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# BAOXIN AUTO GROUP LIMITED 寶信汽車集團有限公司

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(Incorporated in the Cayman Islands with limited liability) (於開曼群島註冊成立的有限公司)

(Stock Code 股份代號: 1293)

# INTERIM REPORT 中期報告 2013

# CONTENTS

Corporate Information	2
Chairman's Statement	3
Management Discussion and Analysis	5
Corporate Governance and Other Information	13
Consolidated Interim Income Statement	17
Consolidated Interim Statement of Comprehensive Income	18
Consolidated Interim Statement of Financial Position	19
Consolidated Interim Statement of Changes in Equity	21
Condensed Consolidated Interim Statement of Cash Flows	22
Notes to Condensed Consolidated Interim Financial Statements	23

### CORPORATE INFORMATION

### **BOARD OF DIRECTORS** Executive Directors

Mr. YANG Aihua (*Chairman*) Mr. YANG Hansong (*President*) Mr. YANG Zehua (*Vice President*) Ms. HUA Xiuzhen Mr. ZHAO Hongliang (*Vice President*)

#### **Non-executive Director**

Mr. ZHANG Yang

#### **Independent Non-executive Directors**

Mr. DIAO Jianshen Mr. WANG Keyi Mr. CHAN Wan Tsun Adrian Alan

### **AUDIT COMMITTEE**

Mr. DIAO Jianshen *(Chairman)* Mr. WANG Keyi Mr. CHAN Wan Tsun Adrian Alan

### **REMUNERATION COMMITTEE**

Mr. DIAO Jianshen *(Chairman)* Mr. YANG Hansong Mr. WANG Keyi

### NOMINATION COMMITTEE

Mr. WANG Keyi (*Chairman*) Mr. YANG Hansong Mr. DIAO Jianshen

### **Joint Company Secretaries**

Mr. CHEN Changdong Ms. PAU Lai Mei

### **AUTHORISED REPRESENTATIVES**

Mr. YANG Hansong Ms. PAU Lai Mei

### **STOCK CODE**

1293

WEBSITE www.klbaoxin.com

### PRINCIPAL PLACE OF BUSINESS AND HEAD OFFICE IN THE PRC

1715 Wuzhong Road, Minhang District, Shanghai, PRC.

### PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Units 1803–4, 18/F, Bank of America Tower, 12 Harbour Road, Hong Kong.

### **REGISTERED OFFICE**

P.O. Box 309, Ugland House, Grand Cayman KY1-1104, Cayman Islands.

### **PRINCIPAL SHARE REGISTRAR**

Maples Fund Services (Cayman) Limited PO Box 1093, Boundary Hall, Cricket Square, Grand Cayman, KY1-1102, Cayman Islands.

### HONG KONG BRANCH SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong.

### **COMPLIANCE ADVISER**

Anglo Chinese Corporate Finance, Limited 40th Floor, Two Exchange Square, 8 Connaught Place, Central, Hong Kong.

### LEGAL ADVISER TO HONG KONG LAW

Cleary Gottlieb Steen & Hamilton (Hong Kong) 39/F, Bank of China Tower, One Garden Road, Central, Hong Kong.

### **AUDITORS**

Ernst & Young *Certified Public Accountants* 22nd Floor, CITIC Tower, 1 Tim Mei Avenue, Central, Hong Kong.

### CHAIRMAN'S STATEMENT

Dear shareholders,

On behalf of the board (the "Board") of directors (the "Directors") and the management of Baoxin Auto Group Limited (the "Company" or "our Company" and together with its subsidiaries, "Baoxin", "we", "us", "our", the "Group" or "our Group"), I am pleased to present the interim results report of the Group for the first six months of 2013.

In the first half of 2013, the Group increased its sales revenue and profit rapidly and recorded a significant growth of profit margin due to its unique brand positioning and distribution network, benefiting from the successful integration of NCGA Holdings Limited and its subsidiaries (the "NCGA Group"), together with the continuous self-development and enhancement of management level as well as the burgeoning of after-sales and extended services. For the six months ended June 30, 2013, the Group's revenue reached RMB15,001.9 million, representing an increase of 66.5% as compared to the corresponding period in 2012 of RMB9,011.5 million; the profit attributable to owners of the parent was RMB511.3 million, representing an increase of 53.5% as compared to the corresponding period in 2012 of RMB333.2 million; and the gross profit margin increased to 9.8% as compared to the corresponding period in 2012 of 8.3%. The Group ranked No. 7 in the "Top 100 Dealers of China Automobile Dealing Industry 2012" list (2012 年度中國汽車流通行業經銷商集團百强排行榜) published by China Automobile Dealers Association in May, 2013.

In the first half of 2013, the Group kept on optimizing its brand structure and product mix in response to market demand to strengthen its leading position among the core luxurious brands. As at June 30, 2013, the Group has a well-established network of 75 operating dealership stores, consisting of 60 luxury and ultra-luxury brand dealership stores. Meanwhile, the Group also has 8 luxury and ultra-luxury brand 4S dealership stores and 3 authorized maintenance and repair centers under construction during the first half of 2013, all located in coastal and inland Tier 1, 2 and 3 cities with strong economic foundation and rapidly growing economies. It is expected that such new stores will be completed and put into operation by the end of 2013 and are positioned to drive the future development of the Group. With the establishment of new stores, the Group continues to strengthen its cooperation relationship with core brands including, but not limited to, BMW, Jaguar Land Rover, Audi, Porsche, Volvo and Maserati, and seeks to become a strategic partner of these brands for further cooperation in enhancing brand image, improving customer service and developing extended services like automobile finance and second-hand automobile.

Currently, after-sales service is entering into a fast development stage in line with the rapid expansion of the Group's distribution network and dealership stores gradually going mature. In the first half of 2013, the Group's revenue from after-sales service amounted to RMB1,404.2 million, representing an increase of 128.3% as compared to the corresponding period in 2012 of RMB615.1 million, and its contribution to the Group's total sales revenue increased to 9.4% from the corresponding period last year of 6.8%. Meanwhile, the after-sales service also maintained a high gross profit margin.

Following the completion of the Group's acquisition of the entire share capital of the NCGA Group in December, 2012, the Group carried out comprehensive integration of the NCGA Group in terms of operation, human resources and financial management, etc. during the first half of 2013, which was proved to be productive. In the first half of 2013, the NCGA Group maintained stable growth in sales volume and revenue for its new automobiles and aftersales services, while through strengthening its efforts to control marketing, management and finance costs, the NCGA Group's profitability experienced significant improvement.

## CHAIRMAN'S STATEMENT

We believe that to cultivate and develop an excellent and professional management team is one of the key factors for an enterprise's long-term development and success. Through internal training and recruitment in the market, the Group has accumulated and attracted a large number of outstanding management talents specializing in automobile sales and after-sales service business, finance management, capital management, automobile insurance and extended service business, which significantly improved the Group's internal management level. Meanwhile, the Group continues to focus on recruiting, training and retaining excellent employees and offers comprehensive career development plan and provides trainings. By providing trainings relating to product knowledge, expert skills, customer service, marketing skills and management communication skills, the professional competence of employees will be improved, thereby upgrading the talent pool of the Group, providing better customer services and meeting the Group's rapid development and expansion needs.

### **FUTURE OUTLOOK**

The growing affluent middle and upper middle class in China highlights the increasing demand for high-quality life and services, accordingly, the demand for luxury and ultra-luxury brand automobiles will continue to increase. We believe that the luxury automobile market still has vast development potentials in China, but it will also face some challenges. As the market becoming mature, the industry consolidation and competition will be further exacerbated. We will continue to focus on the luxury automobile market, establish a strategic partnership with core luxury and ultra-luxury brands, and further improve the dealership network. On the other hand, the Group will continue to focus on the development of after-sales service and automobile-extended service business, strengthen the efforts to the establishment of brand-authorized maintenance and repair centers while developing brandauthorized second-hand automobile and insurance agency business and keeping an eye on the development of the automobile finance business for the purpose of providing our customers with all-around, convenient and high quality automotive after-sales service, optimizing the revenue structure and improving profitability. The Group will continue the integration of the NCGA Group, identifying the development potential of the NCGA Group, and improving its profitability. Further, we will continue to improve the internal corporate governance and enhance the management level and operational efficiency of the Group.

We firmly believe that the loyalty of all employees and the unremitting support from our business partners will continue to be our driving force, as well as the solid foundation upon which we embrace the challenges that lie ahead of us and achieve our goals. I, on behalf of the Board, hereby extend my heartfelt gratitude to each of our shareholders, business partners, customers and employees for their long-term support, trust and encouragement. We are determined to dedicate ourselves and return our shareholders with fruitful achievements and strong results.

Yours sincerely, **Yang Aihua** *Chairman* 

Hong Kong, August 30, 2013

#### **INDUSTRY OVERVIEW**

In the first half of 2013, the Chinese automobile market maintained a stable growth. Production volume of automobiles reached 10.75 million whilst sales volume reached 10.78 million, representing a growth of 12.83% and 12.34%, respectively, as compared to the same period in 2012. Passenger vehicle market continues to grow, seeing sales of approximately 8.67 million vehicles, representing a growth of 13.81% as compared to the same period in 2012. Sport utility vehicles and multi-purpose vehicles continue to experience higher than average growth rate, with sales volume growing at 41.56% and 130%, respectively, as compared to the same period in 2012.

The luxury automobile market in China faced various macroeconomic challenges in the first half of 2013. However, driven by the introduction of new vehicle models, the increasing volume of domestic manufactured vehicle models, as well as the demand for auto upgrade; the luxury automobile market recorded double digit growth. Three German luxury automobile brands, namely Audi, BMW and Mercedes Benz, continue to dominate the luxury automobile market in China. Audi recorded cumulative sales of 228,139 vehicles, making it the best selling luxury car brand in China. This represents a growth of 17.7% as compared to the sales figure of 193,871 in the same period in 2012. BMW recorded sales of around 170,700 vehicles, representing a growth of 15.7%, as compared to the sales figure of 147,600 in the same period in 2012. In the face of increasingly fierce competition and availability of substitutes, Jaguar Land Rover managed to maintain steady sales, selling over 42,000 vehicles, representing a growth of 16% as compared to the same period in 2012.

Despite challenges such as the slowing down in macroeconomic growth, the increase of traffic control in tier 1 and tier 2 cities, and other industry challenges; the Group's management believes that the rising per capita living standards, the introduction of new car models, and the demand for auto upgrade will continue to generate a strong demand for luxury cars in China. Meanwhile, as a result of the maturing automobile market and the continued growth in car ownership, the after-sales services market and other automobile related businesses are also expected to continue expanding quickly.

### **BUSINESS OVERVIEW**

### Expansive brand coverage and geographical network

We are a leading luxury and ultra-luxury automobile dealership group in China with broad coverage of brands and a well-established dealership network across the country. We have developed a leading position in major luxury and ultra-luxury brands, especially with BMW and Jaguar Land Rover, in terms of sales volume, number of dealership stores, and network coverage. As at June 30, 2013, we had a well-established network of 75 stores, consisting of 60 luxury and ultra-luxury brand dealership stores, 11 mid-to-upper market brand dealership stores, 2 automobile customization centers, 1 certified collision damage assessment center and 1 after-sales service center. The Group also has 8 luxury and ultra-luxury brand 4S dealership stores and 3 after-sales service centers under construction during the first half of 2013, which are expected to be completed by the end of 2013.

The substantial majority of our dealership stores are strategically located in populous and affluent coastal regions in China with rapidly growing local economies, such as Beijing, Shanghai, Tianjin, Jiangsu Province, Zhejiang Province, Shandong Province, Liaoning Province and Guangdong Province. We also have geographical presence in Hebei Province, Shaanxi Province and the Xinjiang Uyghur Autonomous Region.

With our large and strategically located dealership network, we have been able to achieve synergies among our stores that provide significant competitive advantages in China's highly fragmented automobile dealership industry. Our operating scale allows us to better manage our automobiles and spare parts inventory turnover, coordinate and aggregate our purchases of automobile accessories and other products, and implement a systematic approach to train and promote talented personnel.

As at June 30, 2013, the Group's dealership network by brand is as follows:

### **Number of Stores**

Luxury and ultra-luxury brands	60
Audi	1
BMW	38
Cadillac	1
Jaguar Land Rover	16
GMC	1
Porsche	1
Ferrari/Maserati	1
Volvo	1
Mid-to-upper market brands	11
Automobile customization center	2
Certified collision damage assessment center	1
After-sales service center	1

Total

### Significant growth in sales of luxury and ultra-luxury brand automobiles

As a result of our focus on luxury and ultra-luxury brands, the strategic location and expansion of our stores, our strong relationship with automobile manufacturers, as well as the NCGA Acquisition (as defined below), we have recorded significant growth in automobile sales and after-sales service business for the six months ended June 30, 2013. Our revenue from sales of automobiles for the six months ended June 30, 2013 was RMB13,597.7 million, representing a growth of approximately 61.9% as compared to the same period in 2012. The sales of luxury and ultra-luxury automobile accounted for RMB12,703.6 million, contributing to 93.4% of our total revenue from sales of automobile for the six months ended June 30, 2013, and representing an increase of 69.0% as compared to the same period in 2012.

75

In terms of sales volume, we sold 33,648 units of automobile in the six months ended June 30, 2013, an increase of 12,853 units, or 61.8%, from 20,795 units of automobiles for the same period in 2012. For the six months ended June 30, 2013, we sold 26,893 units of luxury and ultra-luxury automobile, representing an increase of 12,442 units, or 86.1%, from 14,451 units for the same period in 2012.

	Six months ended June 30,			
	20	13	2012	
Automobile sales volume	Volume	Contribution	Volume	Contribution
	(units)	(%)	(units)	(%)
Luxury and ultra-luxury brands	26,893	79.9	14,451	69.5
Mid-to-upper market brands	6,755	20.1	6,344	30.5
Total	33,648	100.0	20,795	100.0

### **Enhanced after-sales service**

The Group has always placed great emphasis on its after-sales service business as an important and stable income source of its future development. With the rapid expansion of the distribution network and the Group's increased management efforts in relation to after-sales service, after-sales service has become an important source of profit for the Group.

During the six months ended June 30, 2013, the Group optimized and realized the revenue from same-store aftersales services by implementing advanced and efficient management systems, improving services quality, broadening the scope of services and improving the skills and efficiency of our after-sales personnel. Consequently, the Group has effectively lowered customer outflow. Further, our after-sales customer base also augmented throughout the six months as our stores mature, sales of new automobiles accumulate, and also through the NCGA Acquisition (as defined below). As a result, we recorded a growth in revenue from our after-sales services. For the six months ended June 30, 2013, the revenue from after-sales services reached RMB1,404.2 million, representing an increase of 128.3% as compared to that of the same period in 2012. The revenue from after-sales service for luxury and ultra-luxury brands was RMB1,292.1 million, representing an increase of 154.6% from RMB507.5 million from the same period in 2012, and contributed to 92.0% of the total after-sales revenue.

### **NCGA Acquisition**

Since the Group's acquisition of the entire share capital of NCGA Holdings Limited ("NCGA") pursuant to a sale and purchase agreement dated August 29, 2012 (the "NCGA Acquisition") and the completion of the NCGA Acquisition in December 2012, the Group has commenced restructuring of NCGA and its subsidiaries (the "NCGA Group") to enhance its cost control, improve its operation efficiency, risk management procedures, and thus optimizing its revenue and profitability. The Group managed to integrate NCGA Group's automobile sales, after-sales services, extended services, marketing and customer services into the Group. We have also implemented management and financial control procedures in the NCGA Group according to the Group's internal control standards, which are subject to the scrutiny of the Group's internal audit department.

After half a year of restructuring, the Group managed to significantly cut down the costs of sales and management incurred by the NCGA Group, cancel a number of outsourced business, get rid of idle leased assets, as well as reduce marketing and administrative costs. As a result of the Group's efforts in the management of funds and financing channels of the NCGA Group, the capital structure of NCGA Group has been ameliorated, capital efficiency has been increased, and financing costs have been reduced. In addition, for the six months ended June 30, 2013, the NCGA Group not only maintained steady growth in areas of automobile sales, after-sales services and extended services, but also realized profit margin improvement.

### FINANCIAL REVIEW

### Revenue

For the six months ended June 30, 2013, our revenue was RMB15,001.9 million, representing a growth of approximately 66.5% compared to the same period in 2012. The increase was primarily due to an increase of RMB5,201.3 million, or 61.9%, in automobile sales revenue, particularly from the sales of luxury and ultra-luxury automobiles, as compared to the same period in 2012.

The table below sets out the Group's revenue for the periods indicated.

	Unaudited For six months ended June 30, 2013		For six months ended For six months ended		ths ended
Revenue Source	Revenue	Contribution	Revenue	Contribution	
	(RMB'000)	(%)	(RMB'000)	(%)	
Automobile sales	13,597,645	90.6	8,396,369	93.2	
After-sales business	1,404,232	9.4	615,127	6.8	
Total	15,001,877	100.0	9,011,496	100.0	

Revenue from the sales of automobiles increased by RMB5,201.3 million due to (1) the realization of revenue from sales of automobiles from the 20 dealership stores acquired through the NCGA Acquisition and (2) continued sales growth at our more mature stores.

Automobile sales generated a substantial portion of our revenue, accounting for 90.6% of our revenue for the six months ended June 30, 2013. Revenue generated from the sale of luxury and ultra-luxury brands and our mid-to-upper market brands accounted for approximately 93.4% (six months ended June 30, 2012: 89.5%) and 6.6% (six months ended June 30, 2012: 10.5%), respectively, of our revenue from the sales of automobiles.

Revenue from our after-sales business increased by 128.3% from RMB615.1 million for the six months ended June 30, 2012 to RMB1,404.2 million for the same period in 2013. The Group continues to focus on, and is strengthening the management of, its after-sales service business. In the first half of 2013, through the increased management and supervision of customers under our service, we have effectively reduced customer outflow. In addition, the Group is also actively recruiting and attracting new customers by employing strategies such as establishing a membership program. This has attributed to the significant revenue growth from after-sales service. The relative contribution of our after-sales business to our revenue increased from 6.8% for the six months ended June 30, 2012 to 9.4% for the same period in 2013.

### **Cost of sales and services**

For the six months ended June 30, 2013, our cost of sales and services increased by 63.8%, from RMB8,260.1 million for the same period in 2012 to RMB13,531.2 million. This increase is consistent with the growth in our sales throughout the six months ended June 30, 2013.

The cost of sales and services attributable to our automobile sales business amounted to RMB12,799.3 million for the six months ended June 30, 2013, representing an increase of RMB4,857.8 million, or 61.2%, from the same period in 2012. The cost of sales attributable to our after-sales business amounted to RMB731.9 million for the six months ended June 30, 2013, representing an increase of RMB413.3 million, or 129.7%, from the same period in 2012.

#### Selling and distribution costs and administrative expenses

For the six months ended June 30, 2013, our selling and distribution costs increased by 158.0%, from RMB169.4 million for the same period in 2012 to RMB437.0 million; and our administrative expenses increased by 184.0%, from RMB102.3 million for the same period in 2012 to RMB290.5 million. These increases are mainly due to (i) the relatively higher selling and distribution costs and administrative expenses of the NCGA Group compared with the rest of the Group; (ii) the increase in staff headcount due to the opening of new stores in the second half of 2012, and (iii) the increase in the Group's fixed and intangible assets which led to higher depreciation and amortization costs.

#### Gross profit and gross profit margin

Gross profit for the six months ended June 30, 2013 was RMB1,470.7 million, representing an increase of RMB719.3 million, or 95.7%, from the same period in 2012. Gross profit from automobile sales increased by 75.5% from RMB454.9 million for the six months ended June 30, 2012 to RMB798.3 million for the same period in 2013, of which RMB783.0 million were from the sales of luxury and ultra-luxury automobiles. Gross profit from after-sales business increased by 126.7% from RMB296.5 million for the six months ended June 30, 2012 to RMB672.4 million for the same period in 2013. Automobile sales and after-sales business contributed to 54.3% and 45.7%, respectively, to the total gross profit for the six months ended June 30, 2013.

Gross profit margin for the six months ended June 30, 2013 was 9.8% compared to 8.3% of the same period last year, of which the gross profit margin of automobile sales was 5.9% compared to 5.4% of the same period last year, and after-sales business was 47.9% compared to 48.2% of the same period last year. The increase in gross profit from automobile sales was mainly due to an increase in the proportion of sales of luxury and ultra-luxury automobiles, which have a higher gross profit margin. In particular, the gross profit margins realized from Jaguar Land Rover have steadily increased to a stable level as compared to the six months ended June 30, 2012.

#### Other income and net gains

Other income and gains, net, increased by 80.7% from RMB93.7 million from the six months ended June 30, 2012 to RMB169.3 million for the same period in 2013, due to an increase in the service fee income and commission income. Our commission income increased due to (i) an increase in income received from automobile insurance as a result of the strengthened co-operation with financial institutions and growth of passenger vehicles sales; and (ii) an increase in the number customers purchasing vehicles through financing services.

### **Profit from operations**

As a result of the foregoing, our profit from operations for the six months ended June 30, 2013 increased by 59.1% from RMB573.3 million in the same period last year to RMB912.4 million.

#### **Profit for the period**

As a result of the cumulative effect of the foregoing, our profit for the six months ended June 30, 2013 increased by 54.4% from RMB336.7 million in the same period last year to RMB519.8 million.

### LIQUIDITY AND CAPITAL RESOURCES Cash Flow

As at June 30, 2013, our cash and cash equivalents amounted to RMB2,507.2 million, representing a decrease of 6.0% from RMB2,668.2 million as at December 31, 2012.

Our primary uses of cash were to pay for purchases of new automobiles, spare parts and automobile accessories, to establish new dealership stores and to fund our working capital and normal operating expenses. We financed our liquidity requirements through a combination of short-term bank loans and other borrowings and cash flows generated from our operating activities.

Going forward, we believe that our liquidity requirements will be satisfied by using a combination of bank loans and other borrowings, cash flow generated from our operating activities and other funds raised from the capital markets from time to time. For the six months ended June 30, 2013, our net cash generated from operating activities, net cash used in investing activities, and net cash generated from financing activities were RMB45.9 million (six months ended June 30, 2012: RMB1,237.0 million of net cash used in operating activities), RMB451.6 million (six months ended June 30, 2012: RMB421.7 million), and RMB244.3 million (six months ended June 30, 2012: RMB1,216.5 million), respectively.

### **Net Current Assets**

As at June 30, 2013, we had net current assets of RMB613.7 million, representing a decrease of RMB414.1 million from RMB1,027.8 million as at December 31, 2012.

### **Capital Expenditure**

Our capital expenditures primarily comprise of expenditures on property, plant and equipment, land use rights and intangible assets. During the six months ended June 30, 2013, our total capital expenditure was RMB524.1 million (six months ended June 30, 2012: RMB470.0 million).

#### Inventory

Our inventories primarily consisted of new automobiles and spare parts and accessories. Each of our dealership stores individually manages their orders for new automobiles and after-sales products. We coordinated and aggregated orders for automobile accessories and other automobile-related products across our dealership network.

Our inventories increased by 44.4% from RMB2,174.7 million as at December 31, 2012 to RMB3,140.0 million as at June 30, 2013, primarily due to (i) the increase in sales of luxury and ultra-luxury automobiles; and (ii) the increase in demand and sales volume in our dealership stores.

Our average inventory turnover days in the six months ended June 30, 2013 decreased to 35.9 days from 41.0 days as compared to the same period in 2012, primarily due to stringent inventory control policies, strict inventory monitoring and appropriate marketing strategies adopted according to market condition.

### **Bank loans and other borrowings**

As at June 30, 2013, the Group's available and unutilized banking facilities amounted to approximately RMB3,238.1 million (December 31, 2012: RMB4,732.0 million).

Our bank loans and other borrowings as at June 30, 2013 were RMB7,003.7 million, an increase of RMB466.1 million from RMB6,537.6 million as at December 31, 2012. The increase was due to (i) our capital expenditures on stores in built; and (ii) increased working capital requirements due to our new stores and increased sales at our other stores.

### Interest rate risk and foreign exchange rate risk

The Group currently has not used any derivatives to hedge interest rate risk. The Group's businesses are located in Mainland China and all transactions are conducted in RMB. Most of the Group's assets and liabilities were denominated in RMB. The Group's assets and liabilities denominated in US\$ and HK\$ were mainly held by certain subsidiaries incorporated outside Mainland China who had US\$ or HK\$ as their functional currencies. The Group did not have material foreign currency transactions in Mainland China during the six months ended June 30, 2013. The Group has minimal exposure of foreign currency risk. We have not used any derivative financial instruments to hedge our exposure to the foreign exchange rate risk during the six months ended June 30, 2013.

### **Gearing ratio**

Our gearing ratio (as defined as net debt divided by equity attributable to owners of the Company plus net debt) for the six months ended June 30, 2013 was 69.0% (December 31, 2012: 71.1%).

#### **Human resources**

As at June 30, 2013, the Group had approximately 6,169 employees (December 31, 2012: 6,051). Total staff costs for the six months ended June 30, 2013, excluding directors' remuneration were approximately RMB238.4 million (six months ended June 30, 2012: RMB64.6 million).

The Group values recruiting and training quality personnel. We implement remuneration policy, bonus and longterm incentive schemes with reference to the performance of the Group and individual employees. The Group also provides benefits, such as insurance, medical and retirement funds, to employees to sustain competitiveness of the Group.

#### **Contingent liabilities**

As at June 30, 2013, the Company's contingent liabilities not provided for in the financial statements were RMB172.4 million (December 31, 2012: RMB 223.9 million) which were guarantees given to banks in connection with facilities granted to third parties.

#### Pledge of the Group's assets

Our Group had pledged our group assets, shares in certain subsidiaries and letter of credits as securities for bank and other loan and banking facilities which were used to finance daily business operation and acquisition. As at June 30, 2013, the pledged group assets amounted to approximately RMB4,465.5 million (December 31, 2012: RMB4,304.5 million); the pledged letter of credits with aggregate credit amount of approximately RMB1,410.0 million (December 31, 2012: RMB1,410.0 million) and pledged entire shares in NCGA Holdings Limited, Suzhou Baoxin Automobile Sales & Services Co., Ltd. and Shanghai Baoxin Automobile Sales & Services Co., Ltd..

### FUTURE OUTLOOK AND STRATEGY

Our Group will continue to focus on luxury and ultra-luxury brands and further develop and consolidate our leading position in key luxury and ultra-luxury brands. We will continue to seek opportunities to expand through further organic expansion and selective acquisitions in developed coastal regions and inland areas with high growth, and to diversify our portfolio of luxury and ultra-luxury automobile brands. On the other hand, for the acquisitions that we have completed, such as the NCGA Acquisition, we shall continue on integrating the acquired companies into the Group's operation, and restructuring and refining its operations with a view to optimize revenue and profitability of these companies.

With our extensive experience and skill in operating luxury and ultra-luxury automobile dealership, we have established very strong relationships with leading automobile manufacturers, including BMW, Jaguar Land Rover, Porsche, Maserati, Audi and Volvo. Going forward, we will not only develop and consolidate our existing relationship with the luxury and ultra-luxury auto manufacturers, but will also broaden our cooperation networks.

While developing our main business, the Group will continue to develop our businesses of automobile financing, automobile leasing and second hand automobile market, which we believe further promotes the growth of the luxury and ultra-luxury automobile market.

For the after-sales service market, we will continue to increase our after-sales service capacity and quality, expand our service scope, and improve operational efficiency to increase overall after-sales revenue as well as revenue per store and profitability. We will strictly monitor the number of customers we have under our service, improve the service quality of our after-sales customer service staff, and put in place policies that aim to retain customer loyalty and reduce customer outflow. We also aim to establish more authorized after-sales service centers, particularly in tier 1 and 2 cities in China, for newly established brands; as well as expand the capacity in existing service centers in order to meet the increasing service demand.

From internal operation perspective, we will continue to implement stringent inventory management and cost control policies, improve capital structure and efficiency, and strengthen the training program and management of our employees. We believe that our well-established relationship with the automobile manufacturers, superior industry experience and operational capabilities, and customer-oriented services expertise will continue to enable us to strengthen our market position as a leading luxury 4S dealership group in China.

# DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at June 30, 2013, the interests and short positions of the Directors in the shares, underlying shares and debentures of the Company and its associated corporations within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the laws of Hong Kong) (the "SFO") as recorded in the register required to be kept by the Company under Section 352 of the SFO or as otherwise notified to the Company and The Stock Exchange of Hong Kong Limited ("the Hong Kong Stock Exchange") pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") were as follows:

Name of Director	Nature of interest	Number of shares or underlying shares <sup>(1)</sup>	Approximate percentage of shareholding interest
Mr. Yang Aihua <sup>(2)</sup>	Beneficial owner	1,819,200,000(L)	71.14%
Mr. Yang Hansong <sup>(3)</sup>	Beneficial owner	1,552,780,000(L)	60.72%
Mr. Yang Zehua <sup>(4)</sup>	Beneficial owner	1,819,200,000(L)	71.14%

Notes:

(1) The letter "L" denotes the person's long position in such shares.

(2) Mr. Yang Aihua is one of the beneficiaries of the Family Trust and the Yang Trust and is deemed to be interested in the shares held by Baoxin Investment Management Ltd. ("Baoxin Investment") and Auspicious Splendid Global Investments Limited ("Auspicious Splendid").

- (3) Mr. Yang Hansong is one of the beneficiaries of the Family Trust and is deemed to be interested in the shares held by Baoxin Investment.
- (4) Mr. Yang Zehua is one of the beneficiaries of the Family Trust and the Yang Trust and is deemed to be interested in the shares held by Baoxin Investment and Auspicious Splendid.

Save as disclosed above, as at June 30, 2013, none of the Directors and their respective associates had any interests and short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register of the Company required to be kept under Section 352 of the SFO or as otherwise notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code.

# DISCLOSEABLE INTERESTS AND SHORT POSITIONS OF THE SHAREHOLDERS UNDER THE SFO

As at June 30, 2013, the interests or short positions of substantial shareholders, other than the Directors or the chief executives of the Company whose interests and short positions in the shares of the Company and of its associated corporations (within the meaning of Part XV of the SFO) as set out above, had 5% or more interests or short positions in the shares and underlying shares of the Company as recorded in the register required to be maintained by the Company under Section 336 of the SFO were as follows:

Name	Capacity/ Nature of interest	Number of shares <sup>(1)</sup>	Approximate percentage of shareholding interest
Baoxin Investment Management Ltd <sup>(2)</sup>	Beneficial interest	1,552,780,000(L)	60.72%
Brock Nominees Limited	Interest in controlled corporation	1,552,780,000(L)	60.72%
Credit Suisse Trust Limited <sup>(2)</sup>	Trustee	1,552,780,000(L)	60.72%
Sunny Sky Limited <sup>(2)</sup>	Interest in controlled corporation	1,552,780,000(L)	60.72%
Tenby Nominees Limited	Interest in controlled corporation	1,552,780,000(L)	60.72%
Auspicious Splendid Global Investments Limited	Beneficial interest	266,420,000(L)	10.42%
Ms. Yang Chu Yu <sup>(3)</sup>	Trustee	266,420,000(L)	10.42%
Schroders Plc	Investment manager	154,844,553(L)	6.05%

Notes:

(1) The letter "L" denotes the person's long position in such shares.

(2) Sunny Sky Limited is deemed to be interested in the shares as the legal owner of the entire issued share capital of Baoxin Investment. Sunny Sky Limited is controlled by Credit Suisse Trust Limited which is the trustee of the Family Trust.

(3) Ms. Yang Chu Yu is deemed to be interested in the shares as the legal owner of the entire issued share capital of Auspicious Splendid as the trustee pursuant to the trust deed in respect of the Yang Trust dated July 12, 2011.

Save as disclosed above, the Company had not been notified of any other interests or short positions in the shares or underlying shares representing 5% or more of the issued share capital of the Company as at June 30, 2013.

### **COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE**

Throughout the six months ended June 30, 2013, the Company complied with all code provisions, and where appropriate, adopted the recommended best practices set out in the Corporate Governance Code (the "CG Code") set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"), with the exception of code provision A.2.1.

Under the code provision A.2.1, the division of responsibilities between the chairman and chief executive should be clearly established and set out in writing. Our chairman, Mr. Yang Aihua, is responsible for the operation and management of the Board of Directors, whilst our president, Mr. Yang Hansong, is responsible for the business operations of the Company. The Board is of the view that there are clear delineation of the responsibilities between the chairman and the president and therefore it is not necessary to set out in writing.

### COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code as its own code of conduct regarding securities transactions of the Directors. The Company has made specific enquiries with all Directors who have confirmed that they have complied with the required standards set out in the Model Code throughout the six months ended June 30, 2013.

### **AUDIT COMMITTEE**

Pursuant to the requirement of the CG Code and the Listing Rules, the Company has established an audit committee (the "Audit Committee") comprising of Mr. Diao Jianshen (chairman), Mr. Wang Keyi and Mr. Chan Wan Tsun Adrian Alan, all of whom are the Company's independent non-executive Directors.

The Audit Committee has considered and reviewed the accounting principles and practices adopted by the Group and has discussed matters in relation to internal control and financial reporting with the management, including the review of the unaudited condensed consolidated interim financial results of the Group for the six months ended June 30, 2013.

### PURCHASE, SALES OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company, nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the six months ended June 30, 2013 and at and before the date of this report.

### SIGNIFICANT ACQUISITION, DISPOSAL OR INVESTMENT

Neither the Company, nor any of its subsidiaries held any significant investment, or entered into any significant acquisition of disposal during the six months ended June 30, 2013.

### DIVIDENDS

The Board has resolved not to declare any interim dividend for the six months ended June 30, 2013 (six months ended June 30, 2012: Nil).

### **SHARE OPTION SCHEME**

The Company operates a share option scheme (the "Share Option Scheme") for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations.

During the six months ended June 30, 2013, 13,150,000 share options to subscribe for the ordinary shares of the Company were granted under the Share Option Scheme. Details are as follow:

	Closing sh Closing share price immedia		Closing share price immediately	
Date of grant	Exercise price	price at date of grant	before date of grant	Number of share options granted
April 22, 2013	HK\$6.83	HK\$6.83	HK\$7.01	13,150,000

The vesting period and the exercisable period of the share options granted under the Share Option Scheme on April 22, 2013 are as follow:

Vesting period	Exercisable period
All share options shall vest on a one-off basis on April 23, 2014	Any share options accepted but not exercised shall automatically lapse on April 22, 2016, or when the relevant grantee ceases to be an employee of the Group

The Company published the details of the grant in an announcement dated April 22, 2013. All of the grantees are employees of the Company and its subsidiaries, and none of the grantees is a Director, chief executive or substantial shareholder (as defined in the Listing Rules) of the Company, nor an associate of any of them (as defined in the Listing Rules). A summary of the terms of the Share Option Scheme is set out in the Company's prospectus dated December 2, 2011.

# DISCLOSURE OF INFORMATION OF DIRECTOR UNDER RULES 13.51(2) AND 13.51(B)(1) OF THE LISTING RULES

There is no change in the information of each Director that is required to be disclosed under Rules 13.51(2) and 13.51(B) (1) of the Listing Rules since the publication of the 2012 annual report of the Company.

# CONSOLIDATED INTERIM INCOME STATEMENT

For the six months ended June 30, 2013

	Notes	Unaudited For the six months ended June 30, 2013 RMB'000	Unaudited For the six months ended June 30, 2012 RMB'000
REVENUE	4(a)	15,001,877	9,011,496
Cost of sales and services provided	5(b)	(13,531,195)	(8,260,118)
Gross profit		1,470,682	751,378
Other income and gains, net	4(b)	169,274	93,671
Selling and distribution costs		(436,995)	(169,390)
Administrative expenses		(290,548)	(102,322)
Profit from operations		912,413	573,337
Finance costs	6	(238,455)	(135,571)
Share of profits of a jointly-controlled entity		4,522	8,290
Profit before tax	5	678,480	446,056
Тах	7	(158,639)	(109,400)
Profit for the period		519,841	336,656
Attributable to:			
Owners of the parent		511,282	333,188
Non-controlling interests		8,559	3,468
		519,841	336,656
Earnings per share attributable to ordinary equity holders of the parent			
Basic and diluted			
— For profit for the period (RMB)	9	0.20	0.13

# CONSOLIDATED INTERIM STATEMENT OF COMPREHENSIVE INCOME

For the six months ended June 30, 2013

	Unaudited	Unaudited
	For the six	For the six
	months ended	months ended
	June 30, 2013	June 30, 2012
	RMB'000	RMB'000
Profit for the period	519,841	336,656
Other comprehensive income		
Exchange differences on translation of foreign operations	9,936	12,074
Other comprehensive income for the period, net of tax	9,936	12,074
Total comprehensive income for the period, net of tax	529,777	348,730
Attributable to:		
Owners of the parent	521,218	345,262
Non-controlling interests	8,559	3,468
	529,777	348,730

# CONSOLIDATED INTERIM STATEMENT OF FINANCIAL POSITION

June 30, 2013

	Notes	Unaudited June 30, 2013 RMB'000	Restated December 31, 2012 RMB'000
NON-CURRENT ASSETS			
Property, plant and equipment		3,030,918	2,720,264
Land use rights		274,837	277,176
Intangible assets		957,921	982,560
Prepayments		186,650	163,627
Goodwill		75,674	75,674
Investment in a jointly-controlled entity		32,211	27,689
Available-for-sale investment		16,736	17,035
Deferred tax assets		68,879	55,486
Total non-current assets		4,643,826	4,319,511
CURRENT ASSETS			
Inventories	10	3,139,976	2,174,650
Trade and bills receivables	11	784,019	1,352,173
Prepayments, deposits and other receivables		3,828,320	3,307,556
Amounts due from related parties	19(b)(i)	42,835	42,969
Pledged bank deposits		2,267,192	2,614,531
Cash in transit		101,544	88,166
Cash and cash equivalents		2,507,172	2,668,169
Total current assets		12,671,058	12,248,214
CURRENT LIABILITIES			
Bank loans and other borrowings	12	6,643,644	5,757,810
Trade and bills payables	13	4,359,169	4,414,598
Other payables and accruals		527,834	878,275
Amounts due to related parties	19(b)(ii)	1,706	1,353
Income tax payable		321,307	168,437
Dividends payable		203,715	
Total current liabilities		12,057,375	11,220,473
Net current assets		613,683	1,027,741
Total assets less current liabilities		5,257,509	5,347,252
NON-CURRENT LIABILITIES			
Bank loans and other borrowings	12	360,077	779,789
Bonds	14	369,506	365,566
Deferred tax liabilities		266,389	267,246
Total non-current liabilities		995,972	1,412,601
Net assets		4,261,537	3,934,651

### CONSOLIDATED INTERIM STATEMENT OF FINANCIAL POSITION June 30, 2013

	Note	Unaudited June 30, 2013 RMB'000	Restated December 31, 2012 RMB'000
EQUITY			
Equity attributable to owners of the parent			
Share capital	15	20,836	20,836
Reserves		4,171,132	3,645,484
Proposed final dividend		-	207,321
		4,191,968	3,873,641
Non-controlling interests		69,569	61,010
Total equity		4,261,537	3,934,651

# CONSOLIDATED INTERIM STATEMENT OF CHANGES IN EQUITY

For the six months ended June 30, 2013

				Attributable	e to owners	of the parent					
	Share capital RMB'000	Share premium RMB'000	Share awards and option reserve RMB'000	Statutory reserve RMB'000	Merger reserve RMB'000	Exchange fluctuation reserve RMB'000	Retained profits RMB'000	Proposed final dividend RMB'000	<b>Total</b> RMB'000	Non- controlling interests RMB'000	<b>Total</b> equity RMB'000
At January 1, 2012	20,604	2,147,064	-	151,947	(20,560)	(10,737)	729,435	-	3,017,753	36,072	3,053,825
Profit for the period Other comprehensive income for the period:	-	-	-	-	-	-	333,188	-	333,188	3,468	336,656
Exchange differences on translation of foreign operations	_	-	_	-	_	12,074	_	-	12,074	-	12,074
Total comprehensive income for the period	-	-	-	-	-	12,074	333,188	-	345,262	3,468	348,730
Non-controlling interests arising from establishing new subsidiaries	-	-	-	-	-	-	-	-	-	2,800	2,800
At June 30, 2012 (unaudited)	20,604	2,147,064	-	151,947	(20,560)	1,337	1,062,623	-	3,363,015	42,340	3,405,355
At January 1, 2013 (restated) Profit for the period Other comprehensive income for the period:	20,836 _	2,172,257	-	187,491 _	(22,044) _	(9,713)	<b>1,317,493</b> 511,282	207,321 _	<b>3,873,641</b> 511,282	<b>61,010</b> 8,559	<b>3,934,651</b> 519,841
Exchange differences on translation of foreign operations	-	-	-	-	-	9,936	-	-	9,936	-	9,936
Total comprehensive income for the period	-	-	-	-	-	9,936	511,282	-	521,218	8,559	529,777
Equity-settled share-based transactions Final 2012 dividend declared	-	-	4,430	-	-	-	-	- (207,321)	4,430 (207,321)	-	4,430 (207,321)
At June 30, 2013 (unaudited)	20,836	2,172,257	4,430	187,491	(22,044)	223	1,828,775	-	4,191,968	69,569	4,261,537

# CONDENSED CONSOLIDATED INTERIM STATEMENT OF CASH FLOWS

For the six months ended June 30, 2013

	Unaudited	Unaudited
	For the six	For the six
	months ended	months ended
	June 30, 2013	June 30, 2012
	RMB'000	RMB'000
Net cash generated from/(used in) in operating activities	45,941	(1,237,040)
Net cash used in investing activities	(451,604)	(421,665)
Net cash generated from financing activities	244,272	1,216,536
Net decrease in cash and cash equivalents	(161,391)	(442,169)
Cash and cash equivalents at the beginning of each period	2,668,169	2,884,038
Effect of foreign exchange rate changes, net	394	12,074
Cash and cash equivalents at the end of each period	2,507,172	2,453,943

June 30, 2013

### **1. GENERAL INFORMATION**

The Company was incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law of the Cayman Islands on September 6, 2010. The registered office of the Company is located at P.O. Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands. The shares of the Company were listed on the Main Board of the Stock Exchange of Hong Kong Limited (the "Stock Exchange") on December 14, 2011.

During the period, the Group was principally engaged in the sale and service of motor vehicles.

In the opinion of the Directors, the ultimate holding company of the Company is Baoxin Investment Management Ltd., which was incorporated in the British Virgin Islands.

### 2. BASIS OF PREPARATION AND ACCOUNTING POLICIES

### 2.1 Basis of preparation

The condensed consolidated interim financial statements for the six months ended June 30, 2013 have been prepared in accordance with Hong Kong Accounting Standard ("HKAS") 34 *Interim Financial Reporting* issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"). The condensed consolidated interim financial statements should be read in conjunction with the annual financial statements for the year ended December 31, 2012, which have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs").

The condensed consolidated interim financial statements were presented in Renminbi ("RMB") and all values are rounded to the nearest thousand except when otherwise indicated. These condensed consolidated interim financial statements were approved for issue on August 30, 2013. These condensed consolidated interim financial statements have not been audited.

### 2.2 Significant accounting policies

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual financial statements for the year ended 31 December 2012, except for the adoption of the new standards and interpretations as of 1 January 2013, noted below.

June 30, 2013

### 2. BASIS OF PREPARATION AND ACCOUNTING POLICIES (Continued)

2.2 Significant accounting policies (Continued) **HKFRS 1** Amendments Amendments to HKFRS 1 First-time Adoption of Hong Kong Financial Reporting Standards — Government Loans HKFRS 7 Amendments Amendments to HKFRS 7 Financial Instruments: Disclosures — Offsetting Financial Assets and Financial Liabilities Consolidated Financial Statements HKFRS 10 **HKFRS 11** Joint Arrangements HKFRS 12 Disclosure of Interests in Other Entities HKFRS 10, HKFRS 11 and Amendments to HKFRS 10, HKFRS 11 and HKFRS 12 — Transition Guidance HKFRS 12 Amendments HKFRS 13 Fair Value Measurement HKAS 1 Amendments Amendments to HKAS 1 Presentation of Financial Statements - Presentation of Items of Other comprehensive Income HKAS 19 (2011) Employee Benefits HKAS 27 (2011) Separate Financial Statements Investments in Associates and Joint Ventures HKAS 28 (2011) HK(IFRIC)-Int 20 Stripping Costs in the Production Phase of a Surface Mine Annual Improvements Amendments to a number of HKFRSs issued in June 2012 2009-2011 Cycle

The adoption of these revised HKFRSs has had no significant financial effect on the interim condensed consolidated financial statements.

Taxes on income in the interim periods are accrued using the tax rate that would be applicable to expected total annual earnings.

June 30, 2013

### 2. BASIS OF PREPARATION AND ACCOUNTING POLICIES (Continued) 2.3 Issued but not yet effective Hong Kong Financial Reporting Standards

The Group has not applied the following new and revised HKFRSs that have been issued but are not yet effective, in these financial statements:

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<sup>1</sup> Effective for annual periods beginning on or after 1 January 2014

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2015

### 2.4 Significant accounting judgement and estimates

The Group's management determines the estimated useful lives and the related depreciation charge for the Group's property, plant and equipment. This estimate is based on the historical experience of the actual useful lives of property, plant and equipment of similar nature and functions. Management will increase the depreciation charge where useful lives are less than previously estimated lives, or will write off or write down technically obsolete or non-strategic assets that have been abandoned or sold. Actual economic lives may differ from estimated useful lives. Periodic review could result in a change in depreciable lives and therefore depreciation charge in the future periods.

The Group has reviewed the useful lives of certain property, plant and equipment category in order to better align this change with the observed economic behavior of assets in this category. As a result, the projected lives of certain buildings have been extended from 20 years to 30 years. The change in accounting estimates has been applied prospectively. Beginning in 2013 financial year, this change of estimation have changed the depreciation in the aforementioned property, plant and equipment category, and the after-tax effects on profit and profit attributable to owners of the parent for the six months ended June 30, 2013 are as follows:

### 2. BASIS OF PREPARATION AND ACCOUNTING POLICIES (Continued) 2.4 Significant accounting judgement and estimates (Continued)

	For the six	
	months ended	Later
	June 30, 2013	Periods
	RMB'000	RMB'000
Profit		
Buildings — Depreciation decrease/(increase)	11,161	(11,161)
Profit attributable to owners of the parent		
Buildings — Depreciation decrease/(increase)	10,858	(10,858)

### 3. SEGMENT INFORMATION

The Group is principally engaged in the sale and service of motor vehicles. For management purposes, the Group operates in single business unit based on its products, and has one reportable segment which includes the sale of motor vehicles and the provision of related services.

No operating segments have been aggregated to form the above reportable operating segment.

#### Information about geographical area

Since all of the Group's revenue was generated from the sale and service of motor vehicles in Mainland China and all of the Group's non-current assets other than deferred tax assets were located in Mainland China, no geographical segment information is presented in accordance with HKFRS 8 *Operating Segments*.

### Information about major customers

Since none of the Group's sales to a single customer amounted to 10% or more of the Group's revenue during the six months ended June 30, 2013, no major customers segment information is presented in accordance with HKFRS 8 *Operating Segments*.

### 4. REVENUE, OTHER INCOME AND GAINS, NET

		Unaudited	Unaudited
		For the six	For the six
		months ended	months ended
		June 30, 2013	June 30, 2012
		RMB'000	RMB'000
(a)	Revenue		
	Revenue from the sale of motor vehicles	13,597,645	8,396,369
	Others	1,404,232	615,127
		15,001,877	9,011,496
(b)	Other income and gains, net		
	Commission income	122,151	68,796
	Advertisement support received from motor vehicle manufacturers	5,771	5,863
	Rental income	537	275
	Government grants	1,688	1,748
	Interest income	17,109	14,209
	Net gain/(loss) on disposal of items of property, plant and equipment	(1,915)	1,114
	Foreign exchange gain	13,749	-
	Gains on disposal of a subsidiary	2,212	-
	Others	7,972	1,666
		169,274	93,671

June 30, 2013

### 5. **PROFIT BEFORE TAX**

The Group's profit before tax is arrived at after charging:

		Unaudited For the six months ended June 30, 2013 RMB'000	Unaudited For the six months ended June 30, 2012 RMB'000
(a)	Employee benefit expense (including Directors' remuneration)		
	Wages and salaries Other welfare	164,189 75,033	48,605 18,948
	Equity-settled share option expense	4,430	-
		243,652	67,553
(b)	Cost of sales and services		
	Cost of sales of motor vehicles Others	12,799,338 731,857	7,941,520 318,598
		13,531,195	8,260,118
(c)	Other items		
	Depreciation of items of		
	property, plant and equipment	98,958	35,775
	Amortisation of land use rights	2,714	638
	Amortisation of intangible assets	24,024	202
	Advertisement and business promotion expenses	94,915	51,224
	Bank charges	41,160	7,111
	Lease expenses	84,529	30,151
	Logistics and petroleum expenses	29,120	12,598
	Office expenses	11,131	4,854

### 6. FINANCE COSTS

	Unaudited	Unaudited
	For the six	For the six
	months ended	months ended
	June 30, 2013	June 30, 2012
	RMB'000	RMB'000
Interest expense on bank borrowings wholly repayable within five years	241,178	142,819
Interest expense on other borrowings	4,635	2,501
Interest expense on bonds	10,243	-
Less: Interest capitalised	(17,601)	(9,749)
	238,455	135,571

June 30, 2013

### 7. TAX

	Unaudited	Unaudited
	For the six	For the six
	months ended	months ended
	June 30, 2013	June 30, 2012
	RMB'000	RMB'000
Current:		
Mainland China corporate income tax	172,889	108,854
Hong Kong corporate income tax	-	478
Deferred tax	(14,250)	68
Total tax charge for the period	158,639	109,400

Pursuant to Section 6 of the Tax Concessions Law (1999 Revision) of the Cayman Islands, the Company has obtained an undertaking from the Governor-in-Council that no law which is enacted in the Cayman Islands imposing any tax to be levied on profits or income or gain or appreciation shall apply to the Company or its operations.

The subsidiary incorporated in the British Virgin Islands ("BVI") is not subject to income tax as this subsidiary does not have a place of business (other than a registered office only) or carry on any business in the BVI.

The subsidiary incorporated in Hong Kong is subject to an income tax at the rate of 16.5% (six months ended June 30, 2012: 16.5%) during the period. No provision for Hong Kong profits tax has been made as the Group had no assessable profits arising in Hong Kong during the period.

According to the Corporate Income Tax Law of the People's Republic of China, the income tax rate is 25% (six months ended June 30, 2012: 25%).

### 8. **DIVIDENDS**

The Board of the Company has resolved not to declare interim dividend for the six months ended June 30, 2013 (six months ended June 30, 2012: Nil).

# 9. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

Basic earnings per share is calculated by dividing the profit attributable to the ordinary equity holders of the parent by the weighted average number of shares in issue, during the six months ended June 30, 2013 and 2012, respectively.

	Unaudited	Unaudited
	For the six	For the six
	months ended	months ended
	June 30, 2013	June 30, 2012
Earnings		
Profit attributable to ordinary equity holders of the parent (RMB'000)	511,282	333,188
Shares		
Weighted average number of ordinany charge in issue during the period	2 557 244 420	2 528 740 000
Weighted average number of ordinary shares in issue during the period	2,557,311,429	2,528,740,000
Earnings per share		
Basic and diluted (RMB)	0.20	0.13

No adjustment has been made to the basic earnings per share amounts presented in the six months ended June 30, 2013 and June 30, 2012 in respect of a dilution as the Group had no potentially dilutive ordinary shares in issue during the six months ended June 30, 2013 and June 30, 2012.

### **10. INVENTORIES**

	Unaudited	Audited
	June 30,	December 31,
	2013	2012
	RMB'000	RMB'000
Motor vehicles	2,868,408	1,944,504
Spare parts and accessories	271,568	230,146
	3,139,976	2,174,650

### **11. TRADE AND BILLS RECEIVABLES**

	Unaudited	Audited
	June 30,	December 31,
	2013	2012
	RMB'000	RMB'000
Trade receivables	558,899	504,286
Bills receivable	225,120	847,887
Trade and bills receivables	784,019	1,352,173

The Group seeks to maintain strict control over its outstanding receivables and has a credit control department to minimize credit risk. We do not offer any credit to our customers for automobile purchases. We, however, generally provide a credit term of two to three months to automobile manufacturers for the reimbursement of our costs relating to the in-warranty repair services that we perform. We do not provide any credit term for out-of-warranty repairs that are not covered by insurance. Overdue balances are reviewed regularly by senior management. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk.

An aged analysis of the trade and bills receivables as at each statement of financial position date (based on the invoice date, net of impairment) is as follows:

	Unaudited	Audited
	June 30,	December 31,
	2013	2012
	RMB'000	RMB'000
Within 3 months	737,949	1,321,068
More than 3 months but less than 1 year	40,503	27,429
Over 1 year	5,567	3,676
	784,019	1,352,173

Trade and bills receivables are non-interest-bearing.

### **12. BANK LOANS AND OTHER BORROWINGS**

		Unaudited			Audited		
	As	As at June 30, 2013			As at December 31, 2012		
	Effective interest rate (%)	Maturity	RMB'000	Effective interest rate (%)	Maturity	RMB'000	
				Tale (70)	waturity		
Current							
Bank overdrafts	6.4-6.72	on demand	60,576	6.7–7.0	on demand	99,875	
Bank loans	6.4	on demand	228,612	6.4	on demand	228,743	
	5.4-7.5	2013-2014	4,659,309	5.4-8.5	2013	4,784,137	
	1.85	2014	190,700	-	-	-	
	Libor+2%	2013	432,509	Libor+2%	2013	439,985	
	Libor+1.1%	2013	679,657	-	-	-	
Current portion of long							
term bank loans	6.9	2014	9,800	7.0	2013	17,800	
Other Borrowings	6.6-9.2	2013-2014	382,481	8.1–9.8	2013	187,270	
			6,643,644			5,757,810	
Non-Current							
Bank loans	Libor+6.1%	2015	145,077	Libor+6.1%	2015	649,789	
	6.8-7.4	2015	215,000	6.9–7.4	2014–2015	130,000	
			360,077			779,789	
			7,003,721			6,537,599	

### **13. TRADE AND BILLS PAYABLES**

	Unaudited	Audited
	June 30,	December 31,
	2013	2012
	RMB'000	RMB'000
Trade payables	152,748	107,834
Bills payable	4,206,421	4,306,764
Trade and bill payables	4,359,169	4,414,598

An aged analysis of the trade and bills payables as at the end of reporting period, is as follows:

	Unaudited	Audited
	June 30,	December 31,
	2013	2012
	RMB'000	RMB'000
Within 3 months	3,958,933	4,117,606
3 to 6 months	391,160	291,068
6 to 12 months	4,319	1,671
Over 12 months	4,757	4,253
	4,359,169	4,414,598

The trade and bills payables are non-interest-bearing.

### 14. BONDS

As at 30 June 2013, outstanding bonds are summarised as follows:

				Unaudited	Audited
			Fixed	June 30,	December 31,
	Face value	Maturity	interest rate	2013	2012
	USD'000			RMB'000	RMB'000
Bonds	58,160	2017	5.65%	369,506	365,566

### **15. SHARE CAPITAL**

	As at June 30, 2013
	and December 31, 2012
Shares	
Authorised:	
Ordinary shares	5,000,000,000 shares of HK\$0.01 each
Issued and fully paid	
Ordinary shares	2,557,311,429 shares of HK\$0.01 each
Equivalent to RMB'000	20,836

### **16. SHARE OPTION SCHEME**

On April 22, 2013, 13,150,000 share options with an exercise price of HK\$6.83 were granted to employees in respect of their service to the Group, under the share option schemes adopted by the Company on November 22, 2011 (the "Share Option Scheme"). All share options shall vest on a one-off basis on April 23, 2014. Any share option accepted but not exercised shall automatically lapse on April 22, 2016, or when the relevant grantee ceases to be an employee of the Group.

During the six months ended June 30, 2013, the expense recognized in the income statement for the Share Option Scheme amounted to RMB 4,430,000 (six months period ended June 30, 2012: Nil).

### **17. CONTINGENT LIABILITIES**

As at June 30, 2013, contingent liabilities not provided for in the financial statements were as follows:

	Unaudited	Audited
	June 30,	December 31,
	2013	2012
	RMB'000	RMB'000
Guarantees given to banks in connection with facilities		
granted to third parties	172,400	223,900

June 30, 2013

### **18. COMMITMENTS**

### (a) Capital commitments

The Group had the following capital commitments at the end of the reporting period:

	Unaudited June 30, 2013 RMB'000	Audited December 31, 2012 RMB'000
Contracted, but not provided for land use rights and buildings Authorised, but not contracted for land use rights and buildings	129,000 446,500 575,500	137,500 735,000 872,500

### (b) Operating lease commitments

At the end of reporting period, the Group had total future minimum lease payments under noncancellable operating leases falling due as follows:

	Unaudited At June 30, 2013		Audited At December 31, 2012			
	Properties Land Vehicles RMB'000 RMB'000 RMB'000		Properties Land Vehic		Vehicles RMB'000	
Within 1 year After 1 year but	84,879	52,964	3,485	79,297	55,757	455
within 5 years After 5 years	216,465 337,964	172,864 491,787	3,275 _	227,915 285,040	169,398 586,756	-
	639,308	717,615	6,760	592,252	811,911	455

The Group is the lessee in respect of a number of properties, land and vehicles held under operating leases.

### **19. RELATED PARTY TRANSACTIONS AND BALANCES**

### (a) Transactions with related parties

Shanghai Zhongchuang Automobile Sales Co., Ltd. and Shanghai Minhang Kailong Automobile Sales Co., Ltd. entered into lease agreements with Shanghai Kailong, as landlord, pursuant to which each of these subsidiaries leases from Shanghai Kailong the premises currently used by them. The rental expenses of Shanghai Zhongchuang Automobile Sales Co., Ltd. and Shanghai Minhang Kailong Automobile Sales Co., Ltd. were RMB400,000 and RMB200,000, respectively, in the six months ended 30 June, 2013 (six months ended June 30, 2012: RMB400,000 and RMB200,000, respectively).

### (b) Balances with related parties

The Group had the following significant balances with its related parties as at June 30, 2013:

	Unaudited	Audited
	June 30,	December 31,
	2013	2012
	RMB'000	RMB'000
Non-trade related:		
A jointly-controlled entity — Shenyang Xinbaohang		
Automobile Sales & Services Co., Ltd.	42,835	42,835
The Controlling Shareholder — Mr. Yang Aihua	-	134
	42,835	42,969

(j) Amounts due from related parties:

#### Amounts due to related parties: (ii)

	Unaudited	Audited
	June 30,	December 31,
	2013	2012
	RMB'000	RMB'000
Non-trade related:		
The Controlling Shareholder — Mr. Yang Aihua	377	-
Available-for-sale investment — Qingdao Motors (H.K.) Limited	1,329	1,353
	1,706	1,353

As at 30 June 2013, balances with related parties were unsecured and non-interest-bearing and had no fixed repayment terms.

### **19. RELATED PARTY TRANSACTIONS AND BALANCES** (Continued)

(c) Compensation of key management personnel of the Group:

	Unaudited	Unaudited
	For the six	For the six
	months ended	months ended
	June 30, 2013	June 30, 2012
	RMB'000	RMB'000
Short term employee benefits	7,360	4,050
Post-employee benefits	281	193
Total compensation paid to key management personnel	7,641	4,243

### 20. FAIR VALUE

The carrying amounts of the Group's and the Company's financial instruments approximate to their fair values.

### 21. EVENT AFTER THE REPORTING PERIOD

There is no significant subsequent event undertaken by the Company or by the Group after June 30, 2013.

# 22. ADJUSTMENT MADE DURING THE MEASUREMENT PERIOD TO PROVISIONAL AMOUNTS

The Group disclosed in its 2012 financial statements that the initial accounting for the business combination has not been completed because the appraisal of intangible assets, land use rights and property, plant and equipment have not yet been finalised.

During the current period, the Company received the independent appraisal of which the acquisition-date fair value of intangible assets, land use rights and property, plant and equipment were RMB939,841,000, RMB106,145,000 and RMB746,680,000, respectively.

# 22. ADJUSTMENT MADE DURING THE MEASUREMENT PERIOD TO PROVISIONAL

### AMOUNTS (Continued)

The Group retrospectively adjusted the 2012 prior year information as follows:

- (a) The carrying amount of intangible assets as of December 31, 2012 is decreased by RMB2,015,000. That adjustment is measured as the fair value adjustment at the acquisition date of RMB1,200,000 plus the additional amortization of RMB815,000 that would have been recognised if the asset's fair value at the acquisition date had been recognised from that date.
- (b) The carrying amount of land use rights as of December 31, 2012 is decreased by RMB6,244,000. That adjustment is measured as the fair value adjustment at the acquisition date of RMB6,262,000 less the amortization of RMB18,000 that would have been reversed if the asset's fair value at the acquisition date had been recognised from that date.
- (c) The carrying amount of deferred tax liabilities as of December 31, 2012 is decreased by RMB2,065,000, which is resulted from the changes in the carrying amounts of intangible assets and land use rights as of December 31, 2012.
- (d) Other income and gains (gain on bargain purchase) for the year ended December 31, 2012 is decreased by RMB5,596,000.
- (e) Amortization expense for the year ended December 31, 2012 is increased by RMB797,000.
- (f) Tax expense for the year ended December 31, 2012 is decreased by RMB199,000.

