 (the “MHV Property”) in consideration for a fee equivalent to the aggregate of 1% of the construction cost and 0.5% of the gross proceeds of sale of the residential portion of the redevelopment. During the year, an amount of HK\$72,000 (2008: HK\$28,000) had been charged to the Group. At 31 December 2009, an amount of HK\$18,000,000 (2008: HK\$18,000,000) payable to the Project Manager was included in trade and other payables.

In 1999, the Group entered into a development agreement (the “Agreement”) with HLD and two wholly-owned subsidiaries of HLD (“HLD Sub”), whereby HLD Sub acquired the right to 50% of any proceeds from the future sale of the residential portion of the redevelopment for a consideration of HK\$1,500,000,000.

As part of the Agreement, HLD Sub agreed to reimburse the Group 50% of its development expenditures relating to the residential portion of the MHV Property. In 2008, an amount of HK\$2,025,000 was charged to HLD Sub in this regard based on the latest project cost estimation. At 31 December 2009, an amount of HK\$7,991,000 (2008: HK\$11,094,000) remained unpaid and was included in trade and other receivables.

- (ii) The Group engaged another wholly-owned subsidiary of HLD as the main contractor for a fee of 5% on all works relating to the redevelopment of the MHV Property. In 2008, as a result of the change in latest cost estimates, an amount of HK\$4,706,000 and HK\$235,000, representing a corresponding adjustment in fees, were charged to the Group in relation to the superstructure work of the development and the 5% fee on all works relating to the redevelopment of the MHV Property respectively. At 31 December 2008, an amount of HK\$6,706,000, which included amounts payable to other subcontractors through this main contractor, remained unpaid and was included in trade and other payables. The balance has been repaid during the year.
- (iii) In December 2001, a wholly-owned subsidiary of the Company, acquired 50% equity interest in 2OK Company Limited (“2OK”) which was set up to provide mortgage loans to the residential unit buyers of the MHV Property. HLD through its subsidiaries beneficially owned the remaining 50% equity interest in 2OK as at 31 December 2009. During the year, the Group received management and administrative fees in the total of HK\$600,000 (2008: HK\$600,000) from 2OK. The Group and HLD Sub have made advances to 2OK to finance the latter’s mortgage operation and interest was charged on amounts advanced. During the year, the Group received interest amounting to HK\$1,786,000 (2008: HK\$3,526,000) from 2OK. At 31 December 2009, the amount advanced by the Group totalling HK\$71,352,000 (2008: HK\$100,971,000) is in proportion to the Group’s equity interest in 2OK and is unsecured and has no fixed repayment terms.

## NOTES TO THE ACCOUNTS (Continued)

### 30 MATERIAL RELATED PARTY AND CONNECTED TRANSACTIONS (Continued)

#### (b) Other material related party and connected transactions (Continued)

- (iv) In December 2002, the Group appointed the Project Manager as the leasing and promotion agent of the commercial arcade of the MHV Property, Metro Harbour Plaza ("MHP"), for an initial term of two years at the remuneration of 5% of the monthly rental income from MHP and such agreement shall thereafter be renewable on the same terms from year to year until terminated by either party by giving three months' prior notice in writing ("the Continuing Connected Transaction"). An amount of HK\$959,000 (2008: HK\$1,083,000) was charged to the Group for the year. At 31 December 2009, an amount of HK\$498,000 (2008: HK\$570,000) remained unpaid and was included in trade and other payables.

As the aforementioned agreement was renewable on the yearly basis until terminated by the either party, the Group had monitored the receipt of the funds during the year and confirm that this Continued Connected Transaction was in commercial terms where

1. each of the percentage ratios (other than the profits ratio) is on an annual basis less than 0.1%; or
2. each of the percentage ratios (other than the profits ratio) is on annual basis equal to or more than 0.1% but less than 2.5% and the annual consideration is less than HK\$1,000,000.

This Continued Connected Transaction is exempted from the reporting, announcement and independent shareholders' approval requirements under Rule 14A.33 of the Listing Rules.

- (v) In September 2004, the Group appointed a wholly-owned subsidiary of HLD as the project and sales manager for the development of Nos. 43, 45, 47, 49, 51 and 51A Tong Mi Road, Kowloon, Hong Kong (the "TMR Property") in consideration for a fee equivalent to the aggregate of 1% of the construction cost, 0.5% of the gross proceeds of sale of the residential portion of the TMR Property (but excluding those sales effected by a third party sales agent) and other lump sum fees for supplementary services, subject to a total ceiling of HK\$2,752,000. In 2008, a total fee of HK\$292,000 was charged to the Group for that year. At 31 December 2008, an amount of HK\$727,000 remained unpaid and was included in trade and other payables. The balance has been repaid during the year.
- (vi) In September 2004, the Group appointed another wholly-owned subsidiary of HLD as the main contractor for a fee of 5% on all works relating to the development of the TMR Property. The aggregate of the cost of works carried out by the main contractor or any connected persons (as defined in the Listing Rules) of the Company together with the 5% fee shall be subject to a total ceiling of HK\$14,100,000. During the year, as a result of change in the latest cost estimates, an amount of HK\$5,208,000 (2008: HK\$130,000) and HK\$260,000 (2008: HK\$6,000), represented a corresponding adjustment in fees, were credited to the company in relation to the superstructure work of the development and the 5% fee on all works relating to the development of the TMR Property respectively. At 31 December 2009, an amount of HK\$1,608,000 (2008: HK\$7,282,000), which included amounts payable to other subcontractors through this main contractor, remained unpaid and was included in trade and other payables.

## NOTES TO THE ACCOUNTS (Continued)

### 30 MATERIAL RELATED PARTY AND CONNECTED TRANSACTIONS (Continued)

#### (b) Other material related party and connected transactions (Continued)

- (vii) In May 2006, the Group appointed a wholly-owned subsidiary of HLD as the project manager for the development of Nos. 220-222 Tai Kok Tsui Road, Kowloon, Hong Kong (the "TKT Property") for a term of three years commencing from 1 April 2006 in consideration for a fee equivalent to the aggregate of 1% of the construction cost, and other lump sum fees for supplementary services, subject to a total annual ceiling of HK\$3,033,000 up to the period end of 31 March 2009. In September 2009, the project management agreement extension letter was signed which all the terms and conditions remain unchanged except to extend the period of payment for the respective ceiling of HK\$3,000,000 and HK\$3,000,000 for the nine months ended 31 December 2009 and year ending 31 December 2010 respectively. In accordance with the contract entered into with the Group, an amount of HK\$897,000 (2008: HK\$2,993,000), of which HK\$517,000 (2008: HK\$1,833,000) being cost of work carried out by the project manager or the connected persons (as defined in the Listing Rules) of the Company and HK\$380,000 (2008: HK\$1,160,000) being the 1% fee, was charged by the project manager for the year ended 31 December 2009 for the development of the TKT Property. At 31 December 2009, an amount of HK\$8,500,000 (2008: HK\$8,203,000) remained unpaid and was included in trade and other payables.
- (viii) In May 2006, the Group also appointed another wholly-owned subsidiary of HLD as the main contractor for a fee of 5% on all works relating to the development of the TKT Property. The aggregate of the cost of works carried out by the main contractor or any connected persons (as defined in the Listing Rules) of the Company together with the 5% fee shall be subject to a total annual ceiling of HK\$16,000,000 up to the period end of 31 March 2009. In September 2009, the prime cost contract extension letter was signed which all the terms and conditions remain unchanged except to extend the period of payment for the respective ceiling of HK\$5,500,000 and HK\$6,500,000 for the nine months ended 31 December 2009 and year ending 31 December 2010 respectively. During the year, as a result of change in the latest cost estimates, an amount of HK\$21,342,000 and HK\$1,067,000, represented a corresponding adjustment in fees, were credited to the Company in relation to the superstructure work of the development and the 5% fee on all works relating to the development of the TKT Property. In accordance with the contract entered into with the Group, an amount of HK\$134,814,000, of which HK\$11,423,000 being cost of work carried out by the main contractor or the connected persons (as defined in the Listing Rules) of the Company and the 5% fee, was charged by the main contractor in 2008 for the superstructure work of the development of the TKT Property. At 31 December 2009, an amount of HK\$90,246,000 (2008: HK\$50,007,000), which included amounts payable to other subcontractors through this main contractor, remained unpaid and was included in trade and other payables.



## NOTES TO THE ACCOUNTS (Continued)

### 30 MATERIAL RELATED PARTY AND CONNECTED TRANSACTIONS (Continued)

#### (b) Other material related party and connected transactions (Continued)

- (ix) In September 2006, the Group as landlord entered into a Lease Agreement with a wholly-owned subsidiary of HLD as tenant. Pursuant to the Lease Agreement, the tenant agreed to take the lease of certain shops and spaces of MHP for a term of three years commencing from 1 July 2006 at a monthly rental of HK\$357,000 and other ancillary expenses and a turnover rent of 7% (if any) of annual gross turnover of the tenant's business conducted over HK\$142,241,000 which shall be payable monthly in arrears.

Pursuant to the Lease Agreement, the Group also entered into (i) a Wall Signage Licence Agreement for six external wall signages at MHP; and (ii) an Entrance Signage Licence Agreement for four signages at the entrances of MHP. Total annual licence fee payable under the Wall Signage Agreement and the Entrance Signage Licence Agreement is HK\$72,000 and HK\$24,000 respectively. Payments under the Licence Agreements are to be made in the form of cash. Each of the Licence Agreements is for a fixed term of three years commencing from 1 July 2006 and ending on 30 June 2009.

In July 2009, the Group and the wholly-owned subsidiary of HLD agreed to renew their tenancy and licence agreement for a term of two years commencing from 1 July 2009. Pursuant to the Tenancy Renewal Agreement, the tenant agreed to take the lease for a term of two years commencing from 1 July 2009 at a monthly rental of HK\$280,000 and other ancillary expenses and a turnover rent of 7% (if any) of annual gross turnover of the tenant's business over HK\$142,241,000 which shall be payable monthly in arrears. The Group also entered into (i) a Wall Signage Licence Agreement for one external wall signages at MHP; and (ii) an Entrance Signage Licence Agreement for one signage at the entrances of MHP. Total annual licence fee payable under the Wall Signage Agreement and the Entrance Signage Licence Agreement is HK\$12,000 and HK\$6,000 respectively.

- (x) In September 2006, the Group as landlord and a wholly-owned subsidiary of HLD as tenant entered into a Sales Office Lease Agreement. Pursuant to the Sales Office Lease Agreement, the tenant agreed to take certain shops and spaces of MHP for a term of two years commencing from 22 November 2006 at a monthly rental of HK\$201,000 and other ancillary expenses.

- (xi) The annual value of the aforementioned lease and licence was subjected to certain annual cap.

During the year ended 31 December 2009, an amount of HK\$8,628,000 (2008: HK\$13,014,000), being aggregate rental and fees receivable under the aforementioned lease and licence, was credited to the Group.

## NOTES TO THE ACCOUNTS (Continued)

### 30 MATERIAL RELATED PARTY AND CONNECTED TRANSACTIONS (Continued)

#### (b) Other material related party and connected transactions (Continued)

- (xii) Pursuant to the ordinary resolution passed at the extraordinary general meeting held on 20 December 2006, a conditional project management agreement (“PMA”) and a conditional prime cost contract (“PCC”) in relation to the development of No. 6 Cho Yuen Street, Yau Tong, Kowloon, Hong Kong (the “Yau Tong Property”) (now renumbered 8 Cho Yuen Street), both executed in November 2006, were approved by the independent shareholders of the Company.

Pursuant to the PMA, the Group appointed a wholly-owned subsidiary of HLD as the project and sales manager for the Yau Tong Property for a term of three years commencing from 1 January 2007 in consideration for a fee equivalent to the aggregate of 1% of the construction cost, 0.5% of the gross proceeds of sale of the residential portion of the Yau Tong Property (but excluding those sale effected by a third party sales agent) and other ancillary fees for supplementary services, subject to the total annual ceiling of the respective years.

In accordance with the contract entered into with the Group, an amount of HK\$2,667,000 (2008: HK\$2,667,000), of which HK\$1,500,000 (2008: HK\$1,500,000) being cost of work carried out by the project and sales manager or the connected persons (as defined in the Listing Rules) of the Company and HK\$1,167,000 (2008: HK\$1,167,000) being the 1% fee, was charged by the project and sales manager for the year ended 31 December 2009 for the development of the Yau Tong Property. An amount of HK\$642,000 (2008: HK\$NIL) was charged by HLD for 0.5% of the gross proceeds of sale of the residential portion of the property. As at 31 December 2009, an amount of HK\$6,309,000 (2008: HK\$4,167,000) remained unpaid and was included in trade and other payables.

Pursuant to PCC, the Group also appointed another wholly-owned subsidiary of HLD as the main contractor for a fee of 5% on all works relating to the development of the Yau Tong Property. The aggregate of the cost of works carried out by the main contractor or any connected persons (as defined in the Listing Rules) of the Company together with the 5% fee shall be subject to a total annual ceiling of the respective years.

In accordance with the contract entered into with the Group, an amount of HK\$122,423,000 (2008: HK\$97,393,000), of which HK\$9,911,000 (2008: HK\$13,405,000) being cost of work carried out by the main contractor or the connected persons (as defined in the Listing Rules) of the Company and the 5% fee, was charged by the main contractor for the year ended 31 December 2009 for the superstructure work of the development of the Yau Tong Property. As at 31 December 2009, an amount of HK\$70,513,000 (2008: HK\$28,627,000), which included amounts payable to other subcontractors through this main contractor, remained unpaid and was included in trade and other payables.

## NOTES TO THE ACCOUNTS (Continued)

### 30 MATERIAL RELATED PARTY AND CONNECTED TRANSACTIONS (Continued)

#### (b) Other material related party and connected transactions (Continued)

- (xiii) In November 2008, the Group appointed a wholly-owned subsidiary of HLD as the sales manager for the TKT Property for a term of three years commencing from 1 November 2008 in consideration for a sales fee of 0.5% of the gross proceeds of sale of certain portions of the TKT Property, subject to the respective ceilings of HK\$Nil, HK\$2,000,000, HK\$400,000 and HK\$200,000 for the two months ended 31 December 2008, the year ended 31 December 2009 and the year ending 31 December 2010, and the ten months ending 31 October 2011 respectively. A total fee of HK\$2,000,000 (2008: HK\$NIL) was charged to the Group for the year. At 31 December 2009, an amount of HK\$2,000,000 (2008: HK\$NIL) remained unpaid and included in trade and other payables.
- (xiv) In November 2008, the Group appointed a wholly-owned subsidiary of HLD as the agent of the Group for marketing of the TKT Property (the "Tenancy Arrangements"), for the period from 16 June 2008 to the earlier of 15 December 2009 and the date on which the last residential unit in the TKT Property to be sold is sold, subject to the respective ceilings of HK\$5,000,000 for the period from 16 June 2008 to 31 December 2008 and HK\$8,500,000 for the year ended 31 December 2009. A total fee of HK\$8,208,000 (2008: HK\$4,939,000) was charged to the Group for the year. At 31 December 2009, an amount of HK\$1,104,000 (2008: HK\$4,939,000) remained unpaid and was included in trade and other payables.
- (xv) In August 2009, the Group as tenant and a wholly-owned subsidiary of HLD as landlord entered into a Tenancy Agreement. Pursuant to the Tenancy Agreement, the tenant agreed to take the lease of a premise at Lai Chi Kok as Sales Office and show flats for the marketing of the Yau Tong Property for a term of three years commencing from 1 March 2009 at a monthly rental of HK\$350,000 and other ancillary expenses. The annual ceiling for the ten months ended 31 December 2009, the years ending 31 December 2010 and 31 December 2011, and the two months ending 29 February 2012 were HK\$2,500,000, HK\$5,000,000, HK\$5,000,000 and HK\$1,000,000 respectively. A total fee of HK\$2,186,000 (2008: HK\$NIL) was charged to the Group for the year. At 31 December 2009, an amount of HK\$391,000 (2008: HK\$NIL) remained unpaid and included in trade and other payables.
- (xvi) As at 31 December 2009, HLD (as defined in the Listing Rules) beneficially owned approximately 31.36% of the entire issued share capital of the Company.

Dr. Lee Shau Kee, a director of the Company, is interested in the above transactions as a substantial shareholder of HLD.

To the extent the above transactions constituted connected transactions as defined in the Listing Rules, the Group had complied with the relevant requirements under Chapter 14A of the Listing Rules.

# NOTES TO THE ACCOUNTS (Continued)

## 31 FINANCIAL RISK MANAGEMENT AND FAIR VALUES

Exposure to credit, liquidity and currency risks arises in the normal course of the Group's business. The Group is also exposed to equity price risk arising from its equity investments. The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

### (a) Credit risk

The Group's credit risk is primarily attributable to trade and other receivables and derivative financial instruments. Management has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

In respect of trade and other receivables, credit evaluations are performed on customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. These receivables are due ranging from 7 to 45 days from the date of billing. Debtors with balances that are more than 60 days overdue are generally required to settle all outstanding balances before any further credit is granted. Normally, the Group does not obtain collateral from customers.

The Group's exposure to credit risk is not influenced by the individual characteristics of each customer as the Group does not have a certain concentration of credit risk of the total trade and other receivables.

The Group has policies in place on the approval of entering into financial derivative instruments. Transactions involving derivative financial instruments are dealing with counterparties with sound credit ratings. Given their high credit ratings, management does not expect any investment counterparties to fail to meet its obligations.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset, including derivative financial instruments, in the balance sheets. Except for the financial guarantees given by the Group as set out in note 29, the Group does not provide any guarantees to third parties which would expose the Group to credit risk. The maximum exposure to credit risk in respect of these financial guarantees at the balance sheet date is disclosed in note 29.

Further quantitative disclosures in respect of the Group's exposure to credit risk arising from trade and other receivables are set out in note 20.

## NOTES TO THE ACCOUNTS (Continued)

### 31 FINANCIAL RISK MANAGEMENT AND FAIR VALUES (Continued)

#### (b) Liquidity risk

The treasury functions of the Group is centralised at the head office. The Group's policy is to regularly monitor its current and expected liquidity requirements to ensure that it maintains sufficient reserves of cash and readily realisable marketable securities and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term.

Individual operating entities within the Group are responsible for their own cash management, including the short term investment of cash surpluses and the raising of loan to cover expected cash demands, subject to approval by the parent company's board when the borrowings exceed certain predetermined levels of authority. The Group's policy is to regularly monitor its liquidity requirements, to ensure that it maintains sufficient reserves of cash from major financial institutions to meet its liquidity requirements in the short and longer term.

The following table details the remaining contractual maturities at the balance sheet date of the Group's and the Company's non-derivative financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates at the balance sheet date) and the earliest date the Group and the Company can be required to pay:

#### Group

	2009					2008				
	Contractual undiscounted cash outflow				Balance Sheet carrying amount	Contractual undiscounted cash outflow				Balance Sheet carrying amount
	Within 1 year or on demand	More than 1 year but less than 2 years	More than 2 years but less than 5 years	Total		Within 1 year or on demand	More than 1 year but less than 2 years	More than 2 years but less than 5 years	Total	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Bank loan and overdraft	238	-	-	238	238	102,296	-	-	102,296	100,216
Trade and other payables	309,931	1,677	1,925	313,533	313,533	413,396	2,168	331	415,895	415,895
	<u>310,169</u>	<u>1,677</u>	<u>1,925</u>	<u>313,771</u>	<u>313,771</u>	<u>515,692</u>	<u>2,168</u>	<u>331</u>	<u>518,191</u>	<u>516,111</u>

## NOTES TO THE ACCOUNTS (Continued)

### 31 FINANCIAL RISK MANAGEMENT AND FAIR VALUES (Continued)

#### (b) Liquidity risk (Continued)

##### Company

	2009			2008		
	Contractual undiscounted cash outflow		Balance Sheet carrying amount	Contractual undiscounted cash outflow		Balance Sheet carrying amount
	Within 1 year or on demand HK\$'000	Total HK\$'000		Within 1 year or on demand HK\$'000	Total HK\$'000	
Amounts due to subsidiaries	366,057	366,057	366,057	362,347	362,347	362,347
Trade and other payables	6,321	6,321	6,321	6,625	6,625	6,625
	<u>372,378</u>	<u>372,378</u>	<u>372,378</u>	<u>368,972</u>	<u>368,972</u>	<u>368,972</u>

#### (c) Currency risk

The Group is exposed to currency risk primarily through cash and cash equivalents and derivative financial instruments that are denominated in a currency other than the Hong Kong dollar. The currencies giving rise to this risk are primarily United States dollars and Australian dollars.

For cash and cash equivalents denominated in United States dollars, the Group considers the risk of movements in exchange rates between the Hong Kong dollar and the United States dollar to be insignificant. In respect of cash and cash equivalents and derivative financial instruments held in Australian dollars, the Group ensures that the net exposure is kept to an acceptable level, by buying and selling foreign currencies at spot rates where necessary to address short-term imbalances.

Other than the above, the Group has no significant exposure to foreign currency risk given its large asset base and operational cash flow primarily denominated in Hong Kong dollars.

## NOTES TO THE ACCOUNTS (Continued)

### 31 FINANCIAL RISK MANAGEMENT AND FAIR VALUES (Continued)

#### (c) Currency risk (Continued)

##### *Sensitivity analysis*

The following table indicates the approximate change in the Group's profit/(loss) after tax (and retained profits) and other components of consolidated equity in response to reasonably possible changes in the foreign exchange rates to the Group's monetary assets in which the Group has significant exposure at the balance sheet date.

#### **Group**

	2009		2008	
	Increase/ (decrease) in foreign exchange rates	Effect on profit or loss <i>HK\$'000</i>	Increase/ (decrease) in foreign exchange rates	Effect on profit or loss <i>HK\$'000</i>
Australian dollars	10% (10%)	49,072 (49,072)	10% (10%)	29,447 (29,447)

The sensitivity analysis above has been determined assuming that the change in foreign exchange rates had occurred at the balance sheet date and had been applied to each of the Group entities' exposure to currency risk for both derivative and non-derivative financial instruments in existence at that date, and that all other variables, in particular interest rates, remain constant.

The stated changes represent management's assessment of reasonably possible changes in foreign exchange rates over the period until the next annual balance sheet date. In this respect, it is assumed that the pegged rate between the Hong Kong dollar and the United States dollar would be materially unaffected by any changes in movement in value of the United States dollar against other currencies. Results of the analysis presented in the above table represent aggregation of the effects on each of the Group entities' profits after tax and equity measured in the respective functional currencies, translated into Hong Kong dollars at the exchange rate ruling at the balance sheet date for presentation purposes.

# NOTES TO THE ACCOUNTS (Continued)

## 31 FINANCIAL RISK MANAGEMENT AND FAIR VALUES (Continued)

### (d) Equity price risk

The Group is exposed to equity price change arising from equity investments classified as available-for-sale equity securities (see note 16) and derivative financial instruments (see note 18).

The Group's listed investments are listed on the Stock Exchange of Hong Kong (included in the Hang Seng Index) and New York Stock Exchange. Listed investments held in the available-for-sale portfolio have been chosen based on their longer term growth potential and are monitored regularly for performance against expectations.

Investments in derivative financial instruments are subject to changes in market prices. The exposure to price changes is managed by closely monitoring the changes in market conditions that may have an impact on the market prices or factor affecting the value of these Notes (see note 18).

#### *Sensitivity analysis*

The sensitivity analyses below have been determined based on the exposure to equity price risk at the reporting date.

It is estimated that a general increase/decrease of 10% (2008: 10%) in the market prices of the underlying investments in derivative financial instruments, provided that all other variables including the volatility and time factor were held constant, would increase/decrease the net profit for the year ended 31 December 2009 by approximately HK\$30,043,000 (2008: decrease/increase the net loss by HK\$19,162,000).

It is estimated that a general increase of 10% (2008: 10%) in the market prices of the underlying investments in available-for-sale equity securities would increase securities revaluation reserve by approximately HK\$54,247,000 (2008: HK\$12,783,000).

On the other hand, it is estimated that a general decrease of 10% (2008: 10%) in the market prices of the underlying investments in available-for-sale equity securities may result in further impairment of approximately HK\$Nil (2008: HK\$4,680,000) which would decrease the net profit for the year ended 31 December 2009 by HK\$Nil (2008: increase the net loss HK\$4,680,000), and decrease securities revaluation reserve by approximately HK\$Nil (2008: HK\$8,103,000).



## NOTES TO THE ACCOUNTS (Continued)

### 31 FINANCIAL RISK MANAGEMENT AND FAIR VALUES (Continued)

#### (e) Fair values

##### (i) Financial instruments carried at fair value

The following table presents the carrying value of financial instruments measured at fair value at the balance sheet date across the three levels of the fair value hierarchy defined in HKFRS 7, Financial Instruments: Disclosures, with the fair value of each financial instrument categorised in its entirety based on the lowest level of input that is significant to that fair value measurement. The levels are defined as follows:

- Level 1 (highest level): fair values measured using quoted prices (unadjusted) in active markets for identical financial instruments
- Level 2: fair values measured using quoted prices in active markets for similar financial instruments, or using valuation techniques in which all significant inputs are directly or indirectly based on observable market data
- Level 3 (lowest level): fair values measured using valuation techniques in which any significant input is not based on observable market data

#### Group

	2009			Total HK\$'000
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	
<b>Assets</b>				
Available-for-sale equity securities:				
– Listed	542,425	–	–	542,425
Derivative financial instruments	–	300,433	–	300,433
	<u>542,425</u>	<u>300,433</u>	<u>–</u>	<u>842,858</u>

During the year there were no significant transfers between instruments in Level 1 and Level 2 and there were no movements in the balance of Level 3 fair value measurements.

## NOTES TO THE ACCOUNTS (Continued)

### 31 FINANCIAL RISK MANAGEMENT AND FAIR VALUES (Continued)

#### (e) Fair values (Continued)

##### (ii) Fair values of financial instruments carried at other than fair value

The carrying amounts of the Group's and the Company's financial instruments carried at cost or amortised cost are not materially different from their fair values as at 31 December 2008 and 2009 except as follows:

	Note	2009		2008	
		Carrying amount HK\$'000	Fair value HK\$'000	Carrying amount HK\$'000	Fair value HK\$'000
<b>Group</b>					
Amounts due from associates	(1)	4,141	–	3,452	–
Available-for-sale equity securities:					
– Unlisted	(2)	45	–	45	–
<b>Company</b>					
Amounts due from associates	(1)	2,902	–	2,902	–
Available-for-sale equity securities:					
– Unlisted	(2)	45	–	45	–

Notes:

- (1) The amounts due from associates (except for HK\$71,352,000 (2008: HK\$100,971,000), due from ZOK Company Limited) are unsecured, interest-free and have no fixed terms of repayment. Given these terms it is not meaningful to disclose fair values.
- (2) These investments do not have a quoted market price in an active market and whose fair value cannot be reliably measured. They are recognised at cost less impairment losses.

#### (f) Estimation of fair values

The following summaries the major methods and assumptions used in estimating the fair values of financial instruments.

##### (i) Listed equity securities

Fair value is based on quoted market prices at the balance sheet date without any deduction for transaction costs.

##### (ii) Derivative financial instruments

Fair value is based on the pricing model using the market closing prices of the underlying stocks and/or index, the volatilities, correlations and interest rates at the balance sheet date.

# NOTES TO THE ACCOUNTS (Continued)

## 32 CRITICAL ACCOUNTING JUDGEMENTS AND ESTIMATES

Notes 17 and 31 contain information about the assumptions and their risk factors relating to defined benefit obligation and financial instruments. Other key sources of estimation uncertainty and critical accounting judgements in applying the Group's accounting policies are described below.

### (a) Valuation of investment properties

In arriving at the fair value of the investment properties, the Group has considered information from different sources, including a valuation performed by an independent firm of professional valuers after taking into consideration the net rental income allowing for reversionary income potential, and other available market survey reports.

The assumptions adopted in the property valuations are based on the market conditions existing at the balance sheet date, with reference to current market sales prices and the appropriate capitalisation rate.

### (b) Recognition of deferred tax assets

At 31 December 2009, the Group has recognised a deferred tax asset in relation to the unused tax losses amounting to approximately HK\$101,248,000 (2008: HK\$372,067,000). The realisability of the deferred tax asset mainly depends on whether it is probable that future taxable profits or taxable temporary differences will be available against which the asset can be utilised. In cases where the actual future taxable profits or taxable temporary differences generated are less than expected, a reversal of deferred tax asset may arise, which will be recognised in profit or loss for the period in which such a reversal takes place.

### (c) Fair value of derivative financial instruments

The Notes (as defined in note 18) are classified as derivative financial instruments and are stated at fair value at the balance sheet date. The Group adopted the valuation of the Notes as valued by professional valuers with appropriate experience in the valuation of similar transactions, and with reference to market value quotations from financial institutions.

The assumptions adopted in the fair value of the Notes are based on the pricing model using the market closing prices of the underlying stocks and/or index, the volatilities, correlations and interest rates at the balance sheet date.

### (d) Impairment of interest in subsidiaries

In considering the impairment losses that may be required for the Company's interest in subsidiaries, recoverable amount of the assets needs to be determined. The recoverable amount is the greater of the net selling price and the value in use. It is difficult to precisely estimate selling price because quoted market prices for these assets may not be readily available. In determining the value in use, expected cash flows generated by the asset are discounted to their present value, which requires significant judgement relating to items such as level of turnover and amount of operating costs of the subsidiaries. The Company uses all readily available information in determining an amount that is reasonable approximation of recoverable amount, including estimates based on reasonable and supportable assumptions and projections of items such as turnover and operating costs of subsidiaries.

## NOTES TO THE ACCOUNTS (Continued)

### 33 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE YEAR ENDED 31 DECEMBER 2009

Up to the date of issue of these accounts, the HKICPA has issued the following amendments, new standards and interpretations which are not yet effective for the year ended 31 December 2009 and which have not been adopted in these accounts.

	Effective for accounting periods beginning on or after
HKFRS 3 (Revised), <i>Business combinations</i>	1 July 2009
Amendments to HKAS 27, <i>Consolidated and separate financial statements</i>	1 July 2009
Amendments to HKAS 39, <i>Financial instruments: Recognition and measurement – Eligible hedged items</i>	1 July 2009
HK(IFRIC) 17, <i>Distributions of non-cash assets to owners</i>	1 July 2009
<i>Improvements to HKFRSs 2009</i>	1 July 2009 or 1 January 2010

The Group is in the process of making an assessment of what the impact of these amendments, is expected to be in the period of initial application. The Group is therefore unable to disclose the impact that adopting these amendments, new standards and new interpretations will have on its financial position and the results of operations when such amendments, new standards and interpretations are adopted.

### 34 COMPARATIVE FIGURES

As a result of the application of HKAS 1 (revised 2007), *Presentation of financial statements*, and HKFRS 8, *Operating segments*, certain comparative figures have been adjusted to conform to current year's presentation and to provide comparative amounts in respect of items disclosed for the first time in 2009. Further details of these developments are disclosed in note 2.

## FIVE YEARS' SUMMARY OF ASSETS AND LIABILITIES

Year	2005 <i>HK\$ Million</i>	2006 <i>HK\$ Million</i>	2007 <i>HK\$ Million</i>	2008 <i>HK\$ Million</i>	2009 <i>HK\$ Million</i>
Fixed assets and interest in leasehold land	914	971	950	1,034	<b>1,106</b>
Interest in associates	159	173	152	109	<b>80</b>
Properties under development	859	824	1,007	476	–
Investments	213	198	841	330	<b>854</b>
Deferred tax assets	28	43	56	73	<b>28</b>
Current assets	<u>1,413</u>	<u>1,494</u>	<u>1,098</u>	<u>1,499</u>	<u><b>2,396</b></u>
Total assets	3,586	3,703	4,104	3,521	<b>4,464</b>
Total liabilities	<u>221</u>	<u>317</u>	<u>421</u>	<u>576</u>	<u><b>388</b></u>
Net assets employed	<u><u>3,365</u></u>	<u><u>3,386</u></u>	<u><u>3,683</u></u>	<u><u>2,945</u></u>	<u><u><b>4,076</b></u></u>

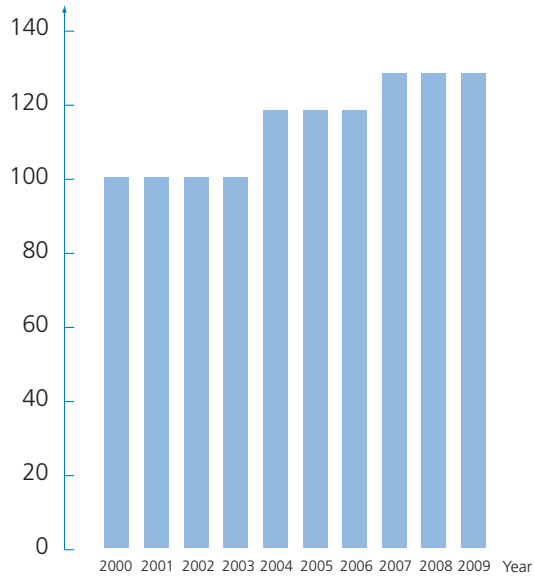
## TEN YEARS' FINANCIAL SUMMARY

Year		2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Turnover	<i>HK\$M</i>	777	1,403	1,345	1,041	994	764	708	673	522	<b>2,139</b>
Profit/(loss) attributable to shareholders	<i>HK\$M</i>	127	282	341	265	328	243	122	385	(526)	<b>1,099</b>
Dividends	<i>HK\$M</i>	100	100	100	100	118	118	118	128	128	<b>128</b>
Shareholders' funds	<i>HK\$M</i>	3,016	2,912	3,060	3,006	3,207	3,365	3,386	3,683	2,945	<b>4,076</b>
Earnings/(loss) per share	<i>Cent</i>	35.5	79.1	95.8	74.3	92.0	68.3	34.2	107.9	(147.7)	<b>308.4</b>
Dividend per share	<i>Cent</i>	28.0	28.0	28.0	28.0	33.0	33.0	33.0	36.0	36.0	<b>36.0</b>
Dividend cover	<i>Times</i>	1.3	2.8	3.4	2.6	2.8	2.1	1.0	3.0	–	<b>8.6</b>
Return/(loss) on equity	<i>%</i>	4.2	9.7	11.1	8.8	10.2	7.2	3.6	10.4	(17.9)	<b>27.0</b>
Net assets per share	<i>HK\$</i>	8.5	8.2	8.6	8.4	9.0	9.4	9.5	10.3	8.3	<b>11.4</b>

## TEN YEARS' FINANCIAL SUMMARY (Continued)

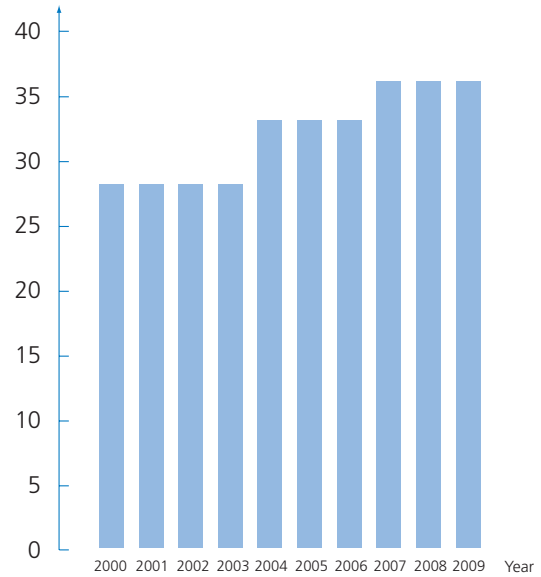
### DIVIDENDS

\$ Million



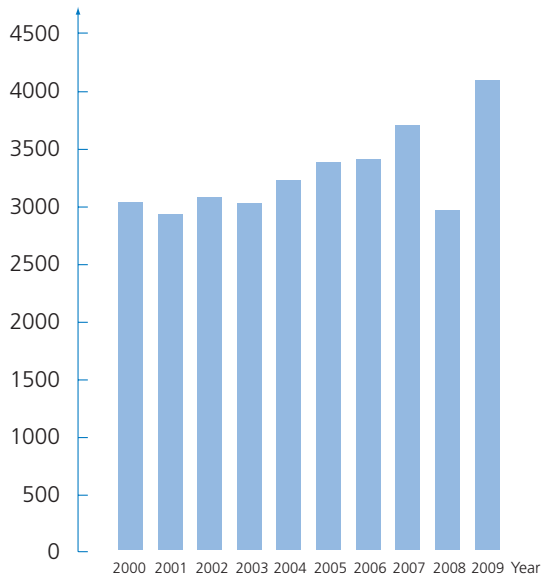
### DIVIDEND PER SHARE

Cent



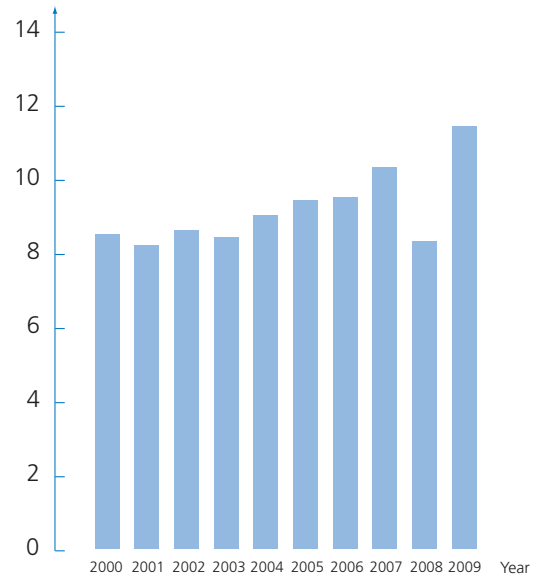
### SHAREHOLDERS' FUNDS

\$ Million



### NET ASSETS PER SHARE

Dollar



# GROUP PROPERTIES

as at 31 December 2009

## 1. PROPERTIES HELD FOR SALE

Location	Lot No.	Gross floor area (sq.m.)	Group's interest (%)	Existing use
Shining Heights 83 Sycamore Street	KIL 11159	7,252*	100	Residential
The Spectacle 8 Cho Yuen Street Yau Tong	Yau Tong Inland Lot No. 38	8,961*	100	Residential

## 2. PROPERTIES HELD FOR INVESTMENT

Location	Lot No.	Gross floor area (sq.m.)	Lease expiry (year)	Existing use
Metro Harbour Plaza 8 Fuk Lee Street Tai Kok Tsui	KIL 11127 RP	23,549	2047	Commercial arcade
Leyburn Villa Cheung Sha	DD 332, Lot No. 695	405	2047	Residential
20 Tin Dai Yan Road Chung Uk Tsuen Hung Shui Kiu	Lot Nos. 3039A, 3039RP & 3042 in DD 124 Hung Shui Kiu	1,912	2047	Godown
MetroRegalia 51 Tong Mi Road Tai Kok Tsui	KIL 4281	831	2090	Commercial arcade
Shining Heights 83 Sycamore Street	KIL 11159	2,016	2054	Commercial arcade
The Spectacle 8 Cho Yuen Street Yau Tong	Yau Tong Inland Lot No. 38	2,300	2047	Commercial arcade
52-56 Kwun Chung Street	KIL 1697	1,320	2080	Residential/ Commercial



## GROUP PROPERTIES (Continued)

as at 31 December 2009

### 3. OTHER PROPERTIES

Location	Lot No.	Site area (sq.m.)	Lease expiry (year)	Group's interest (%)	Description
98 Tam Kon Shan Road Ngau Kok Wan North Tsing Yi	Tsing Yi Town Lot No. 102	19,740	2047	100	Shipyards and office
Mui Wo	DD 2 Lot No. 648	7,544	2047	100	Hotel
Mui Wo	DD 2 Lot Nos. 614 RP, 619 Sec. B, C and RP	4,233	2047	100	Agricultural land
Mui Wo	DD 2 Lot Nos. 431-487, 569 and 635-637	28,606	2047	50	Agricultural land
Mui Wo	DD 2 Lot Nos 498-499, and 588-591	849	2047	100	Agricultural land

\* The area represents gross floor area of unsold units as at 31 December 2009.

# THE SPECTACLE

## 嘉賢居

8 CHO YUEN STREET, YAU TONG  
油塘草園街8號



The residential units are currently on sale and more than one third of the residential units have been sold as at year end 2009. The total gross floor area is approximately 165,000 sq. ft., comprising 140,000 sq. ft. for residential use and 25,000 sq. ft. for non-residential use.

住宅單位現正發售及截至二零零九年尾超過三分之一住宅單位已售。該項目總樓面面積約為十六萬五千平方呎，其中住宅樓面面積約為十四萬平方呎，非住宅樓面面積約為二萬五千平方呎。

## SHINING HEIGHTS 亮賢居

83 SYCAMORE STREET  
詩歌舞街83號

The residential units are currently on sale. More than 50% of the residential units have been sold as at year end 2009. The project is a 60-storey building, 700 feet high, with gross floor area of approximately 336,000 sq. ft. It is the highest building in the district with commanding views of the Central District and the Lion Rock. The spacious clubhouse of approximately 30,000 sq. ft. has comprehensive facilities, including Star Theatre with the latest Stewart 138" perforated curve screen, outdoor swimming pool, banquet room, gymnasium, spa area, karaoke room, children play area, and sauna rooms, etc.

於二零零九年年底，出售住宅單位已逾半數。該項目為樓高六十層，高七百呎，總樓面約三十三萬六千平方呎，乃該區最高之大廈，可遠眺中環及獅子山景緻，寬敞之住戶會所面積約三萬平方呎，設備先進完臻，備有最新Stewart 138吋弧形大銀幕之星光影院、室外游泳池、宴會廳、健身室、水療閣、卡拉OK室、兒童遊樂天地及桑拿浴室等設施。



## METRO HARBOUR VIEW 港灣豪庭

8 Fuk Lee Street  
福利街8號

The design of Metro Harbour View has adopted certain noise mitigation measures to abate road traffic noise and has been selected to be included in the "Housing Design to Abate Traffic Noise in HK" Information Booklet of Environmental Protection Department.

港灣豪庭之設計採納若干噪音舒緩措施以減低道路交通噪音，並已獲環境保護署挑選列入「香港舒緩交通噪音的屋宇設計」之資料小冊子內。





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