

# CORPORATE STRUCTURE

## World's No. 1 Bulk Shipping Fleet

COSCO Bulk Carrier Co., Ltd.

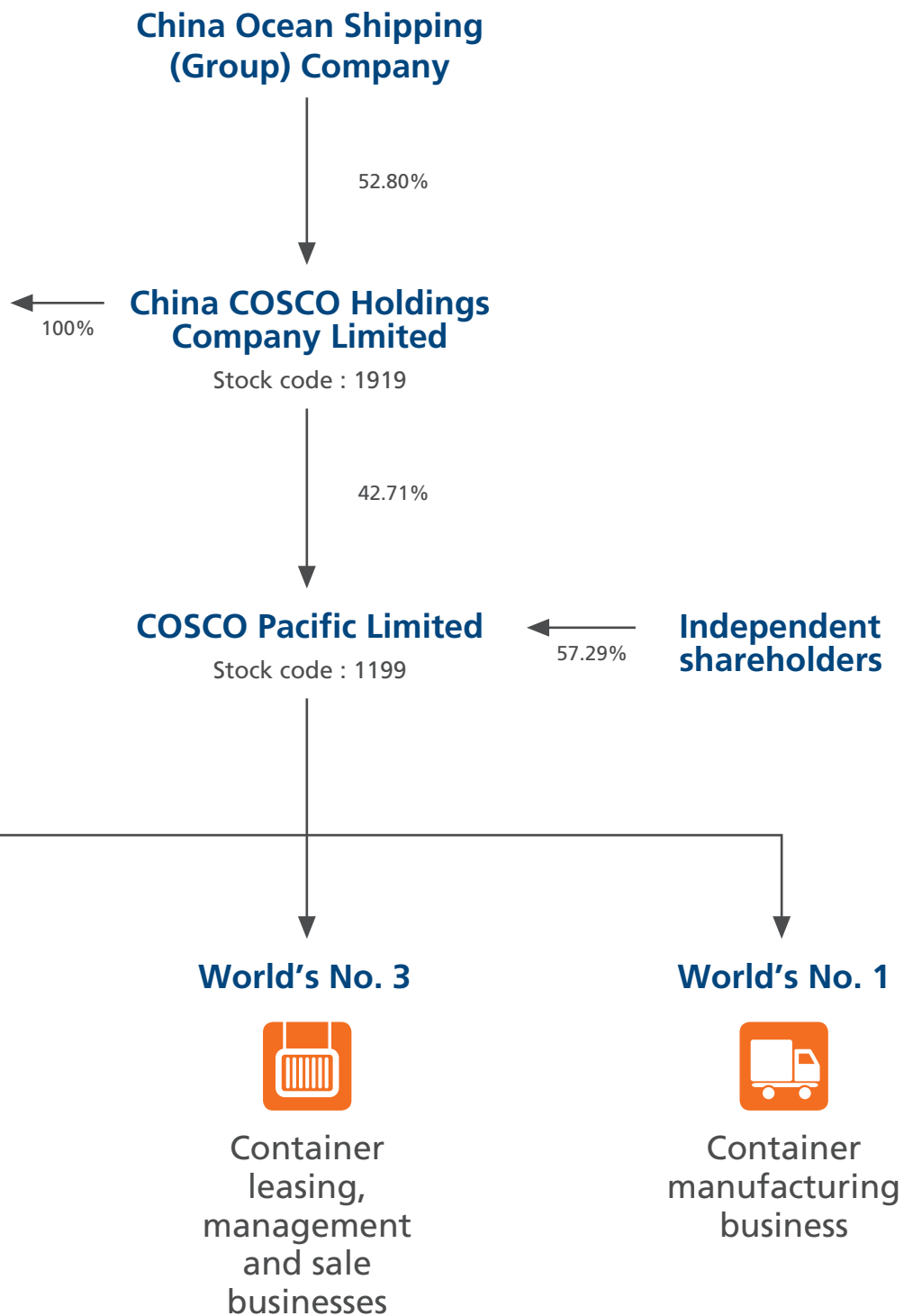
Qingdao Ocean Shipping Co., Ltd.

COSCO (Hong Kong) Shipping Co., Ltd.

Shenzhen Ocean Shipping Company Limited

## World's No. 6 Container Shipping Fleet

COSCO Container Lines Company Limited



## Terminal and related business

### Yangtze River Delta

30%	Shanghai Pudong Terminal
10%	Shanghai Terminal
20%	Ningbo Yuan Dong Terminal
51%	Zhangjiagang Terminal
55.59%	Yangzhou Yuanyang Terminal
20%	Nanjing Longtan Terminal

### Overseas

100%	Piraeus Terminal
20%	Suez Canal Terminal
49%	COSCO-PSA Terminal
20%	Antwerp Terminal

### Bohai Rim

20%	Qingdao Qianwan Terminal
16%	Qingdao New Qianwan Terminal
8%	Qingdao Qianwan United Terminal
5.6%	Qingdao Qianwan United Advance Terminal
20%	Dalian Port Terminal
30%	Dalian Automobile Terminal
30%	Tianjin Euroasia Terminal
14%	Tianjin Five Continents Terminal
50%	Yingkou Terminal

### Pearl River Delta and Southeast Coast

50%	COSCO-HIT Terminal
14.59%	Yantian Terminal Phases I & II
13.36%	Yantian Terminal Phase III
39%	Guangzhou South China Oceangate Terminal
71.43%	Quan Zhou Pacific Terminal
80%	Jinjiang Pacific Terminal
70%	Xiamen Ocean Gate Terminal

### Terminal Related Business

100%	Plangreat
50%	Piraeus Consolidation and Distribution Centre S.A.

## Container leasing, management and sale businesses

100%	Florens
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### Branches

*Asia Pacific*  
 Hong Kong • Shenzhen • Macau • Tianjin •  
 Shanghai • Tokyo • Sydney • Singapore

*Americas*  
 San Francisco • New York • Sao Paulo

*Europe*  
 London • Hamburg • Genoa

## Container manufacturing business

21.8%	CIMC
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### Location of container manufacturing plants

Dalian • Tianjin • Qingdao • Nantong •  
 Yangzhou • Shanghai • Ningbo • Shenzhen •  
 Xinhui • Zhangzhou • Taicang

