

CORPORATE STRUCTURE



Terminal and Related Businesses

Bohai Rim

30%	Dalian Automobile Terminal
20%	Dalian Port Terminal
20%	Qingdao Qianwan Terminal
16%	Qingdao New Qianwan Terminal
8%	Qingdao Qianwan United Terminal
5.6%	Qingdao Qianwan United Advance Terminal
30%	Tianjin Euroasia Terminal
14%	Tianjin Five Continents Terminal
50%	Yingkou Terminal

Yangtze River Delta

20%	Ningbo Yuan Dong Terminal
20%	Nanjing Longtan Terminal
30%	Shanghai Pudong Terminal
10%	Shanghai Terminal
55.59%	Yangzhou Yuanyang Terminal
51%	Zhangjiagang Terminal

Southeast Coast and Others

80%	Jinjiang Pacific Terminal
10%	Kao Ming Terminal
82.35%	Quan Zhou Pacific Terminal
70%	Xiamen Ocean Gate Terminal

Pearl River Delta

50%	COSCO-HIT Terminal
39%	Guangzhou South China Oceangate Terminal
14.59%	Yantian Terminal Phase I & II
13.36%	Yantian Terminal Phase III

Overseas

20%	Antwerp Terminal
49%	COSCO-PSA Terminal
100%	Piraeus Terminal
20%	Suez Canal Terminal

Terminal Related Business

50%	Piraeus Consolidation and Distribution Centre S.A.
100%	Plangreat

Container Leasing, Management and Sale Businesses

100% Florens

Business network

Asia Pacific

Hong Kong • Shenzhen • Macau • Tianjin •
Shanghai • Tokyo • Sydney • Singapore

Americas

San Francisco • New York • Sao Paulo

Europe

London • Hamburg • Genoa

Container Manufacturing Business

21.8% CIMC

Location of Container Manufacturing Plants

Dalian • Tianjin • Qingdao • Nantong •
Yangzhou • Shanghai • Ningbo • Shenzhen •
Xinhui • Zhangzhou • Taicang

As at 31st December 2012