

# Pegasus International Holdings Limited 創信國際控股有限公司

(Incorporated in Bermuda with limited liability)
(於百慕達註冊成立之有限公司)
(Stock Code 股份代號: 676)

ANNUAL REPORT 2010 年報

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## CORPORATE INFORMATION

**DIRECTORS** 

**Executive Directors** 

Wu Chen San, Thomas Wu Jenn Chang, Michael

Wu Jenn Tzong, Jackson Ho Chin Fa, Steven

**Independent Non-Executive Directors** 

Huang Hung Ching Liu Chung Kang, Helios Lai Jenn Yang, Jeffrey

**COMPANY SECRETARY** 

Lee Yiu Ming

**AUDIT COMMITTEE** 

Huang Hung Ching, Chairman Liu Chung Kang, Helios Lai Jenn Yang, Jeffrey

REMUNERATION COMMITTEE

Lai Jenn Yang, Jeffrey, Chairman

Huang Hung Ching Liu Chung Kang, Helios

NOMINATION COMMITTEE

Liu Chung Kang, Helios, Chairman

Lai Jenn Yang, Jeffrey Huang Hung Ching

**REGISTERED OFFICE** 

Clarendon House, 2 Church Street, Hamilton HM11, Bermuda

**HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS** 

Room 1517, Tower 3, China Hong Kong City, 33 Canton Road

Tsimshatsui, Kowloon, Hong Kong

**AUDITORS** 

Deloitte Touche Tohmatsu, Certified Public Accountants 35th Floor, One Pacific Place, 88 Queensway, Hong Kong

PRINCIPAL SHARE REGISTRARS

Butterfield Corporate Services Limited

Rosebank Centre, 11 Bermudiana Road, Pembroke HM08

Bermuda

HONG KONG BRANCH **SHARE REGISTRARS** 

Tricor Secretaries Limited

26/F, Tesbury Centre, 28 Queen's Road East, Hong Kong

STOCK CODE

676

**PRINCIPAL BANKERS** 

Bank of Tokyo-Mitsubishi UFJ

BNP Paribas

China Construction Bank Chinatrust Commercial Bank, Ltd Hang Seng Bank Limited

Standard Chartered Bank (Hong Kong) Limited

The Bank of East Asia, Limited

The Hong Kong and Shanghai Banking Corporation Limited

**WEBSITE** 

http://www.pegasusinternationalholdings.com

## **CHAIRMAN'S STATEMENT**



I am pleased to present our annual results for the year ending 31 December 2010. The Group recorded a net loss after taxation of US\$2,499,000 (2009: profit of US\$1,102,000), and a drop of turnover from US\$106,539,000 in 2009 to US\$72,363,000 in this year. Gross profit margin improved from 16.1% in 2009 to 17.7% in the year. This is attributable to the Group's swift adjustment of its structure at the beginning of 2010 when the world was under the financial crisis as well as the significant reduction in costs to maintain the Group's competitiveness.

#### **Geographical Market**

North America remains the largest export market of the Group, accounting for 53.6% of the Group's turnover. Turnover contribution from the Asian and European market and other regions represented 30.4%, 11.3% and 4.7% respectively.

#### **BUSINESS REVIEW**

2010 was another difficult year for manufacturing industry. The atmosphere of the American and European economy recovered during the year, but customers still not yet regained their spending confidence and power, as a result weakening the China export trade volume. We were devoted in bringing in new values by widening our customer base and investing new markets, we are waiting patiently for the customers in America and Europe to restore their consuming power.

After years of rapid development, China market is now recognized more and more competitive and challenging. Although being stable in 2009, Renminbi once again appreciated throughout the year of 2010, exerting a great pressure to the direct production costs and other operation costs. In addition, the vigorous inflation in 2010 drove up the general price level, together with increasing minimum wages in China, all these factors outweighted the increase in gross profit margin, resulting a loss in the year.

## **CHAIRMAN'S STATEMENT**

The Group foresees the hard time will not be long, we are able to overcome the challenge and emerge to a better environment. The Group always follows a prudent financial philosophy, having sufficient working capital and not participating risky or speculative investments.

Our focus on the sale of kid's footwear and apparels remains unchanged. New projects such as sales of Oshkosh B'Gosh branded products will be launched in 2011, while marketing of existing products such as Magic House and Slazenger will be reinforced.

#### **Domestic Sales market**

As mentioned above, the performance in China evitable deteriorated as comparing to last year. The management still considers the China market is attractive and optimistic on the long-term growth potential, which can bring valuable returns back to the Group.

During the year, the Group refined the overall strategy of in the domestic market. Regional sales counters with continual drop of revenue were closed down, instead more new counters were set up in locations with consistent good sale records such as Guangzhou. We believe that pinpointing our energy and resources can minimize the impact from the adverse market situations.





#### **SOCIAL RESPONSIBILITY**

It is our perpetual commitment to contribute to the society and perform corporal responsibility, donations to areas with hard luck and investments to local community never stop. We emphasis the culture of a team, both management and staff work together in a transparent system, share cheers and harmony. Promoting vocational health is our top priority, we create safe workplaces, comfortable living areas and environmental friendly. We believe only corporate treasure the talented staff will grow stronger.

Reinforcing the honorable corporate governance framework, and a well-established management framework, help us to gain remarkable achievements in the past, and also the future.





## **CHAIRMAN'S STATEMENT**

#### **FUTURE PROSPECTS**

The Group is in a strong financial position, having a solid assets foundation, generating steady cashflow and lowering external borrowings. As the economy turns around, we are confident that integrating all our talents can drive us out of the shadows ahead.

We will continue to take a proactive role in exploring new opportunity, based on our financial strength, to bring greatest return to all our stakeholders.

#### **APPRECIATION**

I sincerely take this opportunity to give recognition to all the Board Member, executives and staff in the Group for their dedication and efforts, and our business partners and shareholders for their trust and continual support.

By Order of the Board **Wu Chen San, Thomas**Chairman

Hong Kong, 28th March, 2011



## **MANAGEMENT DISCUSSION AND ANALYSIS**

#### **FINANCIAL REVIEW**

During the year ended 31st December, 2010, the Group continued to concentrate on the manufacture and sales of footwear products. For the year ended 31st December, 2010, the Group recorded a turnover of US\$72,363,000 (2009: US\$106,539,000) representing 32.1% drop comparing to 2009.

Results of the Group for the year ended 31st December, 2010 dropped to loss of US\$2,499,000 (2009: profit of US\$1,102,000). Basic loss per share for the year ended 31st December, 2010 was 0.34 US cents (basic earnings per share for 2009: 0.15 US cents). Gross profit margin increased to 17.7% in the year. In addition, the Group continued to exercise tight cost control and implemented policies to improve efficiency.

The Group will continue to observe this conservative approach, to stay in low gearing ratio, in formulating resources allocation. The Group had successfully reduced its bank borrowings by US\$1,171,000 in 2010 as compared to 2009. This, together with the decrease in bank borrowing interest rates during the year, helped to reduce the interest expenses by US\$41,000.











## MANAGEMENT DISCUSSION AND ANALYSIS

#### LIQUIDITY AND FINANCIAL RESOURCES

The Group generally finances its business needs with internal cash flows. Under the global finance crisis, the Group put great effort to maintain a healthy and strong financial position, and the main focus was cash flow management. Trade receivables were reviewed regularly to ensure that were neither past due nor impaired, and trade payables were scheduled to match our cash flow pattern. Spending, capital expenditure, other than necessary, were greatly controlled. As at 31st December, 2010, the Group had cash and cash equivalent of US\$13,701,000 (2009: US\$22,883,000) and total borrowings of US\$7,386,000 (2009: US\$8,557,000), and reached the net bank balances and cash of US\$6,315,000 (US\$14,326,000 in 2009). As at 31 December, 2010 the Group's solid financial liquidity position was reflected by a healthy current ratio of 4.6 (2009: 5.3) times.





# **MANAGEMENT DISCUSSION AND ANALYSIS**

#### **CAPITAL EXPENDITURE**

For the year ended 31st December, 2010, the Group incurred US\$451,000 in capital expenditure, of which approximately 36% was used in acquisition and replacement of plant and machinery.

#### **EMPLOYEES AND REMUNERATION POLICIES**

The Group adopts a competitive remuneration package for its employees.

Promotion and salary increments are assessed based on performance related basis. There are incentives in the form of discretionary performance bonus and offer equal opportunities to all staff.







The Group recognizes the value and importance to achieving high corporate governance standards to enhance corporate performance and accountability.

The Company has applied the principles and has fully complied with the provisions of the Code on Corporate Governance Practices (the "Code") set out in Appendix 14 to the Listing Rules throughout the year ended 31st December, 2010.

The Company periodically reviews its corporate governance practices to ensure that the practices continue to meet the requirements of the Code.

#### A. DIRECTORS

#### A.1 The Board

#### **Principle**

An issuer should be headed by an effective board which should assume responsibility for leadership and control of the issuer and be collectively responsible for promoting the success of the issuer by directing and supervising the issuer's affairs. Directors should take decisions objectively in the interests of the issuer.

The overall management of the Company's business is vested in the Board.

The Board takes responsibility to oversee all major matters of the Company, including the formulation and approval of all policy matters, overall strategies, internal control and risk management systems, and monitoring the performance of the senior management. The directors have to take decisions objectively in the interests of the Company.

The day-to-day management, administration and operation of the Company are delegated to the Managing Director and the senior management of the Company. The delegated functions and work tasks are periodically reviewed.

The Board is composed of four executive directors (including the Chairman and the Managing Director of the Company) and three independent non-executive directors, whose biographical details are set out in "Biographical Data of Directors and Senior Management" section on pages 28 to 29. Mr. Wu Chen San, Thomas, Mr. Wu Jenn Chang, Michael and Mr. Wu Jenn Tzong, Jackson are brothers. Save as disclosed herein, none of the members of the Board are related to one another.

During the year, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive directors with at least one independent non-executive director possessing appropriate professional qualifications, or accounting or related financial management expertise.

## A. DIRECTORS (CONTINUED)

#### A.1 The Board (continued)

board meeting is held.

In addition, the Company has received from each of the independent non-executive director an annual confirmation of their independence pursuant to Rule 3.13 of the Listing Rules. These directors' independence have been verified.

Code Provisions	Compliance	Actions by the Company
A.1.1		
The board should meet regularly and board meetings should be held at least 4 times a year at approximately	Yes	The Board met four times during the year and all of them were regular board meetings.
quarterly intervals.		
A.1.2		
Arrangements should be in place to ensure that all directors are given an opportunity to include matters in the agenda for regular board meetings.	Yes	Directors were invited to include any matters which they thought appropriate in the agenda for regular board meetings.
A.1.3		
Notice of at least 14 days should be given of a regular board meeting to give all directors an opportunity to attend.	Yes	14 days prior notice was normally given for regular board meetings.
A.1.4		
All directors should have access to the advice and services of the company secretary.	Yes	All directors have full, timely and direct access to the advice and services of the Company Secretary of the Company.
A.1.5		
Minutes of board meetings and meetings of board committees should be kept by a duly appointed secretary of the meeting and open for inspection.	Yes	Minutes are kept by the appointed secretary of the meetings and available for inspection at the Company's principal place of business.
A.1.6		
Draft and final versions of minutes of board meetings should be sent to all directors for their comment and records respectively, in both cases within a reasonable time after the	Yes	All draft minutes would be sent to directors for review and comment within one month after each meeting. Final version of minutes would be sent to directors for their record.

#### A. DIRECTORS (CONTINUED)

#### A.1 The Board (continued)

Code Provisions	Compliance	Actions by the Company
A.1.7		
There should be a procedure for	Yes	Directors are permitted to seek
directors to seek independent		independent professional advice,
professional advice at the		if required, at the Company's
issuer's expense.		expenses.
A.1.8		
If a substantial shareholder/	Yes	The Company will continue to ensure
director has a conflict of interest		that such matters that require board
in a matter to be considered by		meetings be held instead of by way
the board which the board has		of circulation.
determined to be material, a		
board meeting should be held.		
Independent non-executive		
directors should be present at		
such board meeting.		

Compliance with Recommended Best Practices

- There is in place a Directors' & Officers' Liabilities Insurance cover; and
- Board Committees have adopted broadly the same principles and procedures as stated in A.1.1 to A.1.8 of Appendix 14 to the Listing Rules.

#### A.2 Chairman and Chief Executive Officer

#### **Principle**

There should be a clear division between the management of the board and the day-to-day management at the board level of the issuer's business to ensure a balance of power and authority, so that power is not concentrated in any one individual.

The positions of the Chairman and the Managing Director are held by Mr. Wu Chen San, Thomas and Mr. Wu Jenn Chang, Michael, respectively.

In order to reinforce their respective independence, accountability and responsibility, the role of the Chairman is separate from that of the Managing Director. The Chairman provides leadership and is responsible for the effective functioning of the Board in accordance with good corporate governance practice and ensure the effectiveness of the Board. With the support of the senior management, the Chairman is also responsible for ensuring that the directors receive adequate, complete and reliable information in a timely manner and appropriate briefing on issues arising at Board meetings.

#### A. DIRECTORS (CONTINUED)

#### A.2 Chairman and Chief Executive Officer (continued)

The Managing Director focuses on managing the Company and its subsidiaries, developing and implementing objectives, policies and strategies approved and delegated by the Board. The Managing Director is in charge of the Group's day-to-day management and operations and is also responsible for developing strategic plans and formulating the organizational structure, control systems and internal procedures and processes for the Board's approval.

Code Provisions	Compliance	Actions by the Company
A.2.1		
The roles of chairman and chief executive officer should be separate and should not be performed by the same individual. The division of responsibilities between the chairman and chief executive officer should be clearly established and set out in writing.	Yes	Division of responsibilities between the Chairman and the Managing Director is clearly defined and set out in writing. Chairman and Managing Director are served by different persons.
A.2.2 & A.2.3  The chairman should ensure that all directors are properly briefed on issues arising at board meetings and they receive adequate information in a timely manner.	Yes	The Chairman has a clear responsibility to ensure all the directors are properly briefed and given accurate information.

Compliance with Recommended Best Practices

Clear division of responsibilities between Chairman and Managing Director has been approved and adopted by the Company. The Chairman has a clear responsibility to ensure that the Board works effectively and discusses all key and appropriate issues.

#### A.3 Board composition

#### **Principle**

The board should have a balance of skills and experience appropriate for the requirements of the business of the issuer. The board should include a balanced composition of executive and non-executive directors so that there is a strong independent element on the board, which can effectively exercise independent judgement. Non-executive directors should be of sufficient calibre and number for their views to carry weight.

#### A. DIRECTORS (CONTINUED)

#### A.3 Board composition (continued)

The Board as a whole is responsible for reviewing the Board composition, developing and formulating the relevant procedures for appointment of directors, monitoring the appointment and succession planning of directors and assessing the independence of independent non-executive directors. The Board has reviewed its own structure, size and composition to ensure that it has a balance of expertise, skills, independence and experience appropriate to the requirements of the business of the Group.

Code Provisions	Compliance	Actions by the Company
A.3.1		
The independent non-executive	Yes	Composition of the Board, by category
directors should be expressly		of Directors, is disclosed in all corporate
identified as such in all corporate		communications.
communications.		

#### A.4 Appointments, re-election and removal

#### **Principle**

There should be a formal, considered and transparent procedure for the appointment of new directors to the board. There should be plans in place for orderly succession for appointments to the board. All directors should be subject to re-election at regular intervals. An issuer must explain the reasons for the resignation or removal of any director.

Code Provisions	Compliance	Actions by the Company
A.4.1		
Non-executive directors should be appointed for a specific term, subject to re-election.	Yes	The independent non-executive directors of the Company were appointed for specific terms, and are subject to retirement by rotation in accordance with the Bye-laws of the Company.
A.4.2		
All directors appointed to fill a casual vacancy should be subject to election by shareholders at the first general meeting after their appointment. Every director, including those appointed for a specific term, should be subject to retirement by rotation at least once every three years.	Yes	Every director is subject to retirement by rotation at least once every three years.

#### A. DIRECTORS (CONTINUED)

#### A.4 Appointments, re-election and removal (continued)

Compliance with Recommended Best Practices

The Company's circular of its annual general meeting contained detailed information on election of directors, including details of biographies, and, if applicable, independence of all directors standing for re-election. Each of the independent non-executive directors has confirmed their independence.

#### A.5 Responsibilities of directors

#### **Principle**

Every director is required to keep abreast of his responsibilities as a director of an issuer and of the conduct, business activities and development of that issuer. Non-executive directors have the same duties of care and skill and fiduciary duties as executive directors.

During the year, 4 Board meetings, 2 Audit Committee meetings, 1 Remuneration Committee and 1 Nomination Committee meeting were held. The attendance record of each director at the aforesaid meetings is set out below:

	Attendance of Meetings			
		Audit	Remuneration	Nomination
	Board	Committee	Committee	Committee
Executive Directors				
Mr. Wu Chen San, Thomas	4/4	N/A	N/A	N/A
Mr. Wu Jenn Chang, Michael	4/4	N/A	N/A	N/A
Mr. Wu Jenn Tzong, Jackson	4/4	N/A	N/A	N/A
Mr. Ho Chin Fa, Steven	4/4	N/A	N/A	N/A
Independent Non-executive Directors				
Mr. Huang Hung Ching	2/4	2/2	1/1	1/1
Mr. Lai Jenn Yang, Jeffrey	2/4	2/2	1/1	1/1
Mr. Liu Chung Kang, Helios	2/4	2/2	1/1	1/1

## A. DIRECTORS (CONTINUED)

## A.5 Responsibilities of directors (continued)

appointment if he cannot do so.

Code Provisions	Compliance	Actions by the Company
A.5.1		
Every newly appointed director of an issuer should receive a comprehensive, formal and tailored induction on the first occasion of his appointment, and subsequently such briefing and professional development as is necessary, to ensure that he has a proper understanding of the operations and business of the issuer and that he is fully aware of his responsibilities under statute and common law, the Listing Rules, applicable legal requirements and other regulatory requirements and the business and governance policies of the issuer.	Yes	A comprehensive information package containing an introduction to the Group's operations, directors' responsibilities and duties and other statutory requirements will be provided to new directors upon their appointment. They can also elect to receive briefing from the Company Secretary or Company's legal advisor on the content of the information package.
The functions of non-executive directors should include:  - bring an independent judgement at the board meeting;  - take the lead where potential conflicts of interests arise;  - serve on the audit, remuneration, nomination and other governance committees, if invited; and  - scrutinise the issuer's performance.	Yes	Independent Non-executive directors are well aware of their functions and have been actively performing their functions.
A.5.3  Every director should ensure that he can give sufficient time to the affairs of the issuer and should not accept the	Yes	There is reasonably satisfactory attendance rate.

## A. DIRECTORS (CONTINUED)

#### A.5 Responsibilities of directors (continued)

Code Provisions	Compliance	Actions by the Company
A.5.4		
Directors must comply with their	Yes	The Company has adopted the Model
obligations under the Model Code set out		Code set out in Appendix 10 to the
in Appendix 10.		Listing Rules regarding directors' dealings
		in securities. Directors have confirmed
		compliance with the Model Code
		throughout the year. The Company has
		also adopted written guidelines on no less
		exacting terms than the Model Code for
		the relevant employees. No incident of
		non-compliance of the employees' written
		guidelines by the relevant employees was
		noted by the Company.

Compliance with Recommended Best Practices

Directors disclose their other directorship at the time of appointment and, subsequently, at least once every year to the Company.

#### A.6 Supply of and access to information

#### **Principle**

Directors should be provided in a timely manner with appropriate information in such form and of such quality as will enable them to make an informed decision and to discharge their duties and responsibilities as directors of an issuer.

Code Provisions	Compliance	Actions by the Company
A.6.1		
Agenda and accompanying board papers should be sent in full to all directors at least 3 days before board/board committee meeting.	Yes	Agenda and board papers are sent to all directors at least three days before the meetings unless it is on urgent basis.
A.6.2		
Management has an obligation to supply the board and its committees with adequate information in a timely manner to enable it to make informed decisions. The board and each director should have separate and independent access to the issuer's senior management.	Yes	Senior management works closely with the Board and meets each other on regular basis.

#### A. DIRECTORS (CONTINUED)

#### A.6 Supply of and access to information (continued)

Code Provisions	Compliance	Actions by the Company
A.6.3		
All directors are entitled to have access to board papers. Steps must be taken to respond as promptly and fully as possible.	Yes	Board papers and minutes are properly kept by the company secretarial division under legal department of the Company and are available for inspection by directors.

#### B. REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

#### **B.1** The level and make-up of remuneration and disclosure

#### **Principle**

An issuer should disclose information relating to its directors' remuneration policy and other remuneration related matters. There should be a formal and transparent procedure for setting policy on executive directors' remuneration and for fixing the remuneration packages for all directors. No director should be involved in deciding his own remuneration.

The Remuneration Committee currently comprises all the three independent non-executive Directors. The Chairman of the Remuneration Committee is Mr. Lai Jenn Yang, Jeffrey.

Code Provisions	Compliance	Actions by the Company
B.1.1		
Issuers should establish a remuneration committee with specific written terms of reference which deal clearly with its authority and duties. A majority of the members of the remuneration committee should be independent non-executive directors.	Yes	A Remuneration Committee has been established by the Board with specific written terms of reference.
B.1.2		
The remuneration committee should consult the chairman and/or chief executive officer about their proposals relating to the remuneration of other executive directors and have access to professional advice if considered necessary.	Yes	The Remuneration Committee carries out annual review of compensation packages for all directors of the Company.

#### REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT (CONTINUED) В.

#### The level and make-up of remuneration and disclosure (continued)

#### Compliance **Actions by the Company** B.1.3, B.1.4 & B.1.5 The terms of reference of the Yes The terms of reference are set out in remuneration committee should include writing with adoption of the specific duties the specific duties as stipulated in B.1.3 of as provided in B.1.3 of Appendix 14 to the Appendix 14 to the Listing Rules. Listing Rules. It is available upon request. The Company will pay for the fees for all The remuneration committee should professional advice and other assistance make available its terms of reference. as required by the Remuneration explaining its role and the authority Committee. delegated to it by the board. The remuneration committee should be provided with sufficient resources to discharge its duties.

#### C. **ACCOUNTABILITY AND AUDIT**

**Code Provisions** 

#### **C.1 Financial Reporting**

#### **Principle**

The board should present a balanced, clear and comprehensible assessment of the company's performance, position and prospects.

Code Provisions	Compliance	Actions by the Company
C.1.1		
Management should provide such explanation and information to the board as will enable the board to make an informed assessment of the financial and other information put before the board for approval.	Yes	Management is required to provide detailed report and explanation to enable the Board to make an informed assessment before approval.
C.1.2		
The directors should acknowledge in the Corporate Governance Report their responsibility for preparing the accounts, and there should be a statement by the auditors about their reporting responsibilities in the auditors' report on the financial statements.	Yes	Company's directors and auditors state their respective responsibilities on page 36 of the Annual Report.

**Actions by the Company** 

#### C. ACCOUNTABILITY AND AUDIT (CONTINUED)

#### **C.1** Financial Reporting (continued)

**Code Provisions** 

C.1.3		
The board's responsibility to present a balanced, clear and understandable assessment extends to annual and interim reports, other price-sensitive announcements and other financial disclosures required under the Listing Rules, and reports to regulators as well as to information required to be disclosed pursuant to statutory requirements.	Yes	The Board aims at presenting a balanced, clear and understandable assessment of the Company's position to its shareholders and the public pursuant to all sort of statutory requirements.

Compliance

#### **C.2** Internal controls

#### **Principle**

The board should ensure that the issuer maintains sound and effective internal controls to safeguard the shareholders' investment and the issuer's assets.

The Board is responsible for maintaining a sound and effective system of internal controls of the Group and for reviewing its effectiveness through the Audit Committee. The internal control system is designed to provide reasonable assurance against material misstatement or loss; to manage the risk of system failure; and to assist in the achievement of the Group's objectives. In addition to safeguarding the Group's assets, it also ensures the maintenance of proper accounting records and compliance with relevant laws and regulations.

#### C. ACCOUNTABILITY AND AUDIT (CONTINUED)

#### **C.2** Internal controls (continued)

#### **Code Provisions** Compliance **Actions by the Company** C.2.1 The Board has conducted an annual The directors should at least annually Yes conduct a review of the effectiveness review of the effectiveness of its internal of the system of internal control of the control systems covering all material issuer and its subsidiaries and report controls, including financial, operational, to shareholders that they have done so compliance controls as well as risk management functions. in their Corporate Governance Report. The review should cover all material controls, including financial, operational Based on the assessments made by and compliance controls and risk the Audit Committee and the Board management functions. considered that the key areas of the Group's internal control systems have reasonably been implemented with room for improvement. C.2.2 The Board's annual review should, in Yes The Board has conducted an annual particular, consider the adequacy of review on the adequacy of resources, resources, qualifications and experience qualifications and experience of staff of of staff of the issuer's accounting and the Group's accounting and financial financial reporting function, and their reporting function. Sufficient internal training programmes and budget. and external training has been provided

#### **C.3** Audit Committee

#### **Principle**

The board should establish formal and transparent arrangements for considering how it will apply the financial reporting and internal control principles and for maintaining an appropriate relationship with the company's auditors. The audit committee established by an issuer pursuant to the Listing Rules should have clear terms of reference.

refresh their professional knowledge.

The Audit Committee currently comprises all three independent non-executive directors, the chairman is Mr. Huang Hung Ching. None of the members of the Audit Committee are a former partner of the Company's existing external auditors.

The Audit Committee held 2 meetings during the year to review the financial results and reports, financial reporting, internal control and compliance procedures, and to make recommendations to the Board on the re-appointment of the external auditors.

#### ACCOUNTABILITY AND AUDIT (CONTINUED) C.

## **Audit Committee (continued)**

the board.

Code Provisions	Compliance	Actions by the Company
C.3.1		
Full minutes of audit committee meetings should be kept by a duly appointed secretary of the meeting. Draft and final versions of minutes of the audit committee meetings should be sent to all members of the committee for their comment and records respectively, in both cases within a reasonable time after the meeting.	Yes	Draft minutes prepared by the secretary of the meeting are sent to members within one month of each meeting. Full minutes are kept by the secretary of the meeting.
C.3.2		
A former partner of the issuer's existing auditing firm should be prohibited from acting as a member of the issuer's audit committee for one year after he ceases to be a partner of or to have any financial interest in the firm, whichever is the later.	Yes	None of the members of the Audit Committee are former partners of the Company's existing auditing firm.
C.3.3		
The terms of reference of the audit committee should include at least the following duties:	Yes	The terms of reference have been revised to cover the scope of duties as required in this Code Provision.
<ul> <li>review of relationship with the issuer's auditors;</li> </ul>		
<ul> <li>review of financial information of the issuer; and</li> </ul>		
<ul> <li>oversight of the issuer's financial reporting system and internal control procedures.</li> </ul>		
C.3.4		
The audit committee should make available its terms of reference, explaining its role and the authority delegated to it by	Yes	The terms of reference are available upon request.

## C. ACCOUNTABILITY AND AUDIT (CONTINUED)

#### **C.3** Audit Committee (continued)

**Code Provisions** 

C.3.5		
The directors should at least annually conduct a review of the effectiveness of the system of internal control of the issuer and its subsidiaries and report to shareholders that they have done so in their Corporate Governance Report. The review should cover all material controls, including financial, operational and compliance controls and risk management functions.	Not applicable	Where the board disagrees with the audit committee's view on the selection, appointment, resignation or dismissal of the external auditors, the issuer should include in the Corporate Governance Report a statement from the audit committee explaining its recommendation and also the reason(s) why the board has taken a different view.
C.3.6		
Audit Committee recommended to the Board that, subject to shareholders' approval at the forthcoming annual	Yes	The audit committee should be provided with sufficient resources to discharge its duties.
general meeting, Deloitte Touche Tohmatsu be re-appointed as the external auditors of the Company.		The Company will at its expenses provide such assistance as required by the Audit Committee.

Compliance

**Actions by the Company** 

#### D. DELEGATION BY THE BOARD

#### **D.1** Management functions

#### **Principle**

An issuer should have a formal schedule of matters specifically reserved to the board for its decision. The board should give clear directions to management as to the matters that must be approved by the board before decisions are made on behalf of the issuer.

Actions by the Company

## D. DELEGATION BY THE BOARD (CONTINUED)

#### **D.1** Management functions (continued)

Code Provisions

Code Provisions	Compliance	Actions by the Company	
D.1.1			
When the board delegates aspects of its management and administration functions to management, it must at the same time give clear directions as to the powers of management.	Yes	The segregation of duties and responsibilities between the Board and the management has been defined and provided in the internal guidelines of the Company.	
D.1.2			
An issuer should formalize the functions	Yes	The duties of the Board include:	
reserved to the board and those delegated to management.		<ul> <li>establishing strategic</li> <li>development and direction of the</li> <li>Company;</li> </ul>	
		<ul> <li>setting up the objective of management;</li> </ul>	
		<ul> <li>monitoring performance of management; and</li> </ul>	
		<ul> <li>overseeing relationships between the Company and its clients.</li> </ul>	

Compliance

#### **D.2** Board Committees

#### **Principle**

Board committees should be formed with specific written terms of reference which deal clearly with the committees' authority and duties.

The Board has established Audit Committee, Remuneration Committee and Nomination Committee with defined terms of reference. The terms of reference of the Board Committees are available upon request.

The Board Committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances, at the Company's expenses.

## D. DELEGATION BY THE BOARD (CONTINUED)

#### D.2 Board Committees (continued)

Code Provisions	Compliance	Actions by the Company
D.2.1		
Board committees are established with sufficiently clear terms of reference.	Yes	The Board has established three Board Committees (Audit Committee, Remuneration Committee and Nomination Committee) with specific terms of reference.
D.2.2		
The terms of reference of board committees should require such committees to report back to the board.	Yes	Board Committees would report to the Board their work, findings and recommendations in Board meetings.

### E. COMMUNICATION WITH SHAREHOLDERS

#### **E.1** Effective communication

#### **Principle**

The board should endeavour to maintain an on-going dialogue with shareholders and in particular, use annual general meetings or other general meetings to communicate with shareholders and encourage their participation.

Code Provisions	Compliance	Actions by the Company
E.1.1		
A separate resolution should be proposed	Yes	Separate resolutions are proposed at the
by the chairman of a general meeting for		meeting on each substantially separate
substantially separate issue.		issue.

**Actions by the Company** 

## E. COMMUNICATION WITH SHAREHOLDERS (CONTINUED)

#### **E.1** Effective communication (continued)

**Code Provisions** 

E.1.2		
The chairman of the board should attend the annual general meeting and arrange for the chairmen of the audit, remuneration and nomination committees (as appropriate) or in the absence of the chairman of such committees, another member of the committee or failing this his duly appointed delegate, to be available to answer questions at the annual general meeting. The chairman of the independent board committee (if any) should also be available to answer questions at any general meeting to approve a connected transaction or any other transaction that is subject to independent shareholders' approval.	Yes	The Board Chairman and either the chairman of the Audit Committee and Remuneration Committee or their representatives would attend the annual general meeting ("AGM") of the Company
The issuer should arrange for the notice to shareholders to be sent in the case of annual general meetings at least 20 clear business days before the meeting and to be sent at least 10 clear business days in the case of other general meetings.	Yes	Sufficient clear days were given to the shareholders for general meetings.

Compliance

#### E.2 Voting by poll

#### **Principle**

**Code Provisions** 

The issuer should ensure that shareholders are familiar with the detailed procedures for conducting a poll.

Compliance

**Actions by the Company** 

	острания	7.0
E.2.1		
The Chairman of a meeting should at the	Yes	Details of procedures for conducting a
commencement of the meeting ensure		poll was set out in the notice of AGM and
that an explanation is provided of the		Chairman of the meeting prepared to
detailed procedures for conducting a		answer any questions from shareholders
poll and then answer any questions from		regarding voting by way of a poll.
shareholders regarding voting by way of a		
poll.		

#### **NOMINATION OF DIRECTORS**

The Company set up a Nomination Committee in 2006. The Nomination Committee comprises the three independent non-executive directors. Mr. Liu Chung Kang, Helios is the chairman of the Nomination Committee.

The primary function of the Nomination Committee is to review the structure, size and composition (including the skills, knowledge and experience) of the Board on a regular basis and make recommendations to the Board regarding any proposed changes.

The chairman of the Nomination Committee will report the findings and recommendations of the Nomination Committee to the Board after each meeting. The minutes of all meetings of Nomination Committee will be circulated to the Board for information.

#### **AUDITORS' REMUNERATION**

During the year under review, the remuneration paid to the Company's external auditors is set out as follows:

	HK\$'000
Audit services	1,067
Taxation services	261
	1,328

#### DIRECTOR'S RESPONSIBILITY IN RESPECT OF FINANCIAL STATEMENTS

The directors acknowledge their responsibility for preparing the financial statements for each financial period which give a true and fair view of the financial affairs of the Group.

## **AUDIT COMMITTEE REPORT**

The Audit Committee (the "Committee") comprises three members of independent non-executive directors. The chairman of the Committee is Mr. Huang Hung Ching, who is practising certified public accountant.

The Committee oversees the financial reporting process. In this process, management is responsible for the preparation of the Group financial statements including the selection of suitable accounting policies. External auditors are responsible for auditing and attesting to Group financial statements and evaluating Group system of Internal controls. The Committee oversees the respective work of management and external auditors to endorse the processes and safeguards employed by them. The Committee presents a report to the Board on its findings after each Committee meeting.

The Committee reviewed and discussed with management and external auditors the consolidated financial statements for the year ended 31st December 2010 included in 2010 Annual Report. In the regard, the Committee had discussions with management with regard to new or changes in accounting policies as applied, and significant judgments affecting the Group financial statements. The Committee also received reports and met with the external auditors to discuss the general scope of their audit work (including the impact of new or changes in accounting policies as applied), their assessment of Group internal controls.

Based of these review and discussion, and the report of the external auditors, the Committee recommended to the Board approval of the consolidated financial statements for the year ended 31st December, 2010, with the Independent Auditors' Report thereon.

The Committee also reviewed and recommended to the Board approval of the unaudited financial statements for the six months ended 30th June, 2010, prior to public announcement and filing.

The Committee recommended to the Board that the shareholders be asked to re-appointed Deloitte Touche Tohmatsu as the Group's external auditors for 2011.

#### MEMBERS OF THE AUDIT COMMITTEE

Mr. Huang Hung Ching

Mr. Lai Jenn Yang, Jeffrey

Mr. Liu Chung Kang, Helios

Hong Kong, 28th March, 2011

# BIOGRAPHICAL DATA OF DIRECTORS AND SENIOR MANAGEMENT

#### **EXECUTIVE DIRECTORS**

Mr. Wu Chen San, Thomas, aged 60, is the Chairman of the Group and is responsible for the Group's sales, marketing and strategic planning. Mr. Wu joined the footwear business founded by his father, Mr. Wu Suei, in the early 1970's and has over 40 years' experience in the footwear manufacturing business.

Mr. Wu Jenn Chang, Michael, aged 53, is the Deputy Chairman of the Group and is responsible for the Group's finance, production and purchasing. Mr. Wu is the honor Chairman of Taiwanese-invested Enterprises Association of Guangzhou and honor citizen of Guangzhou city. Mr. Wu joined the footwear business founded by his father, Mr. Wu Suei, in 1983 and has 28 years' experience in the footwear manufacturing business.

Mr. Wu Jenn Tzong, Jackson, aged 55, is responsible for the Group's sourcing functions conducted in Taiwan through the Group's subsidiary, Tospstair International (Taiwan) Ltd. Mr. Wu joined the footwear business founded by his father, Mr. Wu Suei, in 1977 and has 34 years' experience in the footwear manufacturing business.

Mr. Ho Chin Fa, Steven, aged 58, is a Deputy General Manager of the Group. He is responsible for production management and staff training. Mr. Ho joined the Group in 1990 and has 28 years' experience in the footwear manufacturing business.

#### INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Huang Hung Ching aged 47, is currently a partner of Ever Brilliant Accounting Firm, Taipei, Taiwan. He graduated from Fu Jen Catholic University and holds a Master's degree in accounting from Shanghai University of Finance and Economic. He is a member of the Taiwan Provincial CPA Association. Prior to joining the Company, he had over 20 years of experience in accounting and auditing.

Mr. Lai Jenn Yang, Jeffrey, aged 53, is currently an Executive Director of Nicematch International Co., Ltd, which is incorporated in Taiwan. Mr. Lai graduated from Tamkang University in Taiwan and obtained a bachelor degree in Civil Engineering. He also obtained a master degree in Engineering from Ohio State University, USA. Prior to joining to the Company, he had more than 20 years of experience in operation and engineering management.

Mr. Liu Chung Kang, Helios, aged 60, is currently a director of Emo Technology Inc., Ltd. He graduated from Chiao Tung University in Taiwan. He obtained a bachelor degree in Electricity Engineering and a master degree in Management Science. Prior to joining the Company, he had more than 20 years of experience in managing software development.

# BIOGRAPHICAL DATA OF DIRECTORS AND SENIOR MANAGEMENT

#### **SENIOR MANAGEMENT**

Mr. Lee Yiu Ming, aged 46, graduated from Hong Kong Polytechnic University and holds a Master's degree in business administration from the Queen's University of Belfast, Northern Ireland. He is an associate member of the Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of Chartered Certified Accountants. Mr. Lee is a Deputy General Manager of the Group and the company secretary of the Company. He is responsible for the financial, accounting and company secretarial functions of the Group.

Ms. Lin Hui Fan, aged 60, is a supervisor of the quality assurance department of Guangzhou Panyu Pegasus Footwear Co., Ltd ("Panyu Pegasus") and oversees the quality of uppers. Ms. Lin joined the Group in 1991 and has over 30 years' experience in footwear manufacturing. Ms. Lin is responsible for quality control of the Group's footwear products and has extensive experience in training quality control staff.

Mr. Hsieh Hsin Lee, aged 50, is a supervisor of Panyu Pegasus. Mr. Hsieh joined the Group in 1991 and has over 30 years' experience in footwear manufacturing. He is responsible for the Group's production management and quality control process. He is also responsible for staff training.

Mr. Chang Ho Hsi, aged 56, is a senior manager of administration department in Panyu Pegasus. He studied Japanese in Tamkang University, and obtained a bachelor degree in literature. Mr. Chang is also a member of Taiwan Footwear Manufacturers Association in the Republic of China.

Ms. Chen Xin, aged 26, is a senior manager of Panyu Pegasus in product development. Ms. Chen graduated from the National Taiwan University. Ms. Chen joined the Group in 2007 and has 4 years' experience in footwear manufacturing and product development.

Ms. Li Yan Ling, aged 48, is a senior manager of Panyu Pegasus in technical department. Ms. Li graduated from the Guangdong University of Technology. Ms. Li joined the Group in 1993 and has 21 years' experience in footwear manufacturing and product development.

Ms. Li Hong Jia, aged 34, is a senior manager of Panyu Pegasus in sales department. Ms. Li graduated from the Guangdong University of Foreign Languages. Ms. Li joined the Group in 2000 and has 11 years' experience in footwear manufacturing and product development.

## **DIRECTORS' REPORT**

The directors present their annual report and the audited consolidated financial statements for the year ended 31st December, 2010.

#### PRINCIPAL ACTIVITIES

The Company is an investment holding company. The Group is engaged principally in the manufacture and sale of footwear products. The activities of its associate, jointly controlled entity and principal subsidiaries are set out in Notes 16, 17 and 32, respectively, to the consolidated financial statements.

#### **RESULTS AND APPROPRIATIONS**

The results of the Group for the year ended 31st December, 2010 are set out in the consolidated statement of comprehensive income on page 38.

The directors now recommend the payment of a final dividend of 0.5 HK cent per share to the shareholders whose names appear on the register of members on 27th May, 2011, amounting to US\$472,000.

#### PROPERTY, PLANT AND EQUIPMENT

The buildings of the Group were revalued at 31st December, 2010. A revaluation increase of US\$6,156,000 has been credited directly to the properties revaluation reserve.

Details of movements during the year in the Group's property, plant and equipment are set out in Note 14 to the consolidated financial statements.

#### **SHARE CAPITAL**

Details of the Group's share capital are set out in Note 25 to the consolidated financial statements.

During the year, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

#### DISTRIBUTABLE RESERVES OF THE COMPANY

At 31st December, 2010, the Company's reserves available for distribution to shareholders consisted of retained profits and contributed surplus, totalling US\$20,772,000 (2009: US\$21,875,000).

Under the Companies Act 1981 of Bermuda (as amended), the contributed surplus account of a company is available for distribution. However, the Company cannot declare or pay a dividend, or make a distribution out of contributed surplus, if:

- (a) the Company is, or would after the payment be, unable to pay its liabilities as they become due; or
- (b) the realisable value of the Company's assets would thereby be less than the aggregate of its liabilities and its issued share capital and share premium accounts.

#### **DIRECTORS**

The directors of the Company during the year and up to the date of this report were:

#### **Executive directors:**

Mr. Wu Chen San, Thomas (Chairman)

Mr. Wu Jenn Chang, Michael (Deputy Chairman)

Mr. Wu Jenn Tzong, Jackson

Mr. Ho Chin Fa, Steven

#### **Independent non-executive directors:**

Mr. Huang Hung Ching

Mr. Lai Jenn Yang, Jeffrey

Mr. Liu Chung Kang, Helios

In accordance with Clause 87(1) of the Company's Bye-laws, Messrs. Huang Hung Ching and Liu Chung Kang, Helios, retire by rotation and, being eligible, offer themselves for re-election at the forthcoming annual general meeting.

The terms of office of independent non-executive directors are subject to retirement by rotation in accordance with the provisions of the Company's Bye-laws.

The Company has received, from each of the independent non-executive directors, an annual confirmation of his independence pursuant to Rule 3.13 of the Rules Governing the Listing Securities on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The Company considers all of the independent non-executive directors are independent.

#### **DIRECTORS' SERVICE CONTRACTS**

Each of the executive directors has entered into a service contract with the Company for a term of three years commencing 25th September, 1996 and continuing thereafter until terminated by either party giving to the other party a period of advance notice in writing ranging from three to six months.

None of the directors being proposed for re-election at the forthcoming annual general meeting has an unexpired service contract with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

## **DIRECTORS' REPORT**

#### **DIRECTORS' INTERESTS IN SHARES**

At 31st December, 2010, the interests of the directors and their associates in the shares, underlying shares or debentures of the Company and its associated corporation, as recorded in the register maintained by the Company pursuant to Section 352 of the Securities and Futures Ordinance (the "SFO"), or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by the Directors of Listed Companies, were as follows:

#### **Long positions**

#### (i) Ordinary shares of HK\$0.10 each of the Company

			Percentage
		Number of	of the issued
		issued ordinary	share capital
Name of director	Capacity	shares held	of the Company
Wu Jenn Chang, Michael	Beneficial owner	8,000,000	1.09%
Wu Jenn Tzong, Jackson	Beneficial owner	1,000,000	0.14%

#### (ii) Ordinary shares of the associated corporation of the Company

Pegasus Footgear Management Limited (note a)

			Percentage
		Number of	of the issued
		issued ordinary	share capital of the
Name of director	Capacity	shares held	associated corporation
Wu Chen San, Thomas	Beneficial owner (note b)	3,235	16%
Wu Jenn Chang, Michael	Corporate (note c)	6,470	32%
Wu Jenn Tzong, Jackson	Corporate (note d)	6,470	32%
		16,175	80%

### **DIRECTORS' INTERESTS IN SHARES (CONTINUED)**

(ii) Ordinary shares of the associated corporation of the Company (continued)

notes:

- a. Pegasus Footgear Management Limited is the holding company of the Company.
- b. The shares are jointly held by Mr. Wu Chen San, Thomas and Mrs. Peggy Wu, the spouse of Mr. Wu Chen San, Thomas.
- c. The shares are entirely held by M. W. Investment Limited, a company owned by Mr. Wu Jenn Chang, Michael.
- d. The shares are entirely held by J. W. Investment Limited, a company owned by Mr. Wu Jenn Tzong, Jackson.

Save as disclosed above, at 31st December, 2010, none of the directors nor their associates had any interests or short positions in the shares, underlying shares or debentures of the Company or any associated corporation.

#### ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES

At no time during the year was the Company, its holding company or any of its subsidiaries, a party to any arrangements to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### DIRECTORS' INTERESTS IN CONTRACTS OF SIGNIFICANCE

Other than as disclosed in Note 30 to the consolidated financial statements, no contracts of significance to which the Company, its holding company or any of its subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

#### SUBSTANTIAL SHAREHOLDERS

The register of substantial shareholders maintained by the Company pursuant to Section 336 of the SFO shows that, as at 31st December, 2010, other than the interests disclosed in "Directors' Interests in Shares", the following shareholder had notified the Company of relevant interest in the issued share capital of the Company.

#### Long position

Ordinary shares of HK\$0.10 each of the Company

		Number of	Percentage of the
		issued ordinary	issued share capital
Name of shareholder	Capacity	shares held	of the Company
			%
Pegasus Footgear Management Limited (note)	Beneficial owner	468,743,940	64

## **DIRECTORS' REPORT**

#### **SUBSTANTIAL SHAREHOLDERS (CONTINUED)**

#### Long position (continued)

Note: Details of the directors' interests in Pegasus Footgear Management Limited are disclosed under the section headed "Directors' Interests in Shares".

Save as disclosed above, the Company has not been notified of any other relevant interests or short position in the issued share capital of the Company as at 31st December, 2010.

#### MAJOR CUSTOMERS AND SUPPLIERS

For the year ended 31st December, 2010, the largest customer of the Group accounted for approximately 56% of the Group's turnover. The five largest customers accounted for approximately 86% of the Group's turnover.

For the year ended 31st December, 2010, the aggregate purchases attributable to the Group's five largest suppliers were less than 30% of total purchases.

None of the directors, their associates or any shareholder of the Company which, to the knowledge of the directors, owned more than 5% of the Company's issued share capital had any interest in any of the Group's five largest customers or suppliers.

#### **EMOLUMENTS POLICY**

The Group's employee emoluments policy is set up by the Board of Directors on the basis of the employees' merit, qualifications and competence.

The emoluments of the Company's directors are decided by the Remuneration Committee, as authorised by shareholders at the annual general meeting, having regard to the Group's operating results, individual performance and comparable market statistics.

#### SUFFICIENCY OF PUBLIC FLOAT

The Company has maintained a sufficient public float throughout the year ended 31st December, 2010.

#### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Bye-laws, or the laws of Bermuda, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

# **DIRECTORS' REPORT**

#### **AUDITOR**

A resolution will be submitted to the annual general meeting to re-appoint Messrs. Deloitte Touche Tohmatsu as auditor of the Company.

On behalf of the Board

#### Wu Chen San, Thomas

CHAIRMAN

Hong Kong, 28th March, 2011

### INDEPENDENT AUDITOR'S REPORT

# **Deloitte.**



#### TO THE MEMBERS OF PEGASUS INTERNATIONAL HOLDINGS LIMITED

(incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of Pegasus International Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 38 to 87, which comprise the consolidated statement of financial position as at 31st December, 2010, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### **AUDITOR'S RESPONSIBILITY**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with section 90 of the Bermuda Companies Act, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **INDEPENDENT AUDITOR'S REPORT**

#### **OPINION**

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Group as at 31st December, 2010 and of the Group's loss and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

#### **Deloitte Touche Tohmatsu**

Certified Public Accountants
Hong Kong
28th March, 2011

# **CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

For the year ended 31st December, 2010

	NOTES	2010	2009
		US\$'000	US\$'000
Revenue	7	72,363	106,539
Cost of sales		(59,531)	(89,379)
Gross profit		12,832	17,160
Other income		368	156
Selling and distribution costs		(7,261)	(7,295)
Administrative expenses		(8,159)	(8,366)
Share of profit of an associate		30	62
Share of profit (loss) of a jointly controlled entity		15	(154)
Interest on bank borrowings wholly			
repayable within five years		(156)	(197)
(Loss) profit before taxation	8	(2,331)	1,366
Taxation	11	(168)	(264)
(Loss) profit for the year		(2,499)	1,102
Other comprehensive income (expense)			
Exchange differences arising on			
translation of foreign operations		2,554	(175)
Revaluation increase (decrease) on buildings		6,156	(2,468)
Deferred tax arising on revaluation of buildings		(1,539)	617
Share of translation reserve of a jointly controlled entity		27	-
Other comprehensive income (expense)			
for the year, net of tax		7,198	(2,026)
Total comprehensive income (expense) for the year		4,699	(924)
(1.2.)	10		
(Loss) earnings per share	13	(0.24) 110 april	0.15.110.55
Basic		(0.34) US cents	0.15 US cents

## **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

At 31st December, 2010

	NOTES	2010 US\$'000	2009 US\$'000
Non-current assets			50,000
Property, plant and equipment	14	63,009	58,302
Prepaid lease payments	15	6,034	6,061
Interests in an associate	16	698	668
Interests in a jointly controlled entity	17	1,830	1,788
		71,571	66,819
Current assets			
Inventories	18	47,020	40,044
Trade and other receivables	19	9,952	8,110
Prepaid lease payments	15	169	165
Held for trading investments	20	431	-
Derivative financial instruments	21	53	-
Bank balances and cash	22	13,701	22,883
		71,326	71,202
Current liabilities			
Trade and other payables	23	8,760	8,059
Unsecured bank borrowings-due within one year	24	5,511	4,182
Tax payable		1,150	1,142
		15,421	13,383
Net current assets		55,905	57,819
		127,476	124,638
Capital and reserves	05	0.400	0.400
Share capital	25	9,428	9,428
Share premium and reserves		112,730	108,974
Total equity		122,158	118,402
Non-current liabilities			
Unsecured bank borrowings-due after one year	24	1,875	4,375
Deferred tax liabilities	26	3,443	1,861
		5,318	6,236
		107 470	104 600
		127,476	124,638

The consolidated financial statements on pages 38 to 87 were approved and authorised for issue by the Board of Directors on 28th March, 2011 and are signed on its behalf by:

**Wu Chen San, Thomas** *DIRECTOR* 

Wu Jenn Chang, Michael

DIRECTOR

# **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

For the year ended 31st December, 2010

			Properties				
	Share	Share	revaluation	Translation	Merger	Retained	
	capital	premium	reserve	reserve	reserve	profits	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
At 1st January, 2009	9,428	21,644	5,427	14,364	(4,512)	72,975	119,326
Profit for the year	_	_	_	_	_	1,102	1,102
Exchange differences arising on							
translation of foreign operations	_	_	_	(175)	_	_	(175)
Revaluation decrease on buildings	_	_	(2,468)	-	_	_	(2,468)
Deferred tax liability arising on							
revaluation of buildings (Note 26)		-	617	-	-	-	617
Total comprehensive expense for the year		-	(1,851)	(175)	-	1,102	(924)
At 31st December, 2009	9,428	21,644	3,576	14,189	(4,512)	74,077	118,402
Loss for the year	-	-	-	-	-	(2,499)	(2,499)
Exchange differences arising on							
translation of foreign operations	-	-	-	2,554	-	-	2,554
Revaluation increase on buildings	-	-	6,156	-	-	-	6,156
Deferred tax liability arising							
on revaluation of buildings (Note 26)	-	-	(1,539)	-	-	-	(1,539)
Share of translation reserve of							
a jointly controlled entity	-	_	-	27	-		27
Total comprehensive income for the year	-	-	4,617	2,581	-	(2,499)	4,699
Dividend recognised as distribution (Note 12)	-	-	-	-	-	(943)	(943)
At 31st December, 2010	9,428	21,644	8,193	16,770	(4,512)	70,635	122,158

The merger reserve of the Group represents the difference between the nominal amount of the share capital of the subsidiaries acquired and the nominal value of the share capital of the acquiring companies issued in exchange pursuant to a corporate reorganisation prior to the listing of the Company's shares in 1996.

# **CONSOLIDATED STATEMENT OF CASH FLOWS**

For the year ended 31st December, 2010

	2010	2009
	US\$'000	US\$'000
OPERATING ACTIVITIES	(2.221)	1 266
(Loss) profit before taxation Adjustments for:	(2,331)	1,366
Depreciation of property, plant and equipment	3,000	5,573
Loss on fair value changes of held for trading investments	3,000	5,575
(Gain) loss on disposal of property, plant and equipment	(5)	43
Gain on fair value changes of derivative financial instruments	(53)	<del>-</del>
Interest income	(160)	(126)
Interest expenses	156	197
Release of prepaid lease payments	169	165
Share of profit of an associate	(30)	(62)
Share of (profit) loss of a jointly controlled entity	(15)	154
Operating cash flows before movements in working capital	733	7,310
(Increase) decrease in inventories	(6,041)	13,814
(Increase) decrease in trade and other receivables	(1,842)	3,013
Decrease in amount due from an associate	-	2
Increase in held for trading investments	(433)	
Increase (decrease) in trade and other payables	888	(6,396)
Decrease in derivative financial instruments		(159)
Cash (used in) generated from operations	(6,695)	17,584
Taxation paid in other jurisdictions	(157)	(133)
Hong Kong Profits Tax paid	(3)	(100)
Tiong Fong Fronte Fax paid	(0)	
NET CASH (USED IN) FROM OPERATING ACTIVITIES	(6,855)	17,451
INVESTING ACTIVITIES	(AE4)	(OFO)
Purchase of property, plant and equipment Interest received	(451) 160	(950) 126
Proceeds on disposal of property, plant and equipment	63	120
Proceeds on disposal of property, plant and equipment	- 03	
NET CASH USED IN INVESTING ACTIVITIES	(228)	(824)
FINANCING ACTIVITIES		
Repayment of bank borrowings	(4,182)	(11,415)
Bank borrowings raised	3,011	5,012
Dividends paid	(943)	_
Interest paid	(156)	(197)
NET CASH USED IN FINANCING ACTIVITIES	(2,270)	(6,600)
NET (DECREASE) INCREASE IN CASH AND CASH		
EQUIVALENTS	(9,353)	10,027
CASH AND CASH EQUIVALENTS AT 1ST JANUARY	22,883	12,856
Effect of foreign evolutions rate changes	171	
Effect of foreign exchange rate changes	1/1	
CASH AND CASH EQUIVALENTS AT 31ST DECEMBER,		
represented by bank balances and cash	13,701	22,883

For the year ended 31st December, 2010

#### 1. GENERAL

The Company is a public limited company incorporated in Bermuda as an exempted company with limited liability and its shares are listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The directors consider Pegasus Footgear Management Limited, a company incorporated in the British Virgin Islands, to be the ultimate and immediate holding company of the Company. The addresses of the registered office and principal place of business of the Company are disclosed in the corporate information to the annual report.

The consolidated financial statements are presented in United States dollars ("US dollar"), which is the same as the functional currency of the Company.

The principal activities of the Company and its subsidiaries (the "Group") are manufacture and sale of footwear products.

# 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

In the current year, the Group has applied the following new and revised Standards, Amendments and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA").

HKFRS 2 (Amendments)

Group Cash-settled Share-based Payment Transactions

HKFRS 3 (as revised in 2008)

Business Combinations

HKAS 27 (as revised in 2008) Consolidated and Separate Financial Statements

HKAS 39 (Amendments) Eligible Hedged Items

HKFRSs (Amendments) Improvements to HKFRSs issued in 2009

HKFRSs (Amendments)

Amendments to HKFRS 5 as part of Improvements to

HKFRSs issued in 2008

HK(IFRIC) - Int 17 Distributions of Non-cash Assets to Owners

HK-Int 5 Presentation of Financial Statements - Classification by

the Borrower of a Term Loan that Contains a

Repayment on Demand Clause

Except as described below, the application of the new and revised Standards, Amendments and Interpretations in the current year has had no material effect on the amounts reported in these consolidated financial statements and/or disclosures set out in these consolidated financial statements.

For the year ended 31st December, 2010

# 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

#### **Amendments to HKAS 17 Leases**

As part of *Improvements to HKFRSs* issued in 2009, HKAS 17 *Leases* has been amended in relation to the classification of leasehold land. Before the amendments to HKAS 17, the Group was required to classify leasehold land as operating leases and to present leasehold land as prepaid lease payments in the consolidated statement of financial position. The amendments to HKAS 17 have removed such a requirement. The amendment requires that the classification of leasehold land should be based on the general principles set out in HKAS 17, that is, whether or not substantially all the risks and rewards incidental to ownership of a leased asset have been transferred to the lessee.

In accordance with the transitional provisions set out in the amendments to HKAS 17, the Group reassessed the classification of unexpired leasehold land as at 1st January, 2010 based on information that existed at the inception of the leases. No leasehold land qualified for a finance lease classification. The application of the amendments to HKAS 17 has had no effect on the consolidated financial statements of the Group for the current or prior years.

# Hong Kong Interpretation 5 Presentation of Financial Statements - Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause

Hong Kong Interpretation 5 Presentation of Financial Statements - Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause ("HK Int 5") clarifies that term loans that include a clause that gives the lender the unconditional right to call the loans at any time ("repayment on demand clause") should be classified by the borrower as current liabilities. The Group has applied HK Int 5 for the first time in the current year. HK Int 5 requires retrospective application.

In order to comply with the requirements set out in HK Int 5, the Group has changed its accounting policy on classification of term loans with a repayment on demand clause. In the past, the classification of such term loans were determined based on the agreed scheduled repayment dates set out in the loan agreements. Under HK Int 5, term loans with a repayment on demand clause are classified as current liabilities.

As at 31st December, 2010, bank loans (that are repayable more than one year after the end of the reporting period but contain a repayment on demand clause) with the aggregate carrying amount of US\$1,875,000 (2009: nil) have been classified as current liabilities. The application of HK Int 5 has had no impact on the reported profit or loss for the current and prior years nor the financial position as at 31st December, 2009 and 1st January, 2009. Accordingly, the consolidated statement of financial position of the Group as at 1st January, 2009 is not presented.

Such term loans have been presented in the earliest time band in the maturity analysis for financial liabilities (see note 6 for details).

For the year ended 31st December, 2010

# 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

#### New and revised Standards, Amendments and Interpretations issued but not yet effective

The Group has not early applied the following new and revised Standards, Amendments and Interpretations that have been issued but are not yet effective:

HKFRSs (Amendments)

HKFRS 7 (Amendments)

HKFRS 9

HKAS 12 (Amendments)

HKAS 24 (as revised in 2009) HKAS 32 (Amendments)

HK(IFRIC)-Int 14 (Amendments)

HK(IFRIC)-Int 19

Improvements to HKFRSs issued in 2010<sup>1</sup>

Disclosures-Transfers of Financial Assets<sup>3</sup>

Financial Instruments<sup>4</sup>

Deferred Tax: Recovery of Underlying Assets<sup>5</sup>

Related Party Disclosures<sup>6</sup>
Classification of Rights Issues<sup>7</sup>

Prepayments of a Minimum Funding Requirement<sup>6</sup>

Extinguishing Financial Liabilities with Equity Instruments<sup>2</sup>

- <sup>1</sup> Effective for annual periods beginning on or after 1st July, 2010 or 1st January, 2011, as appropriate.
- <sup>2</sup> Effective for annual periods beginning on or after 1st July, 2010.
- Effective for annual periods beginning on or after 1st July, 2011.
- <sup>4</sup> Effective for annual periods beginning on or after 1st January, 2013.
- <sup>5</sup> Effective for annual periods beginning on or after 1st January, 2012.
- <sup>6</sup> Effective for annual periods beginning on or after 1st January, 2011.
- <sup>7</sup> Effective for annual periods beginning on or after 1st February, 2010.

HKFRS 9 *Financial Instruments* (as issued in November 2009) introduces new requirements for the classification and measurement of financial assets. HKFRS 9 *Financial Instruments* (as revised in November 2010) adds requirements for financial liabilities and for derecognition.

Under HKFRS 9, all recognised financial assets that are within the scope of HKAS 39 *Financial Instruments:* Recognition and Measurement are subsequently measured at either amortised cost or fair value. Specifically, debt investments that are held within a business model whose objective is to collect the contractual cash flows, and that have contractual cash flows that are solely payments of principal and interest on the principal outstanding are generally measured at amortised cost at the end of subsequent accounting periods. All other debt investments and equity investments are measured at their fair values at the end of subsequent accounting periods.

In relation to financial liabilities, the significant change relates to financial liabilities that are designated as at fair value through profit or loss. Specifically, under HKFRS 9, for financial liabilities that are designated as at fair value through profit or loss, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is presented in other comprehensive income, unless the presentation of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. Changes in fair value attributable to a financial liability's credit risk are not subsequently reclassified to profit or loss. Under HKAS 39, the entire amount of the change in the fair value of the financial liability designated as at fair value through profit or loss is presented in profit or loss.

For the year ended 31st December, 2010

# 2. APPLICATION OF NEW AND REVISED HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (Continued)

**New and revised Standards, Amendments and Interpretations issued but not yet effective** (Continued)

HKFRS 9 is effective for annual periods beginning on or after 1st January, 2013, with earlier application permitted.

The directors anticipate that HKFRS 9 that will be adopted in the Group's consolidated financial statements for financial year ending 31st December, 2013 and that the application of the new Standard is not expected to have a significant impact on the classification and measurement in respect of the Group's financial assets and financial liabilities based on an analysis of the Group's financial instruments as at 31st December, 2010.

The directors anticipate that the application of the other new and revised Standards, Amendments and Interpretations upon their respective effective date will have no material impact on the Group's consolidated financial statements.

#### 3. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards issued by the HKICPA. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for certain properties and financial instruments are measured at revalued amounts or fair values, as explained in the accounting policies set out below. Historical cost is generally based on the fair value of the consideration given in exchange for goods.

The principal accounting policies are set out below.

#### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries). Control is achieved where the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the effective date of acquisition and up to the effective date of disposal, as appropriate.

Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

All intra-group transactions, balances, income and expenses are eliminated in full on consolidation.

For the year ended 31st December, 2010

#### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods sold and services provided in the normal course of business, net of discounts and sales related taxes.

Revenue from the sale of goods is recognised when the goods are delivered and legal title is passed.

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of revenue can be measured reliably. Interest income from a financial asset is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established (provided that it is probable that the economic benefits will flow to the Group and the amount of revenue can be measured reliably).

#### Property, plant and equipment

Property, plant and equipment including buildings held for use in the production or supply of goods or for administrative purposes, other than construction in progress as described below, are stated at cost or fair value less subsequent accumulated depreciation and accumulated impairment losses, if any.

Buildings held for use in the production or supply of goods or for administrative purposes, are stated in the consolidated statement of financial position at their revalued amounts, being the fair value at the date of revaluation less any subsequent accumulated depreciation and any subsequent accumulated impairment losses. Revaluations are performed with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair values at the end of the reporting period.

Any revaluation increase arising on revaluation of buildings is recognised in other comprehensive income and accumulated in the properties revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is credited to in profit or loss to the extent of the decrease previously charged. A decrease in the net carrying amount arising on revaluation of an asset is recognised in profit or loss to the extent that it exceeds the balance, if any, on the revaluation reserve relating to a previous revaluation of that asset. On the subsequent sale or retirement of a revalued asset, the attributable revaluation surplus is transferred to retained profits.

Depreciation is provided to write off the cost or fair value of items of property, plant and equipment, other than construction in progress less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

For the year ended 31st December, 2010

#### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Property, plant and equipment (Continued)

Construction in progress for production, supply or administrative purposes are carried at cost less any recognised impairment loss. Costs include professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on disposal or retirement of an item of properties, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset is recognised in profit or loss.

#### **Investments in associates**

An associate is an entity over which the investor has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these consolidated financial statements using the equity method of accounting. Under the equity method, investments in associates are initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associates. When the Group's share of losses of an associate equals or exceeds its interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of that associate.

The requirements of HKAS 39 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in an associate. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 *Impairment of Assets* as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When a group entity transacts with its associate, profits and losses resulting from the transactions with the associate are recognised in the Group' consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

For the year ended 31st December, 2010

#### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Jointly controlled entities**

Joint venture arrangements that involve the establishment of a separate entity in which venturers have joint control over the economic activity of the entity are referred to as jointly controlled entities.

The results and assets and liabilities of jointly controlled entities are incorporated in the consolidated financial statements using the equity method of accounting. Under the equity method, investments in jointly controlled entities are initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the jointly controlled entities. When the Group's share of losses of a jointly controlled entity equals or exceeds its interest in that jointly controlled entity (which includes any long-term interests that, in substance, form part of the Group's net investment in the jointly controlled entity), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of that jointly controlled entity.

The requirements of HKAS 39 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in a jointly controlled entity. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 *Impairment of Assets* as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs to sell) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When a group entity transacts with its jointly controlled entity, profits and losses resulting from the transactions with the jointly controlled entity are recognised in the Group' consolidated financial statements only to the extent of interests in the jointly controlled entity that are not related to the Group.

#### **Impairment losses on tangible assets**

At the end of the reporting period, the Group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately, unless the relevant asset is carried at a revalued amount under another standard, in which case the impairment loss is treated as a revaluation decrease under that standard.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately, unless the relevant asset is carried at a revalued amount under another standard, in which case the reversal of the impairment loss is treated as a revaluation increase under that standard.

For the year ended 31st December, 2010

### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost is calculated using the first-in, first-out method. Cost comprises direct materials and, when applicable, direct labour costs and those overhead that have been incurred in bringing the inventories to their present location and condition. Net realisable value represents the estimated selling price less any estimated costs of completion and costs to be incurred in marketing, selling and distribution.

#### Leasing

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

#### The Group as lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. In the event that lease incentives are received to enter into operating leases, the aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis.

#### Leasehold land and building

When a lease includes both land and building elements, the Group assesses the classification of each element as a finance or an operating lease separately based on the assessment as to whether substantially all the risks and rewards incidental to ownership of each element have been transferred to the Group. Specifically, the minimum lease payments (including any lump-sum upfront payments) are allocated between the land and the building elements in proportion to the relative fair values of the leasehold interests in the land element and building element of the lease at the inception of the lease.

For leasehold land classified as an operating lease, whilst the building is classified as a finance lease, leasehold land is presented as "prepaid lease payments" in the consolidated statement of financial position and is amortised over the lease term on a straight-line basis.

#### **Foreign currencies**

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recorded in the respective functional currency (i.e. the currency of the primary economic environment in which the entity operates) at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

For the year ended 31st December, 2010

#### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Foreign currencies (Continued)

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise, except for exchange differences arising on a monetary item that forms part of the Company's net investment in a foreign operation, in which case, such exchange differences are recognised in other comprehensive income and accumulated in equity and will be reclassified from equity to profit or loss on disposal of the foreign operation. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for exchange differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in other comprehensive income, in which cases, the exchange differences are also recognised directly in other comprehensive income.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into the presentation currency of the Group (i.e. US dollar) at the rate of exchange prevailing at the end of the reporting period, and their income and expenses are translated at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the exchange rates prevailing at the dates of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity (the translation reserve).

#### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the consolidated statement of comprehensive income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary difference to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

For the year ended 31st December, 2010

#### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Taxation (Continued)

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities. Deferred tax is recognised in profit or loss, except when it relates to items that are recognised in other comprehensive income or directly in equity, in which case the deferred tax is also recognised in other comprehensive income or directly in equity respectively.

#### **Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### **Retirement benefits schemes**

Payments to state-managed retirement benefit schemes and the Mandatory Provident Fund Scheme, which are defined contribution schemes, are charged as an expense when employees have rendered service entitling them to the contributions.

For the year ended 31st December, 2010

#### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### **Financial instruments**

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

#### Financial assets

The Group's financial assets include financial assets at fair value through profit or loss ("FVTPL") and loans and receivables. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period to the net carrying amount on initial recognition.

Interest income is recognised on an effective interest basis for debt instruments.

Financial assets at fair value through profit or loss

Financial assets at FVTPL are derivative financial instruments and held for trading investments.

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near future; or
- it is a part of an identified portfolio of financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

Financial assets at FVTPL are measured at fair value, with changes in fair value arising from remeasurement recognised directly in profit or loss in the period in which they arise. The net gain or loss recognised in profit or loss includes any dividend earned on the financial assets.

For the year ended 31st December, 2010

#### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Subsequent to initial recognition, loans and receivables (including trade and other receivables and bank balances and cash) are carried at amortised cost using the effective interest method, less any identified impairment losses (see accounting policy on impairment loss on financial assets below).

#### Impairment loss on financial assets

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at the end of the reporting period. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the financial assets have been affected.

For loans and receivables, objective evidence of impairment could include:

- significant financial difficulty of the issuer or counterparty; or
- breach of contract, such as default or delinquency in interest and principal payments; or
- it becoming probable that the borrower will enter bankruptcy or financial re-organisation.

For certain categories of financial asset, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period of 60 days, observable changes in national or local economic conditions that correlate with default on receivables.

For loans and receivables, an impairment loss is recognised in profit or loss when there is objective evidence that the asset is impaired, and is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade and other receivables, where the carrying amount is reduced through the use of an allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss. When a receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss.

For loans and receivables, if, in a subsequent period, the amount of impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

For the year ended 31st December, 2010

#### 3. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Financial instruments (Continued)

#### Financial liabilities and equity instruments

Financial liabilities and equity instruments issued by a group entity are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

Interest expense is recognised on an effective interest basis.

#### Financial liabilities

Financial liabilities (including trade and other payables and bank borrowings) are subsequently measured at amortised cost using the effective interest method.

#### Equity instruments

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

#### **Derivative financial instruments**

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately.

#### **Derecognition**

Financial assets are derecognised when the rights to receive cash flows from the assets expire or, the financial assets are transferred and the Group has transferred substantially all the risks and rewards of ownership of the financial assets. On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

For the year ended 31st December, 2010

#### 4. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 3, the directors of the Company are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### **Income taxes**

At 31st December, 2010, a deferred tax asset of US\$655,000 (2009: US\$640,000) in relation to deductible temporary differences has been recognised to offset the Group's deferred tax liabilities. No deferred tax asset has been recognised on the tax losses and other deductible temporary difference of US\$6,383,000 (2009: US\$4,352,000) and US\$14,574,000 (2009: US\$14,574,000), respectively, due to the unpredictability of future profit streams. The realisability of the deferred tax asset mainly depends on whether sufficient future profits or taxable temporary differences will be available in the future. In cases where the actual future profits generated or the future taxable temporary differences are more or less than expected, additional recognition or reversal of deferred tax assets may arise.

#### 5. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of net debt, which includes the borrowings, net of cash and cash equivalents and equity attributable to owners of the Company, comprising issued share capital and various reserves.

The directors of the Company review the capital structure periodically. As part of this review, the directors consider the cost of capital and the risks associated with the share capital. Based on recommendations of the directors, the Group will balance its overall capital structure through the payment of dividends, new share issues and share buy-backs as well as the issue of new debt or the redemption of existing debt.

For the year ended 31st December, 2010

#### 6. FINANCIAL INSTRUMENTS

#### 6a. Categories of financial instruments

	2010	2009
	US\$'000	US\$'000
Financial assets		
Fair value through profit or loss		
<ul> <li>held for trading investments</li> </ul>	431	-
- derivative financial instruments	53	-
Loans and receivables		
(including cash and cash equivalents)	22,179	29,108
Financial liabilities		
Amortised cost	13,155	13,521

#### 6b. Financial risk management objectives and policies

The Group's major financial instruments include trade and other receivables, held for trading investments, derivative financial instruments, bank balances and cash, trade and other payables and bank borrowings. Details of the financial instruments are disclosed in the respective notes. The risks associated with these financial instruments include market risk (currency risk, interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

#### Market risk

There has been no change to the Group's exposure to market risks or the manner in which it manages and measures the risk.

For the year ended 31st December, 2010

### **6. FINANCIAL INSTRUMENTS** (Continued)

6b. Financial risk management objectives and policies (Continued)

Market risk (Continued)

(i) Currency risk

Several subsidiaries of the Company have foreign currency sales and purchases, which expose the Group to foreign currency risk.

At the end of the reporting period, the carrying amounts of the Group's monetary assets (including amounts due from fellow subsidiaries and bank balances and cash) and monetary liabilities (including amounts due to fellow subsidiaries and trade and other payables) that were denominated in currencies other than the functional currency of the relevant group entities are as follows:

	2010	2009
	US\$'000	US\$'000
Current assets		
US dollar against Renminbi ("RMB")	19,182	24,053
Hong Kong dollar ("HK dollar") against		
US dollar	423	1,395
Current liabilities		
US dollar against RMB	4,204	2,270
HK dollar against US dollar	2,628	1,510
Non-current intergroup balance that form part of		
net investment		
US dollar against RMB	82,291	80,566

In order to mitigate the currency risk, the Group may occasionally enter into foreign exchange forward contracts to hedge US dollar against RMB. The Group continues to review the effectiveness of the underlying strategies in monitoring currency risk and will enter into foreign exchange forward contracts should the need arise.

For the year ended 31st December, 2010

### **6. FINANCIAL INSTRUMENTS** (Continued)

6b. Financial risk management objectives and policies (Continued)

Market risk (Continued)

(i) Currency risk (Continued)

Sensitivity analysis for non-derivative financial instruments

A positive number below indicates a decrease in Group's loss (2009: an increase in Group's profit) where US dollar strengthens by 5% against RMB. A negative number below indicates a decrease in the Group's other comprehensive income recognised in translation reserve where US dollar strengthens by 5% against RMB. If US dollar weakens by 5% against RMB, there would be an equal and opposite impact on the profit or loss and other comprehensive income of the Group.

2010	2009
US\$'000	US\$'000
562	817
(4,115)	(4,028)
	US\$'000 562

As HK dollar is pegged to US dollar, the Group does not have material risk on HK dollar exposure.

Sensitivity analysis for derivative financial instruments

For the outstanding foreign exchange forward contracts, if the market forward exchange rate of US dollar strengthens/weakens by 5% against RMB, the Group's loss for the year ended 31st December, 2010 would increase/decrease by approximately US\$109,000 (2009: nil).

(ii) Interest rate risk

The Group is exposed to cash flow interest rate risk in relation to variable-rate bank borrowings (see Note 24 for details of these borrowings). It is the Group's policy to keep its borrowings at floating rates of interest so as to minimise the fair value interest rate risk.

The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank deposits. The Group continues to monitor the exposure on cash flow interest rate risk and will consider hedging the interest rate should the need arise.

For the year ended 31st December, 2010

#### **6. FINANCIAL INSTRUMENTS** (Continued)

#### 6b. Financial risk management objectives and policies (Continued)

#### Market risk (Continued)

#### (ii) Interest rate risk (Continued)

The Group's exposure to interest rates on financial liabilities are detailed in the liquidity risk management section of this note. The Group's cash flow interest rate risk is mainly attributable to the fluctuation of London Interbank Offered Rate ("LIBOR")

#### Sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rates for bank deposits and bank borrowings at the end of the reporting period. For variable-rate bank deposits and bank borrowings, the analysis is prepared assuming the amount of the asset and liability outstanding at the end of the reporting period were outstanding for the whole year. A 10 basis points (2009: 10 basis points) increase or decrease for variable-rate bank deposits and 30 basis points (2009: 30 basis points) increase or decrease for variable-rate bank borrowings are used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 10 basis points (2009: 10 basis points) higher/lower for variable-rate bank deposits, 30 basis points (2009: 30 basis points) higher/lower for variable-rate bank borrowings, and all other variables were held constant, the Group's loss for the year ended 31st December, 2010 would increase/decrease by approximately US\$8,000 (2009: the Group's profit for the year would decrease/increase by approximately US\$8,000). This is mainly attributable to the Group's exposure to interest rates on its variable-rate bank deposits and bank borrowings.

#### (iii) Price risk

The Group is exposed to equity price risk through its held for trading securities. In management's opinion, the Group does not have material equity price risk exposure, and hence no sensitivity analysis is presented.

For the year ended 31st December, 2010

#### **6. FINANCIAL INSTRUMENTS** (Continued)

#### 6b. Financial risk management objectives and policies (Continued)

#### Credit risk

At 31st December, 2010 and 2009, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognised financial assets as stated in the consolidated statement of financial position.

The Group's credit risk by geographical locations is mainly concentrated in North America, Europe and Asia, which accounted for approximately 95% (2009: 95%) of the Group's total trade receivables as at 31st December, 2010.

The Group has concentration of credit risk by customer as 56% (2009: 78%) and 91% (2009: 92%) of the Group's total trade receivables were due from its largest customer and the five largest customers, respectively.

In order to minimise the credit risk on its trade debts, the management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual trade debt at the end of each reporting period to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

The credit risk on liquid funds is limited because the counterparties are banks with high credit ratings assigned by international credit-rating agencies or with good reputation.

#### Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The management monitors the utilisation of bank borrowings and ensures compliance with loan covenants.

At 31st December, 2010, the Group had available unutilised bank borrowings facilities of approximately US\$13,290,000 (2009: US\$12,344,000).

For the year ended 31st December, 2010

### **6. FINANCIAL INSTRUMENTS** (Continued)

#### 6b. Financial risk management objectives and policies (Continued)

#### Liquidity risk (Continued)

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Specifically, bank loans with a repayment on demand clause are included in the earliest time band regardless of the probability of the banks choosing to exercise their rights. The maturity dates for other non-derivative financial liabilities are based on the agreed repayment dates.

The table includes both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate at the end of the reporting period.

#### Liquidity tables

	Weighted average effective	On demand or less than	1-3	3 months		Total ndiscounted cash	Carrying
	interest rate %	1 month US\$'000	months US\$'000	to 1 year US\$'000	<b>1-3 years</b> US\$'000	flows US\$'000	amount US\$'000
	70	σοφ σσσ	σοφ σοσ	σοφ σοσ	σοφ σοσ	σοφ σοσ	- σοφ σοσ
2010							
Non-derivative financial liabilities							
Trade and other payables	-	5,366	202	201	-	5,769	5,769
Bank borrowings							
- variable rate	1.86	1,886	636	3,056	1,908	7,486	7,386
		7,252	838	3,257	1,908	13,255	13,155
2009							
Non-derivative financial liabilities							
Trade and other payables	-	2,569	2,395	-	-	4,964	4,964
Bank borrowings							
- variable rate	1.95	1,173	1,022	2,069	4,482	8,746	8,557
		3,742	3,417	2,069	4,482	13,710	13,521
	-						

For the year ended 31st December, 2010

#### **6. FINANCIAL INSTRUMENTS** (Continued)

#### 6b. Financial risk management objectives and policies (Continued)

**Liquidity risk** (Continued)

Liquidity tables (Continued)

Bank loans with a repayment on demand clause are included in the "on demand or less than 1 month" time band in the above maturity analysis. As at 31st December, 2010, the aggregate undiscounted principal amounts of these bank loans amounted to US\$1,875,000 (2009: nil). Taking into account the Group's financial position, the directors do not believe that it is probable that the banks will exercise their discretionary rights to demand immediate repayment. The directors believe that such bank loans will be repaid within one to three years by instalments after the reporting date in accordance with the scheduled repayment dates set out in the loan agreements. At that time, the aggregate principal and interest cash outflows will amount to US\$1,913,000.

The amounts included above for variable interest rate bank borrowings are subject to change if there are changes in variable interest rates differ to those estimates of interest rates determined at the end of the reporting period.

#### 6c. Fair value

The fair value of financial assets and financial liabilities are determined as follows:

- the fair value of financial assets with standard terms and conditions and traded in active liquid markets are determined with reference to quoted market bid prices;
- the fair value of financial assets and financial liabilities (excluding derivative financial instruments)
  are determined in accordance with generally accepted pricing models based on discounted
  cash flow analysis; and
- the fair value of foreign exchange forward contracts are determined based on the difference between the market forward rates at the end of the reporting period for remaining duration of the outstanding contracts and their contracted forward rates.

The directors consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

For the year ended 31st December, 2010

### **6. FINANCIAL INSTRUMENTS** (Continued)

#### 6c. Fair value (Continued)

#### Fair value measurements recognised in the statement of financial position

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 and 2 based on the degree to which the fair value is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active market for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

	Level 1 US\$'000	2010 Level 2 US\$'000	Total US\$'000
Financial assets at FVTPL			
Held for trading investments	431	-	431
Derivative financial instruments	-	53	53
Total	431	53	484

There were no transfer between Level 1 and 2 in the current year.

For the year ended 31st December, 2010

### 7. **SEGMENT INFORMATION**

For the purpose of resources allocation and performance assessment, the chief operating decision maker of the Group, being the Group's chief executive officer, regularly reviews the revenue and operating results analysis by geographical market based on destination of the goods shipped or delivered, irrespective of the origin of the goods. The Group's operating segments determined based on location of geographical markets are North America, Europe, Asia and other regions. However, the chief operating decision maker does not regularly review the assets and liabilities by operating segments.

#### Segment revenues and results

For the year ended 31st December, 2010

	North			Other	
	America	Asia	Europe	Regions	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
REVENUE					
External sales of goods	38,819	22,010	8,122	3,412	72,363
		,0:0			
RESULTS					
Segment results	4,984	1,584	862	499	7,929
Unallocated income					208
Interest income					160
Unallocated expenses					(10,517)
Share of profit of an associate					30
Share of profit of a jointly controlled entity					15
Interest on bank borrowings wholly					
repayable within five years					(156)
				-	
Loss before taxation					(2,331)
Taxation					(168)
1 50 1011071				-	(.30)
Loss for the year					(2,499)

For the year ended 31st December, 2010

### 7. **SEGMENT INFORMATION** (Continued)

#### **Segment revenues and results** (Continued)

For the year ended 31st December, 2009

	North			Other	
	America	Asia	Europe	Regions	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
REVENUE					
External sales of goods	51,895	33,792	17,234	3,618	106,539
RESULTS					
Segment results	6,650	4,542	1,799	561	13,552
Unallocated income					30
Interest income					126
Unallocated expenses					(12,053)
Share of profit of an associate					62
Share of loss of a jointly controlled entity					(154)
Interest on bank borrowings wholly					
repayable within five years				_	(197)
Profit before taxation					1,366
Taxation					(264)
				_	
Profit for the year				_	1,102

The accounting policies of the operating segments are the same as the Group's accounting policies described in Note 3. Segment profit represents the profit earned by each segment without allocation of corporate income and expenses, interest income, central administration costs, directors' emoluments, share of profit (loss) of an associate/a jointly controlled entity and interest on bank borrowings. This is the measure reported to the chief operating decision maker for the purpose of resources allocation and performance assessment.

For the year ended 31st December, 2010

### 7. **SEGMENT INFORMATION** (Continued)

#### **Other segment information**

					Operating		
	North			Other	segment	Re-	
	America	Asia	Europe	Regions	total	conciliations	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Amounts included in the measure of segment profit or loss:							
For the year ended 31st December, 2010 Depreciation	1,198	679	251	105	2,233	767	3,000
For the year ended 31st December, 2009	2,158		719	155		1,116	
Depreciation	2,108	1,425	719	155	4,457	1,110	5,573

The reconciling item is the depreciation of the corporate headquarters building and furniture fixtures and equipment, which is not included in segment profit or loss.

#### **Revenue from major product**

The Group's revenue for both years was generated from manufacturing and sales of footwear.

### **Geographical information**

The Group's revenue from external customers based on the destination of the goods shipped or delivered is detailed below:

	2010	2009
	US\$'000	US\$'000
United States of America	38,312	49,949
People's Republic of China ("PRC")	11,276	17,775
Belgium	6,125	11,682
Japan	3,739	7,420
South Korea	1,790	2,313
Others	11,121	17,400
	72,363	106,539

For the year ended 31st December, 2010

### 7. **SEGMENT INFORMATION** (Continued)

#### **Geographical information** (Continued)

The Group's operations are located in the PRC, Hong Kong and Taiwan. The information about its non-current assets by geographical location of the assets are detailed below:

PRC			
Hong Kong			
Taiwan			

2010	2009
US\$'000	US\$'000
71,554	66,790
9	17
8	12
71,571	66,819

#### **Information about major customers**

Revenue from customers which contributed over 10% to the Group's total revenue for the corresponding years are as follows:

Customer A		
Customer B		
Customer C		

2010	2009
US\$'000	US\$'000
40,233	78,740
8,642	N/A¹
7,339	N/A¹

The revenue of the above customers sourced from their various locations in North America, Asia and Europe.

The corresponding revenue did not contribute over 10% of the total sales of the Group.

For the year ended 31st December, 2010

### 8. (LOSS) PROFIT BEFORE TAXATION

(LUSS) I HOLLI DEL ONE TAXATION		
	2010	2009
	US\$'000	US\$'000
(Loss) profit before taxation has been arrived at after charging:		
( ),		
Directors' emoluments (Note 9)	497	497
Other staff costs	23,828	27,609
Retirement benefits scheme contributions (excluding		
contributions in respect of directors)	1,396	1,737
Total staff costs	25,721	29,843
	,	<u> </u>
Auditor's remuneration	133	149
Cost of inventories recognised as an expense	59,531	89,379
Depreciation for property, plant and equipment	3,000	5,573
Loss on disposal of property, plant and equipment	-	43
Loss on fair value changes of held for trading investments		
(included in administrative expenses)	2	-
Net foreign exchange losses	409	13
Release of prepaid lease payments		
(included in administrative expenses)	169	165
and after crediting to other income:		
Gain on disposal of property, plant and equipment	5	_
Gain on fair value changes of derivative financial instruments	53	_
Interest income	160	126

For the year ended 31st December, 2010

### 9. DIRECTORS' EMOLUMENTS

The emoluments paid or payable to each of the 7 (2009: 7) directors were as follows:

	Wu	Wu	Wu	Но	Huang	Lai	Liu	
	Chen San,	Jenn Chang,	Jenn Tzong,	Chin Fa,	Hung	Jenn Yang,	Chung Kang,	
	Thomas	Michael	Jackson	Steven	Ching	Jeffrey	Helios	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
2010								
Fees	-	-	-	-	8	8	8	24
Other emoluments								
Salaries and other benefits	194	85	61	84	-	-	-	424
Bonus	18	10	-	21	-	-	-	49
	212	95	61	105	8	8	8	497
2009								
Fees	_	_	_	_	8	8	8	24
Other emoluments								
Salaries and other benefits	197	86	62	81	_	_	_	426
Bonus	18	10	-	19	-	-	_	47
	215	96	62	100	8	8	8	497

The bonus is determined with reference to the Group's operating results, individual performance and the comparable market statistics.

No director waived any emoluments in each of the two years ended 31st December, 2010.

For the year ended 31st December, 2010

#### 10. EMPLOYEES' EMOLUMENTS

Of the five individuals with the highest emoluments in the Group, four (2009: four executive directors) were executive directors of the Company whose emoluments are included in the disclosure in Note 9 above. The emoluments of the remaining one (2009: one) individual was as follows:

Basic salaries and allowances
Retirement benefits scheme contributions

2010	2009
US\$'000	US\$'000
133	131
2	2
135	133

#### 11. TAXATION

Current tax: PRC Taiwan

2009
US\$'000
263
1
<u> </u>
264

Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profit for both years. No Hong Kong Profits Tax is made in the consolidated financial statements as there is no assessable profit for both years.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the tax rate of the PRC subsidiaries is 25% from 1st January, 2008 onwards.

Taxation arising in other jurisdictions is calculated at the rates prevailing in the relevant jurisdictions.

Save as disclosed above, in the opinion of the directors, the Group is not subject to taxation in any other jurisdictions.

Details of the deferred taxation are set out in Note 26.

For the year ended 31st December, 2010

#### **11. TAXATION** (Continued)

The tax charge for the year can be reconciled to the (loss) profit per the consolidated statement of comprehensive income as follows:

	2010 US\$'000	2009 US\$'000
(Loss) profit before taxation	(2,331)	1,366
Tax at the domestic income tax rate of 25%	(583)	342
Tax effect of share of profit of an associate/ a jointly controlled entity	(11)	23
Tax effect of expenses not deductible for tax purposes  Tax effect of income not taxable for tax purposes	619 (365)	614 (838)
Tax effect of tax losses/deductible temporary differences not recognised	508	123
Tax charge for the year	168	264

Note: The domestic tax rate (which is the PRC EIT rate) in the jurisdiction where the operations of the Group is substantially based is used.

#### 12. DIVIDENDS

	2010	2009
	US\$'000	US\$'000
Dividends recognised as a distribution during the year:		
2009 final dividend paid at 1 HK cent per share	943	_

A final dividend of 0.5 HK cent per share in respect of the year ended 31st December, 2010 (2009: 1 HK cent) has been proposed by the directors and is subject to approval by the shareholders in general meeting.

On 7th June, 2010, a dividend of 1 HK cent per share was paid to shareholders as the final dividend for the year ended 31st December, 2009.

#### 13. (LOSS) EARNINGS PER SHARE

The calculation of the basic (loss) earnings per share is based on the loss attributable to owners of the Company of US\$2,499,000 (2009: profit of US\$1,102,000) and on 730,700,000 (2009: 730,700,000) ordinary shares in issue during the year.

There are no potential ordinary shares outstanding for each of the two years ended 31st December, 2010.

For the year ended 31st December, 2010

# 14. PROPERTY, PLANT AND EQUIPMENT

·		Construction			Furniture,		
		in	Leasehold	Plant and	fixtures and	Motor	
	Buildings	progress	improvements	machinery	equipment	vehicles	Total
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
COST OR VALUATION							
At 1st January, 2009	40,029	_	1,669	108,617	24,085	985	175,385
Additions	_	23	_	653	274	_	950
Disposals	(32)	_	_	_	(49)	(78)	(159)
Revaluation	(3,341)	-	-	-			(3,341)
At 31st December, 2009	36,656	23	1,669	109,270	24,310	907	172,835
Exchange adjustments	847	1	38	2,093	531	18	3,528
Additions	_	_	_	163	168	120	451
Disposals	_	_	_	_	_	(92)	(92)
Revaluation	5,548	-	-	-	-	-	5,548
At 31st December, 2010	43,051	24	1,707	111,526	25,009	953	182,270
Comprising:							
At cost	_	24	1,707	111,526	25,009	953	139,219
At valuation-2010	43,051	-		_	_	-	43,051
	43,051	24	1,707	111,526	25,009	953	182,270
DEPRECIATION							
At 1st January, 2009	-	-	1,669	89,765	17,596	919	109,949
Provided for the year	886	-	-	3,831	840	16	5,573
Eliminated on disposals	(13)	-	-	-	(32)	(71)	(116)
Eliminated on revaluation	(873)	-	-	-	-	-	(873)
At 31st December, 2009	_	_	1,669	93,596	18,404	864	114,533
Exchange adjustments	-	-	38	1,948	365	19	2,370
Provided for the year	608	-	-	1,591	786	15	3,000
Eliminated on disposals	-	-	-	-	-	(34)	(34)
Eliminated on revaluation	(608)	_	_	_	_	-	(608)
At 31st December, 2010		-	1,707	97,135	19,555	864	119,261
CARRYING VALUE							
At 31st December, 2010	43,051	24	_	14,391	5,454	89	63,009
At 31st December, 2009	36,656	23	_	15,674	5,906	43	58,302
ACS 1St December, 2009	30,000	23	_	10,074	0,900	43	ე <u>გ</u> ,კე

For the year ended 31st December, 2010

### 14. PROPERTY, PLANT AND EQUIPMENT (Continued)

Property, plant and equipment, other than construction in progress, are depreciated on a straight-line basis at the following rates per annum:

Buildings 2%

Leasehold improvements 20%

Plant and machinery 5%-20%

Furniture, fixtures and equipment 20%-331/3%

Motor vehicles 20%

The buildings were revalued at 31st December, 2010 and 31st December, 2009 by Messrs. RHL Appraisal Limited on a depreciated replacement cost basis. Messrs. RHL Appraisal Limited are not connected with the Group. Messrs. RHL Appraisal Limited are members of the Institute of Valuers. The valuation was arrived at by reference to current construction costs of similar buildings less allowance of accrued depreciation.

If the buildings in the PRC had not been revalued, they would have been included in these consolidated financial statements at historical cost less accumulated depreciation of US\$26,377,000 (2009: US\$27,127,000).

#### 15. PREPAID LEASE PAYMENTS

The Group's prepaid lease payments comprise
land use rights in the PRC under medium-term leases
<u> </u>
Analysed for reporting purpose as:
Current assets
Non-current assets

2010	2009
US\$'000	US\$'000
6,203	6,226
169	165
6,034	6,061
6,203	6,226

For the year ended 31st December, 2010

### 16. INTERESTS IN AN ASSOCIATE

	US\$'000	US\$'000
Cost of unlisted investment in an associate	400	400
Share of post-acquisition profits	298	268
	698	668

2010

2009

Particulars of the Group's associate at 31st December, 2010 and 2009 are as follows:

					Proportion of	
					nominal value of	
	Form of		Principal	Issued and	issued share capital	
	business	Place of	place of	fully paid	indirectly held	
Name of associate	structure	incorporation	operation	share capital	by the Company	Principal activities
Hi-Tech Pacific	Private	British Virgin	Hong Kong	Ordinary	40%	Investment holding
Limited	limited company	Islands		US\$1,000,000		in companies
						engaging in
						manufacturing
						and sale of
						footwear
						materials

For the year ended 31st December, 2010

### **16. INTERESTS IN AN ASSOCIATE** (Continued)

The summarised financial information in respect of the Group's associate is set out below:

US\$'000	JS\$'000
Total assets 2,001	1,756
Total liabilities (255)	(85)
Net assets 1,746	1,671
Group's share of net assets of an associate 698	668
Develope A 000	0.000
Revenue 4,020	2,990
Profit for the year 75	155
Other comprehensive income –	_
Group's share of profit of an associate for the year 30	62

## 17. INTERESTS IN A JOINTLY CONTROLLED ENTITY

Cost of unlisted investment in a jointly controlled entity
Share of post-acquisition loss and other comprehensive income,
net of dividends received

2010	2009
US\$'000	US\$'000
2,400	2,400
(570)	(612)
1,830	1,788

For the year ended 31st December, 2010

## 17. INTERESTS IN A JOINTLY CONTROLLED ENTITY (Continued)

Particulars of the Group's jointly controlled entity at 31st December, 2010 and 2009 are as follows:

					Proportion of	
					nominal value of	
	Form of		Principal	Issued and	issued share capital	
Name of jointly	business	Place of	place of	fully paid	indirectly held	
controlled entity	structure	incorporation	operation	share capital	by the Company	Principal activities
C.P.L. International	Private	British Virgin	Hong Kong	Ordinary	30%	Investment holding
Company Limited	limited	Islands		US\$8,000,000		in companies
	company					engaging in
						manufacturing
						and sale of
						leather
						materials

The summarised financial information in respect of the Group's interests in the jointly controlled entity which is accounted for using the equity method is set out below:

	2010	2009
	US\$'000	US\$'000
Total assets	4,482	4,188
Total liabilities	(2,652)	(2,400)
Net assets	1,830	1,788
Income recognised in profit or loss	4,737	4,123
Expenses recognised in profit or loss	4,722	4,277
Other comprehensive income	27	_

For the year ended 31st December, 2010

#### 18. INVENTORIES

	2010	2009
	US\$'000	US\$'000
Raw materials	28,244	25,328
Work in progress	5,652	4,505
Finished goods	13,124	10,211
	47,020	40,044

#### 19. TRADE AND OTHER RECEIVABLES

	2010	2009
	US\$'000	US\$'000
Trade receivables	6,787	5,405
Other receivables and prepayment	3,165	2,705
Total trade and other receivables	9,952	8,110

The Group allows an average credit period of 60 days to its trade customers. The following is an aged analysis of trade receivables presented based on the invoice date at the end of the reporting period:

	2010	2009
	US\$'000	US\$'000
0-30 days	6,011	4,875
31-60 days	626	240
Over 60 days	150	290
Total trade receivables	6,787	5,405

Before accepting any new customer, the Group assesses the potential customer's credit quality and defines its credit limits by customer. Limits attributed to customers are reviewed periodically. 98% (2009: 95%) of the trade receivables that are neither past due nor impaired have no default payment history.

For the year ended 31st December, 2010

### **19. TRADE AND OTHER RECEIVABLES** (Continued)

Included in the Group's trade receivable balance are debtors with an aggregate carrying amount of US\$150,000 (2009: US\$290,000) which are past due at the reporting date for which the Group has not provided for impairment loss. The Group does not hold any collateral over these balances.

Ageing of trade receivables which were past due but not impaired

	2010	2009
	US\$'000	US\$'000
61-90 days	62	47
91-120 days	79	ę
Over 121 days	9	234
Total	150	290

The Group has provided fully for all receivables over 1 year because historical experience is such that receivables that are past due beyond 1 year are generally not recoverable.

#### 20. HELD FOR TRADING INVESTMENTS

	US\$'000	US\$'000
Equity securities listed in Hong Kong	431	_

2010

2009

#### 21. DERIVATIVE FINANCIAL INSTRUMENTS

	2010	2009
	US\$'000	US\$'000
oreign exchange forward contracts	53	_

For the year ended 31st December, 2010

### 21. DERIVATIVE FINANCIAL INSTRUMENTS (Continued)

Major terms of foreign exchange forward contracts at the end of the reporting period are as follows:

Aggregate notional amount	Maturity	Exchange rates
2010		
Sell US\$3,000,000	From April 2011	Sell US\$/Buy RMB at a
	to June 2011	range of 6.760 to 6.768

The above derivatives are measured at fair value at the end of the reporting period and are settled net in cash with issuer. Their fair values are determined based on the difference between the market forward rates at the end of the reporting period for remaining duration of the outstanding contracts and their contracted forward rates.

At 31st December, 2009, the Group had no outstanding foreign exchange forward contracts.

#### 22. BANK BALANCES AND CASH

Bank balances and cash comprises cash held by the Group and short-term bank deposits that are interest-bearing at market interest rates, ranging from 0.19% to 1.91% (2009: 0.19% to 2.50%) per annum.

#### 23. TRADE AND OTHER PAYABLES

The following is an aged analysis of accounts payable presented based on invoice date at the end of the reporting period:

	2010	2009
	US\$'000	US\$'000
0-30 days	2,520	2,257
31-60 days	202	167
Over 60 days	201	450
Total trade payables	2,923	2,874
Other payables	5,837	5,185
	8,760	8,059

The average credit period on purchase of goods is 90 days. The Group has financial risk management policies in place to ensure that all payables are settled within the credit timeframe.

For the year ended 31st December, 2010

### 24. UNSECURED BANK BORROWINGS

UNSECURED BANK BURKUWINGS		
	2010	2009
	US\$'000	US\$'000
	<u> </u>	· · ·
Bank loans	7,375	8,490
Trust receipt loans	11	67
	7,386	8,557
	,,,,,,	
Carrying amount repayable*:		
Within one year	3,636	4,182
More than one year, but not exceeding two years	1,875	2,500
More than two years, but not exceeding three years	-	1,875
		0.557
	5,511	8,557
Carrying amount of bank loans with scheduled repayment dates		
within one to three years after the end of the reporting period		
but contain a repayment on demand clause		
(shown under current liabilities)	1,875	-
	7,386	8,557
Land Assessed to the Control of the	7,300	6,007
Less: Amounts due within one year shown		44.4.
under current liabilities	(5,511)	(4,182)
Amounts shown under non-current liabilities	1,875	4,375

<sup>\*</sup> The amounts due are based on scheduled repayment dates set out in the loan agreements.

All of the Group's bank borrowings are variable-rate borrowings which carry interest at LIBOR plus a fixed percentage. Interest is repriced every three months.

For the year ended 31st December, 2010

## **24.** UNSECURED BANK BORROWINGS (Continued)

The ranges of effective interest rates (which are also equal to contracted interest rates) on the Group's borrowings are as follows:

	2010	2009
Effective interest rate:		
Variable-rate borrowings	1.27% to 2.10%	1.06% to 2.95%

### 25. SHARE CAPITAL

	Number	
	of shares	Amount
		US\$'000
Authorised		
Ordinary shares of HK\$0.10 each		
At 1st January, 2009, 31st December, 2009 and		
31st December, 2010	1,500,000,000	19,355
Convertible non-voting preference shares		
of US\$100,000 each (note)		
At 1st January, 2009, 31st December, 2009 and		
31st December, 2010	150	15,000
		34,355

For the year ended 31st December, 2010

## 25. SHARE CAPITAL (Continued)

	Number o	of shares	Amo	ount
	2010	2009	2010	2009
	<b>'000</b>	,000	US\$'000	US\$'000
Issued and fully paid				
Ordinary shares of HK\$0.10 each	730,700	730,700	9,428	9,428

Note: Convertible non-voting preference shares, when issued and outstanding, carry a fixed cumulative dividend. Under certain circumstances, they are entitled to an additional dividend and are convertible into ordinary shares of the Company. There is no convertible non-voting preference shares issued as at 31st December, 2009 and 31st December, 2010.

#### 26. DEFERRED TAXATION

The following are the major deferred tax liabilities (assets) recognised and movements thereon during the current and prior years:

	Revaluation of	Accelerated	
	buildings	accounting	
	in the PRC	depreciation	Total
	US\$'000	US\$'000	US\$'000
At 1st January, 2009	3,118	(640)	2,478
Credit to other comprehensive income	(617)	-	(617)
At 31st December, 2009	2,501	(640)	1,861
Charge to other comprehensive income	1,539	_	1,539
Exchange differences	58	(15)	43
Nava and		(	
At 31st December, 2010	4,098	(655)	3,443

For the purpose of presentation in the consolidated statement of financial position, the above deferred assets and liabilities have been offset.

For the year ended 31st December, 2010

### **26. DEFERRED TAXATION** (Continued)

At 31st December, 2010, the Group had unused tax losses of US\$6,383,000 (2009: US\$4,352,000) available for offset against future profits and deductible temporary difference of US\$17,195,000 (2009: US\$17,135,000) in respect of accelerated accounting depreciation. No deferred tax assets have been recognised in respect of the full amount of unused tax losses and the remaining deductible temporary difference of US\$14,574,000 (2009: US\$14,574,000) due to the unpredictability of future profit streams. Included in unrecognised tax losses are losses of US\$4,867,000 (2009: US\$3,340,000) that will expire in 2011 to 2016. Other losses may be carried forward indefinitely.

#### 27. OPERATING LEASE COMMITMENTS

The Group as lessee

Minimum lease payments paid by the Group under operating leases during the period

2010	2009
US\$'000	US\$'000
542	572

At the end of the reporting period, the Group had commitments for future minimum lease payments under noncancellable operating leases which fall due as follows:

Within one year
In the second to fifth year inclusive
Over five years

2010	2009
US\$'000	US\$'000
287	346
234	254
1,084	1,020
1,605	1,620

Operating lease payments represent rentals payable by the Group for its factories and office premises. Leases are negotiated and rental are fixed for one to six years.

For the year ended 31st December, 2010

#### 28. COMMITMENTS

At the end of the reporting period, the Group had entered into agreements with licensors to obtain licenses to use certain materials and trademarks in a number of merchandising activities for one to two years. Pursuant to the agreements, the Group has agreed to pay royalties to the licensors which are based on certain fixed percentages of the selling prices for items sold.

At 31st December, 2010, the minimum royalties payable to the licensors for the remaining contract periods amounted to US\$479,000 (2009: US\$1,440,000).

#### 29. RETIREMENT BENEFITS SCHEMES

The Group operates a Mandatory Provident Fund Scheme (the "MPF Scheme") for all qualifying employees in Hong Kong. The assets of the schemes are held separately from those of the Group, in funds under the control of trustees. The Group contributes 5% of the relevant payroll costs to the Scheme, which contribution is matched by employees.

The employees of the Group's subsidiaries in the PRC are members of a state-managed retirement benefits scheme operated by the government of the PRC. These subsidiaries are required to contribute a certain percentage of their payroll costs to the retirement benefits scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefit scheme is to make the specified contributions.

#### 30. RELATED PARTY DISCLOSURES

#### (i) Related party transactions

During the year, the Group entered into the following transactions with related parties:

Nature of transactions	2010	2009
	US\$'000	US\$'000
Purchases by the Group from a jointly controlled entity	1,811	847

2009

861

863

2

US\$'000

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31st December, 2010

2010

820

822

2

US\$'000

### **30. RELATED PARTY DISCLOSURES** (Continued)

#### (ii) Remuneration of key management personnel

The remuneration of directors and other members of key management during the year was as follows:

Short term benefits	
Post-employment benefits	

The remuneration of directors and key executives is determined with reference to the Group's operating results, individual performance and comparable market statistics.

## 31. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

	7	
	2010	2009
	US\$'000	US\$'000
Investments in subsidiaries	26,465	26,465
Amounts due from subsidiaries	27,308	27,458
Other assets	31	30
Total assets	53,804	53,953
Total liabilities	1,960	1,006
	51,844	52,947
Capital and reserves		
Share capital	9,428	9,428
Reserves (note)	42,416	43,519
	51,844	52,947

For the year ended 31st December, 2010

## 31. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (Continued)

note:

	Ves

	Share	Contributed	Retained	
	premium	surplus	profits	Total
	US\$'000	US\$'000	US\$'000	US\$'000
At 1st January, 2009	21,644	19,486	1,529	42,659
Profit for the year		_	860	860
At 31st December, 2009	21,644	19,486	2,389	43,519
Loss for the year	-	-	(160)	(160)
Final dividends paid for 2009		-	(943)	(943)
At 31st December, 2010	21,644	19,486	1,286	42,416

The contributed surplus of the Company represents the difference between the value of the underlying net assets of the subsidiaries acquired by the Company and the nominal amount of the share capital issued by the Company under a corporate reorganisation undertaken in 1996.

#### 32. PRINCIPAL SUBSIDIARIES

Particulars of the Company's principal subsidiaries at 31st December, 2010 and 2009 are as follows:

		Issued and			
	Place of	fully paid	Attributal	ole equity	
	establishment/	share capital/	interes	st held	
Name of subsidiary	operations	registered capital	by the C	ompany	Principal activities
			Directly	Indirectly	
W.P.T. Development Inc.	British Virgin Islands/Hong Kong	Ordinary US\$8	100%	-	Investment holding
Pacific Footgear	British Virgin	Ordinary US\$1	-	100%	Marketing and trading
Corporation	Islands/Hong Kong				in footwear

footwear materials

Trading in raw materials

Marketing and trading

of footwear

in footwear in the PRC

100%

100%

# **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

Issued and

For the year ended 31st December, 2010

### **32.** PRINCIPAL SUBSIDIARIES (Continued)

	Place of	fully paid	Attributa	ble equity	
	establishment/	share capital/	intere	st held	
Name of subsidiary	operations	registered capital	by the C	ompany	Principal activities
			Directly	Indirectly	
Wuco Corporation	British Virgin Islands/Hong Kong	Ordinary US\$8	-	100%	Trading in footwear and investment holding
Nagano Management Limited	British Virgin Islands/Hong Kong	Ordinary US\$11	-	100%	Investment holding
Topstair International (H.K.) Company Limited	Hong Kong	Ordinary HK\$10,000	-	100%	Provision of administrative services to group companies
Guangzhou Panyu Pegasus Footwear Co. Ltd. *	PRC	Registered capital US\$42,800,000	-	100%	Manufacture of footwear and

Taiwan

PRC

廣州市番禺創信鞋業

台灣松鄴國際有限公司

廣州創信鞋品服飾

有限公司\*

有限公司

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

Registered capital

NT\$5,000,000

Registered capital

RMB25,500,000

None of the subsidiaries had issued any debt securities at the end of the year.

<sup>\*</sup> Established in the PRC as a wholly foreign-owned enterprise.

# **FINANCIAL SUMMARY**

# **RESULTS**

		Year ended 31st December					
	2006	2007	2008	2009	2010		
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000		
Revenue	141,465	149,875	148,114	106,539	72,363		
Profit (loss) before taxation	3,550	2,458	1,954	1,366	(2,331)		
Taxation	(430)	(363)	(388)	(264)	(168)		
Profit (loss) for the year	3,120	2,095	1,566	1,102	(2,499)		

## **ASSETS AND LIABILITIES**

	At 31st December					
	2006 2007 2008			2009	2010	
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	
Total assets	143,477	153,350	152,214	138,021	142,897	
Total liabilities	39,287	41,196	32,888	19,619	20,739	
Total equity	104,190	112,154	119,326	118,402	122,158	