

# Tristate Holdings Limited (Incorporated in Bermuda with limited liability)

**Annual Report** 



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# CORPORATE INFORMATION



WANG KOO Yik Chun Honorary Chairlady



TANG Chi Chien, Jack Chairman Emeritus

# CHAIRMAN EMERITUS TANG Chi Chien, Jack, CBE (H)

# BOARD OF DIRECTORS Executive Director: WANG Kin Chung, Peter, Chairman and Chief Executive Officer

#### **Non-Executive Directors:**

WANG KOO Yik Chun, Honorary Chairlady MAK WANG Wing Yee, Winnie WANG Shui Chung, Patrick

#### **Independent Non-Executive Directors:**

LO Kai Yiu, Anthony James Christopher KRALIK Peter TAN

# **AUDIT COMMITTEE**

LO Kai Yiu, Anthony, Chairman of the Audit Committee MAK WANG Wing Yee, Winnie James Christopher KRALIK

### REMUNERATION COMMITTEE

MAK WANG Wing Yee, Winnie, Chairlady of the Remuneration Committee LO Kai Yiu, Anthony James Christopher KRALIK Peter TAN

#### SHARE OPTION COMMITTEE

WANG Kin Chung, Peter,

Chairman of the Share Option Committee
MAK WANG Wing Yee, Winnie

# CHIEF FINANCIAL OFFICER AND COMPANY SECRETARY

LO Yiu Hee

#### **AUDITOR**

PricewaterhouseCoopers, Certified Public Accountants

# **LEGAL ADVISORS**

On Hong Kong Law: Reed Smith Richards Butler
On Bermuda Law: Appleby

### PRINCIPAL BANKERS

The Bank of East Asia, Limited

The Hongkong and Shanghai Banking Corporation Limited Standard Chartered Bank (Hong Kong) Limited Citibank, N.A. The Bank of Tokyo-Mitsubishi UFJ, Ltd.

#### REGISTERED OFFICE

Canon's Court 22 Victoria Street Hamilton HM12 Bermuda

# HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

5th Floor, 66-72 Lei Muk Road Kwai Chung, New Territories Hong Kong

Tel : (852) 2279-3888 Fax : (852) 2480-4676

Website: http://www.tristateww.com

#### CORPORATE COMMUNICATIONS

The Company Secretary Tristate Holdings Limited 5th Floor, 66–72 Lei Muk Road Kwai Chung, New Territories Hong Kong

Tel : (852) 2279-3888 Fax : (852) 2423-5576 Email : cosec@tristateww.com

# LISTING INFORMATION

The shares of the Company have been listed on the Main Board of The Stock Exchange of Hong Kong Limited since 1988.

Stock short name: Tristate Hold

Stock code : 458

Board lot : 1,000 shares

# PRINCIPAL REGISTRAR AND TRANSFER OFFICE

Butterfield Fulcrum Group (Bermuda) Limited Rosebank Centre 11 Bermudiana Road Pembroke, HM08 Bermuda

Tel : (441) 299-3882 Fax : (441) 295-6759

# BRANCH REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited Shops 1712–1716, 17th Floor Hopewell Centre 183 Queen's Road East Wanchai

Hong Kong

Tel : (852) 2862-8555 Fax : (852) 2865-0990

# **FIVE-YEAR FINANCIAL SUMMARY**

	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000	As restated 2008 HK\$'000	As restated 2007 HK\$'000	As restated 2006 <i>HK\$'000</i>
CONSOLIDATED INCOME STATEMENT					
Revenue	3,035,219	2,828,809	3,491,630	2,913,318	2,858,475
Profit/(loss) for the year attributable to: Equity holders of the Company Non-controlling interests	196,735 –	(101,651) (36)	105,604 (35)	132,874 1,991	116,604 4,902
Profit/(loss) for the year	196,735	(101,687)	105,569	134,865	121,506
Basic earnings/(loss) per share attributable to equity holders of the Company	HK\$0.73	(HK\$0.38)	HK\$0.39	HK\$0.50	HK\$0.45
CONSOLIDATED STATEMENT OF FINANCIAL POSITION					
Non-current assets	877,697	731,130	720,323	462,135	444,931
Current assets Current liabilities	1,187,127 720,363	1,101,808 655,191	1,153,360 645,418	1,210,066 615,261	1,116,859 558,848
Net current assets	466,764	446,617	507,942	594,805	558,011
Total assets less current liabilities Non-current liabilities	1,344,461 160,839	1,177,747 191,002	1,228,265 237,661	1,056,940 137,884	1,002,942 175,485
Net assets	1,183,622	986,745	990,604	919,056	827,457
Capital and reserves attributable to equity holders of the Company Non-controlling interests	1,183,221 401	986,344 401	990,162 442	918,569 487	811,915 15,542
Total equity	1,183,622	986,745	990,604	919,056	827,457

WANG Kin Chung, Peter Chairman and Chief Executive Officer



Tristate Holdings Limited ("Tristate") and its subsidiaries (together, the "Group") recorded a satisfactory financial performance in 2010 despite the challenging operating environment. Our branded product distribution, retail and trading segment achieved promising growth in 2010 following the expansion of our point of sales from 270 in 2009 to 420 by end of 2010. The garment manufacturing segment also had an improved performance in 2010.

# **RESULTS**

For the year ended 31 December 2010, revenue of the Group increased by 7% from HK\$2,828,809,000

in 2009 to HK\$3,035,219,000 in 2010 mainly due to 39% increase in revenue from the branded product distribution segment. The Group recorded a profit attributable to equity holders of HK\$196,735,000 compared with a loss of HK\$101,651,000 in 2009. Excluding current year's non-recurring exceptional gains of HK\$38.4 million, profit attributable to equity holders increased from HK\$90 million in 2009 (after excluding non-recurring exceptional losses on restructuring and impairment) to HK\$158.3 million in 2010.

The Board recommends the payment of a final dividend of HK\$0.24 per share in addition to the 2010 interim dividend of HK\$0.06 per share paid on 5 October 2010.

#### **KEY AREAS OF FOCUS**

The Group will continue to focus on the following key areas in its garment manufacturing segment:

#### **Broad Product Range**

The Group offers a wide range of fashion garment products, including ladies' career dressing, suiting, sportswear and related separates, men's and ladies' casual and lifestyle clothes, as well as men's and ladies' outerwear. We carry the entire range of Bridge, Better, Casual and Moderate lines. We have extensive capabilities in fabric design and sourcing, garment design, pattern and sample making, as well as the ability to innovate to meet our customers' needs through strong manufacturing engineering solutions. We compete in the upper end of branded fashion garments and specialised products requiring high level of quality and complex production processes.

#### **Broad Geographic Reach and Scale**

Factories with modern production equipment situated in China, the Philippines, Thailand and Vietnam, the Group offers geographic diversification and a competitive cost base to our customers. The Group also has sales/liaison offices in Hong Kong, Macau, Shanghai, Taipei, Kaohsiung, Seoul, New York and London. We have the scale required to produce large orders and fulfill reorders, line infusions and quick turn orders.

The production facility in the Hefei Economic & Technological Development Area in Anhui Province, China, which is close to labour supply, offers capacity expansion capabilities for the Group.

#### **Strong Customer Relationships**

The Group maintains a strategy of key accounts management and has developed multi-product and multi-country relationships with our core international customers with worldwide sales. This strategy has broadened and strengthened our relationships with such existing clients and opened up opportunities for new accounts. The Group received various awards from its customers in recognition of the strong business relationship and for the good performance of the Group.

The design and sales team of Velmore has enhanced the Group's scope of services by offering garment design, fabric development and testing, and providing complete apparel solutions to its customers.

#### **Cost Control**

To minimise the negative impact from the continuous pressure on staff and manufacturing costs, we continue to introduce innovative and cost effective systems to enhance factories' productivity and better managed materials costs and logistics expenses. In order to maintain the Group's competitiveness, advanced production technology and production processes are continuing to be implemented to reduce the reliance on manpower.

# Corporate Social Responsibility and Environmental Considerations

As a socially responsible entity, the Group is committed to fostering long-term relationships with its shareholders, employees, customers and business partners. The Group recognises the importance of total Corporate Social Responsibility ("CSR") compliance to our customers as they respond to the demands of the market relative to promoting workers' rights around the world. Total CSR compliance is a prerequisite for being a responsible supplier, and each year the requirements are becoming more stringent. With these responsibilities and values in mind, we strive to deliver the best possible services and products to our customers and will continue to uphold social compliance as a strategic priority.

All our work sites have taken actions to implement a consistent auditing and accountability process encompassing health, safety and environmental compliance to meet customers' demands for greater ethical and environmental responsibility.

The Group is committed to creating a sustainable and greener environment and is keen to explore ways to reduce carbon emission, conserve energy and reduce wastage. Our eco-friendly "green" factory in Hefei was accredited with a LEED silver rating, a high level certification for energy efficiency and overall environmental impact awarded by the U.S. Green Building Council. The LEED accreditation certified that the green factory was designed and built using strategies including sustainable site, water efficiency, energy savings, low carbon emission, material and resources stewardship and indoor environmental quality. The green factory also earned acclaims from major customers and local environmental protection bodies in China.

We have also implemented various environmental efficient initiatives in our other factories, including energy efficient lighting, dual flush toilets and low flow fixtures, waste recycling system, water curtain air-conditioning as well as replacing traditional clutch motors with more energy efficient servo motors.

#### **Human Resources**

With many talented, experienced and dedicated staffs in our Group, we continue to focus on enhancing teamwork across functions and geographies. We shall maintain our best practices to become a leader in the industry in delivering speedy and flexible production solutions and quality services to our customers.

#### **OUTLOOK**

The US and Europe have shown signs of initial economic recovery. Although most market participants believe that the most difficult period was over, the advanced economies are still struggling from the aftermath effect of the global financial crisis. It may be too optimistic to expect a strong and sustainable global economic recovery to come smoothly. The impact of recent tragic earthquake and tsunami aftermath at nuclear reactors in Japan remains to be seen. In addition, the Group's manufacturing business will continue to face challenges from labour shortage, surging raw material and labour costs and currency appreciation in the countries where our factories are located. In order to sustain our profitability, the Group will continue its stringent cost control measures and adopt a cautious approach in its operations and development strategies.

Looking ahead, the Group will integrate its resources to optimise and improve its business structure. As a leading manufacturer of a wide range of apparel products, the Group has its competitive strengths in producing high quality and high value added products for our customers at reasonable costs. We have large-scale production sites with state-of-the-art production facilities in different countries. With our talented professionals and skilled labour, we are confident that we shall be able to rise to the challenges ahead and sustain continuing growth. In view of the success of our branded product distribution business in China, we shall continue to expand the division's business and network for existing licensed brands and actively searching for new brand opportunities.

#### **APPRECIATION**

First of all, I would like to express my gratitude to my fellow Directors and the entire family of Tristate employees for their continuing dedication, professionalism and enthusiasm, which have made possible the very satisfactory results. I would also like to thank all our customers and shareholders for their confidence, business and ongoing trust and support for the Group.

Professor John Zhuang YANG resigned as an Independent Non-Executive Director of the Company with effect from 1 January 2011. On behalf of the Board, I would like to take this opportunity to thank Professor Yang for his contribution and guidance to the Group, and to wish him every success and happiness.

I would also like to take this opportunity to extend my hearty welcome to Mr. Peter TAN who came on Board as an Independent Non-Executive Director on 1 January 2011, and I look forward to his valuable advice and support to the Group.

WANG Kin Chung, Peter

Chairman and Chief Executive Officer

Hong Kong, 28 March 2011

# MANAGEMENT DISCUSSION AND ANALYSIS

In this Management Discussion and Analysis, we present the business review and a discussion on the financial performance of Tristate Holdings Limited (the "Company") and its subsidiaries (together, the "Group") for the year ended 31 December 2010.

# **BUSINESS REVIEW**

For the year ended 31 December 2010, the Group recorded a satisfactory result with profit attributable to equity holders of HK\$196,735,000 as compared with a loss of HK\$101,651,000 in 2009. In 2010, the Group had non-recurring gains of HK\$38.4 million which comprised of (1) gain of HK\$23.1 million on disposal of a subsidiary, (2) net gain of HK\$8.4 million on early termination of a license agreement, and (3) recognition under other income of re-investment incentive of HK\$6.9 million from the government of the People's Republic of China (the "PRC"). Excluding the above exceptional items, the Group's profit attributable to equity holders in 2010 amounted to HK\$158,335,000, an increase of 76% from the profit of HK\$90,049,000 in 2009 (after excluding the non-recurring exceptional restructuring costs and impairment losses of HK\$191,700,000 in 2009). The encouraging operating results were attributable to the strong growth in the branded product distribution, retail and trading segment. Top line and bottom line before exceptional item of branded product distribution, retail and trading segment increased 39% and 234% over 2009 respectively. With industry consolidation after the financial tsunami in 2008, performance of our garment manufacturing segment improved over 2009 with increase in sales of better margin products.

For the year ended 31 December 2010, the total revenue of the Group was HK\$3,035,219,000 (2009: HK\$2,828,809,000), representing an increase of 7% as compared with 2009.

Revenue from the branded product distribution, retail and trading segment was HK\$658,850,000 when compared with HK\$475,622,000 in 2009, representing a growth of 39%. The growth was attributable to increase in the number of point of sales ("POS") in the PRC. The number of POS managed by the Group increased by 150 during the year, mainly in tier 1 and tier 2 cities of the PRC, bringing the total number of POS to 420 in the Mainland China, Hong Kong and Macau.

Revenue generated from the garment manufacturing segment was fairly stable at HK\$2,376,369,000 as compared with HK\$2,353,187,000 in 2009.

Geographically, sales to the United States of America (the "US"), the United Kingdom and the PRC in 2010 accounted for 46% (2009: 53%), 22% (2009: 21%) and 23% (2009: 18%) respectively of the Group's total revenue. This was the result of the strategy in reducing reliance on the US market and expanding our branded product distribution footprint in the Greater China region. Through partnering with key customers, the Group has managed to smooth out the seasonality effect on the garment manufacturing business.

Gross profit of the Group increased to HK\$799,199,000 (2009: HK\$642,587,000) with gross profit margin increased from 22.7% in 2009 to 26.3%. This was mainly attributable to the increase in the Group's revenue mix from branded product distribution, retail and trading segment which yielded higher gross profit margin. Growth of the branded product distribution, retail and trading segment during the year was largely through increasing number of franchised POS. Selling and distribution expenses increased by 30% mainly due to increase in promotion and royalty expenses of the branded product distribution, retail and trading segment. The increase in performance bonus rewarding the good results of the year, and increase in depreciation charges upon completed construction of the Hefei production facilities, caused a 10% rise in general and administrative expenses.

In early 2006, the Hong Kong Inland Revenue Department (the "HK IRD") initiated a tax audit on certain companies within the Group for the years of assessment from 1999/2000 (financial year ended 31 December 1999) to 2004/2005 (financial year ended 31 December 2004). The HK IRD has issued protective assessments to some of these companies for the years of assessment 1999/2000 to 2003/2004 in view of the statutory time bar. During the course of the tax audit, further protective assessments for subsequent years may be raised by the HK IRD with respect to these companies. Since the tax audit is ongoing, its outcome cannot be readily ascertained. Management has reviewed the situation and, after seeking necessary professional advice, considers that sufficient tax related provisions have been made in the consolidated financial statements in respect of the protective assessments which the Group had received.

#### CHANGE IN ACCOUNTING POLICY FOR FREEHOLD LAND AND BUILDINGS

As disclosed in the 2010 Interim Report, from 2010 onwards, the Group has changed its accounting policy for freehold land and buildings from revalued amounts less subsequent depreciation for buildings and impairment losses to cost less accumulated depreciation and impairment losses. The change in accounting policy will result in the financial statements being more relevant to the users. Detailed rationale and impact on the change in accounting policy have been included in Note 2 to the consolidated financial statements.

#### COMPLETION OF ACQUISITION OF COMMERCIAL PROPERTY IN SHANGHAI

The acquisition of a commercial property (the "Property") in Shanghai by the Group has been completed on 22 March 2010. The purchase price plus incidental expenditure amounted to RMB126,416,000 (equivalent to HK\$143,802,000). The Property comprises two adjoining 7-storey and 2-storey buildings located at 上海靜安區鎮寧路162號6幢號、7幢號 (Blocks 6 and 7, No. 162 Zhenning Road, Jing'an Qu, Shanghai), the PRC, with an aggregate gross floor area of approximately 4,120 square metres. The Property is undergoing renovation and will accommodate the Group's sourcing and branded product distribution departments upon completion of renovation.

# DISPOSAL OF A PRC SUBSIDIARY

During the year, the Group disposed of a PRC subsidiary, Zhejiang Huazhang Garment Co., Ltd., at a consideration of RMB34,365,000 (equivalent to HK\$40,085,000) and realised a gain of approximately HK\$23.1 million. Details of the disposal were set out in the announcement of the Company dated 30 November 2010.

Saved as disclosed above, there were no material acquisitions or disposals of subsidiaries or associated companies during the year 2010 and up to the date of this Annual Report and no important events affecting the Group have occurred since 31 December 2010 and up to the date of this Annual Report.

# FINANCIAL RESOURCES AND LIQUIDITY

During the year, the Group continued to maintain a healthy balance sheet and liquidity position. As at 31 December 2010, cash and bank balances amounted to HK\$460,003,000 (2009: HK\$401,403,000) which were mainly denominated in Renminbi and US dollars. Short-term bank borrowings of the Group amounted to HK\$189,833,000 as at 31 December 2010 (2009: HK\$170,343,000), such borrowings were mainly denominated in US dollars and Hong Kong dollars. As at 31 December 2010, HK\$140,905,000 (2009: HK\$134,401,000) and HK\$48,928,000 (2009: HK\$35,942,000) of the short-term bank borrowings were interest bearing at fixed rates and floating rates, respectively. The Group maintained sufficient banking facilities and did not have any long-term bank borrowings outstanding as at 31 December 2010. Apart from the pledging of HK\$590,000 (2009: HK\$18,906,000) bank deposits as collateral for certain foreign exchange facilities, facilities extended to the Group were not secured with the Group's assets. As the Group did not have net borrowings as at 31 December 2010 and 2009, no information on gearing ratio as at these two dates is applicable.

Most of the Group's receipts and payments were denominated in US dollars, Hong Kong dollars, Renminbi and Euro. Management monitors the related foreign exchange risk exposure by entering into forward foreign exchange contracts. During the year ended 31 December 2010, the Group had forward foreign exchange contracts to hedge against the foreign exchange exposures arising from US dollars denominated processing income for factories in the PRC, Vietnam and the Philippines; and Euro for payments to suppliers.

# CONTINGENT LIABILITIES AND CAPITAL COMMITMENTS

Except for the capital commitments described in Note 38 to the consolidated financial statements, there were no material capital commitments or contingent liabilities as at 31 December 2010 which would require a substantial use of the Group's present cash resources or external funding.

#### **HUMAN RESOURCES**

The Group had about 14,000 employees as at 31 December 2010 (2009: 15,000). Fair and competitive remuneration packages and benefits are offered to employees. Those employees with outstanding performance were also awarded discretionary bonuses and share options.

#### **OUTLOOK**

During the year under review, the US and Europe have shown signs of initial economic recovery. However, the advanced economies are still struggling from the aftermath effect of the global financial crisis. In addition, labour shortage, surging raw material and labour costs coupled with currency appreciation in the countries where our factories are located, are inevitably challenges for the Group's garment manufacturing business in the coming years. While focusing on its core customers and product offerings and implementing stringent cost control, the Group will continue to expand its existing businesses and pursue new opportunities. The China economy will continue to achieve significant year-on-year growth and it is the government policy to encourage domestic consumption. Our branded product distribution business in the PRC will continue to expand its business and network for existing licensed brands and actively searching for new brand opportunities.

# CORPORATE GOVERNANCE REPORT

#### CORPORATE GOVERNANCE PRACTICES

The board of directors (the "Board" or the "Directors") of Tristate Holdings Limited (the "Company") is committed to maintaining good corporate governance and recognises the importance of effective corporate governance, both internally and externally. Internally, it improves the Company's internal communications, enhances departments' efficiency, assets protection and speeds up management's decision making process. Externally, it strengthens the Company's competitiveness and increases confidence among shareholders, investors, customers and other stakeholders.

Throughout the year ended 31 December 2010, the Company has complied with all the code provisions set out in the Code on Corporate Governance Practices (the "Code") contained in Appendix 14 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange"), except for the deviation from code provision A.2.1. Details of the deviation are set out in the following relevant paragraphs.

Included in this report is the information relating to corporate governance practices of the Company during the year ended 31 December 2010 and significant events after that date and up to the date of this report.

#### A. DIRECTORS

#### The Board

The Company is headed by an effective Board which assumes responsibility for leadership and control of the Company and is collectively responsible for promoting the success of the Company by directing and supervising the Company's affairs. The Directors take decisions objectively and in the interests of the Company and its subsidiaries (the "Group").

The Board meets regularly and Board meetings are held at least four times a year at quarterly intervals. Special Board meetings will also be held when necessary. Such Board meetings involve the active participation, either in person or through other electronic means of communication, of a majority of Directors. Accordingly, a regular meeting does not include the practice of obtaining Board consent through the circulation of written resolutions.

All Directors are given draft notice and agenda for regular Board meetings for comments and consideration and inclusion of any matters for deliberation at the meetings.

Dates of regular Board meetings are scheduled in the prior year to provide sufficient notice to give all Directors an opportunity to attend and formal notice of at least 14 days is given of each regular Board meeting. For all other Board meetings, reasonable notice will be given.

All Directors have access to the advice and services of the Company Secretary to ensure that Board procedures and all applicable rules and regulations are followed.

Minutes of the meetings of the Board, the Audit Committee, the Remuneration Committee, the Share Option Committee and other special Board committees established for specific transaction purposes are kept by the Company Secretary. Such minutes are open for inspection at any reasonable time on reasonable notice by any Director.

Minutes of the meetings of the Board and Board committees record in sufficient detail the matters considered and decisions reached by the Board and Board committees, including any concerns raised by the Directors or dissenting views expressed. Draft and final versions of minutes of Board meetings are sent to all Directors for their comment and records respectively, in both cases within a reasonable time after the meeting is held.

The Directors, upon reasonable request, may seek independent professional advice at the Company's expense, to assist the discharge of their duties.

If a substantial shareholder or a Director has a conflict of interest in a matter to be considered by the Board which the Board has determined to be material, the matter would not be dealt with by way of circulation or by a committee (except an appropriate Board committee set up for that purpose pursuant to a resolution passed in a Board meeting) but a Board meeting would be held. The interested Directors are required to abstain from voting and would not be counted in the quorum. Independent Non-Executive Directors who, and whose associates, have no material interest in the transaction would be present at such Board meeting.

The Company has arranged directors' and officers' liability insurance in respect of any legal action against Directors.

#### Directors' attendance records

During the year ended 31 December 2010, four regular Board meetings have been held. The attendance of each Director at these Board meetings, Board committee meetings and the annual general meeting held in year 2010 (the "2010 AGM") is set out below:

	Nι	ımber of mee	etings attended/he	ld
	Board	Audit Committee	Remuneration Committee	2010 AGM
Executive Director:				
Mr. WANG Kin Chung, Peter (Chairman and CEO)	4/4	N/A	N/A	1/1
Non-Executive Directors:				
Ms. WANG KOO Yik Chun (Honorary Chairlady)	4/4	N/A	N/A	1/1
Ms. MAK WANG Wing Yee, Winnie (Chairlady of the Remuneration Committee) (member of the Audit Committee)	4/4	2/2	1/1	0/1
Dr. WANG Shui Chung, Patrick	4/4	N/A	N/A	0/1
Independent Non-Executive Directors:				
Mr. LO Kai Yiu, Anthony (Chairman of the Audit Committee) (member of the Remuneration Committee)	4/4	2/2	1/1	1/1
Mr. James Christopher KRALIK  (member of the Audit Committee)  (member of the Remuneration Committee)	3/4	2/2	1/1	0/1
Professor John Zhuang YANG (member of the Remuneration Committee)	2/4	N/A	1/1	0/1
NI/A. Niet gegeliegele				

N/A: Not applicable

#### **CORPORATE GOVERNANCE REPORT** (Continued)

#### Chairman and Chief Executive Officer

There are two key aspects of the management of the Company – the management of the Board and the day-to-day management of the Company's business. Clear division of these responsibilities at the Board level is in place to ensure a balance of power and authority, so that power is not concentrated in any one individual.

During the year ended 31 December 2010 and up to the date of this report, Mr. WANG Kin Chung, Peter is the Chairman and the Chief Executive Officer ("CEO") of the Company, and that the functions of the Chairman and the CEO in the Company's strategic planning and development process overlap. These constitute a deviation from code provision A.2.1 of the Code which stipulates that the roles of the Chairman and the CEO should be separate and should not be performed by the same individual.

Mr. WANG Kin Chung, Peter has been with the Group since 1999 and has considerable experience in the garment industry. He provides leadership for the Board in leading, considering and setting the overall strategic planning and business development of the Group. Given the current size of the Group and its present stage of development, the Board considers that it is in the interests of the Group that Mr. WANG Kin Chung, Peter holds both the offices of the Chairman and the CEO so that the Board can have the benefit of a chairman who is knowledgeable about the business of the Group and is capable to guide discussions and brief the Board in a timely manner on key issues and developments.

Given that there is a balanced Board with more than one-third of the number of its members being Independent Non-Executive Directors, the Board is of the view that there is a strong independent element in the Board to exercise independent judgement and provide sufficient check and balance.

The Chairman ensures that all Directors are properly briefed on issues arising at Board meetings and is responsible for ensuring that Directors receive adequate, complete and reliable information in a timely manner.

Ms. WANG KOO Yik Chun, the Honorary Chairlady of the Company and a Non-Executive Director, is the mother of Mr. WANG Kin Chung, Peter (the Chairman and the CEO), Ms. MAK WANG Wing Yee, Winnie (Non-Executive Director) and Dr. WANG Shui Chung, Patrick (Non-Executive Director).

# **Board composition**

The Board currently comprises one Executive Director, Mr. WANG Kin Chung, Peter, who is also the Chairman and the CEO; three Non-Executive Directors, namely Ms. WANG KOO Yik Chun, Ms. MAK WANG Wing Yee, Winnie and Dr. WANG Shui Chung, Patrick; and three Independent Non-Executive Directors, namely Mr. LO Kai Yiu, Anthony, Mr. James Christopher KRALIK and Mr. Peter TAN. Biographies of the Directors are set out in the "Directors' and Senior Management's Profile" section of this Annual Report.

The Board has a balance of skills and experience appropriate for the requirements of the business of the Group. Changes to its composition can be managed without undue disruption. With more than one-third of the number of its members being Independent Non-Executive Directors, there is a strong independent element in the Board, which can effectively exercise independent judgement.

All Directors are expressly identified by category of Executive Directors, Non-Executive Directors and Independent Non-Executive Directors in all corporate communications that disclose the names of Directors of the Company.

The Company has received from each of the three Independent Non-Executive Directors an annual confirmation of his independence and considers that each of the Independent Non-Executive Directors is independent in accordance with the guidelines set out in Rule 3.13 of the Listing Rules.

The Company maintains on its website an updated list of its Directors identifying their role and function

#### Appointments, re-election and removal

The Board is responsible for considering the suitability of individuals to act as a Director, and approving or terminating the appointments. The Company has not established any nomination committee and would not consider establishing a nomination committee owing to the small size of the Board.

The Chairman of the Board is responsible for identifying suitable candidates to fill Board membership whenever a vacancy arises or as an additional Director. He will put forward the qualified candidates to the Board for consideration. The Board will approve the appointment based on the candidates' qualifications, business experience and suitability to the Company.

In addition, in accordance with Bye-Law 90 of the bye-laws of the Company (the "Bye-Laws"), a shareholder of the Company may propose a person for election as a Director by lodging at the registered office of the Company or branch registrar and transfer office notice in writing signed by the shareholder (other than the person to be proposed) and also notice in writing signed by the person to be proposed of his willingness to be elected provided that, in each case, the period for lodgement of such notices shall commence on (and include) the day after the date of despatch of the notice of general meeting appointed to consider such proposal and end on (exclude) the date that is seven days before the date of such general meeting. Upon receipt of such notices, the Board will consider the suitability of the said candidate as a Director and will make recommendation to the shareholders of the Company for their consideration.

Non-Executive Directors (including Independent Non-Executive Directors) are appointed for a specific term, subject to re-election.

Other than Professor John Zhuang YANG who resigned on 1 January 2011 and Mr. Peter TAN who was appointed on 1 January 2011, the term of appointment of all Non-Executive Directors (including Independent Non-Executive Directors) had expired on 31 December 2010 and renewed for a term of three years commencing 1 January 2011, subject to earlier determination in accordance with the Bye-Laws and/or applicable laws and regulations.

Mr. Peter TAN was appointed as an Independent Non-Executive Directors for a term of three years commencing 1 January 2011, subject to earlier determination in accordance with the Bye-Laws and/or applicable laws and regulations.

All Directors appointed to fill a casual vacancy shall be subject to election by shareholders at the first general meeting after their appointment. All Directors of the Company (save for any executive chairman and any managing director) shall be subject to retirement by rotation at least once every three years and that a Director may voluntarily retire. A retiring Director shall be eligible for reelection.

#### **CORPORATE GOVERNANCE REPORT** (Continued)

Accordingly, at the forthcoming annual general meeting of the Company to be held on 13 June 2011 (the "2011 AGM"), Ms. WANG KOO Yik Chun will retire by rotation, and Mr. Peter TAN, the newly appointed Director, will retire as Director and, being eligible, offer themselves for re-election as Directors in accordance with the Bye-Laws.

Particulars of the aforesaid retiring Directors and the recommendation of the Board for their reelection are set out in a circular (the "Circular") of the Company to be despatched to shareholders on or around 29 April 2011.

#### Responsibilities of directors

Every Director is required to keep abreast of his responsibilities as a Director of the Company and of the conduct, business activities and development of the Company. Given the essential unitary nature of the Board, the Non-Executive Directors have the same duties of care and skill and fiduciary duties as the Executive Director.

Directors are provided with the relevant guidelines on directors' duties issued by the Hong Kong Companies Registry and continuous updates on the latest changes or material development in statues, the Listing Rules, corporate governance practices etc.

Every newly appointed Director of the Company would receive a comprehensive and tailored induction upon his appointment. The Company would conduct subsequent briefing as is necessary, to ensure that the newly appointed Director has a proper understanding of the operations and business of the Group and that he is fully aware of his responsibilities under statutes, the Listing Rules and other applicable legal and regulatory requirements.

The functions of Non-Executive Directors include those functions specified in code provisions A.5.2(a) to (d) of the Code.

Every Director is aware that he/she should give sufficient time and attention to the affairs of the Company.

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 of the Listing Rules (the "Model Code") as the code of conduct regarding securities transactions by the Directors. All Directors have confirmed, following specific enquiry by the Company, that they have complied with the required standard set out in the Model Code throughout the year ended 31 December 2010.

In addition, the Board has formally adopted the Model Code as guidelines for relevant employees in respect of their dealings in the securities of the Company.

# Supply of and access to information

Directors are provided in a timely manner with appropriate information that enables them to make an informed decision and to discharge their duties and responsibilities as Directors of the Company.

In respect of regular Board meetings, and so far as practicable in all other cases, an agenda and accompanying Board papers are sent in full to all Directors in a timely manner and at least three days before the intended date of a Board or Board committee meeting.

The management of the Group (the "Management") is aware that it has an obligation to supply the Board and its committees with adequate information in a timely manner to enable them to make informed decisions. The information supplied is complete and reliable. The Board and each Director have separate and independent access to the Company's senior Management.

All Directors are entitled to have access to Board papers and related materials. Where queries are raised by the Directors, the Management shall take steps to respond as promptly and fully as possible.

# B. REMUNERATION OF DIRECTORS AND SENIOR MANAGEMENT

#### The level and make-up of remuneration and disclosure

The Company has established a Remuneration Committee with specific written terms of reference which deal clearly with its authority and duties.

The Remuneration Committee is responsible for making recommendations to the Board regarding the Company's remuneration policy and for the formulation and review of the specific remuneration packages of Directors and senior Management. No Director is involved in deciding his own remuneration.

A majority of the members of the Remuneration Committee are Independent Non-Executive Directors. During the year ended 31 December 2010 and up to the date of this report, the members of the Remuneration Committee are:

#### **Non-Executive Director:**

Ms. MAK WANG Wing Yee, Winnie

# **Independent Non-Executive Directors:**

Mr. LO Kai Yiu, Anthony

Mr. James Christopher KRALIK

Professor John Zhuang YANG (resigned on 1 January 2011)

Mr. Peter TAN (appointed on 1 January 2011)

Ms. MAK WANG Wing Yee, Winnie is the Chairlady of the Remuneration Committee.

The terms of reference of the Remuneration Committee have included the specific duties set out in code provisions B.1.3(a) to (f) of the Code, with appropriate modifications where necessary.

The Remuneration Committee has made available its terms of reference, explaining its role and the authority delegated to it by the Board, on the Company's website.

The Remuneration Committee is provided with sufficient resources to discharge its duties and has access to professional advice if considered necessary.

#### **CORPORATE GOVERNANCE REPORT** (Continued)

The emoluments payable to the Directors are determined at arm's length on the basis of the responsibilities involved, time devoted, financial position of the Company and the prevailing market conditions. At the 2010 AGM, the shareholders approved the authorisation of the Directors to fix their remuneration.

The policy adopted for the remuneration of the Non-Executive Directors for the three years commencing 1 January 2008 is set out below:

(i) Annual director's fee for each Non-Executive Director HK\$20,000

(ii) Meeting attendance fees for each Non-Executive Director

	Column A	Column B
	(As	(As
	Chairman/	participating
	Chairlady)	member)
	(Note 1)	(Note 2)
Fee for attending each Board meeting	HK\$10,000	HK\$10,000
Fee for attending each Audit Committee meeting	HK\$20,000	HK\$10,000
Fee for attending each Remuneration Committee meeting	HK\$5,000	HK\$5,000
Fee for attending each Board committee meeting	HK\$20,000	HK\$10,000
Fee for attending each independent Board committee		
meeting	HK\$20,000	HK\$10,000
Fee for attending each Share Option Committee meeting	HK\$5,000	HK\$5,000

#### Notes:

- 1. If a Director acts as the Chairman/Chairlady at the relevant meeting, he/she will be entitled to the fee set out under column A only.
- 2. If a Director participates in the relevant meeting as a participating member (but he/she does not act as the Chairman/Chairlady), he/she will be entitled to the fee set out in column B only.

The attendance of each member at the Remuneration Committee meeting held during the year ended 31 December 2010 is set out in the "Directors' attendance records" section of this report.

During the year ended 31 December 2010, the Remuneration Committee held a meeting and the work performed is set out below:

- (i) reviewed and approved the remuneration packages of the Directors and senior Management; and
- (ii) reviewed and approved the recommendation to the Board on the grant of share options.

At the Board Meeting of the Company held on 28 March 2011, the Board approved the recommendation of the Remuneration Committee for revision of the aforesaid remuneration policy of the Non-Executive Directors with effect from 1 January 2011 as set out below:

(i) Annual director's fee for each Non-Executive Director HK\$30,000

(ii) Meeting attendance fees for each Non-Executive Director

	Column A	Column B
	(As	(As
	Chairman/	participating
	Chairlady)	member)
	(Note 1)	(Note 2)
Fee for attending each Board meeting	HK\$12,500	HK\$12,500
Fee for attending each Audit Committee meeting	HK\$25,000	HK\$12,500
Fee for attending each Remuneration Committee meeting	HK\$7,500	HK\$7,500
Fee for attending each Board committee meeting	HK\$20,000	HK\$10,000
Fee for attending each independent Board committee		
meeting	HK\$20,000	HK\$10,000
Fee for attending each Share Option Committee meeting	HK\$5,000	HK\$5,000

#### Notes:

- 1. If a Director acts as the Chairman/Chairlady at the relevant meeting, he/she will be entitled to the fee set out under column A only.
- 2. If a Director participates in the relevant meeting as a participating member (but he/she does not act as the Chairman/Chairlady), he/she will be entitled to the fee set out in column B only.

# C. ACCOUNTABILITY AND AUDIT

#### Financial reporting

It is the responsibility of the Board to present a balanced, clear and comprehensible assessment of the Company's performance, position and prospects.

The Management should provide such explanation and information to the Board as will enable the Board to make an informed assessment of the financial and other information put before the Board for approval.

The Directors acknowledge that they are responsible for preparing the accounts for each financial year which give a true and fair view of the state of affairs of the Company and the Group and of the results and cash flow for the year then ended. In preparing the accounts for the year ended 31 December 2010, the Directors have:

- (i) selected appropriate accounting policies and applied them consistently;
- (ii) made judgements and estimates that are prudent and reasonable; and
- (iii) prepared the accounts on a going concern basis.

A statement by the Auditor about their reporting responsibilities is included in the Independent Auditor's Report on page 36.

The Board would present a balanced, clear and understandable assessment to annual and interim reports, other price-sensitive announcements and other financial disclosures required under the Listing Rules, and reports to regulators as well as to information required to be disclosed pursuant to statutory requirements.

#### **CORPORATE GOVERNANCE REPORT** (Continued)

#### Internal controls

It is the responsibility of the Board to ensure that the Company maintains sound and effective internal controls to safeguard the shareholders' investment and the Company's assets.

During the year ended 31 December 2010, the Board, through the Audit Committee, carried out its annual review of the effectiveness of the system of internal controls applicable to the Group's major activities, covering all material controls, including financial, operational and compliance controls and risk management functions. Both the Board and the Audit Committee have reviewed the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function, and their training programmes and budget.

#### **Audit Committee**

It is the responsibility of the Board to establish formal and transparent arrangements for considering how it will apply the financial reporting and internal control principles and for maintaining an appropriate relationship with the Company's Auditor.

The Company has established an Audit Committee with specific written terms of reference which deal clearly with its authority and duties.

The Audit Committee is responsible for reviewing the financial information of the Company and overseeing the Company's financial reporting system and internal control procedures.

A majority of the members of the Audit Committee are Independent Non-Executive Directors. During the year ended 31 December 2010 and up to the date of this report, the members of the Audit Committee are:

### **Non-Executive Director:**

Ms. MAK WANG Wing Yee, Winnie

#### **Independent Non-Executive Directors:**

Mr. LO Kai Yiu, Anthony

Mr. James Christopher KRALIK

Mr. LO Kai Yiu, Anthony is the Chairman of the Audit Committee and has the professional qualifications and accounting and related financial management expertise as required under Rule 3.10(2) of the Listing Rules.

None of the three Audit Committee members is a former partner of the Company's external auditor.

Full minutes of the Audit Committee meetings are kept by the Company Secretary as secretary of the Audit Committee. Draft and final versions of minutes of the Audit Committee meetings are sent to all members of the Audit Committee for their comment and records within a reasonable time after the meeting.

The terms of reference of the Audit Committee have included the specific duties set out in code provisions C3.3(a) to (n) of the Code, with appropriate modifications where necessary.

The Audit Committee has made available its terms of reference, explaining its role and the authority delegated to it by the Board, on the Company's website.

The Board agrees with the Audit Committee's proposal for the re-appointment of PricewaterhouseCoopers ("PwC") as the Company's external auditor for 2011. The recommendation will be presented for the approval of shareholders at the 2011 AGM.

The Audit Committee is provided with sufficient resources, including access to independent professional advice, at the Company's expenses, if it considers necessary to discharge its duties.

The attendance of each member at the Audit Committee meetings held during the year ended 31 December 2010 is set out in the "Directors' attendance records" section of this report.

During the year ended 31 December 2010, the Audit Committee held two meetings and the work performed is set out below:

- (i) reviewed the draft annual report and audited financial statements of the Group for the year ended 31 December 2009 and recommended the same to the Board for approval;
- (ii) made recommendation to the Board on the appointment of the external auditor at the 2010 AGM and considered the proposed external auditor's remuneration;
- (iii) reviewed the draft interim report and unaudited condensed consolidated interim financial information of the Group for the six months ended 30 June 2010 and recommended the same to the Board for approval;
- (iv) reviewed the audit service plan from the external auditor, reviewed their independence and discussed with them the nature and scope of audit for the year ended 31 December 2010 and their reporting obligations, considered and approved their terms of engagement;
- (v) reviewed the report on the annual review of internal control system, risk assessment and periodic internal audit reports; and
- (vi) reviewed the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function, and their training programmes and budget.

# Auditors' remuneration

In 2010, remunerations paid to PwC, the Company's external auditor, and its associates in respect of audit and non-audit services provided to the Group are set out below:

	2010 <i>HK\$</i> '000
Annual audit fees	3,934
Tax services fees	831
Other services fees	770
Total	5,535

# D. DELEGATION BY THE BOARD

#### **Management functions**

The Company has a formal schedule of matters specifically reserved to the Board for its decision. The Board has given clear directions to the Management as to the matters that must be approved by the Board before decisions are made on behalf of the Company.

When the Board delegates aspects of its management and administration functions to the Management, it has given clear directions as to the powers of the Management, in particular, with respect to the circumstances where the Management shall report back and obtain prior approval from the Board before making decisions or entering into any commitments on behalf of the Company.

The Board is mainly responsible for setting and approving the Company's strategic direction and planning all important matters including the preparation of interim and annual results (including the determination of dividends), annual financial budget and business and operation plans. In addition, each member of the Board is expected to make a full and active contribution to the Board's affairs and ensure that the Board acts in the best interests of the Company and its shareholders as a whole.

Matters explicitly reserved for the Board's decision include, amongst other things, (i) the size, composition, structure and role of the Board and the Board committees, (ii) the suitability of any individual as a member of the Board or the Board committee, (iii) the appointment and removal of the CEO, and (iv) monitoring the performance of the CEO to ensure the Group is in alignment with its strategic direction. Responsibility for delivering the Company's objectives and running the business on a day-to-day basis is delegated to the senior Management.

#### **Board committees**

Board committees would be formed with specific written terms of reference which deal clearly with the committees' authority and duties.

Where Board committees are established to deal with matters, the Board would prescribe sufficiently clear terms of reference to enable such committees to discharge their functions properly.

Apart from the Audit Committee (particulars are disclosed under section C of this report) and the Remuneration Committee (particulars are disclosed under section B of this report), the Board has also established a Share Option Committee which comprises an Executive Director and a Non-Executive Director to deal with all such matters arising in connection with the administration of the share option scheme of the Company.

The terms of reference of the Audit Committee, the Remuneration Committee and the Share Option Committee require such Committees to report back to the Board on their decisions or recommendations, unless there are legal or regulatory restrictions on their ability to do so (such as a restriction on disclosure due to regulatory requirements).

#### E. COMMUNICATION WITH SHAREHOLDERS

#### Effective communication

The Board endeavours to maintain an on-going dialogue with shareholders and in particular, use annual general meetings or other general meetings to communicate with shareholders and encourage their participation.

At the 2010 AGM:

- (i) A separate resolution was proposed by the Chairman of the meeting in respect of each separate issue, including the re-election of Directors;
- (ii) The Chairman of the Board and the Chairman of the Audit Committee, also being a member of the Remuneration Committee, attended to answer questions of the shareholders; and
- (iii) The Chairman of the meeting demanded poll on all resolutions.

The notice of the 2011 AGM will be sent to shareholders at least 20 clear business days before the meeting. Please refer to the Circular for further details.

#### Voting by Poll

It was properly explained at the commencement of the 2010 AGM the procedures for conducting a poll.

At the 2011 AGM, the Chairman of the meeting will demand a poll on all the resolutions in accordance with the requirements of the Listing Rules. The poll results will be posted on the websites of the Stock Exchange and the Company on the same day following the 2011 AGM.

#### Shareholders' rights and investor relations

The Company values communication with shareholders and investors. Enquiries and suggestions from shareholders or investors are welcomed through the following channels to the Company Secretary:

- (i) By mail to the Company's head office at 5th Floor, 66-72 Lei Muk Road, Kwai Chung, New Territories, Hong Kong;
- (ii) By telephone at (852) 2279-3888;
- (iii) By fax at (852) 2423-5576; or
- (iv) By e-mail to cosec@tristateww.com.

# **CORPORATE GOVERNANCE REPORT** (Continued)

The Board resolved that the 2011 AGM will be held at Room 5A, 5th Floor, 66–72 Lei Muk Road, Kwai Chung, New Territories, Hong Kong on Monday, 13 June 2011 at 10:00 a.m. The notice of the 2011 AGM will be sent to all shareholders separately. The Chairman of the Board together with the Chairman of the Audit Committee and the Chairlady of the Remuneration Committee or their delegates will attend the 2011 AGM to answer questions from the shareholders on the business to be dealt with at the 2011 AGM.

The important dates to shareholders in year 2011 are as follows:

Book close dates for proposed final dividend and attendance at the 2011 AGM:	Thursday, 9 June 2011 to Monday, 13 June 2011, both days inclusive
2011 AGM:	Monday, 13 June 2011
Expected payment date of proposed final dividend:	Thursday, 16 June 2011

On behalf of the Board

WANG Kin Chung, Peter

Chairman and Chief Executive Officer

Hong Kong, 28 March 2011

# DIRECTORS' AND SENIOR MANAGEMENT'S PROFILE

# **DIRECTORS**

#### **Executive Director**

Mr. WANG Kin Chung, Peter, BSc, MBA, aged 57, became the Company's President and Chief Executive Officer in 1999 and redesignated as the Chairman and Chief Executive Officer of the Company since 2001. He is also the Chairman of the Share Option Committee of the Company and a director of certain subsidiaries of the Company. Mr. Wang has more than 27 years' experience in the garment industry and is responsible for the overall strategic planning and business development of the Company. Mr. Wang obtained a BSc degree in Industrial Engineering from Purdue University in Indiana, USA and an MBA degree from Boston University, USA. He is a non-executive director and a member of the audit committee of Johnson Electric Holdings Limited and the chairman and managing director of Hua Thai Manufacturing Public Company Limited (formerly listed on The Stock Exchange of Thailand). Mr. Wang won the Young Industrialist Award of Hong Kong in 1998. In 2005, he received the Outstanding Industrial Engineer Award from the School of Industrial Engineering of Purdue University. He is the honorary chairman of the Hong Kong Garment Manufacturers Association, a general committee member of the Textile Council of Hong Kong Limited, a director of The Federation of Hong Kong Garment Manufacturers and a member of the Textiles and Garment Subsector of the Election Committee for electing the Chief Executive of the Hong Kong Special Administrative Region in 2007. Mr. Wang is a son of Ms. WANG KOO Yik Chun, the Honorary Chairlady of the Company and a brother of Ms. MAK WANG Wing Yee, Winnie and Dr. WANG Shui Chung, Patrick, Directors of the Company. He is a director of Silver Tree Holdings Inc. which is a substantial shareholder of the Company as disclosed in the "Substantial Shareholders" section of the Report of the Directors.

#### **Non-Executive Directors**

Ms. WANG KOO Yik Chun, aged 93, became Co-chairlady and Honorary Co-chairlady in 1999 and 2001 respectively and then redesignated as the Honorary Chairlady of the Company since 2002. She is the founder of Hwa Fuh Manufacturing Company (Hong Kong) Limited and its subsidiaries. She is also the honorary chairlady and a non-executive director of Johnson Electric Holdings Limited, a former director of Hua Thai Manufacturing Public Company Limited (formerly listed on The Stock Exchange of Thailand), and a director of certain subsidiaries of the Company. Ms. Koo is the mother of Mr. WANG Kin Chung, Peter, the Chairman and Chief Executive Officer of the Company, Dr. WANG Shui Chung, Patrick and Ms. MAK WANG Wing Yee, Winnie, Directors of the Company.

Ms. MAK WANG Wing Yee, Winnie, BSc, aged 64, obtained her BSc degree from Ohio University, USA and became a Non-Executive Director of the Company in April 1999. She is also the Chairlady of the Remuneration Committee, a member of the Audit Committee and a member of the Share Option Committee of the Company. Ms. Wang is a director of two subsidiaries of the Company. She is also the vice chairman of Johnson Electric Holdings Limited. Ms. Wang is a daughter of Ms. WANG KOO Yik Chun, the Honorary Chairlady of the Company, and a sister of Mr. WANG Kin Chung, Peter, the Chairman and Chief Executive Officer of the Company, and Dr. WANG Shui Chung, Patrick, a Director of the Company.

**Dr. WANG Shui Chung, Patrick**, *JP, BSc, MSc*, aged 60, obtained his BSc and MSc degrees in Electrical Engineering and received an Honorary Doctorate of Engineering from Purdue University in Indiana, USA. He became a Non-Executive Director of the Company in April 1999 and is a director of a subsidiary of the Company. Dr. Wang is the chairman and chief executive of Johnson Electric Holdings Limited, a non-executive director of The Hongkong and Shanghai Banking Corporation Limited and VTech Holdings Limited. He is the chairman of the Hong Kong Applied Science and Technology Research Institute Company Limited and a member of Steering Committee on the Promotion of Electric Vehicles appointed by The Government of the Hong Kong Special Administrative Region. Dr. Wang is a son of Ms. WANG KOO Yik Chun, the Honorary Chairlady of the Company, and a brother of Mr. WANG Kin Chung, Peter, the Chairman and Chief Executive Officer of the Company, and Ms. MAK WANG Wing Yee, Winnie, a Director of the Company.

#### **DIRECTORS' AND SENIOR MANAGEMENT'S PROFILE** (Continued)

# **Independent Non-Executive Directors**

Mr. LO Kai Yiu, Anthony, aged 62, joined the Company in June 1998 as an Independent Non-Executive Director. He is also the Chairman of the Audit Committee and a member of the Remuneration Committee of the Company. Mr. Lo is qualified as a chartered accountant with the Canadian Institute of Chartered Accountants and is a member of the Hong Kong Institute of Certified Public Accountants. In addition to over eight years of professional accounting experience, he has over 30 years of experience in investment banking and other financial services. He is the chairman of Shanghai Century Capital Limited and serves as an independent non-executive director of a number of listed public companies, including Convenience Retail Asia Limited, IDT International Limited, Lam Soon (Hong Kong) Limited, Playmates Holdings Limited, The Taiwan Fund, Inc. and Mecox Lane Limited.

Mr. James Christopher KRALIK, aged 45, was appointed as an Independent Non-Executive Director of the Company in April 2002. He is also a member of the Audit Committee and the Remuneration Committee of the Company. Mr. Kralik is the managing director of Linden Street Capital Limited, a privately held investment company focused on Greater China-based investment opportunities. He previously served as the chief executive officer of VTech Telecommunications Limited, built and led a Hong Kong-based group of media and entertainment businesses, and was a management consultant with McKinsey & Company, Inc. Mr. Kralik is a graduate of Harvard College and the Harvard Business School.

Mr. Peter TAN, aged 55, was appointed as an Independent Non-Executive Director and a member of the Remuneration Committee of the Company in January 2011. Mr. Tan is executive vice president and president of Asia Pacific division of Burger King Corporation. Mr. Tan has more than 15 years' experience in the fast food industry. Before joining Burger King Corporation in 2005, Mr. Tan has served McDonald's Corporation for 10 years and was senior vice president and president of its Greater China division, responsible for strategic growth of the business and management of all key functions in the region. Prior to that, Mr. Tan was vice president of CitiBank Singapore, Private Banking Group. He holds a BA degree in Accounting and Finance from the Washington State University, an MBA degree from the Kellogg School of Management at Northwestern University and is co-chairman of the Kellogg Alumni Council (Asia).

#### SENIOR MANAGEMENT

**Mr. LO Yiu Hee**, BBA, MBA, aged 53, joined the Company in June 2008 and is currently the Chief Financial Officer and Company Secretary of the Company. He holds bachelor and master degrees in business administration from The Chinese University of Hong Kong. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and CPA Australia. Mr. Lo has over 27 years of experience in finance and accounting in various listed companies. He was the vice president of CPA Australia, Hong Kong China Division for 2000/2001 and 2003/2004, and councillor from 1997 to 2006.

**Mr. Joshua Bruce PERLMAN**, *BS*, aged 41, joined the Company in 2003 as Managing Director of the Retail and Wholesale division of the Company's wholly-owned subsidiary, 338 Fashion Co. Limited and was appointed as a director of 338 Fashion Co. Limited in 2005. 338 Fashion Co. Limited is the exclusive licensee for Nautica in the China, Hong Kong, Macau markets, as well as the Jack Wolfskin brand in China and Hong Kong. Mr. Perlman has over 17 years of experience in China working with multinational brands on the sales and marketing side of their operations. A graduate of both Tulane University and the Johns Hopkins University Center for Chinese and American Studies, Mr. Perlman is a native of New York City, USA, and is fluent in Mandarin, Chinese.

**Mr. Alistair Stewart MCDONALD**, *BA Hons*, aged 46, joined the Group in 2008 with the acquisition of Velmore Limited where he has the position of Managing Director. He holds a BA Honours degree in Business and Administration from the University of Strathclyde, Scotland. Mr. McDonald has over 23 years experience in the garment industry primarily on the sales, design and product development side for the UK market.

# REPORT OF THE DIRECTORS

The board of directors (the "Board") of Tristate Holdings Limited (the "Company") presents its report together with the audited financial statements of the Company and its subsidiaries (together, the "Group") for the year ended 31 December 2010.

#### PRINCIPAL ACTIVITIES AND ANALYSIS OF OPERATIONS

The principal activity of the Company is investment holding. The principal activities of the Company's subsidiaries are (i) garment manufacturing, and (ii) branded product distribution, retail and trading.

An analysis of the Group's revenue and contribution to profit for the year by segment is set out in Note 5 to the consolidated financial statements.

# **RESULTS AND APPROPRIATIONS**

The results of the Group for the year ended 31 December 2010 are set out in the consolidated income statement on page 37.

An interim dividend of HK\$0.06 per share for the six months ended 30 June 2010 amounting to HK\$16,124,000 (2009: Nil) was paid on 5 October 2010.

The Board recommends the payment of a final dividend of HK\$0.24 per share, totalling HK\$64,496,000 for the year ended 31 December 2010 (2009: HK\$0.10 per share, totalling HK\$26,874,000).

The proposed final dividend, if approved at the forthcoming annual general meeting of the Company to be held on Monday, 13 June 2011 (the "2011 AGM"), is expected to be paid on Thursday, 16 June 2011 to the shareholders of the Company whose names appear on the register of members of the Company on Monday, 13 June 2011, and for the purpose of determining the entitlements of the shareholders to the proposed final dividend and to attend the 2011 AGM, the register of members of the Company will be closed from Thursday, 9 June 2011 to Monday, 13 June 2011, both days inclusive.

# FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years ended 31 December 2010 is set out on page 3.

# PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group during the year are set out in Note 16 to the consolidated financial statements.

#### **SUBSIDIARIES**

Particulars of the Company's principal subsidiaries as at 31 December 2010 are set out in Note 19 to the consolidated financial statements.

#### **ASSOCIATES**

Particulars of the Group's interests in associates are set out in Note 22 to the consolidated financial statements.

#### SHARE CAPITAL

Details of the share capital of the Company are set out in Note 35 to the consolidated financial statements.

# **RESERVES**

Movements in the reserves of the Group and of the Company during the year are set out in Note 36 to the consolidated financial statements.

# **DISTRIBUTABLE RESERVES**

As at 31 December 2010, the reserves of the Company amounted to HK\$440,270,000 (2009: HK\$439,915,000) and retained earnings amounted to HK\$197,223,000 (2009: HK\$166,606,000); of which HK\$628,243,000 (2009: HK\$597,626,000) were available for distribution to equity holders of the Company as calculated in accordance with the Companies Act 1981 of Bermuda.

#### SHARE OPTIONS

The current share option scheme (the "2007 Share Option Scheme") was adopted by the Board on 2 April 2007 and was approved by the shareholders of the Company at the annual general meeting held on 6 June 2007 for granting of options to eligible persons to subscribe for shares of the Company.

The principal terms of the 2007 Share Option Scheme are summarised below:

Purpose : To attract and motivate high quality employees and officers of

the members of the Group, to provide the participants who have been granted options under the 2007 Share Option Scheme to subscribe for shares of the Company with the opportunity to acquire proprietary interests in the Company, to encourage participants to work towards achieving certain performance targets in order to enhance the value of the Company and its shares for the benefit of the Company and its shareholders as a whole, and to retain participants who achieve such performance

targets.

Participants : The employees and officers of any member (from time to time)

of the Group including, without limitation, directors, senior vice presidents, factory general managers, vice presidents and other full-time employees of any member of the Group as determined

by the Board from time to time.

Total number of shares available: for issue and the percentage of the issued share capital that it represents as at the date of this report

26,873,525 shares representing 9.99% of the issued share

capital of the Company as at the date of this report.

Maximum entitlement of each :

participant

Not exceeding 1% of the shares of the Company in issue in

any 12 months period.

Period within which the shares : must be taken up under an

option

The period within which the options must be exercised will be specified by the Board at the time of grant. This period must expire no later than ten years from the relevant date of grant.

Minimum period for which an : option must be held before it can

be exercised

At the time of grant of the options, the Board may specify any minimum period(s) for which an option must be held before it can be exercised. The 2007 Share Option Scheme does not

contain any such minimum period.

Amount payable on acceptance: of the option and the period within which payments or calls must or may be made or loans for such purposes must be repaid

HK\$1.00 (or its equivalent), to be paid within ten business days from the date on which the letter containing the offer is issued to that participant.

Basis of determining the exercise : price

The subscription price for the shares which are the subject of the options shall be no less than the higher of (i) the closing price of the shares of the Company as stated in the daily quotations sheet issued by The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on the date of grant; (ii) the average closing price of the shares of the Company as stated in the daily quotations sheets issued by the Stock Exchange for the five business days immediately preceding the date of grant; and (iii) the nominal value of a share of the Company on the date of grant. The subscription price will be determined by the Board at the time the option is offered to the participant.

Remaining life of the 2007 Share : Option Scheme

No options may be granted under the 2007 Share Option Scheme on or after the date of the tenth anniversary of the adoption of the 2007 Share Option Scheme.

Movement in the share options granted under the 2007 Share Option Scheme during the year and outstanding as at 31 December 2010 were as follows:

			Number of sh				
Date of grant	Participant	At 01/01/2010	Granted during the year	Lapsed during the year	At 31/12/2010	Exercise price per share	Exercisable period
02/07/2008	Employees (in aggregate)	329,000	_	(155,000)	174,000	HK\$1.86	02/07/2008 - 01/07/2013
		329,000	_	(155,000)	174,000	HK\$1.86	02/07/2009 - 01/07/2013
		329,000	-	(155,000)	174,000	HK\$1.86	02/07/2010 - 01/07/2013
		329,000	_	(155,000)	174,000	HK\$1.86	02/07/2011 - 01/07/2013
14/09/2009	Employees (in aggregate)	419,000	_	(93,000)	<b>326,000</b> (Note 5)	HK\$1.45	14/09/2009 - 13/09/2014
		419,000	-	(93,000)	<b>326,000</b> (Note 5)	HK\$1.45	14/09/2010 - 13/09/2014
		419,000	-	(93,000)	326,000	HK\$1.45	14/09/2011 - 13/09/2014
		419,000	-	(93,000)	326,000	HK\$1.45	14/09/2012 - 13/09/2014
21/06/2010 (Notes 2, 3)	Employees (in aggregate)	-	239,000	-	<b>239,000</b> (Note 6)	HK\$1.90	21/06/2010 – 20/06/2015
		-	239,000	-	239,000	HK\$1.90	21/06/2011 – 20/06/2015
		-	239,000	-	239,000	HK\$1.90	21/06/2012 – 20/06/2015
		_	239,000	_	239,000	HK\$1.90	21/06/2013 – 20/06/2015
	Total	2,992,000	956,000	(992,000)	2,956,000		

#### Notes:

- 1. The above options vest in four equal tranches over a period of three years from the relevant date of grant.
- 2. The Company received a total consideration of HK\$5.00 from the grantees for the options granted during the year.
- 3. The closing price of the shares of the Company on 18 June 2010, i.e. the business day immediately before the date on which the options were granted during the year, as quoted on the Stock Exchange, was HK\$1.90.
- 4. No options had been cancelled during the year.
- 5. Exercise notice in respect of 51,000 shares for each of the two tranches had been tendered by an option holder on 16 December 2010. The closing price of the shares of the Company immediately before the date of the exercise notice as quoted on the Stock Exchange was HK\$2.60. The relevant 102,000 shares were issued by the Company on 6 January 2011.
- 6. Exercise notices in respect of 32,000 shares and 45,000 shares had been tendered by option holders on 16 December 2010 and 21 December 2010 respectively. The closing prices of the shares of the Company immediately before the dates of the exercise notices as quoted on the Stock Exchange were HK\$2.60 and HK\$2.55 respectively and the weighted average closing price of these 77,000 shares was HK\$2.57. The relevant 77,000 shares were issued by the Company on 6 January 2011.

Other details of the share options granted under the 2007 Share Option Scheme are set out in Note 37 to the consolidated financial statements.

#### **BANK BORROWINGS**

Details of the bank borrowings of the Group are set out in Note 30 to the consolidated financial statements.

#### **DONATIONS**

Charitable and other donations made by the Group during the year amounted to HK\$26,000.

#### **DIRECTORS**

The directors of the Company (the "Directors") who held office during the year and up to the date of this report are:

#### **Executive Director:**

Mr. WANG Kin Chung, Peter (Chairman and Chief Executive Officer)

# **Non-Executive Directors:**

Ms. WANG KOO Yik Chun
(Honorary Chairlady)
Ms. MAK WANG Wing Yee, Winnie
Dr. WANG Shui Chung, Patrick

#### **Independent Non-Executive Directors:**

Mr. LO Kai Yiu, Anthony

Mr. James Christopher KRALIK

Professor John Zhuang YANG (resigned on 1 January 2011)

Mr. Peter TAN (appointed on 1 January 2011)

In accordance with Bye-Laws 85 and 86 of the Company's Bye-Laws, Ms. WANG KOO Yik Chun will retire by rotation and, being eligible, offers herself for re-election as Director at the 2011 AGM.

In accordance with Bye-Law 92, Mr. Peter TAN, the Director appointed on 1 January 2011, will also retire at the 2011 AGM and, being eligible, offers himself for re-election.

The Company has received from each of the Independent Non-Executive Directors an annual confirmation of his independence and considers that each of the Independent Non-Executive Directors is independent in accordance with the guidelines set out in Rule 3.13 of the Listing Rules.

# BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Brief biographical details of the Directors and the senior management of the Group as at the date of this report are set out on pages 23 to 25.

#### **DIRECTORS' INTERESTS IN SECURITIES**

As at 31 December 2010, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")) which were (i) recorded in the register kept by the Company pursuant to Section 352 of the SFO; or (ii) notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") under Appendix 10 of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules"), were as follows:

Interests in shares of the Company

		Nu	Number of shares held			
Name of Director	Long/short position	Through spouse or minor children	Through controlled corporation(s)	Total	Approximate percentage of issued share capital	
Mr. WANG Kin Chung, Peter	Long position	3,388,000 (Note 1)	178,442,000 (Note 2)	181,830,000	67.66%	

Interests in shares of Hua Thai Manufacturing Public Company Limited ("Hua Thai")

			Number of sh		
Name of Director	Long/short	Olone	Through spouse or	Tatal	Approximate percentage of issued
Name of Director	position	Class	minor children	Total	share capital
Ms. WANG KOO Yik Chun	Long position	Ordinary share	2,500 (Note 3)	2,500	0.03%

#### Notes:

- 1. 3,388,000 shares were beneficially owned by Ms. Daisy TING, the spouse of Mr. WANG Kin Chung, Peter.
- 2. 178,442,000 shares were beneficially owned by Silver Tree Holdings Inc., a company wholly owned by Mr. WANG Kin Chung, Peter.
- 3. 2,500 shares in Hua Thai were held by the late Mr. WANG Seng Liang, the spouse of Ms. WANG KOO Yik Chun.

Save as disclosed above, as at 31 December 2010, none of the Directors or the chief executive of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were (i) recorded in the register kept by the Company pursuant to Section 352 of the SFO; or (ii) notified to the Company and the Stock Exchange pursuant to the Model Code.

# ARRANGEMENT TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the "Share Options" section in this report and in Note 37 to the consolidated financial statements, at no time during the year was the Company, its subsidiaries, its holding company or the subsidiaries of its holding company, a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### DIRECTORS' SERVICE CONTRACTS

None of the Directors proposed for re-election at the 2011 AGM has a service contract with the Group, which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

# INTERESTS OF DIRECTORS AND CONTROLLING SHAREHOLDERS IN CONTRACTS OF SIGNIFICANCE

Save as disclosed in the section headed "Continuing Connected Transaction" in this report, no contract of significance to which the Company or any of its subsidiaries was a party and in which any of the Company's Director or controlling shareholder or its subsidiaries had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

#### DIRECTORS' INTERESTS IN COMPETING BUSINESSES

During the year ended 31 December 2010, none of the Directors have any interest in business apart from the Group's businesses which competes, or is likely to compete, either directly or indirectly, with the Group's businesses under Rule 8.10 of the Listing Rules.

#### SUBSTANTIAL SHAREHOLDERS

As at 31 December 2010, the following persons (other than the Directors or the chief executive of the Company) had interests or short positions in the shares and underlying shares of the Company as recorded in the register kept by the Company pursuant to Section 336 of the SFO:

		N			
Name of shareholder	Long/short position	Directly beneficially owned	Through spouse or minor children	Total	Approximate percentage of issued share capital
Ms. Daisy TING	Long position	3,388,000	178,442,000 <i>(Note)</i>	181,830,000	67.66%
Silver Tree Holdings Inc.	Long position	178,442,000 <i>(Note)</i>	-	178,442,000	66.40%
Mr. TANG Yue Nien, Martin	Long position	16,028,000	-	16,028,000	5.96%

Note:

178,442,000 shares were beneficially owned by Silver Tree Holdings Inc., a company wholly owned by Mr. WANG Kin Chung, Peter. Since Ms. Daisy TING is the spouse of Mr. WANG Kin Chung, Peter, she is deemed to be interested in the shares controlled by Mr. WANG Kin Chung, Peter under Part XV of the SFO.

Save as disclosed above, as at 31 December 2010, no other person (other than a Director or the chief executive of the Company) had an interest or short position in the shares or underlying shares of the Company which were recorded in the register kept by the Company pursuant to Section 336 of the SFO.

# **EMOLUMENT POLICY**

The Group provides competitive compensation and benefits for its employees, including group personal accident insurance, retirement and medical benefit schemes.

Remuneration packages are generally structured by reference to market and individual merits. Salaries are normally reviewed on an annual basis based on performance appraisals and other relevant factors. Those employees with outstanding performance are also awarded discretionary bonuses and share options.

Emolument policy is reviewed regularly by the Board and by the Remuneration Committee in respect of the Directors and senior management. The emoluments payable to the Directors are determined at arm's length on the basis of responsibilities involved, time devoted, current financial position of the Company and the prevailing market conditions.

Details of the emoluments of the Directors for the year ended 31 December 2010 are set out in Note 14 to the consolidated financial statements.

#### RETIREMENT BENEFIT SCHEMES

Details of the retirement benefit schemes of the Group are set out in Note 31 to the consolidated financial statements.

#### MANAGEMENT CONTRACT

No contract concerning the management and administration of the whole or any substantial part of the business of the Group was entered into or existed during the year.

#### MAJOR CUSTOMERS AND SUPPLIERS

The percentage of sales attributable to the Group's largest customer and the five largest customers combined were 22% and 56%, respectively.

The aggregate purchases attributable to the Group's five largest suppliers taken together were less than 30% of the Group's total purchases for the year.

None of the Directors, their associates, or any shareholder (which to the knowledge of the Directors owns more than 5% of the Company's share capital) had, at any time during the year, a beneficial interest in any of the Group's five largest customers.

# CONTINUING CONNECTED TRANSACTION

On 9 January 2009, Hwa Fuh Manufacturing Company (Hong Kong) Limited ("Hwa Fuh"), a wholly-owned subsidiary of the Company, as tenant, entered into a tenancy agreement (the "Tenancy Agreement") with TDB Company Limited ("TDB"), as landlord, in relation to the leasing of the premises at Ground and 2nd to 11th Floors, Tak Dah Industrial Building, 66–72 Lei Muk Road, Kwai Chung, New Territories, Hong Kong (the "Premises") for a term of two years from 1 April 2009 to 31 March 2011.

As at the date of the Tenancy Agreement, the entire issued share capital of TDB was held by a discretionary trust of which Mr. WANG Kin Chung, Peter and Ms. WANG KOO Yik Chun, both being Directors, were eligible beneficiaries. TDB was therefore a connected person of the Company for the purpose of the Listing Rules. Accordingly, the entering into of the Tenancy Agreement constituted a continuing connected transaction for the Company under Chapter 14A of the Listing Rules (the "Continuing Connected Transaction").

Details of the Tenancy Agreement were as follows:

Term : Two years from 1 April 2009 to 31 March 2011

Monthly rental : HK\$371,435 (excluding management fees, government rates and

government rent)

Use of the Premises : As factory, storage and ancillary office by the Company and certain of its

subsidiaries

The annual rental (the "Annual Cap") paid or payable by Hwa Fuh under the Tenancy Agreement for each of the three financial years ending 31 December 2011 was as follows:

	Annual Cap
Term	HK\$
1 April 2009 to 31 December 2009	3,342,915
1 January 2010 to 31 December 2010	4,457,220
1 January 2011 to 31 March 2011	1,114,305

The terms of the Tenancy Agreement were arrived at after arm's length negotiations between Hwa Fuh and TDB and on the basis of the valuation made by an independent property valuer which opined that the terms (including the rental) of the Tenancy Agreement were fair and reasonable by reference to the prevailing market rentals for comparable properties in the same district of similar ages, size, uses and attributes

Further details of the Continuing Connected Transaction were set out in the announcement of the Company dated 9 January 2009.

The Independent Non-Executive Directors have reviewed the Continuing Connected Transaction and confirmed that during the year such transaction has been entered into:

- (i) in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms; and
- (iii) in accordance with the Tenancy Agreement on terms that are fair and reasonable and in the interests of the shareholders of the Company as a whole.

The Company's auditor was engaged to report on the Continuing Connected Transaction in accordance with Hong Kong Standard on Assurance Engagements 3000 "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued his unqualified letter containing his findings and conclusion in respect of the Continuing Connected Transaction disclosed on pages 32 to 34 of this Annual Report in accordance with Rule 14A.38 of the Listing Rules.

#### COMPLETION OF ACQUISITION OF COMMERCIAL PROPERTY IN SHANGHAI

The acquisition of a commercial property (the "Property") in Shanghai by the Group has been completed on 22 March 2010. The purchase price plus incidental expenditure amounted to RMB126,416,000 (equivalent to HK\$143,802,000). The Property comprises two adjoining 7-storey and 2-storey buildings located at 上海靜安區鎮寧路162號6幢號、7幢號 (Blocks 6 and 7, No. 162 Zhenning Road, Jing'an Qu, Shanghai), the People's Republic of China (the "PRC"), with an aggregate gross floor area of approximately 4,120 square metres. The Property is undergoing renovation and will accommodate the Group's sourcing and branded product distribution departments upon completion of renovation.

# DISPOSAL OF A PRC SUBSIDIARY

During the year, the Group disposed of a PRC subsidiary, Zhejiang Huazhang Garment Co., Ltd., at a consideration of RMB34,365,000 (equivalent to HK\$40,085,000) and realised a gain of approximately HK\$23.1 million. Details of the disposal were set out in the announcement of the Company dated 30 November 2010.

#### PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the Company's Bye-Laws and there are no restrictions against such rights under the laws of Bermuda (being the jurisdiction in which the Company was incorporated).

### PURCHASE, SALE OR REDEMPTION OF SHARES

The Company did not redeem any of its shares during the year. Neither the Company nor any of its subsidiaries purchased or sold any of the Company's shares during the year.

# **PUBLIC FLOAT**

Based on the information that is publicly available to the Company and within the knowledge of the Directors as at the date of this report, the Company has maintained sufficient public float as required under the Listing Rules during the year and up to the date of this report.

#### CORPORATE GOVERNANCE

The Company has complied with all the code provisions set out in the Code on Corporate Governance Practices contained in Appendix 14 of the Listing Rules during the year ended 31 December 2010, except for the deviation from code provision A.2.1 which states that the roles of chairman and chief executive officer should be separate and should not be performed by the same individual.

Considered reasons for the deviation from code provision A.2.1 as well as further information of the Company's corporate governance practices are set out in the Corporate Governance Report on pages 10 to 22.

# CHANGES IN DIRECTORS' BIOGRAPHICAL DETAILS

Changes in Directors' biographical details since the date of the Company's interim report for the six months ended 30 June 2010 issued in September 2010 are set out below:

# Dr. WANG Shui Chung, Patrick

# Cessation of appointment

Member of the audit committee of VTech Holdings Limited

# Mr. LO Kai Yiu, Anthony

# New appointment

- Independent non-executive director and chairman of the audit committee of Mecox Lane Limited (listed on NASDAQ)
- Non-executive director of Bosera China Fund plc, an Irish registered non-listed public company

Save for the information disclosed above, there is no other information required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

#### **AUDITOR**

The financial statements have been audited by PricewaterhouseCoopers who retire and, being eligible, offer themselves for re-appointment.

On behalf of the Board

#### WANG Kin Chung, Peter

Chairman and Chief Executive Officer

Hong Kong, 28 March 2011



羅兵咸永道會計師事務所

PricewaterhouseCoopers 22/F, Prince's Building Central, Hong Kong

## INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF TRISTATE HOLDINGS LIMITED

(incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of Tristate Holdings Limited (the "Company") and its subsidiaries (together, the "Group") set out on pages 37 to 112, which comprise the consolidated and Company statements of financial position as at 31 December 2010, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Directors' responsibility for the consolidated financial statements

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2010, and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

### **PricewaterhouseCoopers**

Certified Public Accountants

Hong Kong, 28 March 2011

## CONSOLIDATED INCOME STATEMENT For the year ended 31 December 2010

			A t - t l
		2010	As restated 2009
	Note	HK\$'000	2009 HK\$'000
		11114 000	
Revenue	5	3,035,219	2,828,809
Cost of sales		(2,236,020)	(2,186,222)
Gross profit		799,199	642,587
Other income and other gains/(losses)	5	21,880	7,816
Selling and distribution expenses		(214,811)	(165,068)
General and administrative expenses		(414,326)	(378,229)
Gain on disposal of a subsidiary	40(b)	23,112	_
Net gain on early termination of a license agreement	32(b)	8,378	_
Restructuring costs	6	-	(180,615)
Provision for impairment on intangible assets	20(c)	_	(11,085)
Profit/(loss) from operations	7	223,432	(84,594)
Finance income	8	5,049	4,302
Finance costs	8	(7,764)	(9,062)
Share of losses of associates	22	_	(1,472)
Provision for impairment in an associate	22	_	(3,519)
Profit/(loss) before income tax		220,717	(94,345)
Income tax expense	9	(23,982)	(7,342)
Profit/(loss) for the year		196,735	(101,687)
Attributable to:			
Equity holders of the Company	10	196,735	(101,651)
Non-controlling interests	10	-	(36)
Non controlling interests			(66)
		196,735	(101,687)
Dividends	11	80,620	26,874
Farnings/(loss) per chare attributable to equity helders			
Earnings/(loss) per share attributable to equity holders of the Company:			
Basic	12	HK\$0.73	(HK\$0.38)
240.0	12	111.χψ0.110	(ι ιι τψο.οο)
Diluted	12	HK\$0.73	(HK\$0.38)

# **CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**For the year ended 31 December 2010

	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000
Profit/(loss) for the year	196,735	(101,687)
Other comprehensive income:		
Fair value gains/(losses) on cash flow hedges Gains/(losses) arising during the year Transfer to the consolidated income statement Income tax effect	9,400 (7,665) (712)	
Fair value gain/(loss) on net investment hedge	921	(1,634)
Currency translation differences  Gain arising during the year  Transfer from translation reserve to the consolidated income statement	40,561	1,908 133,589
Other comprehensive income, net of tax	42,505	121,505
Total comprehensive income for the year	239,240	19,818
Attributable to:		
Equity holders of the Company Non-controlling interests	239,240	19,859 (41)
	239,240	19,818

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION As at 31 December 2010

	Note	As at 31 December 2010 <i>HK\$</i> '000	As restated As at 31 December 2009 HK\$'000	As restated As at 1 January 2009 HK\$'000
NON-CURRENT ASSETS Property, plant and equipment Investment properties Leasehold land and land use rights Intangible assets Other long-term assets Deferred income tax assets Defined benefit plan assets Investments in associates	16 17 18 20 21 33 31 22	536,035 1,339 172,672 127,190 15,330 19,991 5,140	524,371 1,375 33,574 140,074 18,454 9,071 4,211	502,551 3,259 23,481 159,738 19,627 6,676 – 4,991
		877,697	731,130	720,323
CURRENT ASSETS Inventories Accounts receivable and bills receivable Forward foreign exchange contracts Prepayments and other receivables Cash and bank balances	23 24 25 26 27	298,537 311,875 3,954 112,758 460,003	271,970 293,327 1,639 130,232 401,403	343,472 384,874 45,621 73,445 300,349
Non-current assets held for sale		1,187,127 –	1,098,571 3,237	1,147,761 5,599
		1,187,127	1,101,808	1,153,360
CURRENT LIABILITIES  Accounts payable and bills payable Accruals and other payables Forward foreign exchange contracts Current income tax liabilities Bank borrowings	28 29 25	189,305 273,675 836 66,714 189,833	165,195 260,921 10,084 48,648 170,343	185,269 205,633 - 43,674 210,842
		720,363	655,191	645,418
NET CURRENT ASSETS		466,764	446,617	507,942
TOTAL ASSETS LESS CURRENT LIABILITIES		1,344,461	1,177,747	1,228,265
NON-CURRENT LIABILITIES Retirement benefits and other post retirement obligations License fees payable Deferred income tax liabilities Other long-term liabilities	31 32 33 34	14,104 85,619 60,349 767 160,839	15,205 111,308 59,435 5,054 191,002	33,694 124,247 73,131 6,589 237,661
NET ASSETS		1,183,622	986,745	990,604
EQUITY Capital and reserves attributable to equity holders of the Company Share capital Reserves	35 36	26,874 1,156,347	26,874 959,470	26,874 963,288
Non-controlling interests		1,183,221 401	986,344 401	990,162 442
TOTAL EQUITY		1,183,622	986,745	990,604

Approved by the Board of Directors on 28 March 2011 and signed on its behalf by:

## WANG Kin Chung, Peter

MAK WANG Wing Yee, Winnie

Director

Director

## **STATEMENT OF FINANCIAL POSITION**As at 31 December 2010

		2010	2009
	Note	HK\$'000	HK\$'000
NON-CURRENT ASSETS Property, plant and equipment Investments in subsidiaries Other long-term assets Deferred income tax assets	16 19(a) 21 33	2,496 451,151 5,749 2	1,658 449,776 7,415 113
		459,398	458,962
CURRENT ASSETS  Amounts due from subsidiaries  Prepayments and other receivables  Cash and bank balances	19(b) 26 27	239,161 829 8,955	190,683 1,210 8,012
		248,945	199,905
CURRENT LIABILITIES  Accruals and other payables  Amounts due to subsidiaries	19(b)	14,877 23,474 38,351	8,399 8,835 17,234
NET CURRENT ASSETS		210,594	182,671
TOTAL ASSETS LESS CURRENT LIABILITIES		669,992	641,633
NON-CURRENT LIABILITIES  Retirement benefits and other post retirement obligations	31	5,625	8,238
NET ASSETS		664,367	633,395
EQUITY Capital and reserves attributable to equity holders of the Company Share capital Reserves	35 36	26,874 637,493	26,874 606,521
TOTAL EQUITY		664,367	633,395

Approved by the Board of Directors on 28 March 2011 and signed on its behalf by:

WANG Kin Chung, Peter

MAK WANG Wing Yee, Winnie

Director

Director

The accompanying notes form an integral part of this financial statement.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY For the year ended 31 December 2010

Attributable t	o equi	ty holders
of the	Comp	anv

	Share capital <i>HK\$'000</i>	Reserves <i>HK\$</i> '000	Total <i>HK\$'000</i>	Non- controlling interests <i>HK\$'000</i>	Total equity <i>HK\$'000</i>
As at 1 January 2010, as previously reported Effect of change in accounting policy	26,874	1,019,052	1,045,926	401	1,046,327
(Note 2(a))	_	(59,582)	(59,582)	_	(59,582)
As at 1 January 2010, as restated	26,874	959,470	986,344	401	986,745
Total comprehensive income for the year Share option scheme	-	239,240	239,240	-	239,240
- value of employee services	_	635	635	-	635
Dividends paid to equity holders of the Company	_	(42,998)	(42,998)	_	(42,998)
As at 31 December 2010	26,874	1,156,347	1,183,221	401	1,183,622

## Attributable to equity holders

	of	the Compar	ny		
	Share			Non- controlling	Total
	capital	Reserves	Total	interests	equity
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
As at 1 January 2009,					
as previously reported	26,874	1,023,726	1,050,600	442	1,051,042
Effect of change in accounting policy					
(Note 2(a))		(60,438)	(60,438)		(60,438)
As at 1 January 2009, as restated	26,874	963,288	990,162	442	990,604
Total comprehensive income for the year Share option scheme	_	19,859	19,859	(41)	19,818
<ul> <li>value of employee services</li> </ul>	_	509	509	_	509
Dividends paid to equity holders of					
the Company	_	(24,186)	(24,186)	_	(24,186)
As at 31 December 2009, as restated	26,874	959,470	986,344	401	986,745

## **CONSOLIDATED STATEMENT OF CASH FLOWS**For the year ended 31 December 2010

	Note	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
	TVULE	ΤΙΚΦ ΟΟΟ	Τ ΙΙΚΨ ΟΟΟ
Operating activities			
Cash generated from operations	40(a)	266,932	266,295
Income tax paid		(19,439)	(20,576)
Income tax refund		310	2,261
Purchase of tax reserve certificates  Payment of license fees		(2,190)	(5,077) (13,239)
rayment of license lees		(16,418)	(13,239)
Net cash generated from operating activities		229,195	229,664
Investing activities			
Interest received		5,049	4,302
Purchase of property, plant and equipment		(49,475)	(95,601)
Purchase of land use rights		(136,465)	(11,109)
Proceeds from disposals of property, plant			
and equipment	40(c)	3,516	9,490
Proceeds from disposals of non-current assets held for sale	40(a)	6 500	F F00
Net cash inflow on disposal of a subsidiary	40(c) 40(b)	6,580 23,112	5,599
Decrease/(increase) in pledged bank deposits	40(b)	18,316	(3,408)
(Payment for)/proceeds from matured forward		10,010	(0, 100)
foreign exchange contracts – net investment hedge		(1,313)	26,113
Net cash used in investing activities		(130,680)	(64,614)
Financing activities			
Interest paid		(3,283)	(3,819)
Dividends paid to equity holders of the Company		(42,998)	(24,186)
New bank borrowings		1,021,141	570,830
Repayment of bank borrowings		(1,001,651)	(611,329)
Net cash used in financing activities		(26,791)	(68,504)
Increase in cash and cash equivalents		71,724	96,546
Cash and cash equivalents at beginning of the year	27	382,497	284,851
Effect on foreign exchange rate changes		5,192	1,100
Cash and cash equivalents at end of the year	27	459,413	382,497

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2010

### 1. GENERAL INFORMATION

Tristate Holdings Limited (the "Company") is a limited liability company incorporated in Bermuda. The address of its registered office is Canon's Court, 22 Victoria Street, Hamilton HM12, Bermuda. The address of its head office and principal place of business in Hong Kong is 5th Floor, 66–72 Lei Muk Road, Kwai Chung, New Territories, Hong Kong.

The principal activities of the Company and its subsidiaries (together, the "Group") are (i) garment manufacturing, and (ii) branded product distribution, retail and trading.

The Company's shares have been listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") since 1988.

These consolidated financial statements are presented in Hong Kong dollars ("HK\$"), unless otherwise stated. These consolidated financial statements have been approved for issue by the board of directors of the Company (the "Board") on 28 March 2011.

## 2. BASIS OF PREPARATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These consolidated financial statements comprise the consolidated and the Company's statement of financial position as at 31 December 2010, the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

The basis of preparation and principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### (a) Basis of preparation

These consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRS") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"). They have been prepared under the historical cost convention, as modified by stating certain derivative financial instruments at fair values.

The preparation of financial statements in conformity with HKFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 4.

### (a) Basis of preparation (Continued)

Revised standards, interpretation and amendments to existing standards effective in 2010

In 2010, the Group has adopted the following revised standards, interpretation and amendments to existing standards which are mandatory for the first time for the Group's financial year beginning 1 January 2010 and are relevant to the Group's operations. The impact on the Group's accounting policies upon adoption is set out below:

HKFRS 2 (Amendment), 'Group Cash-settled Share-based Payment Transactions'. In addition to incorporating HK(IFRIC\*) – Interpretation 8, 'Scope of HKFRS 2', and HK(IFRIC) – Interpretation 11, 'HKFRS 2 – Group and Treasury Share Transactions', the amendment expands on the guidance in HK(IFRIC) – Interpretation 11 to address the classification of group arrangements that were not covered by the interpretation. The new guidance has no impact on the consolidated financial statements.

\* IFRIC: International Financial Reporting Interpretations Committee

HKFRS 3 (Revised), 'Business Combinations', and consequential amendments to HKAS 27, 'Consolidated and Separate Financial Statements' and HKAS 28, 'Investments in Associates'. The revised standard continues to apply the acquisition method to business combinations, with some significant changes in relation to contingent payments, measurement of non-controlling interests in the acquiree and acquisition-related costs. HKAS 27 (Revised) requires the effects of all transactions with non-controlling interests to be recorded in equity if there is no change in control and these transactions will no longer result in goodwill or gains and losses. The standard also specifies the accounting when control is lost. Any remaining interest in the entity is re-measured to fair value, and a gain or loss is recognised in consolidated income statement. As there was no acquisition during the year, the revised standard and consequential amendments have no impact on the consolidated financial statements for the current year and the Group will apply the revised standard to all future business combinations.

HKFRS 5 (Amendment), 'Non-current Assets Held for Sale and Discontinued Operations'. The amendment clarifies that HKFRS 5 specifies the disclosures required in respect of non-current assets classified as held for sale or discontinued operations. It also clarifies that the general requirement of HKAS 1 still apply, in particular paragraph 15 (to achieve a fair presentation) and paragraph 125 (sources of estimation uncertainty) of HKAS 1. The amendment has no impact on the consolidated financial statements.

(a) Basis of preparation (Continued)

Revised standards, interpretation and amendments to existing standards effective in 2010 (Continued)

HKAS 17 (Amendment), 'Leases', deletes specific guidance regarding classification of leases of land, so as to eliminate inconsistency with the general guidance on lease classification. As a result, leases of land should be classified as either finance or operating lease using the general principles of HKAS 17, i.e. whether the lease transfers substantially all the risks and rewards incidental to ownership of an asset to the lessee. Prior to the amendment, any land interest where title was not expected to pass to the Group by the end of the lease term was classified as an operating lease accounted for within "Leasehold land and land use rights", and amortised over the lease term. The Group has reassessed the classification of unexpired leasehold land interests as at 1 January 2010 on the basis of information existing at the inception of those leases, and has recognised the leasehold land in Hong Kong as finance leases retrospectively. As a result of the reassessment, the Group has reclassified those leasehold land interests from operating lease to finance lease as below:

- If the property interest is held for own use, that land interest is accounted for as property, plant and equipment and is depreciated from the land interest available for its intended use over the shorter of the useful life of the asset and lease term.
- If the property interest is held to earn rentals and/or for capital appreciation, that land interest is accounted for as investment property.

The effect of adoption of this amendment is analysed on pages 47 and 48 below.

HKAS 36 (Amendment), 'Impairment of Assets'. The amendment clarifies that the largest cash-generating unit (or group of units) to which goodwill should be allocated for the purposes of impairment testing is an operating segment, as defined by paragraph 5 of HKFRS 8, 'Operating Segments' (that is, before the aggregation of segments with similar economic characteristics). The amendment has no impact on the consolidated financial statements.

HK Interpretation 5, 'Presentation of Financial Statements - Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause', specifies that amounts repayable under a loan agreement which includes a clause that gives the lender the unconditional right to call the loan at any time shall be classified by the borrower as current liabilities in its statement of financial position. The interpretation has no impact on the consolidated financial statements as all the Group's bank borrowings are repayable within twelve months.

### (a) Basis of preparation (Continued)

New and revised standards that are not effective and have not been early adopted by the Group

The following new and revised standards relevant to the Group have been issued, but are not effective for the financial year beginning 1 January 2010 and the Group has not early adopted them:

HKFRS 9, 'Financial Instruments' (effective for annual period starting from 1 January 2013). HKFRS 9 improves the classification and measurement of financial assets and financial liabilities compared with the requirements of HKAS 39. Under HKFRS 9, all financial assets are to be classified on the basis of the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial asset. Most of the requirements in HKAS 39 for classification and measurement of financial liabilities were carried forward unchanged to HKFRS 9. The Group will apply HKFRS 9 from 1 January 2013.

HKAS 24 (Revised), 'Related Party Disclosures' (effective for annual period starting from 1 January 2011). HKAS 24 (Revised) simplifies the disclosure requirements for government-related entities and clarifies the definition of a related party. The Group will apply HKAS 24 (Revised) from 1 January 2011.

In addition, HKICPA has published a number of amendments for the existing standards under its annual improvements project. These amendments are expected to have no material impact to the consolidated financial statements of the Group.

### Change in accounting policy

In previous years, the Group's freehold land and buildings held for own use as factories and offices were carried in the consolidated statement of financial position at revalued amounts less subsequent depreciation for buildings and impairment losses (the "Revaluation Model"). With effect from 1 January 2010, the Group changed its accounting policy for own-use freehold land and buildings to the cost model under HKAS 16 (the "Cost Model"). The change was made to increase the relevancy of financial data to the users of the financial statements by taking into consideration the following factors:

- (i) With the restructuring of the Group's operations in 2009 (Note 6), the completion of the construction of a major manufacturing facility in the People's Republic of China (the "PRC") in 2009 as well as the acquisition of an office building in the PRC during the current year, the majority of the Group's properties are now located in the PRC and are accounted for as leasehold land interests at cost. Management considers that it is more consistent and appropriate to use the Cost Model for its remaining freehold land and buildings.
- (ii) The market values of freehold land and buildings are volatile and are influenced by various factors which are seldom associated with the underlying operation and performance of the Group. Adoption of the Cost Model will avoid fluctuations in the Group's financial statements resulting from the cyclical volatility associated with the Revaluation Model and the Group's financial performance will be more comparable on a year-on-year basis.

(a) Basis of preparation (Continued)

### Change in accounting policy (Continued)

- (iii) A majority of comparable companies within the garment manufacturing and retail industry adopt the Cost Model. Therefore, using the Cost Model can align the Group's accounting policy with industry peers. Management considers that the Cost Model improve comparability of the Group's financial performance with industry peers.
- (iv) Management considers that the Revaluation Model involves expense out of proportion to the benefit to the shareholders of the Company.

The effect of the adoption of HKAS 17 (Amendment) and the above change in accounting policy on the consolidated income statement is as follows:

	20	10 Change to Cost Model	200	Change to
	HKAS 17 (Amendment) <i>HK\$</i> '000	for freehold land and buildings HK\$'000	HKAS 17 (Amendment) <i>HK\$'000</i>	for freehold land and buildings HK\$'000
Decrease in depreciation under cost of sales	_	998	-	972
(Increase)/decrease in depreciation under general and administrative expenses	(24)	2,861	(112)	2,917
Decrease in amortisation of leasehold land and land use rights under general and administrative expenses	24	-	112	-
Increase in net gain on disposals of property, plant and equipment under other gains	_	3	_	141
Increase in restructuring costs	_	-	-	(1,186)
Decrease in net gain on disposals of non-current assets held for sale	-	(350)	-	-
Increase in deferred income tax expense	_	(759)	_	(633)
Total increase in profit for the year		2,753		2,211
Attributable to:				
Equity holders of the Company	-	2,753	-	2,211
Non-controlling interests	-	-	_	_
Increase in basic earnings per share	-	HK\$0.01	-	HK\$0.008
Increase in diluted earnings per share	_	HK\$0.01	_	HK\$0.008

### (a) Basis of preparation (Continued)

### Change in accounting policy (Continued)

The effect of the adoption of HKAS 17 (Amendment) and change in accounting policy on the consolidated statement of financial position is as follows:

	As at 31 De	Change to Change to Cost Model Cost Model		•		Change to Cost Model		Change to		Change to Cost Model for freehold
	HKAS 17 (Amendment) <i>HK\$</i> '000	land and buildings <i>HK\$'000</i>	HKAS 17 (Amendment) HK\$'000	land and buildings HK\$'000	HKAS 17 (Amendment) HK\$'000	land and buildings HK\$'000				
(Decrease)/increase in property, plant and equipment	_	(71,117)	-	(69,542)	2,149	(70,936)				
Decrease in leasehold land and land use rights	(870)	_	(894)	-	(4,343)	-				
Increase in investment properties	870	-	894	-	2,194	-				
Increase in non-current assets held for sale	_	-	-	350	-	-				
Decrease in deferred income tax liabilities	_	9,744	-	9,610	-	10,498				
Decrease in assets revaluation reserve	_	(68,628)	-	(68,720)	-	(69,848)				
Decrease in translation reserve		(9,307)	_	(4,671)	_	(2,264)				
Increase in retained earnings	_	16,562	-	13,809	_	11,674				

#### (b) Consolidation

The consolidated financial statements include the financial statements of the Company and all of its subsidiaries made up to 31 December.

#### (i) Subsidiaries

Subsidiaries are all entities over which the Group has the power to govern the financial and operating policies generally accompanying a shareholding of more than one half of the voting rights. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

### **(b) Consolidation** (Continued)

### Subsidiaries (Continued)

The Group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the aggregate fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisitionrelated costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the noncontrolling interest's proportionate share of the acquiree's net assets.

The excess of the consideration transferred, the amount of any non-controlling interests in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill (Note 2(g)). If this is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the consolidated income statement.

Inter-company transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

In the Company's statement of financial position, investments in subsidiaries are accounted for at cost less impairment. Cost is adjusted to reflect changes in consideration arising from contingent consideration amendments. Cost also includes direct attributable cost of investments.

### Transactions with non-controlling interests

The Group treats transactions with non-controlling interests as transactions with equity owners of the Group. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to noncontrolling interests are also recorded in equity.

When the Group ceases to have control or significant influence, any retained interest in the entity is re-measured to its fair value, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

### **(b) Consolidation** (Continued)

### (ii) Transactions with non-controlling interests (Continued)

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income are reclassified to profit or loss where appropriate.

### (iii) Associates

Associates are all entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting and are initially recognised at cost. The Group's investments in associates include goodwill identified on acquisition, net of any accumulated impairment losses. See Note 2(r) for the impairment of non-financial assets including goodwill.

The Group's share of its associates' post-acquisition profits or losses is recognised in the consolidated income statement, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income. The cumulative post-acquisition movements are adjusted against the carrying amount of the investments. When the Group's share of losses in the associates equals or exceeds its interest in the associates, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associates.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Dilution gains and losses arising in investments in associates are recognised in the consolidated income statement.

#### (c) Foreign currency translation

### (i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Hong Kong dollars, the Company's presentation currency.

### (c) Foreign currency translation (Continued)

#### (ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation when items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the consolidated income statement, except when deferred in other comprehensive income as qualifying cash flow hedges or qualifying net investment hedges.

### (iii) Group companies

The results and financial positions of all the Group's entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rates on the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income.

On consolidation, exchange differences arising from the translation of the net investment in foreign operations, and of borrowings and other currency instruments designated as hedges of such investments, are taken to other comprehensive income. When a foreign operation is partially disposed of or sold, exchange differences that were recorded in other comprehensive income are recognised in the consolidated income statement as part of the gain or loss on sale.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate.

### (d) Property, plant and equipment

Freehold land interests are stated at historical cost and not depreciated. All other property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment losses, if any. Historical costs include expenditures that are directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are expensed in the consolidated income statement during the financial period in which they are incurred.

### (d) Property, plant and equipment (Continued)

Leasehold land interests classified as finance leases are depreciated from the time when the land interest becomes available for its intended use. Depreciation on leasehold land interests classified as finance leases and depreciation on other assets are calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

Leasehold land interests classified as finance leases	Shorter of the useful life or the
	lease term of 10 to 50 years
Buildings	2% - 10%
Plant and machinery	10% – 20%
Leasehold improvements, furniture, fixtures and equipment	4% - 33%
Motor vehicles	14% – 20%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2(r)).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amounts and are recognised within other gains/(losses) in the consolidated income statement.

### (e) Investment properties

Investment properties are properties which are not occupied by companies in the Group and are held by the Group to earn rental income.

Investment properties are stated at cost less accumulated depreciation and accumulated impairment losses, if any. Depreciation of investment properties is calculated using the straight-line method to allocate their costs over their estimated useful lives of 10 to 50 years.

### (f) Leasehold land and land use rights

Leasehold land and land use rights are classified as either finance or operating leases depending upon whether the lease transfers substantially all the risks and rewards incidental to its ownership to the Group.

When the leases are classified as operating leases, the premiums paid to acquire leasehold land and land use rights are recorded as prepayment for operating lease, and are amortised on a straight-line basis over the period of the leases and land use rights. Where there is impairment, the impairment is expensed immediately in the consolidated income statement.

When the leases are classified as finance leases, the land interest is accounted for as below:

- If the related property interest is held for own use, that land interest is accounted for as property, plant and equipment (Note 2(d)).
- If the related property interest is held to earn rentals and/or for capital appreciation, that land interest is accounted for as investment property (Note 2(e)).

### (g) Intangible assets

#### (i) Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the Group's share of the net identifiable assets of the acquired subsidiary at the date of acquisition. Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or groups of cash-generating units that are expected to benefit from the business combination in which the goodwill arose.

#### License rights/License fees payable

License rights on branded products are stated at cost less accumulated amortisation and accumulated impairment losses, if any. License rights are initially measured as the fair value of the consideration given for the recognition of the license rights at the time of the inception. The consideration given is determined based on the capitalisation of the minimum license fee payments in accordance with the license agreements. License rights are amortised over the license period on the basis that reflects the pattern in which the license's future economic benefits are expected to be consumed by the Group.

License fees payable in respect of the inception of the license rights is initially recognised at fair value of the consideration given for the recognition of the license rights at the time of the inception, which represents present values of contractual minimum payments that can be reliably estimated at the time of the inception. It is subsequently stated at amortised cost using the effective interest method.

Interest is accrued on license fees payable and charged to interest expense. Changes in estimates of the expected cash flows are recognised as other gains in the consolidated income statement. The revised expected cash flows are discounted using the original effective interest rate to arrive at the carrying amount of the liability.

### (h) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the specific identification method or first-in, first-out method for inventories of garment manufacturing segment (depending on type of inventories) and the weighted average method for inventories of branded product distribution, retail and trading segment. The cost of finished goods and work in progress comprises raw materials, direct labour and related production overheads. It excludes borrowing costs. Net realisable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

### (i) Accounts receivable and bills receivable

Accounts receivable and bills receivable are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. If collection of trade and other receivables are expected in one year or less, they are classified as current assets. If not, they are presented as non-current assets. A provision for impairment of accounts receivable and bills receivable are established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that the receivable is impaired. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The carrying amount of the assets is reduced through the use of an allowance account, and the amount of the loss is recognised in the consolidated income statement within general and administrative expenses. When a receivable is uncollectible, it is written off against the allowance account for receivables. Subsequent recoveries of amounts previously written off are credited against general and administrative expenses in the consolidated income statement.

### (j) Accounts payable and bills payable

Accounts payable and bills payable are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

### (k) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. A provision for restructuring costs is recognised only when the general recognition criteria for provisions are met and usually comprises lease termination penalties and employees termination payments. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax interest rate that reflects current market assessments of the time value of money and the risk specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

### (I) Employee benefits

### (i) Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of each reporting period. Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

### Employee benefits (Continued)

#### Retirement benefits (ii)

The Group maintains a number of defined benefit and defined contribution plans in the countries in which it operates, the assets of the retirement benefit are generally held in separate trustees-administered funds. The retirement plans are generally funded by payments from employees and by the Group and, where applicable, taking account of the recommendations of qualified actuaries.

The Group's contributions to the defined contribution retirement schemes are expensed in the income statement as incurred and are reduced by contributions forfeited with respect to employees who leave the scheme prior to vesting fully in the contributions.

For defined benefit plans, retirement benefit costs are assessed using the projected unit credit method. The cost of providing retirement benefit plans is charged to the consolidated income statement so as to spread the regular cost over the service lives of employees in accordance with the advice of the actuaries who carry out a full valuation of the plans each year. The retirement benefit obligation is measured as the present value of the estimated future cash outflows discounted by using interest rates of government securities or high quality corporate bonds which have terms to maturity approximating the terms of the related liabilities. Actuarial gains and losses are recognised over the average remaining service lives of employees to the extent of the amount in excess of 10% of the greater of the present value of the retirement benefit obligation and the fair value of plan assets. Past service costs are recognised as an expense on a straightline basis over the average period until the benefits become vested.

### Share-based compensation

The Group operates a share-based compensation plan, under which the entity receives services from employees as consideration for share options of the Company. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the options granted, excluding the impact of any non-market service and performance vesting conditions (for example, profitability, sales growth targets and years of service of employees). Non-market vesting conditions are included in assumptions about the number of options that are expected to vest. The total amount expensed is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied. At the end of each reporting period, the entity revises its estimates of the number of options that are expected to vest based on the non-market vesting conditions. It recognises the impact of the revision of original estimates, if any, in the consolidated income statement with a corresponding adjustment to equity.

The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium when the options are exercised.

### (m) Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the consolidated income statement, except to the extent that it relates to items recognised directly in other comprehensive income or equity. In this case, the tax is also recognised in other comprehensive income or equity.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of each reporting period in the countries where the Company and its subsidiaries and associates operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements.

However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted at the end of each reporting period and are expected to apply when the related deferred income tax asset is realised or deferred income tax liability is settled.

Deferred income tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised.

Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary differences is controlled by the Group and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

### (n) Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the consolidated income statement over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liabilities for at least 12 months after the end of the reporting period.

### (o) Borrowing costs

Borrowing costs incurred for the construction of any qualifying assets are capitalised during the period of the time that is required to complete and prepare the asset for its intended use. Other borrowing costs are expensed.

### (p) Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and commission income in the ordinary course of the Group's activities. Revenue is shown net of value added tax, returns, rebates and discounts and after eliminating sales within the Group.

The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the Group's activities as described below. The Group bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Sales of goods are recognised when a Group entity has delivered products to the customer, the customer has accepted the products and collectability of the related receivables is reasonably assured.

Commission income is recognised when services are rendered.

Rental income is recognised on a straight-line basis over the lease term.

Interest income is recognised on a time-proportion basis using the effective interest method.

#### (q) Leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives from the lessor), are expensed in the consolidated income statement on a straight-line basis over the period of the lease.

(r) Impairment of investments in subsidiaries, investments in associates and non-financial assets

Assets that have an indefinite useful life (including goodwill) are not subject to amortisation and are tested annually for impairment. In additions, all assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at the end of each reporting period.

## (r) Impairment of investments in subsidiaries, investments in associates and non-financial assets (Continued)

Impairment testing of the investments in subsidiaries or associates is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiary or associate in the period the dividend is declared or if the carrying amount of the investment in the Company's statement of financial position exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

#### (s) Dividend distribution

Dividend distribution to the Company's equity holders is recognised as a liability in the Group's financial statements in the period in which the dividends are approved by the Company's equity holders.

### (t) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision makers. The chief operating decision makers, who are responsible for allocating resources and assessing performance of the operating segments, have been identified collectively as the Chief Executive Officer and Senior Management who make strategic decisions.

## (u) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term deposits with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

### (v) Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably. A contingent liability is not recognised but is disclosed in the notes to the financial statements. When a change in the probability of an outflow occurs so that an outflow is probable, it will then be recognised as a provision.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain events not wholly within the control of the Group. Contingent asset is not recognised but is disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable. When an inflow is virtually certain, it will then be recognised as an asset.

### (w) Government grants

Grants from the government are recognised at their fair values where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised in the consolidated income statement over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to property, plant and equipment are deducted in arriving at the carrying amount of the related asset. The grant is recognised as income over the life of the depreciable asset by way of a reduced depreciation charge.

### Non-current assets held for sale

Non-current assets are classified as assets held for sale when their carrying amount is to be recovered principally through a sale transaction and a sale is considered highly probable. They are stated at the lower of carrying amount and fair value less costs to sell if their carrying amount is to be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable.

### (y) Financial guarantees

A financial guarantee (a type of insurance contract) is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the original or modified terms of a debt instrument. The Group does not recognise liabilities for financial guarantees at inception, but performs a liability adequacy test at the end of each reporting period by comparing its net liability regarding the financial guarantee with the amount that would be required if the financial guarantee were to result in a present legal or constructive obligation. If the liability is less than the amount of the present legal or constructive obligation, the entire difference is recognised in the income statement immediately.

### Derivative financial instruments and hedging activities

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair values. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates certain derivatives as either:

- (i) Hedges of a particular risk associated with a recognised asset or liability or a highly probable forecast transaction (cash flow hedge); or
- Hedges of a net investment in a foreign operation (net investment hedge).

The Group documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedge transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in cash flows of hedged items.

#### (z) Derivative financial instruments and hedging activities (Continued)

The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining maturity of the hedged item is more than 12 months, and as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

### (a) Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the consolidated income statement within other gains/(losses).

Amounts accumulated in other comprehensive income are recycled to the consolidated income statement within sales and general and administrative expenses as appropriate in the periods when the hedged item affects profit or loss (for example, when the forecast sale that is hedged takes place).

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in other comprehensive income at that time remains in other comprehensive income and is recognised when the forecast transaction is ultimately recognised in the consolidated income statement. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in other comprehensive income is immediately transferred to the consolidated income statement within other gains/(losses).

#### (b) Net investment hedge

Hedges of net investments in foreign operations are accounted for similarly to cash flow hedges.

Any gain or loss on the hedging instrument relating to the effective portion of the hedge is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the consolidated income statement within other gains/(losses).

Gains and losses accumulated in other comprehensive income are included in the consolidated income statement when the foreign operation is partially disposed of or sold.

### (c) Derivative accounted for at fair value through profit or loss

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of these derivative instruments are recognised immediately in the consolidated income statement within other gains/(losses).

### (aa) Share capital

Ordinary shares are classified as equity.

### 3. FINANCIAL RISK MANAGEMENT

#### 3.1 Financial risk factors

Financial assets and financial liabilities carried on the statement of financial position include cash and cash equivalents, accounts receivable, bills receivable, other receivables, forward foreign exchange contracts, long-term rental deposits, deposits with a financial institution, accounts payable, bills payable, other payables, bank borrowings, license fees payable and other long-term liabilities.

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, cash flow and fair value interest rate risk), liquidity risk and credit risk. The Group's risk management focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group uses derivative financial instruments to hedge certain risk exposures.

#### (a) Market risk

### (i) Foreign exchange risk

Foreign exchange risk arises when future commercial transactions or recognised assets or liabilities are denominated in a currency that is not the entity's functional currency. The Group operates internationally and is thus exposed to foreign exchange risk arising from various currency exposures. The Group manages significant foreign exchange risk against the respective subsidiaries' functional currencies arising from future commercial transactions and recognised assets and liabilities principally by means of forward foreign exchange contracts.

For the year ended 31 December 2010, sales of goods were mainly denominated in United States dollars and Pound Sterling. The major currency for purchases was United States dollars and Euro. In addition, entities within the Group (whose functional currencies are Renminbi, Philippine Pesos, Thai Bahts and Vietnam Dongs) have monetary assets and liabilities denominated in Hong Kong dollars and United States dollars.

The Group has entered into forward foreign exchange contracts to hedge against the foreign exchange exposures arising from United States dollars denominated processing income for factories in the PRC, the Philippines and Vietnam, from Pound Sterling for sales receipts from customers and from Euro for payments to suppliers.

### **3.1 Financial risk factors** (Continued)

### (a) Market risk (Continued)

### (i) Foreign exchange risk (Continued)

In relation to foreign exchange risks mentioned above, as at 31 December 2010, if Renminbi against Hong Kong dollars had been strengthened/weakened by 5% with all other variables held constant, the post-tax profit for the year would be increased/decreased by HK\$1,040,000 mainly as a result of foreign exchange gains/losses on translation of Renminbi denominated net assets of a Hong Kong subsidiary company; while the other comprehensive income would be increased/decreased by HK\$8,607,000, representing the impact of the change in fair value of forward foreign exchange contracts at the end of the reporting period.

If Pound Sterling, Euro, Philippine Pesos and Vietnam Dongs had strengthened/weakened against Hong Kong dollars by 5% at the year end with all other variables held constant, the effect on post-tax profit for the year would not be significant.

#### (ii) Cash flow and fair value interest rate risk

The Group's cash flow and fair value interest rate risk primarily relates to bank balances and bank borrowings. Borrowings issued at variable rates expose the Group to cash flow interest rate risk. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. The management of the Group monitors the related interest rate risk exposure closely and will consider hedging significant interest rate risk exposure should the need arise.

As at 31 December 2010, if interest rate on borrowings had increased/decreased by 50 basis points with all other variables held constant, the effect on post-tax profit for the year would not be significant.

Management considers the fair value interest rate risk related to the borrowings is insignificant.

### (b) Liquidity risk

The Group has been prudent in liquidity risk management by maintaining sufficient cash and the availability of sufficient funding through an adequate amount of committed credit facilities from the Group's bankers.

The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period from the end of each reporting period to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant. The cash flow requirements for derivative financial instrument arising from forward foreign exchange contracts are separately provided as the contractual maturities are essential for the understanding of the timing of the cash flow.

### **3.1 Financial risk factors** (Continued)

### (b) Liquidity risk (Continued)

### Group

		Between	Between	
	Less than 1 year	1 and 2 years	2 and 5 years	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
As at 31 December 2010 Accounts payable and				
bills payable	189,305	_	_	189,305
Accruals and other payables Bank borrowings and interest	159,181	-	_	159,181
payments	190,037	_	_	190,037
License fees payable	17,808	22,676	74,481	114,965
Other long-term liabilities	5,772	822	343	6,937
	562,103	23,498	74,824	660,425
		5 .	5 .	
		Between	Between	
	Less than	1 and 2	2 and 5	<b>-</b>
	1 year	years	years	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
As at 31 December 2009 Accounts payable and				
bills payable	165,195	_	_	165,195
Accruals and other payables	169,793	_	_	169,793
Bank borrowings and interest				
payments	170,792	_	_	170,792
License fees payable	16,640	24,305	101,990	142,935
Other long-term liabilities	4,363	4,488	1,154	10,005
	526,783	28,793	103,144	658,720

All the Group's forward foreign exchange contracts are in hedge relationships and are due to settle within 12 months at the end of each reporting period. The gross settlement contracts require undiscounted contractual cash inflows of HK\$177,792,000 (2009: HK\$136,398,000) and undiscounted contractual cash outflows of HK\$175,642,000 (2009: HK\$138,497,000). The net settlement contracts require undiscounted contractual cash inflows of HK\$271,000 (2009: cash outflows of HK\$6,343,000).

### **3.1 Financial risk factors** (Continued)

### (b) Liquidity risk (Continued)

### Company

	Less than 1 year <i>HK\$</i> '000	Between 1 and 2 years HK\$'000	Between 2 and 5 years HK\$'000	Total <i>HK\$'000</i>
As at 31 December 2010				
Accruals and other payables	6,877	_	_	6,877
Amounts due to subsidiaries	23,474	_	_	23,474
	30,351			30,351
		Between	Between	
	Less than	1 and 2	2 and 5	
	1 year	years	years	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
As at 31 December 2009				
Accruals and other payables	5,189	_	_	5,189
Amounts due to subsidiaries	8,835	_	_	8,835
	14,024	_	_	14,024

### (c) Credit risk

Credit risk mainly arises from cash and cash equivalents, deposits with banks and financial institutions, derivative financial instruments, and outstanding receivables from customers.

The Group's sales are mainly on open account. Each open account customer is granted an approved credit limit and the Group closely and regularly monitors the credit default risk of receivables from customers. During the year ended 31 December 2010, receivables from customers are substantially covered by credit insurance. Derivative counter parties and cash transactions are limited to high-credit-quality financial institutions. As at 31 December 2010, all bank balances and bank deposits were held at reputable financial institutions. Deteriorating operating conditions of customers may also have an impact on management's cash flow forecasts and assessment of the impairment of financial and non-financial assets. To the extent that information is available, management has properly reflected revised estimates of expected future cash flows in the asset impairment assessments.

### 3.2 Capital risk management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for equity holders and to maintain an optimal capital structure to reduce the cost of capital.

Total capital comprises 'equity' as shown in the consolidated statement of financial position plus net borrowing, if any. During the years ended 31 December 2010 and 2009, the Group had no net borrowings, which is calculated as total borrowings less cash and cash equivalents.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to equity holders, return capital to equity holders, issue new shares or reduce debt.

#### 3.3 Fair value estimation

The fair value of derivative financial instruments (forward foreign exchange contracts) is determined using forward exchange market rates at the end of each reporting period. The carrying values of financial assets other than derivative financial instruments are reasonable approximations of their fair values for disclosure purposes. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Group for similar financial instruments.

Financial instruments are measured in the statement of financial position at fair value. HKFRS 7 (Amendment) requires disclosure of fair value measurements by level of the following fair value measurement hierarchy:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (Level 1).
- Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (Level 2).
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (Level 3).

### **3.3 Fair value estimation** (Continued)

The following tables present the Group's financial assets and liabilities that are measured at fair value at 31 December 2010 and 2009.

### At 31 December 2010

	Level 1 HK\$'000	Level 2 <i>HK\$'000</i>	Level 3 HK\$'000	Total <i>HK\$'000</i>
Assets Forward foreign exchange contracts	_	3,954	_	3,954
Total assets	_	3,954	_	3,954
<b>Liabilities</b> Forward foreign exchange contracts	_	(836)	_	(836)
Total liabilities	_	(836)	_	(836)

#### At 31 December 2009

	Level 1 <i>HK\$'000</i>	Level 2 <i>HK\$'000</i>	Level 3 <i>HK\$'000</i>	Total <i>HK\$'000</i>
Assets Forward foreign exchange contracts	-	1,639	-	1,639
Total assets		1,639	_	1,639
<b>Liabilities</b> Forward foreign exchange contracts	_	(10,084)	_	(10,084)
Total liabilities		(10,084)	_	(10,084)

### CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENT

Estimates and judgement are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal to the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

### 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENT (Continued)

(a) Useful lives, residual values and depreciation of property, plant and equipment

The management of the Group determines the estimated useful lives, residual values and related depreciation charges for its property, plant and equipment. This estimate is based on the historical experience of the actual useful lives of property, plant and equipment of similar nature and functions. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives, it will write-off or write-down technically obsolete or non-strategic assets that have been abandoned or sold. Actual economic lives may differ from estimated useful lives; actual residual values may differ from estimated residual values. Periodic review could result in a change in depreciable lives and residual values and therefore depreciation expense in the future periods.

(b) Estimated impairment of investments in subsidiaries, investments in associates and non-financial assets

The Group assesses annually whether investments in subsidiaries, investments in associates and non-financial assets have suffered any impairment in accordance with the accounting policy stated in Note 2(r). The recoverable amounts have been determined based on value in use calculations or market valuations. These calculations require the use of judgement and estimates. Management believes that any reasonable possible change in any of these assumptions would not cause the aggregate carrying amounts of cash-generating units to exceed their recoverable amounts.

### (c) Current and deferred income tax

The Group is subject to income taxes in various jurisdictions. Significant judgement is required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters are different from the amounts that were initially recorded, such differences will impact the current income tax and deferred income tax assets and liabilities in the period in which such determinations are made.

Deferred income tax assets relating to temporary differences and tax losses are recognised when management expects it is probable that future taxable profits will be available to utilise against the temporary differences or tax losses. Where the expectations are different from the original estimates, such differences will impact the recognition of deferred income tax assets in the period in which such estimates have been changed.

### (d) Estimated impairment of receivables

The Group makes provision for impairment of receivables based on an assessment of the recoverability of the receivables. Provisions are applied to receivables where events or changes in circumstances indicate that the balances may not be collectible. The identification of impairment of receivables requires the use of judgement and estimates. Where the expectations are different from the original estimates, such differences will impact the carrying value of receivables in the period in which such estimates have been changed.

### 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENT (Continued)

### (e) Estimated write-downs of inventories to net realisable value

The Group writes down inventories to net realisable value based on an assessment of the realisability of inventories. Write-downs on inventories are recorded where events or changes in circumstances indicate that the balances may not be realised. The identification of write-downs requires the use of judgement and estimates. Where the expectations are different from the original estimates, such differences will impact the carrying value of inventories in the period in which such estimates have been changed.

### (f) Retirement benefits

The determination of the Group's liabilities under defined benefit plans and long service payment liabilities depends on a number of factors relating to an actuarial valuation using a number of assumptions. The key assumptions are disclosed in Note 31(b) and (c). Any changes in these assumptions will impact the carrying amount of the retirement benefit obligations in the period in which such assumptions have been changed.

### 5. REVENUE/INCOME AND SEGMENT INFORMATION

#### (a) Revenue/income by nature

	2010 <i>HK\$</i> '000	As restated 2009 HK\$'000
Revenue		
Sales of goods	3,032,522	2,815,955
Commission income	2,697	12,854
	3,035,219	2,828,809
Other income and other gains/(losses)		
Net gain on disposals of non-current assets held for sale	3,343	_
Net gain on disposals of property, plant and equipment	2,001	3,927
Rental income from investment properties	568	884
Change in fair value of derivative financial instruments	(52)	(277)
Gain on ineffectiveness arising from net investment hedge	25	763
Insurance claim income	896	_
Government subsidies	6,333	1,202
Government incentive on reinvestment of profit	6,910	_
Sundry income	1,856	1,317
	21,880	7,816
	3,057,099	2,836,625

### REVENUE/INCOME AND SEGMENT INFORMATION (Continued)

### (b) Segment information

Reportable segments are identified and reported in the manner consistent with internal reports of the Group that are regularly reviewed by the chief operating decision makers (the Chief Executive Officer and Senior Management collectively) in order to assess performance and allocate resources. The chief operating decision makers assess the performance of the reportable segments based on the profit and loss generated.

The Group has two reportable segments: (i) garment manufacturing, and (ii) branded product distribution, retail and trading. The segment information is as follows:

Branded product										
	Gar	ment	distrib	oution,						
	manufa	acturing	retail and	d trading	Unall	ocated	To	otal		
		As restated				As restated		As restated		
	2010	2009	2010	2009	2010	2009	2010	2009		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
Revenue	2,376,369	2,353,187	658,850	475,622	_	-	3,035,219	2,828,809		
Reportable segment profit	80,367	50,046	69,408	20,753	15,470	19,214	165,245	90,013		
Gain on disposal of a subsidiary					23,112	-	23,112	-		
Net gain on termination of a license agreement Restructuring costs					8,378	(180,615)	8,378	(180,615)		
Provision for impairment on intangible assets					-	(11,085)	_	(11,085)		
Profit/(loss) for the year							196,735	(101,687)		

In current year, in order to be consistent with internal reporting, certain corporate income net of expenses and non-recurring gains/(losses) were not allocated to reportable segments. The relevant amounts in 2009 have also been presented to conform to the current year's allocation basis.

					Branded produc	et							
		Garment			distribution,			Unallocated					
		manufacturing			retail and tradin	ıg		(Note (1))			Total		
		As restated	As restated					As restated	As restated		As restated	As restated	
	As at	As at	As at	As at	As at	As at	As at	As at	As at	As at	As at	As at	
	31 December	31 December	1 January	31 December	31 December	1 January	31 December	31 December	1 January	31 December	31 December	1 January	
	2010	2009	2009	2010	2009	2009	2010	2009	2009	2010	2009	2009	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	
Segment assets	1,053,529	971,100	1,161,073	262,017	213,555	227,227	749,278	648,283	485,383	2,064,824	1,832,938	1,873,683	
including: Investments in													
associates	-	_	4,991	-	_	-	-	_	_	_	_	4,991	
Additions to													
non-current assets													
(Note (2))	29,241	22,644	69,031	4,594	4,934	135,119	152,105	79,132	132,012	185,940	106,710	336,162	
Segment liabilities	348,462	394,436	430,862	266,907	212,914	180,275	265,833	238,843	271,942	881,202	846,193	883,079	

## 5. REVENUE/INCOME AND SEGMENT INFORMATION (Continued)

## **(b) Segment information** (Continued)

				product					
	Garr manufa			oution, d trading	Unallo	ocated	To	Total	
		As restated	Totali uni	a maamig		As restated	As restate		
	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	2010 <i>HK\$'000</i>	2009 HK\$'000	
Finance income	-	-	-	-	5,049	4,302	5,049	4,302	
Finance costs	(349)	(446)	(4,132)	(4,797)	(3,283)	(3,819)	(7,764)	(9,062)	
Share of losses of associates	-	(1,472)	_	-	_	-	_	(1,472)	
Provision for impairment in an associate	_	(3,519)	_	-	_	-	_	(3,519)	
Income tax (expense)/credit	(4,806)	3,222	(19,176)	(10,564)	_	-	(23,982)	(7,342)	
Amortisation of leasehold land and land use rights	(479)	(502)	_	-	(2,652)	(419)	(3,131)	(921)	
Amortisation of license rights	-	-	(12,194)	(9,783)	-	-	(12,194)	(9,783)	
Depreciation on property, plant and equipment	(49,005)	(46,590)	(4,384)	(5,670)	(8,608)	(5,880)	(61,997)	(58,140)	
Depreciation on investment properties	-	-	-	-	(36)	(85)	(36)	(85)	
Provision for impairment on property, plant and equipment	_	(1,285)	-	(126)	-	-	-	(1,411)	
Provision for impairment on intangible assets	_	-	_	-	_	(11,085)	_	(11,085)	
Reversal of/(provision for) impairment of receivables, net	3,200	(4,213)	114	_	-	_	3,314	(4,213)	
Write-down of inventories to net realisable value, net	(8,144)	(6,948)	1,725	(1,349)	-	-	(6,419)	(8,297)	
Restructuring costs	_	-	_	-	_	(180,615)	_	(180,615)	

### 5. REVENUE/INCOME AND SEGMENT INFORMATION (Continued)

### **(b)** Segment information (Continued)

The Group's revenue is mainly derived from customers located in the United States of America, the United Kingdom (the "UK") and the PRC, while the Group's production facilities and other assets are located predominantly in the PRC and Thailand. The PRC includes the mainland of the PRC, Hong Kong and Macau. An analysis of the Group's revenue by location of customers and an analysis of the Group's non-current assets by location of assets are as follows:

	The l	Jnited								
	States of	States of America UK			PF	RC	Other c	ountries	Total	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Revenue	1,388,038	1,499,866	654,864	588,677	694,618	506,774	297,699	233,492	3,035,219	2,828,809

Included in revenue derived from the PRC was HK\$152,597,000 (2009: HK\$111,877,000) related to revenue generated in Hong Kong.

For the year ended 31 December 2010, revenues from two customers in the garment manufacturing segment each accounted for more than 10% of the Group's total revenue and represented approximately 22% and 12% (2009: 26% and 15%) of the total revenue respectively.

	PRC				Thailand			Other locations			Total		
		As restated	As restated		As restated	As restated		As restated	As restated		As restated	As restated	
	As at	As at	As at	As at	As at								
	31 December	31 December	1 January	31 December	31 December	1 January	31 December	31 December	1 January	31 December	31 December	1 January	
	2010	2009	2009	2010	2009	2009	2010	2009	2009	2010	2009	2009	
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000								
Non-current assets													
(Note (2))	680,198	528,818	501,494	108,592	111,343	117,540	63,776	77,687	94,613	852,566	717,848	713,647	

Included in non-current assets located in the PRC was HK\$165,259,000 (2009 as restated: HK\$151,444,000) related to assets located in Hong Kong.

#### Notes:

- (1) Unallocated assets and liabilities mainly include centrally-managed cash and bank balances, bank borrowings, land use rights and buildings for corporate purposes.
- (2) Non-current assets exclude deferred income tax assets and defined benefit plan assets.

#### **RESTRUCTURING COSTS** 6.

Restructuring costs comprise the following:

	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000
Redundancy costs	_	32,989
Net losses on curtailments and settlements of long service payment liabilities (Note 31(c))  Net gains on curtailments and settlements of	-	13,743
defined benefit plans (Note 31(b))		(15,266)
Total employment related costs	_	31,466
Impairment on property, plant and equipment and land use right	_	13,808
Provision for onerous lease contract	_	1,752
Realisation of accumulated translation reserve (Note 36)	_	133,589
		180,615

In 2009, the Group restructured its overseas operations, including closing down/scaling down three factories located in the Philippines, the PRC and Thailand respectively, and implemented plans to liquidate certain subsidiaries. In this connection, redundancy costs were incurred and the related portion of the accumulated translation reserve was transferred from translation reserve to the consolidated income statement.

## PROFIT/(LOSS) FROM OPERATIONS

Profit/(loss) from operations is stated after charging and crediting the following:

	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000
Crediting		
Net rental income from investment properties	514	820
Net exchange gain	_	3,205
Charging		
Depreciation on property, plant and equipment	61,997	58,140
Depreciation on investment properties	36	85
Provision for impairment on property, plant and equipment	_	1,411
Provision for impairment on intangible assets	-	11,085
Amortisation of leasehold land and land use rights	3,131	921
Amortisation of license rights	12,194	9,783
(Reversal of)/provision for impairment of receivables, net	(3,314)	4,213
Write-down of inventories to net realisable value, net	6,419	8,297
Employment expenses (Note 13)	611,002	584,661
Less: Amounts included in restructuring costs (Note 6)	_	(31,466)
	611,002	553,195
Operating lease rental in respect of land and buildings	62,401	62,964
Auditors' remuneration	4,516	4,350
Net exchange loss	348	_

## 8. FINANCE INCOME/FINANCE COSTS

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Finance income		
Interest income from bank deposits	5,049	4,302
Finance costs		
Interest on bank loans	3,283	3,819
Imputed interest on license fees payable	4,132	4,797
Imputed interest on other long-term liabilities	349	446
	7,764	9,062

### 9. INCOME TAX EXPENSE

	2010 HK\$'000	As restated 2009 HK\$'000
Current income tax		
Hong Kong profits tax	11,473	7,982
Non-Hong Kong tax	26,038	16,517
Deferred income tax	(13,529)	(17,157)
	23,982	7,342

Hong Kong profits tax has been provided at the rate of 16.5% (2009: 16.5%) on the estimated assessable profits for the year. Income taxes on non-Hong Kong profits have been calculated on the estimated assessable profits at the applicable income tax rates prevailing in the countries/places in which the Group operates.

Subsidiaries established and operated in the Mainland China are subject to the Mainland China Enterprise Income Tax at the rates ranging from 22% to 25% for the year (2009: 20% to 25%). In accordance with the applicable tax regulations in the Mainland China, certain subsidiaries are entitled to income tax reductions.

## 9. **INCOME TAX EXPENSE** (Continued)

The tax on the Group's profit/(loss) before income tax differs from the theoretical amount that would arise using the weighted average tax rate applicable to profits on the Group companies as follows:

	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000
Profit/(loss) before income tax	220,717	(94,345)
Add: Share of losses of associates	_	1,472
	220,717	(92,873)
Tax calculated at weighted average tax rate applicable to		
profits in the respective countries/places	31,405	(18,594)
Income not subject to tax	(18,407)	(13,167)
Expenses not deductible for tax	13,153	34,572
Utilisation of previously unrecognised tax losses	(2,891)	(1,628)
Unrecognised current year tax losses	15	5,862
Net under provision in prior years	1,239	762
Net increase in net deferred tax assets resulting from		
change in tax rates	(532)	(465)
Income tax expense	23,982	7,342

The weighted average applicable domestic tax rate was 15% for the year ended 31 December 2010 (2009: 18%). The decrease is caused by a change in mix of profits earned by different Group companies which are subject to different tax rates.

There were no share of income tax expenses of associates for the year ended 31 December 2010 (2009: Nil) included in the consolidated income statement as share of losses of associates.

In early 2006, the Hong Kong Inland Revenue Department (the "HK IRD") initiated a tax audit on certain companies within the Group for the years of assessment from 1999/2000 (financial year ended 31 December 1999) to 2004/2005 (financial year ended 31 December 2004). The HK IRD has issued protective assessments to some of these companies for the years of assessment 1999/2000 to 2003/2004 in view of the statutory time bar. During the course of the tax audit, further protective assessments for subsequent years may be raised by the HK IRD with respect to these companies. Since the tax audit is ongoing, its outcome cannot be readily ascertained. Management has reviewed the situation and, after seeking necessary professional advice, considers that sufficient tax related provisions have been made in the consolidated financial statements in respect of the protective assessments which the Group had received.

#### 10. PROFIT ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

The profit attributable to equity holders of the Company is dealt with in the financial statements of the Company to the extent of HK\$73,375,000 (2009: HK\$26,606,000).

### 11. DIVIDENDS

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Interim dividend paid - HK\$0.06 (2009: Nil) per share Final dividend proposed - HK\$0.24 (2009: HK\$0.10) per share	16,124 64,496	26,874
	80,620	26,874

A final dividend for the year ended 31 December 2010 of HK\$0.24 per share, totalling HK\$64,496,000 (2009: HK\$0.10 per share, totalling HK\$26,874,000), is recommended by the Board for approval at the forthcoming annual general meeting of the Company. This proposed dividend has not been dealt with as dividend payable as at 31 December 2010, and will be reflected as an appropriation of retained earnings for the year ending 31 December 2011.

## 12. EARNINGS/(LOSS) PER SHARE

Basic earnings/(loss) per share is calculated by dividing the consolidated profit/(loss) attributable to equity holders of the Company by the weighted average number of shares in issue for the year.

	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000
Profit/(loss) attributable to equity holders of the Company	196,735	(101,651)
Weighted average number of ordinary shares in issue	268,735,253	268,735,253
Basic earnings/(loss) per share	HK\$0.73	(HK\$0.38)

Diluted earnings/(loss) per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares granted under the Company's share option scheme.

	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000
Profit/(loss) attributable to equity holders of the Company	196,735	(101,651)
Weighted average number of ordinary shares in issue Effect of share options	268,735,253 273,863	268,735,253
Weighted average number of ordinary shares for diluted earnings/(loss) per share	269,009,116	268,735,253
Diluted earnings/(loss) per share	HK\$0.73	(HK\$0.38)

## 13. EMPLOYMENT EXPENSES

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Directors' emoluments (Note 14) Wages, salaries, allowances and bonuses Welfare and other benefits Retirement benefits - Defined contribution plans - Defined benefit plans (Note 31(b)) - Long service payment liabilities (Note 31(c)) - Others Share-based compensation expense – share options granted (Note 37)	10,184 548,359 31,212 19,565 (471) 1,131 387	6,941 528,028 28,743 19,238 (15,654) 14,959 1,897
Total employment expenses	611,002	584,661
Less: Amounts included in restructuring costs (Note 6)	-	(31,466)
	611,002	553,195

## 14. DIRECTORS' EMOLUMENTS

Details of the directors' emoluments are set out below:

Name	Fees <i>HK\$</i> '000	Salary and other benefits HK\$'000	Discretionary bonuses HK\$'000	schemes	2010 Total <i>HK\$</i> '000	2009 Total <i>HK\$</i> *000
Executive Director:			· · · · · · · · · · · · · · · · · · ·	·		
Mr. WANG Kin Chung, Peter	_	4,660	3,935	142	8,737	5,486
Non-Executive Directors:						
Ms. WANG KOO Yik Chun	60	717	300	-	1,077	1,057
Ms. MAK WANG Wing Yee, Winnie	85	_	_	_	85	85
Dr. WANG Shui Chung, Patrick	60	-	-	-	60	60
Ms. Leslie TANG SCHILLING (resigned on 26 February 2009)	-	-	-	-	-	13
Independent Non-Executive Directors:						
Mr. LO Kai Yiu, Anthony	105	-	-	_	105	95
Mr. James Christopher KRALIK	75	-	-	-	75	85
Professor John Zhuang YANG	45	-		-	45	60
	430	5,377	4,235	142	10,184	6,941

No director waived his/her emoluments during the year (2009: Nil).

## 15. FIVE HIGHEST PAID INDIVIDUALS

The five individuals whose emoluments were the highest in the Group for the year ended 31 December 2010 include one (2009: one) director, whose emoluments are disclosed in Note 14. Details of emoluments of the other four (2009: four) individuals are as follows:

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Salaries, allowances and other benefits Discretionary bonuses Contribution to retirement benefit schemes Other retirement benefit	9,268 6,327 119	6,927 3,056 184 1,897
	15,714	12,064

The emoluments of these four (2009: four) individuals are within the following bands:

	Number of employees	
	2010	2009
HK\$2,000,001 - HK\$2,500,000	_	1
HK\$2,500,001 - HK\$3,000,000	_	2
HK\$3,000,001 - HK\$3,500,000 HK\$3,500,001 - HK\$4,000,000	1	_ 1
HK\$4,000,001 - HK\$4,500,000	1	-
HK\$4,500,001 - HK\$5,000,000	1	
	4	4

During the year, no emoluments were paid to the five highest paid individuals as an inducement to join the Group or as compensation for loss of office (2009: Nil).

# 16. PROPERTY, PLANT AND EQUIPMENT

# Group

				Leasehold			
				improvements,			
	Freehold		Disease of	furniture,	Water	0	
	Freehold	B. 11.11	Plant and	fixtures and	Motor	Construction-	T. 1.1
	land <sup>+</sup>	Buildings <sup>+</sup>	machinery	equipment	vehicles	in-progress	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
As at 1 January 2010							
Cost, as restated	60,306	489,673	328,249	263,544	24,419	5,732	1,171,923
Accumulated depreciation and							
impairment, as restated	-	(140,901)	(260,443)	(226,000)	(20,208)	-	(647,552)
Net book amount, as restated	60,306	348,772	67,806	37,544	4,211	5,732	524,371
Year ended 31 December 2010							
Opening net book amount,							
as previously reported	91,535	387,085	67,806	37,544	4,211	5,732	593,913
Effect of change in accounting policy							
(Note 2(a))	(31,229)	(38,313)	-	-	-	-	(69,542)
Opening net book amount, as restated	60,306	348,772	67,806	37,544	4,211	5,732	524,371
Additions	-	14,864	18,495	13,012	2,154	950	49,475
Transfers/reclassifications	_	1,246	1,409	1,007	_,	(3,662)	-
Disposals	_	(95)	(62)	(1,236)	(122)	(0,002)	(1,515)
Depreciation	_	(28,890)	(15,756)	(15,570)	(1,781)	_	(61,997)
Exchange differences	6,514	15,545	2,312	1,051	36	243	25,701
Ü		· · · · · · · · · · · · · · · · · · ·					
Closing net book amount	66,820	351,442	74,204	35,808	4,498	3,263	536,035
As at 31 December 2010							
Cost	66,820	510,420	333,047	252,503	22,236	3,263	1,188,289
Accumulated depreciation and							
impairment	_	(158,978)	(258,843)	(216,695)	(17,738)	-	(652,254)
Net book amount	66,820	351,442	74,204	35,808	4,498	3,263	536,035
INCL DOOK GILIOUIIL	00,020	331,442	14,204	33,000	4,490	ა,20ა	550,055

## **16. PROPERTY, PLANT AND EQUIPMENT** (Continued)

## **Group** (Continued)

				Leasehold improvements,			
				furniture,			
	Freehold		Plant and	fixtures and	Motor	Construction-	
	land+	Buildings+	machinery	equipment	vehicles	in-progress	Total
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
As at 1 January 2009							
Cost, as restated	57,586	303,940	334,224	258,884	28,640	140,835	1,124,109
Accumulated depreciation and							
impairment, as restated		(111,470)	(263,113)	(222,526)	(24,449)	-	(621,558)
Net book amount, as restated	57,586	192,470	71,111	36,358	4,191	140,835	502,551
Year ended 31 December 2009							
Opening net book amount,							
as previously reported	87,883	230,960	71,111	36,358	4,191	140,835	571,338
Adjustments for adoption of							
HKAS 17 (Amendment) (Note 2(a))	-	2,149	-	-	-	-	2,149
Effect of change in accounting policy							
(Note 2(a))	(30,297)	(40,639)	_	-	_	-	(70,936)
Opening net book amount, as restated	57,586	192,470	71,111	36,358	4,191	140,835	502,551
Additions	-	22,076	15,054	9,493	2,545	46,433	95,601
Transfers/reclassifications	-	167,462	3,152	11,268	-	(181,882)	-
Transfers to non-current assets							
held for sale	-	(1,438)	-	-	-	-	(1,438)
Disposals	-	(3,526)	(55)	(1,619)	(504)	-	(5,704)
Impairment charged to consolidated							
income statement	-	(9,091)	(3,917)	(1,873)	(100)	-	(14,981)
Depreciation	-	(22,662)	(17,792)	(15,733)	(1,953)	-	(58,140)
Exchange differences	2,720	3,481	253	(350)	32	346	6,482
Closing net book amount, as restated	60,306	348,772	67,806	37,544	4,211	5,732	524,371
As at 31 December 2009							
Cost, as restated	60,306	489,673	328,249	263,544	24,419	5,732	1,171,923
Accumulated depreciation and							
impairment, as restated	_	(140,901)	(260,443)	(226,000)	(20,208)	_	(647,552)
Net book amount, as restated	60,306	348,772	67,806	37,544	4,211	5,732	524,371

<sup>+</sup> Freehold land is located in Thailand, Taiwan and the Philippines. The buildings are located in the PRC (including Hong Kong), Taiwan, Thailand and the Philippines.

Depreciation expense of HK\$26,834,000 (2009 as restated: HK\$30,217,000) is included in cost of sales, HK\$3,113,000 (2009: HK\$4,234,000) is included in selling and distribution expenses and HK\$32,050,000 (2009 as restated: HK\$23,689,000) is included in general and administrative expenses. In 2009, impairment charges of HK\$13,570,000 (as restated) were included in restructuring costs and HK\$1,411,000 was included in selling and distribution expenses.

# **16. PROPERTY, PLANT AND EQUIPMENT** (Continued)

## Company

	Plant and machinery <i>HK\$</i> '000	Leasehold improvements, furniture, fixtures and equipment HK\$'000	Motor vehicles <i>HK\$</i> '000	Total <i>HK\$'000</i>
As at 1 January 2010		· · · · · · · · · · · · · · · · · · ·	·	
Cost Accumulated depreciation	33 (33)	18,125 (18,090)	1,955 (332)	20,113 (18,455)
Net book amount		35	1,623	1,658
Year ended 31 December 2010 Opening net book amount Additions Depreciation	=	35 6 (18)	1,623 1,368 (518)	1,658 1,374 (536)
Closing net book amount		23	2,473	2,496
As at 31 December 2010 Cost Accumulated depreciation	33 (33)	17,356 (17,333)	3,323 (850)	20,712 (18,216)
Net book amount	_	23	2,473	2,496
	Plant and machinery <i>HK\$</i> '000	Leasehold improvements, furniture, fixtures and equipment HK\$'000	Motor vehicles <i>HK\$'000</i>	Total <i>HK\$'000</i>
As at 1 January 2009				
Cost Accumulated depreciation	33 (33)	18,113 (18,065)	1,824 (1,128)	19,970 (19,226)
Net book amount	_	48	696	744
Year ended 31 December 2009 Opening net book amount Additions Disposals Depreciation	- - - -	48 12 – (25)	696 1,678 (437) (314)	744 1,690 (437) (339)
Closing net book amount		35	1,623	1,658
As at 31 December 2009 Cost Accumulated depreciation	33 (33)	18,125 (18,090)	1,955 (332)	20,113 (18,455)
Net book amount	_	35	1,623	1,658

## 17. INVESTMENT PROPERTIES

	Group		
	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000	
As at 1 January Cost, as restated Accumulated depreciation and impairment, as restated	2,075 (700)	4,475 (1,216)	
Net book amount, as restated	1,375	3,259	
Year ended 31 December Opening net book amount, as previously reported Adjustments for adoption of HKAS 17 (Amendment) (Note 2(a))	481 894	1,065 2,194	
Opening net book amount, as restated Depreciation Transfer to non-current assets held for sale	1,375 (36) –	3,259 (85) (1,799)	
Closing net book amount	1,339	1,375	
As at 31 December Cost Accumulated depreciation and impairment	2,075 (736)	2,075 (700)	
Net book amount	1,339	1,375	

The investment properties are located in Hong Kong and are held under medium-term leases of 10 to 50 years.

Depreciation expense of HK\$36,000 (2009 as restated: HK\$85,000) is included in general and administrative expenses.

## 18. LEASEHOLD LAND AND LAND USE RIGHTS

The Group's interests in leasehold land and land use rights represent prepaid operating lease payments and their net book amounts are analysed as follows:

		Group			
		As restated	As restated		
	As at	As at	As at		
	31 December	31 December	1 January		
	2010	2009	2009		
	HK\$'000	HK\$'000	HK\$'000		
Outside Hong Kong					
- Medium-term lease of 10 to 50 years	172,672	33,574	23,202		
- Short-term lease of less than 10 years	_	_	279		
	172,672	33,574	23,481		

## 18. LEASEHOLD LAND AND LAND USE RIGHTS (Continued)

	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000
As at 1 January Cost, as restated Accumulated amortisation and impairment, as restated	43,315 (9,741)	32,111 (8,630)
Net book amount, as restated	33,574	23,481
Year ended 31 December Opening net book amount, as previously reported Adjustments for adoption of HKAS 17 (Amendment) (Note 2(a)) Opening net book amount, as restated Additions Amortisation	34,468 (894) 33,574 136,465 (3,131)	27,824 (4,343) 23,481 11,109 (921)
Impairment Exchange differences	- 5,764	(238) 143
Closing net book amount	172,672	33,574
As at 31 December Cost Accumulated amortisation and impairment	185,390 (12,718)	43,315 (9,741)
Net book amount	172,672	33,574

Amortisation of HK\$843,000 (2009 as restated: HK\$846,000) is included in cost of sales and HK\$2,288,000 (2009 as restated: HK\$75,000) is included in general and administrative expenses. In 2009, impairment charges of HK\$238,000 was included in restructuring costs.

## 19. SUBSIDIARIES

## (a) Investments in subsidiaries

	Com	Company		
	2010	2009		
	HK\$'000	HK\$'000		
Unlisted shares, at cost Amount due from a subsidiary Less: Accumulated impairment losses	398,766 106,625 (54,240)	398,171 105,845 (54,240)		
	451,151	449,776		

Amount due from a subsidiary, under investments in subsidiaries, is unsecured, interest free, without fixed term of repayment and is not expected to be repaid within the next 12 months. The balance is denominated in Hong Kong dollars.

## (b) Amounts due from/to subsidiaries

Amounts due from/to subsidiaries, classified as current assets/liabilities, are unsecured, interest free, and are repayable on demand. The balances are denominated in Hong Kong dollars.

## (c) Particulars of principal subsidiaries, all of which are unlisted, as at 31 December 2010:

	Place of			Issued and fully Effective s		ctive shareho	hareholding	
Name of subsidiary	incorporation/ establishment	Place of operations	Principal activities	paid share capital/ registered capital	by Company	by subsidiary	by Group	
338 Apparel Limited	Hong Kong	Hong Kong	Branded product trading	HK\$1,000,000	-	100%	100%	
338-Apparel Company Limited	British Virgin Islands	United States of America	Liaison services	US\$100	-	100%	100%	
338 Fashion Co. Limited	Hong Kong	Hong Kong	Branded product distribution and retail	HK\$3,000,000	-	100%	100%	
338 Fashion (Macau) Company Limited	Macau	Macau	Branded product distribution and retail	MOP\$25,000	-	100%	100%	
A-Grade Garments Manufacturing Corporation	The Philippines	The Philippines	Inactive	P26,000,000	-	100%	100%	
Advanced Fashions Technology Limited	British Virgin Islands	United States of America	Liaison services	US\$1,000	100%	-	100%	
All Asia Garment Industries, Inc.	The Philippines	The Philippines	Factory facilities leasing	P27,425,000	-	100%	100%	
All Asia Industrial Co., Ltd.	Taiwan	Taiwan	Sales liaison services and sample making	NT\$20,000,000	-	100%	100%	
All Asia Industries Co., Ltd. (Note (iii))	PRC	PRC	Garment manufacturing	HK\$53,500,000	-	100%	100%	
All Asia Industries	Hong Kong	Hong Kong	Inactive	HK\$4,000	15%	85%	100%	
Limited				(ordinary) HK\$1,500,600 (deferred) <i>(Note (i))</i>	15%	85%	100%	
Apparel Trading & Property Ventures, Inc.	The Philippines	The Philippines	Investment holding	P7,500,000	-	100%	100%	
Asia Wide Properties Company, Inc.	The Philippines	The Philippines	Investment holding	P5,500,000	-	100%	100%	
Asia Wide Trading Co., Ltd.	Taiwan	Taiwan	General trading and sales liaison services	NT\$6,600,000	-	100%	100%	
Brilliant Idea International Limited	Hong Kong	Hong Kong	Investment holding	HK\$100	-	100%	100%	

(c) Particulars of principal subsidiaries, all of which are unlisted, as at 31 December 2010

	Place of			Issued and fully	Effe	Effective shareho	
Name of subsidiary	incorporation/ establishment	Place of operations	Principal activities	paid share capital/ registered capital	by Company	by subsidiary	by Group
昇韻管理咨詢(深圳) 有限公司 (Note (iii))	PRC	PRC	Management consultancy services	RMB500,000	-	100%	100%
Chochuen Garment (Shenzhen) Co., Ltd. (Note (iii))	PRC	PRC	Garment manufacturing	HK\$30,000,000	-	100%	100%
Dress Line Holdings, Inc.	The Philippines	The Philippines	Investment holding	P59,562,500 (common)	-	100%	100%
				P180,000,000 (preferred) (Note (ii))	-	100%	100%
Elite Fashion (Hong Kong) Limited	Hong Kong	Hong Kong	Sales and marketing services	HK\$2	100%	-	100%
Elkin Trading Limited	Hong Kong	Hong Kong	Agency services	HK\$100	-	100%	100%
Excellent Jade Limited	Hong Kong	Hong Kong	Garment trading and manufacturing	HK\$10,000	-	100%	100%
Excellent Quality Apparel, Inc.	The Philippines	The Philippines	Garment manufacturing	P15,000,000	-	100%	100%
Fashion Express Company Limited	Thailand	Thailand	Inactive	THB100,000,000	-	99.86%	99.86%
Gold Flower Limited	Hong Kong	Hong Kong	General administrative and supporting services	HK\$10,000	-	100%	100%
Great Horizons Property Ventures, Inc.	The Philippines	The Philippines	Investment holding	P8,000,000	-	100%	100%
Guangzhou Excellent Fashion Design Company Limited (Note (iii))	PRC	PRC	Garment design and provision of technical services	RMB1,500,000	-	100%	100%
Guangzhou Tristate Industrial Co., Ltd. (Note (iii))	PRC	PRC	Garment manufacturing	HK\$18,500,000	-	100%	100%
Hefei Tristate Garment Manufacturing Company Limited (Note (iii))	PRC	PRC	Garment manufacturing	RMB105,000,000	-	100%	100%
合肥賢法服裝有限公司 (Note (iii))	PRC	PRC	Trading of fabric, trims and accessories	RMB1,000,000	-	100%	100%

# (c) Particulars of principal subsidiaries, all of which are unlisted, as at 31 December 2010 (Continued):

	Place of			Issued and fully	Effe	ctive shareho	ve shareholding	
Name of subsidiary	incorporation/ establishment	Place of operations	Principal activities	paid share capital/ registered capital	by Company	by subsidiary	by Group	
HFT Corp. Limited	Hong Kong	Hong Kong	Investment holding	HK\$10,000,000	-	100%	100%	
HT Trading Limited	Labuan, Malaysia	Macau	Garment trading and provision of services	US\$1	-	99.87%	99.87%	
Hua Thai Manufacturing Public Company Limited	Thailand	Thailand	Garment manufacturing and exporting	THB100,000,000	-	99.87%	99.87%	
Hwa Fuh Manufacturing Company (Hong Kong) Limited	Hong Kong	Hong Kong	Garment trading and investment holding		-	100%	100%	
Joint Holdings &	Hong Kong	Hong Kong	Investment holding	HK\$925	-	100%	100%	
Trading Company Limited				(ordinary) HK\$7,200,075 (deferred) <i>(Note(i))</i>	-	100%	100%	
Keybird Limited	Hong Kong	Hong Kong	Investment holding	HK\$3,000,000	100%	-	100%	
Keyear Company Limited	British Virgin Islands	Hong Kong	Investment holding	US\$1	100%	-	100%	
Prime-Time Company Limited	British Virgin Islands	Hong Kong	Investment holding	US\$1	-	100%	100%	
Prosperous Year International Limited	British Virgin Islands	Macau	General services	US\$100	-	100%	100%	
Quality Time Limited	British Virgin Islands	Hong Kong	Investment holding	US\$1	100%	-	100%	
Shanghai Tristate Enterprises Co., Ltd. (Note (iii))	PRC	PRC	Branded product distribution and retail	RMB180,000,000	-	100%	100%	
Sharp Hero International Limited	British Virgin Islands	Hong Kong	Investment holding	US\$100	-	100%	100%	
Sigsbee Investment Limited	The Republic of Liberia	Hong Kong	Investment holding	US\$1	100%	-	100%	
Sparkling Ocean Holdings Limited	British Virgin Islands	Hong Kong	Investment holding	US\$100	100%	-	100%	
Tenmo Limited	Hong Kong	Hong Kong	Investment holding	HK\$2,000,000	100%	-	100%	
Timely Corporate Limited	Hong Kong	Hong Kong	Nominee and secretarial services	HK\$1	100%	-	100%	

(c) Particulars of principal subsidiaries, all of which are unlisted, as at 31 December 2010 (Continued):

	Place of			Issued and fully	Effective shareholding		
Name of subsidiary	incorporation/ establishment	Place of operations	Principal activities	paid share capital/ registered capital	by Company	by subsidiary	by Group
Tristate Industrial Co., Ltd.	Taiwan	Taiwan	Sales liaison services and sample making	NT\$20,000,000	-	100%	100%
Tristate Trading Limited	Labuan, Malaysia	Macau	Garment trading	US\$1	-	100%	100%
TT&Co Asia Limited	Hong Kong	Hong Kong	General trading	HK\$10,000	-	100%	100%
Upgain (Laos) Manufacturing Company Limited	Laos	Laos	Inactive	US\$10,950,000	-	99.86%	99.86%
Upgain Limited	British Virgin Islands	Thailand	Investment holding	US\$16,000,000	-	99.87%	99.87%
Upgain (Vietnam) Manufacturing Company Limited	Vietnam	Vietnam	Garment manufacturing	US\$4,000,000	-	99.87%	99.87%
Velmore Holdings Limited	England	England	Investment holding	GBP558,335.60	-	100%	100%
Velmore Limited	England	England	Design and customer support services	GBP30,000	-	100%	100%
Velmore Sarl	Morocco	Morocco	Quality assurance and warehouse services	Dirhams100,000	-	100%	100%

## Notes:

- (i) The holders of the deferred shares are not entitled to receive any dividends or other distributions and have no right to vote at any general meeting of the company. They are not entitled to participate in any profits or assets of the company unless upon a winding up, in that case, the holders of the deferred shares have the right to receive the amount paid up on such deferred shares to be distributed out of the surplus assets of the company in accordance with its articles of association.
- (ii) The holders of the preferred shares are entitled to receive the same dividends as the common shares and have no right to vote at any general meeting of the company. The preferred shares are redeemable subject to the terms and conditions determined by the board of directors of the company and have preference over common shares in the distribution of assets of the company in the event of liquidation.
- (iii) A wholly foreign owned enterprise established in the mainland of the PRC.

None of the subsidiaries had any loan capital in issue at any time during the year ended 31 December 2010.

## 20. INTANGIBLE ASSETS

		Group	
	Goodwill <i>HK\$'000</i>	License rights <i>HK\$'000</i>	Total <i>HK\$'000</i>
As at 1 January 2010			
Cost	21,605	144,815	166,420
Accumulated amortisation and impairment		(26,346)	(26,346)
Net book amount	21,605	118,469	140,074
Year ended 31 December 2010  Opening net book amount  Derecognition of cost (Note (c))  Derecognition of accumulated amortisation and impairment (Note (c))  Amortisation  Exchange differences	21,605 - - - (690)	118,469 (11,085) 11,085 (12,194)	140,074 (11,085) 11,085 (12,194) (690)
	, ,		
Closing net book amount	20,915	106,275	127,190
As at 31 December 2010 Cost Accumulated amortisation	20,915 -	131,991 (25,716)	152,906 (25,716)
Net book amount	20,915	106,275	127,190

## 20. INTANGIBLE ASSETS (Continued)

		Group		
		License		
	Goodwill <i>HK\$'000</i>	rights <i>HK\$'000</i>	Total <i>HK\$'000</i>	
As at 1 January 2009				
Cost	20,401	144,815	165,216	
Accumulated amortisation		(5,478)	(5,478)	
Net book amount	20,401	139,337	159,738	
Year ended 31 December 2009				
Opening net book amount	20,401	139,337	159,738	
Amortisation	_	(9,783)	(9,783)	
Impairment (Note (c))	_	(11,085)	(11,085)	
Exchange differences	1,204		1,204	
Closing net book amount	21,605	118,469	140,074	
As at 31 December 2009				
Cost	21,605	144,815	166,420	
Accumulated amortisation and impairment		(26,346)	(26,346)	
Net book amount	21,605	118,469	140,074	

Amortisation of HK\$12,194,000 (2009: HK\$9,783,000) is included in the selling and distribution expenses in the consolidated income statement.

#### Notes:

#### (a) Impairment test for goodwill

Goodwill is allocated to the Group's cash-generating unit ("CGU") under the garment manufacturing segment. The recoverable amount of a CGU is determined based on value in use calculations. These calculations use pre-tax cash flow projections based on financial budgets approved by management covering the financial year 2011. Cash flows from 2012 onwards are projected based on year 2011 financial budgets with no growth for nine years thereafter. In 2009, pre-tax cash flow projections were based on financial budgets for the financial year 2010 and no growth for the nine years thereafter. The forecast profitability is based on past performance and expectation for market development. Future cash flows are discounted at 10% per annum (2009: 10% per annum). The discount rate used is pre-tax and reflects specific risks relating to the CGU. As at 31 December 2010, no impairment of goodwill was considered as necessary (2009: Nil).

- (b) License rights represent capitalisation of the minimum contractual obligation at the time of inception. They are recognised based on discount rates equal to the Group's weighted average borrowing rates of approximately 3.0% to 5.0% per annum at the dates of inception.
- (c) Impairment on intangible assets license rights

Due to the expectation of operating losses of a license business, a full provision for impairment on license rights of HK\$11,085,000 was made in the consolidated income statement for the year ended 31 December 2009. The related license rights and provision for impairment were derecognised during the year ended 31 December 2010 upon entering into an early termination agreement with a licensor (Note 32(b)).

## 21. OTHER LONG-TERM ASSETS

	Gre	oup	Com	pany
	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Long-term rental deposits  Deposits with a financial institution (Note)  Club debentures	7,891 5,749 1,690	9,839 7,415 1,200	- 5,749 -	7,415 -
	15,330	18,454	5,749	7,415

Note:

Deposits with a financial institution are denominated in Hong Kong dollars with an effective interest rate of 5.3% per annum (2009: 5.3% per annum).

## 22. INVESTMENTS IN ASSOCIATES

	Gr	Group	
	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	
As at 1 January Share of losses Impairment	- - -	4,991 (1,472) (3,519)	
As at 31 December	_	_	

Particulars of the associates, which are unlisted, as at 31 December 2010 are as follows:

	Place of incorporation/	% interest
Name of associates	establishment	held indirectly
MAC International Sarl	Morocco	50%
Teneco Sarl	Morocco	28.54%

## 23. INVENTORIES

	Group	
	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Raw materials Work-in-progress Finished goods	124,723 94,113 79,701	170,461 82,177 19,332
	298,537	271,970

Net write-down of inventories amounting to HK\$6,419,000 (2009: HK\$8,297,000) is included in cost of sales.

### 24. ACCOUNTS RECEIVABLE AND BILLS RECEIVABLE

The aging analysis is as follows:

	Group	
	2010	2009
	HK\$'000	HK\$'000
Less than 3 months	309,941	292,172
3 months to 6 months	1,934	1,155
Over 6 months	726	4,427
	312,601	297,754
Less: Provision for impairment	(726)	(4,427)
	311,875	293,327

Majority of trade receivables are with customers having an appropriate credit history. The Group grants its customers credit terms ranging from 30 to 60 days. Most of the trade receivables are on open account which are substantially covered by credit insurance during 2009 and 2010.

The carrying amounts of the accounts receivable and bills receivable approximate their fair values. The maximum exposure to credit risk is the fair value of the above receivables. The Group does not hold any collateral as security.

As at 31 December 2010, accounts receivable and bills receivable of HK\$97,887,000 (2009: HK\$74,229,000) were past due but considered not to be impaired. These relate to a number of customers for whom there is no history of default. The aging analysis of these receivables based on invoice date is as follows:

	2010	2009
	HK\$'000	HK\$'000
Less than 3 months	95,953	73,074
3 months to 6 months	1,934	1,155
	97,887	74,229

As at 31 December 2010, accounts receivable and bills receivable over 6 months of HK\$726,000 (2009: HK\$4,427,000) were considered impaired and had been fully provided for.

The risk of accounts receivable and bills receivable that are neither past due nor impaired as at 31 December 2010 becoming impaired is low as most of the balances related to customers with no history of default.

## 24. ACCOUNTS RECEIVABLE AND BILLS RECEIVABLE (Continued)

Movements of provision for impairment of accounts receivable and bills receivable are as follows:

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
At 1 January (Reversal of)/provision for impairment Receivables written off during the year as uncollectible	4,427 (3,314) (387)	3,954 4,213 (3,740)
At 31 December	726	4,427

The (reversal of)/provision for impaired receivables has been included in general and administrative expenses. Amounts charged to the allowance account are generally written off when there is no expectation of recovery.

The carrying amounts of accounts receivable and bills receivable are denominated in the following currencies:

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
United States dollars	276,486	227,259
Pound Sterling		41,473
Renminbi	32,917	22,012
Hong Kong dollars	2,043	2,483
Others	429	100
	311,875	293,327

### 25. FORWARD FOREIGN EXCHANGE CONTRACTS

	Group	
	2010 <i>HK\$</i> '000	2009 <i>HK\$'000</i>
Included in current assets – cash flow hedges (Note (i))	3,954	1,639
Included in current liabilities – cash flow hedge (Note (i))	(836)	(6,396)
- net investment hedge (Note (ii))		(3,688)
	(836)	(10,084)

The maximum exposure to credit risk is the fair value (as stated above) of the forward foreign exchange contracts under current assets in the consolidated statement of financial position. The maturity dates of the outstanding forward foreign exchange contracts are within one year and are classified as current assets and liabilities.

## 25. FORWARD FOREIGN EXCHANGE CONTRACTS (Continued)

#### Notes:

(i) Forward foreign exchange contracts - cash flow hedges

As at 31 December 2010, the notional principal amount of the outstanding forward foreign exchange contracts under cash flow hedges was HK\$232,456,000 (2009: HK\$149,434,000). The hedges related to highly probable forecasted sales and purchases denominated in foreign currencies which are expected to occur at various dates within a 12-month period. Gains and losses of forward foreign exchange contracts recorded in the hedging reserve in consolidated statement of comprehensive income at 31 December 2010 are to be recognised in the consolidated income statement when the underlying hedged transactions affect the consolidated income statement.

In relation to the forward foreign exchange contracts under cash flow hedges as at 31 December 2010, no amount (2009: loss of HK\$6,672,000) was recognised within sales of goods and no amount (2009: gain of HK\$531,000) was included under general and administrative expenses.

(ii) Forward foreign exchange contracts - net investment hedge

As at 31 December 2010, pursuant to the Group's strategy of hedging, there was no outstanding forward foreign exchange contract under net investment hedge (2009: forward contracts with notional value of HK\$28,844,000). The cumulative gains and losses of forward foreign exchange contracts retained in the translation reserve with respect to net investment hedge as at 31 December 2010 are to be recognised in the consolidated income statement when the foreign operation is disposed.

In relation to the net investment hedge, a gain of HK\$25,000 (2009: HK\$763,000) in respect of the ineffective portion of the net investment hedge and a loss arising from the change in fair value of the portion of derivative forward instrument not qualified as net investment hedge of HK\$52,000 (2009: HK\$277,000) are included in other gains/(losses) during the year.

#### 26. PREPAYMENTS AND OTHER RECEIVABLES

	Group		Com	pany
	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Tax reserve certificates Deposits for acquisition of	38,101	35,911	-	_
an office building (Note (ii))  Advance payments for purchases of inventories	42 249	56,799	_	-
Rental deposits  Value added tax and custom duties	42,348 8,524	13,027 5,621	_	_
recoverable	4,016 416	2,230	_	_
Income tax recoverable Prepaid operating expenses	11,825	1,556 8,610	123	155
Others	7,528	6,478	706	1,055
	112,758	130,232	829	1,210

#### Notes:

- (i) The carrying amounts of other receivables approximate their fair values. The maximum exposure to credit risk is the fair value of the above items. The Group does not hold any collateral as security.
- (ii) On 21 December 2009, Shanghai Tristate Enterprises Co., Ltd. ("Shanghai Tristate"), a wholly-owned subsidiary of the Company, successfully bid for the acquisition of a commercial property in Shanghai, the PRC at an auction at a consideration of RMB105,127,000 (equivalent to HK\$119,414,000). Shanghai Tristate also entered into a sale and purchase agreement with the vendor of the property on 24 December 2009. Pursuant to the bidding agreement and the sale and purchase agreement, performance deposits and auctioneer's commission totalling RMB50,000,000 (equivalent to HK\$56,799,000) were paid by Shanghai Tristate in 2009. The acquisition was completed during the year upon Shanghai Tristate obtaining the Shanghai Certificate of Real Estate Ownership on 22 March 2010.

### 27. CASH AND BANK BALANCES

	Group		Com	pany
	2010 <i>HK\$'000</i>	2009 HK\$'000	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Short-term bank deposits Cash at bank and on hand	274,359 185,054	187,869 194,628	- 8,955	4,310 3,702
Cash and cash equivalents Pledged bank deposits	459,413 590	382,497 18,906	8,955 -	8,012
Total cash and bank balances	460,003	401,403	8,955	8,012

The maximum exposure to credit risk approximates the carrying value of the cash and cash equivalents.

The effective interest rate on short-term bank deposits was 2.0% per annum (2009: 1.6% per annum). The effective interest rate on cash at bank was 0.1% per annum (2009: 0.2% per annum). The short-term bank deposits mainly have maturities ranging from one day to three months at inception.

As at 31 December 2010, short-term bank deposits amounted to HK\$590,000 (2009: HK\$18,906,000) were pledged as collateral for certain foreign currency exchange contract facilities granted to the Group.

The carrying amounts of cash and bank balances are denominated in the following currencies:

	Gro	oup	Com	pany
	2010	2009	2010	2009
	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>	<i>HK\$'000</i>
Renminbi United States dollars Hong Kong dollars Pound Sterling Others	354,781	152,895	-	-
	68,609	210,307	7,682	6,725
	18,151	16,661	1,264	1,278
	6,158	6,831	-	-
	12,304	14,709	9	9
Total	460,003	401,403	8,955	8,012

The Group's cash and bank balances denominated in Renminbi were deposited with banks in the Mainland China. The conversion of these Renminbi denominated balances into foreign currencies and the remittance of funds out of the Mainland China is subject to the rules and regulations of foreign exchange control promulgated by the Mainland China Government.

### 28. ACCOUNTS PAYABLE AND BILLS PAYABLE

	G	Group	
	2010	2009	
	HK\$'000	HK\$'000	
Third parties	189,305	164,426	
Associates	_	769	
	189,305	165,195	

The aging analysis of accounts payable and bills payable based on invoice date is as follows:

Less than 3 months	181,520	155,841
3 months to 6 months	4,857	4,157
Over 6 months	2,928	5,197
	189,305	165,195

Majority of payment terms with suppliers are within 60 days.

The carrying amounts of accounts payable and bills payable approximate their fair values.

The carrying amounts of accounts payable and bills payable are denominated in the following currencies:

	2010	2009
	HK\$'000	HK\$'000
United States dollars	112,348	101,444
Hong Kong dollars	32,293	29,917
Renminbi	33,470	21,409
Others	11,194	12,425
	189,305	165,195

#### 29. ACCRUALS AND OTHER PAYABLES

Accruals and other payables mainly consist of the current portion of license fees payable, payables for construction in progress, accrued employment expenses and other operating expenses.

#### 30. BANK BORROWINGS

As at 31 December 2010, the Group's bank borrowings were unsecured, of which approximately HK\$189,833,000 (2009: HK\$170,343,000) were covered by corporate guarantees given by the Company. The bank borrowings were due for repayment within three months. As at 31 December 2010, bank borrowings of HK\$140,905,000 (2009: HK\$134,401,000) and HK\$48,928,000 (2009: HK\$35,942,000) bore interest at fixed rates and floating rates respectively. The interest rates of the bank borrowings ranged from 0.7% to 1.5% per annum (2009: 0.6% to 4.5% per annum).

## **30. BANK BORROWINGS** (Continued)

Bank borrowings are denominated in the following currencies:

	Group	
	2010	2009
	HK\$'000	HK\$'000
United States dollars	123,054	92,658
Hong Kong dollars	66,779	59,527
Thai Bahts	_	16,302
Euro	_	1,856
	189,833	170,343

The fair value of the Group's bank borrowings equal their carrying amount, as the impact of discounting is not significant.

### 31. RETIREMENT BENEFITS AND OTHER POST RETIREMENT OBLIGATIONS

	Gro	oup	Com	pany
	2010	2009	2010	2009
	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Defined contribution plans (Note (a))	1,050	681	_	_
Defined benefit plans (Note (b))	(4,234)	(3,158)	_	_
Long service payment liabilities (Note (c))	6,523	5,233	_	_
Other retirement benefits	5,625	8,238	5,625	8,238
	8,964	10,994	5,625	8,238
Included in non-current assets	(5,140)	(4,211)	_	_
Included in non-current liabilities	14,104	15,205	5,625	8,238
	8,964	10,994	5,625	8,238

#### Notes:

#### (a) Defined contribution plans

During the year ended 31 December 2010, forfeited contributions of HK\$394,000 (2009: HK\$889,000) were utilised, and no outstanding balance as at 31 December 2010 (2009: HK\$289,000) could be utilised to reduce future contributions.

The Group operates/participates in the following defined contribution plans:

- (i) A defined contribution scheme for employees in Hong Kong, under which the Group and its employee each contributes 5% of the employee's salaries. The forfeited contributions made by the Group and the related accrued interest are used to reduce the Group's future employer contribution.
- (ii) The Mandatory Provident Fund Scheme for employees in Hong Kong, under which the Group and its employee each makes monthly contribution to the scheme at 5% of the qualifying earnings of the employee, subject to a monthly cap of HK\$1,000.
- (iii) The Group's subsidiaries in the Mainland China contribute 10% to 20% of the basic salaries of their employees to retirement schemes operated by municipal governments. Under the schemes, the employees also contribute 8% of their basic salaries.

# 31. RETIREMENT BENEFITS AND OTHER POST RETIREMENT OBLIGATIONS (Continued)

#### Notes (Continued):

- (a) Defined contribution plans (Continued)
  - (iv) The Group's subsidiaries in Thailand operate defined contribution plans, under which the Group generally contributes 5% of participating employees' salaries and the employees contribute 5% of their salaries.
  - (v) From 1 July 2005, the Group's subsidiaries in Taiwan operate defined contribution plans pursuant to Labour Pension Act as a choice available to their employees. Under the plans, the Group generally contributes 6% of the participating employees' salaries to their personal accounts kept by the Labour Insurance Bureau on a monthly basis. Contributions from employees are on a discretionary basis.
  - (vi) The Group's subsidiaries in the UK operate a defined contribution scheme for employees in the UK, under which the subsidiaries contribute 7.5% of the employees' monthly salaries.
  - (vii) The Group's subsidiary in Morocco contributes approximately 8.5% of the basic salary of its employees to retirement scheme operated by government.

Other than the mandatory contributions made by the Group under the respective defined contribution plans, the Group has no further obligations for the actual pension payments or any post retirement benefits.

#### (b) Defined benefit plans

The Group operates/participates in the following defined benefit plans:

- (i) A defined benefit retirement plan for the Group's subsidiaries in the Philippines. The Group bears the full cost of all plan benefits. The benefits are based on a prescribed percentage of the final monthly basic salary and the period of credited services.
- (ii) A defined benefit retirement scheme operated by the Group's subsidiaries in Taiwan. The Group bears the full cost of all benefits and the assets for the benefits are invested through the Bank of Taiwan (formerly known as "Central Trust of China"). The benefits are based on the average monthly salary for the six months immediately preceding the date of cessation of service with the Group.

The latest actuarial valuations of the above plans were performed by HSBC Life (International) Limited, a professionally qualified independent actuarial firm, as at 31 December 2010 using the "projected unit credit" method. Based on the actuarial reports, the aggregate market value of the plan assets as at 31 December 2010 was HK\$25,110,000, representing approximately 179% of the actuarial accrued liabilities at that date.

The amounts recognised in the consolidated statement of financial position are as follows:

	2010 <i>HK\$</i> '000	2009 HK\$'000
Present value of funded obligations Fair value of plan assets	14,067 (25,110)	12,312 (23,182)
Unrecognised actuarial gain	(11,043) 6,809	(10,870) 7,712
Net assets	(4,234)	(3,158)
Represented by: Net assets Net liabilities	(5,140) 906 (4,234)	(4,211) 1,053 (3,158)

# 31. RETIREMENT BENEFITS AND OTHER POST RETIREMENT OBLIGATIONS

Notes (Continued):

#### (b) Defined benefit plans (Continued)

The amounts recognised in the consolidated income statement are as follows:

	2010 <i>HK\$'000</i>	2009 HK\$'000
Current service cost Interest cost Expected return on plan assets Net actuarial gain recognised Net gains on curtailments and settlements	563 348 (864) (518)	840 432 (841) (819) (15,266)
Total, included in employment expenses	(471)	(15,654)
Amount included in restructuring costs (Note 6)  Amount included in general and administrative expenses	- (471)	(15,266) (388)
	(471)	(15,654)
Actual return on plan assets	867	860

Changes in the present value of the defined benefit obligations are as follows:

	2010	2009
	HK\$'000	HK\$'000
As at 1 January	12,312	24,556
Current service cost	563	840
Interest cost	348	432
Actuarial loss	891	30
Curtailment gain, net	_	(5,863)
Exchange differences	1,179	540
Benefits paid by employer	_	(383)
Benefits paid from the plan	(1,226)	(3,798)
Liabilities extinguished on curtailment	_	(4,042)
As at 31 December	14,067	12,312
Experience adjustments on plan liabilities	(461)	(1,689)
,		,

Changes in the fair value of plan assets are as follows:

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
As at 1 January Expected return on plan assets Actuarial gain Contributions by employer Exchange differences Benefits paid from the plan Refund to employer	23,182 864 3 191 2,096 (1,226)	30,002 841 19 320 887 (3,798) (5,089)
As at 31 December	25,110	23,182
Experience adjustments on plan assets	3	19

# 31. RETIREMENT BENEFITS AND OTHER POST RETIREMENT OBLIGATIONS (Continued)

### Notes (Continued):

(b) Defined benefit plans (Continued)

The principal actuarial assumptions used are as follows:

	2010	2009
Discount rate Expected rate of return on plan assets Expected rate of future salary increase	1% to 7% 4% to 5% 3% to 5%	2% to 9% 3% to 6% 2% to 7%

The Group expects to contribute HK\$291,000 to its defined benefit plans in the year ending 31 December 2011 (2010: HK\$282,000).

The major categories of plan assets as a percentage of total plan assets are as follows:

	2010	2009
Deposits with financial institutions	23.9%	51.7%
Bonds	39.7%	13.0%
Stocks	9.3%	11.8%
Other assets	27.1%	23.5%

#### (c) Long service payment liabilities

- (i) Under the Hong Kong Employment Ordinance, the Group is obliged in certain circumstances to make long service payments on cessation of employment to certain employees in Hong Kong who have completed at least five years of service with the Group. The amount payable is dependent on the employee's final salary (or, at the option of the employee, the average salary for the 12 months prior to cessation of employment, subject to an average monthly salary of HK\$22,500) and years of service, and is reduced by entitlements accrued under the Group's defined contribution retirement scheme.
- (ii) Under the Labor Protection Act of Thailand (A.D. 1998), the Group is obliged to make severance pay on cessation of employment to the employees who have been regularly employed by the Group for more than 120 days. The amount payable is dependent on the employee's final salary and years of service. The Group does not set aside any asset for the benefit obligation arising from severance pay.
- (iii) Under the labour law of Vietnam, the Group is obliged to make severance pay on cessation of employment to the employees who have been employed by the Group for more than 12 months. The amount payable is dependent on the employee's average salary for the six months prior to the termination and years of service up to 31 December 2008. The Group does not set aside any asset for the benefit obligation arising from severance pay.

The latest actuarial valuations of the Group's major obligations of long service payment liabilities as at 31 December 2010 were carried out by a professionally qualified independent actuarial firm, HSBC Life (International) Limited, using the "projected unit credit" method.

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Present value of unfunded obligations Unrecognised actuarial loss	11,132 (4,609)	9,172 (3,939)
Liability in the statement of financial position	6,523	5,233
Current services cost Interest cost Net losses on curtailments and settlements Actuarial loss recognised	230 481 – 420	561 390 13,743 265
Total, included in employment expenses	1,131	14,959
Amount included in restructuring costs (Note 6) Amount included in general and administrative expenses	_ 1,131	13,743 1,216
	1,131	14,959

# 31. RETIREMENT BENEFITS AND OTHER POST RETIREMENT OBLIGATIONS

Notes (Continued):

(c) Long service payment liabilities (Continued)

Movement in the present value of unfunded obligations:

	2010 <i>HK\$'000</i>	2009 HK\$'000
As at 1 January	9,172	12,014
Current service cost	230	561
Interest cost	481	390
Benefit paid	(329)	(17,708)
Curtailment losses	_	12,421
Actuarial loss	648	1,110
Exchange differences	930	384
As at 31 December	11,132	9,172
Experience adjustments on unfunded obligations	242	2,254
The principal actuarial assumptions used are as follows:		
	2010	2009
Discount rate	2% to 12%	2% to 12%
Expected rate of future salary increase	1% to 7%	1% to 7%

## 32. LICENSE FEES PAYABLE

	Gro	oup
	2010	2009
	HK\$'000	HK\$'000
Within one year	17,808	16,640
In the second year	22,676	24,305
In the third to fifth year	74,481	101,990
	114,965	142,935
Less: Imputed interest on license fees payable	(11,538)	(14,987)
Present value  Less: Current portion included in accruals and other payables	103,427 (17,808)	127,948 (16,640)
Non-current portion	85,619	111,308
Estimated fair value of: Current portion Non-current portion	17,808 90,846	16,640 116,480

## **32. LICENSE FEES PAYABLE** (Continued)

#### Notes:

- (a) License fees payable represents the contractual obligations at the time of recognition. It is recognised based on discount rates of 3.0% to 5.0% per annum at the date of inception of such obligations, which were determined by reference to the Group's weighted average external borrowing rate.
- (b) During the year ended 31 December 2010, a subsidiary of the Company has reached an agreement with a licensor for early termination of a license agreement. Pursuant to the agreement, the licensor agreed, interalias, to waive the minimum royalty payable by the Group as stipulated in the original license agreement. In this connection, the Group has derecognised the related intangible assets (which had been fully provided for in 2009) (Note 20(c)) and the license fees payable amounted to HK\$10,877,000. The license fees payable derecognised less the termination costs, amounted to HK\$8,378,000, was recognised as net gain on early termination of the license agreement in the consolidated income statement.

The carrying amounts of license fees payable are denominated in the following currencies:

	2010	2009
	HK\$'000	HK\$'000
United States dollars	89,019 14,408	110,798
Euro	14,408	17,150
	103,427	127,948

The estimated fair value as at 31 December 2010 was calculated based on discount rates of 1.7% to 2.4% (2009: 1.9% to 2.1%) per annum, which were determined by reference to the external borrowing rates to the Group.

#### 33. DEFERRED INCOME TAX ASSETS/LIABILITIES

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to set off current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority. The balances shown in the statement of financial position, after appropriate offsetting, are as follows:

	Group			Company			
	As at 31 December 2010 <i>HK\$'000</i>	As restated As at 31 December 2009 HK\$'000	As restated As at 1 January 2009 HK\$'000	As at 31 December 2010 <i>HK\$'000</i>	As at 31 December 2009 <i>HK\$'000</i>		
Deferred income tax assets to be recovered:							
<ul><li>After 12 months</li><li>Within 12 months</li></ul>	8,911 11,080	8,035 1,036	4,767 1,909	2 -	113		
	19,991	9,071	6,676	2	113		
Deferred income tax liabilities to be realised:  - After 12 months	(58,148)	(56,766)	(70,147)	_	-		
– Within 12 months	(2,201)	(2,669)	(2,984)	_			
	(60,349)	(59,435)	(73,131)	_			
Net deferred income tax (liabilities)/assets	(40,358)	(50,364)	(66,455)	2	113		

## 33. **DEFERRED INCOME TAX ASSETS/LIABILITIES** (Continued)

The movements in deferred income tax assets and liabilities, without taking into consideration the offsetting of balance with the same tax jurisdiction, are as follows:

**Deferred income tax liabilities** 

	Group											
	Withholding tax for distribution of overseas retained  Accelerated earnings of tax depreciation subsidiaries				Fair value a	siness	Revalua freehol and bu		Hed	ging	To	al
	2010 <i>HK\$</i> '000	2009 <i>HK\$</i> '000	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	2010 <i>HK\$'000</i>	2009 <i>HK\$</i> '000	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000	2010 <i>HK\$</i> '000	2009 <i>HK\$'000</i>	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000
As at 1 January, as previously reported Effect of change in accounting policy (Note 2(a))	4,708	3,898	34,298	45,703	28,760	29,433	9,504	10,233	3	469	77,273	89,736
As at 1 January, as restated Exchange differences Recognised in the consolidated income	4,708	3,898	34,298 491	45,703	3,029	29,433	-	- -	3 -	469 -	67,769 3,520	79,503 1,417
statement Charged/(credited) to other comprehensive income As at 31 December	(235)  4,473	4,708	(865)	(11,405	-	(2,090)	<u>-</u>	-	712	(197)	712	(12,954)

**Deferred income tax assets** 

	Provi	sions		erated reciation	Tax lo	osses	Total		
	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000	
As at 1 January, as previously reported Effect of change in accounting policy (Note 2(a))	8,880	7,484	5,783 106	5,299 265	2,636 -	-	17,299 106	12,783 265	
As at 1 January, as restated Exchange differences Recognised in the consolidated income statement	8,880 417 10,328	7,484 179 1,217	5,889 - 1,108	5,564 (110) 435	2,636 292 (1,339)	- 85 2,551	17,405 709 10,097	13,048 154 4,203	
As at 31 December	19,625	8,880	6,997	5,889	1,589	2,636	28,211	17,405	

Group

The Company's deferred income tax assets was arised from decelerated tax depreciation. During the year ended 31 December 2010, HK\$111,000 (2009: HK\$173,000) was recognised in the income statement.

# 33. DEFERRED INCOME TAX ASSETS/LIABILITIES (Continued)

**Deferred income tax assets** (Continued)

Deferred income tax assets are recognised for tax loss carry-forward to the extent that the realisation of the related tax benefit through future taxable profits is probable. As at 31 December 2010, the Group did not recognise deferred income tax assets of HK\$15,251,000 (2009: HK\$18,931,000) for tax losses that can be carried forward against future taxable income. Cumulative tax losses of HK\$73,836,000 (2009: HK\$90,985,000) can be carried forward indefinitely; cumulative tax losses of HK\$10,300,000 (2009: HK\$1,072,000) will expire (if not utilised) within the next five years; and cumulative tax losses of HK\$1,903,000 (2009: HK\$14,578,000) will expire (if not utilised) from the sixth to tenth years.

#### 34. OTHER LONG-TERM LIABILITIES

	Gro	oup
	2010	2009
	HK\$'000	HK\$'000
Within one year	5,772	4,363
In the second year	822	4,488
In the third to fifth year	343	1,154
	6,937	10,005
Less: Imputed interest on other long-term liabilities	(398)	(588)
Present value	6,539	9,417
Less: Current portion included in accruals and other payables	(5,772)	(4,363)
Non-current portion	767	5,054
Estimated fair value of:		
Current portion	5,772	4,363
Non-current portion	1,103	5,377

Other long-term liabilities represent provision for onerous lease and other payments relating to leased premises located in the UK. It is recognised based on a discount rate of 5.0% per annum at the date of recognising such obligations, which was determined by reference to the Group's weighted average external borrowing rate.

The estimated fair value as at 31 December 2010 was calculated based on a discount rate of 2.4% (2009: 2.2%) per annum, which was determined by reference to the external borrowing rate to the Group.

The carrying amounts of other long-term liabilities are denominated in Pound Sterling.

## 35. SHARE CAPITAL

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Authorised: 500,000,000 (2009: 500,000,000) shares of HK\$0.10 each	50,000	50,000
Issued and fully paid: 268,735,253 (2009: 268,735,253) shares of HK\$0.10 each	26,874	26,874

## 36. RESERVES

# Group

	Share premium HK\$'000	Capital reserve	Statutory reserves <i>HK\$'000</i>	Assets revaluation reserve HK\$'000	Translation reserve HK\$'000	Share option reserve HK\$'000	Hedging reserve HK\$'000	Contributed surplus HK\$'000	General reserve	Retained earnings	Total <i>HK\$</i> '000
As at 1 January 2010, as previously reported Effect of change in accounting	8,124	112,388	67,930	68,720	54,795	771	1,381	265,630	117,413	321,900	1,019,052
policy (Note 2(a))		-	_	(68,720)	(4,671)	-	-	-	-	13,809	(59,582)
As at 1 January 2010, as restated	8,124	112,388	67,930	-	50,124	771	1,381	265,630	117,413	335,709	959,470
Comprehensive income Profit for the year Other comprehensive income Fair value gain on net	-	-	-	-	-	-	-	-	-	196,735	196,735
investment hedge  Net fair value gain on cash	-	-	-	-	921	-	-	-	-	-	921
flow hedges  Deferred income tax charged to other comprehensive income	-	-	-	-	-	-	1,735	-	-	-	1,735
(Note 33) Currency translation differences	-	-	-	-	- 40,561	-	(712) –	-	-	-	(712) 40,561
Total comprehensive income	_	_	_	_	41,482	_	1,023	_	_	196,735	239,240
Transactions with owners Transfer upon disposal of											
a subsidiary	-	-	(4,371)	-	-	-	-	-	-	4,371	-
Transfer Share options granted to	-	-	4,101	-	-	(000)	-	-	-	(4,101)	-
employees lapsed Share option scheme	-	-	-	-	-	(280)	-	-	-	280	-
<ul> <li>value of employee services</li> <li>Dividends paid to equity holders of</li> </ul>	-	-	-	-	-	635	-	-	-	-	635
the Company	-	-	_	-	-	-	-	-	-	(42,998)	(42,998)
Total transactions with owners	-	-	(270)	-	-	355	-	-	-	(42,448)	(42,363)
As at 31 December 2010	8,124	112,388	67,660	_	91,606	1,126	2,404	265,630	117,413	489,996	1,156,347
Representing: Proposed dividend Others										64,496 425,500	
										489,996	

# **36. RESERVES** (Continued)

# **Group** (Continued)

	Share premium HK\$'000	Capital reserve HK\$'000	Statutory reserves <i>HK\$'000</i>	Assets revaluation reserve HK\$'000	Translation reserve HK\$'000	Share option reserve HK\$'000	Hedging reserve HK\$'000	Contributed surplus HK\$'000	General reserve	Retained earnings HK\$'000	Total <i>HK\$'000</i>
As at 1 January 2009, as previously reported	8,124	126,598	65,198	69,848	(81,480)	356	13,739	265,630	117,413	438,300	1,023,726
Effect of change in accounting policy (Note 2(a))	-	-	-	(69,848)	(2,264)	-	-	-	-	11,674	(60,438)
As at 1 January 2009, as restated	8,124	126,598	65,198	-	(83,744)	356	13,739	265,630	117,413	449,974	963,288
Comprehensive income Loss for the year Other comprehensive income Fair value loss on net	-	-	-	-	-	-	-	-	-	(101,651)	(101,651)
investment hedge Net fair value losses on cash	-	-	-	-	(1,634)	-	-	-	-	-	(1,634)
flow hedges	-	-	-	-	-	-	(12,824)	-	-	-	(12,824)
Realisation of accumulated translation reserve (Note 6)	_	-	-	-	133,589	_	-	_	_	_	133,589
Deferred income tax credited to the consolidated income statement	-	-	-	-	-	-	269	-	-	-	269
Deferred income tax credited to other comprehensive income							107				407
(Note 33) Currency translation differences	-	-	-	-	1,913	-	197	-	-	-	197 1,913
Total comprehensive income	-	-	-	-	133,868	-	(12,358)	-	-	(101,651)	19,859
Transactions with owners Transfer Share option scheme	-	(14,210)	2,732	-	-	(94)	-	-	-	11,572	-
value of employee services     Dividends paid to equity holders of	-	-	-	-	-	509	-	-	-	-	509
the Company	-	-	-	-	-	-	-	-	-	(24,186)	(24,186)
Total transactions with owners	_	(14,210)	2,732	-	-	415	-	-	-	(12,614)	(23,677)
As at 31 December 2009, as restated	8,124	112,388	67,930		50,124	771	1,381	265,630	117,413	335,709	959,470
Representing: Proposed dividend Others										26,874 308,835 335,709	

# **36. RESERVES** (Continued)

# Company

	Share premium <i>HK\$'000</i>	Share option reserve HK\$'000	Contributed surplus <i>HK\$'000</i>	General reserve <i>HK\$'000</i>	Retained earnings <i>HK\$'000</i>	Total <i>HK\$'000</i>
As at 1 January 2010	8,124	771	321,020	110,000	166,606	606,521
Comprehensive income Profit for the year	_	_	-	-	73,375	73,375
Total comprehensive income	_	-	_	_	73,375	73,375
Transactions with owners Share options granted to employees lapsed	_	(280)	_	_	240	(40)
Share option scheme - value of employee services	-	635	-	-	-	635
Dividends paid to equity holders of the Company	_	_	_	_	(42,998)	(42,998)
Total transactions with owners	_	355	_	_	(42,758)	(42,403)
As at 31 December 2010	8,124	1,126	321,020	110,000	197,223	637,493
Representing: Proposed dividend Others					64,496 132,727	
					197,223	
	Share premium <i>HK\$'000</i>	Share option reserve <i>HK\$'000</i>	Contributed surplus HK\$'000	General reserve <i>HK\$</i> '000	Retained earnings <i>HK\$'000</i>	Total <i>HK\$'000</i>
As at 1 January 2009	8,124	356	321,020	110,000	164,166	603,666
Comprehensive income Profit for the year		_	_	_	26,606	26,606
Total comprehensive income		_	_	_	26,606	26,606
Transactions with owners  Share options granted to employees lapsed  Share option scheme  - value of employee services  Dividends paid to equity holders of the Company	- - -	(94) 509	-	-	20 - (24,186)	(74) 509 (24,186)
Total transactions with owners	_	415	_	_	(24,166)	(23,751)
As at 31 December 2009	8,124	771	321,020	110,000	166,606	606,521
Representing: Proposed dividend Others					26,874 139,732 166,606	

For the year ended 31 December 2010

## **36. RESERVES** (Continued)

- (a) Contributed surplus represents the excess in value of shares acquired in consideration for the issue of the Company's shares over the nominal value of those shares issued. Under Companies Act 1981 of Bermuda (as amended), contributed surplus is distributable.
- (b) Subsidiaries incorporated in Taiwan are required to set aside 10% of their net profit each year to reserve, according to Company Law in Taiwan. This appropriation is made in the following year until the accumulated reserve equals the paid-in capital. Such reserve can be used to offset a deficit or, when it has reached 50% of the paid-in capital, up to 50% thereof may be transferred to capital. The amount set aside is included under statutory reserve. Subsidiaries in Taiwan did not transfer any amount to the statutory reserve during the year ended 31 December 2010 (2009: Nil).
- (c) The laws and regulations in the Mainland China require wholly foreign owned enterprises established in the Mainland China to provide for statutory reserves which are appropriated from net profit, based on profit reported in the statutory accounts. Certain subsidiaries in the Mainland China are required to allocate at least 10% of their after-tax profit to statutory reserves until the reserves have reached 50% of their registered capital. Statutory reserves can only be used, upon approval by the relevant authority, to offset accumulated losses or increase capital. During the year ended 31 December 2010, subsidiaries in the Mainland China have transferred HK\$4,101,000 (2009: HK\$2,732,000) to statutory reserves.
- (d) Capital reserve mainly relates to the amount transferred from retained earnings in connection with a declaration of stock dividend by a subsidiary during the year ended 31 December 2000. In 2009, two subsidiaries in Taiwan reduced their issued capital and returned the capital reduced to their parent company within the Group. Within the capital reduced, part of which was related to capitalisation of earnings by the Taiwan subsidiaries in previous years. Upon the capital reduction in 2009, the capital reserve transferred from retained earnings in relation to earnings capitalisation in previous years was transferred back to retained earnings.

#### 37. SHARE OPTION SCHEME

The Company has adopted a share option scheme (the "2007 Share Option Scheme"), which will remain in force for ten years up to April 2017. Share options may be granted from time to time as determined by the Board, to directors and employees of the Group. The grantee is required to pay HK\$1.00 upon acceptance of the options. The subscription price for the shares of the Company, which are the subject of the options, shall not be less than the higher of (i) the closing price of the shares of the Company as stated in the daily quotations sheet issued by the Stock Exchange on the date of grant; (ii) the average closing price of the shares of the Company as stated in the daily quotations sheets issued by the Stock Exchange for the five business days immediately preceding the date of grant; and (iii) the nominal value of a share of the Company on the date of grant. The subscription price and timing for the exercise of the option will be determined by the Board at the time the option is offered. The options may only be exercised if the grantee remains a director or an employee of the Group. The Group has no legal or constructive obligations to repurchase or settle these options in cash.

## **37. SHARE OPTION SCHEME** (Continued)

Details of the share options granted pursuant to the 2007 Share Option Scheme and the share options outstanding at 31 December 2010 are as follows:

	20	010	20	009
	Average exercise		Average exercise	
	price	Number of	price	Number of
	per share <i>HK\$</i>	options	per share <i>HK\$</i>	options
As at 1 January	1.63	2,992,000	1.86	1,788,000
Granted	1.90	956,000	1.45	1,676,000
Exercised (Note)	_	_	_	_
Lapsed	1.71	(992,000)	1.86	(472,000)
As at 31 December (Note)	1.69	2,956,000	1.63	2,992,000
Exercisable at 31 December (Note)	1.68	1,413,000	1.70	1,077,000

#### Note:

Exercise notices in respect of a total of 179,000 shares had been tendered by option holders before 31 December 2010. The relevant 179,000 shares were issued by the Company on 6 January 2011.

The share options outstanding at the end of the year have the following vesting date and expiry date:

		Number of options vesting on each vesting date	Number o	of options
Vesting date	Expiry date	(Note (a))	2010	2009
2 July 2008, 2009, 2010 and 2011 respectively	1 July 2013	174,000	696,000	1,316,000
14 September 2009, 2010, 2011 and 2012 respectively	13 September 2014	326,000	<b>1,304,000</b> (Note (b))	1,676,000
21 June 2010, 2011, 2012 and 2013 respectively	20 June 2015	239,000	<b>956,000</b> (Note (c))	_
			2,956,000	2,992,000

## 37. SHARE OPTION SCHEME (Continued)

#### Notes:

- (a) Excluding those options already lapsed as at 31 December 2010.
- Exercise notice in respect of 102,000 shares had been tendered by an option holder before 31 December (b) 2010. The relevant 102,000 shares were issued by the Company on 6 January 2011.
- Exercise notices in respect of a total of 77,000 shares had been tendered by option holders before 31 December 2010. The relevant 77,000 shares were issued by the Company on 6 January 2011.

The fair value of options granted during the year of 2010 determined using the Trinomial valuation model was HK\$0.71 per option (2009: HK\$0.53 per option). The significant inputs into the model are as follows:

## Year in which share options granted

	2010	2009
Share price at the grant date	HK\$1.90	HK\$1.45
Exercise price	HK\$1.90	HK\$1.45
Dividend yield	9%	9%
Volatility	73.0%	71.5%
Annual risk-free interest rate	1.8%	1.7%

The volatility at the grant date, which measured the standard deviation of expected share price returns, is based on statistics of daily volatility of comparable companies within the industry over the past two years.

The aggregate fair value of the above options granted amounted to HK\$676,000 (2009: HK\$884,000) is to be recognised as employee expense over the vesting periods together with a corresponding increase in equity. The amount recognised in the consolidated income statement for the year ended 31 December 2010 amounted to HK\$635,000 (2009: HK\$509,000).

## 38. COMMITMENTS

## (a) Operating lease commitments

The Group had future aggregate minimum lease payments under non-cancellable operating leases in respect of land and buildings, as follows:

	Gro	Group	
	2010	2009	
	HK\$'000	HK\$'000	
Not later than 1 year	34,626	42,657	
Later than 1 year and not later than 5 years	32,588	30,564	
Later than 5 years	11,189	11,960	
	78,403	85,181	

The Group had future aggregate minimum lease rental receipts under non-cancellable operating leases in respect of land and buildings, as follows:

	Gre	Group	
	2010	2009	
	HK\$'000	HK\$'000	
Not later than 1 year Later than 1 year and not later than 5 years	53 4	174 48	
	57	222	

### (b) Capital commitments

The Group had capital commitments in relation to construction of production facilities, purchase of equipment and acquisition of office building as follows:

	Group	
	2010	2009
	HK\$'000	HK\$'000
Contracted but not provided for Authorised but not contracted for	4,407 -	83,730 26,519
	4,407	110,249

## 39. RELATED PARTY TRANSACTIONS

The Group is controlled by Silver Tree Holdings Inc., which owns approximately 66.40% of the Company's issued shares as at 31 December 2010.

### (a) Transactions with related parties

The following is a summary of significant related party transactions which were carried out in the normal course of the Group's business:

		Group	
		2010	2009
	Note	HK\$'000	HK\$'000
Associates			
Processing charges	(i)	2,993	12,415
A related company			
Rental expense	(ii)	4,457	4,457

#### Notes:

- (i) Processing charges paid to associates were determined on terms mutually agreed with the associates.
- The entire issued share capital of TDB Company Limited, a related company, is held by a discretionary (ii) trust of which two directors of the Company are eligible beneficiaries. Rental expense was for the leasing of factory, storage and ancillary office and was determined by reference to prevailing market rental.

## (b) Transactions with subsidiaries

	Company	
	2010	2009
	HK\$'000	HK\$'000
Transactions with subsidiaries		
Service fee charged to subsidiaries	38,536	36,141
Service fee charged by a subsidiary	1,808	1,896

#### (c) Key management compensation

	Group	
	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Salaries, allowances and bonuses Defined contribution plans Share-based compensation expense – share options granted	19,305 223 –	17,430 363 116
	19,528	17,909

## 40. NOTE TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(a) Reconciliation of profit/(loss) before income tax to cash generated from operations:

	2010 <i>HK\$'000</i>	As restated 2009 HK\$'000
Profit/(loss) before income tax	220,717	(94,345)
Adjustments for:		
Depreciation on property, plant and equipment	61,997	58,140
Provision for impairment of property, plant and equipment	-	14,981
Depreciation on investment properties	36	85
Amortisation of leasehold land and land use rights	3,131	921
Impairment of leasehold land and land use rights	-	238
Amortisation of license rights	12,194	9,783
Impairment of license rights	-	11,085
Gain on disposal of a subsidiary	(23,112)	_
Net gain on disposals of property, plant and equipment	(2,001)	(3,927)
Net gain on disposals of non-current assets held for sale	(3,343)	_
Realisation of accumulated translation reserve	-	133,589
Provision for impairment in an associate	_	3,519
Net loss on forward foreign exchange contracts	27	5,655
Net gain on early termination of a license agreement	(8,378)	_
Share of losses of associates	_	1,472
Net write-down of inventories to net relisable value	6,419	8,297
Share-based compensation expense		
<ul> <li>share options granted</li> </ul>	635	509
(Reversal of)/provision for impairment of receivables, net	(3,314)	4,213
Finance income	(5,049)	(4,302)
Finance costs	7,764	9,062
Effect of foreign exchange rate changes	6,872	(5,355)
	274,595	153,620
Changes in working capital (Increase)/decrease in inventories (Increase)/decrease in accounts receivable and	(32,986)	63,205
bills receivable	(22,855)	95,174
Decrease/(increase) in prepayments and other receivables	21,400	(51,736)
Increase/(decrease) in accounts payable and bills payable	19,823	(20,074)
Increase in accruals and other payables	8,985	48,806
Decrease in retirement benefits and other	0,905	+0,000
post retirement obligations	(2,030)	(22,700)
Cash generated from operations	266,932	266,295

## 40. NOTE TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)

## (b) Gain on disposal of a subsidiary

On 30 November 2010, the Group signed a sale and purchase agreement for the disposal of a wholly-owned subsidiary, Zhejiang Huazhang Garment Co., Ltd., at a consideration of RMB34,365,000 (equivalent to HK\$40,085,000). The disposal was completed on 29 December 2010.

Aggregate net assets disposed on date of disposal:

	2010 <i>HK\$'000</i>	2009 <i>HK\$'000</i>
Cash and cash equivalents	16,973	
Net assets disposed Gain on disposal	16,973 23,112	
Consideration received	40,085	
Satisfied by: Cash and cash equivalents received as consideration	40,085	
Cash and cash equivalents disposed	(16,973)	
Net cash inflow on disposal of a subsidiary	23,112	

(c) In the consolidated statement of cash flows, proceeds from disposals of property, plant and equipment and non-current assets held for sale comprise:

	2010 <i>HK\$'000</i>	2009 HK\$'000
Net book amount Net gain on disposals	4,752 5,344	11,162 3,927
Proceeds from disposals	10,096	15,089

### 41. ULTIMATE HOLDING COMPANY

The Board regards Silver Tree Holdings Inc., a company incorporated in the British Virgin Islands, as the ultimate holding company.