



(Incorporated in Bermuda with limited liability) (於百慕達註冊成立之有限公司) (Stock Code 股份代號: 676)

### ANNUAL REPORT 2009 年報

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# **CORPORATE INFORMATION**

<b>DIRECTORS</b> Executive Directors	Wu Chen San, Thomas Wu Jenn Chang, Michael Wu Jenn Tzong, Jackson Ho Chin Fa, Steven
Independent Non-Executive Directors	Huang Hung Ching Liu Chung Kang, Helios Lai Jenn Yang, Jeffrey
COMPANY SECRETARY	Lee Yiu Ming
AUDIT COMMITTEE	Huang Hung Ching, <sup>Chairman</sup> Liu Chung Kang, Helios Lai Jenn Yang, Jeffrey
<b>REMUNERATION COMMITTEE</b>	Lai Jenn Yang, Jeffrey, <sup>Chairman</sup> Huang Hung Ching Liu Chung Kang, Helios
NOMINATION COMMITTEE	Liu Chung Kang, Helios, <sup>Chairman</sup> Lai Jenn Yang, Jeffrey Huang Hung Ching
<b>REGISTERED OFFICE</b>	Clarendon House, 2 Church Street, Hamilton HM11, Bermuda
HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS	Room 1517, Tower 3, China Hong Kong City, 33 Canton Road Tsimshatsui, Kowloon, Hong Kong
AUDITORS	Deloitte Touche Tohmatsu, Certified Public Accountants 35th Floor, One Pacific Place, 88 Queensway, Hong Kong
PRINCIPAL SHARE REGISTRARS	Butterfield Corporate Services Limited Rosebank Centre, 11 Bermudiana Road, Pembroke HM08 Bermuda
HONG KONG BRANCH Share registrars	Tricor Secretaries Limited 26/F, Tesbury Centre, 28 Queen's Road East, Hong Kong
STOCK CODE	676
PRINCIPAL BANKERS	Bank of Tokyo-Mitsubishi UFJ BNP Paribas China Construction Bank Chinatrust Commercial Bank, Ltd Hang Seng Bank Limited Standard Chartered Bank (Hong Kong) Limited The Bank of East Asia, Limited The Hong Kong and Shanghai Banking Corporation Limited
WEBSITE	http://www.pegasusinternationalholdings.com

# **CHAIRMAN'S STATEMENT**



I am pleased to present our annual results for the year ending 31 December 2009, which are satisfactory in the downturn of global economy. The Group recorded a net profit after taxation of US\$1,102,000 (2008: US\$1,566,000), despite a drop of turnover from US\$148,114,000 in 2008 to US\$106,539,000 in this year. Gross profit margin remained at 16%, approximately the same as that in 2008. This is attributable to the Group's swift adjustment of its structure at the beginning of 2009 when the world was under the financial crisis as well as the significant reduction in costs to maintain the Group's competitiveness.

#### **Geographical Market**

North America remains the largest export market of the Group, accounting for 48.7% of the Group's turnover.

Turnover contribution from the Asian and European market and other regions represented 31.7%, 16.2% and 3.4% respectively.

### **BUSINESS REVIEW**

Market participants in the manufacturing industry all over the world experienced a tough journey in 2009. Since the 4th quarter in 2008, the outbreak of global financial crisis adversely affected the American and European economy, and weakened the China export trade market. The contraction of export volume slowed down in second half 2009, but a decrease still resulted when comparing to the same period in last year.

China is now reforming various rules and regulations, aiming at better social welfare and sustainable economic expansion, triggered an increasing production cost related to employees' benefits, environment protection and product safety. However, we viewed it is an opportunity as these changes reinforced our core values of top product quality, customers satisfactory and social caring.

### **CHAIRMAN'S STATEMENT**

In this rapid changing environment, the Group is ready for new initiatives and ideas that can enhance our productivity and efficiency. Nevertheless, prudence financial management to maintain the Group's liquidity position and avoid risky or speculative investment is always our mission.

#### **Domestic Sales market**

Under the shadow of recession in European and American countries, on the contrary, China exhibits its strong economic vitality by maintaining a mild and stable growth in the year. Based on our concrete sales and products foundation, the Group continued to devote huge effort and resources in this attractive and energetic market. Currently, the Group has established region sale offices in leading cities such Beijing, Shanghai, Chengdu, Guangzhou and Shenyang, paving good platforms for the Group in further expanding in China. Year of 2009 marked an another step in the Group's development in China. The sale amounts of kid's and adult's footwear brands such as Disney, Nike, Adidas, Magic House and Slazenger recorded a good performance during 2009. Production and sales of footwear and apparel under self-developed brand names "Magic House", "Y-Zone" and "Heavy Rider" were launched during the year, followed with a series of image building activities and advertising campaigns. Diversifying our channels to reach customers will be our objectives in coming years.

#### SOCIAL RESPONSIBILITY

Contribution to the community is one of the largest momentums to endeavour the Group's success. During the year, the Group established various measures aiming at promoting work safety, improving living standards and minimizing waste and pollution. We always maintain a high standard of corporate governance, with a sound management hierarchy, difference voices and opinions will be considered and consolidated to our policies, we believe this can provide the Group a good foundation to evolve with the times.





# **CHAIRMAN'S STATEMENT**

Moreover, the Group will never stop learning and improving our skills and technologies, we continue to invest resources in our in-house training centre and engaging external service providers for training programs.

### **FUTURE PROSPECTS**

Even though it is uncertain about the global economy in the coming year, we remain cautiously optimistic towards the future. We believe the European and American markets will recover eventually after the end of financial crisis, the China operating environment of footwear exporting will improve gradually and therefore continues to fuel our exploration and diversification in the China domestic market. With our strong financial position, the Group will seize the opportunity for further development and share the success with our employees, shareholders and the whole society.

### **APPRECIATION**

I sincerely take this opportunity to give recognition to all the Board Member, executives and staff in the Group for their dedication and contribution, and our business partners and shareholders for their trust and continual support.

> By Order of the Board Wu Chen San, Thomas

Chairman

Hong Kong, 20th April, 2010





# MANAGEMENT DISCUSSION AND ANALYSIS

#### **FINANCIAL REVIEW**

During the year ended 31st December, 2009, the Group continued to concentrate on the manufacture and sales of footwear products. For the year ended 31st December, 2009, the Group achieved a turnover of US\$106,539,000 (2008: US\$148,114,000) representing 28.1% drop comparing to 2008.

Profit of the Group for the year ended 31st December, 2009 dropped by 29.6% to US\$1,102,000 (2008: US\$1,566,000). Basic earnings per share for the year ended 31st December, 2009 was 0.15 US cents (2008: 0.21 US cents). Gross profit margin stable at 16% for both year. In addition, the Group continued to exercise tight cost control and implemented policies to improve efficiency.

In previous years, the Group's plant and machinery were depreciated at 10% – 20% per annum. With effect from 1st July, 2009, plant and machinery are to be depreciated at 5% – 20% per annum. In the opinion of the directors of the Company, the revised depreciation rates reflect a better estimate of the useful life of the assets. This change in depreciation rate, which has been applied prospectively from 1st July, 2009 onwards, has decreased the depreciation charge for the year by US\$885,000.

The Group will continue to observe this conservative approach, to stay in low gearing ratio, in formulating resources allocation. The Group had successfully reduced its bank borrowings by US\$6,403,000 in 2009 as compared to 2008. This, together with the decrease in bank borrowing interest rates during the year, helped to reduce the interest expenses by US\$665,000.







### LIQUIDITY AND FINANCIAL RESOURCES

The Group generally finances its business needs with internal cash flows. Under the global finance crisis, the Group put great effort to maintain a healthy and strong financial position, and the main focus was cash flow management. Trade receivables were reviewed regularly to ensure that were neither past due nor impaired, and trade payables were scheduled to match our cash flow pattern. Spending, capital expenditure, other than

necessary, were greatly controlled. As at 31st December, 2009, the Group had cash and cash equivalent of US\$22,883,000 (2008: US\$12,856,000) and total borrowings of US\$8,557,000 (2008: US\$14,960,000), and reached the net bank balances and cash of US\$14,326,000 (net bank borrowing of US\$2,104,000 in 2008). As at 31 December, 2009 the Group's solid financial liquidity position was reflected by a healthy current ratio of 5.3 (2008: 3.3) times.





# MANAGEMENT DISCUSSION AND ANALYSIS

### **CAPITAL EXPENDITURE**

For the year ended 31st December, 2009, the Group incurred US\$950,000 in capital expenditure, of which approximately 69% was used in acquisition and replacement of plant and machinery.



# EMPLOYEES AND REMUNERATION POLICIES

The Group adopts a competitive remuneration package for its employees. Promotion and salary increments are assessed based on performance related basis. There are incentives in the form of discretionary performance bonus and offer equal opportunities to all staff.





The Group recognizes the value and importance to achieving high corporate governance standards to enhance corporate performance and accountability.

The Company has applied the principles and has fully complied with the provisions of the Code on Corporate Governance Practices (the "Code") set out in Appendix 14 to the Listing Rules throughout the year ended 31st December, 2009.

The Company periodically reviews its corporate governance practices to ensure that the practices continue to meet the requirements of the Code.

### A. DIRECTORS

#### A.1 The Board

#### Principle

An issuer should be headed by an effective board which should assume responsibility for leadership and control of the issuer and be collectively responsible for promoting the success of the issuer by directing and supervising the issuer's affairs. Directors should take decisions objectively in the interests of the issuer.

The overall management of the Company's business is vested in the Board.

The Board takes responsibility to oversee all major matters of the Company, including the formulation and approval of all policy matters, overall strategies, internal control and risk management systems, and monitoring the performance of the senior management. The directors have to take decisions objectively in the interests of the Company.

The day-to-day management, administration and operation of the Company are delegated to the Managing Director and the senior management of the Company. The delegated functions and work tasks are periodically reviewed.

The Board is composed of four executive directors (including the Chairman and the Managing Director of the Company) and three independent non-executive directors, whose biographical details are set out in "Biographical Data of Directors and Senior Management" section on pages 29 to 30. Mr. Wu Chen San, Thomas, Mr. Wu Jenn Chang, Michael and Mr. Wu Jenn Tzong, Jackson are brothers. Save as disclosed herein, none of the members of the Board are related to one another.

During the year, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive directors with at least one independent non-executive director possessing appropriate professional qualifications, or accounting or related financial management expertise.

In addition, the Company has received from each of the independent non-executive director an annual confirmation of their independence pursuant to Rule 3.13 of the Listing Rules. These directors' independence have been verified.

a reasonable time after the board meeting is held.

# A. DIRECTORS (CONTINUED)

A

\.1	The Board (continued) Code Provisions	Compliance	Actions by the Company
	A.1.1		
	The board should meet regularly and board meetings should be held at least 4 times a year at approximately quarterly intervals.	Yes	The Board met four times during the year and all of them were regular board meetings.
	A.1.2		
	Arrangements should be in place to ensure that all directors are given an opportunity to include matters in the agenda for regular board meetings.	Yes	Directors were invited to include any matters which they thought appropriate in the agenda for regular board meetings.
	A.1.3		
	Notice of at least 14 days should be given of a regular board meeting to give all directors an opportunity to attend.	Yes	14 days prior notice was normally given for regular board meetings.
	A.1.4		
	All directors should have access to the advice and services of the company secretary.	Yes	All directors have full, timely and direct access to the advice and services of the Company Secretary of the Company.
	A.1.5		
	Minutes of board meetings and meetings of board committees should be kept by a duly appointed secretary of the meeting and open for inspection.	Yes	Minutes are kept by the appointed secretary of the meetings and available for inspection at the Company's principal place of business.
	A.1.6		
	Draft and final versions of minutes of board meetings should be sent to all directors for their comment and records respectively, in both cases within	Yes	All draft minutes would be sent to directors for review and comment within one month after each meeting. Final version of minutes would be sent to directors for their record.

### A. DIRECTORS (CONTINUED)

A.1

I.	The Board (continued)		
	Code Provisions	Compliance	Actions by the Company
	A.1.7		
	There should be a procedure for directors to seek independent professional advice at the issuer's expense.	Yes	Directors are permitted to seek independent professional advice, if required, at the Company's expenses.
	A.1.8		
	If a substantial shareholder/ director has a conflict of interest in a matter to be considered by the board which the board has determined to be material, a board meeting should be held. Independent non-executive directors should be present at such board meeting.	Yes	The Company will continue to ensure that such matters that require board meetings be held instead of by way of circulation.

#### Compliance with Recommended Best Practices

- There is in place a Directors' & Officers' Liabilities Insurance cover; and
- Board Committees have adopted broadly the same principles and procedures as stated in A.1.1 to A.1.8 of Appendix 14 to the Listing Rules.

#### A.2 Chairman and Chief Executive Officer

#### Principle

There should be a clear division between the management of the board and the day-to-day management at the board level of the issuer's business to ensure a balance of power and authority, so that power is not concentrated in any one individual.

The positions of the Chairman and the Managing Director are held by Mr. Wu Chen San, Thomas and Mr. Wu Jenn Chang, Michael, respectively.

In order to reinforce their respective independence, accountability and responsibility, the role of the Chairman is separate from that of the Managing Director. The Chairman provides leadership and is responsible for the effective functioning of the Board in accordance with good corporate governance practice and ensure the effectiveness of the Board. With the support of the senior management, the Chairman is also responsible for ensuring that the directors receive adequate, complete and reliable information in a timely manner and appropriate briefing on issues arising at Board meetings.

#### A. DIRECTORS (CONTINUED)

#### A.2 Chairman and Chief Executive Officer (continued)

The Managing Director focuses on managing the Company and its subsidiaries, developing and implementing objectives, policies and strategies approved and delegated by the Board. The Managing Director is in charge of the Group's day-to-day management and operations and is also responsible for developing strategic plans and formulating the organizational structure, control systems and internal procedures and processes for the Board's approval.

Code Provisions	Compliance	Actions by the Company
A.2.1		
The roles of chairman and chief executive officer should be separate and should not be performed by the same individual. The division of responsibilities between the chairman and chief executive officer should be clearly established and set out in writing.	Yes	Division of responsibilities between the Chairman and the Managing Director is clearly defined and set out in writing. Chairman and Managing Director are served by different persons.
A.2.2 & A.2.3		
The chairman should ensure that all directors are properly briefed on issues arising at board meetings and	Yes	The Chairman has a clear responsibility to ensure all the directors are properly briefed and

#### Compliance with Recommended Best Practices

they receive adequate information in

Clear division of responsibilities between Chairman and Managing Director has been approved and adopted by the Company. The Chairman has a clear responsibility to ensure that the Board works effectively and discusses all key and appropriate issues.

given accurate information.

#### A.3 Board composition

a timely manner.

#### Principle

The board should have a balance of skills and experience appropriate for the requirements of the business of the issuer. The board should include a balanced composition of executive and non-executive directors so that there is a strong independent element on the board, which can effectively exercise independent judgement. Non-executive directors should be of sufficient calibre and number for their views to carry weight.

### A. DIRECTORS (CONTINUED)

#### A.3 Board composition (continued)

The Board as a whole is responsible for reviewing the Board composition, developing and formulating the relevant procedures for appointment of directors, monitoring the appointment and succession planning of directors and assessing the independence of independent non-executive directors. The Board has reviewed its own structure, size and composition to ensure that it has a balance of expertise, skills, independence and experience appropriate to the requirements of the business of the Group.

Code Provisions	Compliance	Actions by the Company
<b>A.3.1</b> The independent non-executive directors should be expressly identified as such in all corporate communications.	Yes	Composition of the Board, by category of Directors, is disclosed in all corporate communications.

#### A.4 Appointments, re-election and removal

specific term, should be subject to retirement by rotation at least once

every three years.

#### Principle

There should be a formal, considered and transparent procedure for the appointment of new directors to the board. There should be plans in place for orderly succession for appointments to the board. All directors should be subject to re-election at regular intervals. An issuer must explain the reasons for the resignation or removal of any director.

Code Provisions	Compliance	Actions by the Company
A.4.1		
Non-executive directors should be appointed for a specific term, subject to re-election.	Yes	The independent non-executive directors of the Company were appointed for specific terms, and are subject to retirement by rotation in accordance with the Bye-laws of the Company.
A.4.2		
All directors appointed to fill a casual vacancy should be subject to election by shareholders at the first general meeting after their appointment. Every director, including those appointed for a	Yes	Every director is subject to retirement by rotation at least once every three years.

### A. DIRECTORS (CONTINUED)

#### A.4 Appointments, re-election and removal (continued)

Compliance with Recommended Best Practices

The Company's circular of its annual general meeting contained detailed information on election of directors, including details of biographies, and, if applicable, independence of all directors standing for re-election. Each of the independent non-executive directors has confirmed their independence.

#### A.5 Responsibilities of directors

#### Principle

Every director is required to keep abreast of his responsibilities as a director of an issuer and of the conduct, business activities and development of that issuer. Non-executive directors have the same duties of care and skill and fiduciary duties as executive directors.

During the year, 4 Board meetings, 2 Audit Committee meetings, 1 Remuneration Committee and 1 Nomination Committee meeting were held. The attendance record of each director at the aforesaid meetings is set out below:

	Attendance of Meetings			
		Audit	Remuneration	Nomination
	Board	Committee	Committee	Committee
Executive Directors				
Mr. Wu Chen San, Thomas	4/4	N/A	N/A	N/A
Mr. Wu Jenn Chang, Michael	4/4	N/A	N/A	N/A
Mr. Wu Jenn Tzong, Jackson	4/4	N/A	N/A	N/A
Mr. Ho Chin Fa, Steven	4/4	N/A	N/A	N/A
Independent Nen executive Directore				
Independent Non-executive Directors				
Mr. Huang Hung Ching	2/4	2/2	1/1	1/1
Mr. Lai Jenn Yang, Jeffrey	2/4	2/2	1/1	1/1
Mr. Liu Chung Kang, Helios	2/4	2/2	1/1	1/1

#### Α. **DIRECTORS (CONTINUED)**

#### **Responsibilities of directors (continued)** A.5

Code Provisions	Compliance	Actions by the Company
A.5.1		
Every newly appointed director of an issuer should receive a comprehensive, formal and tailored induction on the first occasion of his appointment, and subsequently such briefing and professional development as is necessary, to ensure that he has a proper understanding of the operations and business of the issuer and that he is fully aware of his responsibilities under statute and common law, the Listing Rules, applicable legal requirements and other regulatory requirements and the business and governance policies of the issuer.	Yes	A comprehensive information package containing an introduction to the Group's operations, directors' responsibilities and duties and other statutory requirements will be provided to new directors upon their appointment. They can also elect to receive briefing from the Company Secretary or Company's legal advisor on the content of the information package.
A.5.2		

The functions of non-executive directors should include:

- bring an independent judgement at the board meeting;
- take the lead where potential conflicts of interests arise;
- serve on the audit, remuneration, nomination and other governance committees, if invited; and
- scrutinise the issuer's performance.

#### A.5.3

Every director should ensure that he can give sufficient time to the affairs of the issuer and should not accept the appointment if he cannot do so. Yes

#### Independent Non-executive directors are well aware of their functions and have been actively performing their functions.

Yes

There is reasonably satisfactory attendance rate.

### A. DIRECTORS (CONTINUED)

A.5 Responsibilities of directors (continued)

Code Provisions	Compliance	Actions by the Company
A.5.4		
Directors must comply with their obligations under the Model Code set out in Appendix 10.	Yes	The Company has adopted the Model Code set out in Appendix 10 to the Listing Rules regarding directors' dealings in securities. Directors have confirmed compliance with the Model Code throughout the year. The Company has also adopted written guidelines on no less exacting terms than the Model Code for the relevant employees. No incident of non-compliance of the employees' written guidelines by the relevant employees was noted by the Company.

Compliance with Recommended Best Practices

Directors disclose their other directorship at the time of appointment and, subsequently, at least once every year to the Company.

#### A.6 Supply of and access to information

and independent access to the issuer's senior management.

#### Principle

Directors should be provided in a timely manner with appropriate information in such form and of such quality as will enable them to make an informed decision and to discharge their duties and responsibilities as directors of an issuer.

Code Provisions	Compliance	Actions by the Company
A.6.1		
Agenda and accompanying board papers should be sent in full to all directors at least 3 days before board/board committee meeting.	Yes	Agenda and board papers are sent to all directors at least three days before the meetings unless it is on urgent basis.
A.6.2		
Management has an obligation to supply the board and its committees with adequate information in a timely manner to enable it to make informed decisions. The board and each director should have separate	Yes	Senior management works closely with the Board and meets each other on regular basis.

### A. DIRECTORS (CONTINUED)

#### A.5 Responsibilities of directors (continued)

Code Provisions	Compliance	Actions by the Company
A.6.3		
All directors are entitled to have access to board papers. Steps must be taken to respond as promptly and fully as possible.	Yes	Board papers and minutes are properly kept by the company secretarial division under legal department of the Company and are available for inspection by directors.

### B. REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

#### **B.1** The level and make-up of remuneration and disclosure

#### Principle

An issuer should disclose information relating to its directors' remuneration policy and other remuneration related matters. There should be a formal and transparent procedure for setting policy on executive directors' remuneration and for fixing the remuneration packages for all directors. No director should be involved in deciding his own remuneration.

The Remuneration Committee currently comprises all the three independent non-executive Directors. The Chairman of the Remuneration Committee is Mr. Lai Jenn Yang, Jeffrey.

Code Provisions	Compliance	Actions by the Company
B.1.1		
Issuers should establish a remuneration committee with specific written terms of reference which deal clearly with its authority and duties. A majority of the members of the remuneration committee should be independent non-executive directors.	Yes	A Remuneration Committee has been established by the Board with specific written terms of reference.
B.1.2		
The remuneration committee	Yes	The Remuneration Committee carries out

The remuneration committee should consult the chairman and/or chief executive officer about their proposals relating to the remuneration of other executive directors and have access to professional advice if considered necessary. The Remuneration Committee carries out annual review of compensation packages for all directors of the Company.

#### B. REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT (CONTINUED)

B.1 The level and make-up of remuneration and disclosure (continued)

Code Provisions	Compliance	Actions by the Company
B.1.3, B.1.4 & B.1.5		
The terms of reference of the	Yes	The terms of reference are set

The terms of reference of the remuneration committee should include the specific duties as stipulated in B.1.3 of Appendix 14 to the Listing Rules.

The remuneration committee should make available its terms of reference, explaining its role and the authority delegated to it by the board.

The remuneration committee should be provided with sufficient resources to discharge its duties.

the auditors' report on the financial

statements.

The terms of reference are set out in writing with adoption of the specific duties as provided in B.1.3 of Appendix 14 to the Listing Rules. It is available upon request. The Company will pay for the fees for all professional advice and other assistance as required by the Remuneration Committee.

### C. ACCOUNTABILITY AND AUDIT

#### C.1 Financial Reporting

#### Principle

The board should present a balanced, clear and comprehensible assessment of the company's performance, position and prospects.

Code Provisions	Compliance	Actions by the Company
C.1.1		
Management should provide such explanation and information to the board as will enable the board to make an informed assessment of the financial and other information put before the board for approval.	Yes	Management is required to provide detailed report and explanation to enable the Board to make an informed assessment before approval.
C.1.2		
The directors should acknowledge in the Corporate Governance Report their responsibility for preparing the accounts, and there should be a statement by the auditors about their reporting responsibilities in	Yes	Company's directors and auditors state their respective responsibilities on page 36 of the Annual Report.

### C. ACCOUNTABILITY AND AUDIT (CONTINUED)

#### C.1 Financial Reporting (continued)

Code Provisions	Compliance	Actions by the Company
C.1.3		
The board's responsibility to	Yes	The Board aims at presenting a
present a balanced, clear and understandable assessment extends		balanced, clear and understandable assessment of the Company's
to annual and interim reports, other		position to its shareholders and the
price-sensitive announcements and other financial disclosures		public pursuant to all sort of statutory requirements.
required under the Listing Rules, and		requirements.
reports to regulators as well as to		
information required to be disclosed		
pursuant to statutory requirements.		

#### C.2 Internal controls

#### Principle

The board should ensure that the issuer maintains sound and effective internal controls to safeguard the shareholders' investment and the issuer's assets.

The Board is responsible for maintaining a sound and effective system of internal controls of the Group and for reviewing its effectiveness through the Audit Committee. The internal control system is designed to provide reasonable assurance against material misstatement or loss; to manage the risk of system failure; and to assist in the achievement of the Group's objectives. In addition to safeguarding the Group's assets, it also ensures the maintenance of proper accounting records and compliance with relevant laws and regulations.

### C. ACCOUNTABILITY AND AUDIT (CONTINUED)

#### C.2 Internal controls (continued)

Code Provisions	Compliance	Actions by the Company
C.2.1		
The directors should at least annually conduct a review of the effectiveness of the system of internal control of the issuer and its subsidiaries and report to shareholders that they have done so in their Corporate Governance Report. The review should cover all	Yes	The Board has conducted an annual review of the effectiveness of its internal control systems covering all material controls, including financial, operational, compliance controls as well as risk management functions.
material controls, including financial, operational and compliance controls and risk management functions.		Based on the assessments made by the Audit Committee and the Board considered that the key areas of the Group's internal control systems have reasonably been implemented with room for improvement.
C.2.2		
The Board's annual review should, in particular, consider the adequacy of resources, qualifications and experience of staff of the issuer's	Yes	The Board has conducted an annual review on the adequacy of resources, qualifications and experience of staff of the Group's accounting and financial

**C.3** 

accounting and financial reporting function, and their training

programmes and budget.

### Principle

**Audit Committee** 

The board should establish formal and transparent arrangements for considering how it will apply the financial reporting and internal control principles and for maintaining an appropriate relationship with the company's auditors. The audit committee established by an issuer pursuant to the Listing Rules should have clear terms of reference.

reporting function. Sufficient internal

refresh their professional knowledge.

and external training has been provided

The Audit Committee currently comprises all three independent non-executive directors, the chairman is Mr. Huang Hung Ching. None of the members of the Audit Committee are a former partner of the Company's existing external auditors.

The Audit Committee held 2 meetings during the year to review the financial results and reports, financial reporting, internal control and compliance procedures, and to make recommendations to the Board on the re-appointment of the external auditors.

### C. ACCOUNTABILITY AND AUDIT (CONTINUED)

**C.3** 

Audit Co	ommittee (continued)		
Code P	rovisions	Compliance	Actions by the Company
C.3.1			
meetings appointe Draft and of the au should b committe records	tes of audit committee s should be kept by a duly ed secretary of the meeting. d final versions of minutes udit committee meetings re sent to all members of the se for their comment and respectively, in both cases reasonable time after the	Yes	Draft minutes prepared by the secretary of the meeting are sent to members within one month of each meeting. Full minutes are kept by the secretary of the meeting.
C.3.2			
existing a prohibite of the isa one year partner o	partner of the issuer's auditing firm should be ad from acting as a member suer's audit committee for after he ceases to be a of or to have any financial n the firm, whichever is the	Yes	None of the members of the Audit Committee are former partners of the Company's existing auditing firm.
C.3.3			
committe	ns of reference of the audit ee should include at least wing duties:	Yes	The terms of reference have been revised to cover the scope of duties as required in this Code Provision.
	eview of relationship with he issuer's auditors;		
	eview of financial nformation of the issuer; and		
fi a	oversight of the issuer's inancial reporting system and internal control procedures.		
C.3.4			

The audit committee should make available its terms of reference, explaining its role and the authority delegated to it by the board. Yes

The terms of reference are available upon request.

### C. ACCOUNTABILITY AND AUDIT (CONTINUED)

#### C.3 Audit Committee (continued)

Code Provisions	Compliance	Actions by the Company
C.3.5		
Where the board disagrees with the audit committee's view on the selection, appointment, resignation or dismissal of the external auditors, the issuer should include in the Corporate Governance Report a statement from the audit committee explaining its recommendation and also the reason(s) why the board has taken a different view.	Not applicable	Audit Committee recommended to the Board that, subject to shareholders' approval at the forthcoming annual general meeting, Deloitte Touche Tohmatsu be re-appointed as the external auditors of the Company.
C.3.6		
The audit committee should be provided with sufficient resources to	Yes	The Company will at its expenses provide such assistance as required by

### discharge its duties.

### D. DELEGATION BY THE BOARD

#### D.1 Management functions

#### Principle

An issuer should have a formal schedule of matters specifically reserved to the board for its decision. The board should give clear directions to management as to the matters that must be approved by the board before decisions are made on behalf of the issuer.

the Audit Committee.

### D. DELEGATION BY THE BOARD (CONTINUED)

#### D.1 Management functions (continued)

Code Provisions	Compliance	Actions by the Company
<b>D.1.1</b> When the board delegates aspects of its management and administration functions to management, it must at the same time give clear directions as to the powers of management.	Yes	The segregation of duties and responsibilities between the Board and the management has been defined and provided in the internal guidelines of the Company.
<b>D.1.2</b> An issuer should formalize the functions reserved to the board and those delegated to management.	Yes	The duties of the Board include: <ul> <li>establishing strategic</li> <li>development and direction of the</li> <li>Company;</li> </ul>
		<ul> <li>setting up the objective of management;</li> </ul>
		<ul> <li>monitoring performance of management; and</li> </ul>
		<ul> <li>overseeing relationships between the Company and its clients.</li> </ul>

#### **D.2 Board Committees**

#### Principle

Board committees should be formed with specific written terms of reference which deal clearly with the committees' authority and duties.

The Board has established Audit Committee, Remuneration Committee and Nomination Committee with defined terms of reference. The terms of reference of the Board Committees are available upon request.

The Board Committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances, at the Company's expenses.

### D. DELEGATION BY THE BOARD (CONTINUED)

D.2 Board Committees (continued)

Code Provisions	Compliance	Actions by the Company
D.2.1		
Board committees are established with sufficiently clear terms of reference.	Yes	The Board has established three Board Committees (Audit Committee, Remuneration Committee and Nomination Committee) with specific terms of reference.
D.2.2		
The terms of reference of board committees should require such committees to report back to the board.	Yes	Board Committees would report to the Board their work, findings and recommendations in Board meetings.

### E. COMMUNICATION WITH SHAREHOLDERS

#### E.1 Effective communication

#### Principle

The board should endeavour to maintain an on-going dialogue with shareholders and in particular, use annual general meetings or other general meetings to communicate with shareholders and encourage their participation.

Code Provisions	Compliance	Actions by the Company
E.1.1		
A separate resolution should be proposed by the chairman of a general meeting for substantially separate issue.	Yes	Separate resolutions are proposed at the meeting on each substantially separate issue.

#### Ε. **COMMUNICATION WITH SHAREHOLDERS (CONTINUED)**

#### **Effective communication (continued)** E.1

Code Provisions	Compliance	Actions by the Company
E.1.2		
The chairman of the board should attend the annual general meeting and arrange for the chairmen of the audit, remuneration and nomination committees (as appropriate) or in the absence of the chairman of such committees, another member of the committee or failing this his duly appointed delegate, to be available to answer questions at the annual general meeting. The chairman of the independent board committee (if any) should also be available to answer questions at any general meeting to approve a connected transaction or any other transaction that is subject to independent shareholders' approval.	Yes	The Board Chairman and either the chairman of the Audit Committee and Remuneration Committee or their representatives would attend the annual general meeting ("AGM") of the Company.
E.1.3		
The issuer should arrange for the	Voo	Sufficient clear days were given to the

The issuer should arrange for the notice to shareholders to be sent in the case of annual general meetings at least 20 clear business days before the meeting and to be sent at least 10 clear business days in the case of other general meetings.

Yes

Sufficient clear days were given to the shareholders for general meetings

#### Voting by poll **E.2**

Principle		
The issuer should ensure that a poll.	shareholders are familiar w	ith the detailed procedures for conducting
Code Provisions	Compliance	Actions by the Company

E.2.1	
-------	--

The Chairman of a meeting should at the commencement of the meeting ensure that an explanation is provided of the detailed procedures for conducting a poll and then answer any questions from shareholders regarding voting by way of a poll.

Yes

Actions by the Company

Details of procedures for conducting a poll was set out in the notice of AGM and Chairman of the meeting prepared to answer any questions from shareholders regarding voting by way of a poll.

#### **NOMINATION OF DIRECTORS**

The Company set up a Nomination Committee in 2006. The Nomination Committee comprises the three independent non-executive directors. Mr. Liu Chung Kang, Helios is the chairman of the Nomination Committee.

The primary function of the Nomination Committee is to review the structure, size and composition (including the skills, knowledge and experience) of the Board on a regular basis and make recommendations to the Board regarding any proposed changes.

The chairman of the Nomination Committee will report the findings and recommendations of the Nomination Committee to the Board after each meeting. The minutes of all meetings of Nomination Committee will be circulated to the Board for information.

#### **AUDITORS' REMUNERATION**

During the year under review, the remuneration paid to the Company's external auditors is set out as follows:

	HK\$'000
Audit services	1,039
Taxation services	38
	1,077

### **DIRECTOR'S RESPONSIBILITY IN RESPECT OF FINANCIAL STATEMENTS**

The directors acknowledge their responsibility for preparing the financial statements for each financial period which give a true and fair view of the financial affairs of the Group.

### **AUDIT COMMITTEE REPORT**

The Audit Committee (the "Committee") comprises three members of independent non-executive directors. The chairman of the Committee is Mr. Huang Hung Ching, who is practising certified public accountant.

The Committee oversees the financial reporting process. In this process, management is responsible for the preparation of the Group financial statements including the selection of suitable accounting policies. External auditors are responsible for auditing and attesting to Group financial statements and evaluating Group system of Internal controls. The Committee oversees the respective work of management and external auditors to endorse the processes and safeguards employed by them. The Committee presents a report to the Board on its findings after each Committee meeting.

The Committee reviewed and discussed with management and external auditors the consolidated financial statements for the year ended 31st December 2009 included in 2009 Annual Report. In the regard, the Committee had discussions with management with regard to new or changes in accounting policies as applied, and significant judgments affecting the Group financial statements. The Committee also received reports and met with the external auditors to discuss the general scope of their audit work (including the impact of new or changes in accounting policies as applied), their assessment of Group internal controls.

Based of these review and discussion, and the report of the external auditors, the Committee recommended to the Board approval of the consolidated financial statements for the year ended 31st December, 2009, with the Independent Auditors' Report thereon.

The Committee also reviewed and recommended to the Board approval of the unaudited financial statements for the six months ended 30th June, 2009, prior to public announcement and filing.

The Committee recommended to the Board that the shareholders be asked to re-appointed Deloitte Touche Tohmatsu as the Group's external auditors for 2010.

### **MEMBERS OF THE AUDIT COMMITTEE**

Mr. Huang Hung Ching Mr. Lai Jenn Yang, Jeffrey Mr. Liu Chung Kang, Helios

Hong Kong, 20th April, 2010

# BIOGRAPHICAL DATA OF DIRECTORS AND SENIOR MANAGEMENT

### **EXECUTIVE DIRECTORS**

Mr. Wu Chen San, Thomas, aged 59, is the Chairman of the Group and is responsible for the Group's sales, marketing and strategic planning. Mr. Wu joined the footwear business founded by his father, Mr. Wu Suei, in the early 1970's and has 40 years' experience in the footwear manufacturing business.

Mr. Wu Jenn Chang, Michael, aged 52, is the Deputy Chairman of the Group and is responsible for the Group's finance, production and purchasing. Mr. Wu is the honor Chairman of Taiwanese-invested Enterprises Association of Guangzhou and honor citizen of Guangzhou city. Mr. Wu joined the footwear business founded by his father, Mr. Wu Suei, in 1983 and has 27 years' experience in the footwear manufacturing business.

Mr. Wu Jenn Tzong, Jackson, aged 54, is responsible for the Group's sourcing functions conducted in Taiwan through the Group's subsidiary, Tospstair International (Taiwan) Ltd. Mr. Wu joined the footwear business founded by his father, Mr. Wu Suei, in 1977 and has 33 years' experience in the footwear manufacturing business.

Mr. Ho Chin Fa, Steven, aged 57, is a Deputy General Manager of the Group. He is responsible for production management and staff training. Mr. Ho joined the Group in 1990 and has 27 years' experience in the footwear manufacturing business.

### **INDEPENDENT NON-EXECUTIVE DIRECTORS**

Mr. Huang Hung Ching aged 46, is currently a partner of Ever Brilliant Accounting Firm, Taipei, Taiwan. He graduated from Fu Jen Catholic University and holds a Master's degree in accounting from Shanghai University of Finance and Economic. He is a member of the Taiwan Provincial CPA Association. Prior to joining the Company, he had over 20 years of experience in accounting and auditing.

Mr. Lai Jenn Yang, Jeffrey, aged 52, is currently an Executive Director of Nicematch International Co., Ltd, which is incorporated in Taiwan. Mr. Lai graduated from Tamkang University in Taiwan and obtained a bachelor degree in Civil Engineering. He also obtained a master degree in Engineering from Ohio State University, USA. Prior to joining to the Company, he had more than 20 years of experience in operation and engineering management.

Mr. Liu Chung Kang, Helios, aged 59, is currently a director of Emo Technology Inc., Ltd. He graduated from Chiao Tung University in Taiwan. He obtained a bachelor degree in Electricity Engineering and a master degree in Management Science. Prior to joining the Company, he had more than 20 years of experience in managing software development.

# **BIOGRAPHICAL DATA OF DIRECTORS AND SENIOR MANAGEMENT**

#### **SENIOR MANAGEMENT**

Mr. Lee Yiu Ming, aged 45, graduated from Hong Kong Polytechnic University and holds a Master's degree in business administration from the Queen's University of Belfast, Northern Ireland. He is an associate member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants. Mr. Lee is a Deputy General Manager of the Group and the company secretary of the Company. He is responsible for the financial, accounting and company secretarial functions of the Group.

Ms. Lin Hui Fan, aged 59, is a supervisor of the quality assurance department of Guangzhou Panyu Pegasus Footwear Co., Ltd ("Panyu Pegasus") and oversees the quality of uppers. Ms. Lin joined the Group in 1991 and has over 30 years' experience in footwear manufacturing. Ms. Lin is responsible for quality control of the Group's footwear products and has extensive experience in training quality control staff.

Mr. Hsieh Hsin Lee, aged 49, is a supervisor of Panyu Pegasus. Mr. Hsieh joined the Group in 1991 and has over 29 years' experience in footwear manufacturing. He is responsible for the Group's production management and quality control process. He is also responsible for staff training.

Mr. Chang Ho Hsi, aged 55, is a senior manager of administration department in Panyu Pegasus. He studied Japanese in Tamkang University, and obtained a bachelor degree in literature. Mr. Chang is also a member of Taiwan Footwear Manufacturers Association in the Republic of China.

Mr. Lee Kuo Hwa, aged 53, is a Deputy General Manager of Sales Department of Panyu Pegasus. Mr. Lee graduated from East Texas State University, Texas, the US and holds a Master's degree in computer science. He is responsible for production management of the Group. Mr. Lee has over 15 years' experience in footwear manufacturing business.

Mr. Jimmy Deng, aged 38, is a senior production manager of Panyu Pegasus. Mr. Deng graduated from the Guangdong Zhong Shan University. Mr. Deng joined the Group in 1994 and has 15 years' experience in footwear manufacturing.

Mr. White Yi, aged 38, is a senior manager of Panyu Pegasus in product development. Mr. Yi joined the Group in 1995 and has 14 years' experience in footwear manufacturing and product development.

# **DIRECTORS' REPORT**

The directors present their annual report and the audited consolidated financial statements for the year ended 31st December, 2009.

### **PRINCIPAL ACTIVITIES**

The Company is an investment holding company. The Group is engaged principally in the manufacture and sale of footwear products. The activities of its associate, jointly controlled entity and principal subsidiaries are set out in Notes 16, 17 and 31, respectively, to the consolidated financial statements.

### **RESULTS AND APPROPRIATIONS**

The results of the Group for the year ended 31st December, 2009 are set out in the consolidated statement of comprehensive income on page 38.

The directors now recommend the payment of a final dividend of 1 HK cent per share to the shareholders whose names appear on the register of members on 31st May, 2010, amounting to HK\$943,000, and propose that the remaining profit for the year be retained.

### **PROPERTY, PLANT AND EQUIPMENT**

The buildings of the Group were revalued at 31st December, 2009. A revaluation decrease of US\$2,468,000 has been debited directly to the properties revaluation reserve.

Details of movements during the year in the Group's property, plant and equipment are set out in Note 14 to the consolidated financial statements.

### **SHARE CAPITAL**

Details of the Group's share capital are set out in Note 24 to the consolidated financial statements.

During the year, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

### DISTRIBUTABLE RESERVES OF THE COMPANY

At 31st December, 2009, the Company's reserves available for distribution to shareholders consisted of retained profits, dividend reserve and contributed surplus, totalling US\$21,875,000 (2008: US\$21,015,000).

Under the Companies Act 1981 of Bermuda (as amended), the contributed surplus account of a company is available for distribution. However, the Company cannot declare or pay a dividend, or make a distribution out of contributed surplus, if:

(a) the Company is, or would after the payment be, unable to pay its liabilities as they become due; or

### **DIRECTORS' REPORT**

(b) the realisable value of the Company's assets would thereby be less than the aggregate of its liabilities and its issued share capital and share premium accounts.

#### DIRECTORS

The directors of the Company during the year and up to the date of this report were:

Executive directors:

Mr. Wu Chen San, Thomas *(Chairman)* Mr. Wu Jenn Chang, Michael *(Deputy Chairman)* Mr. Wu Jenn Tzong, Jackson Mr. Ho Chin Fa, Steven

Independent non-executive directors:

Mr. Huang Hung Ching Mr. Lai Jenn Yang, Jeffrey

Mr. Liu Chung Kang, Helios

In accordance with Clause 87(1) of the Company's Bye-laws, Messrs. Wu Chen San, Thomas, Wu Jenn Chang, Michael and Ho Chin Fa, Steven, retire by rotation and, being eligible, offer themselves for re-election at the forthcoming annual general meeting.

The terms of office of independent non-executive directors are subject to retirement by rotation in accordance with the provisions of the Company's Bye-laws.

The Company has received, from each of the independent non-executive directors, an annual confirmation of his independence pursuant to Rule 3.13 of the Rules Governing the Listing Securities on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The Company considers all of the independent non-executive directors are independent.

#### **DIRECTORS' SERVICE CONTRACTS**

Each of the executive directors has entered into a service contract with the Company for a term of three years commencing 25th September, 1996 and continuing thereafter until terminated by either party giving to the other party a period of advance notice in writing ranging from three to six months.

None of the directors being proposed for re-election at the forthcoming annual general meeting has an unexpired service contract with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

### **DIRECTORS' INTERESTS IN SHARES**

At 31st December, 2009, the interests of the directors and their associates in the shares, underlying shares or debentures of the Company and its associated corporation, as recorded in the register maintained by the Company pursuant to Section 352 of the Securities and Futures Ordinance (the "SFO"), or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by the Directors of Listed Companies, were as follows:

### Long positions

			Percentage of
		Number of	the issued
		issued ordinary	share capital
Name of director	Capacity	shares held	of the Company
Wu Jenn Chang, Michael	Beneficial owner	8,000,000	1.09%
Wu Jenn Tzong, Jackson	Beneficial owner	1,000,000	0.14%

#### (i) Ordinary shares of HK\$0.10 each of the Company

### (ii) Ordinary shares of the associated corporation of the Company Pegasus Footgear Management Limited (note a)

			Percentage of the issued	
		Number of	share capital of	
	is	sued ordinary	the associated	
Name of director	Capacity	shares held	corporation	
Wu Chen San, Thomas	Beneficial owner (note b)	3,235	16%	
Wu Jenn Chang, Michael	Corporate (note c)	6,470	32%	
Wu Jenn Tzong, Jackson	Corporate (note d)	6,470	32%	
	-			
		16,175	80%	

# **DIRECTORS' REPORT**

#### (ii) Ordinary shares of the associated corporation of the Company (continued)

Notes:

- a. Pegasus Footgear Management Limited is the holding company of the Company.
- The shares are jointly held by Mr. Wu Chen San, Thomas and Mrs. Peggy Wu, the spouse of Mr. Wu Chen San, Thomas.
- c. The shares are entirely held by M. W. Investment Limited, a company owned by Mr. Wu Jenn Chang, Michael.
- d. The shares are entirely held by J. W. Investment Limited, a company owned by Mr. Wu Jenn Tzong, Jackson.

Save as disclosed above, at 31st December, 2009, none of the directors nor their associates had any interests or short positions in the shares, underlying shares or debentures of the Company or any associated corporation.

#### **ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES**

At no time during the year was the Company, its holding company or any of its subsidiaries, a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### DIRECTORS' INTERESTS IN CONTRACTS OF SIGNIFICANCE

Other than as disclosed in Note 29 to the consolidated financial statements, no contracts of significance to which the Company, its holding company or any of its subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

#### SUBSTANTIAL SHAREHOLDERS

The register of substantial shareholders maintained by the Company pursuant to Section 336 of the SFO shows that, as at 31st December, 2009, other than the interests disclosed in "Directors' Interests in Shares", the following shareholder had notified the Company of relevant interest in the issued share capital of the Company.

#### Long position

Ordinary shares of HK\$0.10 each of the Company

			Percentage of
		Number of	the issued
		issued ordinary	share capital
Name of shareholder	Capacity	shares held	of the Company
			%
Pegasus Footgear Management Limited (note)	Beneficial owner	468,743,940	64

# **DIRECTORS' REPORT**

Note: Details of the directors' interests in Pegasus Footgear Management Limited are disclosed under the section headed "Directors' Interests in Shares".

Save as disclosed above, the Company has not been notified of any other relevant interests or short position in the issued share capital of the Company as at 31st December, 2009.

#### **MAJOR CUSTOMERS AND SUPPLIERS**

For the year ended 31st December, 2009, the largest customer of the Group accounted for approximately 74% of the Group's turnover. The five largest customers accounted for approximately 87% of the Group's turnover.

For the year ended 31st December, 2009, the aggregate purchases attributable to the Group's five largest suppliers were less than 30% of total purchases.

None of the directors, their associates or any shareholder of the Company which, to the knowledge of the directors, owned more than 5% of the Company's issued share capital had any interest in any of the Group's five largest customers or suppliers.

### **EMOLUMENTS POLICY**

The Group's employee emoluments policy is set up by the Board of Directors on the basis of the employees' merit, qualifications and competence.

The emoluments of the Company's directors are decided by the Remuneration Committee, as authorised by shareholders at the annual general meeting, having regard to the Group's operating results, individual performance and comparable market statistics.

#### SUFFICIENCY OF PUBLIC FLOAT

The Company maintained a sufficient public float throughout the year ended 31st December, 2009.

#### **PRE-EMPTIVE RIGHTS**

There is no provision for pre-emptive rights under the Company's Bye-laws or the laws of Bermuda which obliges the Company to offer new shares on a pro-rata basis to existing shareholders.

#### **AUDITOR**

A resolution will be submitted to the annual general meeting to re-appoint Messrs. Deloitte Touche Tohmatsu as auditor of the Company.

On behalf of the Board

Wu Chen San, Thomas CHAIRMAN Hong Kong, 20th April, 2010
## **INDEPENDENT AUDITOR'S REPORT**



#### TO THE MEMBERS OF PEGASUS INTERNATIONAL HOLDINGS LIMITED

(incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of Pegasus International Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 38 to 81, which comprise the consolidated statement of financial position as at 31st December, 2009, and the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

#### Directors' responsibility for the consolidated financial statements

The directors of the Company are responsible for the preparation and the true and fair presentation of these consolidated financial statements in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and the true and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and true and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **INDEPENDENT AUDITOR'S REPORT**

#### Opinion

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Group as at 31st December, 2009 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

Deloitte Touche Tohmatsu Certified Public Accountants Hong Kong 20th April, 2010

## **CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

For the year ended 31st December, 2009

	NOTES	2009 US\$'000	2008 US\$'000
Revenue	7	106,539	148,114
Cost of sales	·	(89,379)	(124,155)
			/
Gross profit		17,160	23,959
Other income		156	1,135
Selling and distribution costs		(7,295)	(9,974)
Administrative expenses		(8,366)	(11,688)
Share of profit (loss) of an associate		62	(158)
Share of loss of a jointly controlled entity		(154)	(458)
Interest on bank borrowings wholly repayable			
within five years		(197)	(862)
Profit before taxation	8	1,366	1,954
Taxation	11	(264)	(388)
Profit for the year		1,102	1,566
			.,
Other comprehensive (expense) income			
Exchange differences arising on translation			
of foreign operations		(175)	7,502
Share of translation reserve of a jointly controlled entity		-	53
Revaluation decrease on buildings		(2,468)	(728)
Deferred tax arising on revaluation of buildings		617	182
Ŭ Ŭ			
Other comprehensive (expense) income for the year,			
net of tax		(2,026)	7,009
Het of tax		(2,020)	
Total comprehensive (expanse) income for the vers		(924)	0.575
Total comprehensive (expense) income for the year		(924)	8,575
Earnings per share	13		
Basic and diluted		0.15 US cents	0.21 US cents

## **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

At 31st December, 2009

	NOTES	2009 US\$'000	2008 US\$'000
Non-current assets			
Property, plant and equipment	14	58,302	65,436
Prepaid lease payments	15	6,061	6,226
Interests in an associate	16	668	606
Interests in a jointly controlled entity	17	1,788	1,942
		66,819	74,210
Current assets			
Prepaid lease payments	15	165	165
Inventories	18	40,044	53,858
Trade and other receivables	19	8,110	11,123
Amount due from an associate Bank balances and cash	16 20	_ 22,883	2 12,856
	20		
		71,202	78,004
Current liabilities	0.1	0.050	14,000
Trade and other payables Unsecured bank borrowings – due within one year	21 22	8,059 4,182	14,280 8,095
Derivative financial instruments	23	-	159
Tax payable		1,142	1,011
		13,383	23,545
		10,000	
Net current assets		57,819	54,459
		124,638	128,669
Capital and reserves			
Share capital	24	9,428	9,428
Share premium and reserves		108,974	109,898
Total equity		118,402	119,326
Non-current liabilities			
Unsecured bank borrowings – due after one year Deferred tax liabilities	22 25	4,375	6,865
	23	1,861	2,478
		6,236	9,343
		124,638	128,669

The consolidated financial statements on pages 38 to 81 were approved and authorised for issue by the Board of Directors on 20th April, 2010 and are signed on its behalf by:

Wu Chen San, Thomas DIRECTOR Wu Jenn Chang, Michael DIRECTOR

## **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

For the year ended 31st December, 2009

	Attributable to owners of the Company							
			Properties					
	Share capital US\$'000	Share premium US\$'000	revaluation reserve US\$'000	Translation reserve US\$'000	Merger reserve US\$'000	Dividend reserve US\$'000	Retained profits US\$'000	<b>Total</b> US\$'000
At 1st January, 2008	9,428	21,644	5,589	7,193	(4,512)	935	71,877	112,154
Profit for the year Exchange differences	-	-	-	-	-	-	1,566	1,566
arising on translation of foreign operations Share of translation	-	-	384	7,118	-	-	-	7,502
reserve of a jointly controlled entity Revaluation decrease	-	-	-	53	-	-	-	53
on buildings Deferred tax liability arising	-	-	(728	) –	-	-	-	(728)
on revaluation of buildings (Note 25)		_	182		_	_		182
Total comprehensive income for the year	-	-	(162	) 7,171	-	-	1,566	8,575
Final dividends paid for 2007 (Note 12)	-	-	-	-	-	(935)	-	(935)
Interim dividends paid for 2008 (Note 12)					_	_	(468)	(468)
At 31st December, 2008	9,428	21,644	5,427	14,364	(4,512)	_	72,975	119,326
Profit for the year Exchange differences arising on translation	-	-	-	-	-	-	1,102	1,102
of foreign operations Revaluation decrease	-	-	-	(175)	-	-	-	(175)
on buildings Deferred tax liability arising on revaluation of	-	-	(2,468	) –	-	-	-	(2,468)
buildings (Note 25)			617					617
Total comprehensive expense for the year	-	-	(1,851	) (175)	-	-	1,102	(924)
Final dividends proposed for 2009 (Note 12)		_	-	-	_	943	(943)	
At 31st December, 2009	9,428	21,644	3,576	14,189	(4,512)	943	73,134	118,402

The merger reserve of the Group represents the difference between the nominal amount of the share capital of the subsidiaries acquired and the nominal value of the share capital of the acquiring companies issued in exchange pursuant to a corporate reorganisation prior to the listing of the Company's shares in 1996.

## **CONSOLIDATED STATEMENT OF CASH FLOWS**

For the year ended 31st December, 2009

	2009 US\$'000	2008 US\$'000
OPERATING ACTIVITIES		
Profit before taxation	1,366	1,954
Adjustments for:		
Depreciation of property, plant and equipment Loss on fair value changes of derivative financial instruments	5,573	6,231 342
Loss on disposal of property, plant and equipment	_ 43	- 342
Gain on fair value changes of held for trading investments	-	(37)
Impairment loss on trade receivables	-	34
Interest income	(126)	(212)
Interest expenses	197	862
Release of prepaid lease payments	165	165
Share of (profit) loss of an associate	(62)	158
Share of loss of a jointly controlled entity	154	458
Operating cash flows before movements in working capital	7,310	9,955
Decrease (increase) in inventories	13,814	(1,553)
Decrease in trade and other receivables	3,013	2,349
Decrease in amount due from an associate	2	22
Decrease in held for trading investments	-	37
(Decrease) increase in trade and other payables Decrease in derivative financial instruments	(6,396)	4,280
	(159)	
Cash generated from operations	17,584	15,090
Taxation paid in other jurisdictions	(133)	(321)
Hong Kong Profits Tax refunded	-	6
NET CASH FROM OPERATING ACTIVITIES	17,451	14,775
INVESTING ACTIVITIES		
Purchase of property, plant and equipment	(950)	(1,991)
Interest received	126	212
NET CASH USED IN INVESTING ACTIVITIES	(824)	(1,779)
FINANCING ACTIVITIES		
Repayment of bank borrowings	(11,415)	(14,525)
Bank borrowings raised	5,012	5,000
Dividends paid	-	(1,403)
Interest paid	(197)	(862)
NET CASH USED IN FINANCING ACTIVITIES	(6,600)	(11,790)
NET INCREASE IN CASH AND CASH EQUIVALENTS	10,027	1,206
CASH AND CASH EQUIVALENTS AT 1ST JANUARY	12,856	11,395
Effect of foreign exchange rate changes	-	255
CASH AND CASH EQUIVALENTS AT 31ST DECEMBER,		
represented by bank balances and cash	22,883	12,856
	,	,

For the year ended 31st December, 2009

### 1. GENERAL

The Company is a public limited company incorporated in Bermuda as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The directors consider Pegasus Footgear Management Limited, a company incorporated in the British Virgin Islands, to be the ultimate and immediate holding company of the Company. The addresses of the registered office and principal place of business of the Company are disclosed in the corporate information to the annual report.

The consolidated financial statements are presented in United States dollars ("US dollar"), which is the same as the functional currency of the Company.

The principal activities of the Company and its subsidiaries (the "Group") are manufacture and sale of footwear products.

# 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

In the current year, the Group has applied a number of new and revised Standards, Amendments and Interpretations ("new and revised HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA").

HKAS 1 (Revised 2007)	Presentation of Financial Statements
HKAS 23 (Revised 2007)	Borrowing Costs
HKAS 32 & 1 (Amendments)	Puttable Financial Instruments and Obligations Arising on Liquidation
HKFRS 1 & HKAS 27	Cost of an Investment in a Subsidiary,
(Amendments)	Jointly Controlled Entity or Associate
HKFRS 2 (Amendment)	Vesting Conditions and Cancellations
HKFRS 7 (Amendment)	Improving Disclosures about Financial Instruments
HKFRS 8	Operating Segments
HK(IFRIC) – Int 9 & HKAS 39	Embedded Derivatives
(Amendments)	
HK(IFRIC) – Int 13	Customer Loyalty Programmes
HK(IFRIC) – Int 15	Agreements for the Construction of Real Estate
HK(IFRIC) – Int 16	Hedges of a Net Investment in a Foreign Operation
HK(IFRIC) – Int 18	Transfers of Assets from Customers
HKFRSs (Amendments)	Improvements to HKFRSs Issued in 2008, except for
	the amendment to HKFRS 5 that is effective for
	annual periods beginning or after 1st July, 2009
HKFRSs (Amendments)	Improvements to HKFRSs issued in 2009 in relation to
	the amendment to paragraph 80 of HKAS 39

For the year ended 31st December, 2009

## 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

Except as described below, the adoption of the new and revised HKFRSs has had no material effect on the consolidated financial statements of the Group for the current or prior accounting periods.

#### **HKAS 1 (Revised 2007) Presentation of Financial Statements**

HKAS 1 (Revised 2007) has introduced terminology changes (including revised titles for the financial statements) and changes in the format and content of the consolidated financial statements.

#### **HKFRS 8 Operating Segments**

HKFRS 8 is a disclosure standard that has not resulted in a redesignation of the Group's reportable segments as compared with the primary reportable segments determined in accordance with HKAS 14 (see Note 7).

The Group has not early applied the following new and revised Standards, Amendments or Interpretations that have been issued but are not yet effective.

HKFRSs (Amendments)Improvements to HKFRSs 20092HKAS 24 (Revised)Related Party Disclosures6HKAS 27 (Revised)Consolidated and Separate Financial Statements1HKAS 32 (Amendment)Classification of Rights Issues4HKAS 39 (Amendment)Eligible Hedged Items1	
HKAS 27 (Revised)Consolidated and Separate Financial Statements1HKAS 32 (Amendment)Classification of Rights Issues4HKAS 39 (Amendment)Eligible Hedged Items1	
HKAS 32 (Amendment)Classification of Rights Issues4HKAS 39 (Amendment)Eligible Hedged Items1	
HKAS 39 (Amendment) Eligible Hedged Items <sup>1</sup>	
HKFRS 1 (Amendment) Additional Exemptions for First-time Adopters <sup>3</sup>	
HKFRS 1 (Amendment) Limited Exemption from Comparative HKFRS 7	
Disclosures for First-time Adopters <sup>5</sup>	
HKFRS 2 (Amendment) Group Cash-settled Share-based Payment Transact	ons <sup>3</sup>
HKFRS 3 (Revised) Business Combinations <sup>1</sup>	
HKFRS 9 Financial Instruments <sup>7</sup>	
HK (IFRIC) – Int 14 (Amendment) Prepayments of a Minimum Funding Requirement <sup>6</sup>	
HK (IFRIC) – Int 17 Distributions of Non-cash Assets to Owners <sup>1</sup>	
HK (IFRIC) – Int 19 Extinguishing Financial Liabilities with Equity Instrum	nts⁵

<sup>1</sup> Effective for annual periods beginning on or after 1st July, 2009.

<sup>2</sup> Amendments that are effective for annual periods beginning on or after 1st July, 2009 and 1st January, 2010, as appropriate.

- <sup>3</sup> Effective for annual periods beginning on or after 1st January, 2010.
- <sup>4</sup> Effective for annual periods beginning on or after 1st February, 2010.
- <sup>5</sup> Effective for annual periods beginning on or after 1st July, 2010.
- <sup>6</sup> Effective for annual periods beginning on or after 1st January, 2011.
- <sup>7</sup> Effective for annual periods beginning on or after 1st January, 2013.

The application of HKFRS 3 (Revised) may affect the Group's accounting for business combination for which the acquisition date is on or after 1st January, 2010. HKAS 27 (Revised) will affect the accounting treatment for changes in the Group's ownership interest in a subsidiary.

For the year ended 31st December, 2009

### 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

*HKFRS 9 Financial Instruments* introduces new requirements for the classification and measurement of financial assets and will be effective from 1st January, 2013, with earlier application permitted. The Standard requires all recognised financial assets that are within the scope of *HKAS 39 Financial Instruments: Recognition and Measurement to* be measured at either amortised cost or fair value. Specifically, debt investments that (i) are held within a business model whose objective is to collect the contractual cash flows and (ii) have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost. All other debt investments and equity investments are measured at fair value. The application of HKFRS 9 might affect the classification and measurement of the Group's financial assets.

The directors anticipate that the application of the other new and revised Standards, Amendments or Interpretations upon their respective effective date will have no material impact on the Group's consolidated financial statements.

### 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared on the historical cost basis except that certain properties and financial instruments are measured at revalued amounts or fair values, as explained in the accounting policies set out below.

The consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited and by the Hong Kong Companies Ordinance.

#### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries). Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the effective date of acquisition or up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with those used by other members of the Group.

All intra-group transactions, balances, income and expenses are eliminated on consolidation.

For the year ended 31st December, 2009

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods sold and services provided in the normal course of business, net of discounts and sales related taxes.

Revenue from sale of goods is recognised when the goods are delivered and title has passed.

Interest income from a financial asset is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

#### Property, plant and equipment

Property, plant and equipment including buildings held for use in the production or supply of goods or for administrative purposes, other than construction in progress, are stated at cost or fair value less subsequent accumulated depreciation and accumulated impairment losses.

Buildings held for use in the production or supply of goods or for administrative purposes, are stated in the consolidated statement of financial position at their revalued amounts, being the fair value at the date of revaluation less any subsequent accumulated depreciation and any subsequent accumulated impairment losses. Revaluations are performed with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair values at the end of the reporting period.

Any revaluation increase arising on revaluation of buildings is recognised in other comprehensive income and accumulated in the revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is credited to in profit or loss to the extent of the decrease previously charged. A decrease in the net carrying amount arising on revaluation of an asset is recognised in profit or loss to the extent that it exceeds the balance, if any, on the revaluation reserve relating to a previous revaluation of that asset. On the subsequent sale or retirement of a revalued asset, the attributable revaluation surplus is transferred to retained profits.

Depreciation is provided to write off the cost or fair value of items of property, plant and equipment, other than construction in progress, over their estimated useful lives and after taking into account their estimated residual value, using the straight-line method.

Construction in progress includes property, plant and equipment in the course of construction for production or for its own use purpose. Construction in progress is carried at cost less any recognised impairment loss. Construction in progress is classified to the appropriate category of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the profit or loss in the period in which the item is derecognised.

For the year ended 31st December, 2009

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Investments in associates**

An associate is an entity over which the investor has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these consolidated financial statements using the equity method of accounting. Under the equity method, investments in associates are carried in the consolidated statement of financial position at cost as adjusted for post-acquisition changes in the Group's share of the net assets of the associates, less any identified impairment loss. When the Group's share of losses of an associate equals or exceeds its interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. An additional share of losses is provided for and a liability is recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of that associate.

Where a group entity transacts with an associate of the Group, profits and losses are eliminated to the extent of the Group's interest in the relevant associate.

#### **Joint ventures**

#### Jointly controlled entities

Joint venture arrangements that involve the establishment of a separate entity in which venturers have joint control over the economic activity of the entity are referred to as jointly controlled entities.

The results and assets and liabilities of jointly controlled entities are incorporated in the consolidated financial statements using the equity method of accounting. Under the equity method, investments in jointly controlled entities are carried in the consolidated statement of financial position at cost as adjusted for post-acquisition changes in the Group's share of net assets of the jointly controlled entities, less any identified impairment loss. When the Group's share of losses of a jointly controlled entity equals or exceeds its interest in that jointly controlled entity (which includes any long-term interests that, in substance, form part of the Group's net investment in the jointly controlled entity), the Group discontinues recognising its share of further losses. An additional share of losses is provided for and a liability is recognised only to the extent that the Group has incurred legal constructive obligations or made payments on behalf of that jointly controlled entity.

When a group entity transacts with a jointly controlled entity of the Group, profits or losses are eliminated to the extent of the Group's interest in the jointly controlled entity.

For the year ended 31st December, 2009

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Impairment losses on non-current assets

At the end of the reporting period, the Group reviews the carrying amounts of its non-current assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately, unless the relevant asset is carried at a revalued amount under another standard, in which case the reversal of the impairment loss is treated as a revaluation increase under that standard.

#### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the first-in, first-out method. Cost comprises direct materials and, when applicable, direct labour costs and those overhead that have been incurred in bringing the inventories to their present location and condition. Net realisable value represents the estimated selling price less any estimated costs of completion and costs to be incurred in marketing, selling and distribution.

#### Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### The Group as lessee

Operating lease payments are recognised as an expense on a straight-line basis over the term of the relevant lease. Benefits received and receivable as an incentive to enter into an operating lease are recognised as a reduction of rental expense over the lease term on a straight-line basis.

The land and building elements of a lease of land and building are considered separately for the purpose of lease classification, unless the lease payments cannot be allocated reliably between the land and building elements, in which case, the entire lease is generally treated as a finance lease and accounted for as property, plant and equipment. To the extent the allocation of the lease payments can be made reliably, leasehold interests in land are accounted for as operating leases and amortised over the lease term on a straight-line basis.

For the year ended 31st December, 2009

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Foreign currencies**

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recorded in the respective functional currency (i.e. the currency of the primary economic environment in which the entity operates) at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailed at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise, except for exchange differences arising on a monetary item that forms part of the Company's net investment in a foreign operation, in which case, such exchange differences are recognised in other comprehensive income and accumulated in equity and will be reclassified from equity to profit or loss on disposal of the foreign operation. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for exchange differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in other comprehensive income, in which cases, the exchange differences are also recognised directly in other comprehensive income.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. US dollar) at the rate of exchange prevailing at the end of the reporting period, and their income and expenses are translated at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the exchange rates prevailing at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity (the translation reserve).

#### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the consolidated statement of comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

For the year ended 31st December, 2009

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Taxation (Continued)

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary difference to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. Deferred tax is recognised in profit or loss, except when it relates to items that are recognised in other comprehensive income or directly in equity, in which case the deferred tax is also recognised in other comprehensive income or directly in equity respectively.

#### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

For the year ended 31st December, 2009

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Retirement benefits schemes**

Payments to state-managed retirement benefit schemes and the Mandatory Provident Fund Scheme, which are defined contribution schemes, are charged as an expense when employees have rendered service entitling them to the contributions.

#### **Financial instruments**

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when a group entity becomes a party to the contractual provisions of the instrument. Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

#### Financial assets

The Group's financial assets are loans and receivables. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period to the net carrying amount on initial recognition.

Interest income is recognised on an effective interest basis for debt instruments.

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Subsequent to initial recognition, loans and receivables (including trade and other receivables, amount due from an associate and bank balances and cash) are carried at amortised cost using the effective interest method, less any identified impairment losses (see accounting policy on impairment loss on financial assets below).

For the year ended 31st December, 2009

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Financial instruments (Continued)

#### Impairment loss on financial assets

Financial assets are assessed for indicators of impairment at the end of the reporting period. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected.

For loans and receivables, objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- default or delinquency in interest or principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

For certain categories of financial asset, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period of 60 days, observable changes in national or local economic conditions that correlate with default on receivables.

For loans and receivables, an impairment loss is recognised in profit or loss when there is objective evidence that the asset is impaired, and is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade and other receivables, where the carrying amount is reduced through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss. When a receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

For loans and receivables, if, in a subsequent period, the amount of impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

For the year ended 31st December, 2009

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial instruments (Continued)

#### Financial liabilities and equity

Financial liabilities and equity instruments issued by a group entity are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. The Group's financial liabilities are generally classified into financial liabilities at fair value through profit or loss ("FVTPL") and other financial liabilities.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

Interest expense is recognised on an effective interest basis.

#### Financial liabilities at fair value through profit or loss

The Group's financial liabilities at FVTPL include derivatives that are not designated and effective as a hedging instrument.

Financial liabilities at FVTPL are measured at fair value, with changes in fair value arising on remeasurement recognised directly in profit or loss in the period in which they arise. The net gain or loss recognised in profit or loss excludes any interest paid on the financial liabilities.

#### Other financial liabilities

Other financial liabilities including trade and other payables and bank borrowings are subsequently measured at amortised cost, using the effective interest method.

#### Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

For the year ended 31st December, 2009

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Financial instruments (Continued)

#### Derivative financial instruments

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately.

Derivatives not designated into an effective hedge relationship are deemed as held for trading and are classified as a current asset or a current liability.

#### Derecognition

Financial assets are derecognised when the rights to receive cash flows from the assets expire or, the financial assets are transferred and the Group has transferred substantially all the risks and rewards of ownership of the financial assets. On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

### 4. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 3, the directors of the Company are required to make estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

For the year ended 31st December, 2009

#### 4. KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

#### **Income taxes**

At 31st December, 2009, a deferred tax asset of US\$640,000 (2008: US\$640,000) in relation to deductible temporary differences has been recognised to offset the Group's deferred tax liabilities. No deferred tax asset has been recognised on the tax losses and other deductible temporary difference of US\$5,818,000 (2008: US\$5,325,000) and US\$14,574,000 (2008: US\$14,574,000), respectively, due to the unpredictability of future profit streams. The realisability of the deferred tax asset mainly depends on whether sufficient future profits or taxable temporary differences will be available in the future. In cases where the actual future profits generated are less than expected, a material reversal of deferred tax assets may arise, which would be recognised in the profit or loss for the period in which such a reversal takes place.

#### 5. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior years.

The capital structure of the Group consists of net debt, which includes the borrowings as disclosed in Note 22, net of cash and cash equivalents and equity attributable to owners of the Company, comprising issued share capital and various reserves.

The directors review the capital structure periodically. As part of this review, the directors consider the cost of capital and the risks associated with each class of capital. Based on recommendations of the directors, the Group will balance its overall capital structure through the payment of dividends, new share issues and share buy-backs as well as the issue of new debt or the repayments of existing debt.

### 6. FINANCIAL INSTRUMENTS

#### 6a. Categories of financial instruments

	2003	2000
	US\$'000	US\$'000
Financial assets		
Loans and receivables		
(including cash and cash equivalents)	28,288	22,238
Financial liabilities		
Amortised cost	13,521	23,234
Fair value through profit or loss		
- derivative financial instruments		159

2009

2008

For the year ended 31st December, 2009

### 6. FINANCIAL INSTRUMENTS (Continued)

#### 6b. Financial risk management objectives and policies

The Group's major financial instruments include trade and other receivables, bank balances and cash, trade and other payables, derivative financial instruments and bank borrowings. Details of these financial instruments are disclosed in the respective notes. The risks associated with these financial instruments include market risk (currency risk and interest rate risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risk

There has been no change to the Group's exposure to market risks or the manner in which the Group manages and measures the risk.

#### (i) Currency risk

Several subsidiaries of the Company have foreign currency sales and purchases, which expose the Group to foreign currency risk.

At the end of the reporting period, the carrying amounts of the Group's monetary assets and monetary liabilities that were denominated in currencies other than the functional currency of the relevant group entities are as follows:

	2009 US\$'000	2008 US\$'000
Assets US dollar Hong Kong dollar ("HK dollar")	24,053 1,395	9,176 1,088
Liabilities		
US dollar HK dollar	2,270 1,510	1,103 494

In order to mitigate the currency risk, the Group may occasionally enter into foreign exchange forward contracts to hedge US dollar against Renminbi ("RMB"). The Group continues to review the effectiveness of the underlying strategies in monitoring currency risk and will enter into foreign exchange forward contracts should the need arise.

If the US dollar strengthens/weakens by 5% against the RMB, the Group's post-tax profit for the year ended 31st December, 2009 would increase/decrease by approximately US\$817,000 (2008: increase/decrease by approximately US\$303,000).

As the HK dollar is pegged to the US dollar, the Group does not have material risk on the HK dollar exposure.

For the year ended 31st December, 2009

### 6. FINANCIAL INSTRUMENTS (Continued)

#### 6b. Financial risk management objectives and policies (Continued)

Market risk (Continued)

(ii) Interest rate risk

The Group is exposed to cash flow interest rate risk in relation to variable-rate bank borrowings (see Note 22 for details of these borrowings). It is the Group's policy to keep its borrowings at floating rates of interest so as to minimise the fair value interest rate risk.

The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank deposits. The Group continues to monitor the exposure on cash flow interest rate risk and will consider hedging the interest rate should the need arise.

The Group's exposure to interest rates on financial liabilities are detailed in the liquidity risk management section of this note. The Group's cash flow interest rate risk is mainly attributable to the fluctuation of London Interbank Offered Rate ("LIBOR").

#### Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rates for bank deposits and bank borrowings at the end of the reporting period. For variable-rate bank deposits and bank borrowings, the analysis is prepared assuming the amount of the asset and liability outstanding at the end of the reporting period was outstanding for the whole year. A 10 basis points (2008: 30 basis points) increase or decrease for variable-rate bank deposits and 30 basis points (2008: 30 basis points) increase or decrease for variable-rate bank borrowings are used which represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 10 basis points (2008: 30 basis points) higher/lower for variable-rate bank deposits, 30 basis points (2008: 30 basis points) higher/lower for variable-rate bank borrowings, and all other variables were held constant, the Group's post-tax profit for the year ended 31st December, 2009 would decrease/increase by approximately US\$8,000 (2008: decrease/increase by approximately US\$8,000 (2008: decrease/increase by approximately US\$8,000 interest rates on its variable-rate bank deposits and bank borrowings.

For the year ended 31st December, 2009

### 6. FINANCIAL INSTRUMENTS (Continued)

#### 6b. Financial risk management objectives and policies (Continued)

#### Credit risk

At 31st December, 2009 and 2008, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

The Group's credit risk by geographical locations is mainly concentrated in North America, Europe and Asia, which accounted for approximately 95% (2008: 97%) of the Group's total trade receivables as at 31st December, 2009.

The Group has concentration of credit risk by customer as 78% (2008: 83%) and 92% (2008: 95%) of the Group's total trade receivables were due from its largest customer and the five largest customers, respectively.

In order to minimise the credit risk on its trade debts, the management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual trade receivable at the end of each reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The credit risk on liquid funds is limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies or with good reputation.

#### Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The management monitors the utilisation of bank borrowings and ensures compliance with loan covenants.

At 31st December, 2009, the Group had available unutilised bank borrowings facilities of approximately US\$12,344,000 (2008: US\$6,915,000).

The following table details the Group's remaining contractual maturity for its financial liabilities and derivative financial instruments. For non-derivative financial liabilities, the table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate curve at the end of the reporting period.

For derivative instruments settled on a net basis, undiscounted net cash (inflows) outflows were presented.

For the year ended 31st December, 2009

### 6. **FINANCIAL INSTRUMENTS** (Continued)

### 6b. Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

Liquidity and interest risk tables

	Weighted average effective interest rate %	Less than 1 month US\$'000	1-3 months US\$'000	3 months to 1 year US\$'000	u 1-5 years US\$'000	Total ndiscounted cash flows US\$'000	Carrying amount US\$'000
2009 Non-derivative financial liabilities Trade and other payables Bank borrowings	-	2,569	2,395	-	-	4,964	4,964
– variable rate	1.95	1,173	1,022	2,069	4,482	8,746	8,557
		3,742	3,417	2,069	4,482	13,710	13,521
2008							
Non-derivative financial liabilities							
Trade and other payables Bank borrowings	-	4,445	3,829	-	-	8,274	8,274
– variable rate	3.39	1,180	2,184	5,012	7,078	15,454	14,960
		5,625	6,013	5,012	7,078	23,728	23,234
Derivatives – net settlement Foreign exchange forward contracts	-	72	42	45	-	159	159

The amounts included above for variable interest rate bank borrowings are subject to change if there are changes in interest rates.

For the year ended 31st December, 2009

### 6. FINANCIAL INSTRUMENTS (Continued)

#### 6c. Fair value

The fair value of financial assets and financial liabilities (excluding derivative instruments) are determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

The fair value of derivative financial instruments are determined based on the difference between the market forward rates at the end of the reporting period for remaining duration of the outstanding contracts and their contracted forward rates.

The directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

### 7. SEGMENT INFORMATION

The Group has adopted HKFRS 8 *Operating Segments* with effect from 1st January, 2009. HKFRS 8 is a disclosure standard that requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision maker for the purpose of allocating resources to segments and assessing their performance. In contrast, the predecessor standard (HKAS 14, *Segment Reporting*) required an entity to identify two sets of segments (business and geographical) using a risks and returns approach. In the past, the Group's primary reporting format was geographical segments by location of customers. The application of HKFRS 8 has not resulted in a redesignation of the Group's operating segments as compared with the primary segments determined in accordance with HKAS 14 nor has the adoption of HKFRS 8 changed the basis of measurement of segment profit or loss.

For the purpose of resources allocation and performance assessment, the chief operating decision maker of the Group, being the Group's chief executive officer, regularly reviews the revenue and operating results analysis by geographical market based on the destination of the goods shipped or delivered, irrespective of the origin of the goods. However, the chief operating decision maker does not regularly review the segment assets and segment liabilities.

The Group's operating segments under HKFRS 8 are North America, Europe, Asia and other regions.

For the year ended 31st December, 2009

## 7. SEGMENT INFORMATION (Continued)

#### Segment revenues and results

The following is an analysis of the Group's revenue and results by geographical market based on the destination of the goods shipped or delivered, irrespective of the origin of the goods:

#### For the year ended 31st December, 2009

	North				
	America	Asia	Europe	Others	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
REVENUE					
External sales of goods	51,895	33,792	17,234	3,618	106,539
RESULTS					
Segment results	6,650	4,542	1,799	561	13,552
Unallocated income					30
Interest income					126
Unallocated expenses					(12,053)
Share of profit of an associate					62
Share of loss of a jointly					
controlled entity					(154)
Interest on bank borrowings wholly					
repayable within five years				_	(197)
Profit before taxation					1,366
Taxation					(264)
Profit for the year					1,102

For the year ended 31st December, 2009

### 7. SEGMENT INFORMATION (Continued)

Segment revenues and results (Continued) For the year ended 31st December, 2008

	North America US\$'000	Asia US\$'000	Europe US\$'000	Others US\$'000	Total US\$'000
REVENUE					
External sales of goods	78,075	32,064	33,533	4,442	148,114
RESULTS					
Segment results	10,554	3,064	4,532	601	18,751
Unallocated income					923
Interest income					923 212
Unallocated expenses					(16,454)
Share of loss of an associate					(10,404)
Share of loss of a jointly					(100)
controlled entity					(458)
Interest on bank borrowings wholly					(100)
repayable within five years					(862)
					/
Profit before taxation					1,954
Taxation					(388)
					(000)
Profit for the year				=	1,566

The accounting policies of the operating segments are the same as the Group's accounting policies described in Note 3 to the annual report. Segment profit represents the profit earned by each segment without allocation of corporate income and expenses, interest income, central administration costs, directors' emoluments, share of profit (loss) of an associate/a jointly controlled entity and interest on bank borrowings. This is the measure reported to the chief operating decision maker for the purpose of resources allocation and performance assessment.

For the year ended 31st December, 2009

### 7. SEGMENT INFORMATION (Continued)

### **Other segment information**

					Operating		
	North				segment		
	America	Asia	Europe	Others	total	Reconciliations	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Amounts included in the measure of segment profit or loss:							
For the year ended 31st December, 2009							
Depreciation	2,158	1,425	719	155	4,457	1,116	5,573
For the year ended 31st December, 2008							
Depreciation	2,676	1,131	1,149	152	5,108	1,123	6,231
Impairment loss on trade receivables	34	-	-	-	34	-	34

The reconciling item is the depreciation of the corporate headquarters building and furniture fixtures and equipment, which is not included in segment profit or loss.

### **Revenue from major product**

The Group's revenue for both years was generated from manufacturing and sales of footwear.

#### **Geographical information**

The Group's revenue from external customers based on the destination of the goods shipped or delivered is detailed below:

	2009	2008
	US\$'000	US\$'000
United States of America	49,949	76,845
PRC	17,775	11,850
Belgium	11,682	22,660
Japan	7,420	12,869
South Korea	2,313	2,030
Others	17,400	21,860
	106,539	148,114

For the year ended 31st December, 2009

### 7. SEGMENT INFORMATION (Continued)

#### **Geographical information** (Continued)

The Group's operations are located in the People's Republic of China ("PRC"), Hong Kong and Taiwan. The information about its non-current assets by geographical location of the assets are detailed below:

	2009	2008
	US\$'000	US\$'000
PRC	66,790	74,181
Hong Kong	17	10
Taiwan	12	19
	66,819	74,210

#### Information about major customers

Revenue from a customer which contributed over 10% to the Group's total revenue for the corresponding years are as follows:

	2009	2008
	US\$'000	US\$'000
Customer A	78,740	125,356

The revenue of the above customer sourced from its various locations in North America, Asia and Europe.

For the year ended 31st December, 2009

## 8. PROFIT BEFORE TAXATION

	2009 US\$'000	2008 US\$'000
Profit before taxation has been arrived at after charging:		
Directore' amelumente (Nete 0)	497	831
Directors' emoluments (Note 9) Other staff costs	27,609	40,779
	21,009	40,779
Retirement benefits scheme contributions (excluding contributions in respect of directors)	1,737	2,647
Total staff costs	29,843	44,257
Auditor's remuneration	149	163
Cost of inventories recognised as an expense	89,379	124,155
Depreciation of property, plant and equipment	5,573	6,231
Impairment loss on trade receivables	-	34
Loss on disposal of property, plant and equipment	43	-
Loss on fair value changes of derivative financial instruments		
(included in administrative expenses)	-	342
Net foreign exchange losses	13	442
Release of prepaid lease payments (included in		
administrative expenses)	165	165
and after crediting to other income:		
Gain on fair value changes of held for trading investments	-	37
Interest income	126	212

For the year ended 31st December, 2009

### 9. DIRECTORS' EMOLUMENTS

The emoluments paid or payable to each of the 7 (2008: 7) directors were as follows:

	Wu Chen San, Thomas	Wu Jenn Chang, Michael	Wu Jenn Tzong, Jackson	Ho Chin Fa, Steven	Huang Hung Ching	Lai Jenn Yang, Jeffrey	Liu Chung Kang, Helios	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
<b>2009</b> Fees Other emoluments	-	-	-	-	8	8	8	24
Salaries and other benefits	197	86	62	81	-	-	-	426
Bonus	18	10	-	19	-	-	-	47
	215	96	62	100	8	8	8	497
<b>2008</b> Fees	23	12	12	12	8	8	8	83
Other emoluments								
Salaries and other benefits	227	152	70	96	-	-	-	545
Bonus	23	104	48	28	-	-	-	203
	273	268	130	136	8	8	8	831

The bonus is determined with reference to the Group's operating results, individual performance and the comparable market statistics.

No director waived any emoluments in each of the two years ended 31st December, 2009.

For the year ended 31st December, 2009

### **10. EMPLOYEES' EMOLUMENTS**

The five highest paid individuals of the Group included 4 executive directors (2008: 4 executive directors) of the Company, whose emoluments are included in the disclosure in Note 9 above. The emoluments of the remaining one (2008: one) highest paid individual was as follows:

	2009 US\$'000	2008 US\$'000
Basic salaries and allowances	131	133
Retirement benefits scheme contributions	2	2
	133	135

### **11. TAXATION**

	2009	2008
	US\$'000	US\$'000
Current taxation:		
PRC	263	388
Taiwan	1	2
	264	390
Overprovision in prior years:		
Hong Kong	-	(2)
Taxation	264	388

On 26th June, 2008, the Hong Kong Legislative Council passed the Revenue Bill 2008 which reduced corporate profits tax rate from 17.5% to 16.5% effective from the year of assessment 2008/2009. Therefore, Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profit for both years.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% from 1st January, 2008 onwards.

Taxation arising in other jurisdictions is calculated at the rates prevailing in the relevant jurisdictions.

Save as disclosed above, in the opinion of the directors, the Group is not subject to taxation in any other jurisdictions.

Details of the deferred taxation are set out in Note 25.

For the year ended 31st December, 2009

### 11. TAXATION (Continued)

The tax charge for the year can be reconciled to the profit per the consolidated statement of comprehensive income as follows:

	2009 US\$'000	2008 US\$'000
Profit before taxation	1,366	1,954
Tax at the domestic income tax rate of 25%	342	489
Tax effect of share of profit (loss) of an associate/ a jointly controlled entity	23	154 687
Tax effect of expenses not deductible for tax purposes Tax effect of income not taxable for tax purposes	614 (838)	(1,087)
Overprovision in prior years Tax effect of tax losses/deductible temporary	-	(2)
differences not recognised Effect of different tax rates of subsidiaries operating	123	307
in other jurisdictions		(160)
Tax charge for the year	264	388

Note: The domestic tax rate (which is the PRC EIT rate) in the jurisdiction where the operations of the Group is substantially based is used.

## **12. DIVIDENDS**

	2009	2008
	US\$'000	US\$'000
Dividends recognised as distribution during the year:		
2007 final, paid – 1 HK cent per share	-	935
2008 interim, paid – 0.5 HK cent per share	-	468
	-	1,403

A final dividend of 1 HK cent per share in respect of the year ended 31st December, 2009 (2008: nil) has been proposed by the directors and is subject to approval by the shareholders in general meeting.

For the year ended 31st December, 2009

### **13. EARNINGS PER SHARE**

The calculation of the basic earnings per share is based on the profit attributable to owners of the Company of US\$1,102,000 (2008: US\$1,566,000) and on 730,700,000 (2008: 730,700,000) ordinary shares in issue during the year.

There are no potential dilutive ordinary shares outstanding for each of the two years ended 31st December, 2009.

### 14. PROPERTY, PLANT AND EQUIPMENT

	C	Construction			Furniture,	Makan		
	Buildings US\$'000	in progress i US\$'000	Leasehold mprovements US\$'000	Plant and machinery US\$'000	fixtures and equipment US\$'000	Motor vehicles US\$'000	<b>Tota</b> US\$'00	
COST OR VALUATION								
At 1st January, 2008	38,959	63	1,565	102,121	21,415	1,003	165,12	
Exchange adjustments	2,679	4	1,303	5,689	1,430	61	9,96	
Additions	2,013	- -	-	807	1,183	1	1,99	
Disposals		_	_	- 001	(10)	(80)	(9	
Transfers		(67)	_		67	(00)	(0	
Revaluation	(1,609)	(07)	_	-	-	_	(1,60	
At 31st December, 2008	40,029	_	1,669	108,617	24,085	985	175,38	
Additions		23		653	274	_	95	
Disposals	(32)		_	-	(49)	(78)	(15	
Revaluation	(3,341)	-	-	-	-		(3,34	
At 31st December, 2009	36,656	23	1,669	109,270	24,310	907	172,83	
Comprising:								
At cost	_	23	1,669	109,270	24,310	907	136,17	
At valuation – 2009	36,656	-	_				36,68	
	36,656	23	1,669	109,270	24,310	907	172,83	
DEPRECIATION								
At 1st January, 2008	-	-	1,563	80,265	15,700	907	98,43	
Exchange adjustments	24	-	104	5,006	1,065	55	6,25	
Provided for the year	857	-	2	4,494	841	37	6,23	
Eliminated on disposals	-	-	-	-	(10)	(80)	(9	
Eliminated on revaluation	(881)	-		-			(88)	
At 31st December, 2008	_	-	1,669	89,765	17,596	919	109,94	
Provided for the year	886	-	-	3,831	840	16	5,57	
Eliminated on disposals	(13)	-	-	-	(32)	(71)	(11	
Eliminated on revaluation	(873)	-	_	-	-	-	(87	
At 31st December, 2009		-	1,669	93,596	18,404	864	114,50	
CARRYING VALUE								
At 31st December, 2009	36,656	23	_	15,674	5,906	43	58,30	
At 31st December, 2008	40,029	_	_	18,852	6,489	66	65,43	

For the year ended 31st December, 2009

## 14. PROPERTY, PLANT AND EQUIPMENT (Continued)

Property, plant and equipment, other than construction in progress, are depreciated on a straight-line basis at the following rates per annum:

Buildings	2%
Leasehold improvements	20%
Plant and machinery	5%-20%
Furniture, fixtures and equipment	20%-33 <sup>1</sup> / <sub>3</sub> %
Motor vehicles	20%

In previous years, the Group's plant and machinery were depreciated at 10% – 20% per annum. With effect from 1st July, 2009, plant and machinery are to be depreciated at 5% – 20% per annum. In the opinion of the directors of the Company, the revised depreciation rates reflect a better estimate of the useful life of the assets. This change in depreciation rate, which has been applied prospectively from 1st July, 2009 onwards, has decreased the depreciation charge for the year by US\$885,000.

The buildings were revalued at 31st December, 2009 and 31st December, 2008 by Messrs. RHL Appraisal Limited on a depreciated replacement cost basis. Messrs. RHL Appraisal Limited are not connected with the Group. Messrs. RHL Appraisal Limited are members of the Institute of Valuers. The valuation was arrived at by reference to current construction costs of similar buildings less allowance of accrued depreciation.

If the buildings in the PRC had not been revalued, they would have been included in these consolidated financial statements at historical cost less accumulated depreciation as follows:

	2009 US\$'000	2008 US\$'000
Cost at the end of the year Accumulated depreciation	36,127 (9,000)	36,127 (8,250)
Carrying value at the end of the reporting period	27,127	27,877

For the year ended 31st December, 2009

## **15. PREPAID LEASE PAYMENTS**

	2009 US\$'000	2008 US\$'000
The Group's prepaid lease payments comprise land use rights in the PRC under medium-term leases	6,226	6,391
Analysed for reporting purpose as:		
Current assets	165	165
Non-current assets	6,061	6,226

## 16. INTERESTS IN AN ASSOCIATE

	2009 US\$'000	2008 US\$'000
Cost of unlisted investment in an associate	400	400
Share of post-acquisition profits	268	206
	668	606
Amount due from an associate		2

The amount due from an associate was unsecured, interest-free, and fully settled during the year.

Particulars of the Group's associate at 31st December, 2009 and 2008 are as follows:

					Proportion of	
				Issued and	nominal value of	
	Form of		Principal	fully paid	issued share capital	
	business	Place of	place of	share capital/	indirectly held	
Name of associate	structure	incorporation	operation	registered capital	by the Company	Principal activities
Hi-Tech Pacific	Private	British Virgin	Hong Kong	Ordinary	40%	Investment holding
Limited	limited company	Islands		US\$1,000,000		in companies
						engaging in
						manufacturing
						and sale of
						footwear
						materials

For the year ended 31st December, 2009

### 16. INTERESTS IN AN ASSOCIATE (Continued)

The summarised financial information in respect of the Group's associate is set out below:

	2009	2008
	US\$'000	US\$'000
Total assets	1,756	1,777
Total liabilities	(85)	(261)
Net assets	1,671	1,516
Group's share of net assets of an associate	668	606
Revenue	2,990	3,479
Profit (loss) for the year	155	(394)
Other comprehensive income		
Group's share of profit (loss) of an associate for the year	62	(158)

## **17. INTERESTS IN A JOINTLY CONTROLLED ENTITY**

	2009 US\$'000	2008 US\$'000
Cost of unlisted investment in a jointly controlled entity Share of post-acquisition loss and other comprehensive income,	2,400	2,400
net of dividends received	(612)	(458)
	1,788	1,942
For the year ended 31st December, 2009

### 17. INTERESTS IN A JOINTLY CONTROLLED ENTITY (Continued)

Particulars of the Group's jointly controlled entity at 31st December, 2009 and 2008 are as follows:

Name of jointly controlled entity	Form of business structure	Place of incorporation	Principal place of operation	Issued and fully paid share capital/ registered capital	Proportion of nominal value of issued share capital indirectly held by the Company	Principal activities
C.P.L. International Company Limited	Private limited company	British Virgin Islands	Hong Kong	Ordinary US\$8,000,000	30%	Investment holding in companies engaging in manufacturing and sale of leather materials

The summarised financial information in respect of the Group's jointly controlled entity which is accounted for using the equity method is set out below:

	2009 US\$'000	2008 US\$'000
	03000	030 000
Total assets	4,188	4,961
Total liabilities	(2,400)	(3,019)
Net assets	1,788	1,942
Income recognised in profit or loss	4,123	6,156
Expenses recognised in profit or loss	4,277	6,614
Other comprehensive income	_	53

For the year ended 31st December, 2009

### **18. INVENTORIES**

	2009 US\$'000	2008 US\$'000
Raw materials	25,328	32,854
Work in progress	4,505	6,332
Finished goods	 10,211	14,672
	40,044	53,858

### **19. TRADE AND OTHER RECEIVABLES**

	2009 US\$'000	2008 US\$'000
Trade receivables	5,405	9,362
Other receivables Total trade and other receivables	2,705	1,761

The Group allows its trade customers an average credit period of 60 days. The following is an aged analysis of the Group's trade receivables presented based on the invoice date at the end of the reporting period:

	2009	2008
	US\$'000	US\$'000
0-30 days	4,875	8,070
31-60 days	240	1,166
Over 60 days	290	126
Total trade receivables	5,405	9,362

Before accepting any new customer, the Group assesses the potential customer's credit quality and defines its credit limits. Limits attributed to customers are reviewed periodically. 95% (2008: 99%) of the trade receivables that are neither past due nor impaired have no default payment history.

Included in the Group's trade receivable balance are debtors with an aggregate carrying amount of US\$290,000 (2008: US\$126,000) which were past due at the end of the reporting period but for which the Group has not provided for an impairment loss. The Group does not hold any collateral over these balances.

For the year ended 31st December, 2009

#### **19. TRADE AND OTHER RECEIVABLES (Continued)**

Ageing of trade receivables which were past due but not impaired:

	2009 US\$'000	2008 US\$'000
61-90 days	47	114
91-120 days	9	11
Over 121 days	234	1
Total	290	126

The Group has provided fully for all receivables over 1 year because historical experience is such that receivables that are past due beyond 1 year are generally not recoverable.

#### 20. BANK BALANCES AND CASH

Bank balances and cash comprises cash held by the Group and short-term bank deposits that are interestbearing at market interest rates, ranging from 0.19% to 2.50% (2008: 1.60% to 4.95%) per annum.

#### 21. TRADE AND OTHER PAYABLES

The following is an aged analysis of the Group's trade payables presented based on invoice date at the end of the reporting period:

	2009 US\$'000	2008 US\$'000
0-30 days	2,257	3,829
31-60 days	167	661
Over 60 days	450	557
Total trade payables	2,874	5,047
Other payables	5,185	9,233
	8,059	14,280

The average credit period on purchase of goods is 90 days. The Group has financial risk management policies in place to ensure that all payables are within the credit timeframe.

For the year ended 31st December, 2009

### 22. UNSECURED BANK BORROWINGS

	2009 US\$'000	2008 US\$'000
Bank loans	8,490	14,905
Trust receipt loans	67	55
	8,557	14,960
Carrying amount repayable:		
Within one year	4,182	8,095
More than one year, but not exceeding two years	2,500	4,990
More than two years, but not exceeding three years	1,875	1,875
	8,557	14,960
Less: Amounts due within one year shown		
under current liabilities	(4,182)	(8,095)
	4,375	6,865

All of the Group's bank borrowings are variable-rate borrowings which carry interest at LIBOR plus a fixed percentage. Interest is repriced every three months.

The ranges of effective interest rates (which are also equal to contracted interest rates) on the Group's borrowings are as follows:

	2009	2008
Effective interest rate:		
Variable-rate borrowings	1.06% to 2.95%	2.87% to 3.87%

For the year ended 31st December, 2009

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### 23. DERIVATIVE FINANCIAL INSTRUMENTS

	2009	2008
	US\$'000	US\$'000
ign exchange forward contracts	_	159

Major terms of foreign exchange forward contracts at the end of the reporting period were as follows:

Aggregate notional amount	Maturity	Exchange rates
2008		
Sell US\$10,000,000	From January 2009 to June 2009	Sell US\$/Buy RMB at a range of 6.6795 to 6.7843

The above derivatives were measured at fair value at the end of the reporting period and were settled net in cash with issuer. Their fair values were determined based on the difference between the market forward rates at the end of the reporting period for remaining duration of the outstanding contracts and their contracted forward rates.

At 31st December, 2009, the Group had no outstanding foreign exchange forward contracts.

### 24. SHARE CAPITAL

	Number	
	of shares	Amount
		US\$'000
Authorised		
Ordinary shares of HK\$0.10 each		
At 1st January, 2008, 31st December, 2008 and 31st December, 2009	1,500,000,000	19,355
Convertible non-voting preference shares of US\$100,000 each (note)		
At 1st January, 2008, 31st December, 2008 and 31st December, 2009	150	15,000
		34 355

### 24. SHARE CAPITAL (Continued)

	Number of	of shares	Amount			
	2009	2008	2009	2008		
	'000	'000	US\$'000	US\$'000		
Issued and fully paid						
Ordinary shares of HK\$0.10 each	730,700	730,700	9,428	9,428		

Note: Convertible non-voting preference shares, when issued and outstanding, carry a fixed cumulative dividend. Under certain circumstances, they are entitled to an additional dividend and are convertible into ordinary shares of the Company.

### **25. DEFERRED TAXATION**

The following are the major deferred tax liabilities (assets) recognised and movements thereon during the current and prior years:

	Revaluation of buildings	Accelerated accounting	
	in the PRC	depreciation	Total
	US\$'000	US\$'000	US\$'000
At 1st January, 2008	3,130	(640)	2,490
Credit to other comprehensive income	(182)	-	(182)
Exchange differences	170		170
At 31st December, 2008	3,118	(640)	2,478
Credit to other comprehensive income	(617)		(617)
At 31st December, 2009	2,501	(640)	1,861

For the purpose of presentation in the consolidated statement of financial position, the above deferred assets and liabilities have been offset.

At 31st December, 2009, the Group had unused tax losses of US\$5,818,000 (2008: US\$5,325,000) available for offset against future profits and deductible temporary difference of US\$17,135,000 (2008: US\$17,135,000) in respect of accelerated accounting depreciation. No deferred tax assets have been recognised in respect of the full amount of unused tax losses and the remaining deductible temporary difference of US\$14,574,000 (2008: US\$14,574,000) due to the unpredictability of future profit streams. Included in unrecognised tax losses are losses of US\$3,340,000 (2008: US\$3,523,000) that will expire in 2010 to 2015 (2008: 2009 to 2014). Other losses may be carried forward indefinitely.

For the year ended 31st December, 2009

#### 25. DEFERRED TAXATION (Continued)

Under the EIT Law of PRC, withholding tax is imposed on dividends declared in respect of profits earned by PRC subsidiaries from 1st January, 2008 onwards. Deferred taxation has not been provided for in the consolidated financial statements in respect of temporary differences attributable to retained profits of the PRC subsidiaries as the Group is able to control the timing of the reversal of the temporary differences and it is probable the temporary differences will not reverse in the foreseeable future.

#### 26. OPERATING LEASE COMMITMENTS

#### The Group as lessee

	2009	2008
	US\$'000	US\$'000
Minimum lease payments paid by the Group under		
operating leases during the year	572	693

At the end of the reporting period, the Group had commitments for future minimum lease payments under noncancellable operating leases which fall due as follows:

	2009	2008
	US\$'000	US\$'000
Within one year	346	595
In the second to fifth year inclusive	254	657
Over five years	1,020	1,025
	1.620	2.277

Operating lease payments represent rentals payable by the Group for its factories and office premises. Leases are negotiated and rental are fixed for two to six years.

#### **27. COMMITMENTS**

At the end of the reporting period, the Group had agreements with licensors to obtain licenses to use certain materials and trademarks in a number of merchandising activities for one to two years. Pursuant to the agreements, the Group has agreed to pay royalties to the licensors which are based on certain fixed percentages of the selling prices for items sold. During the year ended 31st December, 2009, the Group has renewed one of the agreements for two years.

At 31st December, 2009, the minimum royalties payable to the licensors for the remaining contract periods amounted to US\$1,440,000 (2008: US\$144,000).

For the year ended 31st December, 2009

#### 28. RETIREMENT BENEFITS SCHEMES

The Group operates a Mandatory Provident Fund Scheme (the "MPF Scheme") for all its qualifying employees in Hong Kong. The assets of the schemes are held separately from those of the Group, in funds under the control of trustees. The Group contributes 5% of the relevant payroll costs to the MPF Scheme with a maximum amount of HK\$1,000 per month, which contribution is matched by employees.

The employees of the Group's subsidiaries in the PRC are members of a state-managed retirement benefits scheme operated by the government of the PRC. These subsidiaries are required to contribute a certain percentage of their payroll costs to the retirement benefits scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefit scheme is to make the specified contributions.

#### 29. RELATED PARTY DISCLOSURES

#### (i) Related party transactions

During the year, the Group entered into the following transactions with its related parties:

Nature of transactions	2009	2008
	US\$'000	US\$'000
Purchases by the Group from a jointly controlled entity	847	1,434

#### (ii) Remuneration of key management personnel

The remuneration of directors and other members of key management during the year was as follows:

	2009 US\$'000	2008 US\$'000
Short term benefits Post-employment benefits	861 2	1,353 2
	863	1,355

The remuneration of directors and key executives is determined with reference to the Group's operating results, individual performance and comparable market statistics.

#### (iii) Related party balances

Details of the balances with the associate as at the end of respective reporting period were set out in the consolidated statement of financial position and Note 16.

For the year ended 31st December, 2009

#### 2009 2008 US\$'000 US\$'000 Total assets 53,953 52,136 Total liabilities 1,006 49 52,947 52.087 Capital and reserves Share capital 9,428 9,428 42,659 Reserves (note) 43,519 52,087 52,947

### **30. STATEMENT OF FINANCIAL POSITION OF THE COMPANY**

#### note:

#### Reserves

	Share premium US\$'000	Contributed surplus US\$'000	Dividend reserve US\$'000	Retained profits US\$'000	Total US\$'000
At 1st January, 2008	21,644	19,486	935	285	42,350
Profit for the year	-	-	-	1,712	1,712
Final dividends paid for 2007	-	-	(935)	-	(935)
Interim dividends paid for 2008				(468)	(468)
At 31st December, 2008	21,644	19,486	-	1,529	42,659
Profit for the year	-	-	-	860	860
Final dividends proposed for 2009		-	943	(943)	
At 31st December, 2009	21,644	19,486	943	1,446	43,519

The contributed surplus of the Company represents the difference between the value of the underlying net assets of the subsidiaries acquired by the Company and the nominal amount of the share capital issued by the Company under a corporate reorganisation undertaken in 1996.

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### **31. PRINCIPAL SUBSIDIARIES**

Particulars of the Company's principal subsidiaries at 31st December, 2009 and 2008 are as follows:

Name of subsidiary	Place of establishment/ operations	Issued and fully paid share capital/ registered capital	Attributat interes by the C Directly	at held	Principal activities
			Directly	manectry	
W.P.T. Development Inc.	British Virgin Islands/Hong Kong	Ordinary US\$8	100%	-	Investment holding
Pacific Footgear Corporation	British Virgin Islands/Hong Kong	Ordinary US\$1	-	100%	Marketing and trading in footwear
Wuco Corporation	British Virgin Islands/Hong Kong	Ordinary US\$8	-	100%	Trading in footwear and investment holding
Nagano Management Limited	British Virgin Islands/Hong Kong	Ordinary US\$11	-	100%	Investment holding
Topstair International (H.K.) Company Limited	Hong Kong	Ordinary HK\$10,000	-	100%	Provision of administrative services to group companies
Guangzhou Panyu Pegasus Footwear Co. Ltd. * 廣州市番禹創信鞋業 有限公司	PRC	Registered capital US\$42,800,000	-	100%	Manufacture of footwear and footwear materials
台灣松鄴國際有限公司	Taiwan	Registered capital NT\$5,000,000	-	100%	Trading in raw materials of footwear
廣州創信鞋品服飾 有限公司*	PRC	Registered capital RMB25,500,000	-	100%	Marketing and trading in footwear in the PRC

\* Established in the PRC as a wholly foreign-owned enterprise.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

None of the subsidiaries had issued any debt securities at the end of the year.

# **FINANCIAL SUMMARY**

### **RESULTS**

		Year ended 31st December,				
	2005	2006	2007	2008	2009	
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	
Revenue	141,242	141,465	149,875	148,114	106,539	
Profit before taxation	2,757	3,550	2,458	1,954	1,366	
Taxation	(290)	(430)	(363)	(388)	(264)	
Profit for the year	2,467	3,120	2,095	1,566	1,102	

### **ASSETS AND LIABILITIES**

	At 31st December,				
	2005	2006	2007	2008	2009
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Total assets	146,089	143,477	153,350	152,214	138,021
Total liabilities	44,003	39,287	41,196	32,888	19,619
Total equity	102,086	104,190	112,154	119,326	118,402