



# Table of Contents

|  | Page |
|--|------|
| Corporate Information                          | 2    |
| Statement from the Chairman                    | 3    |
| Business Review and Prospects                  | 4    |
| Directors and Senior Management                | 6    |
| Report of the Directors                        | 8    |
| Corporate Governance Report                    | 21   |
| Independent Auditors' Report                   | 27   |
| Consolidated Income Statement                  | 29   |
| Consolidated Statement of Comprehensive Income | 30   |
| Consolidated Balance Sheet                     | 31   |
| Balance Sheet                                  | 33   |
| Consolidated Cash Flow Statement               | 34   |
| Consolidated Statement of Changes in Equity    | 35   |
| Notes to the Financial Statements              | 37   |
| Five Year Financial Summary                    | 84   |

# Directors

CHAN Chun Hoo, Thomas (Chairman)
CHENG Bing Kin, Alain (Executive Director)
IP Shu Wing, Charles

(Independent Non-executive Director)

LEE Peng Fei, Allen

(Independent Non-executive Director)

LO Kai Yiu, Anthony

(Independent Non-executive Director)

TO Shu Sing, Sidney (Executive Director)
TSIM Tak Lung

(Deputy Chairman and Non-executive Director)

YU Hon To, David

(Independent Non-executive Director)

# **Company Secretary**

NG Ka Yan

# **Registered Office**

Clarendon House 2 Church Street Hamilton HM 11 Bermuda

# **Principal Office**

23/F., The Toy House 100 Canton Road Tsimshatsui Kowloon, Hong Kong

# Auditors

Grant Thornton Hong Kong Limited *Certified Public Accountants* 

# Legal Advisors

Conyers Dill & Pearman Deacons

# **Principal Bankers**

The Bank of East Asia, Limited Citigroup Credit Suisse Goldman Sachs (Asia) L.L.C. Hang Seng Bank Limited UBS AG

# **Principal Share Registrars**

Codan Services Limited Clarendon House 2 Church Street Hamilton HM 11 Bermuda

# **Branch Share Registrars**

Tricor Abacus Limited 26/F., Tesbury Centre 28 Queen's Road East Hong Kong

# **Stock Code**

The shares of Playmates Holdings Limited are listed for trading on The Stock Exchange of Hong Kong Limited (Stock Code: 635)

## Website

www.playmates.net

In 2012, all of our operating units in different business segments delivered positive results. Our property investment and associated businesses reported increase in operating profit attributable to gains on revaluation reflecting the resilience of investment in properties in the Greater China region.

In spite of challenging operating environment, Playmates Toys achieved a turnaround in 2012. After three years of meticulous planning and preparation, *Teenage Mutant Ninja Turtles* re-launched on schedule and Nickelodeon's animated TV series quickly became a top rated show in the US. Despite a short selling window, Turtles toys were among the top selling brands at retail by the end of the year with clean sell-through. Early results from international markets that already have Turtles toys at retail reported similar successes, building the momentum for further growth as worldwide roll out accelerates in 2013. The girls' brands *Waterbabies* and *Hearts For Hearts Girls* performed in line with expectations and will be expanded in 2013 with line extensions and broadened distribution.

To tackle and prevail over unrelenting external challenges and uncertainties, Playmates Toys will steadfastly adhere to the proven strategy, as validated by the results of 2012, of constantly refreshing product pipeline with new innovative toys and enhancing the efficiency of key operating functions.

Based on the sustained positive market response to its program in the beginning months of this year, I am optimistic that Playmates Toys can achieve further improvement in its operating results in 2013.

I am grateful to shareholders and business partners for their trust and continued support and fellow directors and colleagues for their dedication and commitment.

**CHAN Chun Hoo, Thomas** *Chairman of the board* 

Hong Kong, 28 March 2013

## Group Overview

Playmates Holdings group worldwide turnover for the year ended 31 December 2012 was HK\$490 million (2011: HK\$163 million); reflected an increase of 200.7% compared to the prior year. The Group reported an operating profit of HK\$1,213 million (2011: HK\$705 million) and net profit attributable to shareholders was HK\$1,170 million (2011: HK\$733 million). Basic earnings per share was HK\$4.85 (2011: HK\$2.91).

## **Property Investments and Associated Businesses**

Turnover from the property investments and property management businesses remained around HK\$80 million for both 2011 and 2012, while revenue from the food and beverage business increased by 7.1% to about HK\$35.2 million (2011: HK\$32.9 million). Aggregate turnover increased by approximately 2.0% to about HK\$115.4 million (2011: HK\$113.1 million). The Group's investment properties were revalued by independent professional surveyors at the fair value of about HK\$4.1 billion (2011: about HK\$3.0 billion). A revaluation surplus of HK\$1,067.3 million was reported in the consolidated income statement of the Group. Segment operating profit was HK\$1,113.5 million including revaluation surplus, compared to HK\$834.5 million (including revaluation surplus of HK\$785.1 million) for 2011.

### (a) **Property Investments**

The Group's major investment properties include (i) a commercial building, The Toy House, at 100 Canton Road; (ii) a number of residential units at Hillview, 21-23A MacDonnell Road, and (iii) Playmates Factory Building at 1 Tin Hau Road, Tuen Mun. Overall occupancy rate of the property investment portfolio in Hong Kong was about 90% as at 31 December 2012 (2011: 94%). The Group's property portfolio also includes two investment properties in the United Kingdom.

(i) The Toy House

Rental income generated by The Toy House was about HK\$42.0 million, a decrease of 1.6% from last year (2011: HK\$42.7 million) due to a planned partial vacancy during the second half of 2012. Certain portions of the building remained temporarily vacant to accommodate the start of a long term lease spanning multiple floors. A leading global brand will convert the commercial podium floors of the building into a flagship retail store during 2013. With this significant lease in place, and as Canton Road continues to develop as a luxury shopping, entertainment and dining destination, we are optimistic that the value and recurring rental income of The Toy House will improve over the long term.

(ii) Hillview

Rental income generated by the residential properties at Hillview was about HK\$12.9 million, a decrease of 14.8% from last year (2011: HK\$15.2 million). Ongoing construction works on two adjoining sites had a negative impact on leasing activity and occupancy rate of this property during 2012. We expect the impact will be temporary and, over the long term, this investment will benefit from growing demand for and limited supply of up-market residential properties in Mid-Levels.

(iii) Playmates Factory Building

Rental income generated by Playmates Factory Building was about HK\$12.5 million, an increase of 27.0% over last year (2011: HK\$9.9 million). Rental increases from lease renewals during 2012 reflect the strong demand for industrial space in Tuen Mun. The occupancy rate of the premises is close to 100%, and we expect recurring rental income will further improve from renewing leases.

#### (b) Property Management

The Group engaged Savills Property Management Limited to manage The Toy House and Playmates Factory Building in 2010. Savills provides comprehensive property management services, including repair and maintenance, building security, general cleaning for common areas, hand-over and take-over of premises, and the monitoring of reinstatement and refurbishment works.

Income generated from the property management business segment was about HK\$11.9 million, a decrease of 3.7% from last year (2011: HK\$12.4 million). The decrease was mainly due to the planned partial vacancy of The Toy House during 2012.

### (c) Food & Beverage Business

Turnover generated from the food and beverage business for the year increased by 7.1% to HK\$35.2 million (2011: HK\$32.9 million). Each Group restaurant recorded improved turnover during the year, which can be attributable to an increase in consumer spending and a growing customer base. For the second consecutive year, Fandango was listed in the "Michelin Guide Hong Kong and Macau" with positive reviews on its quality and Spanish authenticity. During the year, Wa-En and Zenpachi were both successful in further strengthening their specialty Japanese cuisine positioning in Tsimshatsui.

Despite an uncertain external economic environment, management maintains a favorable long term view of the real estate market and retail sector in Hong Kong, and a positive outlook for our property investments and associated businesses. We will maintain our strategic objective of seeking investment returns through capital appreciation and growth in recurring income.

## **Playmates Toys**

Playmates Toys group worldwide turnover for the year ended 31 December 2012 was HK\$372 million (2011: HK\$45 million), an increase of 727% compared to the prior year. The majority of our new products launched in the second half of 2012, notably the *Teenage Mutant Ninja Turtles* line of toys, performed well at retail and achieved intended sales results. Playmates Toys reported an operating profit of HK\$52 million (2011: operating loss HK\$86 million).

Gross profit ratio on toy sales was 60.3% (2011: 28.6%). The improvement in gross profit ratio was attributable to a significant increase in sales volume of products with higher margin and more efficient utilization of investments in product design, development and tooling. Recurring operating expenses were higher than last year, reflecting increases in marketing, selling and distribution expenses to support the significantly higher sales volume, yet administration expenses were managed to similar level as in 2011.

Based on the sustained positive market response to its program in the beginning months of this year, management is optimistic that Playmates Toys can achieve further improvement in its operating results in 2013.

### **Portfolio Investments**

The Group engages in portfolio investments which involve investing in listed equity shares and managed funds. The investment policy provides for a set of prudent guidance and control framework to achieve the objective of managing a portfolio that is highly liquid and offers reasonable risk-adjusted returns through capital appreciation and dividend income.

Faced with an uncertain global economic outlook, management substantially reduced the Group's exposure to equities during 2012. As at 31 December 2012, fair market value of the Group's investment portfolio was HK\$33.0 million (2011: HK\$156.3 million). The Group reported a net gain from investments of approximately HK\$35.3 million. In comparison, a net loss from investments of approximately HK\$44.1 million was recorded in 2011. In 2012, dividend and interest income generated from portfolio investments were around HK\$3.4 million (2011: HK\$5.0 million) and has been included in the revenue of the Group.

In light of continued uncertainties in the global capital markets, the Group will remain vigilant in monitoring and adjusting the investment portfolio.

Biographical details of directors are shown below:

### CHAN Chun Hoo, Thomas

#### Chairman and Executive Director

Mr. Chan, age 62, joined the Group in 1967. He has been the principal driving force behind the growth, global expansion and diversification of the Group's business activities into multiple segments and markets spanning consumer products, real properties and other investments. The Group's high level of productivity is attributable to his guiding management principles of creativity, flexibility and simplicity. Mr. Chan was appointed Chairman of the board in 1997. He is also the chairman of the board of Playmates Toys Limited.

#### **CHENG Bing Kin, Alain**

#### Executive Director

Mr. Cheng, age 50, was appointed a director of the Company in 2006. He is the Group Legal Counsel and also an executive director of Playmates Toys Limited. Mr. Cheng was admitted to practise as solicitor in Hong Kong in 1996 and in England and Wales in 1997. Mr. Cheng is also a Chartered Accountant and a CPA of the Hong Kong Institute of Certified Public Accountants.

### IP Shu Wing, Charles

#### Independent Non-executive Director

Mr. Ip, age 62, was appointed a director of the Company in 1999. Mr. Ip has 39 years of experience in business management and has held a number of key management positions in various multi-national corporations. He has been re-designated from a Non-executive Director to an Independent Non-executive Director of the Company with effect from 25 March 2011.

### LEE Peng Fei, Allen

#### Independent Non-executive Director

Dr. Lee, age 72, was appointed a director of the Company in 1993. He holds an honorary doctoral degree in engineering from the Hong Kong Polytechnic University and an honorary doctoral degree in laws from the Chinese University of Hong Kong. He was formerly a member of the Hong Kong Legislative Council from 1978 to 1997 and a senior member of the Hong Kong Legislative Council from 1988 to 1991. Dr. Lee was also a member of the Hong Kong Executive Council from 1985 to 1992. He was a deputy of HKSAR, the 9th and 10th National People's Congress, PRC. He has taken on an active role in public service.

### LO Kai Yiu, Anthony

#### Independent Non-executive Director

Mr. Lo, age 64, was appointed a director of the Company in 1993. He is qualified as a chartered accountant by the Canadian Institute of Chartered Accountants and is a member of the Hong Kong Institute of Certified Public Accountants. In addition to over 12 years of professional accounting experience, he has over 33 years of experience in investment banking and other financial services. Mr. Lo serves as a director of a number of public and private companies.

### TO Shu Sing, Sidney

#### Executive Director

Mr. To, age 55, joined the Group in 1986. Prior to joining the Group, he had 9 years working experience with multi-national marketing and manufacturing companies. Over the years, he has served the Group in a number of functional areas including sales and marketing, licensing, strategic business development and corporate communication. He joined the board of directors of the Company in 1997. Mr. To is also an executive director of Playmates Toys Limited. He holds an Executive Master of Business Administration degree from Simon Fraser University, British Columbia, Canada. Mr. To is a brother-in-law of Mr. Tsim Tak Lung.

### **TSIM Tak Lung**

#### Deputy Chairman and Non-executive Director

Mr. Tsim, age 66, is a consultant on corporate communication and strategic planning. He is on the boards of several public and private companies in Hong Kong and North America. He was appointed a director of the Company in 1997. Mr. Tsim is a brother-in-law of Mr. To Shu Sing, Sidney.

### YU Hon To, David

#### Independent Non-executive Director

Mr. Yu, age 65, was appointed a director of the Company in 1995. He is a fellow of The Institute of Chartered Accountants in England and Wales and a CPA of the Hong Kong Institute of Certified Public Accountants. He was a partner of an international accounting firm with extensive experience in corporate finance. Mr. Yu is the Vice Chairman of MCL Partners Limited, a Hong Kong-based financial advisory and investment firm. Currently, he is also an independent non-executive director of listed companies in Hong Kong including China Datang Corporation Renewable Power Company Limited, China Renewable Energy Investment Limited, China Resources Gas Group Limited, Great China Holdings Limited, Haier Electronics Group Co., Limited, Media Chinese International Limited, One Media Group Limited, Sateri Holdings Limited, Synergis Holdings Limited, TeleEye Holdings Limited and VXL Capital Limited.

The directors submit their annual report together with the audited financial statements for the year ended 31 December 2012.

# Principal Activities and Geographical Analysis of Operations

The Company is an investment holding company with its principal subsidiaries engaged in the design, development, marketing and distribution of toys and family entertainment activity products, and in property investments, property management business, securities and other investments.

An analysis of the Group's performance for the year by business and geographical segments is set out in note 5 to the financial statements.

## Major suppliers and customers

The percentages of purchases and sales for the year attributable to the Group's major suppliers and customers were as follows:

Purchases

| – the largest supplier<br>– five largest suppliers in aggregate | 38%<br>93% |
|---|------------|
| Sales   |            |
| – the largest customer  | 22%        |
| - five largest customers in aggregate                           | 63%        |

None of the directors, their associates or any shareholder of the Company (which to the knowledge of the directors owns more than 5% of the Company's share capital) had any interest in the major suppliers or customers noted above.

## **Results and Appropriations**

The results of the Group for the year are set out in the consolidated income statement on page 29.

The directors have declared a first interim dividend of HK\$0.05 per ordinary share, totalling HK\$11,849,000, which was paid on 3 October 2012.

The directors have declared a second interim dividend of HK\$0.05 per ordinary share, totalling HK\$11,821,000, which is calculated on the basis of 236,414,000 ordinary shares in issue at the date of board meeting held on 28 March 2013.

## Reserves

Movements in the reserves of the Group during the year are set out in the consolidated statement of changes in equity on page 36. Movements in the reserves of the Company during the year are set out in note 27.2 to the financial statements.

Distributable reserves of the Company at 31 December 2012, calculated under the Companies Act 1981 of Bermuda, amounted to HK\$458,337,000 (2011: HK\$363,337,000).

# Financial Analysis

# Analysis of bank loans, overdrafts and other borrowings

Particulars of the Group's utilised banking facilities are set out in note 22 to the financial statements.

# Liquidity and financial resources

The toy business is inherently seasonal in nature. In general, sales in the second half-year are much higher than those in the first half. As a result, a disproportionately high balance of trade receivables is generated during the peak selling season in the second half of the year. Consistent with usual trade practices, a significant portion of the trade receivables is collected in the final weeks of the fourth quarter and in the first quarter of the subsequent year, resulting in a seasonal demand for working capital during the peak selling season. As at 31 December 2012, trade receivables related to toy operation were HK\$177,304,000 (2011: HK\$7,144,000) and inventories related to toy operation were at a seasonal low level of HK\$21,783,000 (2011: HK\$2,127,000) or 5.9% (2011: 4.7%) of turnover of toy operation.

The property investments and associated businesses generated a relatively steady income stream throughout the year. Approximately 90% of the total gross floor area of the Group's investment properties in Hong Kong were leased out as at 31 December 2012. Accounts receivables were minimal as at the year end.

The Group's gearing ratio, defined as total bank borrowings expressed as a percentage of total tangible assets, at 31 December 2012 was 10.6% compared to 14.9% at 31 December 2011. The current ratio, calculated as the ratio of current assets to current liabilities, was 1.2 at 31 December 2012 compared to 1.4 at 31 December 2011.

The Group maintains a level of cash that is necessary and sufficient to serve recurring operations as well as further growth and developmental needs. As at 31 December 2012, the Group's cash and bank balances were HK\$465,772,000 (2011: HK\$466,521,000), and the amount invested in various securities was HK\$32,968,000 (2011: HK\$156,261,000).

# **Employees**

As at 31 December 2012, the Group had a total of 112 employees in Hong Kong, the United States of America and the United Kingdom. This compares to 109 employees as at 31 December 2011.

The Group remunerates its employees largely based on industry practice, including contributory provident funds, insurance and medical benefits. The Group has also adopted a discretionary bonus programme for all management and staff and share option plans for its employees with awards under both programmes determined annually based upon the performance of the Group and the individual employees.

# Financial Guarantee

Details of the Company's financial guarantee contracts are set out in note 29 to the financial statements.

# Bank Loans

Details of the Group's bank loans as at 31 December 2012 are set out in note 22 to the financial statements.

# Donations

Charitable and other donations made by the Group during the year amounted to HK\$1,892,000 which includes committed donations as part of the promotional program for a doll product. Charitable and other donations made in 2011 was HK\$3,292,000.

# Fixed Assets

Details of the movements in fixed assets of the Group are set out in note 15 to the financial statements.

# **Principal Properties**

Details of the principal properties of the Group held for investment purposes are set out in note 15 to the financial statements.

# Share Capital

Details of the movements in share capital of the Company are set out in note 27.1 to the financial statements.

# Five Year Financial Summary

A summary of the results and the assets and liabilities of the Group for the last five financial years is set out on page 84.

## Purchase, Sale or Redemption of Shares

During the year, 9,966,000 shares of HK\$0.10 each were repurchased by the Company at prices ranging from HK\$2.66 to HK\$4.05 per share through The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The particulars of the repurchases are set out in note 27.1 to the financial statements.

# Directors

The directors who held office during the year and up to the date of this report were:

Mr. CHAN Chun Hoo, Thomas (Chairman)
Mr. CHENG Bing Kin, Alain (Executive Director)
Mr. IP Shu Wing, Charles (Independent Non-executive Director)
Mr. LEE Peng Fei, Allen (Independent Non-executive Director)
Mr. LO Kai Yiu, Anthony (Independent Non-executive Director)
Mr. TO Shu Sing, Sidney (Executive Director)
Mr. TSIM Tak Lung (Deputy Chairman and Non-executive Director)
Mr. YU Hon To, David (Independent Non-executive Director)

Pursuant to Bye-law 87(1) of the Company's Bye-laws, Mr. Cheng Bing Kin, Alain, Mr. To Shu Sing, Sidney and Mr. Yu Hon To, David shall retire by rotation and offer themselves for re-election at the forthcoming annual general meeting.

The Company has received from each independent non-executive director an annual confirmation of his independence pursuant to Rule 3.13 of Chapter 3 of the Rules Governing the Listing of Securities on the Stock Exchange ("Listing Rules") and the Company considers such directors to be independent.

# Directors' Service Contracts

There is no service contract, which is not determinable by the Company within one year without payment of compensation (other than statutory compensation), in respect of any director proposed for re-election at the forthcoming annual general meeting.

## Directors' Interests in Contracts

No contracts of significance in relation to the Group's business to which the Company or its subsidiaries was a party and in which any director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

# Share Options

## Share Options of the Company

Share options of the Company are granted to directors, employees and other eligible participants specified under a Share Option Scheme ("Scheme") approved by shareholders of the Company at the special general meeting held on 28 June 2002. Details of the Scheme are as follows:

(i) To motivate the eligible participants to optimise their Purpose : performance and efficiency for the benefit of the Group; and (ii) To attract and retain or otherwise maintain ongoing business relationship with eligible participants whose contributions are or will be beneficial to the Group. Participants Directors, employees, consultants, professionals, customers, : (i) suppliers, agents, partners or advisers of or contractors to the Group or a company in which the Group holds an interest or a subsidiary of such company; or (ii) The trustees of any trust the beneficiary of which or any discretionary trust the discretionary objects of which include any person/party mentioned in (i) above; or

(iii) A company beneficially owned by any person/party mentioned in (i) above.

# Share Options (Continued)

# Share Options of the Company (Continued)

| Total number of ordinary shares<br>available for issue under the<br>Scheme and the percentage of<br>issued share capital that it<br>represents as at 28 March 2013 | : | 1,963,780 ordinary shares, representing 0.83% of the issued capital.  |
|--|---|---|
| Maximum entitlement of each participant  | : | Unless approved by shareholders, the total number of securities issued and to be issued upon exercise of the options granted to each participant (including both exercised and outstanding options) in any 12-month period must not exceed 1% of the issued ordinary shares of the Company. |
| The period within which the<br>ordinary shares must be taken up<br>under an option   | : | The options are exercisable in stages and no option will be exercisable later than 10 years after its date of grant.  |
| The amount payable on acceptance of the option   | : | HK\$10.00 (or such other nominal sum in any currency as the board may determine).   |
| Period within which payments/calls<br>must/may be made or loans for<br>such purposes must be repaid  | : | Not applicable.   |
| The basis for determining the  | : | Determined by the directors and shall not be less than the highest of:  |
| exercise price   |   | <ul> <li>(i) the closing price of an ordinary share as stated in the Stock<br/>Exchange's daily quotation sheet on the date of grant of the<br/>relevant option, which must be a business day;</li> </ul>   |
|  |   | <ul> <li>(ii) an amount equivalent to the average closing price of an ordinary share as stated in the Stock Exchange's daily quotation sheets for the 5 business days immediately preceding the date of grant of the relevant option; and</li> </ul>  |
|  |   | (iii) the nominal value of an ordinary share on the date of grant.  |
| The remaining life of the Scheme   | : | Remained in force until 27 June 2012.   |

The following shows the particulars of the share options of the Company granted to directors of the Company and employees of the Group that are required to be disclosed under Rule 17.07 of Chapter 17 and Rule 13(1)(b) of Appendix 16 of the Listing Rules during the year:

|                       |                   |                           |                                 | Number of sha                             | re options                   |                                   |
|-----------------------|-------------------|---------------------------|---------------------------------|---|------------------------------|-----------------------------------|
| Participant           | Date of grant     | Exercise<br>price<br>HK\$ | Balance at<br>1 January<br>2012 | Exercised<br>during<br>the year<br>(Note) | Lapsed<br>during<br>the year | Balance at<br>31 December<br>2012 |
|                       |                   | · · ·                     |                                 | (   |                              |                                   |
| CHENG Bing Kin, Alain | 7 January 2004    | 13.60                     | 59,000                          | _   | _                            | 59,000                            |
| Director              | 22 September 2005 | 12.06                     | 62,500                          | _   | -                            | 62,500                            |
|                       | 4 May 2006        | 9.10                      | 37,500                          | _   | -                            | 37,500                            |
| IP Shu Wing, Charles  | 22 September 2005 | 12.06                     | 100,000                         | _   | _                            | 100,000                           |
| Director              | 4 May 2006        | 9.10                      | 37,600                          | -   | -                            | 37,600                            |
| LEE Peng Fei, Allen   | 22 September 2005 | 12.06                     | 100,000                         | _   | _                            | 100,000                           |
| Director              | 4 May 2006        | 9.10                      | 75,000                          | -   | -                            | 75,000                            |
| LO Kai Yiu, Anthony   | 9 August 2002     | 1.99                      | 25,000                          | 25,000                                    | _                            | _                                 |
| Director              | 22 September 2005 | 12.06                     | 100,000                         | _   | -                            | 100,000                           |
|                       | 4 May 2006        | 9.10                      | 75,000                          | -   | _                            | 75,000                            |
| TO Shu Sing, Sidney   | 7 January 2004    | 13.60                     | 120,000                         | _   | _                            | 120,000                           |
| Director              | 22 September 2005 | 12.06                     | 150,000                         | _   | -                            | 150,000                           |
|                       | 4 May 2006        | 9.10                      | 37,500                          | -   | -                            | 37,500                            |
| TSIM Tak Lung         | 22 September 2005 | 12.06                     | 100,000                         | _   | _                            | 100,000                           |
| Director              | 4 May 2006        | 9.10                      | 75,000                          | -   | _                            | 75,000                            |
| YU Hon To, David      | 22 September 2005 | 12.06                     | 100,000                         | _   | _                            | 100,000                           |
| Director              | 4 May 2006        | 9.10                      | 75,000                          | -   | -                            | 75,000                            |
| Continuous Contract   | 9 August 2002     | 1.99                      | 27,700                          | _   | 27,700                       | -                                 |
| Employees, excluding  | 10 March 2003     | 5.50                      | 102,420                         | -   | -                            | 102,420                           |
| Directors             | 7 January 2004    | 13.60                     | 607,060                         | -   | 406,000                      | 201,060                           |
|                       | 19 March 2004     | 12.40                     | 1,100,000                       | -   | 1,100,000                    | -                                 |
|                       | 22 September 2005 | 12.06                     | 1,388,120                       | _   | 1,114,500                    | 273,620                           |
|                       | 4 May 2006        | 9.10                      | 891,300                         | _   | 706,300                      | 185,000                           |

*Note:* The closing price of the ordinary shares of the Company immediately before the date on which the share options were exercised by Mr. Lo Kai Yiu, Anthony during the year was HK\$3.69.

The above options are exercisable in stages in accordance with the terms of the Scheme within ten years after the date of grant. No options were granted or cancelled during the year.

# Share Options (Continued)

## Share Options of Playmates Toys Limited ("PTL")

Share options of PTL, an indirect non-wholly owned subsidiary of the Company, are granted to directors of PTL, employees of PTL group and other eligible participants specified under a Share Option Scheme of PTL ("PTL Scheme") adopted on 25 January 2008. Details of the Scheme are as follows:

| Purpose   | : | (i)             | To motivate the eligible participants to optimise their<br>performance and efficiency for the benefit of PTL and its<br>subsidiaries ("PTL Group"); and   |
|---|---|-----------------|---|
|   |   | (ii)            | To attract and retain or otherwise maintain ongoing business<br>relationship with eligible participants whose contributions are<br>or will be beneficial to the PTL Group.  |
| Participants  | : | (i)             | Directors, employees, consultants, professionals, customers,<br>suppliers, agents, partners or advisers of or contractors to the<br>PTL Group or a company in which the PTL Group holds an<br>interest or a subsidiary of such company; or                            |
|   |   | (ii)            | The trustees of any trust the beneficiary of which or any discretionary trust the discretionary objects of which include any person/party mentioned in (i) above; or  |
|   |   | (iii)           | A company beneficially owned by any person/party mentioned in (i) above.  |
| Total number of ordinary shares<br>available for issue under the PTL<br>Scheme and the percentage of<br>issued share capital of PTL that it<br>represents as at 28 March 2013 | : | 54,03<br>of PT  | 3,000 ordinary shares, representing 4.68% of the issued capital <sup>TL</sup> .   |
| Maximum entitlement of each participant   | : | issue<br>partie | as approved by shareholders, the total number of securities<br>d and to be issued upon exercise of the options granted to each<br>cipant (including both exercised and outstanding options) in any<br>onth period must not exceed 1% of the issued ordinary shares of |

PTL.

| The period within which the ordinary<br>shares must be taken up under<br>an option                  | : | The options are exercisable in stages and no option will be exercisable later than 10 years after its date of grant.   |  |  |  |
|---|---|--|--|--|--|
| The amount payable on acceptance of the option  | : | HK\$10.00 (or such other nominal sum in any currency as the board may determine).  |  |  |  |
| Period within which payments/calls<br>must/may be made or loans for<br>such purposes must be repaid | : | Not applicable.  |  |  |  |
| The basis for determining the exercise  | : | Determined by the board and shall not be less than the highest of:   |  |  |  |
| price   |   | <ul> <li>the closing price of an ordinary share as stated in the Stock<br/>Exchange's daily quotation sheet on the date of grant of the<br/>relevant option, which must be a business day;</li> </ul>  |  |  |  |
|   |   | <ul> <li>(ii) an amount equivalent to the average closing price of an<br/>ordinary share as stated in the Stock Exchange's daily<br/>quotation sheets for the 5 business days immediately<br/>preceding the date of grant of the relevant option; and</li> </ul> |  |  |  |
|   |   | (iii) the nominal value of an ordinary share on the date of grant.   |  |  |  |
| The remaining life of the PTL Scheme  | : | Remains in force until 31 January 2018.  |  |  |  |

# Share Options (Continued)

## Share Options of PTL (Continued)

The following shows the particulars of the share options of PTL granted to directors of the Company, directors of PTL, employees of PTL Group and other participants, pursuant to the PTL Scheme, that are required to be disclosed under Rule 17.07 of Chapter 17 and Rule 13(1)(b) of Appendix 16 of the Listing Rules during the year:

|                       |                 |               |                         | Numb                   | er of share op         | otions    |                           |
|-----------------------|-----------------|---------------|-------------------------|------------------------|------------------------|-----------|---------------------------|
| Dauticin and          | Data of grant   | Exercise      | Balance at<br>1 January | Granted<br>during      | Exercised<br>during    |           | Balance at<br>31 December |
| Participant           | Date of grant   | price<br>HK\$ | 2012                    | the year<br>(Note (1)) | the year<br>(Note (2)) | the year  | 2012                      |
| CHENG Bing Kin, Alain | 31 March 2008   | 0.316         | 554,000                 | _                      | _                      | _         | 554,000                   |
| Director of the       | 20 January 2010 | 0.828         | 1,663,000               | _                      | _                      | _         | 1,663,000                 |
| Company & PTL         | 18 April 2011   | 0.315         | 1,000,000               | _                      | _                      | _         | 1,000,000                 |
|                       | 13 April 2012   | 0.415         | _                       | 1,000,000              | _                      | -         | 1,000,000                 |
| TO Shu Sing, Sidney   | 31 March 2008   | 0.316         | 554,000                 | _                      | _                      | _         | 554,000                   |
| Director of the       | 20 January 2010 | 0.828         | 2,217,000               | _                      | _                      | _         | 2,217,000                 |
| Company & PTL         | 18 April 2011   | 0.315         | 1,200,000               | _                      | _                      | _         | 1,200,000                 |
|                       | 13 April 2012   | 0.415         | -                       | 1,200,000              | _                      | -         | 1,200,000                 |
| Other directors of    | 31 March 2008   | 0.316         | 1,329,000               | _                      | _                      | _         | 1,329,000                 |
| of PTL                | 20 January 2010 | 0.828         | 666,000                 | _                      | _                      | _         | 666,000                   |
| •                     | 13 April 2012   | 0.415         | _                       | 1,500,000              | _                      | -         | 1,500,000                 |
| Continuous Contract   | 31 March 2008   | 0.316         | 7,075,000               | _                      | 5,515,000              | -         | 1,560,000                 |
| Employees of PTL      | 20 January 2010 | 0.828         | 12,418,000              | _                      | -                      | 2,328,000 | 10,090,000                |
| Group, excluding      | 18 April 2011   | 0.315         | 7,000,000               | _                      | 1,387,000              | 210,000   | 5,403,000                 |
| directors of PTL      | 24 May 2011     | 0.428         | 400,000                 | _                      | _                      | _         | 400,000                   |
| ·                     | 13 April 2012   | 0.415         | _                       | 9,800,000              | 630,000                | -         | 9,170,000                 |
| Other Participants    | 31 March 2008   | 0.316         | 499,000                 | _                      | _                      | _         | 499,000                   |
| *                     | 20 January 2010 | 0.828         | 2,384,000               | -                      | _                      | -         | 2,384,000                 |
|                       | 30 March 2010   | 0.673         | 3,326,000               | -                      | _                      | -         | 3,326,000                 |
|                       | 18 April 2011   | 0.315         | 4,140,000               | -                      | 28,000                 | -         | 4,112,000                 |
|                       | 13 April 2012   | 0.415         | _                       | 5,780,000              | 84,000                 | 336,000   | 5,360,000                 |

Notes:

(1) The closing price of the ordinary shares of PTL on 12 April 2012, being the trading day immediately before the date on which the share options were granted during the year, was HK\$0.41.

(2) The weighted average closing prices of the ordinary shares of PTL immediately before the dates on which the share options were exercised by continuous contract employees of PTL Group (excluding directors of PTL) and other participants during the year were HK\$0.44 and HK\$0.51 respectively.

The above share options are exercisable in stages in accordance with the terms of the PTL Scheme within ten years after the date of grant. No options were cancelled during the year.

Apart from the aforesaid, at no time during the year was the Company or any of its subsidiaries a party to any arrangements to enable the directors and chief executive of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

# Directors' and Chief Executive's Interests and Short Positions in Shares, Underlying Shares and Debentures of the Company or Any Associated Corporation

As at 31 December 2012, the interests of each director and chief executive of the Company in the shares, underlying shares of equity derivatives and debentures of the Company and its associated corporations (within the meaning of the Securities and Futures Ordinance ("SFO")) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO, or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers of the Listing Rules were as follows:

| Name of director      | Nature of interest   | Number of shares held      | Percentage<br>interest held |
|-----------------------|----------------------|----------------------------|-----------------------------|
|                       |                      |                            |                             |
| CHAN Chun Hoo, Thomas | Personal             | 12,000,000 ordinary shares | 5.06%                       |
|                       | Corporate (Note (a)) | 91,500,000 ordinary shares | 38.61%                      |
|                       | Associate (Note (e)) | 10,000,000 ordinary shares | 4.22%                       |
| CHENG Bing Kin, Alain | Personal             | 228,000 ordinary shares    | 0.10%                       |
| IP Shu Wing, Charles  | Personal             | 294,480 ordinary shares    | 0.12%                       |
| LEE Peng Fei, Allen   | Personal             | 72,000 ordinary shares     | 0.03%                       |
| LO Kai Yiu, Anthony   | Personal             | 369,160 ordinary shares    | 0.16%                       |
| TO Shu Sing, Sidney   | Personal             | 2,000,000 ordinary shares  | 0.84%                       |
| TSIM Tak Lung         | Personal             | 196,416 ordinary shares    | 0.08%                       |
| YU Hon To, David      | Personal             | 132,000 ordinary shares    | 0.06%                       |
|                       | Corporate (Note (b)) | 547,200 ordinary shares    | 0.23%                       |

### Long positions in shares of the Company

Directors' and Chief Executive's Interests and Short Positions in Shares, Underlying Shares and Debentures of the Company or Any Associated Corporation (Continued) Long positions in underlying shares of the Company

175,000 share options

175,000 share options

307,500 share options

175,000 share options

175,000 share options

Percentage

0.07%

0.06%

0.07%

0.07%

0.13% 0.07%

0.07%

interest held

175,000 shares

175,000 shares

307,500 shares

175,000 shares

175,000 shares

Nature Number of equity Number of Name of director of interest derivatives held underlying shares (ordinary shares) Personal 159,000 shares CHENG Bing Kin, Alain 159,000 share options IP Shu Wing, Charles Personal 137,600 share options 137,600 shares

Personal

Personal

Personal

Personal

Personal

### Long positions in shares of PTL

LEE Peng Fei, Allen

LO Kai Yiu, Anthony

TO Shu Sing, Sidney

TSIM Tak Lung

YU Hon To, David

| Name of director      | Nature of interest   | Number of shares held       | Percentage<br>interest held |
|-----------------------|----------------------|-----------------------------|-----------------------------|
|                       |                      |                             |                             |
| CHAN Chun Hoo, Thomas | Corporate (Note (c)) | 726,750,000 ordinary shares | 63.02%                      |
| CHENG Bing Kin, Alain | Personal             | 6,020,000 ordinary shares   | 0.52%                       |
| IP Shu Wing, Charles  | Personal             | 2,487,026 ordinary shares   | 0.22%                       |
| LEE Peng Fei, Allen   | Personal             | 244,000 ordinary shares     | 0.02%                       |
| LO Kai Yiu, Anthony   | Personal             | 777,801 ordinary shares     | 0.07%                       |
| TO Shu Sing, Sidney   | Personal             | 10,400,000 ordinary shares  | 0.90%                       |
| TSIM Tak Lung         | Personal             | 779,632 ordinary shares     | 0.07%                       |
| YU Hon To, David      | Personal             | 176,000 ordinary shares     | 0.02%                       |
|                       | Corporate (Note (d)) | 1,065,600 ordinary shares   | 0.09%                       |

| Name of director      | Nature<br>of interest | Number of equity<br>derivatives held | Number of<br>underlying shares<br>(ordinary shares) | Percentage<br>interest held |
|-----------------------|-----------------------|--------------------------------------|---|-----------------------------|
| CHENG Bing Kin, Alain | Personal              | 4,217,000 share options              | 4,217,000 shares                                    | 0.37%                       |
| TO Shu Sing, Sidney   | Personal              | 5,171,000 share options              | 5,171,000 shares                                    | 0.45%                       |

### Long positions in underlying shares and debentures of PTL

Notes:

- (a) 91,500,000 ordinary shares of the Company were beneficially owned by TGC Assets Limited ("TGC"). All the issued share capital of TGC is wholly-owned by Mr. Chan Chun Hoo, Thomas ("Mr. Chan").
- (b) 547,200 ordinary shares of the Company were held by a private company which is 50% owned by Mr. Yu Hon To, David and 50% owned by a member of his family.
- (c) Mr. Chan is the beneficial owner of all of the issued share capital of TGC and is therefore deemed to be interested in the 48,750,000 shares of PTL in aggregate which TGC is interested in. Since TGC directly owns approximately 38.61% of the shareholding of the Company and is deemed to be interested in the 678,000,000 shares of PTL in aggregate which the Company is interested in, Mr. Chan is also deemed to be interested in the 678,000,000 shares of PTL in aggregate which the Company is interested in.
- (d) 1,065,600 ordinary shares of PTL were held by a private company which is 50% owned by Mr. Yu Hon To, David and 50% owned by a member of his family.
- (e) 10,000,000 shares of the Company were owned by Mr. Chan's wife and Mr. Chan is therefore deemed to be interested in those shares.

Unless stated otherwise, all the aforesaid shares and equity derivatives were beneficially owned by the directors concerned. The percentage shown was the number of shares or underlying shares the relevant director was interested expressed as a percentage of the number of issued shares of the relevant companies as at 31 December 2012.

Details of the share options held by the directors and chief executive of the Company are disclosed in the above section headed "Share Options".

As at 31 December 2012, none of the directors and chief executive of the Company were interested or deemed to be interested in short positions in the shares, underlying shares of equity derivatives and debentures of the Company or any associated corporation.

# Shareholders' Interests and Short Positions in Shares and Underlying Shares of the Company Required to be Recorded under Section 336 of the SFO

As at 31 December 2012, no person (other than the directors and chief executive of the Company) who had interests or short positions in the shares and underlying shares of the Company, being 5% or more of the Company's issued share capital, as recorded in the register required to be kept under section 336 of the SFO.

## **Pre-emptive Rights**

There are no pre-emptive rights provisions with respect to any issue or transfer of shares of the Company in the Bye-laws of the Company nor are there any such pre-emptive rights provisions generally applicable under Bermuda law.

### Audit Committee

The written terms of reference which describe the authority and duties of the Audit Committee were adopted in 1999 and subsequently amended in 2005, 2009 and 2012.

The Audit Committee provides an important link between the board and the Company's auditors in matters coming within the scope of the Group audit. It also reviews the effectiveness of the external audit and of internal controls and risk evaluation. The Committee comprises four non-executive directors, namely Mr. Lo Kai Yiu, Anthony as chairman, Mr. Lee Peng Fei, Allen, Mr. Tsim Tak Lung and Mr. Yu Hon To, David as members.

## Sufficiency of Public Float

Based on information that is publicly available to the Company and within the knowledge of its directors as at the latest practicable date prior to the issue of this report, the Company has maintained sufficient public float as required under the Listing Rules during the year.

### Auditors

The financial statements for the years ended 31 December 2011 and 2010 have been audited by Grant Thornton Jingdu Tianhua. Grant Thornton Jingdu Tianhua has incorporated its practice in the name of Grant Thornton Hong Kong Limited since 2012. For the year ended 31 December 2012, the financial statements have been audited by Grant Thornton Hong Kong Limited who will retire and, being eligible, offer themselves for re-appointment at the forthcoming annual general meeting.

On behalf of the board **CHAN Chun Hoo, Thomas** *Chairman* 

Hong Kong, 28 March 2013

# **Corporate Governance Practices**

The board considers that good corporate governance of the Company is central to safeguarding the interests of the shareholders and enhancing the performance of the Group. The board is committed to maintaining and ensuring high standards of corporate governance. The Company has applied the principles and complied with all the applicable code provisions ("Code Provisions") of the former Code on Corporate Governance Practices (effective until 31 March 2012) and the new Corporate Governance Code (effective from 1 April 2012) ("Code") as set out in Appendix 14 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules") for the year ended 31 December 2012, except in respect of one code provision providing for the roles of the chairman and the chief executive officer to be performed by different individuals. The board will continuously review and improve the corporate governance practices and standards of the Company to ensure that business activities and decision making processes are regulated in a proper and prudent manner.

# **Board of Directors**

## Composition and Responsibilities

The board of directors of the Company comprises:

CHAN Chun Hoo, Thomas (Chairman) CHENG Bing Kin, Alain (Executive Director) IP Shu Wing, Charles (Independent Non-executive Director) LEE Peng Fei, Allen (Independent Non-executive Director) LO Kai Yiu, Anthony (Independent Non-executive Director) TO Shu Sing, Sidney (Executive Director) TSIM Tak Lung (Deputy Chairman and Non-executive Director) YU Hon To, David (Independent Non-executive Director)

The board comprises three executive directors (one of whom is the Chairman) and five non-executive directors. Of the five non-executive directors, four are independent non-executive directors. In addition, two of the independent non-executive directors possess appropriate professional accounting qualifications and financial management expertise. There is no relationship between members of the board except for the in-law relationship between Mr. Tsim Tak Lung and Mr. To Shu Sing, Sidney.

The principal focus of the board is on the overall strategic development of the Group. The board also monitors the financial performance and the internal controls of the Group's business operations. With a wide range of expertise and a balance of skills, the non-executive directors bring independent judgment on issues of strategic direction, development, performance and risk management through their contribution at board meetings and committee work.

The independent non-executive directors also serve the important function of ensuring and monitoring the basis for an effective corporate governance framework. The board considers that each independent non-executive director is independent in character and judgment and that they all meet the specific independence criteria as required by the Listing Rules. The Company has received from each independent non-executive director an annual confirmation of his independence pursuant to Rule 3.13 of Chapter 3 of the Listing Rules. The independent non-executive directors are explicitly identified in all corporate communications.

# **Board of Directors (Continued)**

# Composition and Responsibilities (Continued)

In respect of the segregation of the roles of the chairman and chief executive officer, the Group's practice is that the Chairman also acts as chief executive officer. This allows him to focus on Group strategy and at the same time ensure that all key issues are considered by the board in a timely manner. The executive directors supported by the senior executives are delegated with the responsibilities of running the business operations and making operational and business decisions of the Group. The board considers that this structure is suitable and effective in facilitating the operations and business development of the Company and maintaining the checks and balances between the board and the management of the business of the Group. The structure outlined above will be reviewed regularly to ensure that sound corporate governance is in place.

## Appointment and Re-election

Each of the directors of the Company has entered into a service contract with the Company for a term of three years. However, such term is subject to his re-appointment by the Company at general meeting upon retirement by rotation pursuant to the Bye-laws of the Company. In accordance with the relevant provisions in the Bye-laws of the Company, the appointment of directors is considered by the board and newly appointed directors are required to stand for election by shareholders at the first annual general meeting following their appointment. Each director, including the chairman of the board and/or the managing director, shall be subject to retirement by rotation at least once every three years.

## Support and Professional Development of Directors

All directors are provided with monthly updates on the Company's performance, position and prospects.

All directors have participated in continuous professional development programmes such as in-house briefings and external seminars to develop and refresh their knowledge and skills. All directors have provided the Company with their respective training record pursuant to the Code.

There is an established procedure for directors to obtain independent professional advice at the expense of the Company in the furtherance of their duties. The Company has also arranged appropriate director and officer liability insurance cover in respect of any potential legal actions that might be taken against its directors.

## **Board Meetings and Proceedings**

The board meets regularly throughout the year to review the overall strategy and to monitor the operation as well as the financial performance of the Group. Senior executives are from time to time invited to attend board meetings to make presentations or answer the board's enquiries. The Chairman focuses on Group strategy and is responsible for ensuring all key issues are considered by the board in a timely manner. Notice of at least 14 days has been given to all directors for all regular board meetings and the directors can include matters for discussion in the agenda whenever they consider appropriate and necessary. Agenda and accompanying board papers in respect of regular board meetings are dispatched in full to all directors within a reasonable time before the meeting. Directors have to declare their direct or indirect interests, if any, in any proposals or transactions to be considered by the board at board meetings and abstain from voting as appropriate.

Draft minutes of all board meetings are circulated to directors for comment within a reasonable time prior to confirmation. Minutes of board meetings and meetings of board committees are kept by duly appointed secretaries of the respective meetings; all directors have access to board papers and related materials, and are provided with adequate information in a timely manner; this enables the board to make informed decision on matters placed before it.

The board held four meetings in 2012. Details of directors' attendance at the board meetings, other committee meetings and the annual general meeting during the year are set out in the following table.

|                       |       | Meetings attended/held |              |            |                |  |  |  |
|-----------------------|-------|------------------------|--------------|------------|----------------|--|--|--|
|                       |       | Audit                  | Compensation | Nomination | Annual General |  |  |  |
| Directors             | Board | Committee              | Committee    | Committee  | Meeting        |  |  |  |
| CHAN Chun Hoo, Thomas | 4/4   | N/A                    | N/A          | 1/1        | 1/1            |  |  |  |
| CHENG Bing Kin, Alain | 4/4   | N/A                    | N/A          | N/A        | 1/1            |  |  |  |
| IP Shu Wing, Charles  | 4/4   | N/A                    | N/A          | N/A        | 1/1            |  |  |  |
| LEE Peng Fei, Allen   | 3/4   | 2/2                    | 1/1          | 0/1        | 1/1            |  |  |  |
| LO Kai Yiu, Anthony   | 4/4   | 2/2                    | 1/1          | 1/1        | 0/1            |  |  |  |
| TO Shu Sing, Sidney   | 4/4   | N/A                    | N/A          | N/A        | 1/1            |  |  |  |
| TSIM Tak Lung         | 4/4   | 2/2                    | 1/1          | N/A        | 1/1            |  |  |  |
| YU Hon To, David      | 4/4   | 2/2                    | N/A          | N/A        | 1/1            |  |  |  |

## **Board Committees**

As an integral part of good corporate governance, the board has established the Audit Committee, Compensation Committee and Nomination Committee to oversee particular aspects of the Company's affairs. Each of these Committees comprises a majority of independent non-executive directors with defined written terms of reference.

### Audit Committee

The Audit Committee was established in 1999 and its current members include:

LO Kai Yiu, Anthony – Committee Chairman (Independent) LEE Peng Fei, Allen (Independent) TSIM Tak Lung YU Hon To, David (Independent)

The majority of the Audit Committee members are independent non-executive directors. The board considers that each Audit Committee member has broad commercial experience and there is a suitable mix of expertise in business, accounting and financial management on the Audit Committee. The composition and members of the Audit Committee exceeds the requirements under Rule 3.21 of the Listing Rules which requires a minimum of three members and at least one of whom is an independent non-executive director with appropriate professional qualifications or accounting or related financial management expertise. The written terms of reference which describe the authority and duties of the Audit Committee were adopted in 1999 and subsequently revised in 2005, 2009 and 2012 to conform to the provisions of the Code and its amendments, a copy of which is posted on the websites of the Company and the Stock Exchange.

The Audit Committee meets at least twice a year to review the reporting of financial and other information to shareholders, the system of internal controls, risk management and the effectiveness and objectivity of the audit process. The Audit Committee also provides an important link between the board and the Company's external auditors in matters coming within the scope of its written terms of reference and keeps under review the independence and objectivity of the external auditors.

The Audit Committee has reviewed with the management the accounting principles and practices adopted by the Group and discussed internal controls and financial reporting matters including a review of the accounts for the year ended 31 December 2012.

# **Board Committees (Continued)**

## Audit Committee (Continued)

At the meeting held on 28 March 2013, the Audit Committee reviewed this report, the Directors' Report and accounts for the year ended 31 December 2012 together with the annual results announcement, with a recommendation to the board of directors for approval.

## **Compensation Committee**

The Compensation Committee was established in 2004 and its current members include:

LEE Peng Fei, Allen – *Committee Chairman (Independent)* LO Kai Yiu, Anthony *(Independent)* TSIM Tak Lung

The majority of the Compensation Committee members are independent non-executive directors. The Compensation Committee advises the board on the Group's overall policy and structure for the remuneration of directors and senior management. The written terms of reference of the Compensation Committee were adopted in 2004 and subsequently revised in 2005 and 2012 to conform to the provisions of the Code and its amendments, a copy of which is posted on the websites of the Company and the Stock Exchange.

The Compensation Committee meets to determine the policy for the remuneration of directors and assess the performance of executive directors and members of senior management. The Compensation Committee held one meeting during the year.

### Remuneration Policy for Non-executive Directors and Executive Directors

The Compensation Committee is charged with the duties to advise the board on the Group's overall policy and structure for the remuneration of directors and senior management. The Compensation Committee also makes recommendations to the board from time to time on the remuneration of the non-executive directors. Pursuant to the written terms of reference of the Compensation Committee, the compensation of non-executive directors, including the Compensation Committee members, shall be reviewed by executive directors initially, and the executive directors shall communicate their findings to the Compensation Committee. The Compensation Committee will then consider and make recommendations to the full board for final approval. The Compensation Committee is also responsible for determining the remuneration for executive directors and the Chairman of the board. In carrying out its functions and responsibilities, the Compensation Committee takes into consideration factors such as salaries paid by comparable companies, time commitment and responsibilities of the directors and the desirability of performance-based remuneration. The Compensation Committee ensures that no director or any of his associate is involved in deciding his own remuneration.

Details of the directors' fee and other emoluments of the directors of the Company are set out in note 14.1 to the financial statements.

## Nomination Committee

The Nomination Committee was established in February 2012 and its current members include:

CHAN Chun Hoo, Thomas – Committee Chairman LEE Peng Fei, Allen (Independent) LO Kai Yiu, Anthony (Independent)

The majority of the Nomination Committee members are independent non-executive directors. The principal responsibility of the Nomination Committee is to review the size, structure and composition of the board, identify individuals suitably qualified to become board members, and assess the independence of independent non-executive directors. The written terms of reference of the Nomination Committee were adopted in February 2012, a copy of which is posted on the websites of the Company and the Stock Exchange. The Nomination Committee held one meeting during the year.

## **Corporate Governance Functions**

The board is collectively responsible for performing the corporate governance duties as below:

- (i) develop and review the Company's policies and practices on corporate governance;
- (ii) review and monitor the training and continuous professional development of directors and senior management;
- (iii) review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- (iv) develop, review and monitor the code of conduct applicable to employees and directors; and
- (v) review the Company's compliance with the Code and disclosure in the Corporate Governance Report.

### **Directors' Securities Transactions**

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code") as set out in Appendix 10 of the Listing Rules for securities transactions by directors of the Company in 2004. All the members of the board have confirmed, following specific enquiry by the Company, that they have complied with the required standard as set out in the Model Code throughout the year ended 31 December 2012. The Model Code also applies to other specified senior management of the Group.

## **Directors' Interest**

Details of directors' interests in the securities of the Company are set out in pages 17 to 19 of this annual report.

## **Internal Controls**

The board has overall responsibility for maintaining an adequate system of internal controls of the Company and reviewing its effectiveness. The board is committed to implementing an effective and sound internal control system to safeguard the interest of shareholders and the Company's assets. The board has conducted an annual review of the system of internal controls which covered the relevant financial, operational, compliance controls and risk management functions within an established framework. The board's annual review has also considered the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function, and their training programmes and budget.

The internal control process is accomplished by the board, management and other designated personnel, and designed to provide reasonable assurance regarding the achievement of objectives.

The Group's internal control system is designed in consideration of the nature of business as well as the organization structure. The system is designed to manage rather than eliminate the risk of failure in operational systems and to provide reasonable, but not absolute, assurance against material misstatement or loss. The system is designed further to safeguard the Group's assets, maintain appropriate accounting records and financial reporting, maintain efficiency of operations and ensure compliance with applicable laws and regulations.

### Control Effectiveness

The directors are satisfied with the effectiveness of the Group's internal controls and consider that key areas of the Group's system of internal controls are reasonably implemented, which provide prevention of material misstatement or loss, safeguard the Group's assets, maintain appropriate accounting records and financial reporting, efficiency of operations and ensure compliance with the Listing Rules and all other applicable laws and regulations.

There is currently no internal audit function within the Group. The directors have reviewed the need for an internal audit function and are of the view that in light of the size, nature and complexity of the business of the Group, it would be more cost effective to appoint external independent professionals to perform internal audit functions for the Group as the need arises. Nevertheless, the directors will continue to review at least annually the need for an internal audit function.

# Auditors' Remuneration

For the year ended 31 December 2012, the auditors of the Company only provided audit services to the Company and the remuneration paid by the Company to the auditors for the performance of audit services was HK\$1,300,000. In order to maintain their independence, the auditors will not be employed for non-audit work unless prior approval is obtained from the Audit Committee.

## Directors' and Independent Auditors' Responsibility for the Financial Statements

The directors acknowledge their responsibility for preparing the accounts of the Company for the year ended 31 December 2012. The statement of the auditors of the Company about their reporting responsibilities on the accounts is set out in the auditors report on pages 27 to 28 of this annual report.

## **Communications with Shareholders**

The Company regards the annual general meeting as an important event in which the Chairman and all directors will make an effort to attend. Separate resolutions are proposed at the general meetings on each substantially separate issue, including the election of individual directors. In order to enhance minority shareholders' rights, all resolutions put to votes by shareholders at general meetings were passed by poll. The poll results will be published on the websites of the Company and the Stock Exchange on the same date of the meetings. The Company's corporate communications including interim and annual reports, announcements and circulars as required under the Listing Rules are published on the websites of the Company and the Stock Exchange.

## Shareholders' Rights

# Procedures for shareholders to convene a special general meeting and putting forward proposals at general meetings

Pursuant to the Bye-laws of the Company, shareholders holding at the date of the deposit of the requisition not less than one-tenth (10%) of the paid-up capital of the Company carrying the right of voting at general meetings of the Company shall have the right to submit a written requisition to the board or the secretary of the Company, to require a special general meeting to be called by the board for the transaction of any business specified in such requisition; and such meeting shall be held within two months after the deposit of such requisition. If within twenty-one days of such deposit the board fails to proceed to convene such meeting the requisitionists themselves may do so in accordance with the provisions of Section 74(3) of the Bermuda Companies Act 1981 ("Act").

Pursuant to the Act, either any number of the shareholders holding not less than one-twentieth (5%) of the paidup capital of the Company carrying the right of voting at general meetings of the Company ("Requisitionists"), or not less than one hundred of such shareholders, can request the Company in writing to (a) give to shareholders entitled to receive notice of the next general meeting notice of any resolution which may properly be moved and is intended to be moved at that meeting; and (b) circulate to shareholders entitled to have notice of any general meeting any statement of not more than one thousand words with respect to the matter referred to in any proposed resolution or the business to be dealt with at that meeting. The requisition signed by all the Requisitionists must be deposited at the registered office of the Company with a sum reasonably sufficient to meet the Company's relevant expenses and not less than six weeks before the meeting in case of a requisition. Provided that if an annual general meeting is called for a date six weeks or less after the requisition has been deposited, the requisition though not deposited within the time required shall be deemed to have been properly deposited for the purposes thereof.

Shareholders may make enquiries to the board by writing to the company secretary at the principal office of the Company.

## **Changes in Constitutional Documents**

During the year, there is no substantial change in the Memorandum of Association and Bye-Laws of the Company.

# Independent Auditors' Report



To the members of **Playmates Holdings Limited** *(incorporated in Bermuda with limited liability)* 

We have audited the consolidated financial statements of Playmates Holdings Limited (the "Company") and its subsidiaries (together, the "Group") set out on pages 29 to 83, which comprise the consolidated and the Company balance sheets as at 31 December 2012, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Directors' responsibility for the consolidated financial statements

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, in accordance with Section 90 of the Companies Act 1981 of Bermuda, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of the consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



**Grant Thornton** 致同

# **Opinion**

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2012 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

**Grant Thornton Hong Kong Limited** 

Certified Public Accountants 20th Floor, Sunning Plaza 10 Hysan Avenue, Causeway Bay Hong Kong

28 March 2013

Chan Tze Kit Practising Certificate No.: P05707

# **Consolidated Income Statement**

|   |      | 2012                         | 2012      | 2011     |
|---|------|------------------------------|-----------|----------|
|   | Note | <b>US\$'000</b><br>(Note 32) | HK\$'000  | HK\$`000 |
| Revenue   | 4    | 63,277                       | 490,399   | 163,077  |
| Cost of sales   |      | (21,678)                     | (168,002) | (51,968  |
| Gross profit  |      | 41,599                       | 322,397   | 111,109  |
| Marketing expenses  |      | (9,794)                      | (75,902)  | (25,040  |
| Selling and distribution expenses                                 |      | (2,505)                      | (19,420)  | (2,034   |
| Administration expenses<br>Net gain/(loss) on financial assets at |      | (14,996)                     | (116,216) | (119,634 |
| fair value through profit or loss                                 | 6    | 4,559                        | 35,330    | (44,117  |
| Revaluation surplus on investment properties                      |      | 137,710                      | 1,067,250 | 785,105  |
| Operating profit  | 7    | 156,573                      | 1,213,439 | 705,389  |
| Other income  |      | 202                          | 1,568     | 1,503    |
| Finance costs   | 8    | (1,778)                      | (13,780)  | (8,490)  |
| Share of loss of an associated company                            |      | (709)                        | (5,497)   | (3,231)  |
| Profit before income tax  |      | 154,288                      | 1,195,730 | 695,171  |
| Income tax expense  | 9    | (819)                        | (6,345)   | (7,240)  |
| Profit for the year   |      | 153,469                      | 1,189,385 | 687,931  |
| Profit for the year attributable to:                              |      |                              |           |          |
| Equity holders of the Company                                     | 10   | 150,985                      | 1,170,133 | 732,525  |
| Non-controlling interests   |      | 2,484                        | 19,252    | (44,594) |
|   |      | 153,469                      | 1,189,385 | 687,931  |
|   |      | US\$                         | HK\$      | HK\$     |
| Earnings per share  | 12   |                              |           |          |
| Basic   |      | 0.63                         | 4.85      | 2.91     |
|   |      |                              |           |          |

# Consolidated Statement of Comprehensive Income

| For the year ended 31 December 2012         |   |                  |                  |
|---|---|------------------|------------------|
|   | <b>2012</b><br><b>US\$'000</b><br>(Note 32) | 2012<br>HK\$'000 | 2011<br>HK\$'000 |
| Profit for the year                         | 153,469                                     | 1,189,385        | 687,931          |
| Other comprehensive income:                 |   |                  |                  |
| Exchange differences arising                |   |                  |                  |
| on translation of the financial             |   |                  |                  |
| statements of foreign subsidiaries          | (283)                                       | (2,193)          | (368)            |
| Total comprehensive income for the year     | 153,186                                     | 1,187,192        | 687,563          |
| Total comprehensive income attributable to: |   |                  |                  |
| Equity holders of the Company               | 150,665                                     | 1,167,651        | 732,321          |
| Non-controlling interests                   | 2,521                                       | 19,541           | (44,758)         |
|   | 153,186                                     | 1,187,192        | 687,563          |

# **Consolidated Balance Sheet**

## As at 31 December 2012

|  | Note | <b>2012</b><br><b>US\$'000</b><br>(Note 32) | 2012<br>HK\$'000 | 2011<br>HK\$ '000 |
|--|------|---|------------------|-------------------|
| Non-current assets                               |      |   |                  |                   |
| Fixed assets                                     |      |   |                  |                   |
| - Investment properties                          | 15   | 528,903                                     | 4,098,998        | 2,972,369         |
| - Other property, plant and equipment            | 15   | 18,067                                      | 140,024          | 144,710           |
|  |      | 546,970                                     | 4,239,022        | 3,117,079         |
| Goodwill   | 16   | 771   | 5,976            | 5,976             |
| Interest in an associated company                | 18   | 1,510                                       | 11,701           | 17,198            |
| Deferred tax assets                              | 25   | 118   | 912              | 1,053             |
|  |      | 549,369                                     | 4,257,611        | 3,141,306         |
| Current assets                                   |      |   |                  |                   |
| Inventories                                      | 19   | 2,873                                       | 22,267           | 2,717             |
| Trade receivables                                | 20   | 23,085                                      | 178,911          | 8,319             |
| Deposits paid, other receivables and prepayments |      | 1,625                                       | 12,594           | 11,818            |
| Taxation recoverable                             |      | 208   | 1,614            | 400               |
| Financial assets at fair value                   |      |   |                  |                   |
| through profit or loss                           | 21   | 4,254                                       | 32,968           | 156,261           |
| Cash and bank balances                           | 28.2 | 60,100                                      | 465,772          | 466,521           |
|  |      | 92,145                                      | 714,126          | 646,036           |
| Current liabilities                              |      |   |                  |                   |
| Bank loans                                       | 22   | 46,942                                      | 363,800          | 345,571           |
| Trade payables                                   | 23   | 6,180                                       | 47,898           | 8,599             |
| Deposits received, other payables and            |      | ,   | ,                | ,                 |
| accrued charges                                  |      | 20,614                                      | 159,758          | 97,030            |
| Provisions                                       | 24   | 1,720                                       | 13,330           | 5,147             |
| Taxation payable                                 |      | 476   | 3,689            | 1,193             |
|  |      | 75,932                                      | 588,475          | 457,540           |
| Net current assets                               |      | 16,213                                      | 125,651          | 188,496           |
| Total assets less current liabilities            |      | 565,582                                     | 4,383,262        | 3,329,802         |

# **Consolidated Balance Sheet**

### As at 31 December 2012

|                                   |      | 2012      | 2012      | 2011      |
|-----------------------------------|------|-----------|-----------|-----------|
|                                   | Note | US\$'000  | HK\$'000  | HK\$ '000 |
|                                   |      | (Note 32) |           |           |
| Non-current liabilities           |      |           |           |           |
| Bank loans                        | 22   | 21,032    | 163,000   | 219,000   |
| Deferred tax liabilities          | 25   | 3,006     | 23,296    | 26,256    |
|                                   |      | 24,038    | 186,296   | 245,256   |
| Net assets                        |      | 541,544   | 4,196,966 | 3,084,546 |
| Equity                            |      |           |           |           |
| Share capital                     | 27.1 | 3,058     | 23,699    | 24,730    |
| Reserves                          |      | 526,743   | 4,082,255 | 3,000,699 |
| Declared dividends                | 11.1 | 1,525     | 11,821    | 12,335    |
| Equity attributable to the equity |      |           |           |           |
| holders of the Company            |      | 531,326   | 4,117,775 | 3,037,764 |
| Non-controlling interests         |      | 10,218    | 79,191    | 46,782    |
| Total equity                      |      | 541,544   | 4,196,966 | 3,084,546 |

On behalf of the board

**CHAN Chun Hoo, Thomas** *Director* 

**TO Shu Sing, Sidney** *Director* 

# **Balance Sheet**

### As at 31 December 2012

|                                    |   | 2012    | 2012      | 2011      |
|------------------------------------|---|---------|-----------|-----------|
|                                    | N7 - 4 -  |         |           | 2011      |
|                                    | Note  |         | HK\$ 000  | HK\$'000  |
|                                    | 2012<br>Note         2012<br>US\$'000<br>(Note 32)         2012<br>HK\$'000           17         222,674         1,725,723           38         297<br>164         1,725,723           202         1,570           366         2,836           (164)         (1,266)           222,510         1,724,457           27.1         3,058         23,699           27.2         217,927         1,688,937           11.1         1,525         11,821 |         |           |           |
| Non-current assets                 |   |         |           |           |
| Interest in subsidiaries           | 17  | 222,674 | 1,725,723 | 1,678,478 |
| Current assets                     |   |         |           |           |
| Prepayments                        |   | 38      | 297       | 290       |
| Taxation recoverable               |   | -       | -         | 67        |
| Cash and bank balances             | 164 1,273   | 1,273   | 2,646     |           |
|                                    |   | 202     | 1,570     | 3,003     |
| Current liabilities                |   |         |           |           |
| Other payables and accrued charges |   | 366     | 2,836     | 2,794     |
| Net current (liabilities)/assets   |   | (164)   | (1,266)   | 209       |
| Net assets                         |   | 222,510 | 1,724,457 | 1,678,687 |
| Equity                             |   |         |           |           |
| Share capital                      | 27.1  | 3,058   | 23,699    | 24,730    |
| Reserves                           | 27.2  | 217,927 | 1,688,937 | 1,641,622 |
| Declared dividends                 | 11.1  | 1,525   | 11,821    | 12,335    |
| Total equity                       |   | 222,510 | 1,724,457 | 1,678,687 |

On behalf of the board

**CHAN Chun Hoo, Thomas** *Director* 

**TO Shu Sing, Sidney** *Director* 

# **Consolidated Cash Flow Statement**

|  |       | 2012      | 2012      | 2011      |
|--|-------|-----------|-----------|-----------|
|  | Note  | US\$'000  | HK\$'000  | HK\$ '000 |
|  | 11010 | (Note 32) |           | 11110 000 |
|  |       |           |           |           |
| Cash flows from operating activities             |       |           |           |           |
| Cash generated from operations                   | 28.1  | 24,009    | 186,070   | 16,414    |
| Interest paid                                    |       | (1,273)   | (9,862)   | (6,310    |
| Interest received                                |       | 199       | 1,540     | 709       |
| Dividends received from financial assets         |       |           |           |           |
| at fair value through profit or loss             |       | 240       | 1,857     | 4,283     |
| Hong Kong profits tax paid                       |       | (1,029)   | (7,973)   | (7,974    |
| Hong Kong profits tax refunded                   |       | 12        | 90        | 1,614     |
| Overseas tax refunded                            |       | _         | _         | 17        |
| Net cash generated from operating activities     |       | 22,158    | 171,722   | 8,753     |
| Cash flows from investing activities             |       |           |           |           |
|  |       |           |           |           |
| Capitalised subsequent expenditure               |       | (6.724)   | (53 111)  | (17 407   |
| on investment properties                         |       | (6,724)   | (52,111)  | (47,497   |
| Acquisition of investment properties             |       | (527)     | -         | (21,583   |
| Purchases of other property, plant and equipment |       | (537)     | (4,164)   | (4,131    |
| Bank interest received                           |       | 202       | 1,568     | 1,503     |
| Net cash used in investing activities            |       | (7,059)   | (54,707)  | (71,708   |
| Cash flows from financing activities             |       |           |           |           |
| Issue of shares of the Company                   |       | 6         | 50        | _         |
| Issue of shares of a listed subsidiary           |       | 2,321     | 17,993    | 63        |
| Repurchase of shares of the Company              |       | (4,275)   | (33,135)  | (31,146   |
| Purchase of shares of a listed subsidiary        |       | (5,325)   | (41,271)  | (- ) -    |
| A listed subsidiary repurchased its own shares   |       | (6)       | (45)      | _         |
| New bank loans                                   |       | 2,323     | 18,000    | 210,000   |
| Repayment of bank loans                          |       | (7,196)   | (55,771)  | (45,429   |
| Dividends paid                                   |       | (3,115)   | (24,142)  | (33,625   |
| Net cash (used in)/generated from                |       |           |           |           |
| financing activities                             |       | (15,267)  | (118,321) | 99,863    |
|  |       | (13,207)  | (110,521) | ,005      |
| Net (decrease)/increase in cash and              |       |           |           | • < • • • |
| cash equivalents                                 |       | (168)     | (1,306)   | 36,908    |
| Cash and cash equivalents at 1 January           |       | 60,196    | 466,521   | 430,878   |
| Effect of foreign exchange rate changes          |       | 72        | 557       | (1,265    |
| 8.   |       |           |           | · · ·     |

# For the year ended 31 December 2012

|   | Attributable to equity holders of the Company |                              |  |  |   |                                 |          |                                 |                          |   |                                    |
|---|---|------------------------------|--|--|---|---------------------------------|----------|---------------------------------|--------------------------|---|------------------------------------|
|   | Share<br>capital<br><i>HK\$</i> '000          | Share<br>premium<br>HK\$'000 | Capital<br>redemption<br>reserve<br>HK\$'000 | Share<br>repurchase<br>reserve<br><i>HK\$</i> '000 | Reserve<br>on<br>consolidation<br><i>HK\$'000</i> | Exchange<br>reserve<br>HK\$'000 |          | Retained<br>profits<br>HK\$'000 | Total<br><i>HK\$'000</i> | Non-<br>controlling<br>interests<br><i>HK\$'000</i> | Total<br>equity<br><i>HK\$'000</i> |
| At 1 January 2011   | 25,800  | 1,298,156                    | 1,891  | _  | (28,580)  | 79                              | 31,668   | 1,036,975                       | 2,365,989                | 90,573  | 2,456,562                          |
| Profit/(loss) for the year<br>Other comprehensive income:<br>Exchange differences arising on<br>translation of the financial statements | -   | -                            | -  | -  | _   | _                               | -        | 732,525                         | 732,525                  | (44,594)  | 687,931                            |
| of foreign subsidiaries   | -   | -                            | -  | -  | -   | (204                            | ) –      | -                               | (204)                    | (164)   | (368                               |
| Total comprehensive income for the year   | -   | -                            | -  | -  | -   | (204                            | ) –      | 732,525                         | 732,321                  | (44,758)  | 687,563                            |
| Issue of shares of a listed subsidiary  | _   | _                            | _  | -  | (624)   | _                               | _        | _                               | (624)                    | 643   | 19                                 |
| Repurchase of shares of the Company   | (1,070)                                       | (29,196)                     | 1,070  | (880)  | -   | -                               | -        | (1,070)                         | (31,146)                 | -   | (31,146                            |
| 2010 second interim dividend paid   | -   | -                            | ,<br>  | -  | -   | -                               | -        | (20,600)                        | (20,600)                 | -   | (20,600                            |
| 2011 first interim dividend paid  | -   | _                            | -  | -  | -   | -                               | -        | (12,365)                        | (12,365)                 | -   | (12,365                            |
| Dividend paid   | -   | -                            | -  | -  | -   | -                               | -        | -                               | -                        | (660)   | (660                               |
| Changes in ownership interests<br>in a subsidiary that do not   |   |                              |  |  |   |                                 |          |                                 |                          |   |                                    |
| result in a loss of control   | -   | -                            | -  | -  | -   | -                               | -        | 1,596                           | 1,596                    | (1,596)   | -                                  |
| Share option scheme   |   |                              |  |  |   |                                 |          |                                 |                          |   |                                    |
| - value of services   | _   | _                            | _  | -  | -   | -                               | 2,571    | -                               | 2,571                    | 2,558   | 5,129                              |
| - shares issued   | -   | -                            | -  | -  | 40  | -                               | (18)     | -                               | 22                       | 22  | 44                                 |
| Transactions with owners  | (1,070)                                       | (29,196)                     | 1,070  | (880)  | (584)   | _                               | 2,553    | (32,439)                        | (60,546)                 | 967   | (59,579                            |
| Share options lapsed  | -   | -                            | _  | -  | -   | -                               | (1,146)  | 1,146                           | _                        | _   | -                                  |
| At 31 December 2011   | 24,730  | 1,268,960                    | 2,961  | (880)  | (29,164)  | (125                            | ) 33,075 | 1,738,207                       | 3,037,764                | 46,782  | 3,084,546                          |

|   | Attributable to equity holders of the Company |           |            |            |              |             |             |           |           |             |           |
|---|---|-----------|------------|------------|--------------|-------------|-------------|-----------|-----------|-------------|-----------|
| _   |   |           | Capital    | Share      | Reserve      | 5           | Share-based |           |           | Non-        |           |
|   | Share   | Share     | redemption | repurchase | on           | Exchange co | mpensation  | Retained  |           | controlling | Total     |
|   | capital                                       | premium   | reserve    | reserve c  | onsolidation | reserve     | reserve     | profits   | Total     | interests   | equity    |
|   | HK\$'000                                      | HK\$'000  | HK\$'000   | HK\$'000   | HK\$'000     | HK\$'000    | HK\$'000    | HK\$'000  | HK\$'000  | HK\$'000    | HK\$'000  |
| At 1 January 2012                         | 24,730  | 1,268,960 | 2,961      | (880)      | (29,164)     | (125)       | 33,075      | 1,738,207 | 3,037,764 | 46,782      | 3,084,546 |
| Profit for the year                       | _   | _         | -          | -          | _            | -           | _           | 1,170,133 | 1,170,133 | 19,252      | 1,189,385 |
| Other comprehensive income:               |   |           |            |            |              |             |             |           |           |             |           |
| Exchange differences arising on           |   |           |            |            |              |             |             |           |           |             |           |
| translation of the financial statements   |   |           |            |            |              |             |             |           |           |             |           |
| of foreign subsidiaries                   | -   | -         | -          | -          | -            | (2,482)     | -           | -         | (2,482)   | 289         | (2,193    |
| Total comprehensive income for the year   | -   | -         | -          | -          | -            | (2,482)     | -           | 1,170,133 | 1,167,651 | 19,541      | 1,187,192 |
| Issue of shares of a listed subsidiary    | _   | -         | _          | -          | (2,937)      | -           | _           | _         | (2,937)   | 18,445      | 15,508    |
| Purchase of shares of a listed subsidiary | -   | -         | -          | -          | (32,307)     | -           | -           | -         | (32,307)  | (8,964)     | (41,271   |
| A listed subsidiary repurchased           |   |           |            |            |              |             |             |           |           |             |           |
| its own shares                            | -   | -         | -          | -          | (27)         | -           | -           | -         | (27)      | (18)        | (45       |
| Repurchase of shares of the Company       | (1,034)                                       | (32,981)  | 1,034      | 880        | -            | -           | -           | (1,034)   | (33,135)  | -           | (33,135   |
| 2011 second interim dividend paid         | -   | -         | -          | -          | -            | -           | -           | (12,293)  | (12,293)  | -           | (12,293   |
| 2012 first interim dividend paid          | -   | -         | -          | -          | -            | -           | -           | (11,849)  | (11,849)  | -           | (11,849   |
| Share option scheme                       |   |           |            |            |              |             |             |           |           |             |           |
| - value of services                       | -   | -         | -          | -          | -            | -           | 3,397       | -         | 3,397     | 2,381       | 5,778     |
| - shares issued                           | 3   | 47        | -          | -          | 2,250        | -           | (789)       | -         | 1,511     | 1,024       | 2,535     |
| Transactions with owners                  | (1,031)                                       | (32,934)  | 1,034      | 880        | (33,021)     | -           | 2,608       | (25,176)  | (87,640)  | 12,868      | (74,772   |
| Share options lapsed                      | -   | -         | -          | -          | -            | -           | (16,919)    | 16,919    | -         | -           | -         |
| At 31 December 2012                       | 23,699  | 1,236,026 | 3,995      | -          | (62,185)     | (2,607)     | 18,764      | 2,900,083 | 4,117,775 | 79,191      | 4,196,966 |

The notes on pages 37 to 83 form an integral part of these financial statements.

# **1** GENERAL INFORMATION

The Company was incorporated in Bermuda on 10 October 1991. The address of its registered office is Clarendon House, 2 Church Street, Hamilton HM 11, Bermuda and its principal office is 23/F., The Toy House, 100 Canton Road, Tsimshatsui, Kowloon, Hong Kong. The Company's shares are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

The principal activity of the Company is investment holding and the principal activities of its subsidiaries are set out in note 17 to the financial statements.

The financial statements for the year ended 31 December 2012 were approved by the board of directors on 28 March 2013.

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### 2.1 Basis of preparation

The financial statements on pages 29 to 83 have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also include the applicable disclosure requirements of the Rules Governing the Listing of Securities on the Stock Exchange.

The significant accounting policies that have been used in preparation of the financial statements are summarised below. These policies have been consistently applied to all the years presented unless otherwise stated. The adoption of new or amended HKFRSs and the impacts on the Group's financial statements, if any, are disclosed in note 3 to the financial statements.

The financial statements have been prepared under the historical cost basis except for investment properties and financial assets at fair value through profit or loss which are stated at fair values. The measurement bases are fully described in the accounting policies below.

It should be noted that accounting estimates and assumptions are used in preparation of the financial statements. Although these estimates are based on management's best knowledge and judgement of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.7 "Inventories" and note 2.11 "Provisions" to the financial statements.

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 2.2 Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiaries (together referred to as "the Group") made up to 31 December each year.

Subsidiaries are consolidated from the date on which control is transferred to the Group. They are excluded from consolidation from the date that control ceases.

Intra-group transactions, balances and unrealised gains and losses on transactions between group companies are eliminated in preparing the consolidated financial statements. Where unrealised losses on intra-group asset sales are reversed on consolidation, the underlying asset is also tested for impairment from the Group's perspective.

Non-controlling interests represent the equity on a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. For each business combination, the Group can elect to measure any non-controlling interests either at fair value or at their proportionate share of the subsidiary's net identifiable assets.

Non-controlling interests are presented in the consolidated balance sheet within equity, separately from the equity attributable to the equity holders of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated income statement and consolidated statement of comprehensive income as an allocation of the total profit or loss and total comprehensive income respectively for the year between non-controlling interests and the equity holders of the Company.

Changes in the Group's interest in subsidiaries that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. Where certain assets of the subsidiary are measured at revalued amounts or fair values and the related cumulative gain or loss has been recognised in other comprehensive income and accumulated in equity, the amounts previously recognised in other comprehensive income and accumulated in equity are accounted for as if the Company had directly disposed of the related assets (i.e. reclassified to profit or loss or transferred directly to retained earnings). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKAS 39 Financial Instruments: Recognition and Measurement or, when applicable, the cost on initial recognition of an investment in an associated company or a jointly controlled entity.

### 2.3 Subsidiaries

Subsidiaries are entities over which the Group has the power to control the financial and operating policies so as to obtain benefits from their activities. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group controls another entity.

In the Company's balance sheet, subsidiaries are recorded at cost less any impairment losses unless the subsidiary is held for sale or included in a disposal group. Cost is adjusted to reflect changes in consideration arising from contingent consideration amendments. Cost also includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividends received and receivable at the balance sheet date. All dividends whether received out of the investee's pre or post-acquisition profits are recognised in the Company's profit or loss.

### 2.4 Associated companies

Associated companies are entities over which the Group is able to exert significant influence, generally accompanying a shareholding of between 20% and 50% of the voting rights but which are neither subsidiaries nor investment in a joint venture.

In the consolidated financial statements, an investment in an associated company is initially recognised at cost and subsequently accounted for using the equity method. Under the equity method, the Group's interest in the associated company is carried at cost and adjusted for the post-acquisition changes in the Group's share of the associated company's net assets less any identified impairment loss, unless it is classified as held for sale. The profit or loss for the period includes the Group's share of the post-acquisition, post-tax results of the associated company for the year, including any impairment loss on the investment in the associated company recognised for the year.

When the Group's share of losses in an associated company equals or exceeds its interest in the associated company, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associated company.

Unrealised gains on transactions between the Group and its associated company are eliminated to the extent of the Group's interest in the associated company. Where unrealised losses on assets sales between the Group and its associated company are reversed on equity accounting, the underlying asset is also tested for impairment from the Group's perspective.

After the application of the equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's investment in its associated company. At each balance sheet date, the Group determines whether there is any objective evidence that the investment in associated company is impaired. If such indications are identified, the Group calculates the amount of impairment as being the difference between the recoverable amount (higher of value in use and fair value less costs to sell) of the associated company and its carrying amount.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### 2.5 Fixed assets

#### Investment properties

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the companies in the consolidated group, is classified as investment property.

When the Group holds a property interest under an operating lease to earn rental income/or for capital appreciation, the interest is classified and accounted for as an investment property on a property-by-property basis. Any such property interest which has been classified as an investment property is accounted for as if it were held under a finance lease.

Investment property is measured initially at its cost, including related transaction costs. After initial recognition, investment property is carried at fair value. Fair value is determined by external professional valuers, with sufficient experience with respect to both the nature and location of the investment property. The carrying amounts recognised at the balance sheet date reflect the prevailing market conditions at the balance sheet date.

When the use of a property changes such that it is reclassified as other property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting.

Gains or losses arising from either changes in the fair value or the sale of an investment property are recognised in profit or loss in the period in which they arise.

#### Other property, plant and equipment

Other property, plant and equipment is stated at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All repairs and maintenance costs are charged to profit or loss during the financial period in which they are incurred.

Gains or losses arising from the retirement or disposal are determined as the difference between the sales proceeds and the carrying amount of the asset and are recognised in profit or loss.

Depreciation is calculated using the straight-line method to write off cost less their residual values over their estimated useful lives, as follows:

| Land and buildings                                    | Over the shorter of remaining |
|---|-------------------------------|
|   | lease term and 40 years       |
| Machinery, vehicle, equipment, furniture and fixtures | 3-10 years                    |
| Computers   | 3-5 years                     |

The assets' residual values, depreciation method and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

### 2.6 Goodwill

Goodwill represents the excess of (i) aggregate of the fair value of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the Group's previously held equity interest in the acquiree; over (ii) the net fair value of the acquiree's identifiable assets and liabilities measured as at the date of acquisition.

When (ii) is greater than (i), then this excess is recognised immediately in profit or loss as a gain on bargain purchase.

Goodwill is stated at cost less accumulated impairment losses. Goodwill is allocated to cashgenerating units and is tested annually for impairment.

On subsequent disposal of a subsidiary, the attributable amount of goodwill capitalised is included in the determination of the amount of gain or loss on disposal.

### 2.7 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weighted average basis. Net realisable value is the estimated selling price in the ordinary course of business less applicable selling expenses.

The Group reviews the condition of inventories at each balance sheet date, and makes allowance for inventories that are identified as obsolete, slow-moving or no longer recoverable. The Group carries out the inventory review on product-by-product basis and makes allowances by reference to the latest market prices and current market conditions. At the balance sheet date, the carrying amount of inventories after provision for impairment amounted to HK\$22,267,000 (2011: HK\$2,717,000).

### 2.8 Financial assets

Financial assets are recognised when, and only when, the Group becomes a party to contractual provisions of the instrument.

#### Trade and other receivables

Trade and other receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less impairment losses and allowance for customer concession. Amortised cost is calculated taking into account any discount or premium on acquisition and includes fees that are an integral part of the effective interest rate and transaction cost.

Trade and other receivables are derecognised when the rights to receive cash flows from the assets expire or are transferred and substantially all the risks and rewards of ownership have been transferred.

At each balance sheet date, trade and other receivables are reviewed to determine whether there is any objective evidence of impairment.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 2.8 Financial assets (Continued)

#### Trade and other receivables (Continued)

Objective evidence of impairment of individual financial assets includes observable data that comes to the attention of the Group about one or more of the following loss events:

- Significant financial difficulty of the debtor;
- A breach of contract, such as a default or delinquency in interest or principal payments;
- Significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; and
- It becomes probable that the debtor will enter bankruptcy or other financial reorganisation.

Loss events in respect of a group of financial assets include observable data indicating that there is a measurable decrease in the estimated future cash flows from the group of financial assets. Such observable data includes but not limited to adverse changes in the payment status of debtors in the group and, national or local economic conditions that correlate with defaults on the assets in the group.

If any such objective evidence exists, the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition). The amount of the loss is recognised in profit or loss of the period in which the impairment occurs.

If, in subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that it does not result in a carrying amount of the financial asset exceeding what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in profit or loss of the period in which the reversal occurs.

Impairment losses on financial assets other than trade receivables that are stated at amortised cost, are written off against the corresponding assets directly. Where the recovery of trade receivables is considered doubtful but not remote, the impairment losses for doubtful receivables are recorded using an allowance account. When the Group is satisfied that recovery of trade receivables is remote, the amount considered irrecoverable is written off against trade receivables directly and any amounts held in the allowance account in respect of that receivable are reversed. Subsequent recoveries of amounts previously charged to the allowance account are reversed against the allowance account. Other changes in the allowance account and subsequent recoveries of amounts previously written off directly are recognised in profit or loss.

#### Financial assets at fair value through profit or loss

The Group classifies its investments as financial assets at fair value through profit or loss. Management determines the classification of investments at initial recognition. The classification depends on the purpose for which the investments were acquired and where allowed and appropriate, re-evaluates this designation at every balance sheet date. A financial asset is classified as financial assets at fair value through profit or loss if acquired principally for the purpose of selling in the short term or if so designated by management, which these financial assets are managed according to internal policies and the performance is evaluated periodically on a fair value basis. Assets in this category are classified as current assets if they are expected to be realised within 12 months of the balance sheet date.

All financial assets are recognised when and only when the Group becomes a contractual party of the investment. Purchases and sales of investments are recognised on trade-date – the date on which the Group commits to purchase or sell the asset. Investments are initially recognised at fair value, and in the case of financial assets not carried at fair value through profit or loss, plus directly attributable transaction costs. Investments are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

Financial assets at fair value through profit or loss are subsequently carried at fair value. Unrealised gains and losses arising from changes in the fair value of the financial assets at fair value through profit or loss are recognised in profit or loss in the period in which they arise. The fair values of quoted investments are based on current bid prices and unlisted managed funds are carried at the fair value of the managed fund's assets as at the balance sheet date. Fair value gain or loss does not include any dividend or interest earned on these financial assets. Dividend and interest income is recognised in accordance with the Group's policies in note 2.14 to these financial statements.

#### 2.9 Impairment of non-financial assets

Goodwill with indefinite useful life is tested for impairment at least annually, irrespective of whether there is any indication that they are impaired. Other property, plant and equipment and interest in subsidiaries and an associated company are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised as an expense immediately for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessment of time value of money and the risk specific to the asset.

For the purposes of assessing impairment, where an asset does not generate cash inflows which are largely independent from those from other assets, the recoverable amount is determined for the smallest group of assets that generate cash inflows independently (i.e. cash-generating unit). As a result, some assets are tested individually for impairment and some are tested at cash-generating unit level. Goodwill in particular is allocated to those cash-generating units that are expected to benefit from synergies of the related business combination and represent the lowest level within the group at which the goodwill is monitored for internal management purpose.

Impairment losses recognised for cash-generating units, to which goodwill has been allocated, are credited initially to the carrying amount of goodwill. Any remaining impairment loss is charged pro rata to the other assets in the cash generating unit, except that the carrying value of an asset will not be reduced below its individual fair value less costs to sell, or value in use, if determinable.

### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 2.9 Impairment of non-financial assets (Continued)

An impairment loss on goodwill is not reversed in subsequent periods. In respect of other assets, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the asset's recoverable amount and only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation, if no impairment loss had been recognised.

### 2.10 Financial liabilities

The Group's financial liabilities include trade and other payables and bank loans. They are recognised when the Group becomes a party to the contractual provisions of the instrument. All interest related charges are recognised in accordance with the Group's accounting policy for borrowing costs. A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

#### Trade and other payables

Trade and other payables are recognised initially at fair value and subsequently stated at amortised cost using the effective interest method.

#### Bank loans

Bank loans are recognised initially at fair value, net of transaction costs incurred. Bank loans are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method. Bank loans are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least twelve months after the balance sheet date.

#### 2.11 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of economic benefits will be required to settle the obligation, and a reliable estimate of the amount of obligation can be made. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. All provisions are current in nature and therefore the effect of the time value of money is not material.

*(i) Consumer returns* 

The Group uses agreed customer allowances based on a percentage of sales and information on actual consumer returns of goods to estimate return percentages. The provision is calculated based on these factors and is adjusted for any fluctuations in the returns expected by management as of each period end.

Most of the Group's retail customers receive a fixed percentage of sales as their allowance. Some of these customers receive a higher percentage rate on certain electronic products. The allowance for each retail customer is agreed and documented in the terms of trade. Certain customers receive an allowance based on their actual consumer return experience. In evaluating the adequacy of the prior year provision, the Group prepares an analysis to determine the reasons for unclaimed deductions. If the analysis determines that some carry forward provision amounts were no longer appropriate based on actual claims experience, the proper adjustments will be made to release the over-accrued portion.

#### (ii) Cooperative advertising

The Group participates in customer advertising programmes and allows certain customers to take a percentage of sales deduction, which is negotiated on an individual basis. In addition, the Group contributes toward specific expenses of the customers for in-store sales promotions and advertising circulars.

In the case of fixed percentage, the amounts are negotiated and documented in the terms of trade with the respective customer. In the case of all special programs, the program application, limits and amounts are offered on a case by case basis by the Group. Some of the programs are set for defined periods of time or limited to a maximum number of units sold, and confirming data is provided by the retailer to finalise the actual program cost.

Claims for cooperative advertising may be received up to two years after the relevant balance sheet date and, in certain cases, later. The Group reviews the provisions periodically and any unrequired amount will be reversed when determined.

(iii) Cancellation charges

The provision represents the estimated amounts that would be payable to suppliers to settle the cost incurred by them for production orders which have been or are likely to be cancelled. The Group generally settles these amounts in the year after the year that specific product ceases to be actively sold to customers.

In most cases, the vendor may try to mitigate the Group's exposure by utilising the unused components in its other products. Such arrangement may also reduce the Group's potential cancellation exposure.

At each relevant balance sheet date, the Group will analyse the potential cancellation charge exposure for order cancellations due to commitments for finished goods, work in process items and material authorisations. The Group will also review if any items can be carried over to be produced and sold in the subsequent year. Once any adjustment is made, the remaining exposure is adjusted by a factor representing the historical negotiated discount agreed with the suppliers.

All provisions are established for specific exposures. At the balance sheet date, the carrying amount of provisions amounted to HK\$13,330,000 (2011: HK\$5,147,000).

Management relies on available contemporary and historical information to evaluate each potential exposure and exercises its best judgement to estimate the amount of provision necessary and sufficient for each potential exposure.

Over- or under-provision for the above exposures, arising from subsequent events and the eventual settlement, are adjusted in that subsequent period where appropriate.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 2.12 Share capital

Ordinary shares are classified as equity. Share capital is determined using the nominal value of shares that have been issued.

Any transaction costs associated with the issuing of shares are deducted from share premium (net of any related income tax benefit) to the extent they are incremental costs directly attributable to the equity transaction.

Where any company of the Group purchases the Company's equity share capital, the consideration paid, including any attributable costs, is deducted from equity (share repurchase reserve) attributable to the Company's equity holders until the shares are cancelled or reissued.

#### 2.13 Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer of the contract to make specified payments to reimburse the holder of the contract for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

A financial guarantee contract is initially recognised as deferred income within trade and other payables at fair value. Where consideration is received or receivable for issuance of the guarantee, the consideration is recognised in accordance with the Group's policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognised in profit or loss on initial recognition of any deferred income.

The amount of the guarantee initially recognised as deferred income is amortised in profit or loss over the term of the guarantee as income from financial guarantees issued. In addition, provisions are recognised if and when it becomes probable that the holder of the guarantee will call upon the Group under the guarantee and the amount of that claim on the Group is expected to exceed the current carrying amount i.e. the amount initially recognised less accumulated amortisation, where appropriate.

### 2.14 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the sale of goods and provision of services and the use by others of the Group's assets yielding rental income, dividend and interest, net of discounts. Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognised as follows:

Sales of toys are recognised upon the transfer of the significant risks and rewards of ownership to customers, which generally coincides with the time when the goods are delivered to the customers and title has been passed.

Rental income from letting the Group's portfolio of investment properties is recognised on a straight-line basis over the lease term.

Property management income is recognised when services are rendered.

Restaurant income is recognised when services are rendered.

Dividend income is recognised when the right to receive payment is established.

Interest income is recognised on a time-proportion basis, by reference to the principal outstanding and at the interest rate applicable.

### 2.15 Advertising and marketing expenses, advanced royalties and product development costs

- 2.15.1 Advertising and marketing expenses are expensed as incurred.
- 2.15.2 Advanced royalties represent prepayments made to licensors of intellectual properties under licensing agreements which are recoupable against future royalties. Advanced royalties are amortised at the contractual royalty rate based on actual product sales. Management evaluates the future realisation of advanced royalties periodically and charges to expense any amounts that management deems unlikely to be recoupable at the contractual royalty rate through product sales. All advanced royalties are amortised within the term of the license agreement and are written off upon the abandonment of the product or upon the determination that there is significant doubt as to the success of the product.
- 2.15.3 Product development costs are recognised as intangible assets when the following criteria are met:
  - (i) demonstration of technical feasibility of completing the product for internal use or sale;
  - (ii) there is intention to complete the intangible asset and use or sell it;
  - (iii) the Group's ability to use or sell the intangible asset is demonstrated;
  - (iv) the intangible asset will generate probable economic benefits through use or sale;
  - (v) sufficient technical, financial and other resources are available for completion; and
  - (vi) the expenditure attributable to the intangible asset can be reliably measured.

All other product development costs are charged to profit or loss as incurred.

### 2.16 Operating leases

Operating leases are leases where substantially all the rewards and risks of ownership of assets remain with the lessors.

#### Operating lease charges as the lessee

Related rental payments are charged to profit or loss on a straight-line basis over the lease term. Lease incentives received are recognised in profit or loss as an integral part of the aggregate net lease payments made.

#### Assets leased out under operating leases as the lessor

Rental income receivable from operating leases is recognised in profit or loss on a straight-line basis over the periods covered by the lease term, except where an alternative basis is more representative of the time pattern of benefits to be derived from the use of the leased asset. Leased incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Contingent rentals are recognised as income in the accounting period in which they are earned.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 2.17 Employee benefits

#### 2.17.1 Employee leave entitlements

Employees' entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

#### 2.17.2 Pension obligations

The Group operates defined contribution provident fund schemes for its employees, the assets of which are held separately from those of the Group in independently administered funds. The Group's contributions under the schemes are charged to profit or loss as incurred. The amount of the Group's contributions is based on specified percentages of the basic salaries of employees. Any contributions forfeited by employees who leave the Group, relating to unvested benefits, are used to reduce the Group's ongoing contributions otherwise payable.

#### 2.17.3 Share-based compensation

The Group operates an equity-settled, share-based compensation plan. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense with a corresponding increase in the share-based compensation reserve within equity. The total amount to be expensed over the vesting period is determined by reference to the fair value of the options granted, excluding the impact of any non-market vesting conditions (for example, profitability and sales growth targets). At each balance sheet date, the Group revises the number of options that are expected to vest. It recognises the impact of the revision of original estimates, if any, in profit or loss, and a corresponding adjustment to equity over the remaining vesting period. The equity amount is recognised in the share-based compensation reserve until the option is exercised (when it is transferred to the share premium account) or the option expires (when it is released directly to retained profits).

The proceeds received net of any directly attributable transaction costs are credited to share capital (nominal value) and share premium when the options are exercised.

#### 2.18 Borrowing costs

Borrowing costs incurred for the acquisition, construction or production of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use. A qualifying asset is an asset which necessarily takes a substantial period of time to get ready for its intended use or sale. Other borrowing costs are expensed when incurred.

Borrowing costs are capitalised as part of the cost of a qualifying asset when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are being undertaken. Capitalisation of borrowing costs ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete.

### 2.19 Deferred taxation

Deferred tax is calculated using the liability method on temporary differences at the balance sheet date between the carrying amounts of assets and liabilities in the financial statements and their respective tax bases. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences, tax losses available to be carried forward as well as other unused tax credits, to the extent that it is probable that taxable profit, including existing taxable temporary differences will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

Deferred tax assets and liabilities are not recognised if the temporary difference arises from goodwill or from initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither taxable nor accounting profit or loss.

Deferred tax liabilities are recognised for taxable temporary differences arising on interests in subsidiaries and associates, except where the Group is able to control the reversal of the temporary differences and it is probable that the temporary differences will not be reversed in the foreseeable future.

Deferred tax is calculated, without discounting, at tax rates that are expected to apply in the period the liability is settled or the asset realised, provided they are enacted or substantively enacted at the balance sheet date.

Changes in deferred tax assets or liabilities are recognised in profit or loss, or in other comprehensive income or in equity if they relate to items that are charged or credited to other comprehensive income or directly to equity.

The Group presents deferred tax assets and deferred tax liabilities in net if, and only if,

- (a) the entity has a legally enforceable right to set off current tax assets against current tax liabilities; and
- (b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either:
  - (i) the same taxable entity; or
  - (ii) different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

### 2.20 Current taxation

Current income tax assets and/or liabilities comprise those obligations to, or claims from, fiscal authorities relating to the current or prior reporting period, that are unpaid at the balance sheet date. They are calculated according to the tax rates and tax laws applicable to the fiscal periods to which they relate, based on the taxable profit for the year. All changes to current tax assets or liabilities are recognised as a component of tax expense/credit in profit or loss.

Current tax assets and current tax liabilities are presented in net if, and only if,

- (i) the Group has the legally enforceable right to set off the recognised amounts; and
- (ii) intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### 2.21 Foreign currency translation

The financial statements are presented in Hong Kong dollar (HK\$), which is also the functional currency of the Company.

In the individual financial statements of the consolidated entities, foreign currency transactions are translated into the functional currency of the individual entity using the exchange rates prevailing at the dates of the transactions. At the balance sheet date, monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at that date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the balance sheet date retranslation of monetary assets and liabilities are recognised in profit or loss.

Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined and are reported as part of the fair value gain or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

In the consolidated financial statements, all individual financial statements of foreign operations, originally presented in a currency different from the Group's presentation currency, have been converted into Hong Kong dollar. Assets and liabilities have been translated into Hong Kong dollar at the closing rates at the balance sheet date. Income and expenses have been converted into the Hong Kong dollar at the exchange rates ruling at the transaction dates, or at the average rates over the reporting period provided that the exchange rates do not fluctuate significantly. Any differences arising from this procedure have been recognised in other comprehensive income and accumulated separately in the exchange reserve in equity.

When a foreign operation is sold or closed, all of the accumulated exchange differences in respect of that operation attributable to the Group are reclassified from equity to profit or loss as part of the gain or loss. Any exchange differences that have previously been attributed to non-controlling interests are derecognised, but they are not reclassified to profit or loss.

In the case of a partial disposal (i.e. no loss of control) of a subsidiary that includes a foreign operation, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss.

#### 2.22 Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise cash at bank and on hand, deposits held at call with banks, cash investments with a maturity of three months or less from date of investment that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value less bank overdrafts.

#### 2.23 Segment reporting

The Group identifies operating segments and prepares segment information based on the regular internal financial information reported to the Group's senior executive management for their decisions about resources allocation to the Group's business components and for their review of the performance of those components. Based on the internal reports reviewed by the senior executive management of the Group that are used to make strategic decision, the Group has presented the following three reportable segments.

Property investments and associated businesses: this segment invests and leases commercial, industrial and residential premises for rental income, to gain from the appreciation in properties' values in the long term and to provide property management services for property management fee income, and operates restaurants.

Investment business: this segment invests in financial instruments including listed equity and managed funds for interest income and dividend income and to gain from the appreciation in instruments' values.

Toy business: this segment engages in the design, development, marketing and distribution of toys and family entertainment activity products.

Each of these reportable segments is managed separately as each of the product and service lines requires different resources. All inter-segment transfers are carried out at arms length prices.

Segment assets include all tangible and intangible non-current and current assets except deferred tax assets, taxation recoverable and other corporate assets which namely "unallocated assets". Segment liabilities include all current and non-current liabilities except deferred tax liabilities, taxation payable and other corporate payables which namely "unallocated liabilities". Corporate assets and liabilities are not allocated to a segment as they are not directly attributable to the business activities of any reportable segment.

Revenue and expenses are allocated to the reportable segments with reference to sales generated by those segments and the expenses incurred by those segments or which otherwise arise from the depreciation of assets attributable to those segments.

#### 2.24 Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions applies:
  - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Close members of the family or a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

## 3 ADOPTION OF NEW OR AMENDED HKFRSs

In the current year, the Group has applied for the first time the following new standards, amendments and interpretations (the "new HKFRSs") issued by the HKICPA, which are relevant to and effective for the Group's financial statements for the annual period beginning on 1 January 2012:

Amendments to HKFRS 7 Financial instruments: Disclosures – Transfers of financial assets

The adoption of the new HKFRSs had no impact on how the results and financial position for the current and prior periods have been prepared and presented.

The following new standards, amendments and interpretations which have been issued by the HKICPA as of 31 December 2012 may be relevant to the Group in future years but are not yet effective for the year ended 31 December 2012:

Effective for the annual period beginning on 1 January 2013

| Amendments to HKAS 1  | Presentation of items of other comprehensive income                 |
|-----------------------|---|
| Amendments to HKFRS 7 | Disclosures – Offsetting financial assets and financial liabilities |
| HKFRS 10              | Consolidated financial statements                                   |
| HKFRS 12              | Disclosure of interests in other entities                           |
| HKFRS 13              | Fair value measurement  |
|                       |   |

Effective for the annual period beginning on 1 January 2014 or after

| Amendments to HKAS 32 | Financial instruments: Presentation – Offsetting financial assets |
|-----------------------|---|
|                       | and financial liabilities   |
| HKFRS 9               | Financial instruments   |

The above standards, amendments and interpretations, if they are relevant to the Group, will be adopted in the annual periods listed. The Group is in the process of making an assessment of the impact of the above standards, amendments and interpretations but is not yet in a position to ascertain their impact on its results of operations and financial position.

# 4 **REVENUE**

The Group is principally engaged in the design, development, marketing and distribution of toys and family entertainment activity products, property investments, property management, restaurant operation and investment holding. Turnover of the Group is the revenue from these activities.

Revenue from the Group's principal activities recognised during the year is as follows:

|  | 2012<br>HK\$'000 | 2011<br><i>HK\$`000</i> |
|--|------------------|-------------------------|
| Sale of toys                             | 371,615          | 44,947                  |
| Rental income from investment properties | 68,211           | 67,843                  |
| Property management income               | 11,928           | 12,392                  |
| Restaurant income                        | 35,248           | 32,903                  |
| Dividend income                          | 1,857            | 4,283                   |
| Interest income                          | 1,540            | 709                     |
| Total revenue                            | 490,399          | 163,077                 |

### 5 SEGMENT INFORMATION

### 5.1 Segment results, assets and liabilities

The Group's senior executive management monitors the results, assets and liabilities attributable to each reportable segment to assess segment performance and allocate resources between segments.

Inter-segment revenue represents inter-company rental and property management fee charged on properties owned by the Group. Inter-segment transactions are conducted at arm's length.

The segment results for the year ended 31 December 2012 are as follows:

|  | Property<br>investments<br>and<br>associated<br>businesses<br>HK\$'000 | Investment<br>business<br>HK\$'000 | Toy<br>business<br>HK\$'000 | Total<br><i>HK\$'000</i> |
|--|--|------------------------------------|-----------------------------|--------------------------|
| Gross segment revenue                                    | 122,690  | 3,397                              | 371,615                     | 497,702                  |
| Inter-segment revenue                                    | (7,303)  | -                                  | -                           | (7,303)                  |
| Revenue from external customers                          | 115,387  | 3,397                              | 371,615                     | 490,399                  |
| Segment profit before depreciation                       | 1,121,124  | 38,727                             | 53,184                      | 1,213,035                |
| Depreciation   | (7,580)  | -                                  | (668)                       | (8,248)                  |
| Segment operating profit                                 | 1,113,544  | 38,727                             | 52,516                      | 1,204,787                |
| Other income   | _  | _                                  | 1,568                       | 1,568                    |
| Finance costs  | (10,593)   | (86)                               | (2,746)                     | (13,425)                 |
| Share of loss of an associated company                   | _  | -                                  | (5,497)                     | (5,497)                  |
|  | (10,593)   | (86)                               | (6,675)                     | (17,354)                 |
| Segment profit before income tax                         | 1,102,951  | 38,641                             | 45,841                      | 1,187,433                |
| Unallocated corporate income                             |  |                                    |                             | 8,297                    |
| Profit before income tax                                 |  |                                    |                             | 1,195,730                |
| Bank interest income                                     | _  | 1,540                              | 1,568                       |                          |
| Revaluation surplus on                                   |  |                                    |                             |                          |
| investment properties                                    | 1,067,250  | -                                  | -                           |                          |
| Net realised gain on                                     |  |                                    |                             |                          |
| financial assets at fair value                           |  |                                    |                             |                          |
| through profit or loss                                   | _  | 28,440                             | -                           |                          |
| Net unrealised gain on<br>financial assets at fair value |  |                                    |                             |                          |
| through profit or loss                                   |  | 6,890                              |                             |                          |

# 5 SEGMENT INFORMATION (Continued)

# 5.1 Segment results, assets and liabilities (Continued)

The segment results for the year ended 31 December 2011 are as follows:

|   | Property                 |                        |                 |                          |
|---|--------------------------|------------------------|-----------------|--------------------------|
|   | investments              |                        |                 |                          |
|   | and                      | Turrenturent           | Т               |                          |
|   | associated<br>businesses | Investment<br>business | Toy<br>business | Total                    |
|   | HK\$'000                 | HK\$'000               | HK\$'000        | Total<br><i>HK\$`000</i> |
| Gross segment revenue                     | 120,475                  | 4,992                  | 44,947          | 170,414                  |
| Inter-segment revenue                     | (7,337)                  | _                      |                 | (7,337)                  |
| Revenue from external customers           | 113,138                  | 4,992                  | 44,947          | 163,077                  |
| Segment profit/(loss) before depreciation | 842,453                  | (39,125)               | (84,850)        | 718,478                  |
| Depreciation                              | (7,905)                  |                        | (1,484)         | (9,389)                  |
| Segment operating profit/(loss)           | 834,548                  | (39,125)               | (86,334)        | 709,089                  |
| Other income                              | _                        | _                      | 1,503           | 1,503                    |
| Finance costs                             | (7,027)                  | (224)                  | (1,084)         | (8,335)                  |
| Share of loss of an associated company    | _                        | _                      | (3,231)         | (3,231)                  |
|   | (7,027)                  | (224)                  | (2,812)         | (10,063)                 |
| Segment profit/(loss) before income tax   | 827,521                  | (39,349)               | (89,146)        | 699,026                  |
| Unallocated corporate expenses            |                          |                        | -               | (3,855)                  |
| Profit before income tax                  |                          |                        | -               | 695,171                  |
| Bank interest income                      | _                        | 709                    | 1,503           |                          |
| Revaluation surplus on                    |                          |                        |                 |                          |
| investment properties                     | 785,105                  | _                      | _               |                          |
| Net realised gain on                      |                          |                        |                 |                          |
| financial assets at fair value            |                          |                        |                 |                          |
| through profit or loss                    | _                        | 1,715                  | -               |                          |
| Net unrealised loss on                    |                          |                        |                 |                          |
| financial assets at fair value            |                          | (45.922)               |                 |                          |
| through profit or loss                    | _                        | (45,832)               | -               |                          |

|  | Property<br>investments<br>and<br>associated<br>businesses<br>HK\$'000 | Investment<br>business<br>HK\$'000 | Toy<br>business<br>HK\$'000 | Total<br><i>HK\$'000</i> |
|--|--|------------------------------------|-----------------------------|--------------------------|
| Reportable segment assets (including cash and bank balances) | 4,259,711  | 326,137                            | 368,414                     | 4,954,262                |
| Interest in an associated company                            |  | -                                  | 11,701                      | 11,701                   |
| Total reportable segment assets                              | 4,259,711  | 326,137                            | 380,115                     | 4,965,963                |
| Inter-segment elimination                                    | _  | _                                  | (475)                       | (475)                    |
| Deferred tax assets  |  |                                    |                             | 912                      |
| Taxation recoverable   |  |                                    |                             | 1,614                    |
| Unallocated assets   |  |                                    | -                           | 3,723                    |
| Total assets   |  |                                    | -                           | 4,971,737                |
| Reportable segment liabilities                               | 556,730  | _                                  | 188,676                     | 745,406                  |
| Inter-segment elimination                                    | (475)  | _                                  | _                           | (475)                    |
| Deferred tax liabilities                                     |  |                                    |                             | 23,296                   |
| Taxation payable   |  |                                    |                             | 3,689                    |
| Unallocated liabilities                                      |  |                                    | -                           | 2,855                    |
| Total liabilities  |  |                                    |                             | 774,771                  |
| Capital expenditure  | 56,092   | _                                  | 183                         |                          |

The segment assets and liabilities as at 31 December 2012 are as follows:

# 5 SEGMENT INFORMATION (Continued)

# 5.1 Segment results, assets and liabilities (Continued)

The segment assets and liabilities as at 31 December 2011 are as follows:

|   | Property<br>investments<br>and<br>associated<br>businesses<br><i>HK\$</i> '000 | Investment<br>business<br><i>HK\$'000</i> | Toy<br>business<br><i>HK\$'000</i> | Total<br><i>HK\$'000</i> |
|---|--|---|------------------------------------|--------------------------|
| Reportable segment assets (including cash and bank balances)      | 3,137,330  | 398,725                                   | 226,869                            | 3,762,924                |
| Interest in an associated company                                 |  |   | 17,198                             | 17,198                   |
| Total reportable segment assets                                   | 3,137,330  | 398,725                                   | 244,067                            | 3,780,122                |
| Inter-segment elimination   | -  | _   | (489)                              | (489)                    |
| Deferred tax assets<br>Taxation recoverable<br>Unallocated assets |  |   | -                                  | 1,053<br>400<br>6,256    |
| Total assets  |  |   |                                    | 3,787,342                |
| Reportable segment liabilities                                    | 598,649  | 2,112                                     | 72,240                             | 673,001                  |
| Inter-segment elimination   | (489)  | -   | _                                  | (489)                    |
| Deferred tax liabilities  |  |   |                                    | 26,256                   |
| Taxation payable  |  |   |                                    | 1,193                    |
| Unallocated liabilities   |  |   | -                                  | 2,835                    |
| Total liabilities   |  |   |                                    | 702,796                  |
| Capital expenditure   | 72,813   | _   | 398                                |                          |

### 5.2 Geographical information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's fixed assets, goodwill and interest in an associated company ("specified non-current assets"). The geographical location of revenue is based on the country in which the customer is located. The geographical location of the specified non-current assets is based on the physical location of the assets in case of fixed assets, the location of operation to which they are allocated in case of goodwill, and the location of operation in case of interest in an associated company.

|                                   | Revenue from<br>external customers |          | Specified<br>non-current assets |           |  |
|-----------------------------------|------------------------------------|----------|---------------------------------|-----------|--|
|                                   | 2012                               | 2011     | 2012                            | 2011      |  |
|                                   | HK\$'000                           | HK\$'000 | HK\$'000                        | HK\$'000  |  |
| Hong Kong (place of domicile)     | 118,435                            | 116,905  | 4,032,673                       | 2,940,846 |  |
| Americas                          |                                    |          |                                 |           |  |
| – U.S.A.                          | 302,576                            | 36,986   | 808                             | 1,129     |  |
| – Others                          | 19,945                             | 127      | _                               | _         |  |
| Europe                            | 36,381                             | 7,274    | 223,218                         | 198,278   |  |
| Asia Pacific other than Hong Kong | 13,040                             | 894      | _                               | -         |  |
| Others                            | 22                                 | 891      | -                               |           |  |
|                                   | 371,964                            | 46,172   | 224,026                         | 199,407   |  |
|                                   | 490,399                            | 163,077  | 4,256,699                       | 3,140,253 |  |

### 5.3 Major customers

The Group's customer base is diversified and includes three (2011: nil) customers with each of whom transactions have exceeded 10% of the Group's total revenue. Revenue from sales to each of these customers amounted to approximately HK\$108.2 million, HK\$83.3 million and HK\$74.0 million respectively.

# 6 NET GAIN/(LOSS) ON FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

|  | 2012<br>HK\$'000 | 2011<br><i>HK\$`000</i> |
|--|------------------|-------------------------|
| Net realised gain on financial assets          |                  |                         |
| at fair value through profit or loss           | 28,440           | 1,715                   |
| Net unrealised gain/(loss) on financial assets | <i>,</i>         | ,                       |
| at fair value through profit or loss           | 6,890            | (45,832)                |
|  | 35,330           | (44,117)                |

# 7 **OPERATING PROFIT**

Operating profit is stated after charging/(crediting) the following:

|   | 2012<br>HK\$'000 | 2011<br><i>HK\$</i> '000 |
|---|------------------|--------------------------|
|   |                  |                          |
| Cost of inventories sold                                    | 137,957          | 30,800                   |
| Write-down/(Reversal of write-down) of inventories          | 130              | (31)                     |
| Product development costs                                   | 4,377            | 7,843                    |
| Royalties paid  | 45,997           | 11,517                   |
| Direct operating expenses arising from investment           |                  |                          |
| properties that generate rental income                      | 3,176            | 3,540                    |
| Direct operating expenses arising from investment           |                  |                          |
| properties that did not generate rental income              | 2,012            | 1,180                    |
| Provision for customer concession                           | 1,319            | 390                      |
| Reversal of unutilised provision for customer concession    | -                | (185)                    |
| Provision for customer returns, cooperative advertising     |                  |                          |
| and cancellation charges (Note 24)                          | 13,671           | 1,776                    |
| Reversal of unutilised provision for customer returns,      |                  |                          |
| cooperative advertising and cancellation charges (Note 24)  | (1,854)          | (3,867)                  |
| Depreciation of other property, plant and equipment         | 8,973            | 10,114                   |
| Employee benefit expense, including directors'              |                  |                          |
| remuneration (Note 13)                                      | 69,053           | 66,748                   |
| Operating leases expense on office and warehouse facilities | 2,094            | 2,924                    |
| Loss on disposal of other property, plant and equipment     | -                | 66                       |
| Net foreign exchange gain                                   | (10,222)         | (52)                     |
| Auditors' remuneration                                      | 1,300            | 1,260                    |

# 8 FINANCE COSTS

|  | 2012<br>HK\$'000 | 2011<br>HK\$`000 |
|--|------------------|------------------|
| Interest on overdrafts and bank loans wholly repayable   |                  |                  |
| within five years  | 7,018            | 4,441            |
| Interest on bank loans wholly repayable after five years | 2,844            | 1,869            |
|  | 9,862            | 6,310            |
| Bank charges   | 3,918            | 2,180            |
|  | 13,780           | 8,490            |

### 9 INCOME TAX EXPENSE

9.1 Hong Kong profits tax has been provided at the rate of 16.5% (2011: 16.5%) on the estimated assessable profits for the year. Overseas taxation is provided on the estimated assessable profits of the overseas subsidiaries in accordance with the tax laws of the countries in which these entities operate.

|   | 2012<br><i>HK\$'000</i> | 2011<br><i>HK\$`000</i> |
|---|-------------------------|-------------------------|
| Current taxation                                  |                         |                         |
| Hong Kong profits tax                             | 6,298                   | 7,419                   |
| Overseas taxation                                 | 390                     | _                       |
| Under provision in prior years – Hong Kong        | 2,476                   | 112                     |
|   | 9,164                   | 7,531                   |
| Deferred taxation                                 |                         |                         |
| Origination and reversal of temporary differences | (2,819)                 | (291)                   |
| Income tax expense                                | 6,345                   | 7,240                   |

9.2 Reconciliation between tax expense and accounting profit at applicable tax rates:

|  | 2012      | 2011      |
|--|-----------|-----------|
|  | HK\$'000  | HK\$ '000 |
| Profit before income tax                                     | 1,195,730 | 695,171   |
| Tax on profit before income tax,                             |           |           |
| calculated at the rates applicable to profits                |           |           |
| in the tax jurisdiction concerned                            | 211,755   | 95,530    |
| Tax effect of:   |           |           |
| Non-taxable income   | (186,553) | (139,809  |
| Non-deductible expenses                                      | 9,591     | 12,595    |
| Unrecognised temporary differences                           | 9,421     | 1,031     |
| Utilisation of previously unrecognised tax losses            | (38,411)  | (276      |
| Unrecognised tax losses                                      | 652       | 38,503    |
| Recognition of previously unrecognised temporary differences | _         | (387      |
| Reversal of previously recognised temporary differences      | (2,586)   | (59       |
| Prior years under provision                                  | 2,476     | 112       |
| Income tax expense   | 6,345     | 7,240     |

## 10 PROFIT FOR THE YEAR ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

The consolidated profit for the year attributable to equity holders of the Company includes a profit of HK\$197,000 (2011: HK\$21,749,000) which has been dealt with in the financial statements of the Company.

# 11 DIVIDENDS

### 11.1 Dividends attributable to the year

|                                     | 2012     | 2011      |  |
|-------------------------------------|----------|-----------|--|
|                                     | HK\$'000 | HK\$ '000 |  |
| First interim dividend of HK\$0.05  |          |           |  |
| (2011: HK\$0.05) per share          | 11,849   | 12,365    |  |
| Second interim dividend of HK\$0.05 |          |           |  |
| (2011: HK\$0.05) per share          | 11,821   | 12,335    |  |
|                                     | 23,670   | 24,700    |  |

At a meeting held on 31 August 2012, the board of directors declared a first interim dividend of HK\$0.05 per share, which was paid on 3 October 2012.

At a meeting held on 28 March 2013, the board of directors declared a second interim dividend of HK\$0.05 per share on the basis of 236,414,000 shares in issue as at the date of the meeting. This declared dividend declared after the balance sheet date has not been recognised as liabilities in the financial statements, but reflected as an appropriation of retained profits for the year ended 31 December 2012.

### 11.2 Dividends attributable to previous year and paid during the year

|   | 2012<br>HK\$'000 | 2011<br><i>HK\$`000</i> |
|---|------------------|-------------------------|
| Second interim dividend of HK\$0.05<br>(2011: HK\$0.08) per share | 12,293           | 20,600                  |

# 12 EARNINGS PER SHARE

The calculation of basic earnings per share is based on the profit attributable to equity holders of the Company of HK\$1,170,133,000 (2011: HK\$732,525,000) and the weighted average number of ordinary shares of 241,446,000 (2011: 251,533,000) in issue during the year.

The calculation of diluted earnings per share is based on the profit attributable to equity holders of the Company of HK\$1,170,133,000 (2011: HK\$732,525,000) and the weighted average number of ordinary shares of 241,453,000 (2011: 251,546,000) in issue during the year, adjusted for the effects of 7,000 (2011: 13,000) dilutive potential shares on exercise of share options.

# 13 EMPLOYEE BENEFIT EXPENSE

|  | 2012<br><i>HK\$`000</i> | 2011<br><i>HK\$</i> '000 |
|--|-------------------------|--------------------------|
|  |                         |                          |
| Wages, salaries and other benefits         | 63,065                  | 61,137                   |
| Share-based compensation                   | 4,168                   | 4,009                    |
| Employer's contributions to provident fund | ,                       | 1,602                    |
|  | 69,053                  | 66,748                   |

# 14 DIRECTORS' REMUNERATION AND SENIOR MANAGEMENT'S EMOLUMENTS

### 14.1 Directors' emoluments

The emoluments of each director are set out below:

| Name of director      | Fee<br>2012<br>HK\$'000        | Salary<br>2012<br><i>HK\$'000</i> | Share-based<br>compensation<br>2012<br>HK\$'000         | Other<br>benefits<br>2012<br>HK\$'000<br>(Note) | Employer's<br>contribution<br>to provident<br>fund<br>2012<br><i>HK\$'000</i> | Total<br>2012<br><i>HK\$'000</i>  |
|-----------------------|--------------------------------|-----------------------------------|---|---|---|-----------------------------------|
| CHAN Chun Hoo, Thomas | 20                             | 2,280                             | _   | 135   | 12  | 2,447                             |
| CHENG Bing Kin, Alain | 20                             | 2,025                             | 359   | 72  | 14  | 2,490                             |
| IP Shu Wing, Charles  | 120                            | _                                 | _   | 25  | _   | 145                               |
| LEE Peng Fei, Allen   | 120                            | _                                 | _   | 205   | _   | 325                               |
| LO Kai Yiu, Anthony   | 120                            | _                                 | _   | 209   | _   | 329                               |
| TO Shu Sing, Sidney   | 20                             | 2,085                             | 445   | 81  | 14  | 2,645                             |
| TSIM Tak Lung         | 120                            | ,                                 | -   | 159   | _   | 279                               |
| YU Hon To, David      | 120                            | _                                 | -   | 105   | _   | 225                               |
|                       | 660                            | 6,390                             | 804   | 991   | 40  | 8,885                             |
| Name of director      | Fee<br>2011<br><i>HK\$'000</i> | Salary<br>2011<br>HK\$'000        | Share-based<br>compensation<br>2011<br><i>HK\$</i> '000 | Other<br>benefits<br>2011<br>HK\$'000<br>(Note) | Employer's<br>contribution<br>to provident<br>fund<br>2011<br><i>HK\$'000</i> | Total<br>2011<br><i>HK\$</i> '000 |
| CHAN Chun Hoo, Thomas | 20                             | 120                               | _   | 131   | 7   | 278                               |
| CHENG Bing Kin, Alain | 20                             | 1,760                             | 415   | 290   | 12  | 2,497                             |
| IP Shu Wing, Charles  | 120                            | -                                 | -   | 25  | _   | 145                               |
| LEE Peng Fei, Allen   | 120                            | -                                 | -   | 160   | _   | 280                               |
| LO Kai Yiu, Anthony   | 120                            | -                                 | -   | 180   | _   | 300                               |
| TO Shu Sing, Sidney   | 20                             | 2,040                             | 534   | 78  | 12  | 2,684                             |
| TSIM Tak Lung         | 120                            | -                                 | -   | 185   | _   | 305                               |
| YU Hon To, David      | 120                            | _                                 | _   | 105   | _   | 225                               |
|                       | 660                            | 3,920                             | 949   | 1,154   | 31  | 6,714                             |

None of the directors have waived the right to receive their emoluments for the years ended 31 December 2012 and 2011.

*Note:* Other benefits include medical allowance, club membership and housing allowance for executive directors, and committee work and meeting attendance allowance for non-executive directors.

# 14 DIRECTORS' REMUNERATION AND SENIOR MANAGEMENT'S EMOLUMENTS (Continued)

### 14.2 Five highest paid individuals

Three (2011: two) of the five highest paid individuals are directors, whose emoluments are disclosed above. Details of the emoluments of the other two (2011: three) highest paid individuals are as follows:

|   | 2012<br>HK\$'000 | 2011<br><i>HK\$</i> '000 |
|---|------------------|--------------------------|
| Salaries, other allowances and benefits in kind | 4,526            | 8,930                    |
| Share-based compensation                        | 4,320            | 659                      |
| Employer's contributions to provident fund      | 128              | 260                      |
|   | 5,116            | 9,849                    |

The emoluments of these two (2011: three) individuals are within the following bands:

|                       | Number of individuals |      |  |
|-----------------------|-----------------------|------|--|
|                       | 2012                  | 2011 |  |
| HK\$                  |                       |      |  |
| 2,000,001 - 2,500,000 | 1                     | 2    |  |
| 2,500,001 - 3,000,000 | 1                     | -    |  |
| 4,500,001 - 5,000,000 | -                     | 1    |  |
|                       | 2                     | 3    |  |

# 15 FIXED ASSETS – GROUP

|                                    | Land and<br>buildings<br><i>HK\$'000</i> | Machinery,<br>vehicle,<br>equipment,<br>furniture<br>and<br>fixtures<br><i>HK\$'000</i> | Computers<br>HK\$'000 | Sub-total<br>HK\$'000 | Investment<br>properties<br>HK\$'000 | Total<br><i>HK\$'000</i> |
|------------------------------------|--|---|-----------------------|-----------------------|--------------------------------------|--------------------------|
| Cost or valuation                  |  |   |                       |                       |                                      |                          |
| At 1 January 2012                  | 154,900                                  | 28,162  | 28,601                | 211,663               | 2,972,369                            | 3,184,032                |
| Exchange fluctuation               | -  | 121   | (155)                 | (34)                  | 7,268                                | 7,234                    |
| Additions                          | -  | 3,962   | 202                   | 4,164                 | -                                    | 4,164                    |
| Capitalised subsequent expenditure | -  | -   | -                     | -                     | 52,111                               | 52,111                   |
| Revaluation surplus                | -  | -   | -                     | -                     | 1,067,250                            | 1,067,250                |
| Disposals                          | -  | _   | (180)                 | (180)                 | _                                    | (180                     |
| At 31 December 2012                | 154,900                                  | 32,245  | 28,468                | 215,613               | 4,098,998                            | 4,314,611                |
| Accumulated depreciation           |  |   |                       |                       |                                      |                          |
| At 1 January 2012                  | 20,022                                   | 19,115  | 27,816                | 66,953                | _                                    | 66,953                   |
| Exchange fluctuation               | -  | (5)   | (152)                 | (157)                 | -                                    | (157                     |
| Charge for the year                | 6,132                                    | 2,356   | 485                   | 8,973                 | -                                    | 8,973                    |
| Disposals                          |  | _   | (180)                 | (180)                 | _                                    | (180                     |
| At 31 December 2012                | 26,154                                   | 21,466  | 27,969                | 75,589                | -                                    | 75,589                   |
| Net book value                     |  |   |                       |                       |                                      |                          |
| At 31 December 2012                | 128,746                                  | 10,779  | 499                   | 140,024               | 4,098,998                            | 4,239,022                |

# 15 FIXED ASSETS – GROUP (Continued)

|                                    | Land and<br>buildings<br><i>HK\$`000</i> | Machinery,<br>vehicle,<br>equipment,<br>furniture<br>and<br>fixtures<br><i>HK\$'000</i> | Computers<br>HK\$'000 | Sub-total<br>HK\$'000 | Investment<br>properties<br><i>HK\$</i> '000 | Total<br><i>HK\$`000</i> |
|------------------------------------|--|---|-----------------------|-----------------------|--|--------------------------|
| Cost or valuation                  |  |   |                       |                       |  |                          |
| At 1 January 2011                  | 154,900                                  | 26,517  | 29,893                | 211,310               | 2,117,856                                    | 2,329,166                |
| Exchange fluctuation               | _  | 11  | 159                   | 170                   | 328  | 498                      |
| Additions                          | -  | 3,727   | 404                   | 4,131                 | 21,583                                       | 25,714                   |
| Capitalised subsequent expenditure | -  | -   | -                     | _                     | 47,497                                       | 47,497                   |
| Revaluation surplus                | -  | -   | _                     | _                     | 785,105                                      | 785,105                  |
| Disposals                          | -  | (2,093)   | (1,855)               | (3,948)               | _  | (3,948                   |
| At 31 December 2011                | 154,900                                  | 28,162  | 28,601                | 211,663               | 2,972,369                                    | 3,184,032                |
| Accumulated depreciation           |  |   |                       |                       |  |                          |
| At 1 January 2011                  | 13,890                                   | 18,080  | 28,591                | 60,561                | _  | 60,561                   |
| Exchange fluctuation               | -  | 5   | 155                   | 160                   | _  | 160                      |
| Charge for the year                | 6,132                                    | 3,122   | 860                   | 10,114                | -  | 10,114                   |
| Disposals                          | -  | (2,092)   | (1,790)               | (3,882)               | -  | (3,882                   |
| At 31 December 2011                | 20,022                                   | 19,115  | 27,816                | 66,953                | -  | 66,953                   |
| Net book value                     |  |   |                       |                       |  |                          |
| At 31 December 2011                | 134,878                                  | 9,047   | 785                   | 144,710               | 2,972,369                                    | 3,117,079                |

|  | 2012  |                      | 2011                                     |  |
|--|---|----------------------|--|--|
|  | Land andInvestmentbuildingspropertiesHK\$'000HK\$'000 |                      | Land and<br>buildings<br><i>HK\$'000</i> | Investment<br>properties<br><i>HK\$</i> '000 |
| In Hong Kong, held under:                                    |   |                      |  |  |
| Leases of over 50 years<br>Leases of between 10 and 50 years | 128,746   | 554,000<br>3,329,200 | 134,878                                  | 510,000<br>2,267,600                         |
| Outside Hong Kong:   |   |                      |  |  |
| Freehold   |   | 215,798              | _  | 194,769                                      |
|  | 128,746   | 4,098,998            | 134,878                                  | 2,972,369                                    |

The Group's interests in properties at their net book values are analysed as follows:

The investment properties in Hong Kong were revalued as at 31 December 2012 on the market value basis. The valuations were carried out by an independent firm of surveyors, Savills Valuation and Professional Services Limited, who have among their staff members of the Hong Kong Institute of Surveyors with recent experience in the location and category of the properties being valued. Fair values were estimated based on recent market transactions for similar properties in the same location and condition.

The investment properties in the United Kingdom were revalued as at 31 December 2012 on the market value basis. The valuations were carried out by an independent firm of surveyors, Adrian Cole & Company Limited, who have among their staff members of the United Kingdom Royal Institute of Chartered Surveyors with recent experience in the location and category of the properties being valued. Fair values were estimated based on recent market transactions for similar properties in the same location and condition.

At 31 December 2012, certain of the Group's investment properties and land and buildings with a net book value of approximately HK\$3,734 million and HK\$129 million (2011: HK\$2,642 million and HK\$135 million) respectively were pledged to secure general banking facilities granted to the Group *(note 22)*.

# 15 FIXED ASSETS – GROUP (Continued)

Details of the principal properties of the Group as at 31 December 2012 are as follows:

| Location   | Use         | Lease expiry | Approximate<br>gross floor area | Group's<br>interest |
|--|-------------|--------------|---------------------------------|---------------------|
| The Toy House<br>100 Canton Road<br>Tsimshatsui, Hong Kong   | Commercial  | 2049         | 107,400 sq. ft.                 | 100%                |
| Playmates Factory Building<br>1 Tin Hau Road<br>Tuen Mun, Hong Kong  | Industrial  | 2047         | 317,100 sq. ft.                 | 100%                |
| A number of residential flats<br>situated at Nos. 21 & 21A<br>and Nos. 23 & 23 A<br>MacDonnell Road<br>Midlevel, Hong Kong | Residential | 2895         | 43,840 sq. ft.                  | 100%                |
| Great Westwood<br>Bucks Hill, Kings Langley<br>Hertfordshire<br>United Kingdom   | Residential | Freehold     | 44 acres                        | 100%                |
| Pophleys<br>Ranage, Buckinghamshire<br>United Kingdom  | Residential | Freehold     | 13 acres                        | 100%                |

# 16 GOODWILL – GROUP

|  |      | HK\$'000 |
|--|------|----------|
| Gross and net carrying amount                            |      |          |
| At 1 January 2011, 31 December 2011 and 31 December 2012 |      | 5,976    |
| INTEREST IN SUBSIDIARIES – COMPANY                       |      |          |
|  | 2012 | 2011     |

|  | HK\$'000  | HK\$ '000 |
|--|-----------|-----------|
| Amounts due from subsidiaries, net of provisions | 1,725,723 | 1,678,478 |

The amounts due from subsidiaries are unsecured, have no fixed term of repayment and, except for the amounts of HK\$1,032,496,000 (2011: HK\$788,553,000) which are interest-free, are interest bearing at 0.4% (2011: 0.25%) per annum.

17

| Name of company                            | Place of<br>incorporation     | Total issued and fully paid shares                | Effective<br>percentage<br>holding | Principal activities, place of operation                  |
|--|-------------------------------|---|------------------------------------|---|
|  | incorporation                 | fully puld shures                                 | norumg                             | place of operation  |
| Shares held indirectly:                    |                               |   |                                    |   |
| Bagnols Limited                            | Hong Kong                     | 3,001,000 ordinary<br>shares of HK\$10 each       | 100%                               | Property investment,<br>Hong Kong                         |
| Belmont Limited                            | Hong Kong                     | 100 ordinary shares<br>of HK\$1 each              | 100%                               | Property investment,<br>Hong Kong                         |
| City Style<br>Properties Limited           | The British<br>Virgin Islands | 1 ordinary share<br>of US\$1                      | 100%                               | Property investment,<br>Hong Kong                         |
| Great Westwood<br>Limited                  | The British<br>Virgin Islands | 1 ordinary share                                  | 100%                               | Property investment,<br>United Kingdom                    |
| PIL Finance Limited                        | The British<br>Virgin Islands | 1 ordinary share<br>of US\$1                      | 100%                               | Investment holding,<br>Hong Kong                          |
| Playmates Toys<br>Asia Limited             | Hong Kong                     | 1 ordinary share<br>of HK\$1                      | 58.79%                             | Provision of services,<br>Hong Kong                       |
| Playmates Toys Inc.                        | U.S.A.                        | 305,000 common<br>stocks of US\$30 each           | 58.79%                             | Toy development,<br>marketing and<br>distribution, U.S.A. |
| Playmates Toys<br>Limited                  | Bermuda                       | 1,153,268,000 ordinary<br>shares of HK\$0.01 each | 58.79%                             | Investment holding,<br>Hong Kong                          |
| Pophleys Limited                           | The British<br>Virgin Islands | 1 ordinary share                                  | 100%                               | Property investment,<br>United Kingdom                    |
| Prestige Property<br>Management<br>Limited | Hong Kong                     | 2 ordinary shares<br>of HK\$ 1 each               | 100%                               | Property management,<br>Hong Kong                         |
| Sakurai FNB<br>Limited                     | Hong Kong                     | 100 ordinary shares<br>of HK\$1 each              | 70%                                | Restaurant operation,<br>Hong Kong                        |

Details of the principal subsidiaries of the Company as at 31 December 2012 are as follows:

The above table includes subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group.

# 18 INTEREST IN AN ASSOCIATED COMPANY – GROUP

|  | 2012<br>HK\$'000 | 2011<br><i>HK\$`000</i> |
|--|------------------|-------------------------|
| Cost of investment   | 18,077           | 18,077                  |
| Share of post-acquisition loss, other<br>comprehensive income, net of dividends received | (6,376)          | (879)                   |
|  | 11,701           | 17,198                  |

As at 31 December 2012, the Group held interests in the following associated company:

| Name of company         | Place of incorporation | Particulars of issued shares | Effective<br>percentage<br>holding |
|-------------------------|------------------------|------------------------------|------------------------------------|
| Unimax Holdings Limited | The British            | 200 ordinary shares          | 49%                                |
| ("Unimax")              | Virgin Islands         | of US\$1 each                |                                    |

The associated company is held indirectly by the Company and it operates in Hong Kong.

Unimax is an investment holding company whose subsidiaries are principally engaged in the design and marketing of pre-school toys, dolls and die cast models.

### Summary of financial information of the associated company

|                            | <b>Assets</b><br><i>HK\$</i> '000 | Liabilities<br>HK\$'000 | Equity<br>HK\$'000 | <b>Revenue</b><br><i>HK\$</i> '000 | Loss<br><i>HK\$</i> '000 |
|----------------------------|-----------------------------------|-------------------------|--------------------|------------------------------------|--------------------------|
| 2012                       |                                   |                         |                    |                                    |                          |
| 100 per cent               | 34,536                            | 10,656                  | 23,880             | 45,110                             | 11,219                   |
| Group's effective interest | 16,923                            | 5,222                   | 11,701             | 22,104                             | 5,497                    |
| 2011                       |                                   |                         |                    |                                    |                          |
| 100 per cent               | 43,794                            | 8,695                   | 35,099             | 56,655                             | 6,594                    |
| Group's effective interest | 21,459                            | 4,261                   | 17,198             | 27,761                             | 3,231                    |

# **19** INVENTORIES – GROUP

As at 31 December 2012, the carrying amount of inventories that are carried at net realisable value amounted to HK\$233,000 (2011: HK\$nil).

# 20 TRADE RECEIVABLES – GROUP

|   | 2012<br>HK\$'000 | 2011<br><i>HK\$`000</i> |
|---|------------------|-------------------------|
| Trade receivables                       | 179,887          | 8,379                   |
| Less: Allowance for customer concession | (976)            | (60)                    |
|   | 178,911          | 8,319                   |

The Group grants credits to retail customers of the toy business to facilitate the sale of slow moving merchandise held by such customers. Such allowance for customer concession is arrived by using available contemporary and historical information to evaluate the exposure.

The normal trade terms with toy business customers are letters of credit at sight or usance or on open accounts with credit term of 60 days on average. For property investments and management business, and restaurant operations, no credit term is granted to tenants and customers. The following is an aging analysis of trade receivables at the balance sheet date:

|              | 2012<br><i>HK\$`000</i> | 2011<br><i>HK\$</i> '000 |
|--------------|-------------------------|--------------------------|
|              |                         |                          |
| 0 – 30 days  | 176,971                 | 7,819                    |
| 31 – 60 days | 1,631                   | 293                      |
| Over 60 days | 309                     | 207                      |
|              | 178,911                 | 8,319                    |

The aging analysis of trade receivables that are not impaired is as follows:

|                                       | 2012<br><i>HK\$`000</i> | 2011<br><i>HK\$`000</i> |
|---------------------------------------|-------------------------|-------------------------|
| · · · · · · · · · · · · · · · · · · · |                         |                         |
| Neither past due nor impaired         | 144,098                 | 7,087                   |
| 1 – 90 days past due                  | 34,648                  | 1,226                   |
| 91 – 180 days past due                | 94                      | -                       |
| Over 180 days past due                | 71                      | 6                       |
|                                       | 34,813                  | 1,232                   |
|                                       | 178,911                 | 8,319                   |

Receivables that were neither past due nor impaired related to customers for whom there was no recent history of default.

Receivables that were past due but not impaired related to customers that have a good track record of credit with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are expected to be fully recoverable. The Group does not hold any collateral over these balances.

# 21 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS – GROUP

|  | 2012     | 2011     |  |
|--|----------|----------|--|
|  | HK\$'000 | HK\$'000 |  |
| Listed equity investment in Hong Kong      | 17,180   | 114,592  |  |
| Listed equity investment outside Hong Kong | 5,609    | 31,554   |  |
| Unlisted managed funds                     | 10,179   | 10,115   |  |
|  | 32,968   | 156,261  |  |

### 22 BANK LOANS – GROUP

|   | 2012      | 2011      |
|---|-----------|-----------|
|   | HK\$'000  | HK\$'000  |
| Secured bank loans repayable                    |           |           |
| Within one year                                 | 363,800   | 345,571   |
| In the second year                              | 55,800    | 55,571    |
| In the third to fifth year                      | 101,400   | 127,714   |
| After five years                                | 5,800     | 35,715    |
|   | 526,800   | 564,571   |
| Current portion included in current liabilities | (363,800) | (345,571) |
| Non-current portion                             | 163,000   | 219,000   |

All bank loans were denominated in HK dollar and the effective interest rate at the balance sheet date was 1.94% p.a. (2011: 1.51% p.a.).

The carrying amounts of short term bank loans approximate their fair value.

As at 31 December 2012, the Group has banking facilities amounting to HK\$903 million (2011: HK\$725 million), of which HK\$527 million (2011: HK\$565 million) were utilised.

The banking facilities of certain subsidiaries are secured by investment properties and land and buildings with net book value of HK\$3,734 million and HK\$129 million (2011: HK\$2,642 million and HK\$135 million) respectively of the Group at 31 December 2012.

# 23 TRADE PAYABLES – GROUP

The following is an aging analysis of trade payables at the balance sheet date:

|              | 2012     | 2011     |
|--------------|----------|----------|
|              | HK\$'000 | HK\$'000 |
| 0 – 30 days  | 38,758   | 6,869    |
| 31 – 60 days | 7,527    | 1,202    |
| Over 60 days | 1,613    | 528      |
|              | 47,898   | 8,599    |

## 24 PROVISIONS – GROUP

|                                   | Consumer<br>returns<br>HK\$'000 | Cooperative<br>advertising<br><i>HK\$'000</i> | Cancellation<br>charges<br>HK\$'000 | Total<br><i>HK\$'000</i> |
|-----------------------------------|---------------------------------|---|-------------------------------------|--------------------------|
| At 1 January 2012                 | 784                             | 3,678   | 685                                 | 5,147                    |
| Exchange fluctuation              | (5)                             | (24)  | (4)                                 | (33)                     |
| Additional provisions made        | 3,005                           | 10,666  | _                                   | 13,671                   |
| Provisions utilised               | (493)                           | (3,108)                                       | _                                   | (3,601)                  |
| Reversal of unutilised provisions | _                               | (1,814)                                       | (40)                                | (1,854)                  |
| At 31 December 2012               | 3,291                           | 9,398   | 641                                 | 13,330                   |

# 25 DEFERRED TAXATION – GROUP

Deferred taxation is calculated in full on temporary differences under the liability method using taxation rate of 16.5% (2011: 16.5%) in Hong Kong, and federal and state tax rates of 34% (2011: 34%) and 8.84% (2011: 8.84%) respectively in the U.S..

The movement in the deferred tax liabilities/(assets) during the year is as follows:

|                            | 2012<br>HK\$'000 | 2011<br><i>HK\$</i> '000 |
|----------------------------|------------------|--------------------------|
| At 1 January               | 25,203           | 25,494                   |
| Credited to profit or loss | (2,819)          | (291)                    |
| At 31 December             | 22,384           | 25,203                   |

# 25 DEFERRED TAXATION – GROUP (Continued)

The movement in deferred tax assets and liabilities during the year (prior to offsetting of balances within the same taxation jurisdiction) is as follows:

| Deferred tax liabilities   |                              |           |
|----------------------------|------------------------------|-----------|
|                            | Accelerated tax depreciation |           |
|                            | 2012                         | 2011      |
|                            | HK\$'000                     | HK\$ '000 |
| At 1 January               | 25,495                       | 25,701    |
| Credited to profit or loss | (2,706)                      | (206)     |
| At 31 December             | 22,789                       | 25,495    |

#### **Deferred tax assets**

|                            | Tax losses |           |
|----------------------------|------------|-----------|
|                            | 2012       | 2011      |
|                            | HK\$'000   | HK\$ '000 |
| At 1 January               | (292)      | (207)     |
| Credited to profit or loss | (113)      | (85)      |
| At 31 December             | (405)      | (292)     |

The amounts recognised in the consolidated balance sheet are as follows:

|                          | 2012<br><i>HK\$'000</i> | 2011<br><i>HK\$</i> '000 |
|--------------------------|-------------------------|--------------------------|
| Deferred tax assets      | (912)                   | (1,053)                  |
| Deferred tax liabilities | 23,296                  | 26,256                   |
|                          | 22,384                  | 25,203                   |

Deferred tax liabilities shown in the consolidated balance sheet are expected to be settled after more than 12 months.

The Group has not recognised tax losses of HK\$515 million (2011: HK\$596 million) due to unpredictability of future profit streams, of which HK\$412 million expires at various dates up to and including 2031 (2011: HK\$462 million expires at various dates up to and including 2031) and the remaining balance has no expiry dates under respective current tax legislation.

In addition, the Group has not recognised temporary differences of HK\$33 million (2011: HK\$31 million) in respect of employee benefits relating to shared-based compensation for U.S. subsidiaries of the Group.

# 26 EQUITY SETTLED SHARE-BASED TRANSACTIONS

At the special general meetings of the Company held on 4 May 1998 and 28 June 2002, a Share Option Plan ("Plan") and a Share Option Scheme ("Scheme") respectively were approved and adopted. A nominal consideration at HK\$10 or US\$1.5 was paid by each option holder for each lot of share option granted. Share options are exercisable in stages in accordance with the terms of the Plan and the Scheme within ten years after the date of grant. All share-based compensation will be settled in equity. The number and weighted average exercise price of share option are as follows:

|                            | 2        | 2012      |          | 011       |
|----------------------------|----------|-----------|----------|-----------|
|                            | Weighted |           | Weighted |           |
|                            | average  |           | average  |           |
|                            | exercise | Number of | exercise | Number of |
|                            | price    | options   | price    | options   |
|                            | HK\$     | '000      | HK\$     | ·000      |
| At 1 January               | 11.42    | 5,446     | 11.41    | 5,614     |
| Exercised (Note)           | 1.99     | (25)      | _        | _         |
| Lapsed                     | 11.65    | (3,355)   | 10.86    | (168)     |
| At 31 December             | 11.16    | 2,066     | 11.42    | 5,446     |
| Exercisable at 31 December | 11.16    | 2,066     | 11.42    | 5,446     |

*Note:* The closing price per share of the Company immediately before the date on which these share options were exercised was HK\$3.69.

Subject to the waiver or variation by the board from time to time at its sole discretion, 25% of the shares options granted shall be vested each year commencing on the date of grant and exercisable until the expiration of the relevant option period. No share options were cancelled during the year.

The share options outstanding at 31 December 2012 had a weighted average remaining contractual life of 2.46 years (2011: 3.24 years).

No share-based compensation expense has been included in the consolidated income statement for 2012 and 2011. No liabilities were recognised due to share-based payment transactions.

### Equity settled share-based transactions of Playmates Toys Limited ("PTL")

At the special general meeting of the Company held on 25 January 2008, the shareholders of the Company approved the share option scheme of PTL, an indirectly non-wholly owned subsidiary of the Company (the "PTL Scheme"). Certain directors, employees and other participants of PTL were granted options at a nominal consideration of HK\$10 or US\$1.5 on acceptance of the option offered. Details of the PTL Scheme and movements in the number of share options outstanding during the year are set out in the Report of the Directors and the annual report of PTL for the year ended 31 December 2012.

Subject to the waiver or variation by the board of PTL from time to time at its sole discretion, in general 25% of the shares options granted shall be vested each year commencing on the date of grant and exercisable until the expiration of the relevant option period. No share options were cancelled during the year.

The share options outstanding at 31 December 2012 had a weighted average remaining contractual life of 7.93 years (2011: 8.05 years).

In total, HK\$5,778,000 of share-based compensation expense has been included in the consolidated income statement of PTL for 2012 (2011: HK\$5,129,000) and the corresponding amount of which has been credited to share-based compensation reserve. No liabilities were recognised due to share-based payment transactions.

## 27 EQUITY – GROUP AND COMPANY

27.1 Share capital

|  | Authorised<br>Ordinary shares o<br>HK\$0.10 each<br>No. of shares HK |          |
|--|--|----------|
|  | No. of shares  | HK\$'000 |
| At 31 December 2011 and 2012           | 3,000,000,000  | 300,000  |
|  | Issued and fully paid<br>Ordinary shares of<br>HK\$0.10 each         |          |
|  | No. of shares  | HK\$'000 |
| At 1 January 2011                      | 258,000,000  | 25,800   |
| Repurchase of shares                   | (10,700,000)   | (1,070)  |
| At 31 December 2011 and 1 January 2012 | 247,300,000  | 24,730   |
| Exercise of share options              | 25,000   | 3        |
| Repurchase of shares (Note)            | (10,336,000)   | (1,034)  |
| At 31 December 2012                    | 236,989,000  | 23,699   |

*Note:* 10,336,000 shares comprised (i) 370,000 shares which were repurchased by the Company in December 2011 and were cancelled and redeemed on 15 February 2012; and (ii) 9,966,000 shares which were repurchased by the Company on the Stock Exchange during the year at prices ranging from HK\$2.66 to HK\$4.05 each as follows:

| Month/year     | Number of shares<br>repurchased | Highest price<br>paid per share<br><i>HK</i> \$ | Lowest price A<br>paid per share<br>HK\$ | Aggregate price<br>paid<br><i>HK\$'000</i> |
|----------------|---------------------------------|---|--|--|
|                |                                 | ΠΚφ   | ΠΚφ                                      | 11K\$ 000                                  |
| January 2012   | 240,000                         | 2.80  | 2.66                                     | 652  |
| March 2012     | 690,000                         | 3.00  | 2.94                                     | 2,063                                      |
| April 2012     | 560,000                         | 3.00  | 2.95                                     | 1,670                                      |
| May 2012       | 1,254,000                       | 3.20  | 3.00                                     | 3,860                                      |
| June 2012      | 5,886,000                       | 3.60  | 2.99                                     | 19,687                                     |
| July 2012      | 300,000                         | 3.68  | 3.60                                     | 1,086                                      |
| September 2012 | 1,036,000                       | 4.05  | 3.87                                     | 4,117                                      |

610,000 shares, 1,690,000 shares, 2,498,000 shares, 4,502,000 shares, 558,000 shares and 478,000 shares were cancelled and redeemed on 15 February 2012, 17 May 2012, 28 June 2012, 8 August 2012, 19 September 2012 and 27 September 2012 respectively and accordingly the issued capital of the Company diminished by the nominal value of these shares. The premium paid on repurchase was charged against the share premium account. An amount equivalent to the nominal value of the shares cancelled was transferred from retained profits to capital redemption reserve.

#### 27.2 Reserves

Company

|                                   | Share<br>premium<br>HK\$'000 | Share-based<br>compensation<br>reserve<br>HK\$'000 | Capital<br>redemption<br>reserve<br>HK\$'000 | Share<br>repurchase<br>reserve<br><i>HK\$</i> '000 | Retained<br>profits<br>HK\$'000 | <b>Total</b><br><i>HK\$`000</i> |
|-----------------------------------|------------------------------|--|--|--|---------------------------------|---------------------------------|
| A+ 1 January 2011                 | 1,296,300                    | 25,178   | 1,891  |  | 491 715                         | 1 905 094                       |
| At 1 January 2011                 | 1,290,500                    | 23,178   | 1,891  | -  | 481,715                         | 1,805,084                       |
| Loss for the year                 | -                            | _  | _  | _  | (88,086)                        | (88,086)                        |
| 2010 second interim dividend paid | -                            | -  | _  | _  | (20,600)                        | (20,600)                        |
| 2011 first interim dividend paid  | -                            | -  | -  | -  | (12,365)                        | (12,365)                        |
| Repurchase of shares              | (29,196)                     | _  | 1,070  | (880)  | (1,070)                         | (30,076)                        |
| Share option scheme               |                              |  |  |  |                                 |                                 |
| – options lapsed                  | -                            | (782)  | _  | _  | 782                             |                                 |
| At 31 December 2011               | 1,267,104                    | 24,396   | 2,961  | (880)  | 360,376                         | 1,653,957                       |
| At 1 January 2012                 | 1,267,104                    | 24,396   | 2,961  | (880)  | 360,376                         | 1,653,957                       |
| Profit for the year               | _                            | _  | _  | _  | 102,997                         | 102,997                         |
| 2011 second interim dividend paid | -                            | _  | _  | _  | (12,293)                        | (12,293)                        |
| 2012 first interim dividend paid  | -                            | _  | _  | _  | (11,849)                        | (11,849)                        |
| Repurchase of shares              | (32,981)                     | _  | 1,034  | 880  | (1,034)                         | (32,101)                        |
| Share option scheme               | (0=,)01)                     |  | 1,001  | 000  | (1,001)                         | (02,101)                        |
| - shares issued                   | 47                           | _  | _  | _  | _                               | 47                              |
| - options lapsed                  | _                            | (16,145)   | -  | _  | 16,145                          |                                 |
| At 31 December 2012               | 1,234,170                    | 8,251  | 3,995  | _  | 454,342                         | 1,700,758                       |

The application of the share premium account and the capital redemption reserve is governed by the Companies Act 1981 of Bermuda.

### 27.3 Capital management

The Group's capital management is primarily to provide a reasonable return for equity holders of the Company and benefits for other stakeholders by pricing products and services commensurately with the level of risk, and to safeguard the Group's ability to continue as a going concern.

Capital represents total equity and debts. The Group manages the capital structure and makes adjustments to it in the light of changes in economic conditions. The Group may maintain or adjust the capital structure by taking necessary measures including issuing new shares and raising new debt financing.

The net debt to equity ratio defined and calculated by the Group as total borrowings less cash and cash equivalents expressed as a percentage of total equity, at 31 December 2012 was 1.5% compared to 3.2% at 31 December 2011.

# 28 NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT

# 28.1 Reconciliation of profit before income tax to cash generated from operations

|   | 2012<br>HK\$'000 | 2011<br><i>HK\$`000</i> |
|---|------------------|-------------------------|
|   | 1110 000         | 11110 000               |
| Profit before income tax                                | 1,195,730        | 695,171                 |
| Bank interest income                                    | (3,108)          | (2,212)                 |
| Interest on bank loans and overdrafts                   | 9,862            | 6,310                   |
| Dividend income from financial assets                   |                  |                         |
| at fair value through profit or loss                    | (1,857)          | (4,283)                 |
| Depreciation of other property, plant and equipment     | 8,973            | 10,114                  |
| Share-based compensation                                | 5,778            | 5,129                   |
| Revaluation surplus on investment properties            | (1,067,250)      | (785,105)               |
| Loss on disposal of other property, plant and equipment | -                | 66                      |
| Unrealised (gain)/loss on financial assets              |                  |                         |
| at fair value through profit or loss                    | (6,890)          | 45,832                  |
| Unrealised exchange (gain)/loss                         | (10,143)         | 559                     |
| Share of loss of an associated company                  | 5,497            | 3,231                   |
| Operating profit/(loss) before working capital changes  | 136,592          | (25,188)                |
| (Increase)/Decrease in inventories                      | (19,550)         | 3,329                   |
| (Increase)/Decrease in trade receivables, deposits      |                  | ,                       |
| paid, other receivables and prepayments                 | (174,898)        | 3,842                   |
| Decrease/(Increase) in financial assets at              |                  | ,                       |
| fair value through profit or loss                       | 131,603          | (3,634                  |
| Increase in trade payables, deposits received, other    | ,                |                         |
| payables and accrued charges and provisions             | 112,323          | 38,065                  |
| Cash generated from operations                          | 186,070          | 16,414                  |

# 28.2 Analysis of cash and cash equivalents

|                        | 2012<br>HK\$'000 | 2011<br><i>HK\$</i> '000 |
|------------------------|------------------|--------------------------|
| Cash and bank balances | 465,772          | 466,521                  |

# 29 FINANCIAL GUARANTEE CONTRACTS – COMPANY

The Company has provided guarantees with respect to banking facilities made available to subsidiaries amounting to HK\$755 million (2011: HK\$680 million), of which HK\$527 million (2011: HK\$565 million) of such banking facilities were utilised as at 31 December 2012. This represents the Company's maximum exposure under the financial guarantee contracts. Under the guarantee contracts, the Company would be liable to pay the banks if the banks are unable to recover the loans. No provision for the Company's obligation under the financial guarantee contracts has been made as it was not probable that the repayment of loans would be in default. According to the terms of the bank loans, the earliest repayment date of the bank loans would be in year 2013.

## 30 COMMITMENTS – GROUP

## 30.1 Licensing commitments

In the normal course of business, the Group enters into contractual licensing agreements to secure its rights to design, develop, market and distribute certain toys and family entertainment activity products for future sales. Certain licensing agreements contain financial commitments by the Group to the licensors to be fulfilled during the terms of the contracts. The amounts of financial commitments contracted but not provided for at the end of the year were payable as follows:

|                              | 2012<br>HK\$'000 | 2011<br><i>HK\$`000</i> |
|------------------------------|------------------|-------------------------|
| Within one year              | 32,612           | 22,079                  |
| In the second to fifth years | 76,376           | 104,676                 |
|                              | 108,988          | 126,755                 |

### 30.2 Operating lease commitments

The Group acts as lessee and lessor under operating leases. Details of the Group's commitments under non-cancellable operating leases are set out as follows:

30.2.1 As lessee

At 31 December 2012, the future aggregate minimum lease payments under noncancellable operating leases for office and warehouse facilities payable by the Group were as follows:

|                              | 2012<br>HK\$'000 | 2011<br><i>HK\$</i> '000 |
|------------------------------|------------------|--------------------------|
| Within one year              | 2,279            | 2,231                    |
| In the second to fifth years | 3,750            | 6,068                    |
|                              | 6,029            | 8,299                    |

# 30 COMMITMENTS – GROUP (Continued)

#### 30.2 Operating lease commitments (Continued)

30.2.2 As lessor

At 31 December 2012, the future aggregate minimum lease payments under noncancellable operating leases for office, industrial and residential premises receivable by the Group were as follows:

|                              | 2012      | 2011      |
|------------------------------|-----------|-----------|
|                              | HK\$'000  | HK\$'000  |
| Within one year              | 123,733   | 57,385    |
| In the second to fifth years | 503,379   | 450,326   |
| After five years             | 709,026   | 838,685   |
|                              | 1,336,138 | 1,346,396 |

The Company did not have any commitment at 31 December 2012 and 2011.

## 31 RELATED PARTY TRANSACTIONS

During the years ended 31 December 2012 and 2011, the Group did not enter into significant transactions with related parties.

No transactions have been entered with the directors of the Company (being the key management personnel) during the year other than the emoluments paid to them (being the key management personnel compensation) as disclosed in note 14.1.

## 32 US DOLLAR EQUIVALENTS

These are shown for reference only and have been arrived at based on the exchange rate of HK\$7.75 to US\$1 ruling at 31 December 2012.

## 33 FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT

### 33.1 Categories of financial instruments

|   | 2012     | 2011     |
|---|----------|----------|
|   | HK\$'000 | HK\$'000 |
| Financial assets  |          |          |
| Loans and receivables (include cash and cash equivalents) |          |          |
| Trade receivables   | 178,911  | 8,319    |
| Deposits paid and other receivables                       | 1,769    | 5,262    |
| Cash and bank balances                                    | 465,772  | 466,521  |
| Financial assets at fair value through profit or loss     | 32,968   | 156,261  |
|   | 679,420  | 636,363  |
| Financial liabilities at amortised cost                   |          |          |
| Bank loans  | 526,800  | 564,571  |
| Trade payables  | 47,898   | 8,599    |
| Other payables and accrued charges                        | 79,902   | 48,756   |
|   | 654,600  | 621,926  |

#### 33.2 Financial risk factors

Exposure to market risk (including currency, interest rate and price risks), credit risk and liquidity risk arises in the normal course of business. The risks are minimised by the financial management policies and practices described below:

33.2.1 Market risk

(i) Currency risk

The Group is exposed to foreign currency risk primarily through sales that are denominated in a currency other than the functional currency of the operations of certain subsidiaries to which they relate. The currency giving rise to this risk is mainly United States dollar. The Group does not hedge its foreign currency risks, as the rate of exchange between Hong Kong dollar and the United States dollar is controlled within a tight range. Long-term changes in foreign exchange rates would have an impact on consolidated earnings.

(ii) Interest rate risk

The Group's interest rate risk arises primarily from bank loans at floating rates, which expose the Group to cash flow interest rate risk.

At 31 December 2012, it is estimated that a sensitivity to a reasonable general increase/decrease of 50 basis points in interest rates, with all other variables held constant, would decrease/increase the Group's profit for the year and equity by approximately HK\$2,634,000 (2011: HK\$2,823,000).

# 33 FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT (Continued) 33.2 Financial risk factors (Continued)

#### 33.2.1 Market risk (Continued)

(iii) Price risk

The Group is exposed to equity securities price risk arising from investments held by the Group which are classified in the consolidated balance sheet as financial assets at fair value through profit or loss. To manage its price risk arising from investments in equity securities and managed funds, the Group diversifies its portfolio.

At 31 December 2012, it is estimated that a sensitivity to a reasonable general increase/decrease of 5 per cent of global major indices, with all other variables held constant, would increase/decrease the Group's profit for the year and equity by approximately HK\$1,648,000 (2011: HK\$7,813,000).

#### 33.2.2 Credit risk

Financial instruments held by the Group that may subject to credit risk include cash equivalents, financial assets at fair value through profit or loss and trade and other receivables. Cash equivalents consist principally of deposits and short-term money market funds placed with major financial institutions which limit the exposure to credit risk. These instruments are short-term in nature and bear minimal risk. To date, the Group has not experienced any losses on cash equivalents.

The credit risk for financial assets at fair value through profit or loss is considered negligible as the counterparties are reputable financial institutions.

The Group sells its products primarily to national and regional mass-market retailers in the United States and to third party independent distributors outside the United States. Credit is extended to United States customers for domestic sales based on an evaluation of the customers' financial condition, and generally collateral is not required. The Group assigns the majority of its trade receivables to factoring and receivable agencies. The factoring and receivable processing agent would perform analysis of the Group's customers, credit approval and collection processing of the receivables. These agreements transfer the credit risk due to a customer's inability to pay to the factoring and receivable agent so as to mitigate credit exposure of the Group. Direct shipments to customers who are located either in the United States or outside of the United States are secured by letters of credit or fully prepaid.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet as summarised in note 33.1 above.

#### Concentrations of credit risk

The Group places its cash investments in highly rated financial institutions which limits the exposure to the financial institutions.

The Group markets a substantial portion of its products to customers in the retail industry. The Group continually evaluates the credit risk of these customers. The percentages of sales for the year attributable to the Group's major customers were:

|                                       | 2012 | 2011 |
|---------------------------------------|------|------|
|                                       |      |      |
| Sales                                 |      |      |
| – the largest customer                | 22%  | 7%   |
| - five largest customers in aggregate | 63%  | 26%  |

#### 33.2.3 Liquidity risk

The Group aims to maintain prudent liquidity risk management through maintaining sufficient cash and marketable securities, and flexibility in funding by keeping adequate credit lines available.

Analysed below is the Group's remaining contractual maturities for its financial liabilities as at 31 December. The contractual maturity analysis below is based on the undiscounted cash flows of the financial liabilities.

|                                    | 2012  |   |  |                             |  |                               |
|------------------------------------|---|---|--|-----------------------------|--|-------------------------------|
|                                    | Within 1<br>year or<br>on demand<br><i>HK\$'000</i> | Over 1<br>year but<br>within<br>2 years<br>HK\$'000 | Over 2<br>years but<br>within<br>5 years<br>HK\$'000 | Over<br>5 years<br>HK\$'000 | Total<br>undiscounted<br>amount<br><i>HK\$'000</i> | Carrying<br>amoun<br>HK\$'000 |
| Bank loans                         | 367,497   | 58,444  | 104,749  | 5,829                       | 536,519  | 526,800                       |
| Trade payables                     | 47,898  | -   | -  | -                           | 47,898   | 47,898                        |
| Other payables and accrued charges | 79,902  | -   | -  | -                           | 79,902   | 79,902                        |
|                                    | 495,297   | 58,444  | 104,749  | 5,829                       | 664,319  | 654,60                        |

|                                    | 2011      |          |           |          |              |          |
|------------------------------------|-----------|----------|-----------|----------|--------------|----------|
|                                    |           | Over 1   | Over 2    |          |              |          |
|                                    | Within 1  | year but | years but |          | Total        |          |
|                                    | year or   | within   | within    | Over     | undiscounted | Carrying |
|                                    | on demand | 2 years  | 5 years   | 5 years  | amount       | amoun    |
|                                    | HK\$'000  | HK\$'000 | HK\$'000  | HK\$'000 | HK\$'000     | HK\$'000 |
| Bank loans                         | 349,260   | 58,233   | 131,607   | 36,074   | 575,174      | 564,571  |
| Trade payables                     | 8,599     | -        | -         | -        | 8,599        | 8,599    |
| Other payables and accrued charges | 48,756    | -        | -         | _        | 48,756       | 48,756   |
|                                    | 406,615   | 58,233   | 131,607   | 36,074   | 632,529      | 621,926  |

## 33 FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT (Continued)

#### 33.3 Fair value measurement

The financial instruments are carried at amounts not materially different from their fair values as at 31 December 2012 and 2011.

Financial assets and liabilities measured at fair value are classified into the following three levels based on the relative reliability of significant inputs used in measuring the fair value:

- Level 1 : quoted prices (unadjusted) in active markets for identical assets and liabilities;
- Level 2 : inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 : inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The financial assets and liabilities measured at fair value are grouped into the fair value hierarchy as follows:

|                                | 2012                       |                            |                     |                          |  |  |
|--------------------------------|----------------------------|----------------------------|---------------------|--------------------------|--|--|
|                                | Level 1<br><i>HK\$'000</i> | Level 2<br><i>HK\$'000</i> | Level 3<br>HK\$'000 | Total<br><i>HK\$'000</i> |  |  |
| Financial assets at fair value |                            |                            |                     |                          |  |  |
| through profit or loss:        |                            |                            |                     |                          |  |  |
| Listed equity investment       |                            |                            |                     |                          |  |  |
| in Hong Kong                   | 17,180                     | _                          | _                   | 17,180                   |  |  |
| Listed equity investment       |                            |                            |                     |                          |  |  |
| outside Hong Kong              | 5,609                      | _                          | _                   | 5,609                    |  |  |
| Unlisted managed funds         | _                          | 10,179                     | _                   | 10,179                   |  |  |
|                                | 22,789                     | 10,179                     | _                   | 32,968                   |  |  |

|                                | 2011     |          |          |          |  |
|--------------------------------|----------|----------|----------|----------|--|
|                                | Level 1  | Level 2  | Level 3  | Total    |  |
|                                | HK\$'000 | HK\$'000 | HK\$'000 | HK\$'000 |  |
| Financial assets at fair value |          |          |          |          |  |
| through profit or loss:        |          |          |          |          |  |
| Listed equity investment       |          |          |          |          |  |
| in Hong Kong                   | 114,592  | _        | _        | 114,592  |  |
| Listed equity investment       |          |          |          |          |  |
| outside Hong Kong              | 31,554   | _        | _        | 31,554   |  |
| Unlisted managed funds         | _        | 10,115   | _        | 10,115   |  |
|                                | 146,146  | 10,115   | _        | 156,261  |  |

The fair values of the listed equity investments and unlisted managed funds have been determined by reference to the market prices at the balance sheet date.

The following table summarises the results, assets and liabilities of the Group for each of the five years ended 31 December:

|   |           | 2011      | 2010      | 2000      | 2000      |
|---|-----------|-----------|-----------|-----------|-----------|
|   | 2012      | 2011      | 2010      | 2009      | 2008      |
|   | HK\$'000  | HK\$'000  | HK\$'000  | HK\$'000  | HK\$ '000 |
| Revenue                                     | 490,399   | 163,077   | 263,725   | 740,635   | 813,207   |
| Profit/(Loss) before income tax             | 1,195,730 | 695,171   | 290,650   | 288,252   | (514,579) |
| Income tax expense                          | (6,345)   | (7,240)   | (8,662)   | (50,147)  | (57,028)  |
| Profit/(Loss) for the year                  | 1,189,385 | 687,931   | 281,988   | 238,105   | (571,607) |
| Profit/(Loss) for the year attributable to: |           |           |           |           |           |
| Equity holders of the Company               | 1,170,133 | 732,525   | 329,314   | 277,295   | (484,321) |
| Non-controlling interests                   | 19,252    | (44,594)  | (47,326)  | (39,190)  | (87,286)  |
|   | 1,189,385 | 687,931   | 281,988   | 238,105   | (571,607) |
| Total assets                                | 4,971,737 | 3,787,342 | 2,956,013 | 2,665,921 | 2,325,234 |
| Total liabilities                           | (774,771) | (702,796) | (499,451) | (558,511) | (441,240) |
| Net assets                                  | 4,196,966 | 3,084,546 | 2,456,562 | 2,107,410 | 1,883,994 |

The following trademarks and copyrights are used in the context of this report:

Hearts for Hearts Girls ° 2013 Playmates Toys Inc. All rights reserved. • Nickelodeon ° 2013 Viacom International Inc. All rights reserved. • Teenage Mutant Ninja Turtles ° 2013 Viacom International Inc. All rights reserved. • Waterbabies ° Licensed by Lauer Toys Incorporated.



Playmates Holdings Limited (Incorporated in Bermuda with limited liability) (Stock code 635) www.playmates.net