



建聯集團有限公司\*

**Chinney Alliance Group Limited**

(Incorporated in Bermuda with limited liability)

Stock Code : 385

ANNUAL REPORT 2010

*\* For identification purpose only*

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## CORPORATE INFORMATION

### BOARD OF DIRECTORS

#### *Executive Directors*

James Sai-Wing WONG (*Chairman*)  
Yuen-Keung CHAN  
Sek-Kee YU  
Wai-Hong LING  
James Sing-Wai WONG

#### *Non-Executive Directors*

Herman Man-Hei FUNG  
Frank Kwok-Kit CHU

#### *Independent Non-Executive Directors*

David Chung-Shing WU  
Sou-Tung CHAN  
Anthony Ren-Da FAN  
Anthony Siu-Wing LAU

### AUDIT COMMITTEE

Sou-Tung CHAN  
David Chung-Shing WU  
Anthony Ren-Da FAN  
Herman Man-Hei FUNG

### REMUNERATION COMMITTEE

David Chung-Shing WU  
Sou-Tung CHAN  
Anthony Ren-Da FAN  
Herman Man-Hei FUNG

### COMPANY SECRETARY

Yun-Sang LO

### PRINCIPAL BANKERS

The Hongkong and Shanghai Banking  
Corporation Limited  
Shanghai Commercial Bank Limited  
Bank of China (Hong Kong) Limited

### AUDITORS

Ernst & Young

### PRINCIPAL SHARE REGISTRARS AND TRANSFER OFFICE

HSBC Securities Services (Bermuda) Limited  
6 Front Street  
Hamilton HM 11  
Bermuda

### HONG KONG BRANCH SHARE REGISTRARS AND TRANSFER OFFICE

Tricor Tengis Limited  
26th Floor, Tesbury Centre  
28 Queen's Road East  
Wanchai  
Hong Kong

### REGISTERED OFFICE

Clarendon House  
Church Street  
Hamilton HM 11  
Bermuda

### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS

23rd Floor  
Wing On Centre  
111 Connaught Road Central  
Hong Kong

### STOCK CODE

00385

## CORPORATE INFORMATION *(continued)*

### BUSINESS ADDRESSES AND CONTACTS

#### **Chinney Alliance Group Limited**

23rd Floor  
Wing On Centre  
111 Connaught Road Central  
Hong Kong

Tel : (852) 2877-3307  
Fax : (852) 2877-2035  
Website : <http://chinneyalliancegroup.etnet.com.hk>  
E-mail : [general@chinneyhonkwok.com](mailto:general@chinneyhonkwok.com)

#### **Kin Wing Engineering Company Limited**

##### **Kin Wing Foundations Limited**

Block A&B, 9th Floor  
Hong Kong Spinners Industrial Building, Phase VI  
481-483 Castle Peak Road  
Kowloon  
Hong Kong

Tel : (852) 2415-6509  
Fax : (852) 2490-0173  
Website : <http://www.kinwing.com.hk>  
E-mail : [kwecoltd@kinwing.com.hk](mailto:kwecoltd@kinwing.com.hk)

#### **Shun Cheong Electrical Engineering Company Limited**

Block C, 9th Floor  
Hong Kong Spinners Industrial Building, Phase VI  
481-483 Castle Peak Road  
Kowloon  
Hong Kong

Tel : (852) 2426-3123  
Fax : (852) 2481-3463  
E-mail : [general@scee.com.hk](mailto:general@scee.com.hk)

#### **Westco Chinney Limited**

Block C, 9th Floor  
Hong Kong Spinners Industrial Building, Phase VI  
481-483 Castle Peak Road  
Kowloon  
Hong Kong

Tel : (852) 2362-4301  
Fax : (852) 2412-1706  
Website : <http://www.westcochinney.com>  
E-mail : [wcl@westcochinney.com](mailto:wcl@westcochinney.com)

#### **Chinney Construction Company, Limited**

Block A&B, 9th Floor  
Hong Kong Spinners Industrial Building, Phase VI  
481-483 Castle Peak Road  
Kowloon  
Hong Kong

Tel : (852) 2371-0100  
Fax : (852) 2411-1402  
E-mail : [chinney@chinney.com.hk](mailto:chinney@chinney.com.hk)

#### **DrilTech Ground Engineering Limited**

##### **DrilTech Geotechnical Engineering Limited**

Block A&B, 9th Floor  
Hong Kong Spinners Industrial Building, Phase VI  
481-483 Castle Peak Road  
Kowloon  
Hong Kong

Tel : (852) 2371-0008  
Fax : (852) 2744-1037  
Website : <http://www.driltech.com.hk>  
E-mail : [driltech@driltech.com.hk](mailto:driltech@driltech.com.hk)

#### **Jacobson van den Berg (Hong Kong) Limited**

8th Floor  
Hong Kong Spinners Industrial Building, Phase VI  
481-483 Castle Peak Road  
Kowloon  
Hong Kong

Tel : (852) 2828-9328  
Fax : (852) 2828-9408  
E-mail : [info@jvdb.com](mailto:info@jvdb.com)

#### **Chinney Alliance Engineering Limited**

Block C, 9th Floor  
Hong Kong Spinners Industrial Building, Phase VI  
481-483 Castle Peak Road  
Kowloon  
Hong Kong

Tel : (852) 2880-3888  
Fax : (852) 2811-0974  
Website : <http://www.chinney-eng.com>  
E-mail : [focal@chinney-eng.com](mailto:focal@chinney-eng.com)

## NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN THAT** the Annual General Meeting (“AGM”) of Chinney Alliance Group Limited (the “Company”, collectively with its subsidiaries, the “Group”) will be held on Thursday, 2 June 2011 at 4:00 p.m. at Full Moon Shanghai Restaurant, Macau Jockey Club, 4/F., East Wing, Shun Tak Centre, 200 Connaught Road Central, Hong Kong for the following purposes:

1. To receive and consider the audited financial statements of the Company and the Group for the year ended 31 December 2010 together with the reports of the directors and the independent auditors thereon.
2. To declare a final dividend for the year ended 31 December 2010.
3. To re-elect directors and to authorise the board of directors to fix the directors’ remuneration.
4. To re-appoint auditors and to authorise the board of directors to fix their remuneration.
5. To consider as special business and, if thought fit, pass with or without amendments the following resolution as an Ordinary Resolution:

### ORDINARY RESOLUTION

**“THAT:**

- (a) subject to paragraph (c) below, a general mandate be and is hereby unconditionally granted to the directors of the Company to exercise during the Relevant Period (as hereinafter defined) of all the powers of the Company to allot, issue and deal with additional shares in the capital of the Company and to make or grant offers, agreements and options which would or might require the exercise of such powers;
- (b) the mandate in paragraph (a) above shall authorise the directors of the Company during the Relevant Period to make or grant offers, agreements and options which would or might require the exercise of such powers after the end of the Relevant Period;
- (c) the aggregate nominal amount of share capital allotted or agreed conditionally or unconditionally to be allotted (whether pursuant to an option or otherwise) and issued by the directors of the Company pursuant to the mandate in paragraph (a) above, otherwise than pursuant to (i) a Rights Issue (as hereinafter defined); or (ii) an issue of shares under any option scheme or similar arrangement for the time being adopted and approved by the shareholders of the Company for the grant or issue to officers and/or employees of the Company and/or any of its subsidiaries of shares or rights to acquire shares of the Company; or (iii) an issue of shares as scrip dividends or similar arrangement providing for the allotment of shares in lieu of the whole or part of a dividend on shares of the Company in accordance with the By-laws of the Company; or (iv) a specific authority granted by the shareholders of the Company in general meeting, shall not exceed twenty per cent. of the aggregate nominal amount of the issued share capital of the Company at the date of passing this Resolution, and the said mandate shall be limited accordingly; and

## NOTICE OF ANNUAL GENERAL MEETING *(continued)*

- (d) for the purpose of this Resolution,

“Relevant Period” means the period from the passing of this Resolution until whichever is the earlier of:

- (i) the conclusion of the next annual general meeting of the Company;
- (ii) the expiration of the period within which the next annual general meeting of the Company is required by the Bye-laws of the Company or any applicable laws to be held; or
- (iii) the date of the passing of an ordinary resolution by the shareholders of the Company in general meeting revoking or varying the authority given to the directors of the Company by this Resolution.

“Rights Issue” means an offer of shares in the Company, or an offer of warrants, options or other securities giving rights to subscribe for shares, open for a period fixed by the directors of the Company to the holders of shares of the Company on the register of members of the Company on a fixed record date in proportion to their then holdings of such shares as at that date (subject to such exclusions or other arrangements as the directors of the Company, after making enquiry, may deem necessary or expedient in relation to fractional entitlements or having regard to any legal restrictions under the laws of the relevant place, or the requirements of the relevant regulatory body or any stock exchange in that place).”

By Order of the Board  
**Yun-Sang Lo**  
*Company Secretary*

Hong Kong, 21 April 2011

*Notes:*

- (1) A shareholder entitled to attend and vote at the AGM (and at any adjournment thereof) is entitled to appoint another person as his proxy to attend and vote instead of the shareholder. The proxy need not be a shareholder of the Company.
- (2) In order to be valid, a form of proxy in the prescribed form, together with the power of attorney or other authority (if any) under which it is signed or a certified copy of that power of attorney or other authority must be completed, signed and deposited with the Company’s Hong Kong branch share registrar, Tricor Tengis Limited at 26/F., Tesbury Centre, 28 Queen’s Road East, Wanchai, Hong Kong, not later than 48 hours before the time appointed for holding the AGM (and at any adjournment thereof).
- (3) Where there are joint registered holders of any shares, any one of such joint holders may vote at the AGM (and at any adjournment thereof), either in person or by proxy, in respect of such shares as if he were solely entitled thereto, but if more than one of such joint holders be present at the meeting, the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders, and for this purpose seniority shall be determined by the order in which the names stand in the register of members of the Company in respect of the joint holding.

## NOTICE OF ANNUAL GENERAL MEETING *(continued)*

- (4) Pursuant to Rule 13.39(4) of the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited ("Listing Rules"), any vote of shareholders at a general meeting must be taken by poll and the Company must announce the results of the poll in the manner prescribed under Rule 13.39(5) of the Listing Rules. The chairman of the meeting will therefore put each of the resolutions to be proposed at the AGM to be voted by way of a poll pursuant to the Company's Bye-laws. An announcement will be made by the Company following the conclusion of the AGM to inform the results of the AGM.
- (5) With regard to resolution 3 in this notice, Messrs. James Sing-Wai Wong ("Mr. Wong") and Anthony Siu-Wing Lau ("Mr. Lau") who were appointed subsequent to the last annual general meeting of the Company will hold office until the AGM, and being eligible, offer themselves for re-election in accordance with Bye-law 86 of the Bye-laws of the Company.

Messrs. Sou-Tung Chan and Anthony Ren-Da Fan will retire by rotation at the AGM in accordance with Bye-law 87 of the Bye-laws of the Company. Both Messrs. Sou-Tung Chan and Anthony Ren-Da Fan will not seek for re-election at the AGM.

- (6) Biographical details and interests in shares of the Company of the Directors Mr. Wong and Mr. Lau who stand for re-election at the AGM, are set out under headings "Biographies of Directors and Senior Management" on pages 9 to 12 and "Directors' Interests and Short Positions in Shares, Underlying Shares and Debentures" on page 22, respectively, in the 2010 annual report (the "Annual Report").
- (7) Mr. Wong has an employment contract with the Company which is terminable by either party by giving to another party not less than six months' prior notice in writing. He is entitled to an annual salary and allowances of HK\$1,500,000 which has been fixed by reference to his position, his level of responsibilities and the remuneration policy of the Group. In addition, he is also entitled to a discretionary bonus to be determined by the Board and other employment benefits provided by the Group to all eligible staff.

Mr. Wong was a director of Lion Mark Holdings Limited and Lion Foods Limited (collectively the "Lion Group") during the period from May 1995 to July 2007. Lion Group was incorporated in the United Kingdom and engaged in food manufacturing, processing and ingredient trading. Lion Group was put into administration proceedings on 10 October 2002. The entire business was sold by the administrators in the same year and Lion Group was subsequently dissolved in July 2007.

Mr. Lau, an independent non-executive director of the Company, is entitled to director's fee of HK\$50,000 per annum which is based on the Company's remuneration policy adopted for independent non-executive directors of the Company.

Neither Mr. Wong nor Mr. Lau has service contract entered into with the Company or any of its subsidiaries. Their appointments to the Company as directors are subject to retirement by rotation and re-election at the Company's annual general meeting in accordance with the Bye-laws of the Company.

- (8) Save as disclosed in the Annual Report, Mr. Wong and Mr. Lau do not have other relationship with any directors, senior management or substantial or controlling shareholders of the Company.

Save as disclosed above, there is no information to be disclosed pursuant to Rules 13.51(2)(h) to (v) of the Listing Rules, nor any other matters and information need to be brought to the attention of the shareholders of the Company or required to be disclosed pursuant to any of the requirements of the Listing Rules in respect of Mr. Wong and Mr. Lau being the directors who stand for re-election at the AGM.



## CHAIRMAN'S STATEMENT

### RESULTS

Chinney Alliance Group Limited (the "Company", collectively with its subsidiaries, the "Group") recorded a turnover of HK\$1,990 million for the year ended 31 December 2010 (2009: HK\$2,106 million). The profit for the year was HK\$23.7 million (2009: HK\$77.4 million), which included fair value losses on equity investments of HK\$6.3 million (2009: gains of HK\$15.1 million) and surplus arising on changes in fair value of investment properties of HK\$1.9 million (net of deferred tax) (2009: HK\$0.8 million). The profit for the last year also included surplus on revaluation of land and buildings of HK\$10.2 million (net of deferred tax) as a result of reversal of revaluation losses to the extent of amount charged to the consolidated income statement in prior years and gains on disposal of equity investments of HK\$0.3 million. The surplus arising from revaluation of the Group's land and buildings for the current year amounted to HK\$24.8 million (net of deferred tax) was credited to reserve as other comprehensive income (2009: HK\$12.7 million). The profit contributed from the Group's business operation, which was arrived by excluding the effect of fair value changes of the equity investments and property interests and the effect on disposal of equity investments from the profit for the year, was HK\$28.1 million (2009: HK\$51.0 million).

### PROPOSED FINAL DIVIDEND

The directors of the Company (the "Board") recommend the payment of a final dividend of HK3.0 cents per share for the year ended 31 December 2010 (2009: HK3.0 cents) to the shareholders whose names appear on the Company's register of members on 2 June 2011. It is expected that the final dividend cheques will be despatched to the shareholders on or before 21 June 2011.

### CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company will be closed from 31 May 2011 to 2 June 2011 (both days inclusive), during which period no share transfers will be registered. In order to qualify for the final dividend, all transfers accompanied by relevant share certificates must be lodged with Tricor Tengis Limited at 26th Floor, Tesbury Centre, 28 Queen's Road East, Wanchai, Hong Kong by no later than 4:30 p.m. on 30 May 2011.

### BUSINESS REVIEW AND PROSPECTS

#### *Trading of plastics and chemical products*

The plastic trading division, which consists of Jacobson van den Berg (Hong Kong) Limited ("Jacobson") and other companies, contributed a turnover of HK\$519 million (2009: HK\$446 million) with operating profit of HK\$17.8 million (2009: HK\$8.0 million). With the recovery of global economy and the rise of crude oil prices in 2010, both sales and profit margin increased. Jacobson continues to improve her operation efficiency by optimising the supply chain and keeping close monitoring on trade debt. The growth of the global economy is expected to continue in 2011. However, the growth momentum of Asia, particularly the Mainland China, will remain robust while the pace of the US and Europe would be rather moderate due to the weak fundamentals. The National 12th Five-Year Plan affirms the policy of expanding domestic demand. Jacobson will continue to expand the Mainland China market and to find products and solution to her customers so as to enhance the quality of earnings.

#### *Building related contracting services*

Shun Cheong Investments Limited and its subsidiaries ("Shun Cheong") contributed turnover of HK\$314 million (2009: HK\$417 million) and an operating profit of HK\$13.4 million (2009: loss of HK\$3.9 million). While the loss of the subsidiary engaged in building aluminium eroded the profitability of the division last year, the situation is under control. Although turnover decreased, the additional profit contributed from variation orders approved for the division's projects in Macau improve the profit margin. As at 31 December 2010, the division had outstanding contracts on hand of HK\$909 million. Subsequent to the year end, the division was awarded new contracts amounted to HK\$99 million. With more contracts awarded, the performance of the division for the coming year is expected to improve.



## CHAIRMAN'S STATEMENT *(continued)*

### BUSINESS REVIEW AND PROSPECTS *(continued)*

#### ***Building construction***

The division recorded a turnover of HK\$361 million (2009: HK\$415 million) with an operating profit of HK\$13.9 million (2009: HK\$13.2 million) which was mainly contributed from its principal subsidiary, Chinney Construction Company, Limited ("Chinney Construction"). The profit for the year was mainly contributed from school projects. The division was awarded a residential project and hotel project from private developers. As at 31 December 2010, the division had outstanding contracts on hand of HK\$673 million.

#### ***Foundation piling and ground investigation***

The principal subsidiaries of the division include Kin Wing Engineering Company Limited, Kin Wing Foundations Limited and DrillTech Ground Engineering Limited (collectively, "Kin Wing Group"). Turnover for the year was HK\$746 million (2009: HK\$781 million) and operating profit was HK\$0.3 million (2009: HK\$51.8 million). The decrease was mainly due to additional costs as a result of unexpected difficult ground condition of three foundation piling projects although the West Rail station project and other projects recorded satisfactory profit. The outstanding contracts on hand was HK\$380 million as at 31 December 2010 with additional HK\$317 million worth projects awarded after year end.

#### ***Other businesses***

The distribution and installation of building supplies, electrical and mechanical products carried out by Chinney Alliance Engineering Limited ("CAE") and its subsidiaries contributed turnover of HK\$50 million (2009: HK\$48 million) and an operating loss of HK\$0.4 million (2009: HK\$0.5 million). CAE is awarded two large tenders from Hong Kong International Airport during the last two months and is expected to show improvement in 2011.

The Group's share of the profits and losses of an associate represented share of the results of Jiangxi Kaitong New Materials Company Limited operated in China.

### OUTLOOK

Global economy continues to recover from the 2008 financial crisis with the Asian markets outperformed the US and Europe markets. Hong Kong recorded an increase in GDP in the fourth quarter of 2010 of 6.2% in real terms over last year. Local employment market had notable improvement during 2010 with unemployment rate dropped to 4% in the fourth quarter of 2010, and continued to decrease to 3.6% in the period from December 2010 to February 2011. On the other hand, the political unrest in the Middle East and wars between the Libyan government and rebellion affect the supplies of crude oil and thus the price. While Hong Kong is heavily relying on import, the higher imported inflation from soaring food and commodity, the appreciation of Renminbi and increase in money supply will certainly stimulate inflation. The recent earthquake and tsunami and subsequent nuclear leak in Japan cause disruption to global supply chain which will slowdown manufacturing. Moreover, the prices of steel and other building materials will surge due to the demand called for rebuild. The Group is monitoring closely the construction projects awarded to maintain their profit margin. Nevertheless, with the launch of large-scale infrastructure projects and the Government's intention to increase land supply for residential properties, the construction business will be benefited for more tender opportunities with better prices. The continuing expansion of the global economy, especially in China, will enhance the export prospects and thus benefit our plastic trading business. The Board is cautiously optimistic about the business performance of the Group in the coming year.

### APPRECIATION

I would like to thank my fellow directors for their advice and support and all staffs for their dedication and contribution for the success during the past year.

**James Sai-Wing Wong**  
*Chairman*

## BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT

### EXECUTIVE DIRECTORS

#### **James Sai-Wing Wong**

Aged 72, was appointed an executive director and the chairman of the Company in 1998. He is the chairman of Chinney Investments, Limited (Stock Code: 216, "Chinney Investments"), a director of Lucky Year Finance Limited, Chinney Holdings Limited, Newsworthy Resources Limited, Multi-Investment Group Limited and Enhancement Investments Limited ("EIL"), all being substantial shareholders of the Company, and a director of Chinney Capital Limited which is a shareholder of the Company. He is also the chairman of Hon Kwok Land Investment Company, Limited (Stock Code: 160, "Hon Kwok"). Chinney Investments and Hon Kwok are both listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). He was appointed a Justice of the Peace for Hong Kong in 1987.

#### **Yuen-Keung Chan**

Aged 56, was appointed an executive director of the Company in 2007. He has over thirty years of experience in the construction industry. He is a member of The Chartered Institute of Building. Mr. Chan is the director of Kin Wing Engineering Company Limited, Shun Cheong and Chinney Construction, all being major subsidiaries of the Company. He is also a director of Hon Kwok which is listed on the Main Board of the Stock Exchange.

#### **Sek-Kee Yu**

Aged 59, was appointed an executive director of the Company in 1996 and additionally the chief financial officer of the Company in 2006. He is the managing director of Shun Cheong, and the director of Chinney Alliance (China) Limited, CAE, Chinney Construction, Jacobson and Kin Wing Engineering Company Limited, all being major subsidiaries of the Company. He has worked with three North American banks for over seventeen years during which he held various posts including the chief executive of a Canadian bank in Hong Kong, prior to joining the Group in 1994. He holds a Bachelor's degree in Computer Science from the University of Western Ontario, Canada and a Master's degree in Finance from the University of British Columbia, Canada.

#### **Wai-Hong Ling**

Aged 47, was appointed an executive director of the Company in 2007. He joined the Company in 2001 as Director of Investment. Mr. Ling holds a Bachelor's degree of Science from the University of Hong Kong and a Master's degree in Business Administration from the Chinese University of Hong Kong. Mr. Ling is a director of Jacobson and CAE which are major subsidiaries of the Company.

#### **James Sing-Wai Wong**

Aged 47, was appointed an executive director of the Company in August 2010. He graduated from the University of Washington with a Bachelor's Degree with honors in Economics. He also holds a Juris Doctor degree from the University of California Hastings College of Law, and a Master Degree in Systems Engineering and Information Systems from the Florida Institute of Technology. He is licensed to practise law in the United States of America and the State of California, where he also holds a Real Estate Broker's License. He has accumulated over twenty-two years of experience in economics, law, management, and information systems in Hong Kong, the United States, Canada, the United Kingdom, and Mainland China.

Mr. Wong is the chairman of CAE and the director of Chinney Alliance (China) Limited and Chinney Construction, all being major subsidiaries of the Company. Mr. Wong is a director of Lucky Year Finance Limited and Chinney Holdings Limited, both of which are substantial shareholders of the Company. He is the son of Dr. James Sai-Wing Wong, the Group's Chairman and a substantial shareholder of the Company, and Madam Madeline May-Lung Wong, who is a substantial shareholder of the Company.

## BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT *(continued)*

### NON-EXECUTIVE DIRECTORS

#### Herman Man-Hei Fung

Aged 73, was appointed a non-executive director of the Company in 1998. He is the managing director of Chinney Investments and a director of Lucky Year Finance Limited, Chinney Holdings Limited, Newsworthy Resources Limited and Multi-Investment Group Limited, all being substantial shareholders of the Company, and a director of Chinney Capital Limited which is a shareholder of the Company. He is also the vice chairman of Hon Kwok. Chinney Investments and Hon Kwok are both listed on the Main Board of the Stock Exchange. Mr. Fung was appointed a member of the Hong Kong Inland Revenue Board of Review from November 1996 to June 2005.

#### Frank Kwok-Kit Chu

Aged 65, was appointed an executive director of the Company in 1993 and was re-designated as a non-executive director of the Company in 2009. He had worked with a major Singaporean bank for sixteen years before he joined the Group in 1989. He has over thirty years of experience in business, banking and finance in the region. He holds a Bachelor of Arts degree from Stanford University, USA and a Master's degree in Business Administration from Cranfield Institute of Management, United Kingdom.

### INDEPENDENT NON-EXECUTIVE DIRECTORS

#### David Chung-Shing Wu

Aged 75, was appointed an independent non-executive director of the Company in 2003. Mr. Wu had been a member of the Hong Kong Inland Revenue Board of Review for thirty-six years. He has substantial experience in the textile industry and securities investment. Prior to his retirement, he was the vice president of a US international investment bank. He holds a Bachelor's degree in Economics from Harvard University, USA.

#### Sou-Tung Chan

Aged 78, was appointed an independent non-executive director of the Company in 2007. He has over fifty years of experience in building services. He founded his building services consulting engineers firm named Richard Chan & Associates Limited in 1976, which has completed numbers of projects in design of building services system and project management and energy management including over 300 projects in Hong Kong, Macau, China and South East Asia. Mr. Chan graduated from Northeastern Industrial College in 1955, major in building services of industrial/civil building development of the Building Development Faculty and was awarded a Master's degree in Business Administration from the University of East Asia, Macau (now known as The University of Macau) in 1988.

Mr. Chan is a Registered Professional Engineer of the Government of Hong Kong Special Administrative Region, a Chartered Engineer in the United Kingdom and a Professional Engineer in New Zealand. He is also the member of Chartered Institution of Building Services Engineer of the United Kingdom, Hong Kong Institution of Engineers, Association of Consulting Engineers of Hong Kong, Association of Heating Refrigerating and Air Conditioning Engineers of the United States of America and Association of Energy Engineers of the United States of America. Mr. Chan was invited as a professor of The Northeastern University of the People's Republic of China in 1990 and has been appointed a permanent member of the board of directors of the university since 1999, he was also appointed as part-time professor of Northeastern University in 2007. He has been an honorary citizen of Shenyang, the People's Republic of China since 1990 and had also been a member of the 6th, 7th, 8th and 9th Committee of Liaoning Province of the Chinese People's of Political Consultative Conference for twenty years.

Mr. Chan was appointed as a committee member of Air Pollution Control Appeal Board Panel of the Government of the Hong Kong Special Administrative Region in 2007 (2007-2013).

## BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT *(continued)*

### **Anthony Ren-Da Fan**

Aged 50, was appointed an independent non-executive director of the Company in July 2008. He holds a Master's Degree in Business Administration from the USA. He is the chairman and managing director of AsiaLink Capital Limited. Prior to that, he held senior positions with various international financial institutions. Mr. Fan is an independent non-executive director of Uni-President China Holdings Ltd. (Stock Code: 220), Raymond Industrial Limited (Stock Code: 229), Shanghai Industrial Urban Development Group Limited (Stock Code: 563), CITIC Resources Holdings Limited (Stock Code: 1205), Renhe Commercial Holdings Company Limited (Stock Code: 1387) and Hong Kong Resources Holdings Company Limited (Stock Code: 2882), all listed on the Main Board of the Stock Exchange.

### **Anthony Siu-Wing Lau**

Aged 70, was appointed an independent non-executive director of the Company in August 2010. He is a director of Pacific Air Limited, the Past President of the Chartered Institute of Logistics and Transport in Hong Kong and a member of the Service Promotion Programme Committee of Hong Kong Trade Development Council. He has served as a council member of Hong Kong Logistics Development Council from 2000 to 2010.

He was the chairman of the Hong Kong Association of Freight Forwarding Agents Limited (HAFFA) from 1997 to 2000 and the chairman of the Airfreight Committee of Hong Kong Shippers' Council from 1998 to 2000, an advisory board member of Hong Kong Civil Aviation Department from 1999 to 2005, a member of the Trade Related Services/Logistics Service Advisory Committee of Hong Kong Trade Development Council from 1996 to 2005 and a member of the China Trade Committee of Hong Kong Trade Development Council from 1999 to 2005. Mr. Lau was awarded the Outstanding Achievement Award in the first Logistics Awards Hong Kong 2005. He has been appointed the Trustee of the Edinburgh Napier University Hong Kong Scholarship since August 2006. In 2007, he was honoured with "2007 Life Time Achievement Award" in the 21st Asian Freight and Supply Chain Award (AFSCA). He was awarded the Bronze Bauhinia Star 2009 by the Hong Kong SAR Government.

Mr. Lau had been the chairman and executive director of BALtrans Holdings Limited and had resigned from the chairman in February 2008 but remained as an executive director of BALtrans Holdings Limited, a company which was de-listed from the Stock Exchange in April 2008.

Mr. Lau holds a Master of Business Administration Degree from the University of East Asia, Macau (now known as The University of Macau). He is a fellow member of the Institute of Directors, a fellow member of the Chartered Institute of Logistics and Transport and a fellow member of the Chartered Institute of Marketing.

## **SENIOR MANAGEMENT**

### **Kwok-Ming Lam**

Aged 47, is the managing director of Jacobson and CAE which are major subsidiaries of the Company engaged in trading of plastic and chemicals and mechanical, electrical and building supplies products. He is a member of the Hong Kong Institute of Certified Public Accountants and the Institute of Chartered Accountants in England and Wales. He holds a Master of Science degree in Electronic Commerce from the Hong Kong Polytechnic University.

## BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT *(continued)*

### **Kwok-Leung Wong**

Aged 45, is the director and general manager of Chinney Construction, a major subsidiary of the Company engaged in building construction. He has over twenty-two years of experience in the construction industry. He is a member of The Chartered Institute of Building, Hong Kong Institute of Construction Managers, Australian Institute of Building, The Hong Kong Institute of Surveyors and The Royal Institution of Chartered Surveyors and a registered professional surveyor (Q.S.). He holds a Master's degree in Construction Management from The City University of Hong Kong.

### **Kar-Chow Sung**

Aged 51, is the director of Kin Wing Engineering Company Limited, Kin Wing Foundations Limited and DrilTech Ground Engineering Limited, which are major subsidiaries of the Company engaged in foundation piling and site investigation. He has over twenty years of experience in the field of site investigation works.

### **Patrick Yu-Fai Au**

Aged 52, is the director and general manager of Shun Cheong Electrical Engineering Company Limited, a major subsidiary of the Company engaged in installation and maintenance of electrical and mechanical systems. He has over twenty-nine years of experience in the building services engineering industry. He holds a Bachelor's degree of Engineering (Electrical) from McGill University, Montreal, Canada.

### **Kwok-Leung Fung**

Aged 51, is the director and general manager of Westco Chinney Limited which is a major subsidiary of the Company engaged in installation of air-conditioning systems. He has over thirty years of experience in the field of mechanical engineering. He is a member of American Society of Heating, Refrigerating and Air-conditioning Engineers and Australian Institute of Refrigeration, Airconditioning and Heating.

### **Kwok-Keung Wong**

Aged 52, is the managing director of CAE, a major subsidiary of the Company engaged in trading of mechanical and electrical equipment and products. He has over thirty years of experience in marketing of communication and electronic equipment, especially aviation equipment. He holds a Higher Diploma in Marine Electronics from Hong Kong Polytechnic.

### **Hin-Kwong So**

Aged 53, is the director of Kin Wing Engineering Company Limited and Kin Wing Foundations Limited, both are major subsidiaries of the Company engaged in foundation piling. He has over twenty years of experience in performing and supervising various foundation and site formation designs. He holds a Bachelor's degree of Civil Engineering from Chung Kung University.

### **Yun-Sang Lo**

Aged 45, is the company secretary and financial controller of the Company. He has twenty-two years of experience in the accounting field. He holds a Bachelor's degree in Business Administration from The Chinese University of Hong Kong and is a fellow member of the Association of Chartered Certified Accountants and a member of the Hong Kong Institute of Certified Public Accountants.

## CORPORATE GOVERNANCE REPORT

### CORPORATE GOVERNANCE PRACTICES

The Company is committed to achieving the standards of corporate conduct and to place importance on its corporate governance systems so as to ensure greater transparency, accountability and protection of shareholders' interests.

This report describes the Company's corporate governance practices and structures that were in place during the financial year, with specific reference to the principles and guidelines of the Code of Corporate Governance Practices (the "CG Code") as set out in Appendix 14 of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules") issued by the Stock Exchange. In developing and reviewing its corporate governance policies and practices, the Company has sought to adopt a balanced approach.

The Company has complied with the code provisions laid down in the CG Code throughout the year ended 31 December 2010, except for code provisions A.1.1, A.2.1, A.4.1, A.4.2 and B.1.3, details of which are discussed in this report.

### DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix 10 to the Listing Rules.

All directors have confirmed that they have complied with the required standard set out in the Model Code throughout the year ended 31 December 2010.

### BOARD OF DIRECTORS

Members of the Board are collectively responsible for overseeing the business and affairs of the Group that aims to enhancing the Company's value for stakeholders. Roles of the Board include reviewing and guiding corporate strategies and policies; monitoring financial and operating performance; ensuring the integrity of the Group's accounting and financial reporting systems; and setting appropriate policies in managing risks of the Group while the day-to-day management is delegated to the executive directors. The biographical details of the directors are set out in the section "Biographies of Directors and Senior Management" on pages 9 to 12.

## CORPORATE GOVERNANCE REPORT *(continued)*

The number of board meetings held in the year as well as the attendance of each Board member at those meetings are set out as follows:

<b>Name of director</b>	<b>Number of meetings attended/eligible to attend</b>
<b>Executive Directors</b>	
Dr. James Sai-Wing Wong ( <i>Chairman</i> )	2/2
Mr. Yuen-Keung Chan	2/2
Mr. Sek-Kee Yu	2/2
Mr. Wai-Hong Ling	2/2
Mr. James Sing-Wai Wong ( <i>appointed on 27 August 2010</i> )	N/A
<b>Non-Executive Directors</b>	
Mr. Herman Man-Hei Fung	2/2
Mr. Frank Kwok-Kit Chu	2/2
<b>Independent Non-Executive Directors</b>	
Mr. David Chung-Shing Wu	2/2
Mr. Sou-Tung Chan	2/2
Mr. Anthony Ren-Da Fan	1/2
Mr. Anthony Siu-Wing Lau ( <i>appointed on 27 August 2010</i> )	N/A

Board meetings of the Company were held twice during the year on a regular basis, which deviated from code provision A.1.1 which stipulates that the Board should meet regularly and board meetings should be held at least four times a year at approximately quarterly intervals.

In view of the simplicity of the Group's businesses, regular board meetings have not been held quarterly during the year. The interim and annual results together with all corporate transactions happened during the year have been reviewed and discussed amongst the directors at the full board meetings held in the year.

Draft minutes of board meetings are circulated to directors for comments and the signed minutes are kept by the Company Secretary.

### CHAIRMAN AND CHIEF EXECUTIVE OFFICER

The Company has not appointed a chief executive officer. Each division of the Group's business namely Jacobson, CAE, Kin Wing Group, Chinney Construction and Shun Cheong is managed by its divisional managing directors. Dr. James Sai-Wing Wong, Chairman of the Company, is responsible for the management of the Board. Such practices of the Company deviate from code provision A.2.1 which stipulates that the roles of chairman and chief executive officer should be separate and should not be performed by the same individual.



## CORPORATE GOVERNANCE REPORT *(continued)*

### RE-ELECTION OF DIRECTORS

Code provision A.4.1 stipulates that non-executive directors should be appointed for a specific term, subject to re-election and that code provision A.4.2 stipulates that every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years.

The existing non-executive directors of the Company do not have a specific term of appointment but are subject to retirement by rotation and re-election at the Company's annual general meeting under the Bye-laws of the Company. As such, the Board considers that sufficient measures have been taken to ensure that the Company's corporate governance practices are no less exacting than those in the CG Code.

According to the provisions of the Company's Bye-laws, at each annual general meeting one-third of the directors for the time being (or, if their number is not a multiple of three, the number nearest to but not greater than one-third) shall retire from office by rotation save that the Chairman and/or the Managing Director of the Company shall not be subject to retirement by rotation or be taken into account in determining the number of directors to retire in each year.

Dr. James Sai-Wing Wong, the beneficial owner of Chinney Investments, EIL and Chinney Capital Limited, which collectively holds approximately 72.85% interest in the Company, is the Chairman of the Board to safeguard their investments in the Company. As a result, the Board concurred that the Chairman of the Board need not be subject to retirement by rotation.

### REMUNERATION COMMITTEE

The Remuneration Committee comprises four directors, of which three are independent non-executive directors. The role of the Committee is to review and recommend to the Board on the remuneration packages of all executive directors.

Code provision B.1.3 stipulates that the terms of reference of the Remuneration Committee should include, as a minimum, those specific duties as set out in the CG Code provisions. The terms of reference of the Remuneration Committee adopted by the Company on 20 September 2005 has certain deviations from the CG Code provisions that the Remuneration Committee should "review" as opposed to "determine" the specific remuneration packages of "all executive directors" as opposed to "directors and senior management".

## CORPORATE GOVERNANCE REPORT *(continued)*

The Chairman of the Board receives no remuneration and determines the remuneration of all other executive directors, taking reference to market pay, individual performance and a bonus scheme, which has been in place prior to the establishment of the Remuneration Committee. Details of remuneration packages of the executive directors during the year are set out under heading "Directors' Remuneration" on pages 68 to 69 in this annual report. A Remuneration Committee meeting was held once during the year, during which the remuneration packages of all executive directors for the year have been reviewed individually. The attendance of each member is shown as below.

Name of member	Number of meetings attended/eligible to attend
<b>Non-Executive Director</b>	
Mr. Herman Man-Hei Fung	1/1
<b>Independent Non-Executive Directors</b>	
Mr. David Chung-Shing Wu	1/1
Mr. Sou-Tung Chan	1/1
Mr. Anthony Ren-Da Fan	1/1

Draft minutes of the Remuneration Committee meetings are circulated to members of the Remuneration Committee for comments and the signed minutes are kept by the Company Secretary.

### NOMINATION OF DIRECTORS

On 27 August 2010, Mr. James Sing-Wai Wong was appointed as an executive director and Mr. Anthony Siu-Wing Lau was appointed as an independent non-executive director of the Company. Such nomination has been taken into consideration of the nominees' qualifications, abilities and potential contributions to the Company by the Board.

### AUDITORS' REMUNERATION

For the year ended 31 December 2010, services provided to the Group by its auditors and the respective fees paid were:

Services rendered	Fees paid/payable <i>HK\$'000</i>
Audit services	3,037
Non-audit services (review and other services)	200

### AUDIT COMMITTEE

The Audit Committee comprises four directors, of which three are independent non-executive directors.

The terms of reference for the Audit Committee has been adopted in line with the CG Code. Regular meetings have been held by the Audit Committee since establishment and it meets at least twice each year to review and supervise the Group's financial reporting process and internal control. The Audit Committee has reviewed the accounting principles and policies adopted by the Company and discussed with management and the external auditors the financial reporting matters of the Group for the year ended 31 December 2010.

## CORPORATE GOVERNANCE REPORT *(continued)*

The Audit Committee met two times during the year and the attendance of each member is shown as below.

<b>Name of member</b>	<b>Number of meetings attended/eligible to attend</b>
<b>Non-Executive Director</b>	
Mr. Herman Man-Hei Fung	2/2
<b>Independent Non-Executive Directors</b>	
Mr. David Chung-Shing Wu	2/2
Mr. Sou-Tung Chan	2/2
Mr. Anthony Ren-Da Fan	2/2

Draft minutes of the Audit Committee meetings are circulated to members of Audit Committee for comments and the signed minutes are kept by the Company Secretary.

### INTERNAL CONTROL

The Board has overall responsibilities for maintaining the Group's systems of internal control and reviewing their effectiveness. The internal control systems of the Group are designed to provide reasonable assurance to minimize risk of failure in operational systems, and to assist in the achievement of the Group's goals. The systems are also structured to safeguard the Group's assets, to ensure the maintenance of proper accounting records and compliance with applicable laws, rules and regulations.

During the year, the Audit Committee has reviewed the Group's internal control system and considered the internal control report with the Group's executive directors and financial controller. The review covers all material controls, including financial, operational and compliance controls and risk management of the Group and such systems have been considered reasonably effective and adequate.

### DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The directors are responsible for overseeing the preparation of financial statements for each financial period with a view to ensuring such financial statements give a true and fair view of the state of affairs of the Group and of the results and cash flows for that period. The Company's financial statements are prepared in accordance with all relevant statutory requirements and applicable accounting standards. The directors are responsible for ensuring that appropriate accounting policies are selected and applied consistently; and that judgments and estimates made are prudent and reasonable. The statement of the independent auditors of the Company, Messrs. Ernst & Young, with regard to their reporting responsibilities on the Company's financial statements is set out in the Independent Auditors' Report on pages 25 to 26.

## REPORT OF THE DIRECTORS

The directors herein present their report and the audited financial statements of the Company and the Group for the year ended 31 December 2010.

### PRINCIPAL ACTIVITIES

The Company is an investment holding company. The principal activities of its subsidiaries comprise the trading of plastic and chemical products, the distribution and installation of building supplies, electrical and mechanical products, the provision of building related contracting services for both public and private sectors, including engineering contracting services in the air-conditioning industry and provision of maintenance services, superstructure construction works and sub-structure and foundation piling works for both public and private sectors in Hong Kong and Macau, and investment holding. Details of the principal subsidiaries and their activities are set out in note 16 to the financial statements. There were no significant changes in the nature of the Group's principal activities during the year.

### RESULTS AND DIVIDENDS

The Group's profit for the year ended 31 December 2010 and the state of affairs of the Company and the Group at that date are set out in the financial statements on pages 27 to 116.

The Board recommend the payment of a final dividend of HK3.0 cents per share for the year ended 31 December 2010 (2009: HK3.0 cents) to the shareholders whose names appear on the Company's register of members on 2 June 2011. Upon the shareholders' approval at the forthcoming annual general meeting of the Company, it is expected that the final dividend cheques will be despatched to the shareholders on or before 21 June 2011. This recommendation has been incorporated in the financial statements as an allocation of retained profits within the equity section of the statement of financial position.

### MANAGEMENT DISCUSSION AND ANALYSIS

#### BUSINESS AND OPERATIONAL REVIEW

A detailed review of the Group's business operations and outlook is included in the Chairman's Statement.

#### FINANCIAL REVIEW

##### *Liquidity and financial resources*

Total interest-bearing debts of the Group amounted to HK\$227.0 million as at 31 December 2010 (2009: HK\$197.6 million), of which HK\$198.3 million or 87% (2009: HK\$171.6 million or 87%) classified as current liabilities. The adoption of Hong Kong Interpretation 5 *Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause* requires that term loans and other borrowings where the lender has unconditional right to call the loan at any time shall be classified as current liabilities. Bank loans and obligations under finance leases of HK\$59.1 million (2009: HK\$29.3 million) were reclassified as current liabilities accordingly. The current portion of the interest-bearing debts would be HK\$139.2 million or 61% (2009: HK\$142.3 million or 72%) based on lenders' repayment schedules. During the year, the Group repaid the promissory note of HK\$40 million. To cope with the increase in sale of plastics and chemical products, the inventory level rose and thus the trust receipt loans increased to HK\$85.5 million (2009: HK\$70.3 million). The Group raised fund by bank loans and finance leases arrangement of HK\$80 million to finance the acquisition of property, plant and equipment for the Group's operation. Current ratio of the Group as at 31 December 2010, measured by total current assets over total current liabilities, was 1.2 (2009: 1.4). Total unpledged cash and bank balances as at 31 December 2010 was HK\$218.6 million (2009: HK\$240.4 million).

## REPORT OF THE DIRECTORS (continued)

### FINANCIAL REVIEW (continued)

#### Liquidity and financial resources (continued)

The Group had a total of HK\$321 million undrawn banking facilities at year-end available for its working capital purpose and issue of performance/surety bonds. The gearing ratio of the Group, measured by total interest-bearing borrowings of HK\$227.0 million over the equity attributable to owners of the Company of HK\$488.4 million, was 46.5% as at 31 December 2010 (2009: 43.1%).

#### Funding and treasury policy

The Group maintains a prudent funding and treasury policy. Surplus funds are maintained in the form of cash deposits with leading banks. Borrowings are mainly denominated in Hong Kong dollars and bear interest at floating rates. Forward contracts of non-speculative nature are entered to hedge the foreign currency trade purchase commitments of the Group when desirable.

#### Pledge of assets

Certain properties and plant and machinery having aggregate book value of HK\$140.6 million and HK\$58.8 million respectively as at 31 December 2010 were pledged to banks to secure certain bank loans, obligations under finance leases and general banking facilities extended to the Group. In addition, time deposits of HK\$12.4 million were pledged to banks to secure the performance bonds issued in favour of the Group's clients on contracting works.

#### Contingent liability

Details of the Group's contingent liabilities as at 31 December 2010 are set out in note 40 to the financial statements.

#### Employees and remuneration policies

The Group employed approximately 950 staff in Hong Kong and other parts of the People's Republic of China as at 31 December 2010. Remuneration packages are reviewed annually and determined by reference to market pay and individual performance. In addition to salary payments and year-end discretionary bonuses, the Group also provides other employment benefits including medical insurance cover, provident fund and educational subsidies to eligible staff.

## SUMMARY OF FINANCIAL INFORMATION

A summary of the published results and assets, liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the audited financial statements, is set out below.

### RESULTS

	Year ended 31 December				
	2010 HK\$'000	2009 HK\$'000	2008 HK\$'000	2007 HK\$'000	2006 HK\$'000
REVENUE	<u>1,990,214</u>	<u>2,106,488</u>	<u>2,547,004</u>	<u>1,546,750</u>	<u>1,468,521</u>
PROFIT FOR THE YEAR	<u>23,662</u>	<u>77,350</u>	<u>44,771</u>	<u>64,720</u>	<u>17,031</u>
Attributable to:					
– Owners of the Company	<u>23,662</u>	<u>77,378</u>	<u>45,532</u>	<u>66,452</u>	<u>16,997</u>
– Non-controlling interests	<u>–</u>	<u>(28)</u>	<u>(761)</u>	<u>(1,732)</u>	<u>34</u>

## REPORT OF THE DIRECTORS *(continued)*

### SUMMARY OF FINANCIAL INFORMATION *(continued)*

#### ASSETS, LIABILITIES AND NON-CONTROLLING INTERESTS

	As at 31 December				
	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	2008 <i>HK\$'000</i>	2007 <i>HK\$'000</i>	2006 <i>HK\$'000</i>
TOTAL ASSETS	<b>1,324,048</b>	1,135,672	1,230,790	1,038,671	846,862
TOTAL LIABILITIES	<b>(835,655)</b>	(677,602)	(846,599)	(738,455)	(604,100)
NON-CONTROLLING INTERESTS	—	—	(28)	(789)	(10,804)
	<b><u>488,393</u></b>	<u>458,070</u>	<u>384,163</u>	<u>299,427</u>	<u>231,958</u>

The information set out above does not form part of the audited financial statements.

#### PROPERTY, PLANT AND EQUIPMENT AND INVESTMENT PROPERTIES

Details of movements in the property, plant and equipment and investment properties of the Company and the Group during the year are set out in notes 14 and 15 to the financial statements, respectively.

#### SHARE CAPITAL

There were no movements in either the Company's authorised or issued share capital during the year.

#### PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company's Bye-laws or the laws of Bermuda which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

#### PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SHARES

Neither the Company, nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed shares during the year.

#### RESERVES

Details of movements in the reserves of the Company and the Group during the year are set out in note 36(b) to the financial statements and in the consolidated statement of changes in equity, respectively.

#### DISTRIBUTABLE RESERVES

Under the laws of Bermuda, the Company's reserves available for distribution to shareholders amounted to HK\$168,192,000 as at 31 December 2010, of which HK\$17,847,000 has been proposed as a final dividend for the year. In addition, the Company's share premium account, in the amount of HK\$60,978,000, may be distributed to shareholders of the Company in the form of fully paid bonus shares.

## REPORT OF THE DIRECTORS *(continued)*

### MAJOR CUSTOMERS AND SUPPLIERS

In the year under review, sales to the Group's five largest customers accounted for approximately 32% of the total sales for the year. The sales to the Group's largest customer accounted for approximately 15% of the total sales for the year. Purchases from the Group's five largest suppliers accounted for less than 30% of the total purchases for the year.

None of the directors of the Company or any shareholders (which, to the best knowledge of the directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest customers.

### DIRECTORS

The directors of the Company during the year and up to the date of this report were:

#### ***Executive directors:***

James Sai-Wing Wong (*Chairman*)

Yuen-Keung Chan

Sek-Kee Yu

Wai-Hong Ling

James Sing-Wai Wong (appointed on 27 August 2010)

#### ***Non-executive directors:***

Herman Man-Hei Fung

Frank Kwok-Kit Chu

#### ***Independent non-executive directors:***

David Chung-Shing Wu

Sou-Tung Chan

Anthony Ren-Da Fan

Anthony Siu-Wing Lau (appointed on 27 August 2010)

In accordance with Bye-law 86 of the Company's Bye-laws, Mr. James Sing-Wai Wong and Mr. Anthony Siu-Wing Lau who were appointed subsequent to the annual general meeting of the Company will hold office until the forthcoming annual general meeting and, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

In accordance with Bye-law 87 of the Company's Bye-laws, Mr. Sou-Tung Chan and Mr. Anthony Ren-Da Fan will retire by rotation at the forthcoming annual general meeting. Both Mr. Sou-Tung Chan and Mr. Anthony Ren-Da Fan will not seek for re-election at the forthcoming annual general meeting.

The Company has received from each of its independent non-executive directors an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules and still considers them as independent.

### BIOGRAPHIES OF DIRECTORS AND SENIOR MANAGEMENT

Biographical details of the directors of the Company and senior management of the Group are set out on pages 9 to 12 of the annual report.



## REPORT OF THE DIRECTORS *(continued)*

### DIRECTORS' SERVICE CONTRACTS

No director has a service contract with any member of the Group which is not determinable within one year without payment of compensation, other than statutory compensation.

### DIRECTORS' REMUNERATION

The directors' remuneration is subject to shareholders' approval at general meetings. The remuneration of the directors of the Company is reviewed by the Remuneration Committee having regard to the Company's operating results, individual performance of the directors and comparable market statistics. Details of the directors' remuneration are set out in note 8 to the financial statements.

### DIRECTORS' INTERESTS IN CONTRACTS

Except as disclosed in note 37 to the financial statements, none of the directors had a material interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the year.

### DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 December 2010, the interests and short positions of the directors in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")), as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code, were as follows:

#### *Long positions in ordinary shares of the Company:*

Name of directors	Number of shares held, capacity and nature of interest			Total	Percentage of the Company's issued share capital
	Personal interests	Family interests	Corporate interests		
James Sai-Wing Wong	–	–	433,400,216 <i>(Note)</i>	433,400,216	72.85%
Frank Kwok-Kit Chu	48,240	47,840	–	96,080	0.02%
	48,240	47,840	433,400,216	433,496,296	72.87%

*Note:* Amongst these shares, 17,062,000 shares are held by Chinney Capital Limited, 173,093,695 shares are held by Multi-Investment Group Limited, and 243,244,521 shares are held by EIL, all of which Dr. James Sai-Wing Wong is a director and has beneficial interests.

Save as disclosed above, as at 31 December 2010, none of the directors had registered an interest or short position in the shares, underlying shares or debentures of the Company or any of its associated corporations that was required to be recorded pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

## REPORT OF THE DIRECTORS *(continued)*

### DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

At no time during the year were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any directors or their respective spouses or minor children, or were any such rights exercised by them; or was the Company or any of its subsidiaries a party to any arrangement to enable the directors to acquire such rights in any other body corporate.

### SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS IN SHARES AND UNDERLYING SHARES OF THE COMPANY

As at 31 December 2010, the interests and short positions of those persons in the shares and underlying shares of the Company as recorded in the register of interests required to be kept by the Company under Section 336 of the SFO were as follows:

#### *Long positions in ordinary shares of the Company:*

<b>Name</b>	<i>Notes</i>	<b>Capacity and nature of interest</b>	<b>Number of ordinary shares held</b>	<b>Percentage of the issued share capital</b>
James Sai-Wing Wong	1, 2, 3	Interest through controlled corporations	433,400,216	72.85%
Madeline May-Lung Wong	1	Interest through a controlled corporation	173,093,695	29.10%
Lucky Year Finance Limited	1	Interest through a controlled corporation	173,093,695	29.10%
Chinney Holdings Limited	1	Interest through a controlled corporation	173,093,695	29.10%
Chinney Investments	1	Interest through a controlled corporation	173,093,695	29.10%
Newsworthy Resources Limited	1	Interest through a controlled corporation	173,093,695	29.10%
Multi-Investment Group Limited	1	Beneficial owner	173,093,695	29.10%
EIL	2	Beneficial owner	243,244,521	40.89%

#### *Notes:*

1. Dr. James Sai-Wing Wong, Ms. Madeline May-Lung Wong, Lucky Year Finance Limited, Chinney Holdings Limited, Chinney Investments, Newsworthy Resources Limited and Multi-Investment Group Limited are deemed to be interested in the same parcel of the 173,093,695 shares by virtue of Section 316 of the SFO;
2. EIL is beneficially owned by Dr. James Sai-Wing Wong solely; and
3. 17,062,000 shares are held by Chinney Capital Limited, which is beneficially owned by Dr. James Sai-Wing Wong.

## REPORT OF THE DIRECTORS *(continued)*

### **SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS IN SHARES AND UNDERLYING SHARES OF THE COMPANY** *(continued)*

Save as disclosed above, as at 31 December 2010, no person, other than the directors of the Company, whose interests are set out in the section "Directors' interests and short positions in shares, underlying shares and debentures" above, had registered an interest or short position in the shares or underlying shares of the Company that was required to be recorded pursuant to Section 336 of the SFO.

### **CONNECTED TRANSACTIONS**

During the year under review, there was no transaction or arrangement needed to be disclosed as a connected transaction in accordance with the Listing Rules. The related party transactions as set out in note 37 to the financial statements are connected transactions/continuing connected transactions exempted from disclosure and independent shareholders' approval requirements under the Listing Rules.

### **SUFFICIENCY OF PUBLIC FLOAT**

Based on information that is publicly available to the Company and within the knowledge of the directors, at least 25% of the Company's total issued share capital was held by the public as at the date of this report.

### **AUDITORS**

Ernst & Young retire and a resolution for their reappointment as auditors of the Company will be proposed at the forthcoming annual general meeting.

ON BEHALF OF THE BOARD

**Sek-Kee Yu**

*Director*

Hong Kong, 29 March 2011

## INDEPENDENT AUDITORS' REPORT



18th Floor  
Two International Finance Centre  
8 Finance Street, Central  
Hong Kong

### To the shareholders of Chinney Alliance Group Limited

*(Incorporated in Bermuda with limited liability)*

We have audited the consolidated financial statements of Chinney Alliance Group Limited (the "Company") and its subsidiaries (together, the "Group") set out on pages 27 to 116, which comprise the consolidated and company statements of financial position as at 31 December 2010, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. Our report is made solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## INDEPENDENT AUDITORS' REPORT *(continued)*

### To the shareholders of Chinney Alliance Group Limited

*(Incorporated in Bermuda with limited liability)*

#### OPINION

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2010, and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### Ernst & Young

*Certified Public Accountants*

Hong Kong

29 March 2011

## CONSOLIDATED INCOME STATEMENT

Year ended 31 December 2010

	Notes	2010 HK\$'000	2009 HK\$'000
<b>REVENUE</b>	5	<b>1,990,214</b>	2,106,488
Cost of sales/services provided		<u>(1,751,076)</u>	<u>(1,842,680)</u>
Gross profit		<b>239,138</b>	263,808
Other income	5	<b>6,265</b>	6,877
Selling and distribution costs		<b>(8,555)</b>	(8,062)
Administrative expenses		<b>(200,931)</b>	(196,264)
Other operating income/(expenses), net		<b>2,331</b>	(3,123)
Fair value gains/(losses) on equity investments at fair value through profit or loss, net		<b>(6,331)</b>	15,068
Surplus arising from revaluation of land and buildings	14	–	8,630
Changes in fair value of investment properties	15	<b>3,091</b>	2,058
Finance costs	6	<b>(6,541)</b>	(5,408)
Share of profits and losses of:			
A jointly-controlled entity		–	(11)
An associate		<b>(67)</b>	(194)
<b>PROFIT BEFORE TAX</b>	7	<b>28,400</b>	83,379
Income tax expense	10	<b>(4,738)</b>	(6,029)
<b>PROFIT FOR THE YEAR</b>		<b>23,662</b>	77,350
Attributable to:			
Owners of the Company	11	<b>23,662</b>	77,378
Non-controlling interests		–	(28)
		<b>23,662</b>	77,350
<b>EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE COMPANY</b>	13		
Basic and diluted		<b>4.0 cents</b>	13.0 cents

Details of the proposed final dividend for the year are disclosed in note 12 to the financial statements.

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Year ended 31 December 2010

	Notes	2010 HK\$'000	2009 HK\$'000
<b>PROFIT FOR THE YEAR</b>		<b>23,662</b>	<b>77,350</b>
<b>OTHER COMPREHENSIVE INCOME</b>			
Surplus on revaluation of land and buildings	14	<b>29,887</b>	13,843
Income tax effect	34	<b>(5,047)</b>	(1,157)
		<b>24,840</b>	12,686
Exchange differences on translation of foreign operations		<b>(332)</b>	(1,285)
<b>OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF TAX</b>		<b>24,508</b>	11,401
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>		<b>48,170</b>	<b>88,751</b>
Attributable to:			
Owners of the Company	11	<b>48,170</b>	88,779
Non-controlling interests		<b>–</b>	(28)
		<b>48,170</b>	<b>88,751</b>



## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

31 December 2010

		<b>31 December 2010</b>	31 December 2009	1 January 2009
	<i>Notes</i>	<b><i>HK\$'000</i></b>	<i>HK\$'000</i>	<i>HK\$'000</i>
			(Restated)	(Restated)
<b>NON-CURRENT ASSETS</b>				
Property, plant and equipment	14	<b>358,515</b>	256,947	197,017
Investment properties	15	<b>29,560</b>	26,469	28,261
Investment in an associate	17	<b>1,381</b>	1,184	1,378
Investments in jointly-controlled entities	18	–	–	11
Goodwill	19	<b>5,767</b>	5,767	6,970
Deferred tax assets	34	<b>372</b>	415	987
Other assets	20	<b>282</b>	282	282
Total non-current assets		<b>395,877</b>	291,064	234,906
<b>CURRENT ASSETS</b>				
Inventories	21	<b>73,890</b>	51,290	78,863
Gross amount due from contract customers	22	<b>125,047</b>	115,725	125,901
Trade receivables	23	<b>330,507</b>	229,757	436,695
Retention monies receivable	22	<b>110,145</b>	98,233	100,907
Amounts due from related companies	24	–	–	11,778
Amounts due from jointly-controlled entities	18	<b>967</b>	637	119
Prepayments, deposits and other receivables	25	<b>38,158</b>	41,872	62,870
Equity investments at fair value through profit or loss	26	<b>11,806</b>	18,614	5,319
Tax recoverable		<b>6,634</b>	574	743
Pledged time deposits	27	<b>12,414</b>	47,519	37,046
Cash and cash equivalents	27	<b>218,603</b>	240,387	135,643
Total current assets		<b>928,171</b>	844,608	995,884
<b>CURRENT LIABILITIES</b>				
Gross amount due to contract customers	22	<b>167,656</b>	171,409	138,889
Trade and bills payables	28	<b>291,245</b>	157,778	303,733
Trust receipt loans	29	<b>85,539</b>	70,288	156,111
Retention monies payable	22	<b>60,451</b>	59,565	61,786
Amounts due to related companies	24	<b>3,709</b>	10,962	11,241
Amount due to a jointly-controlled entity	18	–	97	–
Other payables and accruals	30	<b>51,926</b>	51,504	52,245
Tax payable		<b>3,351</b>	2,279	2,033
Obligations under finance leases	32	<b>18,028</b>	11,567	11,033
Interest-bearing bank borrowings	31	<b>94,778</b>	50,126	45,364
Promissory note	33	–	39,652	–
Total current liabilities		<b>776,683</b>	625,227	782,435

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)**

31 December 2010

	Notes	<b>31 December 2010 HK\$'000</b>	31 December 2009 HK\$'000 (Restated)	1 January 2009 HK\$'000 (Restated)
<b>NET CURRENT ASSETS</b>		<b>151,488</b>	219,381	213,449
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<b>547,365</b>	510,445	448,355
<b>NON-CURRENT LIABILITIES</b>				
Obligations under finance leases	32	<b>21,875</b>	18,404	–
Interest-bearing bank borrowings	31	<b>6,816</b>	7,555	–
Promissory note	33	–	–	39,247
Deferred tax liabilities	34	<b>30,281</b>	26,416	24,917
Total non-current liabilities		<b>58,972</b>	52,375	64,164
Net assets		<b>488,393</b>	458,070	384,191
<b>EQUITY</b>				
<b>Equity attributable to owners of the Company</b>				
Issued capital	35	<b>59,490</b>	59,490	59,490
Reserves	36(a)	<b>411,056</b>	380,733	309,801
Proposed final dividend	12	<b>17,847</b>	17,847	14,872
		<b>488,393</b>	458,070	384,163
<b>Non-controlling interests</b>		–	–	28
Total equity		<b>488,393</b>	458,070	384,191

On behalf of the Board  
**James Sai-Wing Wong**  
*Director*

On behalf of the Board  
**Sek-Kee Yu**  
*Director*

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Year ended 31 December 2010

	Attributable to owners of the Company											
	Notes	Issued	Share	Contributed	Asset	Legal	Exchange	Retained	Proposed	Non-	Total	
		capital	premium	surplus	revaluation	reserve	fluctuation	profits	final			controlling
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
At 1 January 2009		59,490	60,978	120,946	882	49	1,748	125,198	14,872	384,163	28	384,191
Profit for the year		-	-	-	-	-	-	77,378	-	77,378	(28)	77,350
Other comprehensive income for the year:												
Surplus on revaluation of land and buildings, net of tax		-	-	-	12,686	-	-	-	-	12,686	-	12,686
Exchange differences on translation of foreign operations		-	-	-	-	-	(1,285)	-	-	(1,285)	-	(1,285)
Total comprehensive income for the year		-	-	-	12,686	-	(1,285)	77,378	-	88,779	(28)	88,751
Release of revaluation reserve on land and buildings to retained profits		-	-	-	(31)	-	-	31	-	-	-	-
Final 2008 dividend declared		-	-	-	-	-	-	-	(14,872)	(14,872)	-	(14,872)
Proposed 2009 final dividend	12	-	-	-	-	-	-	(17,847)	17,847	-	-	-
At 31 December 2009 and 1 January 2010		59,490	60,978*	120,946*	13,537*	49*	463*	184,760*	17,847	458,070	-	458,070
Profit for the year		-	-	-	-	-	-	23,662	-	23,662	-	23,662
Other comprehensive income for the year:												
Surplus on revaluation of land and buildings, net of tax		-	-	-	24,840	-	-	-	-	24,840	-	24,840
Exchange differences on translation of foreign operations		-	-	-	-	-	(332)	-	-	(332)	-	(332)
Total comprehensive income for the year		-	-	-	24,840	-	(332)	23,662	-	48,170	-	48,170
Release of revaluation reserve on land and buildings to retained profits		-	-	-	(407)	-	-	407	-	-	-	-
Final 2009 dividend declared		-	-	-	-	-	-	-	(17,847)	(17,847)	-	(17,847)
Proposed 2010 final dividend	12	-	-	-	-	-	-	(17,847)	17,847	-	-	-
<b>At 31 December 2010</b>		<b>59,490</b>	<b>60,978*</b>	<b>120,946*</b>	<b>37,970*</b>	<b>49*</b>	<b>131*</b>	<b>190,982*</b>	<b>17,847</b>	<b>488,393</b>	<b>-</b>	<b>488,393</b>

\* These reserve accounts comprise the consolidated reserves of HK\$411,056,000 (2009: HK\$380,733,000) in the consolidated statement of financial position.

## CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended 31 December 2010

	Notes	2010 HK\$'000	2009 HK\$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Profit before tax		28,400	83,379
Adjustments for:			
Finance costs	6	6,541	5,408
Share of profits and losses of:			
A jointly-controlled entity		–	11
An associate		67	194
Surplus arising from revaluation of land and buildings	14	–	(8,630)
Changes in fair value of investment properties	15	(3,091)	(2,058)
Depreciation	7	28,165	21,934
Impairment of trade receivables	7	–	3,524
Write-back of impairment of trade receivables	7	(164)	(738)
Write-down/(write-back) of inventories to net realisable value	7	(1,811)	153
Fair value losses/(gains) on equity investments			
at fair value through profit or loss, net		6,331	(15,068)
Loss on disposal of items of property, plant and equipment	7	442	890
Gain on disposal of equity investments			
at fair value through profit or loss	7	(79)	(277)
Gain on disposal of a jointly-controlled entity	7	(97)	–
Reversal of goodwill	7	–	1,203
Interest income	5	(491)	(148)
Dividend income from a listed investment	5	–	(29)
		<b>64,213</b>	<b>89,748</b>
Decrease/(increase) in inventories		(20,789)	27,420
Decrease/(increase) in gross amount due from contract customers		(7,822)	11,047
Decrease/(increase) in trade receivables		(100,586)	204,152
Decrease/(increase) in retention monies receivable		(11,912)	2,674
Movement in balances with related companies, net		(7,253)	11,499
Movement in balances with jointly-controlled entities, net		(330)	(421)
Increase in prepayments, deposits and other receivables		3,714	20,998
Increase/(decrease) in gross amount due to contract customers		(3,753)	32,520
Increase/(decrease) in trade and bills payables		133,467	(145,955)
Increase/(decrease) in retention monies payable		886	(2,221)
Increase/(decrease) in other payables and accruals		785	(741)
Cash generated from operations		50,620	250,720
Interest received		491	148
Interest paid		(5,122)	(4,577)
Interest element of finance lease rental payments		(1,434)	(426)
Dividend paid		(17,847)	(14,872)
Hong Kong profits tax paid, net		(9,613)	(4,132)
Overseas taxes paid		(1,252)	(568)
Net cash flows from operating activities		<b>15,843</b>	<b>226,293</b>

**CONSOLIDATED STATEMENT OF CASH FLOWS (continued)**

Year ended 31 December 2010

	Notes	2010 HK\$'000	2009 HK\$'000
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Dividend received from a listed investment		–	29
Purchases of items of property, plant and equipment		<b>(81,951)</b>	(34,124)
Proceeds from disposal of items of property, plant and equipment		<b>497</b>	27
Proceeds from disposal of equity investments at fair value through profit or loss		<b>556</b>	2,050
Net cash flows used in investing activities		<b>(80,898)</b>	(32,018)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Increase/(decrease) in trust receipt loans		<b>15,251</b>	(85,823)
New bank loans		<b>59,800</b>	46,272
Repayment of bank loans		<b>(15,887)</b>	(29,591)
Repayment of a promissory note		<b>(40,000)</b>	–
Decrease/(increase) in pledged time deposits		<b>35,105</b>	(10,473)
Capital element of finance lease rental payments		<b>(10,402)</b>	(4,267)
Net cash flows from/(used in) financing activities		<b>43,867</b>	(83,882)
<b>NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS</b>			
		<b>(21,188)</b>	110,393
Cash and cash equivalents at beginning of year		<b>240,387</b>	131,279
Effect of foreign exchange rate changes, net		<b>(596)</b>	(1,285)
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>		<b>218,603</b>	240,387
<b>ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS</b>			
Cash and bank balances	27	<b>191,318</b>	171,176
Non-pledged time deposits with original maturity of less than three months when acquired	27	<b>27,285</b>	69,211
Cash and cash equivalents as stated in the consolidated statement of financial position		<b>218,603</b>	240,387

## STATEMENT OF FINANCIAL POSITION

31 December 2010

	Notes	2010 HK\$'000	2009 HK\$'000
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	14	25	38
Investments in subsidiaries	16	243,169	200,985
Other assets	20	282	282
Total non-current assets		<u>243,476</u>	<u>201,305</u>
<b>CURRENT ASSETS</b>			
Amounts due from subsidiaries	16	71,153	77,309
Prepayments, deposits and other receivables	25	236	232
Equity investments at fair value through profit or loss	26	11,806	18,614
Tax recoverable		1,729	–
Cash and cash equivalents	27	4,655	7,797
Total current assets		<u>89,579</u>	<u>103,952</u>
<b>CURRENT LIABILITIES</b>			
Other payables and accruals	30	4,395	4,345
Amounts due to subsidiaries	16	40,000	–
Total current liabilities		<u>44,395</u>	<u>4,345</u>
<b>NET CURRENT ASSETS</b>			
		<u>45,184</u>	<u>99,607</u>
Net assets		<u>288,660</u>	<u>300,912</u>
<b>EQUITY</b>			
Issued capital	35	59,490	59,490
Reserves	36(b)	211,323	223,575
Proposed final dividend	12	17,847	17,847
Total equity		<u>288,660</u>	<u>300,912</u>

On behalf of the Board  
**James Sai-Wing Wong**  
 Director

On behalf of the Board  
**Sek-Kee Yu**  
 Director

## NOTES TO THE FINANCIAL STATEMENTS

31 December 2010

### 1. CORPORATE INFORMATION

Chinney Alliance Group Limited (the "Company") is a limited liability company incorporated in Bermuda with its shares listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The registered office of the Company is located at Clarendon House, Church Street, Hamilton HM 11, Bermuda, and the Company's head office and principal place of business is located at 23rd Floor, Wing On Centre, 111 Connaught Road Central, Hong Kong.

During the year, the Group was engaged in the following principal activities:

- trading of plastic and chemical products
- distribution and installation of building supplies, electrical and mechanical products
- provision of building related contracting services for both public and private sectors, including engineering contracting services in the air-conditioning industry and provision of maintenance services
- superstructure construction works for both public and private sectors in Hong Kong and Macau
- foundation piling and sub-structure construction works for both public and private sectors in Hong Kong and Macau
- investment holding

### 2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for investment properties, land and buildings and equity investments, which have been measured at fair value. These financial statements are presented in Hong Kong dollars and all values are rounded to the nearest thousand except when otherwise indicated.

As further explained in note 2.2 below, during the year, the Group adopted HK Interpretation 5, following which certain of the Group's term bank loans and obligations under finance leases were reclassified as current liabilities. This in turn has impacted on the amount of net current assets presented in the consolidated statement of financial position. Further details about the effect on the financial statements and the directors' assessment of the impact on the Group's liquidity arising from this change are included in notes 31 and 44 to the financial statements, respectively.



## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 2.1 BASIS OF PREPARATION *(continued)*

#### ***Basis of consolidation***

##### *Basis of consolidation from 1 January 2010*

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 December 2010. The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. All intra-group balances, transactions, unrealised gains and losses resulting from intra-group transactions and dividends are eliminated on consolidation in full.

Losses within a subsidiary are attributed to the non-controlling interest even if that results in a deficit balance.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate.

##### *Basis of consolidation prior to 1 January 2010*

Certain of the above-mentioned requirements have been applied on a prospective basis. The following differences, however, are carried forward in certain instances from the previous basis of consolidation:

- Acquisitions of non-controlling interests (formerly known as minority interests), prior to 1 January 2010, were accounted for using parent entity extension method, whereby the differences between the consideration and the book value of the share of the net assets acquired were recognised in goodwill.
- Losses incurred by the Group were attributed to the non-controlling interest until the balance was reduced to nil. Any further excess losses were attributable to the parent, unless the non-controlling interest had a binding obligation to cover these. Losses prior to 1 January 2010 were not reallocated between non-controlling interest and the parent shareholders.
- Upon loss of control, the Group accounted for the investment retained at its proportionate share of net asset value at the date control was lost. The carrying amount of such investment at 1 January 2010 has not been restated.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 2.2 CHANGES IN ACCOUNTING POLICY AND DISCLOSURES

The Group has adopted the following new and revised HKFRSs for the first time for the current year's financial statements.

HKFRS 1 (Revised)	<i>First-time Adoption of Hong Kong Financial Reporting Standards</i>
HKFRS 1 Amendments	<i>Amendments to HKFRS 1 First-time Adoption of Hong Kong Financial Reporting Standards – Additional Exemptions for First-time Adopters</i>
HKFRS 2 Amendments	<i>Amendments to HKFRS 2 Share-based Payment – Group Cash-settled Share-based Payment Transactions</i>
HKFRS 3 (Revised)	<i>Business Combinations</i>
HKAS 27 (Revised)	<i>Consolidated and Separate Financial Statements</i>
HKAS 39 Amendment	<i>Amendment to HKAS 39 Financial Instruments: Recognition and Measurement – Eligible Hedged Items</i>
HK(IFRIC)-Int 17	<i>Distributions of Non-cash Assets to Owners</i>
HKFRS 5 Amendments included in <i>Improvements to HKFRSs issued in October 2008</i>	<i>Amendments to HKFRS 5 Non-current Assets Held for Sale and Discontinued Operations – Plan to sell the controlling interest in a subsidiary</i>
Improvements to HKFRSs 2009	<i>Amendments to a number of HKFRSs issued in May 2009</i>
HK Interpretation 4 Amendment	<i>Amendment to HK Interpretation 4 Leases – Determination of the Length of Lease Term in respect of Hong Kong Land Leases</i>
HK Interpretation 5	<i>Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause</i>

Other than as further explained below regarding the impact of HKFRS 3 (Revised), HKAS 27 (Revised), amendments to HKAS 7 and HKAS 17 included in *Improvements to HKFRSs 2009*, HK Interpretation 4 (Revised in December 2009) and HK Interpretation 5, the adoption of the new and revised HKFRSs has had no significant financial effect on these financial statements.

The principal effects of adopting these new and revised HKFRSs are as follows:

**(a) HKFRS 3 (Revised) *Business Combinations* and HKAS 27 (Revised) *Consolidated and Separate Financial Statements***

HKFRS 3 (Revised) introduces a number of changes in the accounting for business combinations that affect the initial measurement of non-controlling interests, the accounting for transaction costs, the initial recognition and subsequent measurement of a contingent consideration and business combinations achieved in stages. These changes will impact the amount of goodwill recognised, the reported results in the period that an acquisition occurs, and future reported results.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 2.2 CHANGES IN ACCOUNTING POLICY AND DISCLOSURES *(continued)*

**(a) HKFRS 3 (Revised) *Business Combinations* and HKAS 27 (Revised) *Consolidated and Separate Financial Statements* *(continued)***

HKAS 27 (Revised) requires that a change in the ownership interest of a subsidiary without loss of control is accounted for as an equity transaction. Therefore, such a change will have no impact on goodwill, nor will it give rise to a gain or loss. Furthermore, the revised standard changes the accounting for losses incurred by the subsidiary as well as the loss of control of a subsidiary. Consequential amendments were made to various standards, including, but not limited to HKAS 7 *Statement of Cash Flows*, HKAS 12 *Income Taxes*, HKAS 21 *The Effects of Changes in Foreign Exchange Rates*, HKAS 28 *Investments in Associates* and HKAS 31 *Interests in Joint Ventures*.

The changes introduced by these revised standards are applied prospectively and affect the accounting of acquisitions, loss of control and transactions with non-controlling interests after 1 January 2010.

**(b) *Improvements to HKFRSs 2009*** issued in May 2009 sets out amendments to a number of HKFRSs. There are separate transitional provisions for each standard. While the adoption of some of the amendments results in changes in accounting policies, none of these amendments has had a significant financial impact on the Group. Details of the key amendments most applicable to the Group are as follows:

- HKAS 7 *Statement of Cash Flows*: Requires that only expenditures that result in a recognised asset in the statement of financial position can be classified as a cash flow from investing activities.
- HKAS 17 *Leases*: Removes the specific guidance on classifying land as a lease. As a result, leases of land should be classified as either operating or finance leases in accordance with the general guidance in HKAS 17.

Amendment to HK Interpretation 4 *Leases – Determination of the Length of Lease Term in respect of Hong Kong Land Leases* is revised as a consequence of the amendment to HKAS 17 *Leases* included in *Improvements to HKFRSs 2009*. Following this amendment, the scope of HK Interpretation 4 has been expanded to cover all land leases, including those classified as finance leases. As a result, this interpretation is applicable to all leases of property accounted for in accordance with HKAS 16, HKAS 17 and HKAS 40.

The Group has reassessed its leases in Hong Kong and Mainland China, previously classified as finance leases, upon the adoption of the amendments. The classification of leases in Hong Kong and Mainland China remained as finance leases as substantially all the risks and rewards associated with the leases in Hong Kong and Mainland China have been transferred to the Group.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**2.2 CHANGES IN ACCOUNTING POLICY AND DISCLOSURES (continued)****(c) HK Interpretation 5 Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause**

The interpretation requires a term loan that contains a clause that gives the lender the unconditional right to call the loan at any time shall be classified in total by the borrower as current in the statement of financial position. This is irrespective of whether a default event has occurred and notwithstanding any other terms and maturity stated in the loan agreement. Prior to the adoption of this interpretation, certain of the Group's term loans and obligations under finance leases were classified in the consolidated statement of financial position as non-current liabilities based on the maturity date of repayment. The interpretation has been applied by the Group retrospectively and comparative amounts have been restated. In addition, as a result of this change and as required by HKAS 1 *Presentation of Financial Statements*, these financial statements also include a consolidated statement of financial position as at 1 January 2009. Further details of these interest-bearing bank and other borrowings are disclosed in note 31 to the financial statements.

The above change has had no effect on the consolidated income statement. The effect on the consolidated statement of financial position is summarised as follows:

	<b>31 December 2010 HK\$'000</b>	31 December 2009 HK\$'000	1 January 2009 HK\$'000
<b>CURRENT LIABILITIES</b>			
Increase in obligations under finance leases	<b>5,886</b>	3,359	7,263
Increase in interest-bearing bank borrowings	<b>53,286</b>	26,004	–
<b>NON-CURRENT LIABILITIES</b>			
Decrease in obligations under finance leases	<b>(5,886)</b>	(3,359)	(7,263)
Decrease in interest-bearing bank borrowings	<b>(53,286)</b>	(26,004)	–

There was no impact on the net assets of the Group.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not applied the following new and revised HKFRSs, that have been issued but are not yet effective, in these financial statements.

HKFRS 1 Amendment	Amendment to HKFRS 1 <i>First-time Adoption of Hong Kong Financial Reporting Standards – Limited Exemption from Comparative HKFRS 7 Disclosures for First-time Adopters</i> <sup>2</sup>
HKFRS 1 Amendments	Amendments to HKFRS 1 <i>First-time Adoption of Hong Kong Financial Reporting Standards – Severe Hyperinflation and Removal of Fixed Dates for First-time Adopters</i> <sup>4</sup>
HKFRS 7 Amendments	Amendments to HKFRS 7 <i>Financial Instruments: Disclosures – Transfers of Financial Assets</i> <sup>4</sup>
HKFRS 9	<i>Financial Instruments</i> <sup>6</sup>
HKAS 12 Amendments	Amendments to HKAS 12 <i>Deferred tax: Recovery of Underlying Assets</i> <sup>5</sup>
HKAS 24 (Revised)	<i>Related Party Disclosures</i> <sup>3</sup>
HKAS 32 Amendment	Amendment to HKAS 32 <i>Financial Instruments: Presentation – Classification of Rights Issues</i> <sup>1</sup>
HK(IFRIC)-Int 14 Amendments	Amendments to HK(IFRIC)-Int 14 <i>Prepayments of a Minimum Funding Requirement</i> <sup>3</sup>
HK(IFRIC)-Int 19	<i>Extinguishing Financial Liabilities with Equity Instruments</i> <sup>2</sup>

Apart from the above, the HKICPA has issued *Improvements to HKFRSs 2010* which sets out amendments to a number of HKFRSs primarily with a view to removing inconsistencies and clarifying wording. The amendments to HKFRS 3 and HKAS 27 are effective for annual periods beginning on or after 1 July 2010, whereas the amendments to HKFRS 1, HKFRS 7, HKAS 1, HKAS 34 and HK(IFRIC)-Int 13 are effective for annual periods beginning on or after 1 January 2011 although there are separate transitional provisions for each standard.

<sup>1</sup> Effective for annual periods beginning on or after 1 February 2010

<sup>2</sup> Effective for annual periods beginning on or after 1 July 2010

<sup>3</sup> Effective for annual periods beginning on or after 1 January 2011

<sup>4</sup> Effective for annual periods beginning on or after 1 July 2011

<sup>5</sup> Effective for annual periods beginning on or after 1 January 2012

<sup>6</sup> Effective for annual periods beginning on or after 1 January 2013

Further information about those changes that are expected to significantly affect the Group is as follows:

HKFRS 9 issued in November 2009 is the first part of phase 1 of a comprehensive project to entirely replace HKAS 39 *Financial Instruments: Recognition and Measurement*. This phase focuses on the classification and measurement of financial assets. Instead of classifying financial assets into four categories, an entity shall classify financial assets as subsequently measured at either amortised cost or fair value, on the basis of both the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. This aims to improve and simplify the approach for the classification and measurement of financial assets compared with the requirements of HKAS 39.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS *(continued)*

In November 2010, the HKICPA issued additions to HKFRS 9 to address financial liabilities (the "Additions") and incorporated in HKFRS 9 the current derecognition principles of financial instruments of HKAS 39. Most of the Additions were carried forward unchanged from HKAS 39, while changes were made to the measurement of financial liabilities designated at fair value through profit or loss using the fair value option ("FVO"). For these FVO liabilities, the amount of change in the fair value of a liability that is attributable to changes in credit risk must be presented in other comprehensive income ("OCI"). The remainder of the change in fair value is presented in profit or loss, unless presentation of the fair value change in respect of the liability's credit risk in OCI would create or enlarge an accounting mismatch in profit or loss. However, loan commitments and financial guarantee contracts which have been designated under the FVO are scoped out of the Additions.

HKAS 39 is aimed to be replaced by HKFRS 9 in its entirety. Before this entire replacement, the guidance in HKAS 39 on hedge accounting and impairment of financial assets continues to apply. The Group expects to adopt HKFRS 9 from 1 January 2013.

HKAS 24 (Revised) clarifies and simplifies the definition of related parties. It also provides for a partial exemption of related party disclosure to government-related entities for transactions with the same government or entities that are controlled, jointly controlled or significantly influenced by the same government. While the adoption of the revised standard will result in changes in the accounting policy, the revised standard is unlikely to have any impact on the related party disclosures of the Group.

*Improvements to HKFRSs 2010* issued in May 2010 sets out amendments to a number of HKFRSs. The Group expects to adopt the amendments from 1 January 2011. There are separate transitional provisions for each standard. While the adoption of some of the amendments may result in changes in accounting policies, none of these amendments are expected to have a significant financial impact on the Group. Those amendments that are expected to have a significant impact on the Group's policies are as follows:

- (a) *HKFRS 3 Business Combinations*: Clarifies that the amendments to HKFRS 7, HKAS 32 and HKAS 39 that eliminate the exemption for contingent consideration do not apply to contingent consideration that arose from business combinations whose acquisition dates precede the application of HKFRS 3 (as revised in 2008).

In addition, the amendments limit the measurement choice of non-controlling interests at fair value or at the proportionate share of the acquiree's identifiable net assets to components of non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation. Other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by another HKFRS.

The amendments also added explicit guidance to clarify the accounting treatment for non-replaced and voluntarily replaced share-based payment awards.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS *(continued)*

- (b) HKAS 1 *Presentation of Financial Statements*: Clarifies that an analysis of other comprehensive income for each component of equity can be presented either in the statement of changes in equity or in the notes to the financial statements.
- (c) HKAS 27 *Consolidated and Separate Financial Statements*: Clarifies that the consequential amendments from HKAS 27 (as revised in 2008) made to HKAS 21, HKAS 28 and HKAS 31 shall be applied prospectively for annual periods beginning on or after 1 July 2009 or earlier if HKAS 27 is applied earlier.

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### ***Subsidiaries***

A subsidiary is an entity whose financial and operating policies the Company controls, directly or indirectly, so as to obtain benefits from its activities.

The results of subsidiaries are included in the Company's income statement to the extent of dividends received and receivable. The Company's investments in subsidiaries are stated at cost less any impairment losses.

#### ***Joint ventures***

A joint venture is an entity set up by contractual arrangement, whereby the Group and other parties undertake an economic activity. The joint venture operates as a separate entity in which the Group and the other parties have an interest.

The joint venture agreement between the venturers stipulates the capital contributions of the joint venture parties, the duration of the joint venture and the basis on which the assets are to be realised upon its dissolution. The profits or losses from the joint venture's operations and any distributions of surplus assets are shared by the venturers, either in proportion to their respective capital contributions, or in accordance with the terms of the joint venture agreement.

A joint venture is treated as:

- (a) a subsidiary, if the Group has unilateral control, directly or indirectly, over the joint venture;
- (b) a jointly-controlled entity, if the Group does not have unilateral control, but has joint control, directly or indirectly, over the joint venture;
- (c) an associate, if the Group does not have unilateral or joint control, but holds, directly or indirectly, generally not less than 20% of the joint venture's registered capital and is in a position to exercise significant influence over the joint venture; or
- (d) an equity investment accounted for in accordance with HKAS 39, if the Group holds, directly or indirectly, less than 20% of the joint venture's registered capital and has neither joint control of, nor is in a position to exercise significant influence over, the joint venture.



## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Jointly-controlled entities***

A jointly-controlled entity is a joint venture that is subject to joint control, resulting in none of the participating parties having unilateral control over the economic activity of the jointly-controlled entity.

The Group's investments in jointly-controlled entities are stated in the consolidated statement of financial position at the Group's share of net assets under the equity method of accounting, less any impairment losses. The Group's share of the post-acquisition results and reserves of jointly-controlled entities is included in the consolidated income statement and consolidated reserves, respectively.

Unrealised gains and losses resulting from transactions between the Group and its jointly-controlled entities are eliminated to the extent of the Group's investments in the jointly-controlled entities, except where unrealised losses provide evidence of an impairment of the asset transferred.

#### ***Associates***

An associate is an entity, not being a subsidiary or a jointly-controlled entity, in which the Group has a long term interest of generally not less than 20% of the equity voting rights and over which it is in a position to exercise significant influence.

The Group's investment in an associate is stated in the consolidated statement of financial position at the Group's share of net assets under the equity method of accounting, less any impairment losses. The Group's share of the post-acquisition results and reserves of an associate is included in the consolidated income statement and consolidated reserves, respectively. Unrealised gains and losses resulting from transactions between the Group and its associate are eliminated to the extent of the Group's investment in an associate, except where unrealised losses provide evidence of an impairment of the asset transferred.

#### ***Business combination and goodwill***

##### *Business combinations from 1 January 2010*

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.



## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Business combination and goodwill (continued)***

*Business combinations from 1 January 2010 (continued)*

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value as at the acquisition date through profit or loss.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability is recognised in accordance with HKAS 39 either in profit or loss or as a change to other comprehensive income. If the contingent consideration is classified as equity, it shall not be remeasured until it is finally settled within equity.

Goodwill is initially measured at cost being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the net identifiable assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets of the subsidiary acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 December. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Where goodwill forms part of a cash-generating unit (group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Business combination and goodwill (continued)***

*Business combinations prior to 1 January 2010 but after 1 January 2005*

In comparison to the above-mentioned requirements which were applied on a prospective basis, the following differences applied to business combinations prior to 1 January 2010:

Business combinations were accounted for using the purchase method. Transaction costs directly attributable to the acquisition formed part of the acquisition costs. The non-controlling interest was measured at the proportionate share of the acquiree's identifiable net assets.

Business combinations achieved in stages were accounted for as separate steps. Any additional acquired share of interest did not affect previously recognised goodwill.

When the Group acquired a business, embedded derivatives separated from the host contract by the acquiree were not reassessed on acquisition unless the business combination resulted in a change in the terms of the contract that significantly modified the cash flows that otherwise would have been required under the contract.

Contingent consideration was recognised if, and only if, the Group had a present obligation, the economic outflow was more likely than not and a reliable estimate was determinable. Subsequent adjustments to the contingent consideration were recognised as part of goodwill.

#### ***Impairment of non-financial assets***

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, construction contract assets, deferred tax assets, financial assets, goodwill and investment properties), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs to sell, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the income statement in the period in which it arises, unless the asset is carried at a revalued amount, in which case the impairment loss is accounted for in accordance with the relevant accounting policy for that revalued asset.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Impairment of non-financial assets*** *(continued)*

An assessment is made at the end of each reporting period as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the income statement in the period in which it arises, unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is accounted for in accordance with the relevant accounting policy for that revalued asset.

#### ***Related parties***

A party is considered to be related to the Group if:

- (a) the party, directly or indirectly through one or more intermediaries, (i) controls, is controlled by, or is under common control with, the Group; (ii) has an interest in the Group that gives it significant influence over the Group; or (iii) has joint control over the Group;
- (b) the party is an associate;
- (c) the party is a jointly-controlled entity;
- (d) the party is a member of the key management personnel of the Group or its parent;
- (e) the party is a close member of the family of any individual referred to in (a) or (d);
- (f) the party is an entity that is controlled, jointly controlled or significantly influenced by or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (d) or (e); or
- (g) the party is a post-employment benefit plan for the benefit of the employees of the Group, or of any entity that is a related party of the Group.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Property, plant and equipment and depreciation***

Property, plant and equipment are stated at cost or valuation less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the income statement in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation.

Valuations are performed frequently enough to ensure that the fair value of a revalued asset does not differ materially from its carrying amount. Changes in the values of property, plant and equipment are dealt with as movements in the asset revaluation reserve. If the total of this reserve is insufficient to cover a deficit, on an individual asset basis, the excess of the deficit is charged to the income statement. Any subsequent revaluation surplus is credited to the income statement to the extent of the deficit previously charged. An annual transfer from the asset revaluation reserve to retained profits is made for the difference between the depreciation based on the revalued carrying amount of an asset and the depreciation based on the asset's original cost. On disposal of a revalued asset, the relevant portion of the asset revaluation reserve realised in respect of previous valuations is transferred to retained profits as a movement in reserves.

Depreciation is calculated on the straight-line basis to write off the cost or valuation of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Land and buildings	2% – 3%
Leasehold improvements	Over the lease terms or 20% – 33 $\frac{1}{3}$ %
Plant and machinery	6% – 35%
Furniture, fixtures and equipment	10% – 33 $\frac{1}{3}$ %
Motor vehicles	15% – 25%

Where parts of an item of property, plant and equipment have different useful lives, the cost or valuation of that item is allocated on a reasonable basis among the parts and each part is depreciated separately.

Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the income statement in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Investment properties***

Investment properties are interests in land and buildings (including the leasehold interest under an operating lease for a property which would otherwise meet the definition of an investment property) held to earn rental income and/or for capital appreciation, rather than for use in the production or supply of goods or services or for administrative purposes; or for sale in the ordinary course of business. Such properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the end of the reporting period.

Gains or losses arising from changes in the fair values of investment properties are included in the income statement in the year in which they arise.

Any gains or losses on the retirement or disposal of an investment property are recognised in the income statement in the year of the retirement or disposal.

For a transfer from investment properties to owner-occupied properties, the deemed cost of property for subsequent accounting is its fair value at the date of change in use. If a property occupied by the Group as an owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under "Property, plant and equipment and depreciation" up to the date of change in use, and any difference at that date between the carrying amount and the fair value of the property is accounted for as a revaluation in accordance with the policy stated under "Property, plant and equipment and depreciation" above.

#### ***Leases***

Leases that transfer substantially all the rewards and risks of ownership of assets to the Group, other than legal title, are accounted for as finance leases. At the inception of a finance lease, the cost of the leased asset is capitalised at the present value of the minimum lease payments and recorded together with the obligation, excluding the interest element, to reflect the purchase and financing. Assets held under capitalised finance leases, including prepaid land lease payments under finance leases, are included in property, plant and equipment, and depreciated over the shorter of the lease terms and the estimated useful lives of the assets. The finance costs of such leases are charged to the income statement so as to provide a constant periodic rate of charge over the lease terms.

Assets acquired through hire purchase contracts of a financing nature are accounted for as finance leases, but are depreciated over their estimated useful lives.

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessor, assets leased by the Group under operating leases are included in non-current assets, and rentals receivable under the operating leases are credited to the income statement on the straight-line basis over the lease terms. Where the Group is the lessee, rentals payable under the operating leases net of any incentives received from the lessor are charged to the income statement on the straight-line basis over the lease terms.

Prepaid land lease payments under operating leases are initially stated at cost and subsequently recognised on the straight-line basis over the lease terms. When the lease payments cannot be allocated reliably between the land and buildings elements, the entire lease payments are included in the cost of the land and buildings as a finance lease in property, plant and equipment.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Investments and other financial assets***

##### *Initial recognition and measurement*

Financial assets within the scope of HKAS 39 are classified as financial assets at fair value through profit or loss, loans and receivables, and available-for-sale financial investments, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The Group determines the classification of its financial assets at initial recognition. When financial assets are recognised initially, they are measured at fair value, plus, in the case of investments not at fair value through profit or loss, directly attributable transaction costs.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

The Group's financial assets include cash and cash equivalents, pledged time deposits, trade receivables, retention monies receivable, amounts due from jointly-controlled entities, deposits and other receivables, equity investments at fair value through profit or loss and other assets.

##### *Subsequent measurement*

The subsequent measurement of financial assets depends on this classification as follows:

##### *Financial assets at fair value through profit or loss*

Financial assets at fair value through profit or loss include financial assets held for trading and financial assets designated upon initial recognition as at fair value through profit or loss. Financial assets are classified as held for trading if they are acquired for the purpose of sale in the near term. This category includes derivative financial instruments entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by HKAS 39. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with changes in fair value recognised in the income statement. These net fair value changes do not include any dividends or interest earned on these financial assets, which are recognised in accordance with the policies set out for "Revenue recognition" below.

The Group evaluates its financial assets at fair value through profit or loss (held for trading) to assess whether the intent to sell them in the near term is still appropriate. When the Group is unable to trade these financial assets due to inactive markets and management's intent to sell them in the foreseeable future significantly changes, the Group may elect to reclassify these financial assets in rare circumstances. The reclassification from financial assets at fair value through profit or loss to loans and receivables, available-for-sale financial assets or held-to-maturity investments depends on the nature of the assets. This evaluation does not affect any financial assets designated at fair value through profit or loss using the fair value option at designation.

Derivatives embedded in host contracts are accounted for as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contracts and the host contracts are not held for trading or designated at fair value through profit or loss. These embedded derivatives are measured at fair value with changes in fair value recognised in the income statement. Reassessment only occurs if there is a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Investments and other financial assets*** *(continued)*

##### *Subsequent measurement* *(continued)*

##### *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such assets are subsequently measured at amortised cost using the effective interest rate method less any allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and includes fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance income in the income statement. The loss arising from impairment is recognised in the income statement in other operating expenses.

#### ***Derecognition of financial assets***

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a “pass-through” arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the Group’s continuing involvement in the asset. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.



## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Impairment of financial assets***

The Group assesses at the end of each reporting period whether there is any objective evidence that a financial asset or a group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred "loss event") and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that a debtor or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and observable data indicating that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

#### *Financial assets carried at amortised cost*

For financial assets carried at amortised cost, the Group first assesses individually whether objective evidence of impairment exists for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition). If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate.

The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the income statement. Interest income continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. Loans and receivables together with any associated allowance are written off when there is no realistic prospect of future recovery.

If, in a subsequent period, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a future write-off is later recovered, the recovery is credited to the income statement.



## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### **Financial liabilities**

##### *Initial recognition and measurement*

Financial liabilities within the scope of HKAS 39 are classified as financial liabilities at fair value through profit or loss, loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value and in the case of loans and borrowings, plus directly attributable transaction costs.

The Group's financial liabilities include trade and bills payables, trust receipt loans, retention monies payable, amounts due to related companies, amount due to a jointly-controlled entity, other payables, obligations under finance leases and interest-bearing bank borrowings.

##### *Subsequent measurement*

The measurement of financial liabilities depends on their classification as follows:

##### *Loans and borrowings*

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the income statement when the liabilities are derecognised as well as through the effective interest rate method amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the income statement.

#### **Derecognition of financial liabilities**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the income statement.

#### **Offsetting of financial instruments**

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if, and only if, there is currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### ***Fair value of financial instruments***

The fair value of financial instruments that are traded in active markets is determined by reference to quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs. For financial instruments where there is no active market, the fair value is determined using appropriate valuation techniques. Such techniques include using recent arm's length market transactions; reference to the current market value of another instrument which is substantially the same; and a discounted cash flow analysis.

#### ***Inventories***

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out or the weighted average basis and, in the case of work in progress and finished goods, comprises direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

#### ***Cash and cash equivalents***

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short-term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the statements of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, and assets similar in nature to cash, which are not restricted as to use.

#### ***Provisions***

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the income statement.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### **Income tax**

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the jurisdictions in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries and associates, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carryforward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- where the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries and associates, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### **Income tax** *(continued)*

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

#### **Revenue recognition**

Revenue is recognised when it is probable that the economic benefits will flow to the Group and when the revenue can be measured reliably, on the following bases:

- (a) from the sale of goods, when the significant risks and rewards of ownership have been transferred to the buyer, provided that the Group maintains neither managerial involvement to the degree usually associated with ownership, nor effective control over the goods sold;
- (b) from construction contracts, on the percentage of completion basis, as further explained in the accounting policy for "Construction contracts" below;
- (c) from the rendering of services, on the completion of the transactions;
- (d) rental income, on a time proportion basis over the lease terms;
- (e) interest income, on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts through the expected life of the financial instrument to the net carrying amount of the financial asset; and
- (f) dividend income, when the shareholders' right to receive payment has been established.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### **Construction contracts**

Contract revenue comprises the agreed contract amount and appropriate amounts from variation orders, claims and incentive payments. Contract costs incurred comprise direct materials, the costs of subcontracting, direct labour and an appropriate proportion of variable and fixed construction overheads.

Revenue from fixed price construction contracts is recognised on the percentage of completion method, depends on the nature of the contract works, measured either by reference to the proportion of costs incurred to date to the estimated total cost of the relevant contract or to the percentage of certified work performed to date to the estimated total sum of the relevant contracts. When the outcome of the contracts cannot be estimated reliably, revenue is recognised only to the extent of certified work performed that is probable to be recoverable.

Revenue from cost plus construction contracts is recognised on the percentage of completion method, by reference to the recoverable costs incurred during the year plus the related fee earned, measured by the proportion of costs incurred to date to the estimated total cost of the relevant contract.

Provision is made for foreseeable losses as soon as they are anticipated by management.

Where contract costs incurred to date plus recognised profits less recognised losses exceed progress billings, the surplus is treated as an amount due from contract customers.

Where progress billings exceed contract costs incurred to date plus recognised profits less recognised losses, the surplus is treated as an amount due to contract customers.

#### **Employee benefits**

##### *Pension schemes*

The Group operates two types of defined contribution retirement benefit schemes, including a Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance and an Occupational Retirement Schemes Ordinance retirement benefit scheme (the "ORSO Scheme"), for all of its employees who are eligible to participate in the MPF Scheme or ORSO Scheme.

Under the MPF Scheme, contributions are made based on a percentage of the employees' basic salaries and are charged to the income statement as they become payable in accordance with the rules of the MPF Scheme. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme, except for the Group's employer voluntary contributions, which are refunded to the Group when the employee leaves employment prior to the contributions vesting fully, in accordance with the rules of the MPF Scheme.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### **Employee benefits** *(continued)*

##### *Pension schemes (continued)*

The ORSO Scheme is managed by an independent trustee. The Group makes monthly contributions to the scheme at 5% to 15% of the employees' basic salaries while the employees are not required to make any contributions. The employees are entitled to receive 100% of the contributions made by the Group together with the accrued earnings thereon upon retirement or leaving the Group after completing 10 years of service or at a reduced scale of 30% to 90% after completing three to nine years of service. Forfeited contributions and related earnings are used to reduce the contributions payable by the Group.

Prior to the MPF Scheme becoming effective, certain member companies of the Group operated defined contribution provident fund schemes (the "Provident Funds") under the Occupational Retirement Schemes Ordinance for those employees who were eligible to participate. The Provident Funds operated in a similar way to the MPF Scheme, except that when an employee left the Provident Funds prior to his/her interest in the Group's employer contributions vesting fully, the ongoing contributions payable by the Group were reduced by the relevant amount of forfeited contributions. Upon implementation of the MPF Scheme, the Provident Funds have been frozen and no further contributions have been made by the Group or the eligible employees after that date. The eligible employees are entitled to receive their funds in accordance with the rules of the Provident Funds when they leave the Group.

The assets of both types of scheme are held separately from those of the Group in independently administered funds.

#### **Dividends**

Final dividends proposed by the directors are classified as a separate allocation of retained profits within the equity section of the statement of financial position, until they have been approved by the shareholders in a general meeting. When these dividends have been approved by the shareholders and declared, they are recognised as a liability.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

#### *Foreign currencies*

These financial statements are presented in Hong Kong dollars, which is the Company's functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rates of exchange ruling at the end of the reporting period. All differences are taken to the income statement. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

The functional currencies of certain overseas subsidiaries, jointly-controlled entities and an associate are currencies other than the Hong Kong dollar. As at the end of the reporting period, the assets and liabilities of these entities are translated into the presentation currency of the Company at the exchange rates ruling at the end of the reporting period and their income statements are translated into Hong Kong dollars at the weighted average exchange rates for the year. The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the income statement.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

### 3.2 SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

#### *Judgements*

The preparation of the Group's financial statements requires the use of estimates and assumptions about future events and conditions. In this connection, the directors consider that the significant areas where management's judgement is necessary are those in relation to (i) the valuation of the Group's equity investments at fair value through profit or loss; (ii) the provision for foreseeable losses on the amounts due from contract customers; and (iii) the recognition of losses on the Group's trade and other receivables and retention monies receivable.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are considered to be reasonable. It should be noted that actual results could differ from those estimates.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 3.2 SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES *(continued)*

#### *Estimation uncertainty*

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

#### *Impairment of goodwill*

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating units and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The carrying amount of goodwill at 31 December 2010 was HK\$5,767,000 (2009: HK\$5,767,000). Further details are given in note 19.

#### *Impairment of property, plant and equipment*

The Group tests annually whether property, plant and equipment have suffered any impairment, in accordance with the accounting policy stated in note 3.1. The recoverable amounts of cash-generating units have been determined based on value in use calculations. These calculations require the use of estimates such as future revenue and discount rates.

#### *Outcome of construction contracts*

The Group determines whether the outcome of a construction contract can be estimated reliably. This requires a continuous estimation of the total contract revenue and costs and stage of completion with reference to work certified by architects and the assessment of the probability of the future economic flows to the Group. The contract costs incurred plus recognised profits less recognised losses and foreseeable losses to date was approximately HK\$12,996,761,000 at 31 December 2010 (2009: HK\$12,038,656,000). Further details are contained in note 22 to the financial statements.



## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has five reportable operating segments as follows:

- the plastic and chemical products segment consists of importing, marketing and distributing plastic and chemical products;
- the building related contracting services segment consists of the provision of contracting services for both public and private sectors, including engineering contracting services in the air-conditioning industry and the provision of maintenance services;
- the foundation piling and ground investigation segment consists of the foundation piling and sub-structure construction works for both public and private sectors;
- the building construction segment consists of superstructure construction works for both public and private sectors; and
- the other segment consists of importing, marketing, distributing and installing building supplies, electrical and mechanical products, and property holding.

Management monitors the results of its operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/(loss), which is a measure of adjusted operating profit/(loss) before tax.

Segment assets exclude deferred tax assets, tax recoverable, investment in an associate and other unallocated head office and corporate assets as these assets are managed on a group basis.

Segment liabilities exclude tax payable, deferred tax liabilities and other unallocated head office and corporate liabilities as these liabilities are managed on a group basis.

Intersegment sales and transfers are transacted with reference to the selling prices used for sales made to third parties at the then prevailing market prices.

During the year, the Group's operating segments changed as a result of the change in Group's internal organisation structure. The corresponding information for the year ended 31 December 2009 has been re-presented accordingly.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**4. OPERATING SEGMENT INFORMATION (continued)**

Year ended 31 December 2010

	Plastic and chemical products <i>HK\$'000</i>	Building related contracting services <i>HK\$'000</i>	Foundation piling and ground investigation <i>HK\$'000</i>	Building construction <i>HK\$'000</i>	Others <i>HK\$'000</i>	Total <i>HK\$'000</i>
<b>Segment revenue:</b>						
Sales to external customers	518,693	314,315	746,320	361,189	49,697	1,990,214
Intersegment sales	–	11,746	–	4,000	2,000	17,746
Other revenue	2,088	1,050	353	125	1,118	4,734
	520,781	327,111	746,673	365,314	52,815	2,012,694
<i>Reconciliation:</i>						
Elimination of intersegment sales						(17,746)
Revenue						1,994,948
<b>Segment results</b>	17,846	13,352	257	13,942	(431)	44,966
<i>Reconciliation:</i>						
Interest income and unallocated gains						1,531
Unallocated expenses						(12,884)
Fair value losses on equity investments at fair value through profit or loss, net						(6,331)
Gain on disposal of equity investments at fair value through profit or loss						79
Changes in fair value of investment properties						3,091
Finance costs						(1,985)
Share of profits and losses of an associate						(67)
Profit before tax						28,400

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**4. OPERATING SEGMENT INFORMATION (continued)**

Year ended 31 December 2010

	Plastic and chemical products HK\$'000	Building related contracting services HK\$'000	Foundation piling and ground investigation HK\$'000	Building construction HK\$'000	Others HK\$'000	Total HK\$'000
<b>Segment assets</b>	263,926	264,027	474,479	235,604	105,709	1,343,745
<i>Reconciliation:</i>						
Elimination of intersegment receivables						(45,147)
Investment in an associate						1,381
Corporate and other unallocated assets						<u>24,069</u>
Total assets						<u>1,324,048</u>
<b>Segment liabilities</b>	129,566	191,823	265,416	195,196	60,759	842,760
<i>Reconciliation:</i>						
Elimination of intersegment payables						(45,147)
Corporate and other unallocated liabilities						<u>38,042</u>
Total liabilities						<u>835,655</u>
<b>Other segment information:</b>						
Write-back of impairment of trade receivables	-	(161)	-	-	(3)	(164)
Write-back of inventories to net realisable value included in cost of inventories sold	(372)	-	-	-	(1,439)	(1,811)
Changes in fair value of investment properties	(2,044)	-	-	-	(1,047)	(3,091)
Depreciation	1,481	294	23,719	2,155	516	28,165
Capital expenditure*	<u>991</u>	<u>309</u>	<u>43,337</u>	<u>1,670</u>	<u>55,978</u>	<u>102,285</u>

\* Capital expenditure represents additions to property, plant and equipment.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**4. OPERATING SEGMENT INFORMATION (continued)****Year ended 31 December 2009**

	Plastic and chemical products <i>HK\$'000</i>	Building related contracting services <i>HK\$'000</i>	Foundation piling and ground investigation <i>HK\$'000</i>	Building construction <i>HK\$'000</i>	Others <i>HK\$'000</i>	Total <i>HK\$'000</i>
<b>Segment revenue:</b>						
Sales to external customers	446,431	417,237	780,532	414,538	47,750	2,106,488
Intersegment sales	–	28,344	–	–	7,898	36,242
Other revenue	<u>2,016</u>	<u>92</u>	<u>4</u>	<u>396</u>	<u>1,072</u>	<u>3,580</u>
	448,447	445,673	780,536	414,934	56,720	2,146,310
<i>Reconciliation:</i>						
Elimination of intersegment sales						<u>(36,242)</u>
Revenue						<u>2,110,068</u>
<b>Segment results</b>	8,005	(3,886)	51,817	13,185	(545)	68,576
<i>Reconciliation:</i>						
Interest income and unallocated gains						3,297
Unallocated expenses						(11,890)
Fair value gains on equity investments at fair value through profit or loss, net						15,068
Gain on disposal of equity investments at fair value through profit or loss						277
Surplus arising from revaluation of land and buildings						8,630
Changes in fair value of investment properties						2,058
Finance costs						(2,432)
Share of profits and losses of a jointly-controlled entity	–	–	–	(11)	–	(11)
Share of profits and losses of an associate						<u>(194)</u>
Profit before tax						<u>83,379</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**4. OPERATING SEGMENT INFORMATION (continued)**

Year ended 31 December 2009

	Plastic and chemical products <i>HK\$'000</i>	Building related contracting services <i>HK\$'000</i>	Foundation piling and ground investigation <i>HK\$'000</i>	Building construction <i>HK\$'000</i>	Others <i>HK\$'000</i>	Total <i>HK\$'000</i>
<b>Segment assets</b>	232,922	250,427	484,047	179,198	35,416	1,182,010
<i>Reconciliation:</i>						
Elimination of intersegment receivables						(78,084)
Investment in an associate						1,184
Corporate and other unallocated assets						<u>30,562</u>
Total assets						<u>1,135,672</u>
<b>Segment liabilities</b>	99,983	173,924	223,146	159,606	26,180	682,839
<i>Reconciliation:</i>						
Elimination of intersegment payables						(78,084)
Corporate and other unallocated liabilities						<u>72,847</u>
Total liabilities						<u>677,602</u>
<b>Other segment information:</b>						
Impairment of trade receivables	3,488	12	–	–	24	3,524
Write-back of impairment of trade receivables	(88)	(650)	–	–	–	(738)
Write-down/(write-back) of inventories to net realisable value included in cost of inventories sold/ services provided	(81)	–	540	–	(306)	153
Surplus arising from revaluation of land and buildings	(507)	–	–	(8,123)	–	(8,630)
Changes in fair value of investment properties	(2,051)	–	–	–	(7)	(2,058)
Depreciation	1,126	374	18,946	1,419	69	21,934
Capital expenditure*	<u>112</u>	<u>133</u>	<u>44,690</u>	<u>12,394</u>	<u>–</u>	<u>57,329</u>

\* Capital expenditure represents additions to property, plant and equipment.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**4. OPERATING SEGMENT INFORMATION (continued)****Geographical information**

## (a) Revenue from external customers

	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Hong Kong	<b>1,835,026</b>	1,931,849
Mainland China and Macau	<b>155,188</b>	174,639
	<b>1,990,214</b>	2,106,488

The revenue information above is based on the location of the customers.

## (b) Non-current assets

	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Hong Kong	<b>342,277</b>	243,338
Mainland China and Macau	<b>45,798</b>	40,078
	<b>388,075</b>	283,416

The non-current assets information above is based on the location of assets and excludes investment in an associate, investments in jointly-controlled entities, goodwill, deferred tax assets and other assets.

**Information about a major customer**

Revenue of approximately HK\$295,018,000 (2009: HK\$264,071,000) was derived from construction contracts services to a single customer (2009: one).

## NOTES TO THE FINANCIAL STATEMENTS (continued)

31 December 2010

### 5. REVENUE AND OTHER INCOME

Revenue, which is also the Group's turnover, represents the net invoiced value of services rendered and goods sold, after allowances for returns and trade discounts, and an appropriate proportion of contract revenue of construction contracts during the year.

An analysis of the Group's revenue and other income is as follows:

	Group	
	2010	2009
	<i>HK\$'000</i>	<i>HK\$'000</i>
<b>Revenue</b>		
Sale of goods	531,842	456,128
Construction contracts	<u>1,458,372</u>	<u>1,650,360</u>
	<u>1,990,214</u>	<u>2,106,488</u>

	Group	
	2010	2009
	<i>HK\$'000</i>	<i>HK\$'000</i>
<b>Other income</b>		
Interest income	491	148
Commission income	1,996	1,648
Dividend income from a listed investment	–	29
Gross rental income	1,125	1,315
Management fee income from a related company	1,000	–
Others	<u>1,653</u>	<u>3,737</u>
	<u>6,265</u>	<u>6,877</u>

### 6. FINANCE COSTS

An analysis of finance costs is as follows:

	Group	
	2010	2009
	<i>HK\$'000</i>	<i>HK\$'000</i>
Interest on bank loans and overdrafts		
wholly repayable within five years	2,874	2,577
Interest on bank loans wholly repayable after five years	248	–
Interest on a promissory note	1,985	2,405
Interest on obligations under finance leases	<u>1,434</u>	<u>426</u>
	<u>6,541</u>	<u>5,408</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**7. PROFIT BEFORE TAX**

The Group's profit before tax is arrived at after charging/(crediting):

		<b>Group</b>	
		<b>2010</b>	2009
	<i>Notes</i>	<b>HK\$'000</b>	<i>HK\$'000</i>
Cost of inventories sold		<b>477,496</b>	409,916
Cost of services provided		<b>1,273,580</b>	1,432,764
Depreciation	14	<b>29,665</b>	22,805
Less: Amount capitalised in contract costs		<b>(1,500)</b>	(871)
		<b>28,165</b>	21,934
Minimum lease payments under operating leases in respect of land and buildings		<b>5,382</b>	7,460
Auditors' remuneration:			
Current year provision		<b>3,037</b>	2,991
Overprovision in prior years		<b>–</b>	(3)
		<b>3,037</b>	2,988
Employee benefit expense (including directors' remuneration (note 8)):			
Wages and salaries		<b>205,438</b>	185,746
Pension scheme contributions		<b>9,437</b>	7,787
Less: Forfeited contributions		<b>(171)</b>	(8)
Net pension scheme contributions*		<b>9,266</b>	7,779
		<b>214,704</b>	193,525
Less: Amount capitalised in contract costs		<b>(108,079)</b>	(90,785)
		<b>106,625</b>	102,740
Direct operating expenses (including repairs and maintenance) arising on rental-earning investment properties		<b>237</b>	225
Impairment of trade receivables <sup>#</sup>	23	<b>–</b>	3,524
Write-back of impairment of trade receivables <sup>#</sup>	23	<b>(164)</b>	(738)
Write-down/(write-back) of inventories to net realisable value included in cost of inventories sold/services provided		<b>(1,811)</b>	153
Loss on disposal of items of property, plant and equipment <sup>#</sup>		<b>442</b>	890
Gain on disposal of equity investments at fair value through profit or loss <sup>#</sup>		<b>(79)</b>	(277)
Gain on disposal of a jointly-controlled entity <sup>#</sup>		<b>(97)</b>	–
Rental income on investment properties less direct operating expenses		<b>(888)</b>	(1,090)
Reversal of goodwill <sup>#</sup>	19	<b>–</b>	1,203
Foreign exchange differences, net <sup>#</sup>		<b>(2,433)</b>	(1,479)



## NOTES TO THE FINANCIAL STATEMENTS (continued)

31 December 2010

### 7. PROFIT BEFORE TAX (continued)

\* As at 31 December 2010, the Group did not have significant forfeited contributions available to reduce its contributions to the pension schemes in future years (2009: Nil).

# These expenses/(income) items are included in "Other operating income/(expenses), net" in the consolidated income statement.

### 8. DIRECTORS' REMUNERATION

Directors' remuneration for the year, disclosed pursuant to the Listing Rules and Section 161 of the Hong Kong Companies Ordinance, is as follows:

	Group	
	2010	2009
	HK\$'000	HK\$'000
Fees	167	150
Other emoluments:		
Salaries, allowances and benefits in kind	3,404	2,971
Performance related bonuses*	1,680	1,680
Pension scheme contributions	278	268
	<u>5,362</u>	<u>4,919</u>
	<u>5,529</u>	<u>5,069</u>

\* Certain executive directors of the Company are entitled to bonus payments which are determined with reference to profit for the year of the Group.

#### (a) Independent non-executive directors

The fees paid to independent non-executive directors during the year were as follows:

	2010	2009
	HK\$'000	HK\$'000
David Chung-Shing Wu	50	50
Sou-Tung Chan	50	50
Anthony Ren-Da Fan	50	50
Anthony Siu-Wing Lau	17	–
	<u>167</u>	<u>150</u>

There were no other emoluments payable to the independent non-executive directors during the year (2009: Nil).

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**8. DIRECTORS' REMUNERATION (continued)****(b) Executive directors and non-executive directors**

	Fees <i>HK\$'000</i>	Salaries, allowances and benefits in kind <i>HK\$'000</i>	Performance related bonuses <i>HK\$'000</i>	Pension scheme contributions <i>HK\$'000</i>	Total remuneration <i>HK\$'000</i>
<b>2010</b>					
Executive directors:					
James Sai-Wing Wong	–	–	–	–	–
James Sing-Wai Wong	–	400	–	–	400
Sek-Kee Yu	–	1,789	1,500	165	3,454
Yuen-Keung Chan	–	–	–	–	–
Wai-Hong Ling	–	1,215	180	113	1,508
	–	3,404	1,680	278	5,362
Non-executive directors:					
Herman Man-Hei Fung	–	–	–	–	–
Frank Kwok-Kit Chu	–	–	–	–	–
	–	3,404	1,680	278	5,362
<b>2009</b>					
Executive directors:					
James Sai-Wing Wong	–	–	–	–	–
Sek-Kee Yu	–	1,726	1,500	156	3,382
Yuen-Keung Chan	–	–	–	–	–
Wai-Hong Ling	–	1,170	180	108	1,458
	–	2,896	1,680	264	4,840
Non-executive directors:					
Herman Man-Hei Fung	–	–	–	–	–
Frank Kwok-Kit Chu*	–	75	–	4	79
	–	2,971	1,680	268	4,919

\* Frank Kwok-Kit Chu was re-designated as non-executive director on 16 April 2009.

There was no arrangement under which a director waived or agreed to waive any remuneration during the year.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees of the Group included two (2009: two) directors, details of whose remuneration are set out in note 8 above. Details of the remuneration of the remaining three (2009: three) non-director, highest paid employees for the year are as follows:

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	<b>HK\$'000</b>
Basic salaries, housing allowances and other benefits in kind	<b>3,276</b>	2,302
Bonuses paid and payable	<b>2,400</b>	1,645
Pension scheme contributions	<b>224</b>	1,186
	<b>5,900</b>	5,133

The number of non-director, highest paid employees whose remuneration fell within the following bands is as follows:

	<b>Number of employees</b>	
	<b>2010</b>	2009
HK\$1,000,001 to HK\$1,500,000	–	1
HK\$1,500,001 to HK\$2,000,000	<b>1</b>	1
HK\$2,000,001 to HK\$2,500,000	<b>2</b>	1
	<b>3</b>	3

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**10. INCOME TAX**

Hong Kong profits tax has been provided at the rate of 16.5% (2009: 16.5%) on the estimated assessable profits arising in Hong Kong during the year. Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the jurisdictions in which the Group operates.

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Group:		
Current – Hong Kong		
Charge for the year	2,549	4,978
Underprovision in prior years	6	19
Current – Elsewhere		
Charge for the year	2,212	118
Underprovision in prior years	1,110	–
Deferred ( <i>note 34</i> )	<u>(1,139)</u>	<u>914</u>
Total tax charge for the year	<u>4,738</u>	<u>6,029</u>

A reconciliation of the tax expense applicable to profit before tax at the statutory rate to the tax charge for the year is as follows:

	Group	
	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Profit before tax	<u>28,400</u>	<u>83,379</u>
Tax at applicable tax rate	4,013	13,440
Underprovision in prior years	1,116	19
Income not subject to tax	(337)	(225)
Expenses not deductible for tax	964	1,339
Profits and losses attributable to an associate	11	32
Tax losses utilised from previous periods	(3,233)	(9,069)
Tax losses not recognised	4,794	2,928
Others	<u>(2,590)</u>	<u>(2,435)</u>
Tax charge for the year	<u>4,738</u>	<u>6,029</u>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

31 December 2010

### 11. PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY

The consolidated profit attributable to owners of the Company for the year ended 31 December 2010 includes a profit of HK\$5,595,000 (2009: HK\$19,647,000) which has been dealt with in the financial statements of the Company (note 36(b)).

### 12. DIVIDEND

	2010 HK\$'000	2009 HK\$'000
Proposed final – HK3.0 cents (2009: HK3.0 cents) per ordinary share	<u>17,847</u>	<u>17,847</u>

The proposed final dividend for the year is subject to the approval of the Company's shareholders at the forthcoming annual general meeting.

### 13. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE COMPANY

The calculation of the basic earnings per share amounts is based on the profit for the year attributable to ordinary equity holders of the Company, and the weighted average number of ordinary shares in issue during both years.

No adjustment has been made to the basic earnings per share amounts presented for the years ended 31 December 2010 and 2009 in respect of a dilution as the Group had no dilutive ordinary shares in issue during those years.

The calculation of basic earnings per share is based on:

	2010 HK\$'000	2009 HK\$'000
<b>Earnings</b>		
Profit attributable to owners of the Company	<u>23,662</u>	<u>77,378</u>
	<b>Number of shares</b>	
	2010	2009
<b>Shares</b>		
Weighted average number of ordinary shares in issue during the year	<u>594,899,245</u>	<u>594,899,245</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**14. PROPERTY, PLANT AND EQUIPMENT****Group**

	Land and buildings HK\$'000	Leasehold improvements HK\$'000	Plant and machinery HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
<b>31 December 2010</b>						
At 31 December 2009 and at 1 January 2010:						
Cost or valuation	107,258	2,976	188,111	6,911	2,977	308,233
Accumulated depreciation	(20)	(2,784)	(42,174)	(5,245)	(1,063)	(51,286)
Net carrying amount	107,238	192	145,937	1,666	1,914	256,947
At 1 January 2010, net of accumulated depreciation	107,238	192	145,937	1,666	1,914	256,947
Additions	55,794	1,623	42,855	880	1,133	102,285
Disposals	-	-	(741)	(6)	(192)	(939)
Surplus on revaluation credited to other comprehensive income	29,887	-	-	-	-	29,887
Depreciation provided during the year	(3,342)	(266)	(24,453)	(785)	(819)	(29,665)
At 31 December 2010, net of accumulated depreciation	189,577	1,549	163,598	1,755	2,036	358,515
At 31 December 2010:						
Cost or valuation	189,577	4,323	228,174	7,391	3,825	433,290
Accumulated depreciation	-	(2,774)	(64,576)	(5,636)	(1,789)	(74,775)
Net carrying amount	189,577	1,549	163,598	1,755	2,036	358,515
Analysis of cost or valuation:						
At cost	-	4,323	228,174	7,391	3,825	243,713
At 31 December 2010 valuation	189,577	-	-	-	-	189,577
	189,577	4,323	228,174	7,391	3,825	433,290

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**14. PROPERTY, PLANT AND EQUIPMENT (continued)****Group**

	Land and buildings HK\$'000	Leasehold improvements HK\$'000	Plant and machinery HK\$'000	Furniture, fixtures and equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
<b>31 December 2009</b>						
At 1 January 2009:						
Cost or valuation	70,603	2,957	145,415	6,655	2,288	227,918
Accumulated depreciation	—	(2,620)	(22,937)	(4,524)	(820)	(30,901)
Net carrying amount	<u>70,603</u>	<u>337</u>	<u>122,478</u>	<u>2,131</u>	<u>1,468</u>	<u>197,017</u>
At 1 January 2009, net of accumulated depreciation	70,603	337	122,478	2,131	1,468	197,017
Additions	12,245	87	43,516	402	1,079	57,329
Disposals	—	(31)	(820)	(31)	(35)	(917)
Transfer from investment properties (note 15)	3,850	—	—	—	—	3,850
Surplus on revaluation credited to other comprehensive income	13,843	—	—	—	—	13,843
Surplus on revaluation credited to the income statement	8,630	—	—	—	—	8,630
Depreciation provided during the year	<u>(1,933)</u>	<u>(201)</u>	<u>(19,237)</u>	<u>(836)</u>	<u>(598)</u>	<u>(22,805)</u>
At 31 December 2009, net of accumulated depreciation	<u>107,238</u>	<u>192</u>	<u>145,937</u>	<u>1,666</u>	<u>1,914</u>	<u>256,947</u>
At 31 December 2009:						
Cost or valuation	107,258	2,976	188,111	6,911	2,977	308,233
Accumulated depreciation	<u>(20)</u>	<u>(2,784)</u>	<u>(42,174)</u>	<u>(5,245)</u>	<u>(1,063)</u>	<u>(51,286)</u>
Net carrying amount	<u>107,238</u>	<u>192</u>	<u>145,937</u>	<u>1,666</u>	<u>1,914</u>	<u>256,947</u>
Analysis of cost or valuation:						
At cost	12,245	2,976	188,111	6,911	2,977	213,220
At 31 December 2009 valuation	<u>95,013</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>95,013</u>
	<u>107,258</u>	<u>2,976</u>	<u>188,111</u>	<u>6,911</u>	<u>2,977</u>	<u>308,233</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**14. PROPERTY, PLANT AND EQUIPMENT (continued)**

The Group's land and buildings were revalued individually on 31 December 2010 by Savills Valuation and Professional Services Limited, independent professionally qualified valuers, at an aggregate open market value of HK\$189,577,000 based on their existing uses. Revaluation surplus of HK\$29,887,000, resulting from the above valuations, have been credited to the other comprehensive income.

Details of the land and buildings are as follows:

	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Medium term leases:		
Hong Kong	<b>175,340</b>	93,980
Mainland China and Macau	<b>14,237</b>	13,258
	<b>189,577</b>	107,238

The net carrying amounts of the Group's property, plant and equipment held under finance leases included in the total amount of plant and machinery at 31 December 2010 amounted to HK\$58,837,000 (2009: HK\$39,643,000) (note 32).

The net carrying amounts of the Group's land and buildings pledged to secure banking facilities granted to the Group amounted to HK\$140,580,000 (2009: HK\$95,775,000). In the prior year, the net carrying amounts of the Group's plant and machinery to secure banking facilities granted to the Group amounted to HK\$56,725,000 (note 31).



**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**14. PROPERTY, PLANT AND EQUIPMENT (continued)****Company**

	<b>Leasehold improvements</b> <i>HK\$'000</i>	<b>Furniture, fixtures and equipment</b> <i>HK\$'000</i>	<b>Total</b> <i>HK\$'000</i>
<b>31 December 2010</b>			
At 31 December 2009 and 1 January 2010:			
Cost	<b>232</b>	<b>82</b>	<b>314</b>
Accumulated depreciation	<b>(232)</b>	<b>(44)</b>	<b>(276)</b>
Net carrying amount	<b>–</b>	<b>38</b>	<b>38</b>
At 1 January 2010, net of accumulated depreciation			
Depreciation provided during the year	<b>–</b>	<b>(13)</b>	<b>(13)</b>
At 31 December 2010, net of accumulated depreciation			
	<b>–</b>	<b>25</b>	<b>25</b>
At 31 December 2010:			
Cost	<b>232</b>	<b>82</b>	<b>314</b>
Accumulated depreciation	<b>(232)</b>	<b>(57)</b>	<b>(289)</b>
Net carrying amount	<b>–</b>	<b>25</b>	<b>25</b>
<b>31 December 2009</b>			
At 1 January 2009:			
Cost	232	56	288
Accumulated depreciation	(155)	(33)	(188)
Net carrying amount	77	23	100
At 1 January 2009, net of accumulated depreciation			
Additions	–	26	26
Depreciation provided during the year	(77)	(11)	(88)
At 31 December 2009, net of accumulated depreciation			
	–	38	38
At 31 December 2009:			
Cost	232	82	314
Accumulated depreciation	(232)	(44)	(276)
Net carrying amount	–	38	38

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**15. INVESTMENT PROPERTIES**

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Carrying amount at 1 January	<b>26,469</b>	28,261
Net profit from a fair value adjustment	<b>3,091</b>	2,058
Transfer to owner-occupied property (note 14)	<u>–</u>	<u>(3,850)</u>
Carrying amount at 31 December	<b><u>29,560</u></b>	<u>26,469</u>

The Group's investment properties are situated in Mainland China and are held under medium term leases.

The Group's investment properties were revalued on 31 December 2010 by Savills Valuation and Professional Services Limited, independent professionally qualified valuers, at HK\$29,560,000 on an open market, existing use basis. Certain investment properties are leased to third parties under operating leases, further summary details of which are included in note 38(a) to the financial statements.

**16. INVESTMENTS IN SUBSIDIARIES**

	<b>Company</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Unlisted shares, at cost	<b>185,600</b>	185,600
Due from subsidiaries	<b>892,688</b>	850,536
Due to subsidiaries	<u><b>(9,515)</b></u>	<u>(9,547)</u>
	<b>1,068,773</b>	1,026,589
Impairment <sup>#</sup>	<u><b>(825,604)</b></u>	<u>(825,604)</u>
	<b><u>243,169</u></b>	<u>200,985</u>

<sup>#</sup> An impairment was recognised for certain unlisted investments and certain amounts due from subsidiaries with an aggregate carrying amount of HK\$825,604,000 (before deducting the impairment loss) (2009: HK\$825,604,000) because these subsidiaries have been loss-making for some time. There was no change in the impairment account during the current and prior years.

The balances with the subsidiaries included in the investments in subsidiaries above are unsecured, interest-free and are not repayable within one year. In the opinion of the directors, these advances are considered as quasi-equity loans to the subsidiaries. The amounts due from and to subsidiaries included in the Company's current assets and current liabilities of HK\$71,153,000 (2009: HK\$77,309,000) and HK\$40,000,000 (2009: Nil), respectively, are unsecured, interest-free and are repayable on demand or within one year.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**16. INVESTMENTS IN SUBSIDIARIES (continued)**

Particulars of the principal subsidiaries are as follows:

Name	Place of incorporation and operations	Nominal value of issued ordinary/registered share capital	Percentage of equity interest attributable to the Company		Principal activities
			Direct	Indirect	
Apex Curtain Wall and Windows Company Limited	Hong Kong	HK\$10,000	–	100%	Contracting of building aluminium works
Best Treasure Limited*	British Virgin Islands	US\$1	–	100%	Investment holding
Chinney Alliance Corporate Treasury Limited	Hong Kong	HK\$2	–	100%	Treasury function
Chinney Alliance Engineering Limited	Hong Kong	HK\$10,000	–	100%	Distribution and installation of mechanical, electrical and building supplies products
Chinney Alliance Trading (BVI) Limited*	British Virgin Islands	HK\$360,001	100%	–	Investment holding
Chinney Builders Company Limited	Hong Kong	HK\$2	–	100%	Building construction
Chinney Construction (BVI) Limited	British Virgin Islands	US\$10,000	–	100%	Investment holding
Chinney Construction Company, Limited	Hong Kong	HK\$18,000,000	–	100%	Building construction
Chinney Construction Group Limited (“CCG”)	British Virgin Islands	US\$1	–	100%	Investment holding

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**16. INVESTMENTS IN SUBSIDIARIES (continued)**

Name	Place of incorporation and operations	Nominal value of issued ordinary/registered share capital	Percentage of equity interest attributable to the Company		Principal activities
			Direct	Indirect	
Chinney E & M (Maintenance) Limited	Hong Kong	HK\$100	–	100%	Maintenance of air-conditioning, electrical generators, water pumps and fire prevention and fighting systems
Chinney Electrical Supplies Limited (formerly known as Shun Cheong Electrical Supplies Company Limited)	Hong Kong	HK\$100,000	–	100%	Trading of electrical, air-conditioning and other building supplies products
Chinney Timfai Construction (Macau) Company Limited*	Macau	MOP1,500,000	–	100%	Property holding
Chinney Timwill Construction (Macau) Company Limited*	Macau	MOP1,500,000	–	100%	Building construction and foundation piling
DMT-Jacobson Holdings Limited	British Virgin Islands	US\$2,000,000	–	100%	Investment holding
DrilTech Geotechnical Engineering Limited	Hong Kong	HK\$10,000	–	100%	Drilling, site investigation and related ground engineering construction
DrilTech Ground Engineering Limited	Hong Kong	HK\$12,500,000	–	100%	Drilling, site investigation and related ground engineering construction

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**16. INVESTMENTS IN SUBSIDIARIES (continued)**

Name	Place of incorporation and operations	Nominal value of issued ordinary/registered share capital	Percentage of equity interest attributable to the Company		Principal activities
			Direct	Indirect	
DrilTech Ground Engineering (Macau) Limited	Macau	MOP1,000,000	–	100%	Drilling, site investigation and related ground engineering construction
Gina Enterprises Limited	Hong Kong	HK\$2	–	100%	Property holding
Jackson Mercantile Trading Company Limited	Hong Kong	Ordinary HK\$2,000; Non-voting deferred HK\$5,000,000	–	100%	Property holding
Jacobson van den Berg (China) Limited*	Hong Kong	HK\$1,000,000	–	100%	Trading of electrical and mechanical products
Jacobson van den Berg (Hong Kong) Limited	Hong Kong	Ordinary HK\$1,000; Non-voting deferred HK\$35,486,600	–	100%	Investment holding and agency trading of industrial products
Kin Wing Chinney (BVI) Limited	British Virgin Islands	US\$208	–	100%	Investment holding
Kin Wing Engineering Company Limited	Hong Kong	HK\$20,000,000	–	100%	Foundation piling

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**16. INVESTMENTS IN SUBSIDIARIES (continued)**

Name	Place of incorporation and operations	Nominal value of issued ordinary/registered share capital	Percentage of equity interest attributable to the Company		Principal activities
			Direct	Indirect	
Kin Wing Foundations Limited	Hong Kong	HK\$10,000	–	100%	Foundation piling
Kin Wing Machinery & Transportation Limited	Hong Kong	HK\$100	–	100%	Equipment and machinery leasing
Kinwing Engineering (Macau) Company Limited	Macau	MOP1,000,000	–	100%	Foundation piling
Lei Kee Development Company Limited	Hong Kong	HK\$2	–	100%	Property holding
Right Able Limited	Hong Kong	HK\$1	–	100%	Property holding
Shun Cheong Building Services (Macau) Limited	Macau	MOP100,000	–	100%	Installation and maintenance of electrical, mechanical, heat ventilation and air-conditioning systems
Shun Cheong Electrical Engineering Company Limited	Hong Kong	“A” ordinary HK\$700,000; Non-voting deferred HK\$4,000,000	–	100%	Design, installation, repair and maintenance of electrical and mechanical systems
Shun Cheong Investments Limited	British Virgin Islands	US\$100	–	100%	Investment holding

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**16. INVESTMENTS IN SUBSIDIARIES (continued)**

Name	Place of incorporation and operations	Nominal value of issued ordinary/registered share capital	Percentage of equity interest attributable to the Company		Principal activities
			Direct	Indirect	
Shun Cheong Management Limited	Hong Kong	HK\$2	–	100%	Provision of management services
Shun Cheong Trade and Development Company Limited	Hong Kong	HK\$663,000	–	100%	Trading of electrical generators
Tegan Holdings Limited	Hong Kong	HK\$2	–	100%	Property holding
Westco Airconditioning Limited	Hong Kong	HK\$4,700,000	–	100%	Design, installation and maintenance of heating, ventilation and air-conditioning systems
Westco Chinney Limited*	Hong Kong	HK\$3,000,000	–	100%	Sale and installation of air-conditioning systems

\* Not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**17. INVESTMENT IN AN ASSOCIATE**

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Share of net assets	<b>8,581</b>	8,384
Impairment <sup>#</sup>	<b>(7,200)</b>	(7,200)
	<b>1,381</b>	1,184

<sup>#</sup> An impairment was recognised because the expected recoverable amount of the Group's investment in an associate is less than the Group's share of its net assets. There was no change in the impairment account during the current and prior years.

Particulars of the associate are as follows:

<b>Name</b>	<b>Place of registration</b>	<b>Particulars of registered capital held</b>	<b>Percentage of ownership interest attributable to the Group</b>	<b>Principal activity</b>
Jiangxi Kaitong New Materials Company Limited 江西省凱通新材料科技 有限公司 ("Jiangxi Kaitong")	People's Republic of China	RMB12,450,000	24.9%	Manufacture of stainless steel and plastic compound pipes

This associate is a sino-foreign joint venture with a duration of business of 15 years which commenced from 11 October 2000. The investment in an associate is indirectly held by the Company. The associate is not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

The voting power held and the profit sharing arrangement in relation to the associate are both the same as the ownership interest shown above. The financial years of the above associate are coterminous with those of the Group.

The following table illustrates the summarised financial information of Jiangxi Kaitong extracted from its financial statements:

	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Assets	<b>30,614</b>	29,610
Liabilities	<b>(974)</b>	(761)
Revenue	<b>270</b>	165
Loss for the year	<b>(269)</b>	(779)



**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**18. INVESTMENTS IN JOINTLY-CONTROLLED ENTITIES**

	<b>Group</b>	2009
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Share of net assets	—	—

The balances with jointly-controlled entities are unsecured, interest-free and repayable on demand.

Particulars of the jointly-controlled entities are as follows:

Name	Place of registration	Percentage of			Principal activities
		Ownership interest	Voting power	Profit sharing	
Chinney Double Mechanic Engineering Company Limited ("Chinney Double")*	Macau	— (2009: 50)	— (2009: 50)	— (2009: 50)	Provision of concreting services
Chinney P & H Studio Co., Ltd. ("Chinney P & H")	Macau	50	50	50	Provision of fitting out works

\* *Chinney Double was disposed of by the Group during the year.*

The investments in jointly-controlled entities are indirectly held by the Company. The above jointly-controlled entities are not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.

**NOTES TO THE FINANCIAL STATEMENTS (continued)***31 December 2010***18. INVESTMENTS IN JOINTLY-CONTROLLED ENTITIES (continued)**

The following table illustrates the summarised financial information of the Group's jointly-controlled entities extracted from their management accounts:

	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Share of the jointly-controlled entities' assets and liabilities:		
Current assets	<b>204</b>	596
Non-current assets	<b>1</b>	35
Current liabilities	<b>(493)</b>	(1,257)
Net liabilities	<b>(288)</b>	(626)
Share of the jointly-controlled entities' results:		
Total revenue	<b>465</b>	1,256
Total expenses	<b>(774)</b>	(1,580)
Loss after tax	<b>(309)</b>	(324)

The Group has discontinued the recognition of its share of losses of jointly-controlled entities because they exceeded the Group's investments in these jointly-controlled entities. In the opinion of the directors, the Group will not continue to provide further financial support or capital injection to these jointly-controlled entities. The Group's aggregate unrecognised share of losses of these jointly-controlled entities for the current year and cumulatively amounted to HK\$309,000 (2009: HK\$313,000) and HK\$288,000 (2009: HK\$626,000), respectively.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

31 December 2010

### 19. GOODWILL

	Group	
	2010	2009
	HK\$'000	HK\$'000
Carrying amount at 1 January	5,767	6,970
Amount charged to the consolidated income statement# (note 7)	—	(1,203)
Carrying amount at 31 December	<u>5,767</u>	<u>5,767</u>

# The amount represented the aggregate amount of pre-acquisition tax losses of the subsidiaries, which were acquired by the Company in prior years, being utilised during prior years. As these pre-acquisition tax losses had not been recognised as deferred tax assets of these subsidiaries at the date of acquisition, the amount forms an adjustment to the related goodwill.

Goodwill acquired through business combination has been allocated to the reportable segment of building related contracting services.

#### **Impairment testing of goodwill**

For impairment testing, goodwill acquired through business combination has been allocated to one single cash-generating unit which is involved in building related contracting services.

The recoverable amount of this cash-generating unit has been determined based on a value in use calculation using cash flow projections based on financial budgets approved by senior management. The discount rate applied to the cash flow projections is 6% (2009: 6%).

Key assumptions used in the value in use calculation for 31 December 2010 are as follows:

Budgeted gross margins – The basis used to determine the value assigned to the budgeted gross margins is the estimated gross margins related to signed but uncompleted construction contracts on hand.

Discount rate – The discount rate used is before tax and reflects specific risks relating to the relevant unit.

The values assigned to key assumptions are consistent with external information sources.

### 20. OTHER ASSETS

	Group and Company	
	2010	2009
	HK\$'000	HK\$'000
Club memberships, at cost	1,220	1,220
Provision for impairment	<u>(938)</u>	<u>(938)</u>
	<u>282</u>	<u>282</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**21. INVENTORIES**

	Group	
	2010	2009
	<i>HK\$'000</i>	<i>HK\$'000</i>
Raw materials	<b>67,919</b>	44,538
Finished goods	<b>5,971</b>	6,752
	<b>73,890</b>	51,290

**22. CONSTRUCTION CONTRACTS**

	Group	
	2010	2009
	<i>HK\$'000</i>	<i>HK\$'000</i>
Gross amount due from contract customers	<b>125,047</b>	115,725
Gross amount due to contract customers	<b>(167,656)</b>	(171,409)
	<b>(42,609)</b>	(55,684)
Contract costs incurred plus recognised profits less recognised losses and foreseeable losses to date	<b>12,996,761</b>	12,038,656
Less: Progress billings	<b>(13,039,370)</b>	(12,094,340)
	<b>(42,609)</b>	(55,684)

At 31 December 2010, the retentions held by customers for contract works included in retention monies receivable included in the current assets of the Group amounted to approximately HK\$110,145,000 (2009: HK\$98,233,000).

At 31 December 2010, the retentions held by the Group for contract works included in retention monies payable included in the current liabilities of the Group amounted to approximately HK\$60,451,000 (2009: HK\$59,565,000).

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**23. TRADE RECEIVABLES**

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Trade receivables	<b>344,658</b>	247,070
Impairment	<b>(14,151)</b>	(17,313)
	<b>330,507</b>	229,757

The Group's trading terms with its customers are mainly on credit. The credit period is ranging from cash on delivery to 60 days. A longer credit period may be allowed to customers with good business relationships. Each customer has a maximum credit limit. The Group seeks to maintain strict control over its outstanding receivables. Overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. Trade receivables are non-interest-bearing.

An aged analysis of the trade receivables as at the end of the reporting period, based on the payment due date and net of provisions, is as follows:

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Current to 30 days	<b>297,195</b>	191,729
31 to 60 days	<b>15,983</b>	23,124
61 to 90 days	<b>2,921</b>	5,617
Over 90 days	<b>14,408</b>	9,287
	<b>330,507</b>	229,757

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**23. TRADE RECEIVABLES (continued)**

The movements in provision for impairment of trade receivables are as follows:

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
At 1 January	<b>17,313</b>	15,866
Impairment losses recognised (note 7)	–	3,524
Amount written off as uncollectible	<b>(2,998)</b>	(1,339)
Impairment losses reversed (note 7)	<b>(164)</b>	(738)
At 31 December	<b>14,151</b>	17,313

The above provision for impairment of trade receivables represented provision for individually impaired trade receivables with a carrying amount before provision of HK\$14,151,000 (2009: HK\$17,313,000) which related to customers that were in default or delinquency in payments. The Group does not hold any collateral or other credit enhancements over these balances.

An aged analysis of the trade receivables that are not individually nor collectively considered to be impaired is as follows:

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Neither past due nor impaired	<b>222,154</b>	146,888
Less than 30 days past due	<b>75,041</b>	44,841
31 to 90 days past due	<b>18,904</b>	28,741
Past due over 90 days	<b>14,408</b>	9,287
	<b>330,507</b>	229,757

Receivables that were neither past due nor impaired relate to a large number of diversified customers for whom there was no recent history of default.

Receivables that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, the directors of the Company are of the opinion that no provision for impairment is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral or other credit enhancements over these balances.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**24. BALANCES WITH RELATED COMPANIES**

The balances with related companies are unsecured, interest-free and repayable on demand.

**25. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES**

	Group		Company	
	2010	2009	2010	2009
	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>
Prepayments	<b>5,035</b>	1,851	<b>231</b>	227
Deposits and other receivables	<b>33,123</b>	40,021	<b>5</b>	5
	<b>38,158</b>	41,872	<b>236</b>	232

None of the above assets is either past due or impaired. The financial assets included in the above balances relate to receivables for which there was no recent history of default.

**26. EQUITY INVESTMENTS AT FAIR VALUE THROUGH PROFIT OR LOSS**

	Group		Company	
	2010	2009	2010	2009
	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>
Listed equity investments in Hong Kong, at market value	<b>11,806</b>	18,614	<b>11,806</b>	18,614

The above equity investments at 31 December 2009 and 2010 were classified as held for trading and were, upon initial recognition, designated by the Group as financial assets as at fair value through profit or loss.

The market value of the above investments of the Group at the date of approval of these financial statements was approximately HK\$13,004,000.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**27. CASH AND CASH EQUIVALENTS AND PLEDGED TIME DEPOSITS**

	Group		Company	
	2010 HK\$'000	2009 HK\$'000	2010 HK\$'000	2009 HK\$'000
Cash and bank balances	<b>191,318</b>	171,176	<b>4,655</b>	7,797
Time deposits	<b>27,285</b>	69,211	–	–
Pledged time deposits	<b>12,414</b>	47,519	–	–
	<b>231,017</b>	287,906	<b>4,655</b>	7,797
Less: Pledged time deposits for letters of guarantee and performance bonds	<b>(12,414)</b>	(47,519)	–	–
Cash and cash equivalents	<b>218,603</b>	240,387	<b>4,655</b>	7,797

At the end of the reporting period, the cash and bank balances of the Group denominated in Renminbi (“RMB”) amounted to HK\$4,520,000 (2009: HK\$3,542,000). The RMB is not freely convertible into other currencies, however, under Mainland China’s Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Certain of the Group’s cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term time deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the Group, and earn interest at the respective short-term time deposit rates. The bank balances and pledged deposits are deposited with creditworthy banks with no recent history of default.



**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**28. TRADE AND BILLS PAYABLES**

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Trade payables	<b>278,885</b>	150,021
Bills payable	<b>12,360</b>	7,757
	<b>291,245</b>	157,778

An aged analysis of the trade payables as at the end of the reporting period, based on the invoice date, is as follows:

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Current to 30 days	<b>237,287</b>	118,241
31 to 60 days	<b>20,237</b>	21,068
61 to 90 days	<b>7,285</b>	3,589
Over 90 days	<b>14,076</b>	7,123
	<b>278,885</b>	150,021

The trade payables are non-interest-bearing and are normally settled within terms of 60 to 120 days.

**29. TRUST RECEIPT LOANS**

The Group's trust receipt loans were secured by corporate guarantees given by the Company and certain subsidiaries. Trust receipt loans were repayable within six months from the date of advance, and bear interest at floating interest rates.

**30. OTHER PAYABLES AND ACCRUALS**

	<b>Group</b>		<b>Company</b>	
	<b>2010</b>	2009	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000	<b>HK\$'000</b>	HK\$'000
Other payables	<b>5,883</b>	6,794	<b>153</b>	149
Accruals	<b>46,043</b>	44,710	<b>4,242</b>	4,196
	<b>51,926</b>	51,504	<b>4,395</b>	4,345

Other payables are non-interest-bearing and have an average term of three months.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**31. INTEREST-BEARING BANK AND OTHER BORROWINGS****Group**

	31 December 2010			31 December 2009			1 January 2009	
	Effective interest rate %	Maturity	HK\$'000	Effective interest rate %	Maturity	HK\$'000	Maturity	HK\$'000
<b>Current</b>								
Finance lease payables (note 32)	3.25 – 4.25	2011 or on demand	18,028	3.50 – 4.25	2010 or on demand	11,567	On demand	11,033
Trust receipt loans (note 29)	1.65 – 2.27	On demand	85,539	1.51 – 3.32	On demand	70,288	On demand	156,111
Bank overdrafts – unsecured			–			–	On demand	2,250
Bank overdrafts – secured			–			–	On demand	2,114
Bank loans – unsecured	2.20 – 3.31	On demand	52,239	2.10 – 3.13	On demand	39,409	On demand	17,000
Bank loans – secured	1.37 – 3.10	2011 or on demand	42,539	1.82 – 3.10	On demand	10,717	On demand	24,000
			<u>94,778</u>			<u>50,126</u>		<u>45,364</u>
Promissory note (note 33)			–	5.00	2010	39,652		–
Total current			<u>198,345</u>			<u>171,633</u>		<u>212,508</u>
<b>Non-current</b>								
Finance lease payables (note 32)	3.75 – 4.25	2012 – 2015	21,875	3.75 – 4.25	2011 – 2014	18,404		–
Bank loans – secured	3.10	2012 – 2019	6,816	3.10	2011 – 2019	7,555		–
Promissory note (note 33)			–			–	2010	39,247
Total non-current			<u>28,691</u>			<u>25,959</u>		<u>39,247</u>
<b>Total</b>			<u>227,036</u>			<u>197,592</u>		<u>251,755</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**31. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)**

The maturity of the above bank and other borrowings is as follows:

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
		(Restated)
Analysed into:		
Bank borrowings repayable:		
Within one year or on demand	<b>180,317</b>	120,414
In the second year	<b>763</b>	739
In the third to fifth years, inclusive	<b>2,434</b>	2,360
Beyond five years	<b>3,619</b>	4,456
	<b>187,133</b>	127,969
Other borrowings repayable:		
Within one year or on demand	<b>18,028</b>	51,219
In the second year	<b>6,900</b>	4,479
In the third to fifth years, inclusive	<b>14,975</b>	13,925
	<b>39,903</b>	69,623
	<b>227,036</b>	197,592

*Notes:*

- (a) All bank borrowings as set out above are denominated in Hong Kong dollars and bear interest at floating interest rates.
- (b) The Group's bank borrowings are secured by:
- (i) the corporate guarantees given by the Company and certain subsidiaries;
  - (ii) certain land and buildings with an aggregate carrying value at the end of the reporting period of approximately HK\$140,580,000 (2009: HK\$95,775,000) (*note 14*); and
  - (iii) the pledge of the Group's plant and machinery in the prior year of approximately HK\$56,725,000 (*note 14*).

As further explained in notes 2.2 (c) and 44 to the financial statements, due to the adoption of HK Interpretation 5 in the current year, certain of the Group's term loans and obligations under finance leases in the amounts of HK\$53,286,000 (2009: HK\$26,004,000) and HK\$5,886,000 (2009: HK\$3,359,000), respectively, containing on-demand clauses have been reclassified as current liabilities. For the purpose of the above analysis, these term loans and obligations under finance leases are included in bank borrowings repayable within one year or on demand and other borrowings repayable within one year or on demand, respectively.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

31 December 2010

### 31. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

Based on the maturity terms of the bank loans and overdraft and trust receipt loans, the amounts repayable in respect of the Group's interest-bearing bank borrowings are: within one year or on demand HK\$127,031,000 (2009: HK\$94,410,000); in the second year HK\$10,892,000 (2009: HK\$10,268,000); in the third to fifth years, inclusive HK\$45,591,000 (2009: HK\$18,836,000); and beyond five years HK\$3,619,000 (2009: HK\$4,455,000).

Based on the maturity terms of the obligations under finance leases, the amounts repayable in respect of the Group's obligations under finance leases are: within one year or on demand HK\$12,142,000 (2009: HK\$8,208,000); in the second year HK\$9,121,000 (2009: HK\$7,838,000); and in the third to fifth years, inclusive HK\$18,640,000 (2009: HK\$13,925,000).

### 32. OBLIGATIONS UNDER FINANCE LEASES

The Group leases certain of its plant and machinery for its operation. These leases are classified as finance leases and have remaining lease terms ranging from two to five years.

At 31 December 2010, the total future minimum lease payments under finance leases and their present values were as follows:

#### Group

	Minimum lease payments			Present value of minimum lease payments		
	31 December 2010	31 December 2009	1 January 2009	31 December 2010	31 December 2009	1 January 2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		(Restated)	(Restated)		(Restated)	(Restated)
Amounts payable:						
Within one year or on demand	19,620	12,647	11,605	18,028	11,567	11,033
In the second year	7,685	5,138	–	6,900	4,479	–
In the third to fifth years, inclusive	15,709	14,774	–	14,975	13,925	–
Total minimum finance lease payments	43,014	32,559	11,605	39,903	29,971	11,033
Future finance charges	(3,111)	(2,588)	(572)			
Total net finance lease payables	39,903	29,971	11,033			
Portion classified as current liabilities (note 31)	(18,028)	(11,567)	(11,033)			
Non-current portion (note 31)	21,875	18,404	–			

## NOTES TO THE FINANCIAL STATEMENTS (continued)

31 December 2010

### 32. OBLIGATIONS UNDER FINANCE LEASES (continued)

The leases are secured by certain plant and machinery with an aggregate carrying value of HK\$58,837,000 (2009: HK\$39,643,000) and corporate guarantees given by certain subsidiaries (note 14).

### 33. PROMISSORY NOTE

The promissory note with a principal value of HK\$40,000,000 was issued by a wholly-owned subsidiary of the Company and guaranteed by the Company, as part of the consideration for the acquisition of entire issued share capital of CCG in a prior year. The promissory note bears interest at the rate of 5% per annum and falls due three years after the date of issue on 26 October 2007. The promissory note was stated at amortised cost. During the year, the promissory note was fully repaid.

The fair value of the promissory note had been estimated by discounting the expected future cash flows at the prevailing interest rate.

### 34. DEFERRED TAX

The movements in deferred tax liabilities and assets during the year are as follows:

#### Deferred tax liabilities

#### Group

	Depreciation		Revaluation		Total	
	allowance in excess of		of properties			
	related depreciation					
	2010	2009	2010	2009	2010	2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
At 1 January	20,077	20,657	6,339	4,260	26,416	24,917
Deferred tax charged/(credited) to the income statement during the year (note 10)	(1,970)	(923)	788	1,265	(1,182)	342
Deferred tax charged to other comprehensive income	—	343	5,047	814	5,047	1,157
Gross deferred tax liabilities at 31 December	18,107	20,077	12,174	6,339	30,281	26,416

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**34. DEFERRED TAX (continued)****Deferred tax assets****Group**

	Related depreciation over depreciation allowance	
	2010 HK\$'000	2009 HK\$'000
At 1 January	415	987
Deferred tax charged to the income statement during the year (note 10)	<u>(43)</u>	<u>(572)</u>
Gross deferred tax assets at 31 December	<u>372</u>	<u>415</u>

The Group has tax losses arising in Hong Kong of HK\$266,797,000 (2009: HK\$251,000,000) that are available indefinitely for offsetting against future taxable profits of the companies in which the losses arose. Deferred tax assets have not been recognised in respect of these losses as they have arisen in subsidiaries that have been loss-making for some time and it is not considered probable that taxable profits will be available against which the tax losses can be utilised.

There are no income tax consequences attaching to the payment of dividends by the Company to its shareholders.

**35. SHARE CAPITAL****Shares**

	2010 HK\$'000	2009 HK\$'000
Authorised:		
2,500,000,000 (2009: 2,500,000,000) ordinary shares of HK\$0.10 (2009: HK\$0.10) each	<u>250,000</u>	<u>250,000</u>
Issued and fully paid:		
594,899,245 (2009: 594,899,245) ordinary shares of HK\$0.10 (2009: HK\$0.10) each	<u>59,490</u>	<u>59,490</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**36. RESERVES****(a) Group**

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity on page 31 of these financial statements.

**(b) Company**

	Share premium account <i>HK\$'000</i>	Contributed surplus* <i>HK\$'000</i>	Retained profits <i>HK\$'000</i>	Total <i>HK\$'000</i>
At 1 January 2009	60,978	120,946	39,851	221,775
Total comprehensive income for the year	–	–	19,647	19,647
Proposed final 2009 dividend (note 12)	–	–	(17,847)	(17,847)
At 31 December 2009 and 1 January 2010	60,978	120,946	41,651	223,575
Total comprehensive income for the year	–	–	5,595	5,595
Proposed final 2010 dividend (note 12)	–	–	(17,847)	(17,847)
<b>At 31 December 2010</b>	<b>60,978</b>	<b>120,946</b>	<b>29,399</b>	<b>211,323</b>

\* The Company's contributed surplus arose from the capital reorganisation which involved the consolidation of the capital reserve and share premium accounts in a prior year and the capital reduction involving cancellation of a portion of paid-up capital during that year.

There is no specific provision in the Bermuda Companies Act which regulates the use of contributed surplus save that the Company cannot make a distribution out of the contributed surplus to the shareholders if there are reasonable grounds for believing that Company (i) is, or would after the payment be, unable to pay its liabilities as they become due; or (ii) the realisable value of the Company's assets would thereby be less than the aggregate of its liabilities and its issued share capital and share premium.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

31 December 2010

### 37. RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions detailed elsewhere in these financial statements, the Group had the following material transactions with related parties during the year:

	Notes	2010 HK\$'000	2009 HK\$'000
Management fee to a major shareholder	(i)	3,000	3,000
Share of rental and office expenses with a related company	(ii)	1,052	605
Rental expenses to a related company	(iii)	162	162
Subcontracting fees to related companies	(iv)	1,067	32,068
Construction contract income from related companies	(v)	(885)	(897)
Office management fee income from jointly-controlled entities	(vi)	(105)	(358)
Interest expenses on a promissory note to a major shareholder	(vii)	1,985	2,405
Management fee income from a related company	(viii)	(1,000)	–

Notes:

- (i) The management fee was charged by Chinney Investments, Limited (“Chinney Investments”) based on the time involvement of the personnel providing services. Dr. James Sai-Wing Wong, a director of the Company, is also a director of and has beneficial interests in Chinney Investments. Mr. Herman Man-Hei Fung is a director of the Company and Chinney Investments.
- (ii) The rental and office expenses were charged by Hon Kwok Land Investment Company, Limited (“Hon Kwok”), a subsidiary of Chinney Investments, on an actual basis. Dr. James Sai-Wing Wong is a director of and has a beneficial interest in Hon Kwok. Mr. Herman Man-Hei Fung and Mr. Yuen-Keung Chan are common directors of the Company and Hon Kwok.
- (iii) The rental expenses were charged by Shun Cheong Real Estates Limited at rates agreed by both parties. Mr. Sek-Kee Yu and Mr. Yuen-Keung Chan are common directors of the Company and Shun Cheong Real Estates Limited.
- (iv) The subcontracting fees were paid to Tinhawk Company Limited (“Tinhawk”) and Ever Billion Engineering Limited (“Ever Billion”) for the completion of work orders of certain building maintenance contracts for the Group. Mr. Sek-Kee Yu and Mr. Yuen-Keung Chan are common directors of the Company, Tinhawk and Ever Billion.



## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 37. RELATED PARTY TRANSACTIONS *(continued)*

(a) *(continued)*

Notes: *(continued)*

- (v) Construction contract income represented the value of building maintenance works and building services installation work certified during the year from certain subsidiaries of Hon Kwok.
- (vi) Office management fee income was charged to Chinney Double and Chinney P & H based on the time involvement of personnel providing services.
- (vii) The interest expenses were charged by Chinney Investments on the promissory note at 5% per annum.
- (viii) Management fee income was charged to Tinhawk based on the time involvement of the personnel providing services.

(b) Outstanding balances with related parties:

Details of the Group's outstanding balances with related companies as at the end of the reporting period are included in note 24 to the financial statements.

(c) Compensation of key management personnel of the Group:

	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Short-term employee benefits	<b>26,390</b>	20,503
Post-employment benefits	<b>1,151</b>	964
Total compensation paid to key management personnel	<b>27,541</b>	21,467

Further details of directors' emoluments are included in note 8 to the financial statements.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**38. OPERATING LEASE ARRANGEMENTS****(a) As lessor**

During the year, the Group leases certain of its investment properties (*note 15*) under operating lease arrangements, with leases negotiated for terms of one year (2009: three years). The terms of the leases generally also require the tenants to pay security deposits.

At 31 December 2010, the Group had total future minimum lease receivables under non-cancellable operating leases with its tenants due as follows:

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Within one year	<b>93</b>	89

**(b) As lessee**

The Group leases certain of its office properties under operating lease arrangements. Leases for properties are negotiated for terms ranging from one to four years (2009: one to three years).

At 31 December 2010, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

	<b>Group</b>	
	<b>2010</b>	2009
	<b>HK\$'000</b>	HK\$'000
Within one year	<b>3,525</b>	3,721
In the second to fifth years, inclusive	<b>895</b>	3,663
	<b>4,420</b>	7,384

The Company had no operating lease commitments at the end of the reporting period (2009: Nil).

**39. NOTE TO THE CONSOLIDATED STATEMENT OF CASH FLOWS****Major non-cash transaction**

During the year, the Group entered into finance lease arrangements in respect of property, plant and equipment with a total capital value at the inception of the leases of HK\$20,334,000 (2009: HK\$23,205,000).

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**40. CONTINGENT LIABILITIES**

- (i) At the end of the reporting period, contingent liabilities not provided for in the financial statements were as follows:

	Group		Company	
	2010	2009	2010	2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Guarantees given to banks in connection with facilities granted to subsidiaries	–	–	712,259	765,791
Guarantee given to Chinney Investments in connection with the promissory note issued by a subsidiary	–	–	–	40,000
	–	–	712,259	805,791

As at 31 December 2010, the total banking facilities utilised by the subsidiaries amounted to HK\$332,709,000 (2009: HK\$291,105,000).

- (ii) The Group provided corporate guarantees and indemnities to certain banks and a financial institution for an aggregate amount of HK\$68,496,000 (2009: HK\$106,675,000) for the issue of performance bonds in its ordinary course of business.

**41. COMMITMENTS**

In addition to the operating lease commitments detailed in note 38(b) above, the Group and the Company had the following capital commitment at the end of the reporting period:

	Group		Company	
	2010	2009	2010	2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Contracted, but not provided for:				
Plant and machinery	–	8,196	–	–

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**42. FINANCIAL INSTRUMENTS BY CATEGORY**

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

**Group****2010****Financial assets**

	Financial assets at fair value through profit or loss – held for trading <i>HK\$'000</i>	Loans and receivables <i>HK\$'000</i>	Available- for-sale financial assets <i>HK\$'000</i>	Total <i>HK\$'000</i>
Other assets	–	–	282	282
Trade receivables	–	330,507	–	330,507
Retention monies receivable	–	110,145	–	110,145
Amounts due from jointly-controlled entities	–	967	–	967
Financial assets included in prepayments, deposits and other receivables ( <i>note 25</i> )	–	33,123	–	33,123
Equity investments at fair value through profit or loss	11,806	–	–	11,806
Pledged time deposits	–	12,414	–	12,414
Cash and cash equivalents	–	218,603	–	218,603
	<b>11,806</b>	<b>705,759</b>	<b>282</b>	<b>717,847</b>

**Financial liabilities**

	Financial liabilities at amortised cost <i>HK\$'000</i>
Trade and bills payables	291,245
Trust receipt loans	85,539
Retention monies payable	60,451
Amounts due to related companies	3,709
Financial liabilities included in other payables and accruals ( <i>note 30</i> )	5,883
Obligations under finance leases ( <i>note 32</i> )	39,903
Interest-bearing bank borrowings ( <i>note 31</i> )	101,594
	<b>588,324</b>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**42. FINANCIAL INSTRUMENTS BY CATEGORY (continued)****Group (continued)****2009****Financial assets**

	Financial assets at fair value through profit or loss – held for trading <i>HK\$'000</i>	Loans and receivables <i>HK\$'000</i>	Available- for-sale financial assets <i>HK\$'000</i>	Total <i>HK\$'000</i>
Other assets	–	–	282	282
Trade receivables	–	229,757	–	229,757
Retention monies receivable	–	98,233	–	98,233
Amounts due from jointly-controlled entities	–	637	–	637
Financial assets included in prepayments, deposits and other receivables (note 25)	–	40,021	–	40,021
Equity investments at fair value through profit or loss	18,614	–	–	18,614
Pledged time deposits	–	47,519	–	47,519
Cash and cash equivalents	–	240,387	–	240,387
	<u>18,614</u>	<u>656,554</u>	<u>282</u>	<u>675,450</u>

**Financial liabilities**

	Financial liabilities at amortised cost <i>HK\$'000</i>
Trade and bills payables	157,778
Trust receipt loans	70,288
Retention monies payable	59,565
Amounts due to related companies	10,962
Amount due to a jointly-controlled entity	97
Financial liabilities included in other payables and accruals (note 30)	6,794
Obligations under finance leases (note 32)	29,971
Interest-bearing bank borrowings (note 31)	57,681
Promissory note	<u>39,652</u>
	<u>432,788</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**42. FINANCIAL INSTRUMENTS BY CATEGORY (continued)****Company****2010****Financial assets**

	Financial assets at fair value through profit or loss – held for trading <i>HK\$'000</i>	Loans and receivables <i>HK\$'000</i>	Available- for-sale financial assets <i>HK\$'000</i>	Total <i>HK\$'000</i>
Other assets	–	–	282	282
Amounts due from subsidiaries	–	71,153	–	71,153
Financial assets included in prepayments, deposits and other receivables (note 25)	–	5	–	5
Equity investments at fair value through profit or loss	11,806	–	–	11,806
Cash and cash equivalents	–	4,655	–	4,655
	<u>11,806</u>	<u>75,813</u>	<u>282</u>	<u>87,901</u>

**Financial liabilities**

	Financial liabilities at amortised cost <i>HK\$'000</i>
Amounts due to subsidiaries	49,515
Financial liabilities included in other payables and accruals (note 30)	<u>153</u>
	<u>49,668</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**42. FINANCIAL INSTRUMENTS BY CATEGORY (continued)****Company (continued)****2009****Financial assets**

	Financial assets at fair value through profit or loss – held for trading <i>HK\$'000</i>	Loans and receivables <i>HK\$'000</i>	Available- for-sale financial assets <i>HK\$'000</i>	Total <i>HK\$'000</i>
Other assets	–	–	282	282
Amounts due from subsidiaries	–	77,309	–	77,309
Financial assets included in prepayments, deposits and other receivables (note 25)	–	5	–	5
Equity investments at fair value through profit or loss	18,614	–	–	18,614
Cash and cash equivalents	–	7,797	–	7,797
	<u>18,614</u>	<u>85,111</u>	<u>282</u>	<u>104,007</u>

**Financial liabilities**

	Financial liabilities at amortised cost <i>HK\$'000</i>
Amounts due to subsidiaries	9,547
Financial liabilities included in other payables and accruals (note 30)	<u>149</u>
	<u>9,696</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**43. FAIR VALUE AND FAIR VALUE HIERARCHY**

The carrying amounts and fair values of the Group's and the Company's financial instruments are as follows:

**Group**

	Carrying amounts		Fair values	
	2010	2009	2010	2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Financial assets</b>				
Other assets	282	282	282	282
Trade receivables	330,507	229,757	330,507	229,757
Retention monies receivable	110,145	98,233	110,145	98,233
Amounts due from jointly-controlled entities	967	637	967	637
Financial assets included in prepayments, deposits and other receivables (note 25)	33,123	40,021	33,123	40,021
Equity investments at fair value through profit or loss	11,806	18,614	11,806	18,614
Pledged time deposits	12,414	47,519	12,414	47,519
Cash and cash equivalents	218,603	240,387	218,603	240,387
	<b>717,847</b>	<b>675,450</b>	<b>717,847</b>	<b>675,450</b>
<b>Financial liabilities</b>				
Trade and bills payables	291,245	157,778	291,245	157,778
Trust receipt loans	85,539	70,288	85,539	70,288
Retention monies payable	60,451	59,565	60,451	59,565
Amounts due to related companies	3,709	10,962	3,709	10,962
Amount due to a jointly-controlled entity	–	97	–	97
Financial liabilities included in other payables and accruals (note 30)	5,883	6,794	5,883	6,794
Obligations under finance leases (note 32)	39,903	29,971	39,903	29,971
Interest-bearing bank borrowings (note 31)	101,594	57,681	101,594	57,681
Promissory note	–	39,652	–	39,652
	<b>588,324</b>	<b>432,788</b>	<b>588,324</b>	<b>432,788</b>



**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**43. FAIR VALUE AND FAIR VALUE HIERARCHY (continued)****Company**

	Carrying amounts		Fair values	
	2010	2009	2010	2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
<b>Financial assets</b>				
Other assets	282	282	282	282
Amounts due from subsidiaries	71,153	77,309	71,153	77,309
Financial assets included in prepayments, deposits and other receivables (note 25)	5	5	5	5
Equity investments at fair value through profit or loss	11,806	18,614	11,806	18,614
Cash and cash equivalents	4,655	7,797	4,655	7,797
	<b>87,901</b>	104,007	<b>87,901</b>	104,007
<b>Financial liabilities</b>				
Amounts due to subsidiaries	49,515	9,547	49,515	9,547
Financial liabilities included in other payables and accruals (note 30)	153	149	153	149
	<b>49,668</b>	9,696	<b>49,668</b>	9,696

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

Cash and cash equivalents, pledged time deposits, other assets, trade receivables, retention monies receivable, equity investments at fair value through profit or loss, trade and bills payables, trust receipt loans, retention monies payable, financial assets included in prepayments, deposits and other receivables, financial liabilities included in other payables and accruals, amount due to a related company, amounts due from/to jointly-controlled entities and amounts due from/to subsidiaries approximate to their carrying amounts largely due to the short term maturities of these instruments.

The fair values of the non-current portion of obligations under finance leases, interest-bearing bank borrowings and promissory note have been calculated by discounting the expected future cash flows using rates currently available for instruments on similar terms, credit risk and remaining maturities.

## NOTES TO THE FINANCIAL STATEMENTS *(continued)*

31 December 2010

### 43. FAIR VALUE AND FAIR VALUE HIERARCHY *(continued)*

#### *Fair value hierarchy*

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments:

Level 1: fair values measured based on quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: fair values measured based on valuation techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly

Level 3: fair values measured based on valuation techniques for which any inputs which have a significant effect on the recorded fair value are not based on observable market data (unobservable inputs)

As at 31 December 2010, the financial instruments measured at fair value held by the Group and the Company comprised of equity investments at fair value through profit or loss and was classified as Level 1.

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 (2009: Nil).

### 44. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise interest-bearing bank loans and overdraft, obligations under finance leases, cash and bank balances, and short-term deposits. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as trade receivables, retention monies receivable and payable, deposits and other receivables, balances with related companies and jointly-controlled entities, trade and bills payables, other payables, and trust receipt loans, which arise directly from the Group's operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The directors meet periodically to analyse and formulate measures to manage each of these risks and they are summarised below.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**44. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)****Interest rate risk**

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's debt obligations with a floating interest rate.

The interest rates and terms of repayment of interest-bearing bank and other borrowings are disclosed in note 31 to the financial statements. Other financial assets and liabilities of the Group do not have material interest rate risk. Interest-bearing bank borrowings, cash and bank balances, and short term deposits are stated at cost and are not revalued on a periodic basis. Floating-rate interest income and expense are credited or charged to the income statement as incurred.

The nominal interest rates of the financial instruments approximate to their respective effective interest rates.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's profit before tax (through the impact on floating rate borrowings) and the Group's equity.

	Increase/ (decrease) in basis points	Increase/ (decrease) in profit before tax <i>HK\$'000</i>	Increase/ (decrease) in equity* <i>HK\$'000</i>
<b>2010</b>			
Hong Kong dollar	50	(929)	–
Hong Kong dollar	(50)	929	–
<b>2009</b>			
Hong Kong dollar	50	(845)	–
Hong Kong dollar	(50)	845	–

\* Excluding retained profits

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**44. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)****Foreign currency risk**

The Group has transactional currency exposures. Such exposures arise from sales or purchases by operating units in currencies other than the units' functional currency. It is the Group's policy not to enter into forward contracts until a firm commitment is in place.

The following table demonstrates the sensitivity at the end of the reporting period to a reasonably possible change in the United States dollar and Renminbi exchange rates, with all other variables held constant, of the Group's profit before tax (due to changes in the fair value of monetary assets and liabilities) and the Group's equity.

	Increase/ (decrease) in exchange rate %	Increase/ (decrease) in profit before tax HK\$'000	Increase/ (decrease) in equity* HK\$'000
<b>2010</b>			
If Hong Kong dollar weakens against United States dollar	<b>1</b>	<b>277</b>	–
If Hong Kong dollar strengthens against United States dollar	<b>(1)</b>	<b>(277)</b>	–
If Hong Kong dollar weakens against Renminbi	<b>5</b>	<b>249</b>	–
If Hong Kong dollar strengthens against Renminbi	<b>(5)</b>	<b>(249)</b>	–
<b>2009</b>			
If Hong Kong dollar weakens against United States dollar	1	54	–
If Hong Kong dollar strengthens against United States dollar	(1)	(54)	–
If Hong Kong dollar weakens against Renminbi	5	276	–
If Hong Kong dollar strengthens against Renminbi	(5)	(276)	–

\* Excluding retained profits

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**44. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)****Credit risk**

The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are closely monitored on an ongoing basis to minimise the Group's exposure to bad debts.

With respect to credit risk arising from the other financial assets of the Group, which mainly comprise cash and cash equivalents, pledged time deposits, amounts due from jointly-controlled entities, and deposits and other receivables, arises from default of the counterparties, with a maximum exposure equal to the carrying amounts of these instruments.

**Liquidity risk**

The Group monitors its risk to a shortage of funds using a recurring liquidity planning tool. This tool considers the maturity of both its financial instruments and financial assets (e.g., trade receivables) and projected cash flows from operations.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank loans and overdrafts, obligations under finance leases and trust receipt loans. The Group's policy is to maintain the Group at a net current asset position.

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

**Group****2010**

	On demand HK\$'000	Less than 12 months HK\$'000	More than 1 year but less than 2 years HK\$'000	More than 2 years but less than 5 years HK\$'000	More than 5 years HK\$'000	Total HK\$'000
Trade and bills payables	–	291,245	–	–	–	291,245
Trust receipt loans	85,539	–	–	–	–	85,539
Retention monies payable	–	60,451	–	–	–	60,451
Amounts due to related companies	3,709	–	–	–	–	3,709
Other payables	5,883	–	–	–	–	5,883
Obligations under finance leases	11,935	7,685	7,685	15,709	–	43,014
Interest-bearing bank borrowings	94,039	963	963	2,889	3,852	102,706
	<u>201,105</u>	<u>360,344</u>	<u>8,648</u>	<u>18,598</u>	<u>3,852</u>	<u>592,547</u>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**44. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)****Liquidity risk (continued)****Group (continued)****2009**

	On demand HK\$'000	Less than 12 months HK\$'000	More than 1 year but less than 2 years HK\$'000	More than 2 years but less than 5 years HK\$'000	More than 5 years HK\$'000	Total HK\$'000
Trade and bills payables	–	157,778	–	–	–	157,778
Trust receipt loans	70,288	–	–	–	–	70,288
Retention monies payable	–	59,565	–	–	–	59,565
Amounts due to related companies	10,962	–	–	–	–	10,962
Amount due to a jointly-controlled entity	97	–	–	–	–	97
Other payables	6,794	–	–	–	–	6,794
Obligations under finance leases	7,509	5,138	5,138	14,774	–	32,559
Interest-bearing bank borrowings	49,410	963	963	2,889	4,815	59,040
Promissory note	–	40,000	–	–	–	40,000
	<u>145,060</u>	<u>263,444</u>	<u>6,101</u>	<u>17,663</u>	<u>4,815</u>	<u>437,083</u>

Included in interest-bearing bank borrowings are certain of the Group's bank loans and obligations under finance leases in the amount of HK\$179,578,000 (2009: HK\$119,698,000) and HK\$11,393,000 (2009: HK\$7,263,000), respectively, of which the loan and finance lease agreements contain repayment on demand clauses giving the banks the unconditional right to call in the loans and finance leases at any time. Therefore, for the purpose of the above maturity profile, the amounts are classified as "on demand".

Notwithstanding the above clause, the directors do not believe that these bank loans and obligations under finance leases will be called in its entirety within 12 months, and they consider that these borrowings will be repaid in accordance with the maturity dates as set out in the loan and finance lease agreements. This evaluation was made considering: the financial position of the Group at the date of approval of the financial statements; the Group's compliance with the loan covenants; the lack of events of default, and the fact that the Group has made all previously scheduled repayments on time.

In accordance with the terms of the Group's bank loans, the maturity profile of the contractual undiscounted payments at 31 December 2010 are HK\$128,535,000 in 2011, HK\$11,922,000 in 2012, HK\$47,401,000 from 2013 to 2015 and HK\$3,852,000 beyond 2015.

In accordance with the terms of the Group's obligations under finance leases, the maturity profile of the contractual undiscounted payments at 31 December 2010 are HK\$13,472,000 in 2011, HK\$10,054,000 in 2012, HK\$19,489,000 from 2013 to 2015.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

31 December 2010

**44. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)****Liquidity risk (continued)****Company**

The maturity profile of the Company's financial liabilities as at the end of the reporting period, based on contractual undiscounted payments, is as follows:

**2010**

	On demand HK\$'000	Less than 12 months HK\$'000	More than 1 year but less than 2 years HK\$'000	More than 2 years but less than 5 years HK\$'000	More than 5 years HK\$'000	Total HK\$'000
Amounts due to subsidiaries	40,000	–	–	–	9,515	49,515
Other payables	153	–	–	–	–	153
Guarantees given to banks in connection with facilities granted to subsidiaries	712,259	–	–	–	–	712,259
	<u>752,412</u>	<u>–</u>	<u>–</u>	<u>–</u>	<u>9,515</u>	<u>761,927</u>

**2009**

	On demand HK\$'000	Less than 12 months HK\$'000	More than 1 year but less than 2 years HK\$'000	More than 2 years but less than 5 years HK\$'000	More than 5 years HK\$'000	Total HK\$'000
Amounts due to subsidiaries	–	–	–	–	9,547	9,547
Other payables	149	–	–	–	–	149
Guarantees given to banks in connection with facilities granted to subsidiaries	765,791	–	–	–	–	765,791
Guarantee given to Chinney Investments in connection with the promissory note issued by a subsidiary	40,000	–	–	–	–	40,000
	<u>805,940</u>	<u>–</u>	<u>–</u>	<u>–</u>	<u>9,547</u>	<u>815,487</u>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

31 December 2010

### 44. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### Equity price risk

Equity price risk is the risk that the fair values of equity securities decrease as a result of changes in the levels of equity indices and the value of individual securities. The Group is exposed to equity price risk arising from individual equity investments classified as equity investments at fair value through profit or loss (note 26) as at 31 December 2010. The Group's listed investments are listed on the Hong Kong Stock Exchange and are valued at quoted market prices at the end of the reporting period.

The market equity index for the following stock exchange, at the close of business of the nearest trading day in the year to the end of the reporting period, and its respective highest and lowest points during the year were as follows:

	31 December 2010	High/low 2010	31 December 2009	High/low 2009
Hong Kong – Hang Seng Index	23,035	24,989/ 18,972	21,873	23,100/ 11,345

The following table demonstrates the sensitivity to every 10% change in the fair values of the equity investments, with all other variables held constant and before any impact on tax, based on their carrying amounts at the end of the reporting period.

	Carrying amount of equity investments HK\$'000	Change in profit before tax HK\$'000
<b>2010</b>		
Investments listed in:		
Hong Kong – Held for trading	11,806	1,181
<b>2009</b>		
Investments listed in:		
Hong Kong – Held for trading	18,614	1,861

#### Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 December 2010 and 31 December 2009.



## NOTES TO THE FINANCIAL STATEMENTS (continued)

31 December 2010

### 44. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

#### Capital management (continued)

The Group monitors capital using a gearing ratio, which is net debt divided by the total capital plus net debt. Net debt includes trade and bills payables, trust receipt loans, retention monies payable, amounts due to related companies and a jointly-controlled entity, other payables and accruals, obligations under finance leases, interest-bearing bank borrowings and a promissory note, less cash and cash equivalents. Capital includes equity attributable to owners of the Company. The gearing ratios as at the end of the reporting periods were as follows:

	Group	
	2010	2009
	HK\$'000	HK\$'000
Trade and bills payables	291,245	157,778
Trust receipt loans	85,539	70,288
Retention monies payable	60,451	59,565
Amounts due to related companies	3,709	10,962
Amount due to a jointly-controlled entity	–	97
Other payables and accruals	51,926	51,504
Obligations under finance leases	39,903	29,971
Interest-bearing bank borrowings	101,594	57,681
Promissory note	–	39,652
Less: Cash and cash equivalents	<u>(218,603)</u>	<u>(240,387)</u>
Net debt	415,764	237,111
Equity attributable to owners of the Company	<u>488,393</u>	<u>458,070</u>
Capital and net debt	<u>904,157</u>	<u>695,181</u>
Gearing ratio	<u>46%</u>	<u>34%</u>

### 45. COMPARATIVE AMOUNTS

As further explained in note 2.2 to the financial statements, due to the adoption of new and revised HKFRSs during the current year, the accounting treatment and presentation of certain items and balances in the financial statements have been revised to comply with the new requirements. Accordingly, certain comparative amounts have been reclassified and restated to conform with the current year's presentation and accounting treatment, and a third consolidated statement of financial position as at 1 January 2009 has been presented.

### 46. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 29 March 2011.