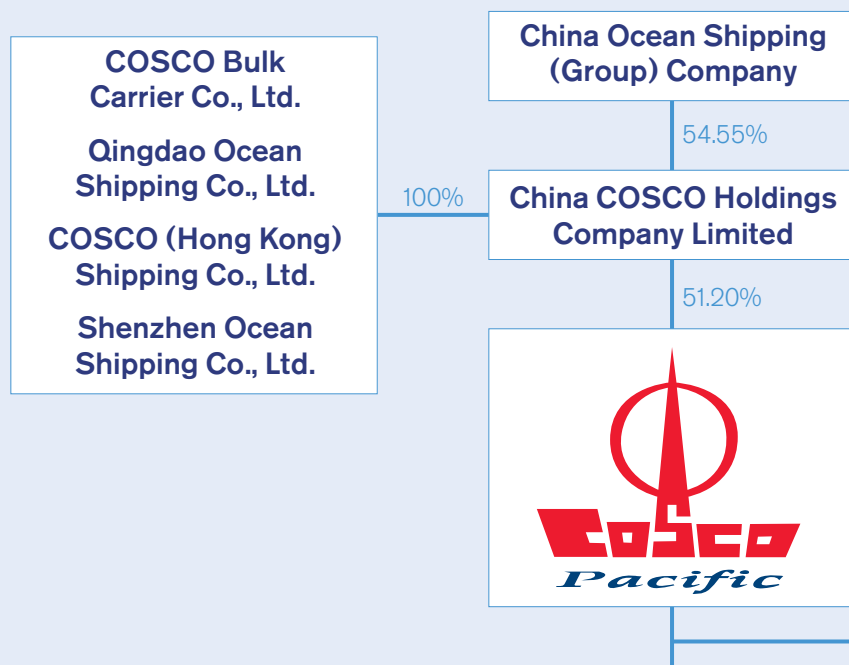


Corporate Structure



Terminal and related businesses

Bohai Rim

- Qingdao Qianwan Container Terminal Co., Ltd. **20%**
- Qingdao New Qianwan Container Terminal Co., Ltd. **16%**
- Qingdao Qianwan United Container Terminal Co., Ltd. **8%**
- Qingdao Cosport International Container Terminals Co., Ltd. **50%**
- Dalian Port Container Co., Ltd. **8.13%***
- Dalian Port Container Terminal Co., Ltd. **20%**
- Dalian Automobile Terminal Co., Ltd. **30%**
- Tianjin Port Euroasia International Container Terminal Co., Ltd. **30%**
- Tianjin Five Continents International Container Terminal Co., Ltd. **14%**
- Yingkou Container Terminals Company Limited **50%**

Yangtze River Delta

- Shanghai Pudong International Container Terminals Limited **30%**
- Shanghai Container Terminals Limited **10%**
- Shanghai Xiangdong International Container Terminal Company Limited **10%**
- Ningbo Yuan Dong Terminals Limited **20%**
- Zhangjiagang Win Hanverky Container Terminal Co., Ltd. **51%**
- Yangzhou Yuanyang International Ports Co., Ltd. **55.59%**
- Nanjing Port Longtan Container Co., Ltd. **20%**

Pearl River Delta and Southeast Coast

- COSCO-HIT Terminals (Hong Kong) Limited **50%**
- Yantian International Container Terminals Co., Ltd. **5%**
- Yantian International Container Terminals (Phase III) Limited **4.45%**
- Guangzhou South China Oceangate Container Terminal Company Limited **39%**
- Quan Zhou Pacific Container Terminal Co., Ltd. **71.43%**
- Jinjiang Pacific Ports Development Co., Ltd. **80%**
- Xiamen Ocean Gate Container Terminal Co., Ltd. **70%**

Overseas

- Piraeus Container Terminal S.A. **100%**
- Suez Canal Container Terminal S.A.E. **20%**
- COSCO-PSA Terminal Private Limited **49%**
- Antwerp Gateway NV **20%**

Terminal related services

- Plangreat Limited **100%**
- COSCO Ports Services (Guangzhou) Co., Ltd. **100%**

* The Group signed an agreement for the disposal of 8.13% equity interest in Dalian Port Container Co., Ltd. in June 2009 and the disposal was completed in January 2010.

100%

**COSCO Container Lines
Company Limited**

48.80%

**Independent
shareholders**

Container leasing, management and sale businesses

Florens Container
Holdings Limited **100%**

Florens Container Services
Company Limited **100%**

Branches

Asia Pacific

Hong Kong • Macau • Tianjin •
Shanghai • Tokyo • Sydney • Singapore

Americas

San Francisco • New York • Sao Paulo

Europe

London • Hamburg • Genoa

Container manufacturing business

China International Marine
Containers (Group) Co., Ltd. **21.8%**

Location of container manufacturing plants

Dalian • Tianjin • Qingdao • Nantong •
Yangzhou • Shanghai • Ningbo •
Shenzhen • Xinhui • Zhangzhou • Taicang

Logistics business

COSCO Logistics Co., Ltd. **49%***

Regional headquarters

Beijing (Headquarter) • Dalian •
Qingdao • Shanghai • Ningbo • Xiamen •
Guangzhou • Wuhan • Hong Kong •
Dubai • New York

Representation offices

Hong Kong • Seoul • Tokyo •
Athens • Singapore

As at 31st December 2009

* The Group announced the disposal of 49% equity interest in COSCO Logistics in August 2009 and the disposal was completed in March 2010.